Rec	Description	Votes Received	Ranked Score	Focus	Solution Type	Associated Recommendations
1	Form a cross-sector, collaborative network with a regular meeting cadence to identify challenges, develop solutions and implement strategies.	1	3	Collaboration	Infrastructure	18, 2
2	Form a coalition of municipal leaders, private developers, contractors and community representatives. Create public/priavate partnerships and find creative solutions to rehab and repurpose existing strucutres (e.g., schools, hotels) into affordable housing.	2	6	Access	Infrastructure	1, 18
3	Leveraging the Unite Us platform, develop and use a single assessment across all low-income housing and social service providers so that the same information is being collected to identify client needs, and the same recommendations for support are being provided, regardless point of entry.	2	5	Collaboration	Strategy	4
4	Encourage, promote, or require deeper and more consistent use of the Unite Us platform across government, housing, and social service providers.	3	13	Collaboration	Infrastructure	3
5	Develop, deploy and publicize a shared database of all properties in Summit County with code violations so that people seeking housing will have access to the same information and can make informed decisions.	4	12	Education & Communication	Infrastructure	
6	Develop and mandate high school educational programming (i.e., a required course) to address topics such as personal finance, budgeting, credit scores and credit awareness.	5	19	Education & Communication	Strategy	7
7	Streamline credit score processes and provide early education and prevention, perhaps making better use of each community's existing connections and culture to expand United Way's Financial Empowerment Center model.	0	0	Education & Communication	Infrastructure	6

8	Build collective agreement among lenders to broaden definitions of creditworthiness beyond credit scores, or to provide additional context and information that may not be captured in a credit score (e.g., history of on-time rent payments). Use this new approach to expand access to credit for first-time home buyers.	2	4	Access	Strategy	
9	Review, revise, and moderninze the format, content and distribution of zoning code ordinances and maintenance requirements across municipalities, with a focus on the timely sharing of information (i.e., prevention over intervention).	1	5	Education & Communication	Strategy	
10	Form a working group of willing municipalities across Summit County to review existing zonig codes and encourage the adoption of form-based zoning.	5	12	Collaboration	Strategy	11
11	Form a cross-sector work group to examine zoning issues, and to recommend revisions to existing zoning codes across municipalities (i.e., cleaner, more consistent codes across Summit County).	4	13	Collaboration	Strategy	
12	Require all propery owners (including out-of-state owners and groups) to have local property managers. Withhold occupancy permits for noncompliance.	0	0	Enforcement	Strategy	
13	Dramatically increase the number and availability of ADA-compliant beds in existing Summit County shelters.	2	7	Access	Strategy	
14	Increase and enforce fines for landlords and propery owners with vioations, publicly report those violations, and direct funds collected from fees and fines into efforts to increase access to housing for low-income residents and residents with additional barriers to accessing housing (i.e., special populations).	4	7	Enforcement	Infrastructure	
15	Encourage and expand the use of the rent escrow process. Create an infrastructure where tenants can more easily initiate the process on their own and then support them with legal experts and the process progresses.	6	16	Enforcement	Infrastructure	

16	Seek new or existing philanthropic funds to repurpose existing, unoccupied structures into affordable housing.	2	4	Access	Infrastructure	17, 21
17	Increase investment in and support for grassroots efforts to build community through neighborhood events.	0	0	Community	Infrastructure	16, 21
18	Strengthen and expand collaboration between munincipalities, nonprofits, and other interested parties to share challenges, identify opportunities and pool resources to implement a variety of strategies, especially around education or outreach and support programs.	6	19	Collaboration	Infrastructure	1
19	Review, revise, and consolidate housing-related information and educational materials across all providers and municipalities (when possible), with a focus on simple messaging that is culturally appropriate and available in a variety of formats and languages.	1	3	Education & Communication	Strategy	29
20	Form a multi-channel, cross-sector collaborative network focused specifically on supporting people who are experiencing homelessness or who are unhoused by choice or circumstance, that centers and empowers people with lived experiences, to highlight and address immeidate challenges, with a focus on action and accountability.	1	5	Collaboration	Infrastructure	1, 2, 4, 18, 19
21	Publish and promote housing impact stories to increase philanthropic investment in housing and to support nonprofit partners who deliver housing services.	1	4	Education & Communication	Infrastructure	16, 17
22	Expand access to social workers and community health workers who know the community, build relationships, and support many of the most vulnerable residents across the county.	3	9	Access	Infrastructure	

23	Proritize and support efforts around home repair and remodeling using the housing endowment to fund actual, practical repairs that increase safety and stability, working in partnership with professional contractors, schools and other training programs to encourage more people to enter skilled trades (i.e., homeowner applies for funding and can be partnered with a contractor who is also willing to mentor or train potential tradespeople).	5	14	Acccess	Infrastructure	31
24	Expand the availability and capacity of existing tool lending libraries, potentially creating a mobile version, and integrate additional training opportunities (i.e., learn how to use the tools safely and gain access to borrowing them).	0	0	Access	Infrastructure	
25	Implement a savings model (i.e., a 401(k) without age requirements for withdrawals) where homeowners can contribute to and access funds for home repairs and improvements, coupled with increased homeowner education.	2	4	Access	Infrastructure	
26	Develop and promote a county-wide digital tool (i.e., app) for reporting neighborhood concerns or expressing complaints about unfair or unsafe housing conditions.	0	0	Education & Communication	Strategy	
27	Build on the landlord mitigation fund model so that landlords can access funds to make repairs and create more and safer living conditions.	3	8	Access	Infrastructure	28, 35
28	Create incentives such as low-interest or forgivable loans for landlords and developers who are committed to increasing access to housing for low-income tenants and members of special populations.	4	9	Access	Infrastructure	27, 35
29	Develop more, and more accessible, tenant education resources, using a multiple/modern media approach to inform and empower tenants about their rights and responsibilties.	1	1	Education & Communication	Strategy	19

30	Create safe sleep areas or zones with access to utilities and basic sanitation for people who are experiencing homelessness, or who are unhoused by choice or circumstance.	3	8	Access	Strategy	
31	Demolish unsafe housing strucutres and incetivize local reinvestment in new opportunities for affordable housing.	3	8	Access	Infrastructure	23
32	Working in partnership with homeless advocacy groups and local healthcare providers, create a mobile health and social services clinic so that more people can access healthcare, mental health, and social services, especially those who are experiencing homelessness.	2	7	Access	Infrastructure	
33	Review, revise, and proactively distribute rules, guidelines, and expectations for new or existing landlords and property managers; potentially develop a peer-to-peer landlord mentoring system.	0	0	Enforcement	Strategy	
34	Increase access to emergency overnight shelters by expanding the current definitions of extreme weather conditions.	3	11	Access	Strategy	30
35	Establish a "reserve" account for homeowners and local property owners where a portion of their propoerty taxes would be set aside and made available to them in the form of low-interest or no-interest/forgivable loans, and consider the possibility of passing some form of local (county-wide) tax where funds would be used directly to address the housing crisis in Summit County.	4	19	Access	Infrastructure	27, 28