# 2024 SUMMIT COUNTY OPERATING BUDGET

Maintaining our financial stability and strong financial management practices.





November 30, 2023

Re: 2024 Operating Budget

Dear Council President Sims and Members of County Council:

It is my pleasure to submit to you the 2024 Operating Budget for the County of Summit. The 2024 operating budget is \$674.1 million. This budget represents revenues collected and expended from local, state and federal sources. The 2024 budget for all funds of \$674.1 million is 1.8% higher than the 2023 adjusted budget of \$662.5 million and is 6.4% higher than the original 2023 budget adopted by County Council, which totaled \$630.6 million. In 2008, the County's total budget stood at \$576 million with the general fund's portion totaling \$122 million. The budget plan I present to you today, for 2024, includes a general fund budget of \$152 million and total countywide employment of 2,746 full-time employees. In 2008, the County maintained nearly 1,000 employees more than it does today. It is important to note that this budget submittal continues to exclude one-time federal funding. While activities and projects initiated from these funds continue to require a substantial dedication of our time and resources over the next few years, it remains important to keep our annual operating budget separate and measured against available local and continual resources. Additionally, our future economic assumptions include an allowance for an economic slowdown in light of known one-time federal support for the economy coming to an end.

Technology and work process improvements continue to be an important focus in both the allocation of our local resources as well as the previously mentioned federal programs. In 2023, we completed a virtual courtroom platform that connects all courts and correction facilities in the County, along with prosecutors and defense attorneys. This investment will streamline the criminal justice system, allowing for efficient and safe operations that will ultimately save taxpayer dollars far into the future. We continue to invest County general funds in broadband improvements that will build a public safety fiber network, connecting all 31 communities. The ring will serve as the backbone for public safety communications allowing each community to build broadband networks in their communities and provide internet and data services to schools, residents and businesses.

In 2023, we launched the first phase of a new Enterprise Resource Planning (ERP) system, with the Finance module going live as planned in January of 2023 followed by the Utility Billing module in October for the Department of Sanitary Sewer Systems. Additionally, the Fiscal Office went live with their Computer Assisted Mass Appraisal (CAMA) real estate system in October. In this first year of use of the new ERP system, some changes have been made to the chart of accounts that will cause the prior year data to reflect differently. The Human Capital Management (HCM) module of the ERP system, which includes all Payroll, Human Resources and Timekeeping functions remain on track for a 2024 launch.

The County of Summit continues to be an economic model that other local governments point to for comparison. Our county sales tax remains the lowest in the state, with only one other county at this rate. Of the big six counties in Ohio, we continue to maintain the lowest per capita general fund operating budget. In March of 2023, Moody's Investors Service affirmed its long-term rating of 'Aa1' on Summit County's existing general obligation (GO) debt. In its July 2022 rating report, Moody's noted the County's "conservative budgeting policies and practices will continue to result in consistent governmental operations, including the maintenance of solid reserves and liquidity". I look forward to continuing our good work together, aimed at keeping the County in a strong financial position.

Sincerely,

Aure Steeries

Ilene Shapiro Summit County Executive





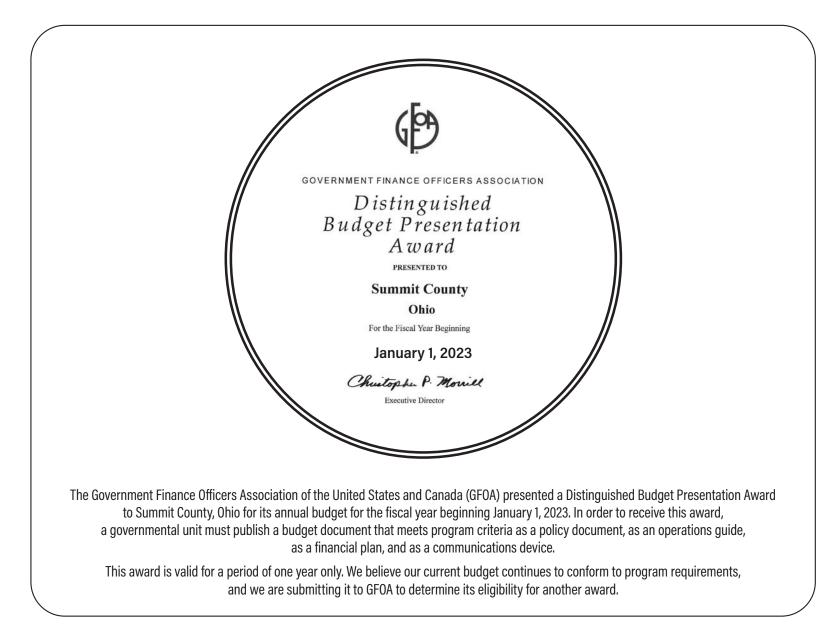
# **MISSION STATEMENT**

"To provide a high quality of life through the provision of goods and services to all residents of the County of Summit in a fiscally responsible manner."

\* As adopted by the Council of the County of Summit, State of Ohio, Resolution # 2004-491, September 20, 2004

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# **Budget Policy (Codified)**



#### Charter of Summit County, Ohio/Relevant Sections pertaining to County Budget

### Charter of Summit County, Ohio/Relevant Sections Pertaining to the County Budget

**EDITOR'S NOTE**: The Summit County Charter was originally adopted by the voters at an election on November 6, 1979. Dates in parentheses following a section heading indicate that such section was amended or adopted on the date given.

#### **SECTION 2.03 POWERS AND DUTIES OF THE COUNTY EXECUTIVE**

The County Executive shall have all the powers and duties of an administrative nature under this Charter and responsibility for the day-to-day running of the departments, offices and agencies of County government under his or her jurisdiction and control. Such powers and duties include, but are not limited to, the following:

#### (Amended 11-8-05.)

1.) To appoint, suspend, discipline and remove all county personnel except those who, as provided by general law, are under the jurisdiction of officers, boards, agencies, commissions and authorities of a county other than the board of county commissioners, and except those who are appointed by the County Council pursuant to Section 3.03(I) of this Charter.

(Amended 11-5-91.)

2.) To appoint officers and members of boards, agencies, commissions and authorities required by general law to be appointed by boards of county commissioners and of such additional boards, commissions, agencies and authorities as may hereafter be created pursuant to this Charter. No such appointment shall be effective until confirmed by the County Council, but if the County Council shall fail to act on an appointment within sixty days, it shall become effective without such approval. The County Executive shall use good faith efforts to reflect the diversity of the people of the County in appointing such officers and members.

(Amended 11-4-97.)

3.) To approve or veto any ordinance or resolution as provided in Section 3.04 of this Charter.

4.) To serve, in person or by his delegate, as a member of the County Board of Revision.

5.) To execute contracts, conveyances and evidences of indebtedness on behalf of the County.

6.) To attend meetings of the County Council and take part in the discussion of all matters before County Council.

7.) To introduce ordinances and resolutions for consideration by the County Council and otherwise to make recommendations for actions to be taken by the County.

8.) To submit to the County Council a proposed operating budget for each fiscal year which shall contain at least the following:

9.) To submit annually to the County Council a capital improvements program which shall contain at least the following:

#### (Added (d) 11-5-91.)

10.) To submit a written message to the County Council accompanying the proposed operating budget and capital improvements program explaining the budget both in fiscal terms and in terms of work to be done, outlining the proposed financial policies of the County for the current fiscal year and describing the important features of the budget. The message shall include any proposals for major changes in financial policies and in expenditures, appropriations and revenues as compared with the preceding fiscal year and the reasons for such proposals, and an itemization and explanation of each proposed capital improvement.

The operating budget and capital improvements program and accompanying message shall be submitted to the County Council by February 15 of each year.



11.) To conduct collective bargaining regarding uniform wages and compensatory benefits with any recognized employee bargaining unit and administer uniform personnel procedures for all County employees of the County Fiscal Officer, Clerk of the Court of Common Pleas, Medical Examiner, County Engineer, Prosecuting Attorney, Sheriff, County Council and County Executive.

(Amended 11-6-01.)

12.) To submit to the County Council annually a five year financial forecast for the general operating funds of the County.

(Added (12) 11-5-91.)



#### Codified Ordinances of Summit County, OH/Relevant Sections pertaining to County Budget

### Codified Ordinances of Summit County, OH/Relevant Sections Pertaining to the County Budget

#### **130.03 AMENDMENT OF LINE ITEM APPROPRIATIONS AND FUND TRANSFERS**

(a) The County Executive is hereby authorized to approve and authorize the transfer of funds from one line item appropriation to another line item appropriation by executive order in accord with the following:

Ord. 81-126. Approved 3-17-81; Ord. 2019-466. Adopted 12-9-19.)

(Ord. 91-533. Approved 8-8-91; Ord. 2019-466. Adopted 12-9-19.)

(b) The County Fiscal Officer is hereby authorized and directed to make the transfer of funds from one (1) line item appropriation to another line item appropriation as provided herein upon receipt of and in accordance with the appropriate executive order.

(Ord. 81-126. Approved 3-17-81; Ord. 2019-466. Adopted 12-9-19.)

#### **183.01 ANNUAL TAX BUDGET**

a.) On or before April 15 of each year, the Executive shall distribute to each department, office, agency, authority, board and commission annual tax budget forms with instructions requesting such information that the Executive finds necessary to prepare the annual tax budget.

b.) The annual tax budget forms prescribed by the Executive shall request at least that information required for such forms by the State Bureau of Supervision and Inspection of Public Offices and Ohio R.C. 5705.29.

c.) On or before June 1 of each year, each department, office, agency, authority, board and commission shall file with the Executive, in such form prescribed for that purpose, a complete and accurate estimate of all contemplated revenue and expenditures for the following fiscal year.

d.) The Executive shall include in the annual tax budget the full amounts requested by district authorities which by general law may fix the amount of revenue they are to receive from the County, but in no event shall such requests be in excess of the amount authorized by general law.

e.) On or before July 1 of each year the Executive shall submit the proposed annual tax budget to Council for adoption and file at least two (2) copies with the Fiscal Officer for purpose of public inspection.

f.) The Fiscal Officer shall maintain copies of the proposed annual tax budget in such a manner as to facilitate public inspection as provided by general law.

g.) On or before July 15 of each year Council shall adopt a tax budget for the following fiscal year, and the Clerk of Council shall submit such tax budget to the Executive and Fiscal Officer within five (5) days after adoption.

h.) Prior to adoption of the annual tax budget Council shall hold at least one (1) public hearing. Notice of such public hearing shall be given in a newspaper of general circulation within the County at least ten (10) days prior to the date of hearing.

i.) The Fiscal Officer shall maintain at least two (2) copies of the tax budget adopted by Council in such a manner as to facilitate public inspection as provided by general law.

(Ord. 87-692. Approved 11-18-87.)

#### **183.02 SUMMIT COUNTY BUDGET COMMISSION**

a.) There is hereby created the Summit County Budget Commission consisting of the County Executive, County Fiscal Officer, County Prosecuting Attorney, and such other members as shall be elected in the manner provided by general law. The Budget Commission shall assume all powers and duties as are vested in or imposed upon county budget commissions by general law, and shall perform such other duties as may be provided by ordinance or resolution of Council.



b.) The Budget Commission shall meet at the office of the Fiscal Officer on the first Monday in February and first Monday in August, annually. All proceedings shall be open to the public and comply with notice and open meeting requirements as provided by general law.

c.) The Budget Commission shall complete its work on or before September 1 of each year, unless for good cause the State Tax Commissioner extends the time for completing the work.

d.) In the event the State Tax Commissioner extends the time to complete work or any request is filed by the Budget Commission for an extension of time to complete work, the Budget Commission shall notify the Executive and Council on or before such extension is granted or such request made.

e.) A majority of the members of the Budget Commission shall constitute a quorum, provided that no action of the Budget Commission shall be valid unless approved by a majority of its members.

f.) Members of the Budget Commission shall be reimbursed as provided by general law.

g.) The Fiscal Officer shall serve as Secretary of the Budget Commission and shall keep a full and accurate record of all proceedings open for public inspection.

h.) The Budget Commission shall determine its own rules and order of business. All rules and all agendas, minutes of proceedings, rulings, decisions, policies or other authoritative matters of a continuing nature shall be in written form, immediately forwarded to the Executive and Council and kept as other public records, available to the public as provided by general law.

i.) The Budget Commission shall provide to the Executive and Council the County's official certificate of estimated resources together with such certification as required by general law on or before September 1 of each year for those funds to be available the following fiscal year.

j.) Revisions of the estimated revenues due the County for the following fiscal year shall be made by the Budget Commission, and a revised official certificate of estimated resources shall be issued to the Executive and Council by the Budget Commission on or before November 1 of each year, which shall also include all revenues collected from a new source not included in the official certificate and, upon certification of the Fiscal Officer that excess balances and receipts to date exceed the certified estimate, such excess funds received. k.) If a tax levy or issue has been placed upon the November ballot, decision of which shall affect the certification of resources to the County, the Budget Commission shall issue its revised official certificate of estimated resources as if such tax levy or issue will fail. If such tax levy or issue does not fail, the Budget Commission shall issue another revised official certificate to the Executive and Council including such additional resources realized from the tax levy or issue within three (3) days of the election.

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I.) On or before January 20 of each year, the Fiscal Officer shall certify to the Executive, Council and Budget Commission unencumbered year-end and carry-over fund balances from the previous year.

m.) The Budget Commission after receiving the certification of the Fiscal Officer as to year-end and carryover fund balances from the previous year shall revise its estimate of resources available for expenditure by the County and shall certify to the Executive and Council an amended official certificate of estimated resources by January 31 of each year.

(Ord. 87-692. Adopted 11-18-87; Ord. 2012-291. Adopted 7-30-12.)

#### 183.03 ANNUAL OPERATING BUDGET

a.) On or before November 15 of each year the Executive, if in receipt of the official certificate of estimated resources from the Summit County Budget Commission by September 1 of each year in accordance with Section 183.02(c), should submit to Council either a proposed temporary or permanent operating budget for the next fiscal year which shall contain at least the following:

b.) On or before October 15 of each year the Executive shall meet with each department, office, agency, authority, board and commission to discuss their estimated revenues and budgetary needs for the following year.

c.) Prior to October 15 of each year and before the Executive's meeting with the Court of Common Pleas, Domestic, General, Juvenile, and Probate Divisions, each division of the Common Pleas Court shall submit a written request for an appropriation for the following year setting forth estimated administrative expenses that the judge or administrative judge considers reasonably necessary for the operation of such division as provided by general law.



d.) In meetings open to the public with notice being given as provided by general law, Council shall review the budget prepared by the Executive for the following year with the Executive and each affected department, office, agency, authority, board and commission and complete the review by December 15 of each year.

e.) Prior to the close of the hearing process, a public hearing shall be held by Council with respect to the budget requests of the divisions of the Courts of Common Pleas.

f.) The Clerk of Council shall notify each division of its hearing at least ten (10) days in advance.

g.)On or before the last regularly scheduled meeting of each year Council shall adopt a temporary or permanent budget and any appropriation measure for the following year.

h.) The Council at that time shall adopt a budget for each division of the Common Pleas Court that is determined, after a public hearing and considering the request of the division, to be reasonably necessary to meet all the administrative expenses of such division.

i.) If a permanent operating budget for the following year has not been proposed or, if proposed, adopted by December 31 of each year, then on or before February 15 of each year the Executive shall submit to Council a proposed permanent operating budget for that fiscal year.

J.)This proposed permanent operating budget shall contain at least the following:

k.) On or before April 1 of each year, Council shall adopt a permanent operating budget and any appropriation measure for that fiscal year which shall not exceed the latest amended official certificate of estimated resources certified by the Budget Commission, or in the case of an appeal as provided by general law, the State Board of Tax Appeals. I.) As part of any annual appropriation measure, or amendment thereto, Council shall adopt a spending plan setting forth a quarterly schedule of expenses and expenditures of all appropriations for the fiscal year from the general fund budget, classified to set forth separately a quarterly schedule of expenses and expenditures for each department, office, agency, authority, board and commission, and within each, the amount appropriated for personal services, including employee salaries and fringe benefits. Each department, office, agency, authority, board and commission shall be limited in its expenses and expenditures of funds appropriated from the general fund during any quarter by the schedule established in the spending plan, which shall serve as a limitation during that quarter on making contracts or giving of orders involving the expenditure of funds during that quarter.

(Ord. 87-692. Approved 11-18-87.)

### 187.01 DEPARTMENT OF FINANCE AND BUDGET TO ANNUALLY PREPARE FIVE-YEAR PROJECTIONS

The County Executive's Department of Finance and Budget, as a budgetary officer of the County, shall annually prepare five-year projections for the County's General Fund, Federal Revenue Sharing Fund, County Sales and Use Tax Fund, Real Estate Assessment Fund, Debt Service Funds, Department of Job and Family Services Funds, and any other funds that may have an impact on the general operations of the County, in accordance with the guidelines of the American Institution of Certified Public Accountants (A.I.C.P.A.), the first of which shall cover the period 1986 through 1990, inclusive.

(Ord. 2001-254. Adopted 5-21-01.)

#### 187.02 FILING WITH CLERK OF COUNCIL; DOCUMENTATION

The projections required by Section 187.01 shall be filed with the Clerk of Council by July 1 of each year. All officeholders of departments shall, upon request, submit documentation and/or internal projections by May 15, to the Office of Budget and Management to enable filing by July 1.

(Ord. 86-209. Approved 4-25-86.)



Codified Ordinances of Summit County, OH/Relevant Sections pertaining to County Budget

#### **187.03 ANNUAL UPDATE**

The projections outlined in Section 187.01 shall be updated annually, for the subsequent five year period in accordance with A.I.C.P.A. guidelines, by March 31 of each year.

(Ord. 86-209. Approved 4-25-86.)

#### **187.04 REVIEW BY COUNTY FISCAL OFFICER**

The projections shall be reviewed by the County Fiscal Officer.

(Ord. 86-209. Approved 4-25-86.)

#### **187.05 PRESENTATION TO COUNTY COUNCIL**

The projections and review shall be presented to County Council prior to the first regularly scheduled meeting in June.

(Ord. 86-209. Approved 4-25-86.)

#### **187.06 EFFECTIVE DATE**

This process shall become effective no later than January 1, 1987. Council encourages implementation of these evaluations as soon as possible.

(Ord. 86-209. Approved 4-25-86.)

#### 195.01 FURNISHING FINANCIAL INFORMATION TO COUNCIL, EXECUTIVE AND AUDITOR

Each County officeholder described in Article 4.01 of the Charter, and the Executive, shall upon request promptly furnish to Council, the Fiscal Officer and the Executive such information, advice and recommendations as may be required

pertaining to the officeholder's or Executive's current and projected receipts and expenditures, operating and capital improvement requirements, and personnel, supplies and equipment utilization. Such information shall be furnished in such form as the Fiscal Officer, Executive and Council may prescribe and according to such schedules as Council may approve.

(Ord. 82-443. Approved 9-8-82.)

#### **195.02 POLICY ADOPTION; GOALS**

a.) In order to further the economic competitiveness of the County of Summit in both the regional and world economy while preserving the environment and providing equal opportunity to County residents to share in the benefits of the County's economic success, the County hereby establishes a policy on the disbursement of grants from its General Fund. In evaluating requests for a grant from its General Fund, the County shall consider whether the grant, if disbursed, would further one or more of the following strategic goals of the County:

b.) Restrictions on Grants. Grants from the General Fund shall be subject to the following restrictions:

c.) Financial Reporting on Grants. The County Executive shall establish financial reporting guidelines which all outside agencies, receiving a grant from the General Operating Funds of the County, are required to follow.

(Ord. 2001-336. Adopted 6-11-01.)

#### **195.03 COLLECTION AND DEPOSIT OF PUBLIC MONEYS**

All fees, costs, percentages, allowances, proceeds of sale of merchandise or equipment received by law by any County official, judge or employee shall be received and collected for the sole use of the treasury of the County of Summit and shall be held and accounted for and paid over as public moneys to be credited to the General Fund except as provided by Ohio R.C. 325.31 or where applicable the permanent improvement or such other fund as otherwise provided by law.



If the total amount of public moneys received by any employee of the County Council, County Executive, County Fiscal Officer, County Prosecutor, County Sheriff, County Engineer, County Clerk of Courts, Office of Information Technology, Internal Audit Department, or any department or division thereof, does not exceed \$1.000.00 on any given day, the moneys received shall be deposited no later than three business days following the day of receipt, provided, that the office receiving the funds has adopted policies and procedures to safeguard the public moneys until such time as they are deposited. Otherwise, all public moneys received shall be deposited have a forth in General Provision 9.38 of the Ohio Revised Code.

(Ord. 84-166. Approved 3-20-84; Ord. 2017-019. Adopted 1-30-17.)

### 195.04 POSTPONING DEADLINE FOR PAYMENT OF TAXES FOR RESERVISTS FROM SUMMIT COUNTY CALLED TO ACTIVE DUTY IN CONNECTION WITH ANY DECLARATION OF WAR

Payment of real property taxes and assessments for owner occupancy property are postponed while any Summit County reservists are on active status. All penalty and interest normally assessed against unpaid taxes will be waived during this time frame. Upon return from active duty, all reservists from Summit County will be given the opportunity to participate in a payment plan for the payments of unpaid real estate taxes accrued during their absence. Such payment plan will be based on their financial status and approval of the Fiscal Officer.

(Ord. 2003-194. Adopted 3-31-03.)



#### **County of Summit Budget Policy**

#### **County of Summit Budget Policy**

Leadership has been described as the capacity to translate vision into reality. The County of Summit works along with a myriad of governmental, public and private sector entities to provide benefits to our residents in five general service areas: criminal justice, social services, economic development, environmental and infrastructure capital improvements, and general government including information technology. The County attempts to balance the needs of all the residents with the resources available.

The County Executive has sought to incorporate a long-term view of the direction of the economy to help guide the short-term decision making necessary to prepare the 2024 budget. The 2024 budget incorporated some basic guiding principles which included the preservation of vital services, the fair and equitable treatment of all officeholders and employees, and the long-term preservation of employment for all our current employees. These guiding principles are balanced with and are interdependent on the objective of achieving a budget that is sustainable not just for 2024 but for years to come and the preservation of adequate reserves to ensure the long-term economic health of the county.

The Summit County Executive believes that it is necessary for the County to maintain not less than a 17.3% reserve in general unencumbered funds to preserve the financial strength of the County. Summit County's annual general fund operating budget for 2024 of \$151.9 million marks the third consecutive year the budget will exceed the level at which it stood prior to the start of the recession in 2008. In 2008 the County had nearly 952 more employees than it does today. This level of spending reflects the County's ongoing policy of living within the means provided by its available resources. This spending plan will leave the County with general fund reserves totaling approximately 22% of general fund expenditures and is part of a five-year spending plan which seeks to maintain reserves in excess of the 17.3% desired minimum.

Since 2008 the county has incorporated a variety of cost savings measures, revenue enhancements and innovative collaborations. The measures taken by the county over the past several years were necessary to achieve the desired budget goals.



#### **Accounting & Reporting Policies**

#### **Accounting & Reporting Policies**

The County of Summit recognizes the process of formulating and adopting the financial policies as recommended by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB). The GFOA recommends that, at a minimum, "financial policies in the following areas be developed by professional staff and formally adopted by the jurisdiction's governing board as well as the governing boards of those component units...and other bodies under their jurisdiction."

- Financial Planning Policies
- Revenue Policies
- Expenditure Policies

Summit County operates using a mix of formally adopted policies such as its cash reserve, investment and debt policies and informal policies designed to provide consistency with a level of flexibility in managing the County's financial planning.

#### **Financial Planning Policies:**

**Balanced Budget** – The County defines a balanced operating budget as a budget for which projected expenditures are equal to projected revenues. When a deviation from a balanced operating budget is planned, it is also presented to County Council in accordance with Section 183.03 of the Codified Ordinances of the County of Summit.

**Long-Range Planning** – According to Section 2.03 of the Codified Ordinances of the County of Summit, the County Executive is required "To submit a written message to the County Council accompanying the proposed operating budget and capital improvements program explaining the budget both in fiscal terms and in terms of work to be done, outlining the proposed financial policies of the County for the current fiscal year and describing the important features of the budget. The message shall include any proposals for major changes in financial policies and in expenditures, appropriations and revenues as compared with the preceding fiscal year and the reasons for such proposals, and an itemization and explanation of each proposed capital improvement." The Executive accomplishes this in the budget letter, along with a Budget Policy statement and a Budget Highlights message. Summit County maintains five-year forecasts for all of its major funds and uses these forecasts in conjunction with its capital investment plan as a long range planning tool.

**Asset Inventory** – The County, through Council Resolution, sets the guidelines to inventory and assess the condition of all major capital assets. The current standards are that an asset must have a cost of \$15,000 or more and a useful life in excess of five years.

#### **Revenue Policies:**

**Revenue Diversification** – Summit County has gone to great lengths since 2008 to diversify its revenue portfolio to the extent legally and practically possible. Summit County, like most counties in Ohio, still remains reliant on sales and property taxes for a significant portion of its local revenue.

**Fees and Charges** - Chapter 113 of the Codified Ordinances of the County of Summit addresses the criteria for the various types of County fees and charges.

**Use of One-time Revenues** – One-time revenues are used to support non-recurring operational and capital expenditures. One-time revenues are not used to support ongoing operational costs or to avoid budget reductions.

**Use of Unpredictable Revenues** – The County monitors revenues on a monthly basis and adjusts forecasts and budgets as necessary to manage unpredictable revenues.





**Expenditure Policies:** 

**Debt Capacity, Issuance and Management** – See Debt Policy.

**Reserve or Stabilization Accounts** – For budgeting purposes, it is the goal of the County to maintain a carryover unencumbered fund balance in the General Fund and Budget Stabilization Fund of at least 17.3% of the budgeted operating expenditures for the year. The County targets balances for all of its major funds to maintain a 90-day reserve.

**Operating/Capital Expenditure Accountability** – The Department of Finance and Budget monitors actual revenues and expenditures and performs comparisons to the budget on a monthly basis. Results are presented to the County Executive and County Council on a monthly basis along with appropriation adjustments as necessary.

#### **Accounting Basis:**

**Basis of Budget** - The County budgets on a cash basis. Encumbrances outstanding at year-end are carried over in the following year as an addition to the budget or are discharged. Encumbrances that are discharged return to the fund balance and may be re-appropriated during the current year or subsequent years.

**Basis of Financial Reporting** - Government-wide financial statements, proprietary and fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue and in the presentation of expenses versus expenditures.

**Revenues** – On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: sales and use taxes, investment income, federal and state grants and subsidies, state-levied locally shared taxes (including motor vehicle license fees and gasoline taxes), fees and rentals.

**Deferred Revenue**- Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

**Expenses/Expenditures**- On the accrual basis of accounting, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable.

The Fiscal Office-Audit Division prepares a Annual Comprehensive Financial Report each year by taking the actual revenue and expenditures recorded on the County's accounting system during the year and making adjustments as required to present the County's audited financial reports in accordance with established rules and practices. Examples of adjustments are accruing revenue receivables and expenditures payables as of year end. These adjustments are not recognized on the accounting system of the County until revenue is actually received or expenditures are actually paid.

#### Fund Structure:

The County accounting system is organized and operated on a fund basis. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other resources, together with all related liabilities and residual equity or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The County Operating Budget includes the following fund types:

All of the funds of the County can be divided into three categories: Governmental funds, Proprietary funds, and Fiduciary funds.

**Governmental Funds**- those through which most governmental functions of the County are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. The following are the County's major governmental funds:

- GENERAL FUND: This fund accounts for the general operating revenues and expenditures of the County not specifically required to be recorded elsewhere. The primary revenue sources are property taxes, sales and use tax, charges for services, intergovernmental revenues and interest income.
- SPECIAL REVENUE FUNDS: These funds are used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action. These





funds include the Job and Family Services, Children Services, Alcohol, Drug Addiction & Mental Health Services and Board of Developmental Disabilities, which are the major funds of the County, and all federal and state grant funds, not accounted for in the enterprise funds.

- DEBT SERVICE FUND: This fund is used to account for revenues received and used to pay principal and interest on general obligation debt. Revenues are derived primarily from property taxes.
- CAPITAL PROJECT FUNDS: These funds are used to account for the acquisition or construction of capital assets. Revenues and financing resources are derived primarily from the issuance of bonds and notes or receipts from the General Fund and Special Revenue Funds.

**Proprietary Funds**- Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. Proprietary funds are classified as either enterprise or internal service.

**ENTERPRISE FUNDS:** These funds are used to account for operations that provide services which are financed primarily by user charges. The Sewer Revenue fund is reported as major funds of the County.

**INTERNAL SERVICE FUNDS:** These funds are used to account for the financing on a cost-reimbursement basis of goods or services provided by one department or agency to other departments or agencies. Charges to the user departments are intended to recover total cost. The internal service funds include: Office Services, Telephone, Workers Compensation, Insurance & Risk Management, Geographic Information Systems, Internal Audit and Information Technology.

**Fiduciary Funds**- Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. The County only maintains agency funds.

**AGENCY FUNDS:** These funds include property and other taxes and intergovernmental resources which have been collected and will be distributed to other taxing districts located within the County. Agency funds are purely custodial in nature. The County includes the following agency funds in the budget document: Soil & Water.

Each section of the budget is categorized by officeholder or major agency. In addition to any respective departments under the General Fund, each budget section may also contain other fund types. These additional funds are listed as follows:

#### EXECUTIVE

- Special Revenue Funds- CDBG, Home Program, Land Reutilization Administration, Medical Examiner Lab Fees, Animal Control, Hazardous Materials, Issue 2 Administration, Enterprise Zone, Emergency Management
- Special Projects- Administration
- Agency Funds- Soil & Water

#### FISCAL OFFICE

• **Special Revenue Funds**- Delinquent Tax, Tax Lien Administration, Delinquent Real Estate Tax & Assessment (DRETAC), Real Estate Assessment

#### SHERIFF

• **Special Revenue Funds**- DUI Enforcement, DARE, Drug Unit, Juvenile Diversion, Juvenile Diversion North, Law Enforcement Liaison, Concealed Weapon Admin, 911 Wireless, Continuing Professional Training.

#### PROSECUTOR

• Special Revenue Funds- Child Support Enforcement, DRETAC.

#### **CLERK OF COURTS**

• Special Revenue Funds- Computerization

#### COURTS

• Special Revenue Funds- Probation Services, Probate Court Computerization, Common Pleas Special Projects, Domestic Relations Court Legal Research, Domestic Relations Court Special Projects



#### **JOB & FAMILY SERVICES**

• Special Revenue Funds- All programs

#### SANITARY SEWER SERVICES

• Enterprise Funds -Sewer

#### ENGINEER

• Special Revenue Funds- Motor Vehicle & Gas Tax, Drainage Maintenance

#### **DEVELOPMENT GRANTS**

• Special Revenue Funds- All programs



#### **Debt Policy**

#### **Debt Policy**

#### **189.01 MAXIMUM PAYMENTS FOR DEBT SERVICE; DEFINITIONS.**

Except in emergencies as defined and declared by resolution of County Council, the level of payments for inside millage debt service should not exceed nine percent (9%) of revenues. "Revenues" shall be defined as the certificate of estimated resources for the current year, excluding the beginning balance, for the general and sales tax funds combined. "Level of payments" shall be defined as the actual payment due on bond issues and the payment that would be due on note issues were they in the form of bond issues. For purposes of converting note issues to bond issues for this calculation, interest rates per the most current edition of the Bond Buyers Index are to be used.

(Ord. 88-388. Approved 7-25-88.)

#### **189.02 MAXIMUM DEBT ISSUANCE.**

Except in emergencies as defined and declared by resolution of County Council, the amount of inside millage debt issued should be limited to the total of the following calculations:

(a) The current debt leeway within the unvoted direct debt limitation, plus the sum of any reserves that are in the County's debt service funds, less the sum of:

Any issue that has been exempted from the unvoted direct debt limitation for any reason other than that the debt service has been, or is expected to be in accordance with statute, paid from sources other than the inside millage of the County.

Any matured and unredeemed principal and interest; and

In 1990 and subsequent years, any amount that still exists as a deficit in the Human Services Fund. The "Human Services Fund" shall be defined as the accumulated variance between the County's share of annual costs for human services' programs and the amount actually paid by the County against such obligations.

(Ord. 88-388. Approved 7-25-88.)

#### **189.03 DEBT ISSUANCE BEYOND LIMITATION.**

Debt may be issued beyond the limitation established herein without enacting the emergency provision provided the issuance does not exceed the amount of debt principal to be retired during the year or one million dollars (\$1,000,000), whichever is less.

(Ord. 88-388. Approved 7-25-88.)

#### **189.04 STATUTORY LIMITATIONS NOT TO BE EXCEEDED.**

Nothing in this chapter is meant to allow the County to exceed any limits established by general law, including, but not limited to, the direct debt limitation or the indirect debt and unvoted property tax limitation.

(Ord. 88-388. Approved 7-25-88.)

#### Reliance on current revenue vs. debt to finance capital improvements

The County plans to use current revenues to pay for short-term capital projects, repair and maintenance items and plans to reserve long-term debt for capital improvements with useful lives of ten years or more.

#### Annual preparation of Capital Improvement Plan

The County will produce a five-year capital improvement plan (CIP) and update the plan annually. The plan will remain flexible to permit changes in project priorities. Debt will be issued in accordance with the CIP as necessary.



#### Parameters for annual note issues

Annual note issues will be used to finance on-going capital needs of the County that exceed current revenue sources. In addition, annual notes will be limited to items with useful lives shorter than 10 (ten) years. Notes may be used for projects during the construction period with the intention of taking the notes to bonds upon completion, when actual costs are finalized. As necessary, the County will renew the notes at maturity. The County's goal is to annually pay down the maximum amount allowable with the budget, but not less than 10% of the outstanding note balance.

#### Debt not to exceed useful life of assets

The County will not issue debt for any capital improvement for a term that exceeds the useful life of the improvement.

#### Bond structuring considerations

Bond amortization schedules will be structured to minimize interest expense within the constraints of revenue available for debt service. The structure may include features such as serial and term bonds, original issue discounts, premiums and mandatory sinking funds in any configuration that enhances the marketability of the bonds in order to minimize the total cost of financing. The bonds should include call features to maximize the County's ability to advance refund and retire the debt early. However, the call features should be balanced with market conditions to ensure that the total cost of financing is not adversely affected.

#### Credit enhancement consideration

For each debt issue, the County will analyze the potential economic benefit of utilizing credit enhancement (bond insurance, bank letters of credit, etc.) and will pursue such enhancement provided cost savings are obtainable. Further, the County will only pursue credit enhancement from companies that maintain the highest possible rating by nationally recognized rating agencies for their products.



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# **Budget Planning**



#### **Budget & Goal Setting Process**

#### **Budget & Goal Setting Process**

#### **Operating Budget**

The Charter of Summit County requires the County Executive to submit the annual operating budget and appropriation ordinance to County Council (Art. II, Sec. 2.03(8)). The County Council must approve a final appropriation ordinance by April 1 according to state law. The Charter requires the following information be submitted as part of the budget proposal:

a.) A statement of estimated revenues from all sources, including fund balances from the preceding year.

b.) A statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding estimated revenues for such year.

c.) A schedule of estimated revenues and proposed expenditures for each county department, office, agency, authority, board and commission, on a quarterly or frequent basis, and;

d.) A summary of the contents of the proposed operating budget.

The Charter also requires the Executive to submit a written message to County Council explaining the budget in fiscal terms, and outlining the proposed financial policies of the County. The message must identify any proposals for major changes in financial policies and the reasons for the change. The message incorporates the Executive's goals for the fiscal year.

#### 2024 Budgetary Goals & Strategy

The Summit County Executive's Office and County Council work jointly to manage the County's annual budget, with the goal of maintaining a fiscally responsible plan that seeks to preserve fund balances and provide services at prudent levels over the long term. Since 2008, the County has reduced County employment by nearly 1,000 full time positions to achieve this goal.

On a monthly basis, the Executive's Department of Finance and Budget updates a five-year forecast which trends general fund revenues, expenditures and expected fund balances and provides an update to the Executive, County Council and the public. This forecast is used for modeling future year budgets and making decisions related to staffing, services and capital investment in the County. Additionally, the County also updates long range forecasts for its levy-funded agencies (Board of Developmental Disabilities, Children's Services Board, and Alcohol, Drug Addiction and Mental Health Services Board), Sanitary Sewer Services Department, Engineer's Office, Real Estate Assessment Fund, Jobs and Family Services Fund, and Child Support Enforcement Agency, all on a quarterly basis. These forecasts, along with the County's annual Capital Improvement Plan, have proven essential for designing budgets that allow Summit County to operate as the most efficient of Ohio's large urban counties and provide a roadmap used to balance the County's ability to address priorities ranging from the current opiate epidemic to upgrades and the potential consolidation of the County's dispatch operations.

Summit County operates at the lowest county sales tax rate of any county in the state at .50%. Only Stark has a similar rate, with 86 of the 88 counties operating on higher sales tax rates. Other large urban county rates in Ohio include Lucas - 1.50%, Franklin - 1.25%, Cuyahoga - 1.25%, Hamilton - 1.25% and Montgomery - 1.25%. Summit is also the only county in Ohio that, based on a charter provision, cannot enact an emergency piggyback tax without putting the measure on the ballot. As a result, Summit County has the lowest General Fund budget of any of the large urban counties in the State of Ohio.

The Department of Finance and Budget (DFB) prepares monthly, a one year and five-year forecast document for presentation to the County Executive, County Council and other interested parties as requested. These forecasts form the basis for ongoing budgetary planning and are presented as part of the County's annual operating budget. Additionally, the Department of Finance and Budget collects and review updated five-year forecasts for the County's other major operating funds on not less than an annual basis and includes those forecasts as part of the County's annual operating budget. These forecasts are prepared by the chief budgetary officer of the department administering the major fund.



The unencumbered fund balance in the General Fund at the end of the year 2023 was \$9,755,090[BS1]. For budgeting purposes, it is the goal of the County to maintain a carryover unencumbered fund balance in the General Fund and Budget Stabilization Fund of no less than 17.3% of the budgeted operating expenditures for the year. The County maintains a Budget Stabilization Fund to be used only in emergency situations. The balance in the Budget Stabilization Fund is projected to remain at \$25,325,501.00 at year-end 2024. By regulation of the Ohio Revised Code, these funds are not to be certified by the Budget Commission of the County as an available source of funds until they are needed for an emergency situation. For 2024, the targeted balance would be \$25,507,285 (17.3% of \$147,440,958) with the actual projected balance totaling \$35,260,793.

The 2024 budget plan includes a general fund budget of \$151.99 million and total countywide employment of 2,746. This is a reduction of nearly 1,000 employees since 2008. Prior year budgets were significantly aided by the funding Summit County received under The Coronavirus Aid, Relief, and Economic Security Act, (the CARES Act) as a community with a population in excess of 500,000. Summit County received a direct allocation in excess of \$94.4 million, with approximately \$14 million directly relieving the County's prior year budgets.

In addition to the positive impact the CARES Act funds had on our operating budget in 2020, it allowed us to invest in technologies which will allow us to operate remotely and more efficiently in previous years and continuing into 2024. Investments in technology and workflow improvements play an important role in our ability to right size our County operations and ensure the delivery of quality services and value for our taxpayers. We are currently in the process of building a virtual courtroom platform that will connect all of the courts and correction facilities in the County, along with prosecutors and defense attorneys. In 2023, Summit County Common Pleas Courts began using the system with Municipal Courts coming onto the system in the next phase of implementation. This investment totals approximately \$13 million and will streamline the criminal justice system to allow for efficient and safe operations that will ultimately save taxpayer dollars far into the future. Additionally, we are in the process of investing heavily in remote work technology for our employees, technologies that allow for on-line services such as building plan submittals and review, remote probations services and continuing a project that started in 2021, that embarks on a complete upgrade of our enterprise accounting, timekeeping and workflow systems.

In 2024 we continued our work with several of our local communities, on a scalable, state of art, countywide 911 dispatching system. In October 2019, the County and City of Akron were the first two communities to go live with the new system. This proved to be an amazing collaborative effort that we should all be proud of. The Fairlawn, Stow, and Cuyahoga Falls dispatch centers went live on the CAD system in May 2021. In addition to the dispatch centers, the move also placed the Akron, Cuyahoga Falls, Fairlawn, Mogadore, New Franklin, Silver Lake, Stow, Summit County SO, Tallmadge, and the University of Akron police departments onto a regional records management system which allowed for a more seamless sharing of incident, person, and other investigative data between these agencies.

Summit County and Akron received a grant for \$574,819.10 to upgrade the Vesta 9-1-1 Call Processing equipment in April 2022. This grant was a federal grant (funded by US DOT, NHTSA, Department of Commerce, and NTIA) and locally administered by the Ohio 9-1-1 Program Office and Ohio Department of Commerce/State Fire Marshall. This grant funded 60% of the upgrade costs for the 9-1-1 equipment utilized by the Summit County Sheriff and City of Akron dispatch centers. In 2023, the consolidated dispatch center became fully operational using the previously mentioned technology; we continue to move forward with implementation of consolidating dispatch operations to improve efficiency and save even more taxpayer dollars.

The County also remains committed to maintaining and upgrading its existing facilities, while incorporating energy efficiency standards into these plans. In 2024, the County will continue with a multiyear \$19 million initiative to upgrade HVAC systems, replace roofs, and install energy efficient LED lighting at several of its facilities. At the Summit County Jail, the County will spend approximately \$12.8 million to replace heating and cooling plants, air handlers and temperature controls along with replacing showers, sinks and toilets to provide substantial savings and reduce future water usage. These improvements along with a new RFID card reader system and the recent \$500 thousand-dollar camera system upgrade in the Jail, will continue to make the Jail a safer and more efficient County facility.



Lastly, we continue to make job creation one of our top priorities. In 2023,, Summit County's Department of Community and Economic Development in partnership with Elevate Greater Akron, launched the Greater Akron Business Navigator. The Business Navigator is a shared resource intended to amplify all the services of the providers in the ecosystem. The intended audience is small businesses, entrepreneurs, and the general community. The Business Navigator is the front door into the entrepreneurial support system. In 2024, Summit County has implemented new programming to connect with minority and disadvantaged small businesses to ensure that the County's purchasing power reaches these businesses. This will also allow the County to increase its vendor pool which can help to make the most effective use of taxpayer dollars. In 2024 we are continuing with a major initiative to develop a countywide high speed broadband network.



#### 2024 Operating Budget Timeline

Independently elected officeholders, boards, and commissions submit their goals and objectives, with their proposed budgets, to the County Executive through the Department of Finance and Budget. The Department of Finance and Budget prepares the operating budget and submits it to County Council along with the goals of the various offices, boards and commissions. County Council reviews the goals with each office, board and commission during the operating budget hearings.

Process	Proposed Dates	Actual Dates
Budgets in MUNIS for Offices released	September 1, 2023	September 1, 2023
Office Requested entered in MUNIS	September 25, 2023	Various
Department Hearings	October 2023	October 2023
Executive Review	October 2023	October 2023
Revenue Forecast to Council	November 6, 2023	November 6, 2023
Budget Presented to Council	November 6, 2023	November 6, 2023
Council Hearings	October 16-December 4, 2023	October 16-December 4, 2023
Appropriation Resolutions to Council Committee	November 6, 2023	November 6, 2023
Appropriation Resolutions Adopted	December 4, 2023	December 4, 2023

#### 2024 Capital Budget Timeline

Independently elected officeholders, boards, and commissions submit their goals and objectives, with their proposed budgets, to the County Executive through the Department of Finance and Budget. The Department of Finance and Budget prepares the Capital Improvements Budget and submits it to County Council along with the goals of the various offices, boards and commissions. County Council will review and approve this budget with the normal legislative process.

Process	Proposed Dates	Actual Dates
Distribute Budget Forms Electronically	November 22, 2023	November 22, 2023
Forms Due Back from Offices	December 11, 2023	November 25-Decemer 11, 2023
Office Hearings	December 2023	December 2023
Executive Review	January 2, 2024	January 2, 2024
Budget Presented to Council	January 22, 2024	January 22, 2024
Appropriation Resolution to Council	January 22, 2024	January 22, 2024
Appropriation Resolution Adopted	February 12, 2024	February 12, 2024



#### **Budget Preparation Process - Procedure**

#### Summit County, OH Budget Preparation Process

The County Executive is required to submit an operating and capital budget annually to the County Council for their review and approval. On or before the last regularly scheduled meeting of the year Council will adopt either a temporary or permanent budget and any appropriation measure for the following year. The operating budget also requires the County Executive to submit a written message explaining the budget in fiscal terms and outlining the proposed financial policies of the County. The message must identify any proposals for major changes in financial policies and the reasons for the change. This message also will incorporate the Executive's goals for the fiscal year. On or before April 1 of each year, Council shall adopt a permanent operating budget and appropriation measures for that fiscal year.

In August, the Executive's Department of Finance and Budget (Finance & Budget) distributes the budget spreadsheet (Program Budget) to the departments (nearly 40 departments) along with information on the prior year's budget and spending. This form contains

information on the upcoming fiscal years budgets and expenditures along with their goals, objectives, prior years information and indicators, challenges and issues the department is facing in the upcoming fiscal year. This information is completed by the departments and then sent back to Finance & Budget.

In 2023, Finance & Budget began implementation of a new budget process through their new Enterprise ERP system (MUNIS) using the module Central Budget Entry. In 2024, Finance & Budget will continue this implementation by using MUNIS for the operating budget including payroll budgeting. Finance & Budget begins with entering Target Budgets under the Target Level budget. The Departments enter their budget requests into MUNIS in the Entity level budget. Finance & Budget will then review the budgets and hold budgetary meetings with the departments as needed. Finance & Budget will then move the budget status from Entity Level budget to Proposed Level budget and prepare a draft of the operating budget that is submitted to the County Executive for her review. After she has reviewed the budget, Finance & Budget will make any necessary changes and move the budget level from Proposed to Council. The Executive will then present a draft copy to County Council.

County Council will hold budgetary hearings with the departments as needed. County Council will notify Finance & Budget of any changes that need to be made. Once all applicable changes have been made, a final copy of the budget is submitted to County Council for approval via a resolution. Once the budget has been approved by County Council, the Director of Finance and Budget will move the budget level in MUNIS from Council to Adopted and run the Post to Master for Reports function. This function will post the current year budget in MUNIS and it is verified by Finance & Budget and Accounting. Immediately following the year-end close process, the Director of Finance and Budget will run the Budget Completion Journal/update function making the new year budget available to departments.

Finance & Budget will run a report from MUNIS monthly to review the expenditures compared to the appropriations. All variances are investigated by the Finance & Budget, who will contact the department for more information if needed.

Based on the discussion with the department, they will enter in an amendment request in MUNIS via the Budget Transfers and Amendments module. Finance & Budget will combine all requests to prepare an appropriation amendment or an adjustment and it is sent to the County Council for approval. We also noted that per the County Charter, the Executive has the ability to make line item adjustments within appropriated budget as long as the adjustment does not exceed 30% of the line item being changed. If it exceeds this amount or it is a salary line item amendment for over \$25,000, County Council must approve these amendments as well.

Adjustments that have been done by the County Executive are put on an Executive Order, that department's Finance Manager must sign the form stating that the appropriation adjustment requested does not reduce the line items to be adjusted below an amount sufficient to cover all unliquidated and outstanding obligations, and the Department of Finance and Budget is responsible for reviewing and approving the entry, the Director of Finance and Budget will sign it, followed by the County Executive.



It is sent to the originating department for entry into MUNIS with the signed Executive Order attached in MUNIS. The budget amendment in MUNIS is reviewed and approved by Finance & Budget as well as Accounting. If the adjustment is required to be approved by County Council, Finance & Budget will prepare the legislation that goes to County Council on behalf of the department. Once County Council has approved the amendment the appropriation requests are approved in MUNIS by Finance & Budget as well as Accounting. Finance & Budget regularly reviews actual spending compared to budget in MUNIS through various reporting methods.

#### **Public Input**

Upon introduction of the budget to County Council, public budget hearings are set with each department, allowing for Council members and the public to ask questions and weigh in on the budget process and priorities. Additionally, the Executive and Council create committees from time to time, offering members of the community, a chance to participate in policy and decision-making groups to help provide direction on various initiatives.

#### **Budget Monitoring**

The Department of Finance reviews budget vs. actual reports on a monthly basis through MUNIS a well as reporting available in SSRS. MUNIS allows individuals involved in the process to access information at the Org-Object level all the way down to the Project level within a department. Finance and Budget uses MUNIS and SSRP Reporting to identify where expenditures have exceeded the budget for an Org-Object code. At this point, negatives are investigated by scanning the expenses that are rolling to the account and will contact process owners to make changes where necessary. The department heads also have access to MUNIS and they can use their own monitoring procedures.

#### **Budgetary Updates to Council/Executive**

The Department of Finance and Budget provides monthly budget updates to County Council during the Regular and/or Committee meetings. The main focus is on the General Fund but significant issues in other major funds (such as DJFS, DOES, Engineer, etc.) as well as economic trends on the local, state and national levels are presented as needed.

The Department of Finance and Budget also meets monthly with the County Executive, DOES, DJFS, Fiscal Office and Building Standards to review financial statements for those agencies and the General Fund with a strong focus on revenue streams and current trends. A five year forecast model is also used for the General Fund and is updated on a monthly basis. The projections meet the requirements of Section 187.01 of the Codified Ordinances which requires the DFB prepare five-year projections.



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# **Budget Overview**



### A GREAT PLACE TO LIVE





### **COUNTY OVERVIEW AND VISION - COMMUNITY AMENITIES**





#### The Dedication of the Sojourner Truth Legacy Plaza and Statue

In 2018, Summit County Executive Shapiro facilitated a meeting of women leaders for a celebration of the 100th Anniversary of the 19th Amendment. This Summit Suffrage Centennial Committee led to the formation of the Sojourner Truth Project, which under the steady hand of Towanda Mullins, revived community efforts to commemorate abolitionist and women's rights activist, Sojourner Truth, for her 1851 speech at the Ohio Women's Rights Convention. The County contributed \$350,000 toward the construction of a plaza, designed by landscape architect Dion Harris of Summit Metro Parks, and a statue, created by internationally renowned artist Woodrow Nash, near the site of Truth's historic speech. The Sojourner Truth Plaza and Statue was dedicated in May of 2024 to the applause and elation of residents and visitors alike and looks to inspire Black and women trailblazers for years to come.





### **Department of Public Safety - Summit Emergency Communications Center**

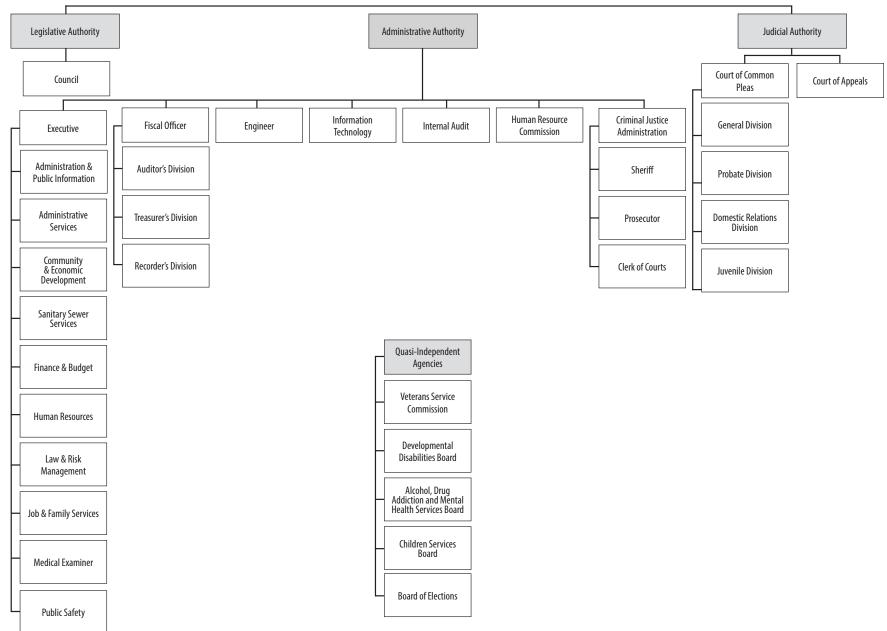
In February of 2022, work began to merge the dispatch operations of Summit County, Cuyahoga Falls, Fairlawn, Stow, and Tallmadge into a consolidated dispatch center, the Summit Emergency Communications Center (SECC). In October of 2023, public officials, public safety personnel, and community stakeholders celebrated the opening of the SECC, which now dispatches for a total of fifteen communities. This state-of-the-art facility serves eighteen law enforcement and fire departments and over 350,000 residents. The SECC answers an overage of 5,000 calls for 9-1-1 and 20,000 non-emergency calls each month.



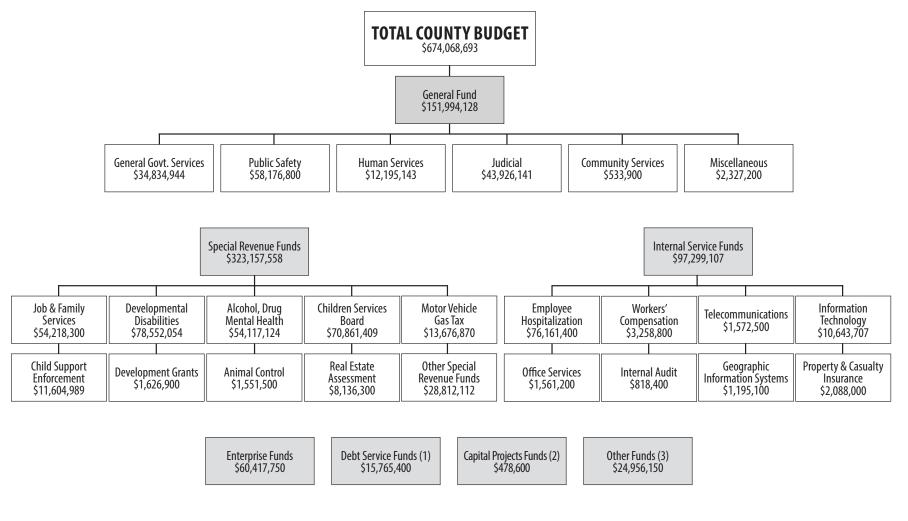


Structure of County of Summit Government

### CITIZENS OF SUMMIT COUNTY







Debt Service Funds include Sewer Debt Service. 1.

Capital Projects Funds do not include the Capital Improvements Plan budget. Other Funds consist of the Trust & Agency Funds and various other Governmental Funds. 2. 3.

Rev. 11.23



### **Executive's Budget Overview**

### **Budget Overview**

### **Summit County General Information**

The County, formed in 1840, is located in northeastern Ohio and covers an area of 412.8 square miles. Twenty-two cities and villages as well as nine townships are located in the County. The largest city in the County, the City of Akron, is the county seat. According to the 2020 Census, the County has a population of 540,428, making it the fourth most populous of the 88 counties in Ohio.

In 1979, the voters of the County adopted a Charter, establishing the first charter form of county government in Ohio. The Charter became effective January 1, 1981. It replaced a statutory form of county government and provided the County much of the same home rule powers exercised by municipalities. The Charter currently provides for a County Executive and an 11-member County Council (the "Council"), comprised of three members elected at-large and eight members elected from the districts they represent. The County Executive is the primary administrative and budgetary official for the County. Currently, the Executive's Office is divided into ten departments, each of which has jurisdiction over a different portion of the administration. The Council exercises the legislative and policy-making power of the County. The Council meets on a weekly basis to consider and approve resolutions and ordinances that are proposed by either the Executive or one of the Council members. The legislative powers enjoyed by the Council include, but are not limited to appropriating funds, adoption of operating and capital improvement budgets, levying taxes, issuing bonds and notes, establishing procedures for and approving of contracts for services and public works, and establishing personnel procedures. The Executive and each Council member are elected to four-year terms.

The Fiscal Officer, Clerk of Courts, Engineer, Sheriff, and Prosecuting Attorney are all separately elected officials that carry out certain specified administrative functions of the County, in addition to those carried out by the Executive. The elected Fiscal Officer performs the duties of the statutory offices of Recorder, Treasurer, and Auditor. The other offices perform the same functions under the Charter as their statutory equivalents. Each of these officers are elected on a county-wide basis to a four-year term of office, and each officer exercises independent authority within the limits of the Ohio law and the County's Charter.

The judicial functions of the County are carried out by the Court of Common Pleas, which is divided into four divisions: General, Domestic, Juvenile and Probate, as well as the Court of Appeals for the Ohio Ninth District. All judges are elected county-wide to six-year terms.

Several quasi-independent agencies are part of the County structure, each of which perform a variety of functions, including the Veterans Service Commission, the Board of Developmental Disabilities, the Children's Services Board, the Alcohol, Drug Addiction and Mental Health Services Board, and the Board of Elections.

### **Budget Goals & Strategy**

The Executive's Office and Council work jointly to manage the County's annual budget, with the goal of maintaining a fiscally responsible plan that seeks to preserve fund balances and provide services at prudent levels over the long term. On a monthly basis, the Executive's Department of Finance and Budget updates a five-year forecast which trends general fund revenues, expenditures and expected fund balances and provides an update to the Executive, Council and the public. This forecast is used for modeling future year budgets and making decisions related to staffing, services and capital investment in the County. Additionally, the County also updates long range forecasts for its levy-funded agencies (Board of Developmental Disabilities, Children's Services Board, and Alcohol, Drug Addiction and Mental Health Services Board), Department of Sanitary Sewer Services, Engineer's Office, Real Estate Assessment Fund, Department of Jobs and Family Services, and Child Support Enforcement Agency, all on a quarterly basis. These forecasts, along with the County's annual Capital Improvement Plan, have proven essential for designing budgets that allow Summit County to operate as the most efficient of Ohio's large urban counties and provide a roadmap used to balance the County's ability to address priorities ranging from the current opiate epidemic to upgrades and the potential consolidation of the County's dispatch operations.

Summit County operates at the lowest county sales tax rate of any county in the state at .50%. Only Stark County has a similar rate, with 86 of the 88 counties operating on higher sales tax rates. Other large urban county rates in Ohio include Lucas - 1.50%, Franklin - 1.25%, Cuyahoga - 1.25%, Hamilton - 1.25% and Montgomery - 1.25%. Summit is also the only county in Ohio that, based on a



charter provision, cannot enact an emergency piggyback tax without putting the measure on the ballot. As a result, Summit County has the lowest General Fund budget of any of the large urban counties in the State of Ohio.

The County's outstanding general obligation bonds are currently rated "AA+" by Standard & Poor's Ratings Services and "Aa1" by Moody's Investors Service.

### 2024 Budget

The 2024 operating budget is \$674.1 million. This budget represents revenues collected and expended from local, state and federal sources. The 2024 budget is 2.1% higher than the 2023 adjusted budget of \$660 million and is 5.4% higher than the original 2023 budget adopted by County Council, which totaled \$639.5 million. The General Fund budget represents an increase of 13.2% from 2023 and is driven largely by personnel costs, including strategic increases to staffing levels along with wage and healthcare increases.

Additionally, the General Fund continues to be impacted by the rising costs for indigent defense. Attorney fee reimbursements increased 17.2% from 2022 to 2023. The Legal Defenders Office contract will increase \$728,430 in 2024. These increases are in direct correlation to the changes made by the Ohio Legislature in the 2024-2025 State Biennial Budget which allocated funding that allows for reimbursement rates of approximately 78%. In 2007, Summit County was only reimbursed for 27% of its funding for indigent defense.

FUND	2024 BUDGET	% BUDGET	2023 ADJUSTED BUDGET	% INCREASE 2023-2024	2023 Original Budget
General Fund	\$151,994,128	23%	\$148,480,289	12%	\$134,227,300
Social Service Agencies	200,548,526	30%	207,534,948	4%	193,326,904
Sewer Fund	60,417,750	9%	59,731,678	5%	57,173,000

Motor Vehicle Gas Tax	13,676,870	2%	14,468,940	-1%	13,793,500
Internal Service	97,299,107	14%	97,093,744	3%	95,515,000
Debt Service (Incl DSSS)	15,765,400	2%	14,971,600	5%	14,971,600
All Other Funds	134,366,912	20%	87,075,601	9%	121,709,966
Total	\$674,068,693	100%	\$629,356,800	6%	\$630,717,270

The 2023 Budget was aided by the funding Summit County received under America Rescue Plan Act (ARPA) of 2021. This money was disbursed to the County over two years, the first half of which arrived in May 2021 and the balance was received in June 2022. As a community with a population greater than 500,000, Summit County received a direct allocation of \$105.1 million.

Under the guidelines issued by the U.S. Treasury, ARPA funds must be committed by December 31, 2024, with all funds expended by December 31, 2026. The County has followed the philosophy that these funds are a once in a lifetime

opportunity and will be used for projects that provide significant long-term benefit to the residents of the County and/or address projects for which the County has not historically had sufficient funding.

Currently, the largest project the County intends to fund is the Summit County Public Safety Fiber and Communications Network. The County has earmarked approximately \$38.7 million of ARPA funds to build a fiber ring which connects all 31 communities. The ring will serve as the backbone for public safety communications and will provide the opportunity for internet service providers to build community networks connected to the ring and offer internet services to residents and businesses. In addition, the County is committing approximately \$27.5 million of its own funds to partner with the City of Fairlawn to build a data center which will serve as the hub for the Countywide network. In 2022, the County and City of Fairlawn came together and created the Summit-Fairlawn Broadband Regional Council of Governments to operate the data center and network.

The use of ARPA funding for capital projects continues to be included in the County's Capital Improvement Program which is adopted by County Council annually. For purposes of consistency in presenting the County's operating budget, the use of ARPA funding is not reflected in this 2024 Operating budget. Benefits to the operating budget received from ARPA funds were effectuated over the course of 2023.



### **Revenue Analysis**

Summit County's General Fund revenues are expected to reach an all-time high in 2024, thanks in large part to growth in Real Estate Property tax revenue (30.54%) and intergovernmental receipts (49.52%). For 2024, Summit County's[BS1] original projected General Fund revenues were expected to total \$151.6 million. Based on the first five months of actual results,

current projections now track to \$157.4 million. Summit County will realize a continued increase in sales tax collections in 2024, as projected revenue is anticipated to increase by about \$0.6 million to \$58.8 million.

Consumer spending continues to be strong through the first 5 months of 2024 with sales tax collections up 1.87% for the same period in 2023. The Executive's Department of Finance and Budget (DFB) anticipates the County will finish 2024 with an overall increase in sales tax collections of 1.0%.

Summit County's share of Ohio's casino tax revenue continues to lag estimates. In Ohio, counties receive 51% of the tax on gross casino revenues. For Summit County, total collections in 2024 are (as of May 31) anticipated to amount to \$3.68 million which is a decrease of 4.6% from what was collected in 2023 and remains significantly below estimates provided by the state at the time the casinos were approved by voters in 2008.

For 2024, Summit County is projecting a 1% increase in local government revenue sharing from the State of Ohio. Local government revenue sharing and tangible personal property tax distributions from the State of Ohio have dropped from a combined \$15.3 million in 2001 to a projected \$7 million in 2024.

The State of Ohio's 2024-2025 biennial budget increased funding for reimbursements to Counties who are required to front the cost of indigent defense in Ohio. Reimbursements rates, beginning in October 2019 increased to 70% and in July 2021, approached nearly 100%. Based on information from the Ohio Public Defenders Office, we anticipate the rate to be 78% for 2024.

Prior to these changes, the State only reimbursed at 42%. For 2024, the amount received from the State is projected to increase to \$6,718,140.

Locally, Summit County's unemployment rate of 4.8% for May, 2024 is higher than the state average of 4.6% and higher than the national average of 4.0%. The number of clients receiving cash and food assistance from the Summit County Department of Job and Family Services remains at historically high levels. As of May, total recipients of food assistance has remained flat year over year, recipients of Medicaid has decreased due to changes made at the Federal level.

Based on 2023's actual revenue collections the County finished 2023 with an overall increase of 7.6%., the Executive's Office continues to believe this level of growth is unsustainable. So, for purposes of ensuring that future budgets and expenditure levels are established at supported levels, DFB is fore-casting an economic slowdown and thus is projecting negative revenue growth in 2023 of 1.2%.

### **General Fund Major Revenues (in millions)**

	2019	2023
Sales Tax	\$46.64	\$58.56
Casino Tax	3.31	3.86
Property Transfer Tax	9.61	9.42
Interest Earning	5.85	14.98
Local Government Funds	6.39	7.93
Total	\$71.80	\$94.75

For 2024, total budgeted expenditures are expected to exceed budgeted revenues by a total of \$150,456. The projected shortfall will come from reserve balances.

The following is a brief summary of some of the revenue assumptions for 2024 for some of the County's larger funds:

• General Fund revenues are estimated to decrease by 1.2% in 2024 over forecasted revenue collections for 2023 (see General Fund Five Year Forecast). This is due to continued positive economic growth in 2022, despite the COVID-19 pandemic and anticipated slowing of the economy for the near future. It was assumed that the economy would decline in 2022 compared to 2021, which ended up not being adversely affected by COVID-19 in the end. Current estimates show 2024 revenues exceeding 2023 by 20.68[BS1] %. Property (5%) and sales tax (1.5%) collections are expected to increase in 2024. The County is expected to receive 80% in reimbursements from the State of Ohio for indigent defense



costs. Local government distributions from the State of Ohio are expected to increase by 1% in the coming year. Transfers from the Title Fund and

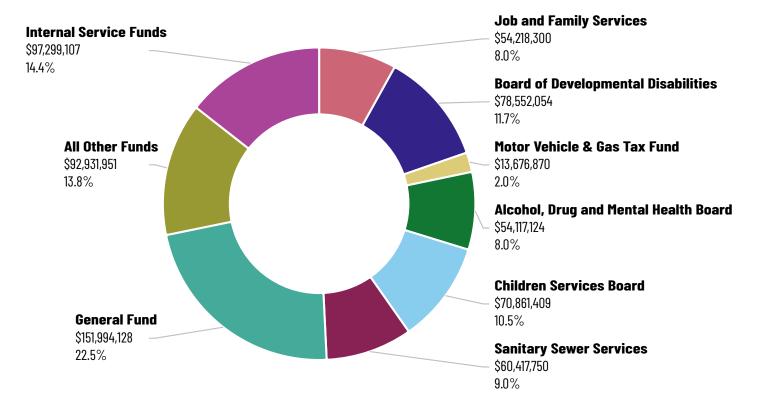
- Building Standards Fund revenues are expected to total \$3.6 million in 2024. For budgetary purposes, it is estimated that the County will draw on general fund reserves in the amount of \$150,456 in 2024, however the County's forecast of actual expenditures anticipates the County will finish 2024 with a surplus of \$1,444,161 (see General Fund Five Year Forecast).
- Communities and agencies receiving services from the Sheriff's Police Rotary Fund are expected to see an increase in rates again in 2024. This fund pays for the cost of providing patrol service to various communities in Summit County including the City of Green, Northfield Center Township, Coventry Township, Twinsburg Township, and the Akron Canton Regional Airport, and security services to various County departments including Job and Family Services, the
- Developmental Disabilities Board, and the Summit County Health Department. In 2014, the Executive's Department of Finance & Budget and the Summit County Sheriff's Office developed new contract rates for these communities and agencies based on actual costs and hours worked which more fully captured the supervisory costs associated with these contracts and allocated them on an actual hours worked basis rather than a per deputy basis. These rates were updated in 2023 to cover the 2024 2026 contract period and reflect increased costs for labor contracts, dispatching services and radio and dispatch equipment purchases.
- The Children Services Board's 2024 total revenues are expected to increase by 2.2% in comparison to 2023 forecasted levels (see Five Year Forecast). The agency passed a 2.25 mill property tax levy, along with a 1 mill increase that was approved by voters in November of 2018. This additional millage generated \$12.6 million of annual revenue for the agency beginning in 2020.
- The Alcohol, Drug Addiction and Mental Health Services Board's (ADM) 2024 total revenues are expected to increase by .07% compared to 2023 forecasted levels (see Five Year Forecast). In November 2019, ADM Board passed a six-year, 2.95 mill renewal levy. This successful passage of this levy provides the ADM Board with a level of confidence that they will continue to provide a comprehensive continuum of care for the foreseeable future.
- The revenues for the Developmental Disabilities Board's 2024 total revenues are expected to decrease by .05%, in comparison to 2023 forecasted levels (see Five Year Forecast). The decrease is due primarily to the phase out of additional federal share of reimbursement (eFMAP).
- The Department of Jobs and Family Services' 2024 revenues reflect nearly a \$1.9 million increase Public Assistance revenues as compared to its original 2023 estimated resources (See JFS Budget Section). This is funded primarily by increases in Medicaid and Food Assistance revenues and other federal and state pass-through allocations.

- Excluding reimbursements from Ohio Water Development Authority loans, the Department of Sanitary Sewer Services expects overall revenues to increase in 2024 in comparison to 2023 levels (see Five Year Forecast). The County recently worked with consultants to develop a cost-of-service model and new rate structure for sewer user fees for the next seven years. The new rates were approved by County Council in a prior year.
- The Engineer's Office is expecting a slight decrease in revenues for its Motor Vehicle Gas Tax fund for 2024. However, revenues increased in prior years, as the Ohio Department of Taxation increased gas tax effective July 1, 2019. (See Five Year Forecast).
- The County's hospitalization fund is expected to see an increase in revenue in 2024 based on an increase of both employer and employee premiums of 10% in 2024. The County continues to pay 90% of these premiums with employees picking up the remaining 10%.





# Total Expenditures 2024 Budget - All Funds Graph







# **Total Expenditures - All Funds**

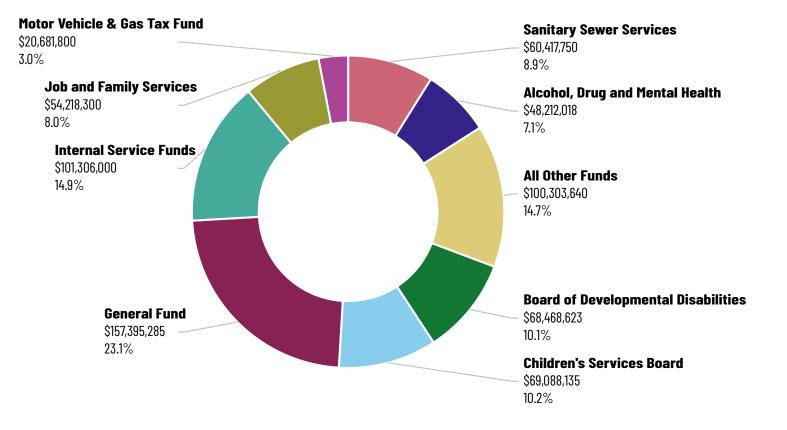
### Total Expenditures

	2024 Adopted	
Fund	Budget	% of Total
General Fund	151,994,128	22.5%
Board of Developmental Disabilities	78,552,054	11.7%
Alcohol, Drug and Mental Health Board	54,117,124	8.0%
Internal Service Funds	97,299,107	14.4%
Children Services Board	70,861,409	10.5%
Sanitary Sewer Services	60,417,750	9.0%
Job and Family Services	54,218,300	8.0%
Motor Vehicle & Gas Tax Fund	13,676,870	2.0%
All Other Funds	92,931,951	13.8%
Total	674,068,693	<b>100.0</b> %





# **Total Revenue - All Funds Graph - Revenue**





# **Total Revenue - All Funds**

	2024 Estimated Revenue	% of Total
Alcohol, Drug and Mental Health	48,212,018.00	7.1%
All Other Funds	100,303,640.00	14.7%
Board of Developmental Disabilities	68,468,623.00	10.1%
Children's Services Board	69,088,135.00	10.2%
General Fund	157,395,285.31	23.1%
Internal Service Funds	101,306,000.00	14.9%
Job and Family Services	54,218,300.00	8.0%
Motor Vehicle & Gas Tax Fund	20,681,800.00	3.0%
Sanitary Sewer Services	60,417,750.00	8.9%
Grand Total	680,091,551.31	



# **Budget Summary - General Fund**

Description	Department Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget	2024 Adopted Budget - 2023 Adjusted Budget	% Change of 2024 Adopted Budget - 2023 Adjusted Budget
County Council								
Council Gen Office	10010	854,033	880,725	935,000.91	889,596	960,900	25,899	2.8%
	<b>County Council Subtotal</b>	854,033	880,725	935,000.91	889,596	960,900	25,899	2.8%
Summit County-GF								
Indigent Defense	11020	4,845,804	7,171,091	8,465,000.00	8,402,091	8,025,000	(440,000)	(5.2)%
Alternative Corrections	11050	6,446,831	7,147,800	0.01	0	8,981,000	8,981,000	0.0%
SC Audit Fees	11100	160,077	157,814	225,000.00	161,461	273,500	48,500	21.6%
SC County Municipal Courts	11150	777,467	873,929	89,490.94	61,112	899,000	809,509	904.6%
SC Human Services Support	11200	4,566,190	4,341,864	4,574,008.66	3,523,414	4,284,400	(289,609)	(6.3)%
SC Insurance, Pensions & Taxes	11250	1,060,271	1,036,580	1,305,261.00	1,237,944	1,305,300	39	0.0%
SC Medically Fragile Children	11300	0	0	2,168,767.37	0	1,469,400	(699,367)	(32.2)%
SC Soil & Water Support	11350	171,900	171,900	171,900.00	171,900	171,900	0	0.0%
SC Public Defender	11400	1,305,390	1,871,000	3,311,100.00	3,311,009	4,039,500	728,400	22.0%
SC Utilities & Rentals	11450	4,079,914	3,828,911	4,130,583.70	3,607,787	3,903,400	(227,184)	(5.5)%
SC Vital Statistics	11500	2,748	2,832	10,000.00	0	10,000	0	0.0%
SC GF Miscellaneous	11930	2,223,479	2,286,103	2,328,133.70	1,187,619	794,100	(1,534,034)	(65.9)%
Countywide Grants GF	11950	308,977	155,597	527,000.00	526,154	342,000	(185,000)	(35.1)%
Transfer Out	11999	21,514,727	40,633,546	111,905,000.00	111,632,971	6,933,000	(104,972,000)	(93.8)%
	Summit County-GF Subtotal	47,463,775	69,678,966	139,211,245.38	133,823,461	41,431,500	(97,779,745)	(70.2)%
Executive								
Executive Administration	13010	2,338,914	1,053,835	1,326,866.90	1,320,542	1,359,600	32,733	2.5%
Finance & Budget	13020	784,539	852,244	990,424.96	943,130	1,059,000	68,575	6.9%
Administrative Services	13030	3,672,009	3,777,688	4,026,060.97	3,826,455	4,219,700	193,639	4.8%
Executive Human Resources	13040	487,862	683,068	821,468.06	810,211	597,244	(224,224)	(27.3)%



Description	Department Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget	2024 Adopted Budget - 2023 Adjusted Budget	% Change of 2024 Adopted Budget - 2023 Adjusted Budget
Executive Law	13050	939,416	661,580	778,966.56	753,744	904,700	125,733	16.1%
Consumer Affairs	13060	99,481	16,630	2,114.92	2,115	20,000	17,885	845.7%
Public Safety	13070	0	0	203,680.72	198,164	183,800	(19,881)	(9.8)%
Economic Development Admin	13401	597,913	731,584	881,843.34	791,171	978,200	96,357	10.9%
Medical Examiner	13510	2,167,536	2,088,360	186,639.42	183,470	2,811,100	2,624,461	1,406.2%
	<b>Executive Subtotal</b>	11,087,669	9,864,989	9,218,065.85	8,829,002	12,133,344	2,915,278	31.6%
Fiscal Officer								
Fiscal Officer Operations	18100	5,035,190	5,245,124	5,973,606.26	5,878,381	6,274,200	300,594	5.0%
	<b>Fiscal Officer Subtotal</b>	5,035,190	5,245,124	5,973,606.26	5,878,381	6,274,200	300,594	5.0%
Human Resource Commission								
HRC Administration	20010	203,782	207,759	219,896.67	217,080	227,800	7,903	3.6%
Human I	Resource Commission Subtotal	203,782	207,759	219,896.67	217,080	227,800	7,903	3.6%
Bd of Elections								
BOE Administration	21010	5,589,641	5,987,964	795,646.15	642,572	7,371,500	6,575,854	826.5%
	<b>Bd of Elections Subtotal</b>	5,589,641	5,987,964	795,646.15	642,572	7,371,500	6,575,854	826.5%
Clerk of Courts								
Clerk General Office	22010	3,003,399	2,767,749	708,231.97	274,644	3,482,100	2,773,868	391.7%
	<b>Clerk of Courts Subtotal</b>	3,003,399	2,767,749	708,231.97	274,644	3,482,100	2,773,868	391.7%
Court of Appeals								
Ct of Appeals Administration	24010	104,306	86,329	39,518.25	11,412	106,700	67,182	170.0%
	<b>Court of Appeals Subtotal</b>	104,306	86,329	39,518.25	11,412	106,700	67,182	1 <b>70.0</b> %
Common Pleas Court								
Comm Pleas Ct General Office	25010	6,964,929	7,778,457	934,814.35	700,711	10,015,600	9,080,786	971.4%
CPC Adult Probation	25020	3,229,168	3,400,431	1,179,723.69	369,346	3,166,800	1,987,076	168.4%
CPC Grand Jury	25030	45,220	43,320	20,494.86	3,260	69,000	48,505	236.7%



Description	Department Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget	2024 Adopted Budget - 2023 Adjusted Budget	% Change of 2024 Adopted Budget - 2023 Adjusted Budget
Court Exp & Jury	25100	58,778	36,129	64,862.34	27,270	100,000	35,138	54.2%
	<b>Common Pleas Court Subtotal</b>	10,298,095	11,258,337	2,199,895.24	1,100,587	13,351,400	11,151,505	<b>506.9</b> %
Probate Court								
Probate Ct General Office	26010	2,221,791	2,163,348	428,515.21	218,834	2,656,200	2,227,685	519.9%
	Probate Court Subtotal	2,221,791	2,163,348	428,515.21	218,834	2,656,200	2,227,685	<b>519.9</b> %
<b>Domestic Relations Cour</b>	t							
Dom Rel Ct General Office	27100	2,924,008	3,061,904	260,198.68	253,051	3,349,341	3,089,142	1,187.2%
	Domestic Relations Court Subtotal	2,924,008	3,061,904	260,198.68	253,051	3,349,341	3,089,142	1,187.2%
Juvenile Court								
Juv Ct General Office	28010	2,666,730	2,737,835	324,716.59	244,222	3,043,900	2,719,183	837.4%
Juv Ct Clerk's Office	28020	1,986,315	2,026,441	209,316.38	205,614	2,238,900	2,029,584	969.6%
Detention Home	28030	3,397,987	3,420,713	789,547.48	605,732	3,963,000	3,173,453	401.9%
	Juvenile Court Subtotal	8,051,032	8,184,989	1,323,580.45	1,055,569	9,245,800	7,922,220	<b>598.5</b> %
Prosecutor								
Prosecutor Administration	29010	6,731,698	7,336,724	905,405.18	868,840	8,139,800	7,234,395	799.0%
	Prosecutor Subtotal	6,731,698	7,336,724	905,405.18	868,840	8,139,800	7,234,395	<b>799.0</b> %
Sheriff								
Sheriff General Office	31010	10,376,239	3,560,471	1,819,096.06	1,622,519	12,094,200	10,275,104	564.8%
Sheriff Jail	31030	18,816,095	8,234,527	3,157,623.18	2,039,209	26,651,700	23,494,077	744.0%
Sheriff Marine Patrol	31070	40,713	44,000	51,683.78	51,461	45,700	(5,984)	(11.6)%



Description	Department Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget	2024 Adopted Budget - 2023 Adjusted Budget	% Change of 2024 Adopted Budget - 2023 Adjusted Budget
Sheriff Court Security	31120	681,742	756,978	96,920.81	79,741	851,700	754,779	778.8%
	Sheriff Subtotal	29,914,789	12,595,976	5,125,323.83	3,792,931	39,643,300	34,517,976	673.5%
Veterans Service Comm	ission							
Veterans Administration	55010	2,061,033	2,351,085	3,421,425.78	2,663,872	3,620,243	198,817	5.8%
١	Veterans Service Commission Subtotal	2,061,033	2,351,085	3,421,425.78	2,663,872	3,620,243	198,817	5.8%
	Total	135,544,241	141,671,969	170,765,555.81	160,519,831	151,994,128	(18,771,428)	(11.0)%



# **Budget Summary - Other Funds**

Description	Department Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget	2024 Adopted Budget - 2023 Adjusted Budget	% Change of 2024 Adopted Budget - 2023 Adjusted Budget
Executive								
Public Safety	13070	10,003,542	10,961,180	31,819,700	12,200,378	1,409,400	(30,410,300)	(95.6)%
Emergency Management	13310	680,133	683,863	864,299	647,343	738,400	(125,899)	(14.6)%
EMA Grants	13395	1,793,578	815,941	3,274,908	845,028	0	(3,274,908)	(100.0)%
SORT	13396	114,275	100,701	206,808	109,993	0	(206,808)	(100.0)%
LEPC	13397	51,405	79,879	118,297	33,829	0	(118,297)	(100.0)%
Dev-Grant Admin	13494	2,407,372	3,183,627	11,701,758	4,489,508	275,000	(11,426,758)	(97.6)%
Dev-Grant Prog	13495	766,899	990,967	4,530,535	1,158,819	1,251,900	(3,278,635)	(72.4)%
CDBG Loan	13496	0	0	0	0	100,000	100,000	0.0%
Medical Examiner-Special Rev	13520	412,167	455,003	495,063	358,530	492,040	(3,023)	(0.6)%
Medical Examiner-Grant	13550	18,050	31,505	44,554	44,554	0	(44,554)	(100.0)%
Animal Control	13601	986,490	1,099,783	1,432,220	1,179,950	1,443,100	10,880	0.8%
Building Regulation	13701	3,096,886	3,181,935	5,723,909	5,074,141	4,939,650	(784,259)	(13.7)%
	<b>Executive Subtotal</b>	20,330,798	21,584,384	60,212,050	26,142,072	10,649,490	(49,562,560)	(82.3)%
<b>Executive Affiliates</b>								
Gen Oblig Bond Retirement	14050	9,659,423	9,400,162	11,142,800	11,040,573	9,977,000	(1,165,800)	(10.5)%
Executive Capital Projects	14900	7,023,435	20,852,963	91,372,363	38,730,494	478,600	(90,893,763)	(99.5)%
	<b>Executive Affiliates Subtotal</b>	16,682,858	30,253,125	102,515,163	49,771,067	10,455,600	(92,059,563)	(89.8)%
DSSS								
DSSS Administration	15010	54,222,832	61,520,408	71,878,407	65,907,784	60,417,750	(11,460,657)	(15.9)%
DSSS Debt Serv	15500	8,680,048	3,867,084	3,830,700	3,811,311	5,788,400	1,957,700	51.1%
DSSS Capital Projects	15900	4,132,853	20,383,711	19,471,431	6,513,501	0	(19,471,431)	(100.0)%
	DSSS Subtotal	67,035,733	85,771,202	95,180,538	76,232,596	66,206,150	(28,974,388)	(30.4)%



Description	Department Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget	2024 Adopted Budget - 2023 Adjusted Budget	% Change of 2024 Adopted Budget - 2023 Adjusted Budget
Job and Family Services								
JFS Operations	16010	44,346,333	46,280,885	54,312,078	52,426,726	54,218,300	(93,778)	(0.2)%
WIA	16960	55,095	25,398	555,877	12,086	0	(555,877)	(100.0)%
	Job and Family Services Subtotal	44,401,429	46,306,284	54,867,955	52,438,812	54,218,300	(649,655)	(1.2)%
Fiscal Officer								
Fiscal Officer Operations	18100	10,409,508	10,728,879	15,331,968	10,467,082	12,887,100	(2,444,868)	(15.9)%
Fiscal Off NonProductive Land	18200	10,600	9,418	498,730	10,623	350,000	(148,730)	(29.8)%
	Fiscal Officer Subtotal	10,420,108	10,738,297	15,830,697	10,477,705	13,237,100	(2,593,597)	(16.4)%
Clerk of Courts								
Clerk Title Bureau	22200	2,876,697	2,779,858	7,174,986	6,999,667	4,244,300	(2,930,686)	(40.8)%
Clerk Special Revenue	22960	487,385	727,587	645,425	590,999	632,400	(13,025)	(2.0)%
	<b>Clerk of Courts Subtotal</b>	3,364,082	3,507,445	7,820,411	7,590,667	4,876,700	(2,943,711)	(37.6)%
Law Library								
Law Library Administration	23010	292,462	295,597	278,998	236,909	277,600	(1,398)	(0.5)%
	Law Library Subtotal	292,462	295,597	278,998	236,909	277,600	(1,398)	(0.5)%
Common Pleas Court								
CPC Grants	25950	1,889,093	1,718,331	5,113,383	1,985,792	0	(5,113,383)	(100.0)%
CPC Special Revenue	25960	681,963	769,864	1,952,468	765,412	2,042,524	90,056	4.6%
	Common Pleas Court Subtotal	2,571,056	2,488,195	7,065,852	2,751,204	2,042,524	(5,023,328)	(71.1)%
Probate Court								
Probate Special Revenue	26960	575,007	632,331	978,721	557,848	358,800	(619,921)	(63.3)%
	Probate Court Subtotal	575,007	632,331	978,721	557,848	358,800	(619,921)	(63.3)%
<b>Domestic Relations Court</b>								
Dom Rel Ct Grants	27950	5,000	84,049	82,100	58,914	0	(82,100)	(100.0)%



							2024 Adopted	% Change of 2024 Adopted
Description	Department Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget	Budget - 2023 Adjusted Budget	Budget - 2023 Adjusted Budget
Dom Rel Ct Special Revenue	27960	247,178	302,235	306,110	217,831	331,248	25,138	8.2%
Dom	estic Relations Court Subtotal	252,178	386,284	388,210	276,745	331,248	(56,962)	(14.7)%
Juvenile Court								
Juv Ct Grants	28950	8,951,316	9,992,854	15,912,472	7,953,841	0	(15,912,472)	(100.0)%
Juv Ct Special Revenue	28960	127,172	64,584	2,487,114	504,536	280,400	(2,206,714)	(88.7)%
JC IV-E Reimb	28970	0	0	0	0	100,000	100,000	0.0%
	Juvenile Court Subtotal	9,078,488	10,057,438	18,399,586	8,458,377	380,400	(18,019,186)	(97.9)%
Prosecutor								
Prosecutor Administration	29010	638,368	673,315	711,955	694,475	78,300	(633,655)	(89.0)%
Prosecutor Grants	29950	1,110,326	944,212	2,439,507	1,394,162	0	(2,439,507)	(100.0)%
Prosecutor Special Revenue	29960	968,240	944,618	1,565,467	967,064	1,134,300	(431,167)	(27.5)%
	Prosecutor Subtotal	2,716,935	2,562,144	4,716,930	3,055,701	1,212,600	(3,504,330)	(74.3)%
CSEA								
CSEA Administration	30010	8,733,448	8,836,806	10,965,483	9,877,476	11,604,989	639,506	5.8%
	CSEA Subtotal	8,733,448	8,836,806	10,965,483	9,877,476	11,604,989	639,506	5.8%
Sheriff								
Sheriff General Office	31010	8,565,464	9,935,036	11,082,848	9,730,055	11,027,000	(55,848)	(0.5)%
Sheriff Jail	31030	589,446	531,184	688,582	453,253	662,400	(26,182)	(3.8)%
Sheriff Foreclosure Task Force	31140	31	23,015	85,979	85,917	91,200	5,221	6.1%
Sheriff Drug Unit ESAC	31220	106,648	300,763	292,900	249,522	235,000	(57,900)	(19.8)%
Sheriff ESAC	31230	29,735	150,000	170,000	88,564	110,000	(60,000)	(35.3)%
911 Wreless Service	31940	0	356,386	170,000	0	170,000	0	0.0%
Sheriff Grants	31950	6,697,932	21,264,431	6,577,847	3,655,677	0	(6,577,847)	(100.0)%
Sheriff Administration	31960	90,520	88,973	97,243	65,856	81,600	(15,643)	(16.1)%
	Sheriff Subtotal	16,079,776	32,649,787	19,165,399	14,328,844	12,377,200	(6,788,199)	(35.4)%



	Department	2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted	2024 Adopted Budget - 2023 Adjusted	% Change of 2024 Adopted Budget - 2023 Adjusted
Description	Number	Expenditures	Expenditures	Budget	Expenditures	Budget	Budget	Budget
Engineer								
Engineer Administration	40010	2,016,335	1,746,380	2,168,294	1,629,436	1,760,000	(408,294)	(18.8)%
Engineer Maintenance	40200	7,132,955	6,967,725	8,151,390	7,131,015	7,535,570	(615,820)	(7.6)%
Engineer Engineering	40300	3,284,936	3,251,038	4,258,993	3,440,606	4,381,300	122,307	2.9%
Engineer Capital Improvment	40400	8,029,830	11,601,634	11,544,498	5,393,667	0	(11,544,498)	(100.0)%
Engineer Community Rotary	40500	288,045	29,430	200,000	0	200,000	0	0.0%
Engineer Ditches	40600	291,246	582,003	2,002,381	434,450	1,960,000	(42,381)	(2.1)%
Engineer Surface Water	40700	86,971	408,593	744,402	378,406	650,000	(94,402)	(12.7)%
Countywide SWMD	40800	0	0	3,202,561	241,372	0	(3,202,561)	(100.0)%
Engineer Capital Projects	40900	2,186,717	3,201,733	10,772,618	8,640,887	0	(10,772,618)	(100.0)%
Engineer Mtr Veh-Perm Tax LTD	40970	0	0	0	3,726,099	0	0	0.0%
	Engineer Subtotal	23,317,036	27,788,535	43,045,138	31,015,937	16,486,870	(26,558,268)	(61.7)%
<b>Developmental Disabilities</b>								
Developmental Disabilities	2115	61,445,906	64,514,437	88,052,084	71,051,064	75,569,994	(12,482,090)	(14.2)%
DD Special Revenue	50960	7,709	2,581	2,979,647	0	2,982,060	2,413	0.1%
Deve	lopmental Disabilities Subtotal	69,103,475	67,360,661	92,704,710	71,051,064	78,552,054	(14,152,656)	(15.3)%
Alcohol, Drug & Ment Hith Bd								
Alcohol,Drug & Mental Health	2120	40,399,775	39,395,342	61,613,816	44,420,770	54,117,124	(7,496,692)	(12.2)%
Alcohol	, Drug & Ment Hith Bd Subtotal	40,399,775	39,395,342	61,613,816	44,420,770	54,117,124	(7,496,692)	(12.2)%
Childrens Services								
Children's Services Board	2125	57,273,820	59,243,299	71,664,822	62,647,766	70,861,409	(803,413)	(1.1)%
	<b>Childrens Services Subtotal</b>	57,273,820	59,243,299	71,664,822	62,647,766	70,861,409	(803,413)	(1.1)%
Park Project								
Akron Zoo	60100	9,005,246	14,814,515	15,214,300	14,874,948	15,347,500	133,200	0.9%
	Park Project Subtotal	9,005,246	14,814,515	15,214,300	14,874,948	15,347,500	133,200	0.9%



Description	Department Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget	2024 Adopted Budget - 2023 Adjusted Budget	% Change of 2024 Adopted Budget - 2023 Adjusted Budget
Internal Services								
Workers Comp	72100	2,089,899	2,023,316	3,393,429	1,813,892	3,258,800	(134,629)	(4.0)%
Employee Benefits	72110	64,807,413	68,232,387	72,064,428	71,035,585	71,861,400	(203,028)	(0.3)%
Employee Benefits Stop Loss	72120	2,829,657	4,247,817	5,000,000	4,389,510	4,300,000	(700,000)	(14.0)%
Telephone	72200	1,099,978	1,169,923	1,836,339	1,022,828	1,572,500	(263,839)	(14.4)%
Geographic Information Systems	72300	703,338	789,032	1,036,480	916,605	1,195,100	158,620	15.3%
Office Services	72400	991,344	945,937	1,512,887	800,621	1,561,200	48,313	3.2%
Property & Casualty	72500	1,619,423	1,837,647	2,456,780	2,180,208	2,088,000	(368,780)	(15.0)%
Internal Auditor Admin	72600	655,272	677,265	752,714	678,481	818,400	65,686	8.7%
IT Administration	72700	6,059,049	7,826,893	10,173,541	9,122,404	10,643,707	470,166	4.6%
Internal Leases	72800	0	0	500,000	214,610	0	(500,000)	(100.0)%
	Internal Services Subtotal	80,855,372	87,750,218	98,726,597	92,174,745	97,299,107	(1,427,490)	(1.4)%
Summit County NGF-Non-Op								
Transfer Out	81990	20,600	27,200	30,000	0	30,000	0	0.0%
Summi	t County NGF-Non-Op Subtotal	20,600	29,414	30,000	0	30,000	0	0.0%
Soil & Water Conservation Dist								
Soil & Water Gen Admin	91100	537,662	584,286	1,069,600	788,662	1,151,800	82,200	7.7%
Soil & Wa	ter Conservation Dist Subtotal	537,662	584,286	1,069,600	788,662	1,151,800	82,200	7.7%
	Total	483,047,348	553,035,588	782,454,977	579,169,914	522,074,565	(260,380,412)	(33.3)%



# General Fund Expenditure by Type

### General Fund Expenditure by Type

		2023 Actual	2024 Adopted		
Description		Expenditures	Budget	Difference	% Change
Salaries		15,379,181	67,107,600	51,728,419	336.4
Fringe Benefits		6,029,592	25,895,000	19,865,408	329.5
Professional Services		15,942,371	33,109,228	17,166,857	107.7
Internal Services		388,173	1,304,000	915,827	235.9
Supplies & Materials		433,741	1,426,200	992,459	228.8
Travel & Continuing Education		61,903	200,400	138,497	223.7
Vehicle and Fuel Repair		35,698	497,800	462,102	1,294.5
Utilities		3,142,690	3,400,600	257,910	8.2
Grants & Subsidies		6,053,066	8,725,100	2,672,034	44.1
Equipment		73,410	334,100	260,690	355.1
Other		1,347,034	3,061,100	1,714,066	127.2
Transfers Out		106,977,597	6,933,000	(100,044,597)	(93.5)
All Other Funds		4,655,375	0	(4,655,375)	(100.0)
	Total	160,519,831	151,994,128	(8,525,703)	(5.3)



# Fund Summary - General Fund by Officeholder

### Fund Summary

Description		2023 Actual Expenditures	2024 Adopted Budget
County Council		889,596	960,900
Summit County-GF		133,823,461	41,431,500
Executive		8,829,002	12,133,344
Fiscal Officer		5,878,381	6,274,200
Human Resource Commission		217,080	227,800
Bd of Elections		642,572	7,371,500
Clerk of Courts		274,644	3,482,100
Court of Appeals		11,412	106,700
Common Pleas Court		1,100,587	13,351,400
Probate Court		218,834	2,656,200
Domestic Relations Court		253,051	3,349,341
Juvenile Court		1,055,569	9,245,800
Prosecutor		868,840	8,139,800
Sheriff		3,792,931	39,643,300
Veterans Service Commission		2,663,872	3,620,243
	Total	160,519,831	151,994,128





# 2024 Projected Fund Balance - General Fund

The unencumbered fund balance in the General Fund at the end of the year 2023 was \$9,755,090.12. For budgeting purposes, it is the goal of the County to maintain a carryover unencumbered fund balance in the General Fund and Budget Stabilization Fund of no less than 17.3% of the budgeted operating expenditures for the year. The County maintains a Budget Stabilization Fund to be used only in emergency situations. The balance in the Budget Stabilization Fund is projected to remain at \$25,325,501.00 at year-end 2024. By regulation of the Ohio Revised Code, these funds are not to be certified by the Budget Commission of the County as an available source of funds until they are needed for an emergency situation. For 2024, the targeted balance would be \$25,507,285 (17.3% of \$147,440,958 with the actual projected balance totaling \$35,260,793.

The following chart summarizes historical General Fund revenue, expenditures and fund balance of the County:

	2020		2021		2022		2023		2024	
Receipts		\$122,786,527		\$130,996,148		\$140,162,514		\$161,871,120		\$157,395,285
Expenditures		\$114,663,631		\$134,059,428		\$141,655,339		\$160,519,831		\$154,994,128
Outstanding Encumbrances		\$10,610,393		\$6,682,949		\$4,921,337		\$5,313,334		\$5,313,334
Available Fund Balance		\$32,474,369		\$33,338,533		\$31,845,708		\$35,080,591		\$35,260,793
Budget Stabilization Fund Balance		\$25,325,501		\$25,325,501		\$25,325,501		\$25,325,501		\$25,325,501
Ending General Fund Unencumbered Balance		\$7,148,868		\$8,013,032		\$6,520,207		\$9,755,090		\$9,935,292
Fund Balance % of Revenues		<b>26.4</b> %		25.5%		22.7%		21.7%		22.4%
Fund Balance % of Expenditures		28.3%		<b>24.9</b> %		22.5%		21.9%		22.7%



# All Funds Sources and Uses

	2022 Actual Expenditures	2023 Actual Expenditures	2024 Adopted Budget
Charges for Services	158,515,489	155,813,000	190,832,124
Fines & Forfeitures	860,171	841,726	835,187
Interest Income	4,523,977	15,255,590	17,646,663
Intergovernmental Revenue	126,893,267	106,734,494	123,556,677
Licenses & Permits	789,353	662,952	990,000
Miscellaneous Revenue	70,105,610	109,426,180	73,171,977
Other Taxes	15,844,657	21,220,748	19,042,750
Permissive Taxes	6,754,816	6,752,430	6,751,600
Property Taxes	171,408,106	181,132,492	188,390,109
Sales Taxes	56,648,358	58,562,699	58,874,465
Total Financial Sources	612,343,803	656,402,312	680,091,551
Community Services	26,483,888	22,499,603	32,370,200
Debt Service	13,267,246	14,851,883	15,765,400
General Government Services	227,676,779	313,685,956	206,110,106
Human Services	224,966,550	246,611,087	279,820,791
Judicial	45,100,077	15,933,332	58,626,356
Public Safety	37,294,230	18,923,730	67,498,970
Transportation	23,596,206	17,594,723	13,876,870
Total Financial Uses	598,384,976	650,100,315	674,068,693
Sources Over (Under) Uses *	13,958,827	6,301,997	6,022,858
*Negative balances anticipate use of fund reserves		-,,,,,,	-,,



# Full Time Employees Budgeted

Department		2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Board of Elections		38.00	38.00	37.00	38.00	40.00
Clerk of Courts		77.50	78.50	77.50	76.50	76.50
Council		15.00	15.00	14.00	14.00	14.00
Engineer		103.64	102.64	108.64	106.58	105.88
Executive		175.38	176.01	181.87	185.85	183.65
Fiscal Office		152.50	147.50	146.50	138.30	141.00
Human Resource Commission		4.00	4.00	4.00	4.00	4.00
Information Technology		32.40	33.40	41.50	40.00	43.00
Internal Audit		7.00	6.00	6.00	6.00	6.00
Job & Family Services		387.58	357.13	364.58	363.88	372.51
Judicial		312.30	303.53	293.39	294.83	297.24
Prosecutor		196.58	194.40	200.66	203.68	204.34
Sanitary Sewer Systems		141.61	134.51	129.65	137.31	139.89
Sheriff		407.00	401.00	402.00	398.00	378.00
Social		686.50	696.50	709.50	731.00	739.50
	<b>Total - All Functions</b>	2,736.99	2,688.11	2,716.78	2,737.93	2,745.51
Total General Fund		932.59	929.68	935.98	933.91	936.77
Total All Other Funds		1,804.40	1,758.43	1,780.80	1,804.02	1,808.74
	Total All Funds	2,736.99	2,688.11	2,716.78	2,737.93	2,745.51



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# **Revenue Projections**



# **General Fund Revenue/Certificate**

			2021 Actual	2022 Actual	2023 Final Certificate	2023 Actual	Official 2024 Certificate
TAXES							
410010	R.E. Property Taxes		22,882,513	23,655,745	22,834,656	23,600,423	29,872,540
410020	Trailer Tax		11,014	11,845	10,200	11,375	10,200
411010	Sales Tax		53,798,662	56,648,358	56,886,781	58,562,699	58,874,465
412010	Casino Tax Revenue		3,655,827	3,859,400	3,280,490	3,856,980	3,678,384
412040	Property Transfer Tax		11,861,968	11,985,257	10,203,660	9,421,533	8,602,626
		Total	92,209,983	96,160,605	93,215,787	95,453,010	101,038,215
LICENSE	S						
424100	Vendor Licenses		36,700	33,407	35,000	32,185	35,000
423500	Cigarette Licenses		8,007	5,844	3,000	6,088	3,000
		Total	44,707	39,251	38,000	38,273	38,000
INTERGO	VERNMENTAL						
440100	IV-D Fees		169,365	154,104	150,000	296,248	150,000
441280	Defense of Indigents		2,859,987	4,893,920	5,723,926	5,052,134	6,718,140
444040	Local Government		7,202,047	7,745,241	7,930,859	7,930,859	7,715,670
443800	JC-Fed School Breakfast		17,458	34,644	75,000	29,084	75,000
443920	JC-Fed School Lunch		35,930	57,950	-	58,399	-
447280	Public Defender		782,653	1,589,665	450,000	1,939,092	3,280,000
448600	IV-E Admin Fees		108,872	114,404	116,692	69,650	95,089
		Total	11,176,312	14,589,928	14,446,477	15,375,467	18,033,899
CHARGE	S FOR SERVICES						
452040	Tax Maps		72	55	58	б	77
452280	Akron Jail		4,516,527	4,632,512	4,748,325	4,749,581	4,868,591
452440	Auditor Fees		3,233,582	3,002,883	3,063,046	3,292,282	3,205,037
452520	Board of Election Fees		3,915	1,810	1,846	5,440	5,484
452680	Clerk of Court Fees		1,473,292	1,631,935	1,665,949	1,876,346	1,937,544



					2023		Official
			2021	2022	Final	2023	2024
			Actual	Actual	Certificate	Actual	Certificate
453080	Juvenile Court Fees		9,582	10,775	11,361	8,564	6,045
453480	Other Fees		11,012	6,252	7,014	4,334	4,361
453960	Probate Court Fees		531,407	513,031	523,292	608,296	538,520
454280	Recorder Fees		3,204,161	2,429,362	2,544,772	2,386,253	1,793,161
454440	Sheriff Fees		1,143,761	548,968	528,262	569,497	565,441
454760	Treasurer Fees		1,943,854	2,018,227	2,058,592	2,072,710	2,111,604
454840	U.S. Marshall		2,224	-	-	3,590	-
455880	Muni Court Refunds		32,081	54,832	55,929	33,214	30,843
454520	Soil & Water Site Review		18,000	18,000	18,000	18,000	18,000
457080	Photo-Copies		2,722	2,991	2,933	1,861	1,921
		Total	16,126,193	14,871,634	15,229,379	15,629,973	15,086,629
FINES AN	ND FORFEITURES						
460010	Fines		539,759	379,128	366,047	382,715	348,687
		Total	539,759	379,128	366,047	382,715	348,687
MISCELL	ANEOUS						
480160	Bureau of Inspection		115,414	113,280	230,981	114,971	118,911
481810	Election Expense		873,210	510,089	325,000	143,392	650,000
484060	Miscellaneous		4,067	13,792	13,427	4,725	2,246
485860	County Car reimbursement		14,597	15,764	16,990	7,931	11,015
486160	Indirect Costs		1,977,972	1,911,441	1,959,330	1,993,366	1,965,449
487210	Rents and Leases		86,901	92,056	92,451	94,556	92,058
484510	Parking Deck		750,603	840,652	818,765	790,741	784,071
487510	Sale of Pers. Property		5,420	15,398	5,000	34,672	5,000
488710	Unclaimed Money		1,028,996	339,209	150,000	639,761	150,000
488860	Unexpended AllowPros.		302	3,265	3,330	861	886
489010	Unexpended AllowSheriff		21,009	13,569	13,841		22,734
	• • • • • • • •	Total	,	- ,	- ,		,



					2023		Official
			2021	2022	Final	2023	2024
			Actual	Actual	Certificate	Actual	Certificate
INTEREST	AND OTHER						
470010	Interest - Treasurer		3,084,134	4,411,104	14,754,465	14,981,017	15,655,363
494610	Other Refunds & Reimb.		2,941,714	2,242,350	1,799,010	1,735,690	1,036,122
499900	Transfers-In		279,481	-	6,177,200	5,950,000	2,356,000
499901	Advances-In		-	3,627,200	8,678,800	8,500,000	-
		Total	6,305,330	10,280,654	31,409,475	31,166,707	19,047,485
GRAND TOTAL			131,280,775	140,189,714	158,334,280	161,871,120	157,395,285



# **Revenue Analysis: Charges for Services**

#### Summary

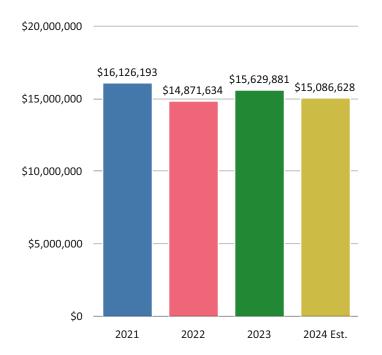
The County receives operating revenues for its General Fund from charges and fees for various services provided to the public and to a lesser extent to other political subdivisions. Such charges include fees for recordings and filings, Clerk of Court Fees, autopsy fees, election fees, jail fees from the City of Akron and various other fees.

#### Analysis

These charges are not material in amount to the County's General Fund when viewed individually, but in the aggregate they would be considered significant.

### Projection

2024 revenues, overall, are projected to decrease about 3.5% over last years actual revenue . A decrease in recording fee revenue, sheriff fees and jail fees charged for the boarding of misdemeanant prisoners will all contribute to the decrease.





# **Revenue Analysis: Property Transfer Tax**

#### Summary

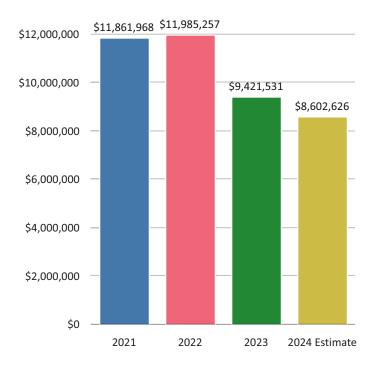
The County currently levies a 3.0 mil real property transfer tax. It is levied on the valuation of the real property at the time it is sold or transferred.

#### Analysis

Total annual transfers and the average valuation of those transfer remains far below their peak level of 2005 and average levels from 1997-2007.

#### Projection

A conservative approach has been adopted in predicting Property Transfer Tax collections, based on the trend over the last five years. While revenue growth has been consistent during that time, with growth in both average valuation and the number of properties transferring, the 2024 forecast predicts a slight reduction in comparison to 2023 actual dollars collected.





# **Revenue Analysis: Property Tax**

#### Summary

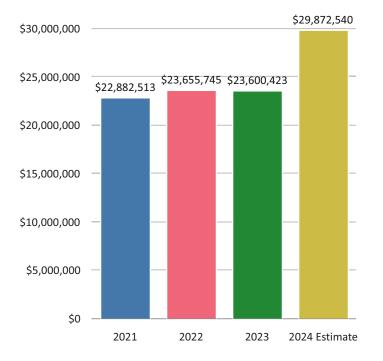
These taxes are levied on Real and Public Utility and Tangible Personal Property. They are collected and distributed by the County Fiscal Officer. The General Fund levy is in an amount of 1.63 mils of which approximately .57 mills are dedicated to Debt Service. The remainder of the levy is used for General Fund Operations.

#### Analysis

Property Tax revenues have been quite predictable over the years. Assessed valuations on real property are performed by the County Fiscal Officer every six years with an update performed every three years. Annually the valuation is adjusted based on new construction.

#### Projection

The 2024 collection year estimate reflects approximately 1.3% growth in total assessed valuation of \$18,432,800,950, levied across the county for tax year 2023. The County splits a 2.2 mil tax assessment between its General Fund and General Bond Obligation Fund.





### **Revenue Analysis: Local Government Funds**

#### Summary

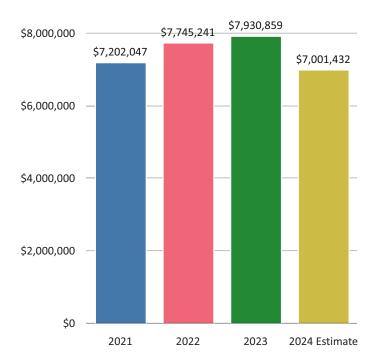
These are statutory State-level government assistance funds which are distributed to each county by a predetermined formula based primarily upon population and assessed valuation. The County then allocated this total based on an agreed upon formula among the County, cities, villages and townships in the County. The County's share of the total is 30%.

#### Analysis

The County has seen revenue drop significantly over the past decade as a result of the 50% phase-out, of local government revenue sharing enacted by the State of Ohio in 2011 under House Bill 153. However even with the small increases in revenue in 2022 and 2023, a conservative approach has been adopted in 2024 in predicting Local Government Funds.

### Projection

The 2024 projection reflects estimates provided by the State of Ohio, Department of Taxation.





### **Revenue Analysis: Investment Income**

#### Summary

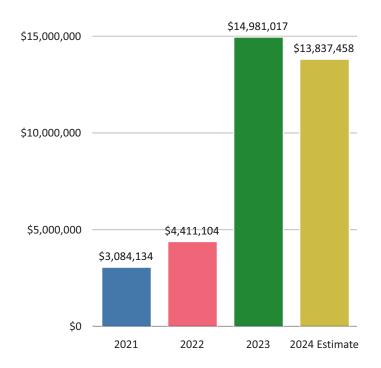
Investments of County monies are governed by the State Uniform Depository Act. The County Fiscal Officer is responsible for investing all County monies. As of December 31, 2023, the weighted average maturity of the County's portfolio was 2.31 years, with a yield to maturity of 2.17%. The County's core investment portfolio had a market value of \$322.4 million.

#### Analysis

The County's investment policy is established based upon 1) Compliance with all State and Federal laws, 2) safety of principal, 3) liquidity and 4) yield. It is somewhat erratic in that revenue is determined on a cash basis, that is, it is credited to the fund when received, rather than when earned.

### Projection

The 2024 projection show a slight decrease from last years actual earnings.





### **Revenue Analysis: Sales Tax**

#### Summary

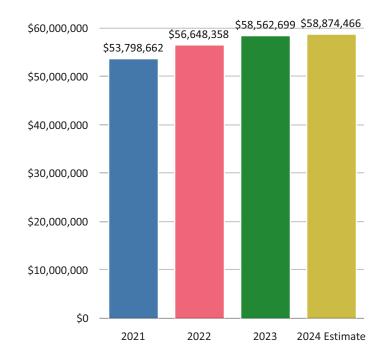
The County currently levies a one-half of one percent Sales and Use Tax. The tax is levied on certain retail sales and upon the storage, use or consumption of tangible personal property with the County. The taxes are collected and distributed by the State of Ohio, with the monthly receipts being approximately 2 months after the month of collections.

#### Analysis

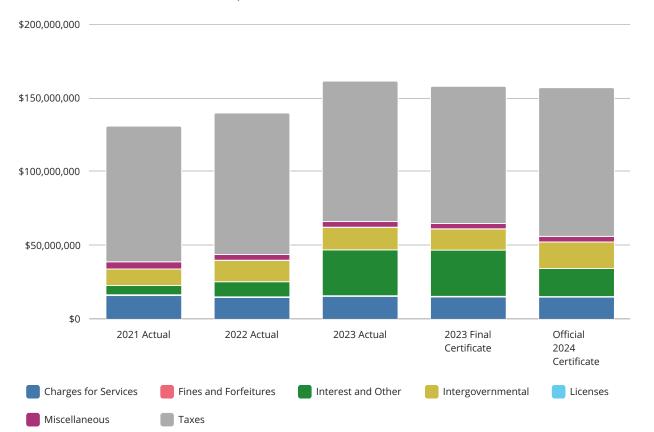
The Sales and Use Taxes were first collected in August 1981. The collections from these taxes grew pretty consistently from that time through 2007. During the recession of 2008/2009, annual collections dropped by nearly 10% but have rebounded to grow by more than 4.25% annually from 2010 - 2016. In 2017 and 2018 collections were impacted by the phase-out of taxation on Medicaid Managed Care Organizations. This phase-out, by the State of Ohio, cost Summit County more than \$3.7 million in annual sales tax collections. In 2023 average collections grew by a little over 1%.

#### Projection

Summit County's sales tax growth exceeded over a 9% growth in 2022 despite the continued economic impact of the COVID pandemic in 2020 continuing into 2022 with a slight increase in 2023. Management has chosen to take a conservative approach for forecasting sales tax revenues in 2024.

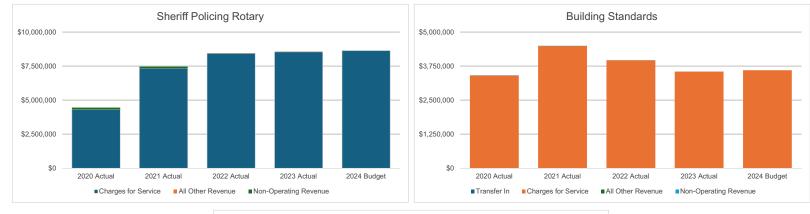




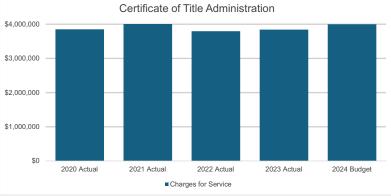


# **Summary of Revenues - General Fund**

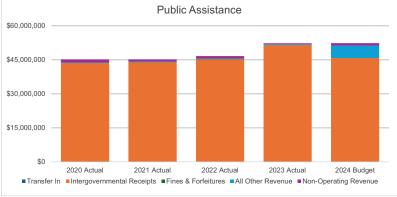


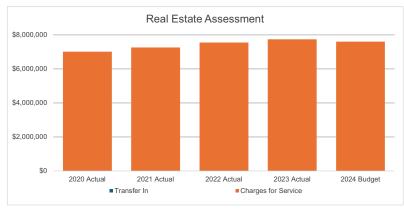


# Summary of Revenues - Major Governmental Funds

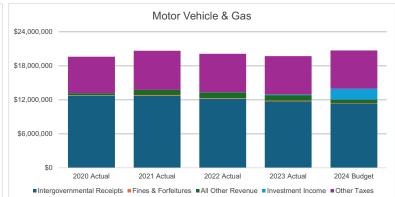


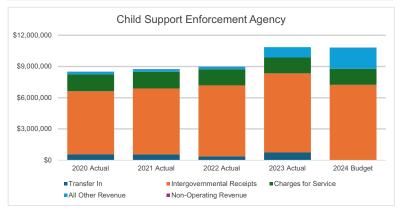






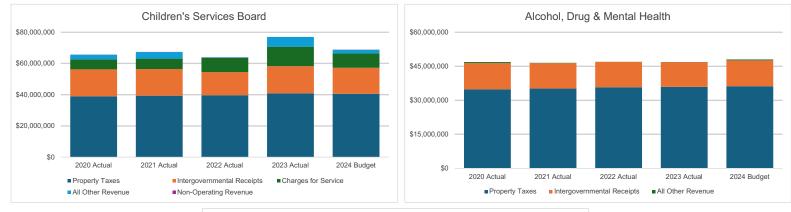
# Summary of Revenues - Major Special Revenue Funds



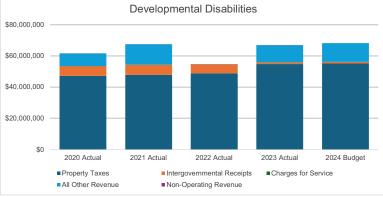


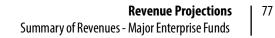
Summit County Operating Budget





# Summary of Revenues - Major Boards & Commissions

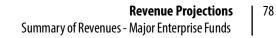








# **Summary of Revenues - Major Enterprise Funds**







# **Summary of Revenues - Major Enterprise Funds**

# **Five Year Forecasts**



# **General Fund**

	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
Beginning General Fund Balance	5,490,495	6,069,473	7,148,868	7,148,868	8,281,818	8,714,552	8,564,096	8,921,038	9,719,799
Revenues:									
Sales & Use Tax	46,635,024	49,256,826	53,798,662	53,798,662	58,291,550	58,874,466	59,463,210	60,057,843	60,658,421
Property Tax-Real Estate	18,776,329	19,308,938	22,882,513	22,882,513	23,722,584	26,566,339	27,008,547	27,523,897	28,052,736
Personal Property Tax	0	0	0	0	0	0	0	0	0
Casino Tax Revenue	3,308,659	2,578,181	3,655,827	3,655,827	3,678,383	3,678,383	3,678,383	3,678,383	3,678,383
Property Transfer Tax	9,610,302	10,047,896	11,861,968	11,861,968	9,055,395	8,602,626	8,172,494	8,254,219	8,666,930
Other Taxes	9,795	10,710	11,014	11,014	10,200	10,200	10,200	10,200	10,200
Licenses & Permits	33,297	32,686	44,707	44,707	30,293	38,000	38,000	38,000	38,000
Intergovernmental Receipts	10,005,368	10,063,977	11,176,312	11,176,312	15,344,345	17,319,660	17,525,939	17,735,643	17,948,835
Charges for Services	14,545,118	18,579,991	16,126,193	16,126,193	14,771,178	15,086,628	15,412,652	15,745,815	16,086,273
Fines & Forfeitures	516,551	481,551	539,759	539,759	338,531	348,687	359,148	369,922	381,020
Miscellaneous	3,811,736	4,494,164	4,878,491	4,878,491	3,487,173	3,802,371	3,549,232	3,948,069	3,698,939
Interest and Other	8,756,806	7,931,608	6,020,703	6,020,703	24,704,407	17,229,581	17,246,178	17,224,582	16,260,033
Total Projected Revenues	116,008,985	122,786,527	130,996,148	130,996,148	153,434,041	151,556,941	152,463,984	154,586,573	155,479,770
Projected Revenues plus General Fund Balance	121,499,480	128,856,000	138,145,016	138,145,016	161,715,859	160,271,493	161,028,080	163,507,611	165,199,569
Expenditures:									
Personnel	75,064,889	62,776,885	75,102,032	75,102,032	85,906,464	92,138,510	94,219,617	97,166,376	99,563,677
Operating	27,733,420	26,924,884	30,209,529	30,209,529	38,756,867	42,113,072	42,311,336	42,922,585	43,143,179
Other	11,565,423	24,961,862	28,747,867	28,747,867	28,337,977	17,455,815	15,576,089	13,698,850	13,824,150
Total Projected Expenditures	114,363,733	114,663,631	134,059,428	134,059,428	153,001,307	151,707,397	152,107,042	153,787,812	156,531,006
Projected Revenues Over/(Under) Expenditures	1,645,252	8,122,896	(3,063,280)	(3,063,280)	432,734	(150,456)	356,942	798,761	(1,051,236)
Change in Encumbrance Reserve	(1,066,274)	(7,043,501)	3,927,444	3,927,444					
Ending General Fund Unencumbered Balance	6,069,473	7,148,868	8,013,032	8,013,032	8,714,552	8,564,096	8,921,038	9,719,799	8,668,563
Budget Stabilization Fund Balance	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501
Total Unencumbered General Funds	31,394,974	32,474,369	33,338,533	33,338,533	34,040,053	33,889,597	34,246,539	35,045,300	33,994,064



	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast
% of Expenditures	0.27	0.28	0.25	0.25	0.22	0.22	0.23	0.23	0.22
Revenue Assumptions:									
Property Conveyance - 23% Decline 2023, 5% De	cline 2024 & 2025, 1	% Growth 2026, 5%	% Growth 2027						
Sales Tax - 1.5% Growth 2023, 1% Growth 2024-	2027								
Property Tax - 5% Growth 2024									
Indigent Reimbursement of 80% in 2023-2027									
\$1,356k Title & \$1,000k BS Transfer 2019-2022									
No assumption of one time revenues									
Expenditure Assumptions:									
General Wage Increases - 3.5% in 2024, 3% in 20	25, 2.5% in 2026-20	)27							
Healthcare Premiums - 10% increases 2024, 5% i	increases 2025-2027								
BOE - \$820k increase in 2024, \$300k increase in 2	2026								
Most non-discretionary expenditures growing are	ound 2% - 3% Annu	ally							



	Estimated 2024	Estimated 2025	Estimated 2026	Estimated 2027	Estimated 2028
REVENUES					
Total Fees	7,700,000	7,800,000	7,900,000	8,000,000	8,000,000
EXPENDITURES					
Salaries	3,365,000	3,465,000	3,664,000	3,813,000	3,966,400
Benefits	1,350,000	1,450,000	1,500,000	1,570,000	1,650,000
Internal Charge Backs	1,600,000	1,650,000	1,750,000	1,800,000	1,850,000
Supplies	32,000	32,000	38,000	34,000	34,000
Travel	12,000	14,000	14,000	14,000	14,000
Motor Vehicle	14,000	16,000	18,000	18,000	18,000
Contract Services	420,000	670,000	720,000	500,000	500,000
Rentals	62,500	63,100	64,000	65,000	65,000
Advertising & Printing	55,000	32,000	125,000	45,000	45,000
Other Expense	240,000	250,000	270,000	280,000	280,000
Equipment	20,000	20,000	25,000	25,000	25,000
Total Expenditures	7,170,500	7,662,100	8,188,000	8,164,000	8,447,400
<b>OPERATING SURPLUS (DEFICIT)</b>	529,500	137,900	(288,000)	(164,000)	(447,400)
BEG UNENC CASH BALANCE	6,414,193	6,943,693	7,081,593	6,793,593	6,629,593
END UNENC CASH BALANCE	6,943,693	7,081,593	6,793,593	6,629,593	6,182,193



# Sanitary Sewer Fund

Intergovernmental / Master Meter Revenue - Total         5,693,301         6,284,000         6,199,001         6,199,001         7,087,128         7,285,908         7,435,007           13091         City Of Luvora-Aurora Shores         35,594         94,000         44,000         4,449         4,449         50,843         50,590           13166         City of Luvora-Aurora Shores         3,111,722         3,250,000         2,107,550         2,163,768         2,217,755         5,216,736         2,127,755         2,163,768         2,163,768         2,127,755         5,218,738         3,517,905         5,56,31         5,56,31         5,57,31         5,55,431         5,57,331         5,57,331         5,57,331         5,57,331         5,71,515         5,200         4,300,000         350,000         4,46,852         499,588         413,222           13136         Portage County Plant Operation         346,170         4,300,000         18,000         18,000         18,000         18,000         18,000         18,000         18,000         18,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         2,000,000         1,000,00         1,000,00         1,000,00         1,000,00 <th></th> <th></th> <th>2022 Actual</th> <th>2023 Forecast</th> <th>2024 Forecast</th> <th>2025 Forecast</th> <th>2026 Forecast</th> <th>2027 Forecast</th> <th>2028 Forecast</th>			2022 Actual	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
13106         City Of Cuyahoga Falls-Mudbrook         3,111,722         3,250,000         3,315,000         3,381,300         3,448,926         3,517,905         3,588,263           13136         City of Tallmadge-Subdist 3-D         1,458,716         1,775,000         2,107,556         2,163,786         2,221,725         2,281,433           13137         Stark County Plant Operation         340,710         400,000         350,000         474,200         448,682         499,688         513,322           131526         Silver Lake-Mudbrook         388,704         360,000         360,000         380,416         396,633         413,565         431,242           14001         Maint Assessment Portage Co         16,430         18,000         18,000         18,000         18,000         18,000         18,000         18,000         18,000         18,000         150,000         50,500         51,015         52,030           14004         Delinguent User Charge Billing         1,571,516         1,800,000         150,000         150,000         150,000         150,000         150,000         150,000         150,000         150,000         150,000         150,000         150,000         164,44         3,414         3,315           14004         Delinguent User Charge Billing		Intergovernmental / Master Meter Revenue - Total	5,693,361	6,284,000	6,199,000	6,919,851	7,087,128	7,258,998	7,435,607
13136City of Tallmadge-Subdist 3-D1,458,7161,775,0001,775,0002,107,5562,163,7862,221,7252,281,43313137Stark County Plant Operation357,605450,000350,000526,889540,946555,431570,35813138Portage County Plant Operation340,710400,000350,000474,200486,852499,888513,32213526Silver Lake-Mudbrook388,704360,000380,016396,633413,565431,24214001Maint Assessment Portage Co16,43018,00018,00018,00018,00018,00014002Deferred Tap-in Fees17,57,1514,320,8064,321,5004,304,7854,347,8334,391,3114,435,2244,479,57714003Deferred Tap-in Fees17,57,1511,800,0002,140,5512,000,0002,000,0002,000,0002,000,0002,000,0002,000,00014004Deferred Tap-in Fees38,292150,000150,000150,000150,000150,000150,000150,000150,00015062Construction Service76,600100,000100,000102,000104,040106,121108,24315076Intraagency County Billing32,73335,00035,00035,70036,41437,14237,88515227Fees-Perrits1,217,75125,000130,0001,224,0001,440,40146,121108,24315377Fees-Sewret Layer License5,2204,5005,5005,5005,500	13091	City Of Aurora-Aurora Shores	35,904	49,000	49,000	49,490	49,985	50,485	50,990
13137Stark County Plant Operation357,605450,000350,000526,889540,946555,431570,35813138Portage County Plant Operation340,710400,000350,000474,200486,852499,888513,32213226Silver Lake-Mudbrook388,704360,000360,000380,416396,633413,565431,24214001Maint Assessment Portage Co16,43011,00018,0002,000,0001,000,0001,000,00100,000100,000100,000100,000100,000100,000100,000100,000100,0001,000,0001,020,0001,000,0001,020,0001,00	13106	City Of Cuyahoga Falls-Mudbrook	3,111,722	3,250,000	3,315,000	3,381,300	3,448,926	3,517,905	3,588,263
13138Portage County Plant Operation340,710400,000350,000474,200486,852499,888513,32213526Silver Lake-Mudbrook388,704360,000360,000380,416396,633413,565431,24214001Maint Assessment Portage Co16,43018,00015,0155,20,3001400416,5155,20,30015,00016,00014,4114,12437,85515,227Fees-Concesionaire3,35715,50035,500	13136	City of Tallmadge-Subdist 3-D	1,458,716	1,775,000	1,775,000	2,107,556	2,163,786	2,221,725	2,281,433
13526Silver Lake-Mudbrook388,704360,000360,000380,416396,633413,565431,24214001Maint Assessment Portage Co16,43018,00014,00551,51552,03014,044150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000150,000160,010106,121108,24315827168,2551,200,000135,00035,70035,70035,70036,41437,14237,85815227Fees-Concesionaire33,277125,00013,20,0001,224,0001,481,0401,629,14415377Fees-Permits121,775125,000136,350137,714139,091140,48215497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,5005,5005,5005,5005,500	13137	Stark County Plant Operation	357,605	450,000	350,000	526,889	540,946	555,431	570,358
14001Maint Assessment Portage Co16,43018,00018,00018,00018,00018,00014002Maint Assessment Summit Co (includes Special Assessments)4,228,8064,321,5004,304,7854,347,8334,391,3114,435,2244,479,57714003Deferred Tap-in Fees107,62050,00050,00050,00050,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,000150,0	13138	Portage County Plant Operation	340,710	400,000	350,000	474,200	486,852	499,888	513,322
14002Maint Assessment Summit Co (includes Special Assessments)4,228,8064,321,5004,304,7854,347,8334,391,3114,435,2244,479,57714003Deferred Tap-in Fees107,62050,00050,00050,00050,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,0002,000,000150,000140,4824,549,4834,549,4734,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4834,549,4444,554,54315,54715,549<	13526	Silver Lake-Mudbrook	388,704	360,000	360,000	380,416	396,633	413,565	431,242
14003Deferred Tap-in Fees107,62050,00050,00050,50051,00551,51552,03014004Delinquent User Charge Billing1,571,5161,800,0002,140,5512,000,0002,000,0002,000,00014006Fairlawn Sewer Maintenance38,292150,000150,000150,000150,000150,000150,00015062Construction Service76,600100,000100,000102,000104,040106,121108,24315076Intraagency County Billing32,79335,00035,70035,70036,41437,14237,88515227Fees-Concessionaire3,35715362Billing Charge Fee1,168,2551,200,0001,220,0001,346,4001,481,0401,629,14415377Fees-Permits121,775125,000136,350137,714139,091140,48215497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,50015527Fees-Tap-In2,159,4302,100,0002,100,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,64615737Slurry Removal6461,5001,5001,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,01417,2127,284<	14001	Maint Assessment Portage Co	16,430	18,000	18,000	18,000	18,000	18,000	18,000
14004Delinquent User Charge Billing1,571,5161,800,0002,140,5512,000,0002,000,0002,000,00014006Fairlawn Sewer Maintenance38,292150,000150,000150,000150,000150,000150,00015062Construction Service76,6001000,000100,000102,000104,040106,121108,24315076Intraagency County Billing32,79335,00035,00035,70036,41437,14237,85515227Fees-Concessionaire3,35715362Billing Charge Fee1,168,2551,200,0001,200,0001,346,4001,481,0401,629,14415377Fees-Permits121,775125,000135,000136,350137,714139,091140,48215497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,50015527Fees-Tap-In2,159,4302,100,0002,100,0001,200,0001,200,0001,200,0001,200,00015632Industrial Pretreatment Bill1,304,7291,251,0001,200,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,96,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117042Other Roceipts149,29320,00020,0002	14002	Maint Assessment Summit Co (includes Special Assessments)	4,228,806	4,321,500	4,304,785	4,347,833	4,391,311	4,435,224	4,479,577
14006Fairlawn Sewer Maintenance38,292150,000150,000150,000150,000150,00015062Construction Service76,600100,000100,000102,000104,040106,121108,24315076Intraagency County Biling32,79335,00035,00035,70036,41437,14237,85515227Fees-Concessionaire3,357	14003	Deferred Tap-in Fees	107,620	50,000	50,000	50,500	51,005	51,515	52,030
15062Construction Service76,600100,000100,000102,000104,040106,121108,24315076Intraagency County Billing32,79335,00035,00035,70036,41437,14237,88515227Fees-Concessionaire3,35715362Billing Charge Fee1,168,2551,200,0001,200,0001,224,0001,346,4001,481,0401,629,14415377Fees-Permits121,775125,000135,000136,350137,714139,091140,48215497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,50015527Fees-Tap-In2,159,4302,100,0002,100,0002,121,0002,142,2102,163,6322,185,26815632Industrial Pretreatment Bill1,304,7291,251,0001,200,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0077,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,236 <td< td=""><td>14004</td><td>Delinquent User Charge Billing</td><td>1,571,516</td><td>1,800,000</td><td>2,140,551</td><td>2,000,000</td><td>2,000,000</td><td>2,000,000</td><td>2,000,000</td></td<>	14004	Delinquent User Charge Billing	1,571,516	1,800,000	2,140,551	2,000,000	2,000,000	2,000,000	2,000,000
15076Intraagency County Billing32,79335,00035,00035,70036,41437,14237,88515227Fees-Concessionaire3,35715362Billing Charge Fee1,168,2551,200,0001,200,0001,224,0001,346,4001,481,0401,629,14415377Fees-Permits121,775125,000135,000136,350137,714139,091140,48215497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,50015527Fees-Tap-In2,159,4302,100,0002,100,0002,121,0002,142,2102,163,6322,185,26815632Industrial Pretreatment Bill1,304,7291,251,0001,200,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,01615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,877	14006	Fairlawn Sewer Maintenance	38,292	150,000	150,000	150,000	150,000	150,000	150,000
15227Fees-Concessionaire3,35715362Billing Charge Fee1,168,2551,200,0001,200,0001,224,0001,346,4001,481,0401,629,14415377Fees-Permits121,775125,000135,000136,350137,714139,091140,48215497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,50015527Fees-Tap-In2,159,4302,100,0002,100,0002,121,0002,142,2102,163,6322,185,26815632Industrial Pretreatment Bill1,304,7291,251,0001,200,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,66620,81217045County Car Reimbursement15,33715,00015,00015,30015,66615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	15062	Construction Service	76,600	100,000	100,000	102,000	104,040	106,121	108,243
15362Billing Charge Fee1,168,2551,200,0001,200,0001,224,0001,346,4001,481,0401,629,14415377Fees-Permits121,775125,000135,000136,350137,714139,091140,48215497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,5005,50015527Fees-Tap-In2,159,4302,100,0002,100,0002,121,0002,142,2102,163,6322,185,26815632Industrial Pretreatment Bill1,304,7291,251,0001,200,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	15076	Intraagency County Billing	32,793	35,000	35,000	35,700	36,414	37,142	37,885
15377Fees-Permits121,775125,000135,000136,350137,714139,091140,48215497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,5005,50015527Fees-Tap-In2,159,4302,100,0002,100,0002,121,0002,142,2102,163,6322,185,26815632Industrial Pretreatment Bill1,304,7291,251,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	15227	Fees-Concessionaire	3,357						
15497Fees-Sewer Layer License5,2204,5005,5005,5005,5005,5005,50015527Fees-Tap-In2,159,4302,100,0002,100,0002,121,0002,142,2102,163,6322,185,26815632Industrial Pretreatment Bill1,304,7291,251,0001,200,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6723,7453,8203,897	15362	Billing Charge Fee	1,168,255	1,200,000	1,200,000	1,224,000	1,346,400	1,481,040	1,629,144
15527Fees-Tap-In2,159,4302,100,0002,100,0002,121,0002,142,2102,163,6322,185,26815632Industrial Pretreatment Bill1,304,7291,251,0001,200,0001,200,0001,200,0001,200,0001,200,00015692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	15377	Fees-Permits	121,775	125,000	135,000	136,350	137,714	139,091	140,482
15632Industrial Pretreatment Bill1,304,7291,251,0001,200,000 <th< td=""><td>15497</td><td>Fees-Sewer Layer License</td><td>5,220</td><td>4,500</td><td>5,500</td><td>5,500</td><td>5,500</td><td>5,500</td><td>5,500</td></th<>	15497	Fees-Sewer Layer License	5,220	4,500	5,500	5,500	5,500	5,500	5,500
15692Reg User Chg Billings (Rate Increase + New Growth)32,525,70439,446,00042,404,45045,160,73948,096,18750,500,99753,026,04615737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	15527	Fees-Tap-In	2,159,430	2,100,000	2,100,000	2,121,000	2,142,210	2,163,632	2,185,268
15737Slurry Removal6461,5001,5001,5151,5301,5451,56117022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	15632	Industrial Pretreatment Bill	1,304,729	1,251,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000
17022Other Non-Operating Revenue7,3037,0007,0007,0707,1417,2127,28417042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	15692	Reg User Chg Billings (Rate Increase + New Growth)	32,525,704	39,446,000	42,404,450	45,160,739	48,096,187	50,500,997	53,026,046
17042Other Receipts149,29320,00020,00020,20020,40220,60620,81217045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	15737	Slurry Removal	646	1,500	1,500	1,515	1,530	1,545	1,561
17045County Car Reimbursement15,33715,00015,00015,30015,60615,91816,23617047Employee Parking Fee1,8303,6003,6003,6723,7453,8203,897	17022	Other Non-Operating Revenue	7,303	7,000	7,000	7,070	7,141	7,212	7,284
17047         Employee Parking Fee         1,830         3,600         3,672         3,745         3,820         3,897	17042	Other Receipts	149,293	20,000	20,000	20,200	20,402	20,606	20,812
	17045	County Car Reimbursement	15,337	15,000	15,000	15,300	15,606	15,918	16,236
17402 Reimbursements 408,790 - 107,670	17047	Employee Parking Fee	1,830	3,600	3,600	3,672	3,745	3,820	3,897
	17402	Reimbursements	408,790		107,670	_	_	_	-



		2022 Actual	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
17522	Rental/Lease of Real Property	223,611	225,000	235,000	236,500	241,230	246,055	250,976
17562	Sales-Personal Property	247,202	175,000	175,000	175,000	175,000	175,000	175,000
19002	Other Refund/Reimbursement	7,363	3,900,000		-	-	-	-
19995	Advances In	8,500,000	4,500,000	3,700,000	2,150,000	1,000,000	450,000	
19999	Transfers In							
	Total Revenues, Sewer Operating Fund (excludes carryover)	58,615,263	65,907,100	64,307,056	66,080,730	68,230,563	70,467,417	72,943,549
Less:								
20501	Salaries - Pool Budget	7,301,300	7,820,900	7,867,800	8,103,834	8,346,949	8,597,357	8,855,278
20525	Overtime	693,911	680,000	700,000	701,400	702,803	704,208	705,617
25501	Employee Benefits - Pool Budget	3,245,000	3,445,000	3,625,000	3,878,750	4,150,263	4,440,781	4,751,636
27102	Professional Services	43,594	200,000	100,000	150,000	150,000	150,000	150,000
30401	Internal Charge Backs Pool	1,233,180	1,350,000	1,389,000	1,416,780	1,445,116	1,474,018	1,503,498
30501	Supplies Pool Budget	428,843	450,000	450,000	544,500	658,845	797,202	964,615
35501	Materials - Pool Budget	702,004	1,000,000	1,000,000	1,025,000	1,050,625	1,076,891	1,103,813
37501	Travel/Cont. Ed Pool Budget	9,828	10,000	20,000	20,200	20,402	20,606	20,812
40501	Vehicle Fuel/Repair	272,172	365,000	400,000	407,200	414,530	421,991	429,587
45501	Contract Services - Pool Budget	1,600,733	2,067,800	2,517,670	2,568,023	2,619,384	2,671,772	2,725,207
45602	Govt. Disposal Total (includes 45602)	15,072,631	29,000,000	30,000,000	31,500,000	32,602,500	33,743,588	34,924,613
45605	Private Disposal	13,308,078	280,000	290,000	-	-	-	-
50501	Utilities - Pool Budget	1,781,064	1,900,000	1,950,000	1,969,500	1,989,195	2,009,087	2,029,178
52501	Insurance	-	190,000		-	-	-	-
54501	Rentals/Leases Pool Budget	793,239	1,217,300	1,491,200	1,506,112	1,521,173	1,536,385	1,551,749
58501	Advertising/Printing	179	1,000	1,000	1,010	1,020	1,030	1,041
60501	Other - Pool Budget	374,702	400,000	425,000	429,250	433,543	437,878	442,257
70501	Equipment	400,724	1,032,000	662,000	678,550	695,514	712,902	730,724
78501	Capital Outlay - Pool	2,159,739	1,600,000	1,350,000	1,350,000	1,350,000	1,350,000	1,350,000
80501	Debt Service - Pool	-	14,000	14,000	14,000	14,000	14,000	14,000
84998	Advances Out	6,891,460	8,500,000	4,500,000	3,700,000	2,150,000	1,000,000	450,000
84999	Transfers Out, Debt	3,587,734	4,150,000	5,768,869	6,088,869	7,662,080	9,062,360	10,062,360



		2022 Actual	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
	GO Bonds	2,875		-	-	-	-	-
	OWDA Loans	3,658,424	3,688,635	4,078,325	5,624,778	5,944,778	7,518,778	8,918,778
	OPWC Loans	28,791	29,391	28,791	28,791	28,791	28,791	28,791
	City of Hudson Sewer Transfer Debt	112,629	112,650	115,300	115,300	114,511	114,791	114,791
	Adjustment to reconcile	(214,984)	5,241					
84999	Transfers Out, New Capital Outlay			1,546,453	320,000	1,574,000	1,400,000	1,000,000
	Total Expenditures, Sewer Operating Fund	59,900,116	65,673,000	64,521,539	66,052,978	67,977,940	70,222,055	72,765,984
	Net Funds Available, (Current Year)	(1,284,853)	234,100	(214,483)	27,752	252,623	245,361	177,565
	End of Year Cash Balance	4,102,040	288,909	74,425	102,177	354,801	600,162	777,727



# Engineer's Motor Vehicle Gas Tax Fund (MVGT)

		2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast
REVENUE							
Permissive Auto Tax		436,100	441,100	446,100	451,200	456,300	461,500
County Permissive Tax		6,468,300	6,533,000	6,598,300	6,664,300	6,730,900	6,798,200
Gas Tax		3,650,600	3,687,100	3,724,000	3,761,200	3,798,800	3,836,800
License Tax		9,083,300	9,355,800	9,636,500	9,925,600	10,223,400	10,530,100
Other Revenue		1,020,000	1,020,000	1,020,000	1,020,000	1,020,012	1,020,024
Municipal Courts		100,000	100,000	100,000	100,000	100,001	100,002
Other Receipts		10,000	10,000	10,000	10,000	10,001	10,002
Reimbursements		900,000	900,000	900,000	900,000	900,001	900,002
FEMA/Grant Reimbursement							
Sale of Property		5,000	5,000	5,000	5,000	5,001	5,002
Interest income		5,000	5,000	5,000	5,000	5,001	5,002
	Total Revenue	20,658,300	21,037,000	21,424,900	21,822,300	22,229,412	22,646,624
EXPENSE							
Personnel		10,420,100	10,732,700	11,054,700	11,386,300	11,727,900	12,079,700
Operations		3,197,530	3,229,500	3,261,800	3,294,400	3,327,300	3,360,600
Debt Service		6,000	0	0	0	0	0
Subtotal General Operating Budget		13,623,630	13,962,200	14,316,500	14,680,700	15,055,200	15,440,300
Capital		7,034,670	7,074,800	7,108,400	7,141,600	7,174,212	7,206,324
	Total Expenditures	20,658,300	21,037,000	21,424,900	21,822,300	22,229,412	22,646,624



### **Developmental Disabilities Fund (DD)**

		2022 Actual	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast
REVENUE								
PROPERTY TAXES		\$54,579,529	\$55,241,701	\$55,243,701	\$66,120,703	\$66,120,703	\$66,120,703	\$66,120,703
REIMBURSEMENTS		8,934,604	11,064,782	11,141,000	9,357,311	9,469,767	9,582,222	9,694,678
OTHER RECEIPTS		2,020,565	2,238,372	1,758,929	2,457,595	2,457,595	2,457,595	2,457,595
	TOTAL REVENUE	\$65,534,698	\$68,544,855	\$68,143,630	\$77,935,609	\$78,048,065	\$78,160,520	\$78,272,976
EXPENDITURES								
SALARIES		\$19,358,786	\$20,363,047	\$21,720,516	\$21,958,643	\$22,400,054	\$22,845,615	\$23,295,363
EMPLOYEE BENEFITS		7,774,733	8,941,774	9,712,632	9,003,044	9,184,022	9,366,702	9,551,099
MEDICAID COSTS		26,372,684	29,482,206	32,614,918	34,112,056	35,054,161	36,006,255	36,968,805
DIRECT SERVICE CONTRACTS		7,371,318	8,773,595	8,284,310	8,380,489	8,380,489	8,380,489	8,380,489
OTHER EXPENSES		3,636,916	2,945,312	3,237,617	2,992,827	3,002,503	3,012,271	3,022,133
	TOTAL EXPENDITURES	\$64,514,437	\$70,505,933	\$75,569,993	\$76,447,059	\$78,021,229	\$79,611,331	\$81,217,889
NE	T REVENUES AND EXPENDITURES	\$1,020,261	\$(1,961,078)	\$(7,426,363)	1,488,550	\$26,836	\$(1,450,811)	\$(2,944,913)
FUND BALANCE								
<b>BEGINNING FUND BALANCE</b>		\$63,723,040	\$64,743,301	\$62,782,223	\$55,355,860	\$56,844,410	\$56,871,246	\$55,420,435
REVENUE		65,534,698	68,544,855	68,143,630	77,935,609	78,048,065	78,160,520	78,272,976
EXPENDITURES		(64,514,437)	(70,505,933)	(75,569,993)	(76,447,059)	(78,021,229)	(79,611,331)	(81,217,889)
EN	DING OPERATING FUND BALANCE	\$64,743,301	\$62,782,223	\$55,355,860	\$56,844,410	\$56,871,246	\$55,420,435	\$52,475,522

**Revenue Assumptions:** 

- Property taxes as per most current tax certificate and assumes a replacement for the next levy cycle as provided by the SCFO.

- Phase out of additional federal share of reimbursement (eFMAP) by 12/31/2023.

- All other revenue remains flat.

Expenditure Assumptions:

- Personnel costs increase 1% annually and assumes five new staff each year beginning with 2025.

- Phase out of enhanced federal share of waiver match, increase in Medicaid rates for DSP wage increases beginning 1/1/2024 in addition to typical waiver growth.

- Direct Services Contracts and Other Expenses are based on historic average spending.



# **Children Services Fund (CSB)**

	2020 Actual	2021 Actual	2022 Actual	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	
Beginning Carry Forward Balance	\$18,685	\$28,361	\$38,502	\$45,941	\$49,061	\$47,049	\$46,226	\$44,774	\$42,666	\$39,876	\$36,377	\$32,145	\$27,152	
REVENUES														
Levy	\$38,982	\$39,402	\$40,047	\$40,650	\$40,988	\$41,358	\$41,732	\$42,109	\$42,490	\$42,874	\$43,261	\$43,652	\$44,046	(1)
Title IV-E Administration	8,852	8,997	9,079	8,900	9,570	11,885	12,196	12,516	12,844	13,181	13,528	13,884	14,250	(3)
Title IV-E Placement	6,454	6,713	6,992	7,415	7,835	8,153	8,739	9,378	10,072	10,828	11,651	12,547	13,522	(3)
State	6,124	5,616	5,196	5,537	5,714	6,302	6,951	7,667	8,457	9,327	10,288	11,347	12,516	
Other	5,234	6,686	5,370	4,865	4,742	5,077	5,435	5,818	6,229	6,668	7,139	7,642	8,182	(4)
Total Operating Revenues	\$65,646	\$67,414	\$66,684	\$67,367	\$68,849	\$72,775	\$75,054	\$77,488	\$80,091	\$82,879	\$85 <i>,</i> 867	\$89,072	\$92 <i>,</i> 515	
EXPENDITURES														
Payroll	\$21,986	\$22,553	\$22,659	\$22,900	\$25,212	\$25,803	\$26,408	\$27,027	\$27,661	\$28,310	\$28,973	\$29,653	\$30,348	
Benefits	9,262	9,371	9,052	9,835	12,034	12,454	12,889	13,338	13,804	14,285	14,784	15,300	15,834	
Paid Placements	12,768	13,667	16,397	17,150	17,500	19,029	20,693	22,501	24,467	26,606	28,931	31,460	34,209	(2)
Foster Care	3,725	3,655	3,451	3,850	3,800	3,776	3,752	3,728	3,705	3,681	3,658	3,635	3,612	
Adoption Related	1,499	1,246	1,040	975	985	951	919	887	857	828	799	772	746	
Other Child Related	1,217	1,194	1,062	1,423	1,056	1,080	1,104	1,129	1,155	1,181	1,208	1,235	1,263	
Other	5,513	5,587	5,583	8,115	10,274	10,506	10,744	10,986	11,235	11,489	11,748	12,014	12,285	(4)(5 )
Total Operating Expenditures	\$55,970	\$57,273	\$59,244	\$64,247	\$70,861	\$73,600	\$76,508	\$79,598	\$82,883	\$86,379	\$90,101	\$94,067	\$98,296	
Operating Surplus/ (Deficit)	9,676	10,141	7,441	3,120	(2,012)	(824)	(1,454)	(2,110)	(2,792)	(3,500)	(4,235)	(4,995)	(5,781)	
Ending Carry Forward Balance	\$28,361	\$38,502	\$45,941	\$49,061	\$47,049	\$46,226	\$44,774	\$42,666	\$39,876	\$36,377	\$32,145	\$27,152	\$21 <i>,</i> 373	

(1) The new 1 mill levy is projected to generate \$12,203,804. Levy revenue increases over the life of the levy (.25% annually) are based on prior levy period experience.

(2) Paid Placements for the years of 2021 through 2025 were adjusted in May of 2020 to allow for a yearly 5.56% increase which is the annualized average increase over the course



	2020 Actual	2021 Actual	2022 Actual	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast
of the previous levy cy	ycle (2014 throu	gh 2019). 2020	was adjusted to r	eflect current tr									
(3) During the Pander IV-E	mic period begin	ning in March o	f 2020, the Feder	al Medical Assis	tance Percentag	ge (FMAP) has b	oeen increased l	oy 6.2% (69.839	% total rate). Th	is is a positive d	river of our		
revenue increase. The	increase will ex	tend until the la	st day of the quai	rter in which the	e pandemic end	ls, or the next fi	scal year.						
(4) 2020 Other revenu the	ie and Other exp	enses were adju	ısted in January o	f 2021 to accou	nt for Title XX re	evenue and an e	xpense (People	Admin) which v	vere booked by	the county fisca	l office after		
Operating Forecast wa	as published.												
(5) 2021 Other expense	se was adjusted	in February of 2	022 to account fo	r an expense (\$	12,377.20) whi	ch was booked	by the county fi	scal office after	the Operating F	orecast was pu	blished.		



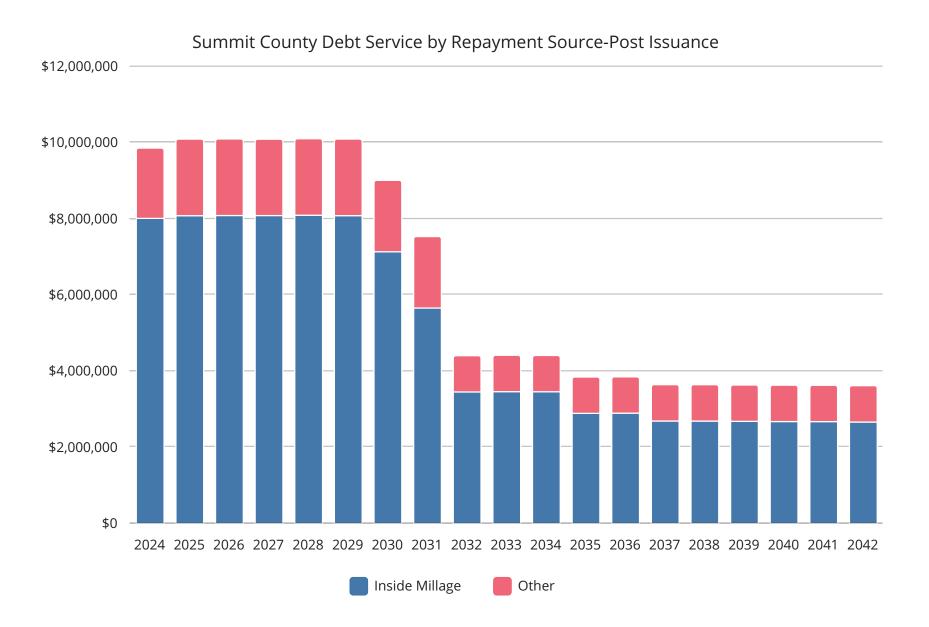
# Alcohol, Drug Addiction & Mental Health Services Fund

	2020 Actual	2021 Actual	2022 Actual	2023 Budgeted	2022 Eprocast	2024 Eprocast	2025 Eprocast	2026 Enrocast	2027 Enrocast	2028 Enrocast	2029 Forecast
Paginning Cash Dalansa				-							
Beginning Cash Balance	45,851,345	48,201,733	54,021,761	60,133,459	67,659,738	67,659,738	69,356,226	63,238,070	54,774,848	49,086,121	46,822,880
Revenue Receipts											
FEDERAL											
1. OhioMHAS	4,640,120	4,295,802	4,671,243	5,448,773	4,778,455	4,778,455	5,634,689	4,523,455	4,523,455	4,523,455	4,523,455
Subtotal OhioMHAS	4,640,120	4,295,802	4,671,243	5,448,773	4,778,455	4,778,455	5,634,689	4,523,455	4,523,455	4,523,455	4,523,455
2. Other Federal	235,841	245,775	156,893	81,665	0	0	0	0	0	0	0
Subtotal Federal	4,875,961	4,541,577	4,828,136	5,530,438	4,778,455	4,778,455	5,634,689	4,523,455	4,523,455	4,523,455	4,523,455
STATE											
1. OhioMHAS	4,939,756	6,641,334	6,077,873	5,523,771	5,697,098	5,697,098	5,775,117	5,775,117	5,775,117	5,775,117	5,775,117
Subtotal OhioMHAS	4,939,756	6,641,334	6,077,873	5,523,771	5,697,098	5,697,098	5,775,117	5,775,117	5,775,117	5,775,117	5,775,117
2. Other State	322,260	416,758	312,379	71,890	50,158	30,408	30,408	30,408	30,408	30,408	30,408
Subtotal State	5,262,016	7,058,092	6,390,252	5,595,661	5,747,256	5,727,506	5,805,525	5,805,525	5,805,525	5,805,525	5,805,525
Local (Non-Levy)	515,792	376,811	95,481	15,615	372,391	379,493	379,493	379,587	383,239	386,927	386,927
Operating Levy	34,227,037	34,826,687	35,197,604	35,779,909	35,799,126	36,179,260	36,179,260	36,179,260	36,179,260	36,179,260	36,179,260
Total Revenue Receipts	44,880,806	46,803,167	46,511,473	46,921,621	46,697,228	47,064,714	47,998,967	46,887,827	46,891,479	46,895,167	46,895,167
Expenditures:											
Agency - Non-Medicaid	30,127,293	27,822,094	26,233,259	24,894,348	32,139,433	29,224,050	30,567,291	30,720,127	30,873,728	31,028,097	31,183,237
Other contracts and allocations	9,843,707	10,571,322	11,627,380	11,809,045	17,597,838	13,319,085	20,179,569	21,111,569	18,043,367	14,317,569	14,017,569
Other Administration	343,077	296,222	341,262	359,199	434,864	392,820	514,457	535,035	556,437	578,694	601,842
Salary and Fringe	2,216,341	2,293,502	2,197,874	2,332,750	2,603,765	2,432,271	2,855,806	2,984,317	3,106,674	3,234,048	3,366,644
Total Expenditures	42,530,418	40,983,140	40,399,775	39,395,342	52,775,900	45,368,226	54,117,123	55,351,049	52,580,206	49,158,408	49,169,292
Projected Revenue Over/ (Under Expenditures)	2,350,388	5,820,028	6,111,698	7,526,279	(6,078,672)	1,696,488	(6,118,156)	(8,463,222)	(5,688,727)	(2,263,241)	(2,274,125)
Ending Operating Cash Balance	48,201,733	54,021,761	60,133,459	67,659,738	61,581,066	69,356,226	63,238,070	54,774,848	49,086,121	46,822,880	44,548,755
Months of Operating Cash on Hand	13.60	15.82	17.86	20.61	14.00	18.34	14.02	11.88	11.20	11.43	10.87



				2023							
	2020 Actual	2021 Actual	2022 Actual	Budgeted	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast
ADM Permanent Improvement Fund	0	0	0	0	1,928,606	1,832,199	1,832,199	1,007,709	1,007,709	1,007,709	1,007,709
Total Cash (Operating + Improvement)	48,201,733	54,021,761	60,133,459	67,659,738	63,509,672	71,188,425	65,070,269	55,782,558	50,093,830	47,830,590	45,556,465
This financial forecast presents to the	ne best of manage	ment's knowledge	e and belief, the A	.DM Board's expe	cted results of op	erations for the for	recast period.				
Accordingly, the forecast reflects ma	anagement's judg	ment as of 07/06/	2023, the date of	the forecast of th	ne expected condi	tions and its expec	ted course of action	on.			
There will usually be differences be	tween forecasted	and actual results	because events a	nd circumstances	frequently do no	t occur as expected	d and those				
differences may be material.											
Revenue Assumptions:											
Federal and State funding was adju	sted based on pre	liminary awards fo	or SFY2023.								
	-										
Levy rate = 2.95 mill, no increase; beginning in 2021.											
Levy projected collections received by ADM from the County of Summit's Fiscal Office on February 7, 2022.											



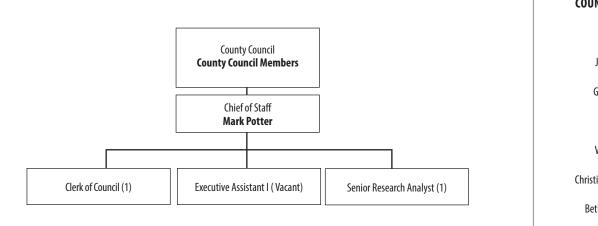




#### Council | 94

Fund: 1001-General Fund | Department: 10010-Summit County Council





**COUNCIL MEMBERS** District 1 **Rita Darrow** District 2 John Schmidt **District 3** Gloria Rodgers **District** 4 Jeff Wilhite District 5 Veronica Sims District 6 Christine Wiedie Higham District 7 Bethany McKenney **District 8** Anthony DeVitis At-Large John Donofrio At-Large Elizabeth Walters At-Large Erin Dickinson



#### **Program Description and Challenges**

Summit Council is responsible for the timely, effective processing of legislation. County Council is continuing to establish a visible presence in Summit County through local events to keep constituents aware of what is going on in the community. The office also addresses a variety of constituent concerns/ issues.

#### **Program Goals and Objectives**

Examine current staff duties and responsibilities and update as necessary to reflect office's current operational platform.

Continue process of accurately and effectively maintaining and disposing office records in compliance with the Records Retention Policies. Review and update Records Retention Policies as necessary.

#### **Performance Measures**

Measure	Objective	Prior Year Estimate	Budget Year Objective
Amount of Legislation Processed	The effective processing/record-keeping of legislation	424	430
Constituent Calls	Record keeping of constituent concerns/issues	145	180



#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Clerk of Council	1.0	1.0	1.0	1.0	1.0
Council Chief of Staff	1.0	1.0	1.0	1.0	1.0
Council President	1.0	1.0	1.0	1.0	1.0
County Council Member	10.0	10.0	10.0	10.0	10.0
Executive Assistant 1	1.0	1.0	0.0	0.0	0.0
Senior Research Analyst	1.0	1.0	1.0	1.0	1.0
	15.0	15.0	14.0	14.0	14.0



#### Department Expenditure Summary

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Officials	51000	339,316	341,952	351,419	351,419	357,400
Salaries-Employees	51200	179,591	180,298	191,840	182,623	203,300
Council- Emp Benefit	520AA	292,599	302,445	316,942	304,645	325,400
Professional Services	53000	2,500	1,492	2,500	1,727	2,500
Contract Services	53100	10,248	23,648	21,500	12,674	21,500
Rentals & Leases	53800	0	0	1,200	836	1,200
Advertising & Printing	53900	1,001	2,436	5,000	4,761	5,000
Internal Services Charges	54300	13,100	13,300	13,100	13,100	13,100
Supplies	54400	6,178	1,882	6,500	5,334	6,500
Travel & Expense	55200	4,635	8,285	17,500	7,621	17,500
Other Expenses	55300	4,866	4,987	5,000	4,706	5,000
Equipment	57300	0	0	2,500	150	2,500
	<b>Department Total</b>	854,033	880,725	935,001	889,596	960,900



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County Executive Ilene Shapiro



Administration & Public Information

Brian Nelsen Greta Johnson Chief of Staff Assistant Chief of Staff Department of

**Craig Stanley** Director Department of Administrative Services



**Diane Miller-Dawson** Director Department of Community & Economic Development



Phil Montgomery Director Department of Finance & Budget

Sharon Reaves Director Department of . Human Resources



Terri Burns Director





Deborah S. Matz Director Department of Law & Risk Management



Dr. Lisa Kohler Director Medical Examiner





**Michael Vinay** Director Department of Sanitary Sewer Services

Lori Pesci Director Department of Public Safety





# **Executive Budget Summary by Fund**

#### **Executive Budget Summary by Fund**

Description	Organization Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2024 Actual Expenditures	2024 Adopted Budget	2024 Adopted Budget - 2023 Adjusted Budget	% Change of 2024 Adopted Budget - 2023 Adjusted Budget
General Fund								
Exec Administration	10011301	2,338,914	1,053,835	1,326,867	1,320,542	1,359,600	32,733	2.5%
Finance & Budget	10011302	784,539	852,244	990,425	943,130	1,059,000	68,575	6.9%
Exec Administrative Serv	10011303	3,672,009	3,777,688	4,026,061	3,826,455	4,219,700	193,639	4.8%
Exec HR	10011304	487,862	683,068	821,468	810,211	597,244	(224,224)	(27.3)%
Exec Law	10011305	939,416	661,580	778,967	753,744	904,700	125,733	16.1%
Consumer Affairs	10011306	99,481	16,630	2,115	2,115	20,000	17,885	845.7%
Public Safety-GF	10011307	0	0	203,681	198,164	183,800	(19,881)	(9.8)%
Econ Dev Adm	10011341	597,913	731,584	881,843	791,171	978,200	96,357	10.9%
Medical Examiner	10011351	2,167,536	2,088,360	186,639	183,470	2,811,100	2,624,461	1,406.2%
General Fu	nd Total	11,087,669	9,864,989	9,218,066	8,829,002	12,133,344	2,915,278	31.6%
Non-General Funds								
Building Standards	10101370	3,070,473	3,181,935	5,723,909	5,074,141	4,939,650	(784,259)	(13.7)%
Public Safety-Comms	10151307	1,317,769	1,747,884	5,659,556	1,926,063	1,409,400	(4,250,156)	(75.1)%
EXE-Animal Control	20011360	986,490	1,099,783	1,432,220	1,179,950	1,443,100	10,880	0.8%
HUD-Grants Admin	20121344	0	0	0	0	204,300	204,300	0.0%
HUD-Grants Program	20121345	0	0	0	0	846,900	846,900	0.0%
CDBG Loan	20121346	0	0	0	0	100,000	100,000	0.0%
Grant Admin	20131344	0	0	0	0	70,700	70,700	0.0%
HUD-Grants Program	20131345	0	0	0	0	405,000	405,000	0.0%
ME Lab	20301352	412,167	455,003	495,063	358,530	492,040	(3,023)	(0.6)%
EMA Operating	20411331	0	0	0	0	738,400	738,400	0.0%
Akron Zoo	21106010	9,005,246	14,814,515	15,214,300	14,874,948	15,347,500	133,200	0.9%
Executive Capital Projects	40091490	0	0	0	0	478,600	478,600	0.0%



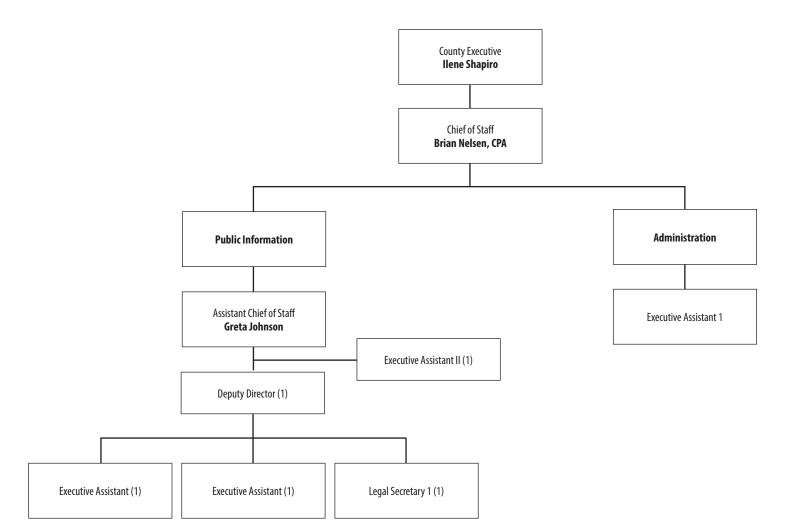
### Executive Budget Summary by Fund

							2024 Adopted	% Change of 2024 Adopted
Description	Organization Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2024 Actual Expenditures	2024 Adopted Budget	Budget - 2023 Adjusted Budget	Budget - 2023 Adjusted Budget
Office Services	60017240	991,344	945,937	1,512,887	800,621	1,561,200	48,313	3.2%
Workers Comp	60027210	2,089,899	2,023,316	3,393,429	1,813,892	3,258,800	(134,629)	(4.0)%
Employee Benefits	60037211	64,807,413	68,232,387	72,064,428	71,035,585	71,861,400	(203,028)	(0.3)%
Employee Benefits Stop Loss	60047212	2,829,657	4,247,817	5,000,000	4,389,510	4,300,000	(700,000)	(14.0)%
Property & Casualty Ins	60057250	1,619,423	1,837,647	2,456,780	2,180,208	2,088,000	(368,780)	(15.0)%
Telephone Service	60067220	1,099,978	1,169,923	1,836,339	1,022,828	1,572,500	(263,839)	(14.4)%
GIS	60087230	703,338	789,032	1,036,480	916,605	1,195,100	158,620	15.3%
Non-General Fund	ls Total	88,933,196	100,545,180	115,825,390	105,572,882	112,312,590	(3,512,800)	(3.0)%

#### Executive | 103

Fund: 1001-General Fund | Department: 13010-Administration & Public Information







#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Chief of Staff-Executive	0.6	0.6	0.6	0.6	0.6
Community Relations Specialist	0.0	0.0	1.0	1.0	1.0
County Executive	1.0	1.0	1.0	1.0	1.0
Deputy Director Communications	1.0	1.0	1.0	1.0	1.0
Director of Communications	0.0	0.9	0.9	0.9	0.9
Executive Assistant 1	4.0	3.0	2.0	2.0	1.0
Executive Assistant 2	1.0	1.0	2.0	1.0	2.0
Public Information Officer	0.0	0.0	0.0	0.0	1.0
Secretary 1	1.0	0.0	1.0	1.0	0.0
Secretary 2	0.0	1.0	0.0	0.0	0.0
Senior Administrator-EXE	0.0	0.0	0.0	1.0	2.0
	8.6	8.5	9.5	9.5	10.5
Assistant Director	0.9	0.0	0.0	0.0	0.3



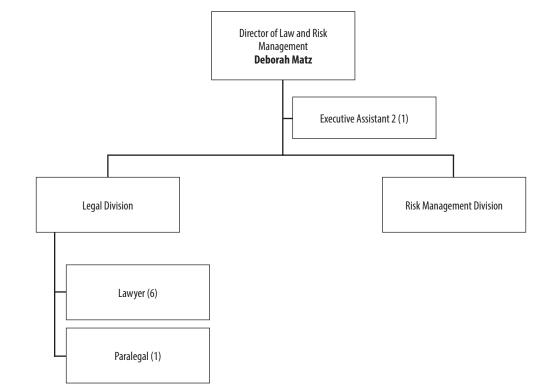
#### Department Expenditure Summary

		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Officials	51000	150,139	152,749	155,500	155,405	158,200
Exec Adm Sal-Empl	512AP	754,026	611,585	817,467	816,345	801,900
Exec Adm Emp Benefi	520AP	260,765	241,214	302,166	302,166	320,000
Contract Services	53100	88,587	3,922	4,000	3,825	4,000
Advertising & Printing	53900	14,202	12,014	16,736	16,046	15,000
Internal Services Charges	54300	7,626	9,227	10,497	8,070	15,000
Supplies	54400	13,014	13,704	12,500	11,431	25,000
Capital Expense	55000	877,469	0	0	0	0
Travel & Expense	55200	898	4,435	5,000	4,487	17,500
Other Expenses	55300	56,907	4,986	3,000	2,767	3,000
Equipment	57300	115,282	0	0	0	0
	<b>Department Total</b>	2,338,914	1,053,835	1,326,867	1,320,542	1,359,600

#### Executive 106

Fund: 1001-General Fund | Department: 13050 - Law and Risk Management







#### **Program Description and Challenges**

The Department of Law and Risk Management is responsible for providing legal services to all of the departments under the executive, managing the County's employee benefits programs and liability insurance program, operating the Records Center, the Division of Public Safety and the Office of Consumer Affairs. This narrative is directed to the functions of the Law Department and the Records Center.

The Law Department negotiates, drafts, reviews and approves agreements proposed by all different offices within the County. Additionally, the Law Department is responsible to monitor all litigation in which the County is named as a party, whether represented by the Prosecutor's office or outside counsel. Attorneys within the Law Department prepare materials responsive to discovery requests, subpoenas and public records requests.

The Records Center is responsible for maintenance of wide variety of public records for many different elected offices as well as all divisions under the Executive.

#### **Program Goals and Objectives**

- 1. Monitor and control expenses of outside counsel.
- 2. Reduce quantity of paper records stored, increase participation in document imaging program.



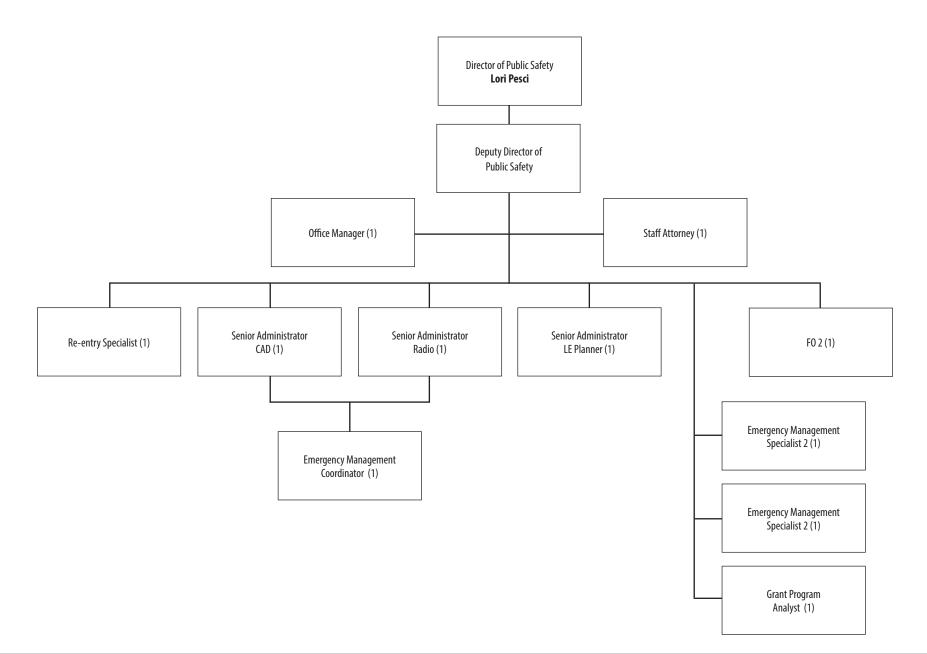
#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Attorney 1	1.0	1.0	0.5	1.0	1.0
Assistant Director	0.0	0.0	0.0	0.0	0.4
Asst Director of Administration	1.0	1.0	1.0	1.0	1.0
Attorney 2	1.5	1.5	2.5	2.0	2.0
Consumer Affairs Investigator	0.0	0.0	1.0	0.0	0.0
Deputy Dir - Labor Relations	0.4	0.4	0.4	0.4	0.0
Deputy Dir - Public Safety	0.4	0.4	0.4	0.0	0.0
Director of Law	0.7	0.7	0.7	0.6	0.6
Executive Assistant 1	0.0	0.0	0.0	1.0	1.0
Executive Assistant 2	1.0	1.0	1.0	0.0	0.0
Paralegal	1.0	1.0	0.9	0.0	1.0
Senior Administrator-EXE	1.6	0.7	0.7	0.0	0.0
	8.5	7.6	8.9	6.0	7.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	664,637	453,494	513,185	513,185	604,900
Exec Law Emp Benefit	520AT	212,916	157,766	184,151	172,609	226,000
Kaiser Perm to MMO-Medflex	52330	0	0	0	11,543	0
Unemployment Compensation	52590	0	7,208	0	0	0
Professional Services	53000	43,333	25,314	62,830	38,759	55,000
Contract Services	53100	1,332	220	1,000	773	1,000
Internal Services Charges	54300	14,107	14,756	14,800	14,377	14,800
Supplies	54400	3,092	2,823	3,000	2,500	3,000
	<b>Department Total</b>	939,416	661,580	778,967	753,744	904,700







#### **Program Description and Challenges**

The Department of Public Safety assists in coordinating county-wide initiatives with system stakeholders. The Department specifically oversees operations of the Emergency Management Agency, Office of Justice Affairs, Summit County – City of Akron 800MHZ Regional Radio System and the Consolidated Computer-Aided Dispatch System.

Emergency Management Agency – leads, coordinates, and supports the emergency management system, to protect lives and prevent the loss of property from all hazards

Office of Justice Affairs – engages in strategic planning to enhance the systemic performance of the criminal justice system by providing information and technical assistance to justice system stakeholders to streamline resources, improve services, fund initiatives, and heighten the use of technology as it pertains to the criminal justice system and the overall public safety of the citizens of Summit County.

Summit County – City of Akron 800MHz Regional Radio System – provides mission critical voice and data communications to public safety, public works, government, and transportation users in Summit County, Ohio.

Consolidated Computer-Aided Dispatch System – provides a shared dispatch infrastructure among several communities throughout Summit County, to create a seamless integration and access of information for first responders.

#### **Program Goals and Objectives**

- 1. Facilitate the consolidation of dispatching services county-wide.
- 2. Assist the Summit County Sheriff in managing the jail population.
- 3. Work with stakeholders to evaluate justice system processes to identify gaps and implement solutions to promote efficiency and cost savings, while continuing to ensure the safety of the community.
- 4. Implement a county-wide data sharing platform that will assist with coordinating services for individuals suffering from substance use and mental health issues to create a more robust continuum of care resulting in an overall healthier community.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Attorney 1	0.0	0.0	0.0	0.0	0.1
Deputy Dir - Public Safety	0.0	0.0	0.0	0.1	0.1
Director of Public Safety	0.0	0.0	0.0	0.5	0.4
Fiscal Officer 2	0.0	0.0	0.0	0.0	0.8
Research Analyst	0.0	0.0	0.0	0.5	0.0
Senior Administrator-EXE	0.0	0.0	0.0	0.2	0.0
Staff Attorney 1	0.0	0.0	0.0	0.3	0.0
	0.0	0.0	0.0	1.6	1.4



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
ExecPS-Salaries	512AD	0	0	155,589	154,891	118,300
Exec PS-Benefits	520AD	0	0	39,592	39,592	25,000
Professional Services	53000	0	0	3,000	0	3,000
Contract Services	53100	0	0	1,000	296	1,000
Internal Services Charges	54300	0	0	1,000	50	1,000
Supplies	54400	0	0	1,500	1,446	1,500
Travel & Expense	55200	0	0	1,000	889	1,000
Other Expenses	55300	0	0	1,000	1,000	33,000
	<b>Department Total</b>	0	0	203,681	198,164	183,800



# Fund: 2041-Emergency Management Agency | Department: 13310 - EMA Operating

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
911 Coordinator / Training	1.0	0.0	0.0	0.0	0.0
Administrative Specialist	1.0	1.0	1.0	1.0	0.0
Deputy Dir - Public Safety	0.0	0.4	0.0	0.9	0.9
Emergency Mgmt Coordinator	0.0	0.2	0.2	0.0	0.0
Emergency Mgmt Specialist 1	1.0	1.0	1.0	1.0	1.0
Emergency Mgmt Specialist 2	1.0	1.0	1.0	1.0	1.0
Grant Program Analyst	1.0	1.0	1.0	1.0	1.0
Office Manager	0.0	0.0	0.0	0.0	1.0
Senior Administrator-EXE	1.2	1.2	1.2	0.8	0.8
Staff Attorney 1	0.0	0.0	0.0	0.3	0.0
	6.2	5.8	5.4	6.0	5.7



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51000	341,490	317,433	371,176	331,082	361,700
Employee Benefits	52000	107,505	109,269	246,288	120,299	137,000
Contract Services	53100	36,700	36,700	49,600	49,371	50,000
Internal Services Charges	54300	13,864	25,405	32,195	12,389	31,300
Supplies	54400	10,171	9,343	23,853	12,210	15,500
Materials	54900	449	0	0	0	0
Travel & Expense	55200	6,726	8,814	6,186	4,748	10,000
Other Expenses	55300	109,900	109,900	117,900	113,112	117,900
Grants & Mandates	57000	49,886	54,019	81	0	0
Equipment	57300	3,441	12,980	17,020	4,131	15,000
	<b>Department Total</b>	680,133	683,863	864,299	647,343	738,400



# Fund:1015-Public Safety Operations | Department: 13070-PS Communications

#### Program Description and Challenges

<u>800MHz Radio</u>-The County of Summit, through its Division of Public Safety, and the City of Akron collectively own and operate the Summit County – Akron 800MHz Regional Radio System (SCA8RRS). The system is a ten site, twenty-five channel P25 simulcast system and provides mission critical communications to over 80 public safety and public works departments throughout Summit County; supporting more than 6,000 digital radios. The system is connected to the State of Ohio MARCS system forming a statewide "system of systems" radio network.

Summit County is the fiscal agent for the System, which is funded by monthly fees assessed to each user and billed semiannually. System operations are currently fully funded through user fees. In addition, the County is the employer of the Radio System Administrator, who manages the daily operation of the System, which includes overseeing emergency repairs and scheduled maintenance, as well as usage, inventory, licensing and billing issues.

<u>800MHz Radio – County Radios</u>-The County of Summit, through its Division of Public Safety, and the City of Akron collectively own and operate the Summit County – Akron 800MHz Regional Radio System (SCA8RRS). The system is a ten site, twenty-five channel P25 simulcast system and provides mission critical communications to over 80 public safety and public works departments throughout Summit County; supporting more than 6,000 digital radios. The system is connected to the State of Ohio MARCS system forming a statewide "system of systems" radio network.

Summit County is the fiscal agent for the System, which is funded by monthly fees assessed to each user and billed semiannually. System operations are currently fully funded through user fees. In addition, the County is the employer of the Radio System Administrator, who manages the daily operation of the System, which includes overseeing emergency repairs and scheduled maintenance, as well as usage, inventory, licensing and billing issues. This fund collects fees from only Summit County non-general fund agencies on a per radio basis.

#### **Program Goals and Objectives**

- 1. 800 MHz Radios-Ensure network up-time meets or exceeds 99.999%.
- 2. 800 MHz Radios-Ensure operational costs do not exceed user fee revenue.
- 3. 800 MHz Radio-Ensure system users meet MARCS 2025 deadline for Link Layer Authentication
- 4. 800 MHz County Radios-Ensure county employee radios operate properly; arrange repair and replacement as needed.
- 5. 800 MHz County Radios-Ensure adequate system coverage at critical county facilities.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Communications Technician DHS	0.5	0.0	0.0	0.0	0.0
Deputy Dir-Public Safety	0.2	0.2	0.6	0.0	0.0
Director of Public Safety	0.0	0.0	0.0	0.5	0.6
Emergency Mgmt Coordinator	0.0	0.4	0.4	0.0	0.4
Research Analyst	0.0	0.0	0.0	0.5	0.0
Senior Administrator-EXE	1.2	1.2	1.2	1.5	1.2
Staff Attorney 1	0.0	0.0	0.0	0.2	0.4
	1.9	1.8	2.2	2.7	2.6



Providely a	01: 4 //	2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51200	249,594	360,644	433,969	367,019	254,000
EMA 800MHz Emp Benefit	520BT	82,334	97,591	167,345	119,478	88,300
Contract Services	53100	895,363	1,175,724	3,981,048	1,292,713	824,400
Rentals & Leases	53800	42,054	39,658	65,830	48,273	44,700
Internal Services Charges	54300	2,464	4,496	43,808	3,882	11,000
Supplies	54400	0	2,000	6,573	0	2,000
Capital Expense	55000	0	0	73,200	0	0
Other Expenses	55300	30,700	31,299	534,804	43,744	145,000
Equipment	57300	15,259	36,472	352,979	50,954	40,000
	<b>Department Total</b>	1,317,769	1,747,884	5,659,556	1,926,063	1,409,400



# Fund: 1001-General Fund | Department: 11050-Alternative Corrections

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	6,446,831	7,147,800	0	0	8,981,000
	<b>Department Total</b>	6,446,831	7,147,800	0	0	8,981,000



# Fund: 1001-General Fund | Department: 13060 Consumer Affairs

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Consumer Affairs Investigator	1.0	1.0	0.0	0.0	0.0
Deputy Dir of Consumer Affairs	1.0	1.0	0.0	0.0	0.0
	2.0	2.0	0.0	0.0	0.0

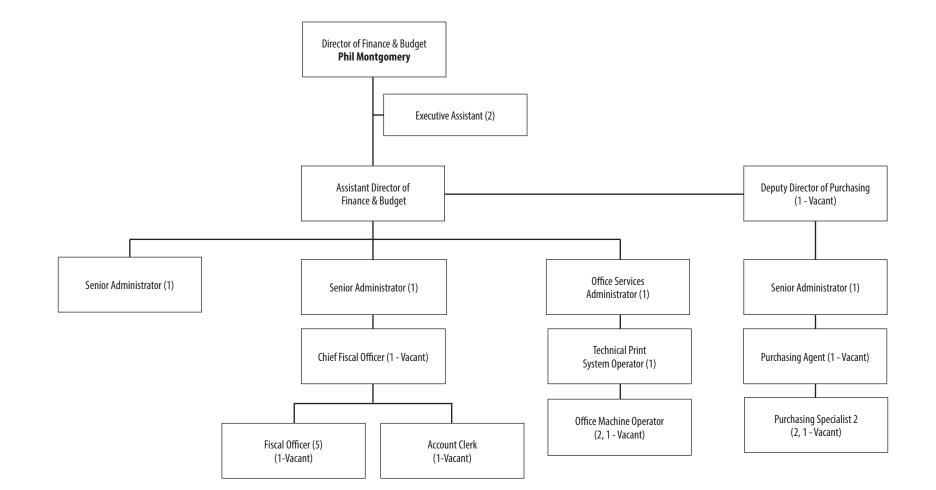


Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	80,405	0	0	0	0
Employee Benefits	520AU	15,517	0	0	0	0
Advertising & Printing	53900	715	0	0	0	0
Internal Services Charges	54300	1,296	0	0	0	0
Supplies	54400	22	0	0	0	0
Other Expenses	55300	1,526	16,630	2,115	2,115	20,000
	<b>Department Total</b>	99,481	16,630	2,115	2,115	20,000

#### Executive 122

Fund: 1001-General Fund | Department: 13020-Finance and Budget







#### Program Description and Challenges

<u>Finance and Budget/Budget Management</u> - The Executive's Department of Finance and Budget (DFB) oversees the preparation and on-going maintenance of the County's operating and capital budgets. The department is responsible for preparing and reviewing five-year projections for all the County's major operating funds and preparing an annual budget that guides the County's financial condition in accordance with these projections. Annual operating budgets are normally submitted to County Council on the first Monday in November preceding the fiscal year, with passage requested by December 31st. A six-year capital plan is also prepared and submitted to County council on the first Monday in January with passage requested by the end of February.

Throughout the course of the year, DFB runs bi-weekly payroll projections, monitors budget availability and reviews fund balances to ensure budgetary compliance. DFB prepares executive orders and legislation as necessary to adjust and increase appropriations and routinely prepares adjustments to the County's certificate of estimated resources, for submission to the County Budget Commission.

<u>Finance and Budget/Purchasing/ Board of Control</u> - In November of 1995, the voters of Summit County amended the Summit County Charter to establish a Department of Purchasing under the direction of the County Executive (Article VII of Summit County Charter). The Department of Purchasing is responsible for ensuring that all goods and services purchased by county offices are procured in compliance with Chapter 177 of the Summit County Codified Ordinances. The Department of Purchasing ensures that quotes have been obtained and that bids and requests for proposals have been properly executed and obtained where necessary.

On a weekly basis, the Department of Purchasing prepares an agenda for the County Board of Control, whose approval is required prior to issuing a purchase order and executing a contract for all purchases that exceed \$5,000. The Department of Purchasing submits with this agenda, all of the documentation that verifies the purchase is being made in compliance with the requirements of Chapter 177 of the codified ordinances. The Department of Purchasing acts as the recording secretary for the Board of Control and issues directives authorizing those purchases approved by the Board.

#### **Program Goals and Objectives**

- 1. Budget Management -Prepare an annual budgetary plan which seeks to maximize service delivery and maintain long term financial stability.
- 2. Budget Management Streamline and improve the financial and budgetary delivery model across the county.
- 3. Purchasing Ensure that all purchases are made in compliance with Chapter 177 of the Summit County Codified Ordinances.
- 4. Purchasing Coordinate various offices' purchases to leverage pricing discounts for larger purchases.

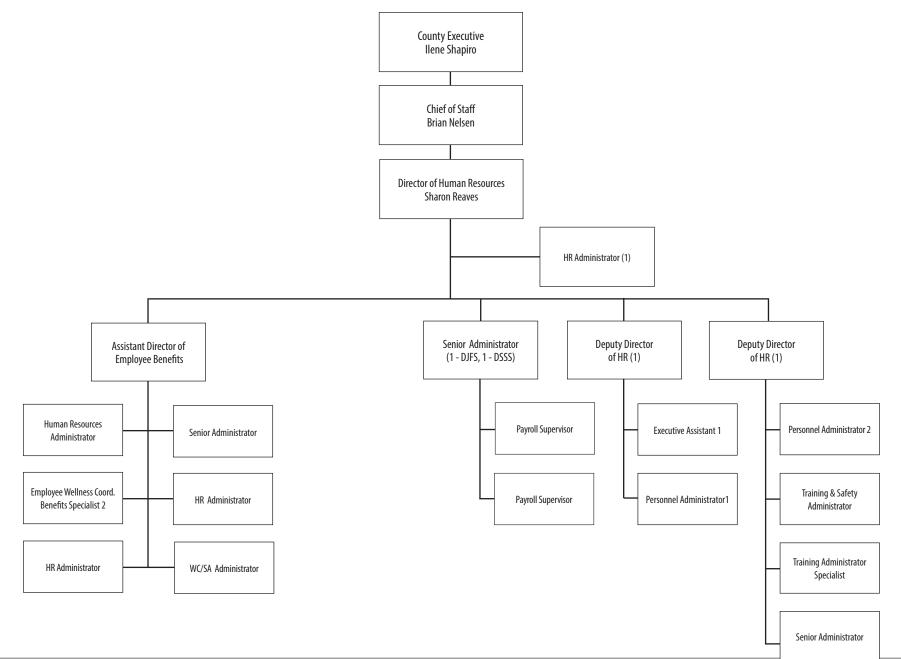


	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Account Clerk 3	1.0	1.0	1.0	1.0	0.0
Chief Fiscal Officer	1.0	1.0	0.0	0.0	0.0
Deputy Director - Finance	0.0	0.0	0.5	0.0	0.0
Deputy Director -Executive	0.0	0.5	0.0	0.0	0.0
Dir of Finance & Budget	0.4	0.3	0.3	0.3	0.3
Executive Assistant 1	0.0	1.0	0.0	1.0	0.5
Fiscal Officer 1	0.0	0.0	2.0	3.0	1.0
Fiscal Officer 2	0.0	0.0	0.0	0.0	1.0
Fiscal Officer 3	1.2	0.2	1.0	1.0	2.0
Purchasing Specialist 2	1.0	1.0	1.3	1.3	1.0
Senior Administrator-EXE	1.8	2.8	2.8	1.8	2.8
	7.1	7.7	8.8	9.3	8.9



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51200	549,712	598,573	658,776	658,776	695,000
FinBudg Emp Benefit	520AQ	157,611	168,935	220,669	206,291	232,000
Kaiser Perm to MMO-Medflex	52330	0	0	0	14,377	0
Professional Services	53000	19,000	19,000	39,000	20,100	20,000
Contract Services	53100	345	3,546	3,349	1,720	3,000
Advertising & Printing	53900	0	0	1,000	416	1,000
Internal Services Charges	54300	9,060	11,802	14,000	12,228	14,000
Supplies	54400	47,142	48,686	51,632	27,229	57,000
Other Expenses	55300	1,668	1,701	2,000	1,992	37,000
	<b>Department Total</b>	784,539	852,244	990,425	943,130	1,059,000







#### **Program Description and Challenges**

Personnel - The Human Resources Department provides expertise, leadership, and consultation regarding personnel matters to ensure consistency and limit County liability. A central challenge to the performance of our responsibilities, is the lack of centralization amongst elected offices (various Appointing Authorities have varying policies, procedures, and practices) however HRD has become the trusted advisor to many County offices.

Training - The Human Resources Department provides required training to all county employees to maintain compliance with federal, state, and local laws and as required by county ordinances. Additionally, non-mandatory training is offered county-wide in leadership development, employee enrichment, and other soft skills development. For the Executives office, training is developed and presented to comply with OSHA/PERRP requirements and other necessary safety training. The challenges facing the Human Resource Department in training include meeting the various scheduling needs of the County, obtaining the necessary financial resources to technologically advanced training programs with video, on-demand and/or web-based training with testing features, and mechanized registration and recordkeeping functions. Additionally, acquiring the financial resources to engage subject matter experts as consultants and/or presenters.

#### **Program Goals and Objectives**

- 1. Personnel Maintain compliance with federal, state and local employment laws (FMLA, ADA, DOT, EEO, OCRC, 169) and Appointing Authority Policy. Ensure consistency in its administration.
- 2. Personnel Monitor and maintain staffing reports and appropriate department staffing levels through recruitment and internal County transfer. Administration of discipline and assistance with employee work issues. Establish a year-round schedule and marketing for recruiting efforts that will include job fairs and presence at Community Events and career exposure opportunities for Black and Brown Communities.
- Personnel Devise a more strategic organizational development initiative using targeted assessment and discussion to improve morale and provide robust staff engagement opportunities. (i.e., communication, celebration, and recognition)
- 4. Personnel Integrate new HCM learning into day-to-day processes.
- 5. Training Meet annual training requirements and offer additional training resources to meet the employee training needs identified by County Leadership.
- 6. Training Develop, implement, and maintain new employee on-boarding for Executive employees and develop and implement Leadership training for new Leaders whether newly hired or promoted internally.
- 7. Training Meet annual training requirements and offer additional training resources to meet the employee training needs identified by County Leadership.
- 8. Training Develop, implement, and maintain new employee on-boarding for Executive employees and develop and implement Leadership training for new Leaders whether newly hired or promoted internally.

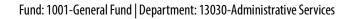


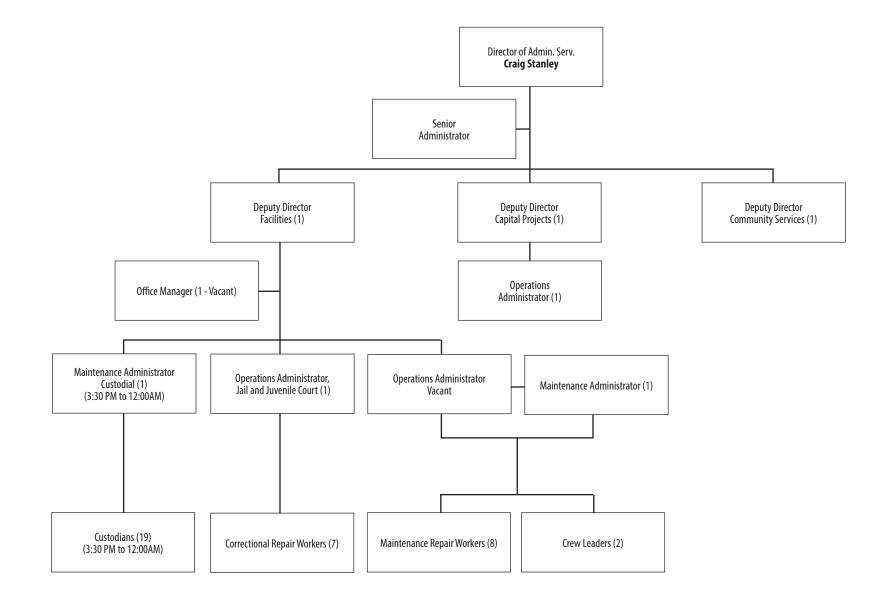
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Specialist	0.0	0.0	0.0	0.0	0.4
Chief Fiscal Officer	0.4	0.4	0.4	0.0	0.0
Deputy Director - Executive	0.4	0.4	0.4	0.4	0.0
Deputy Director-HRD/Personnel	0.4	0.4	0.4	0.4	0.7
Director of Human Resources	0.2	0.4	0.4	0.4	0.4
Executive Assistant 1	0.9	0.7	0.7	0.7	0.7
Human Resource Admin Spc 2	0.0	0.4	0.4	0.4	0.0
Human Resource Administrtr-HRD	0.0	0.0	0.0	0.0	1.1
Payroll Supervisor	0.0	0.0	0.0	0.4	0.4
Personnel Admin 1	0.0	0.0	0.0	0.0	0.4
Personnel Admin 2-HRC/AUD	0.4	0.4	0.4	0.4	0.4
Personnel Officer 2 DHS	0.4	0.4	0.0	0.0	0.0
Safety Coordinator	0.4	0.4	0.0	0.0	0.0
Senior Administrator-EXE	0.0	0.4	0.4	0.4	0.4
Training Adm & EEO Compl Offic	0.4	0.0	0.0	0.0	0.0
Training Manager DHS	0.4	0.4	0.7	0.7	0.0
	3.8	4.2	3.9	3.9	4.6



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	332,569	490,619	575,238	574,029	385,900
Overtime	51342	0	0	0	1,209	0
Exec HR Emp Benefit	520AS	100,749	150,909	174,548	164,235	125,000
Kaiser Perm to MMO-Medflex	52330	0	0	0	10,313	0
Professional Services	53000	2,185	3,079	9,817	7,027	24,800
Contract Services	53100	35,540	19,692	34,266	28,816	33,944
Advertising & Printing	53900	240	510	1,500	1,000	1,500
Internal Services Charges	54300	12,200	13,557	17,600	17,081	17,600
Supplies	54400	3,611	4,472	6,000	4,548	6,000
Travel & Expense	55200	491	201	2,000	1,675	2,000
Other Expenses	55300	277	30	500	279	500
	<b>Department Total</b>	487,862	683,068	821,468	810,211	597,244









#### **Program Description and Challenges**

The Physical Plants Department has a portfolio of approximately 30 buildings providing over 1.5 million square feet of structures from which it delivers vital services to the community. These buildings are physical assets which need to be properly maintained to ensure that they are fit for their purpose and continue to function as efficiently and effectively as possible in supporting the delivery of a wide range of services. Deterioration of buildings due to the lack of proper maintenance can lead to future financial burdens, pose health and safety, legal and other industrial relations issues and affect the delivery of County services. Therefore, adequate and appropriate maintenance of buildings is critical to the proper management of physical assets and contributes to the overall management of capital to achieve County key policy objectives; meet local and state governmental requirements; and provide a good environment for staff and other users of the County buildings.

The Physical Plants Department continues to maintain older buildings and infrastructure dating back to the start of the last century. In the late 1990's and early 2000's Capital Projects built the new Jail, Summit County Parking Deck Expansion, Summit County Domestic Court Expansion and Medical Examiner building. These state of the art facilities are approaching 20-30 years old with costs climbing to keep them up to their current standards making it a challenge to keep the annual budget costs in line.

#### **Program Goals and Objectives**

- 1. We will continue to strive for providing the best practical service to our building occupants in an efficient and effective manner while providing a safe, productive working environment for their staff while operating within budgetary guidelines for optimal cost savings, quality, and efficiency.
- 2. Formulate and implement a policy and procedure manual to effectively manage staff and improve efficiency.



## 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Building Maint Superintendent	1.0	0.0	1.0	0.0	0.0
Building Services Manager	1.0	1.0	1.0	0.0	0.0
Correctional Repair Worker	6.0	5.0	7.0	7.0	7.0
Custodial Worker	19.0	20.0	20.0	20.0	21.0
Deputy Director	0.0	0.0	0.0	0.0	1.0
Deputy Director-Physical Plant	1.0	1.0	1.0	0.8	0.0
Dir of Administrative Services	1.0	1.0	1.0	1.0	1.0
Maintenance Administrator - EX	2.0	3.0	2.0	2.0	2.0
Maintenance Repair Worker	9.0	9.0	8.0	8.0	6.0
Operations Administrator-EX	0.0	0.0	0.0	2.0	2.0
Work Crew Relief Leader	2.0	2.0	2.0	2.0	2.0
	42.0	42.0	43.0	42.8	42.0

Summit County Operating Budget



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Ex Adm Ser Sal-Empl	512AR	1,891,612	2,010,965	1,943,215	1,941,456	2,114,700
Ex Adm Ser Emp Benefit	520AR	725,799	812,528	810,610	810,610	954,900
Professional Services	53000	0	0	0	0	3,000
Contract Services	53100	807,233	681,565	953,610	794,703	824,800
Motor Veh Fuel/Repair	54100	4,429	3,307	6,300	5,917	6,300
Internal Services Charges	54300	50,332	51,451	52,000	48,146	52,000
Supplies	54400	192,544	208,884	255,826	221,124	250,000
Travel & Expense	55200	0	0	0	0	3,000
Other Expenses	55300	0	0	0	0	1,000
Equipment	57300	60	8,989	4,500	4,500	10,000
	<b>Department Total</b>	3,672,009	3,777,688	4,026,061	3,826,455	4,219,700



# Fund: 4009-GF Capital Projects | Department: 14900-Capital Project Admin

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Construction Project Coordintr	1.0	1.0	0.0	0.0	0.0
Construction Team Manager	0.0	0.0	1.0	0.0	0.0
Deputy Dir - Administration	0.0	0.0	0.0	1.0	1.0
Deputy Dir - Capital Projects	1.0	1.0	1.0	1.0	1.0
Operations Administrator-EX	0.0	0.0	0.0	1.0	1.0
Senior Administrator- CIP	0.0	0.0	1.0	0.0	0.0
	2.0	2.0	3.0	3.0	3.0

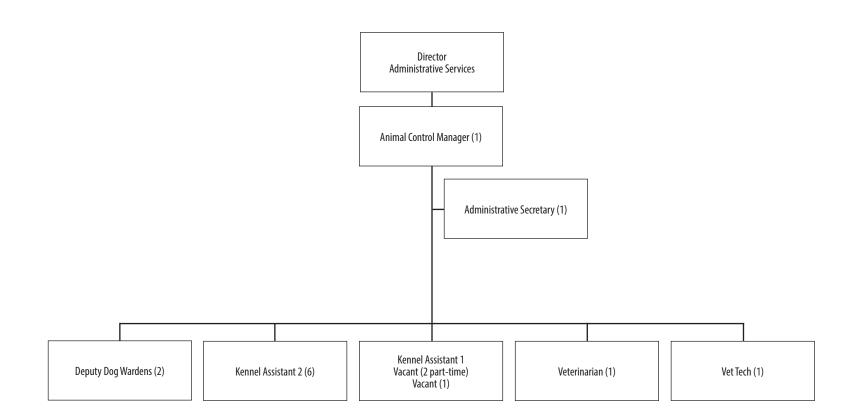


Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51000	177,649	288,684	288,690	281,132	298,000
Employee Benefits	52000	64,240	84,665	112,847	112,106	118,600
Professional Services	53000	40,991	13,304	71,302	54,715	0
Contract Services	53100	0	0	0	0	40,000
Advertising & Printing	53900	1,867	0	8,122	8,122	4,000
Internal Services Charges	54300	3,837	3,986	7,035	4,205	6,000
Supplies	54400	1,170	0	1,253	124	2,000
Capital Expense	55000	2,834,981	3,243,311	14,343,963	5,585,938	0
Travel & Expense	55200	1,598	2,205	7,846	3,055	6,000
Other Expenses	55300	0	0	6,000	2,528	0
Equipment	57300	0	144,280	395,720	261,578	4,000
Transfers Out	59990	119,757	0	0	0	0
	<b>Department Total</b>	3,246,091	3,780,434	15,242,778	6,313,503	478,600

## **Executive** 136

Fund: 2001-Dog & Kennel | Department: 13601-Executive Animal Control







#### **Program Description and Challenges**

Our Mission for The Summit County Animal Control Department will be proactive, innovative, compassionate, efficient, and effective in all aspects of the operations and responsibilities assigned to this department. This Department will provide compassionate care for impounded animals and responsible enforcement of canine laws, thereby creating a safer and more desirable community for the citizens of Summit County

#### **Program Goals and Objectives**

- 1. To effectively use the media/volunteers to gain a greater knowledge of Summit County Animal Control to increase adoptions and owner reclaims.
- 2. Enforce county ordinances and state law to ensure the safety of all citizens in Summit County while decreasing the facility's intake of unwanted animals.
- 3. Promote responsible pet ownership through licensing and pet identification to help reunite lost pets with their owners and generate revenue.
- 4. Continue to develop programs to keep animals in homes, shorten length of stay for animals in our care and expand our partnerships to support our mission.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Animal Control Manager	1.0	1.0	1.0	1.0	1.0
Assistant Poundkeeper	6.0	6.0	6.0	6.0	0.0
Deputy Dog Warden	2.0	2.0	2.0	2.0	1.0
Executive Assistant 1	0.0	0.0	0.0	1.0	1.0
Kennel Assistant I	0.0	0.0	0.0	0.0	2.0
Kennel Assistant II	0.0	0.0	0.0	0.0	5.0
Office Manager	1.0	0.0	0.0	0.0	0.0
Secretary 1	0.0	0.0	1.0	0.0	0.0
Secretary 2	0.0	0.0	0.0	1.0	1.0
Senior Administrator-EXE	0.0	0.0	0.0	1.0	1.0
Support Services Administrator	0.0	1.0	1.0	0.0	0.0
Veterinarian	1.0	1.0	1.0	0.0	0.0
Veterinary Technician	1.0	1.0	1.0	0.0	0.0
Volunteer Coordinator	0.0	0.0	1.0	1.0	0.0
	12.0	12.0	14.0	13.0	12.0



Provide the		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	510000	623,034	607,408	697,426	596,770	745,100
Employee Benefits	520000	242,821	242,672	314,894	233,231	301,400
Professional Services	530000	0	3,456	113,600	93,300	107,000
Contract Services	531000	20,470	88,758	174,300	127,864	39,500
Insurance	537000	2,017	1,881	3,000	749	3,000
Advertising & Printing	539000	0	2,650	3,000	3,000	3,000
Motor Veh Fuel/Repair	541000	754	1,800	1,800	1,660	1,800
Utilities	542000	0	0	0	0	110,000
Internal Services Charges	543000	17,374	17,664	17,700	17,525	17,700
Supplies	544000	75,618	116,142	94,000	93,952	102,100
Travel & Expense	552000	0	209	500	399	500
Other Expenses	553000	2,002	0	3,100	3,100	3,100
Equipment	573000	2,400	17,144	8,900	8,400	8,900
	<b>Department Total</b>	986,490	1,099,783	1,432,220	1,179,950	1,443,100



# Fund: 2001-Dog and Kennel | Department: 18100-Fiscal Office-Animal Control

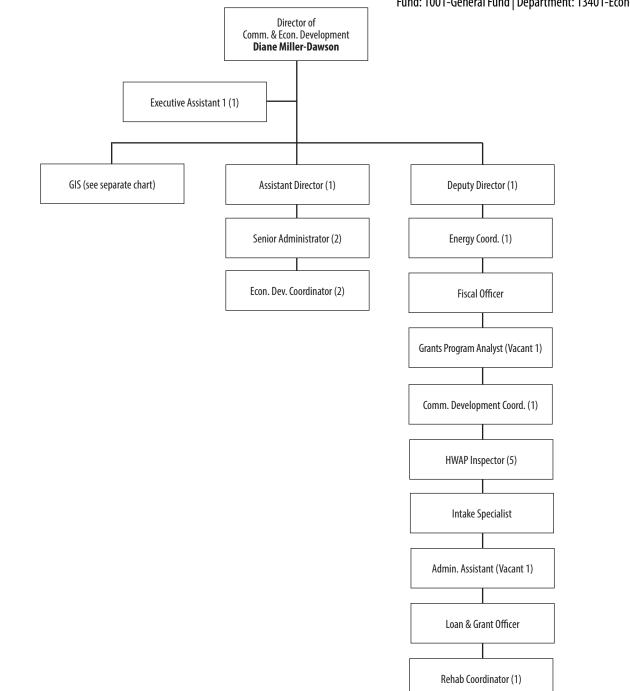
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Clerical Specialist II	1.0	1.0	1.0	1.0	1.0
	1.0	1.0	1.0	1.0	1.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
FO D&K Sal-Empl	512CJ	52,851	51,461	53,880	53,880	55,100
FO D&K Emp Benefit	520CJ	15,448	15,859	17,326	17,175	18,300
Contract Services	53100	22,215	23,151	32,000	24,569	35,000
	Department Total	90,514	90,471	103,207	95,625	108,400

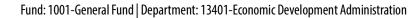
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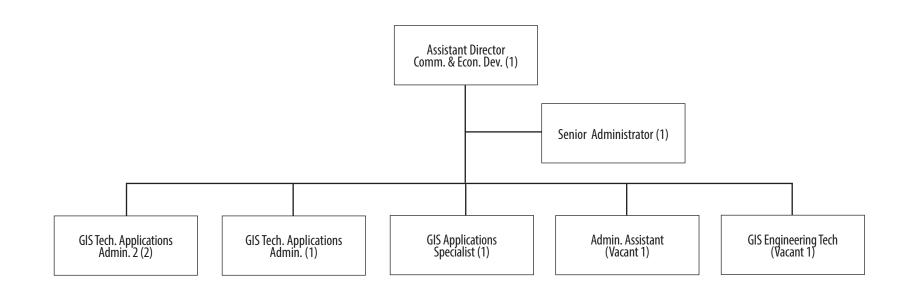
Fund: 1001-General Fund | Department: 13401-Economic Development Administration



# nd | Department: 13401-Economic Development Administration







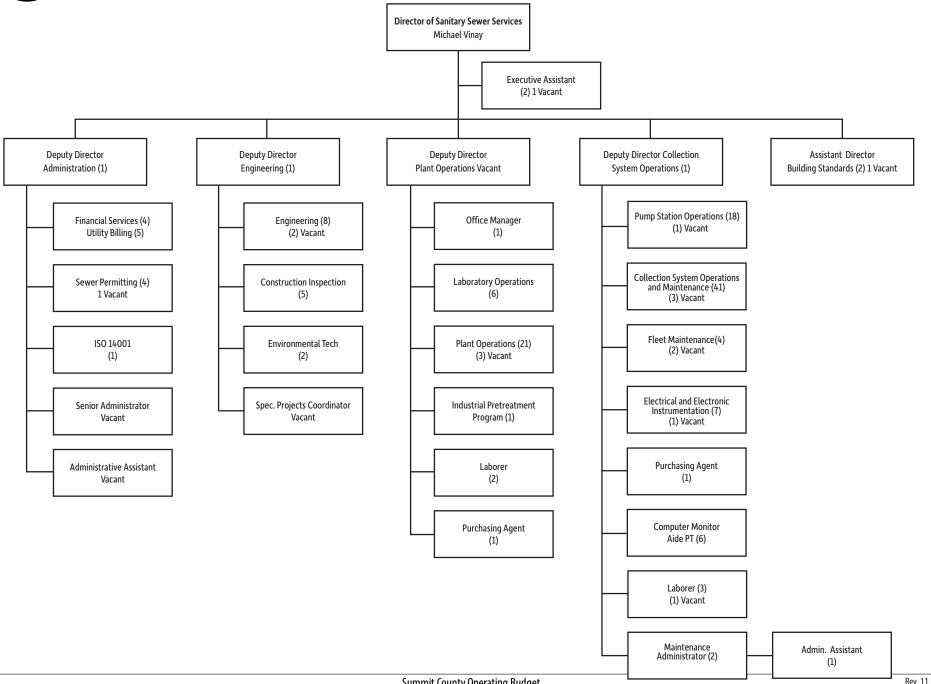


## Department Expenditure Summary

		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51200	198,377	284,749	378,461	350,385	434,800
ED Admin Emp Benefit	520AV	67,426	106,757	152,883	137,492	176,000
Kaiser Perm to MMO-Medflex	52330	0	0	0	9,132	0
Contract Services	53100	700	265	0	0	0
Motor Veh Fuel/Repair	54100	1,166	689	1,200	1,200	1,200
Internal Services Charges	54300	7,006	9,376	22,800	7,886	22,800
Supplies	54400	11,070	13,939	14,000	4,433	14,000
Travel & Expense	55200	2,168	5,874	10,000	2,120	10,000
Other Expenses	55300	5,000	4,934	9,400	8,523	9,400
Grants & Mandates	570AV	305,000	305,000	293,100	270,000	310,000
	<b>Department Total</b>	597,913	731,584	881,843	791,171	978,200

Summit County Operating Budget







#### **Program Description and Challenges**

The Division of Building Standards (Division) provides plan review; building, electrical, plumbing, and mechanical inspections for 23 of the 31 political subdivisions in the County of Summit (County) for both commercial and residential structures. Additionally, the Division provides secondary support inspections for the Cities of Barberton, Norton, and Twinsburg. The Division applies and enforces the commercial and residential codes, as required, by the State of Ohio, to ensure the health and safety of County citizens. The Division registers contractors to make certain that contractors meet the necessary qualifications, as required, by the State and County, to perform their particular trades. The County possesses a Contractor Board which reviews complaints from construction service consumers regarding code issues with contractors. The Division also acts as the Flood Plain Administrator for the Townships within the County.

#### **Program Goals and Objectives**

- 1. Provide efficient permit/inspection services that achieve and promote a safe built environment
- 2. Facilitate economic development by providing automated developer services, timely plan review/ construction inspections, and inter-governmental integration.



### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Support	0.4	0.4	0.0	0.0	0.0
Assistant Administrator-EXE	1.0	1.0	0.0	0.0	0.0
Assistant Director	1.0	1.0	1.0	1.0	1.0
Asst Director of Administratn	1.0	0.0	0.0	0.0	0.0
Attorney 2	0.3	0.3	0.3	0.5	0.5
Building Standards Clerk II	5.0	5.0	6.0	6.0	6.0
Building/HVAC Inspector	5.0	4.0	5.0	5.0	5.0
Code Technician	3.0	3.0	3.0	5.0	3.0
Collection Specialist/Cashier	1.0	1.0	1.0	1.0	1.0
Deputy Director - Development	0.1	0.0	0.0	0.0	0.0
Deputy Director - Executive	0.0	0.0	1.0	1.0	1.0
Dir Community & Economic Dev	0.6	0.6	0.0	0.0	0.0
Electrical Inspector	4.0	4.0	4.0	4.0	4.0
Executive Assistant 1	0.0	0.0	1.0	1.0	1.0
Field Engineering Inspector	1.0	1.0	1.0	1.0	0.0
Fire Protection Inspector	1.0	1.0	1.0	1.0	1.0
Lead Building / HVAC Inspector	0.0	0.0	0.0	0.0	1.0
Lead Electrical Inspector	0.0	0.0	0.0	0.0	1.0
Lead Plumbing Inspector	1.0	1.0	1.0	1.0	1.0
Plans Examiner	3.0	4.0	4.0	3.0	4.0
Plumbing Inspector	2.0	2.0	2.0	2.0	2.0
Residential Building Official	0.0	1.0	1.0	1.0	1.0
Senior Administrator-EXE	1.4	1.4	0.0	0.0	0.0
	31.7	31.6	32.3	33.5	33.5

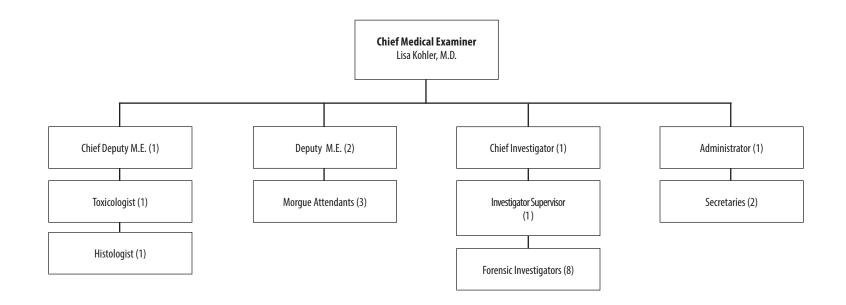


Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
BR Sal-Empl	512BS	1,894,730	1,910,650	2,188,457	1,923,780	2,275,300
BR Emp Benefit	520BS	707,507	718,123	891,520	755,565	916,000
MMO-MV Plan	52450	0	0	0	16,105	0
Professional Services	53000	0	0	0	0	120,000
Contract Services	53100	124,615	214,899	256,789	119,851	247,050
Rentals & Leases	53800	67,644	48,469	80,000	62,613	85,000
Advertising & Printing	53900	2,647	2,431	4,000	1,514	4,000
Motor Veh Fuel/Repair	54100	10,000	10,134	15,386	7,165	17,000
Internal Services Charges	54300	80,600	93,724	96,914	94,502	95,300
Supplies	54400	8,955	28,143	30,000	13,879	30,000
Travel & Expense	55200	8,660	3,545	10,000	1,510	10,000
Other Expenses	55300	165,114	151,818	200,844	127,656	190,000
Transfers Out	59990	0	0	1,950,000	1,950,000	950,000
	<b>Department Total</b>	3,070,473	3,181,935	5,723,909	5,074,141	4,939,650

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Fund: 1001-General Fund | Department: 13510-Medical Examiner







#### **Program Description and Challenges**

The Medical Examiner serves the citizens of Summit County by providing quality forensic death investigation services in accordance with ORC 313.12 when persons die suddenly and unexpectedly when in apparent good health, due to casualty or violence or when the circumstances are suspicious or unclear. The Medical Examiner also provides forensic autopsy services to Portage County for deaths that fall under their jurisdiction when requested.

Medical Examiner staff independently assists local law enforcement agencies with forensic evaluation of deaths to aid in their investigations and subsequent prosecutions. Medical Examiner staff educates interested agencies and groups within the community about forensic death investigation.

Challenges: Continue to provide independent quality forensic services for our citizens in accordance with the guidelines promulgated by the National Association of Medical Examiners (N.A.M.E.) at all times whether harmonious or challenging.

#### **Program Goals and Objectives**

- 1. Certify cause and manner of death using sound forensic science techniques.
- 2. Communicate forensic results effectively and compassionately to families, law enforcement, prosecutors and other interested parties.



### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Chief Deputy Medical Examiner	1.0	1.0	1.0	1.0	1.0
Chief Forensic Investigator	0.0	0.0	0.0	0.0	1.0
Chief Toxicologist	1.0	1.0	0.0	0.0	0.0
Deputy Medical Examiner	1.0	1.0	2.0	1.5	2.0
Director of Administration	1.0	1.0	1.0	1.0	1.0
Forensic Investigation Spec	1.0	1.0	1.0	1.0	0.0
Forensic Investigator	6.0	6.0	6.0	6.0	7.0
Histologist	1.0	1.0	1.0	1.0	1.0
Lead Morgue Attendant	0.0	0.0	0.0	0.0	1.0
Medical Examiner	1.0	1.0	1.0	1.0	1.0
Morgue Attendant (Deiner)	3.0	3.0	3.0	3.0	2.0
Secretary II (Medical)	2.0	2.0	2.0	3.0	2.0
Senior Administrator-EXE	1.0	1.0	1.0	1.0	1.0
Toxicologist	0.0	0.0	1.0	1.0	1.0
	19.0	19.0	20.0	20.5	21.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
•	•	-	-	-	-	-
ME Sal-Empl	512AW	1,596,851	1,530,044	137,688	137,688	2,114,900
ME Emp Benefit	520AW	550,887	537,784	41,801	41,801	669,000
Professional Services	53000	0	0	780	0	0
Rentals & Leases	53800	1,010	1,019	324	85	1,200
Motor Veh Fuel/Repair	54100	482	251	1,819	80	2,000
Internal Services Charges	54300	14,027	12,000	4,228	3,816	16,500
Other Expenses	55300	4,280	7,262	0	0	7,500
	<b>Department Total</b>	2,167,536	2,088,360	186,639	183,470	2,811,100



### Fund: 2030-Medical Examiner Lab | Department: 13520 Medical Examiner Lab

#### Program Description and Challenges

The Laboratory Fund is generated by the completion of forensic autopsy and toxicology laboratory services provided to the Portage County Coroner's Office. The Laboratory Fund augments monies received from the General Fund to defray operational costs related to the purchase of supplies and equipment and a portion of the salaries.

Challenges: Due to discontinuation of providing non-mandated law enforcement OVI testing, the income levels are significantly decreased. Ongoing funding will be impacted by budget restrictions that may occur in Portage County and their decisions as to how many cases are sent for examination. Current staffing combined with caseload prevents us from bringing in other County Coroners' Offices for autopsy services.

#### **Program Goals and Objectives**

- Provide quality forensic autopsy results for the Portage County Coroner's Office to allow determination of cause and manner of death and to assist in the judicial process related to these deaths. The number of out of county examinations will be monitored to not exceed acceptable pathologist caseloads as indicated in NAME guidelines.
- 2. Provide quality forensic toxicology testing and testimony for the Portage County Coroner's Office.

#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Forensic Investigator	1.0	1.0	1.0	1.0	1.0
	1.0	1.0	1.0	1.0	1.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
ME Lab Sal-Empl	512CM	139,386	138,176	146,747	86,256	152,600
ME Lab Emp Benefit	520CM	26,901	26,853	46,231	17,005	30,500
MMO-MaxV/HSA Plan	52430	0	0	0	5,134	0
Contract Services	53100	168,335	179,527	222,200	176,151	220,940
Supplies	54400	66,090	58,961	66,884	60,986	75,000
Capital Expense	55000	0	35,881	0	0	0
Equipment	57300	11,456	15,605	13,000	12,999	13,000
	<b>Department Total</b>	412,167	455,003	495,063	358,530	492,040



### Fund: 1001-General Fund | Department: 11020-Indigent Defense

#### Program Description and Challenges

Funding for court appointed attorneys where defendants have qualified for indigent hardship.

Ohio has a county based indigent defense system and the State of Ohio has taken significant steps to assist counties with the expense of providing indigent defense counsel, a duty which is required by the United State and Ohio Constitutions. Appointed counsel fees are currently 100% reimbursed by the state.

#### **Program Goals and Objectives**

- 1. Ensure our citizens the right to fair legal representation regardless of income.
- 2. Submit attorney fee apps to state on time and within allowable costs to maximize reimbursement.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Professional Services	53000	4,845,804	7,168,591	8,465,000	8,402,091	8,025,000
Contract Services	53100	0	2,500	0	0	0
	<b>Department Total</b>	4,845,804	7,171,091	8,465,000	8,402,091	8,025,000



### Fund: 1001-General Fund | Department: 11150- County Municipal Courts

#### **Program Description and Challenges**

Under section 1901 of the Ohio Revised Code, the County is required to pay 2/5's of the salary of judges, magistrates, bailiffs, and the clerks of court in the Akron, Barberton, and Stow municipal courts. Additionally, the County is responsible for paying a portion of the salaries for the Law Directors in these communities for the prosecution of cases in these courts. The County is also responsible for paying 2/5's of the cost of healthcare coverage provided to the judges, magistrates and clerks of court in these municipal courts.

### **Program Goals and Objectives**

1. Meet statutory obligation to fund costs described above.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	604,009	622,591	71,003	53,417	685,000
Muni Ct Emp Benefit	520AF	92,587	95,340	7,945	7,695	102,000
Other Expenses	55300	80,871	155,998	10,543	0	112,000
	Department Total	777,467	873,929	89,491	61,112	899,000



### Fund: 1001-General Fund | Department: 11400-Public Defender

#### Program Description and Challenges

Section 120.13 (A) of the Ohio Revised Code grants the County the authority to establish a Public Defender Commission to provide legal defense services to certain indigent persons charged with the commission of crimes under the Ohio Revised Code. Annually, the commission enters into a contract with the Legal Defender Office of Summit County, Ohio, Inc. to provide such services for misdemeanor defendants.

These fees are reimbursed by the State of Ohio at a rate of 85% in January 2020- April 2020 lowering to 70% in May 2020 and going back up to 80% In November and continuing at the rate of 80% thru March 2021. April 2021 through April 2022was reimbursed at 100%. In May 2022 it was reduced to 90% and reduced to 70% in November 2022. In the first 5 months of 2023 rates have been fluctuating between 66% and 85%. It is uncertain what rates will be in 2024. Reimbursements are about 5 plus months in arrears.

#### Program Goals and Objectives

1. Ensure our citizens the right to fair legal representation regardless of income.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	1,305,390	1,871,000	3,311,100	3,311,009	4,039,500
	<b>Department Total</b>	1,305,390	1,871,000	3,311,100	3,311,009	4,039,500



# Fund: 1001-General Fund | 11450-Miscellaneous/SC Utilities & Rentals

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Rentals & Leases	53800	472,410	491,535	513,000	465,096	503,400
Utilities	54200	3,607,504	3,337,376	3,617,584	3,142,690	3,400,000
	Department Total	4,079,914	3,828,911	4,130,584	3,607,787	3,903,400



### Fund: 1001-Genertal Fund | Department: 11100-Miscellaneous/Bureau of Inspection

#### **Program Goals and Objectives**

- 1. Ensure our citizens the right to fair legal representation regardless of income.
- 2. Submit attorney fee apps to state on time and within allowable costs to maximize reimbursement.

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Other Expenses	55300	160,077	157,814	225,000	161,461	273,500
	<b>Department Total</b>	160,077	157,814	225,000	161,461	273,500



# Fund: 1001-General Fund | Department: 11500-Vital Statistics

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Grants & Mandates	57000	2,748	2,832	10,000	0	10,000
	<b>Department Total</b>	2,748	2,832	10,000	0	10,000



### Fund: 1001-General Fund | 11300-Miscellaneous/SC Medically Fragile Children

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Grants & Mandates	570AI	0	0	2,168,767	0	1,469,400
	<b>Department Total</b>	0	0	2,168,767	0	1,469,400



# Fund: 1001-General Fund | Department:11250-Misc/SC Insurance/Pensions/Taxes

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	27,746	27,896	40,000	19,239	40,000
Insurance	53700	873,046	868,201	1,085,261	1,085,261	1,085,300
Other Expenses	55300	159,479	140,482	180,000	133,444	180,000
	Department Total	1,060,271	1,036,580	1,305,261	1,237,944	1,305,300



# Fund: 1001-General Fund | Department: 11200-Misc/SC Human Services Support

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Grants & Mandates	570AG	4,566,190	4,341,864	4,574,009	3,523,414	4,284,400
	<b>Department Total</b>	4,566,190	4,341,864	4,574,009	3,523,414	4,284,400



# Fund: 1001-General Fund | Department: 11930-Miscellaneous General Fud

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	336,832	22,687	198,444	192,934	0
Other Expenses	55300	1,252,466	1,892,998	1,378,560	842,867	597,500
Grants & Mandates	570AN	634,181	370,418	751,129	151,818	196,600
	<b>Department Total</b>	2,223,479	2,286,103	2,328,134	1,187,619	794,100



# Fund: 1001- General Fund | Department: 11950-Summit County Grants

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Professional Services	53000	1,177	597	2,000	1,154	2,000
Grants & Mandates	570A0	307,800	155,000	525,000	525,000	340,000
	<b>Department Total</b>	308,977	155,597	527,000	526,154	342,000



# Fund: 1001-General Fund | Department: 11999-GF Transfers Out

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Advances Out	59990	3,600,000	8,500,000	4,655,375	4,655,375	0
Transfers Out	59990	17,914,727	32,133,546	107,249,625	106,977,597	6,933,000
	Department Total	21,514,727	40,633,546	111,905,000	111,632,971	6,933,000



# Fund: 1001-General Fund | Department: 11350-Soil & Water Support

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Grants & Mandates	570AJ	171,900	171,900	171,900	171,900	171,900
	<b>Department Total</b>	171,900	171,900	171,900	171,900	171,900



### Fund: 1060: FO Tax/Operations | Department: 81990-Foreclosure Ed/Prevention

#### **Program Goals and Objectives**

- 1. Arrest and convict predatory lenders.
- 2. Identify victims of mortgage fraud.
- 3. Educate public on predatory lending and mortgage fraud.

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Transfers Out	59990	20,600	27,200	30,000	0	30,000
	<b>Department Total</b>	20,600	27,200	30,000	0	30,000



# Fund: 2110-Akron Zoo Park | Department: 60100-Akron Zoo

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	9,005,246	14,814,515	15,214,300	14,874,948	15,347,500
	Department Total	9,005,246	14,814,515	15,214,300	14,874,948	15,347,500

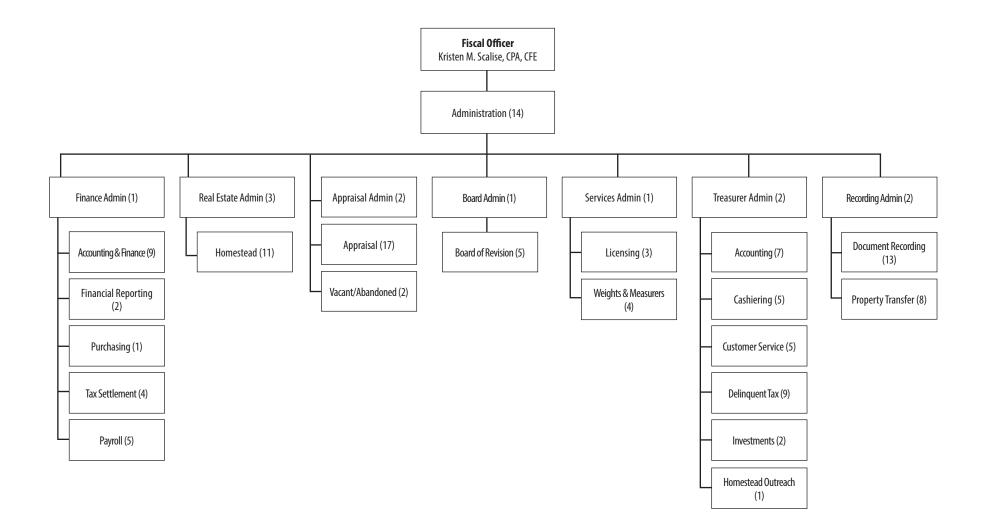


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# **Fiscal Office**







Function and Full Time Staff: 136 Part-Time Staff: 3



#### Program Description and Challenges

**Accounting** - The Summit County Fiscal Officer is the Chief Financial Officer of the County. No County funds go in or out of the County without the Accounting Department either approving it or entering it into the Accounting software; MUNIS Software. No County contract or obligation may be made without the Accounting Department's certification that funds for payment are available or in the process of collection. No account may be paid except by a warrant issued by Accounting, drawn upon the Fiscal Officer. The accounting system is organized and operated on a fund basis. Accounting daily enters the MUNIS all revenues of County departments and sends out receipts. Revenue received for posting from Departments is on Pay-In forms. The pay-ins may consist of several transactions. Transactions are also posted from Journal Voucher Settlements of all internal distributions of County funds. Accounting also maintains the County's Unclaimed Wire's website, where departments look for their direct deposited revenue and claim it for pay in. Accounting also maintains the list of Unclaimed Monies and Unclaimed Inheritances and process the claims for all Summit County Fiscal Office held Unclaimed Funds. Accounting also collects, audits, processes payment and submits for reimbursement from Ohio Public Defender, the Attorney Fees for Indigent Client and the Transcripts and Expert Expenses that accompany it.

**Treasurer** – The primary function of the Treasurer's Division is to generate the semi-annual real estate tax bills for approximately 261,000 parcels. The Division collects the taxes, processes the payments, maintains accurate tax information and is the main depository for the entire County. The Treasurer's Division follows all Federal, State and Local laws as required.

**Financial Reporting** - Financial reporting prepares the annual financial statements, as required by ORC section 117.38 and the Annual Comprehensive Financial Report (ACFR). The ACFR is submitted to the Government Finance Officers Association (GFOA) for certification that it complies with Generally Accepted Accounting Principles (GAAP) for governments.

The County has received the GFOA "Certificate of Achievement for Excellence in Financial Reporting" consecutively, for the last thirty-two years. The Certificate is valid for a period of one year only. The County must prepare and publish an easily readable and efficiently organized ACFR, which satisfies both GAAP and applicable legal requirements.

In addition to the above programs. The Fiscal Office is also in charge of all Investments of all County funds and the Payroll department for the County.

#### Program Goals and Objectives

- 1. Accounting End of Month Cutoff and Closure: Process all trans & close books by 9:00am 1st day of next month
- 2. Accounting Daily Revenue Reconciliations: Daily revenue posted and a recap report to Treasury by 10:00 am
- 3. Accounting Fees for Indigent Client: Achieve a 98% or higher rate of reimbursable fees
- 4. Treasurer Ensure that all laws, regulations and statutory requirements are met.
- 5. Treasurer To encourage courteous and dependable service to the public.
- 6. Treasurer Promote high morale among employees by providing uniform personnel policies and procedures and equal opportunities for advancement.



#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Account Clerk III	0.0	1.0	0.0	0.0	0.0
Accountant 2	0.0	0.0	0.0	0.0	0.0
Accountant I	1.0	1.0	2.0	1.0	1.0
Accountant III	4.0	4.0	4.0	4.0	3.0
Administrative Assistant	0.0	0.0	0.0	1.5	3.0
Administrative Secretary	1.0	0.0	0.0	0.0	1.0
Administrative Specialist	0.8	0.0	0.0	0.0	1.0
Administrative Staff Advisor 2	0.0	0.4	0.5	0.5	0.0
Appraisal Technician II	0.0	0.0	0.0	1.0	0.0
Assistant Chief of Staff-FO	0.0	0.0	0.0	0.4	0.0
Assistant Fiscal Officer	1.0	1.0	1.0	2.0	2.4
Asst Director of Administratn	1.0	1.0	1.0	1.0	2.0
Chief Deputy Fiscal Officer	1.5	0.9	1.0	0.0	0.0
Chief Fiscal Officer	3.0	4.8	5.3	5.6	4.6
Chief of Staff - Fiscal Office	0.4	0.5	0.5	0.5	0.5
Clerical Specialist I	3.0	2.0	2.0	2.0	2.0
Clerical Specialist II	2.0	2.0	2.0	2.0	2.0
Clerical Supervisor 1	1.0	2.0	0.0	0.0	0.0
Clerical Supervisor 2	0.0	0.0	1.0	0.0	0.0
Clerk 1	0.0	0.0	0.0	0.0	0.0
Clerk 2	0.0	0.0	0.0	0.0	0.0
Clerk 3	0.0	0.0	0.0	0.0	0.0
Clerk I	6.9	7.1	6.1	4.9	4.2
Clerk II	0.0	0.0	2.0	3.8	3.5
Clerk III	2.6	1.6	1.6	1.6	2.6
Clerk IV	5.6	6.6	5.6	4.8	4.8
Computer Syst Software Analyst	0.0	0.0	0.0	0.0	0.4
County Fiscal Officer	1.0	1.0	1.0	1.0	1.0

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#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Deputy Fiscal Officer	8.4	7.5	8.4	8.6	10.5
Director	0.0	0.0	0.0	0.0	0.4
Director of Administration	4.9	3.9	3.5	3.5	1.0
Executive Assistant 1	2.0	2.3	2.0	1.5	2.2
Fiscal Officer 3	0.0	0.0	2.0	0.0	0.0
Fiscal Officer General Counsel	0.0	0.0	0.0	0.5	0.5
Human Resource Administrtr-HRD	0.0	0.0	0.0	0.0	0.0
Office Manager	0.5	0.5	0.0	0.0	0.0
Personnel Analyst	1.0	1.0	1.0	1.0	0.5
Research Analyst	1.0	1.0	1.0	1.0	1.0
Software Engineer	0.2	0.0	0.0	0.0	0.0
Special Projects Coordinator	0.0	0.0	0.0	0.0	1.0
Support Services Administrator	4.6	4.6	4.6	5.6	4.6
Utility Clerk	1.0	1.0	0.0	0.0	0.0
Weights and Measures Insp I	0.0	1.0	0.0	0.0	1.0
Weights and Measures Insp II	1.0	1.0	1.0	1.0	1.0
Weights and Measures Insp III	1.0	0.0	0.0	0.0	0.0
	61.4	60.7	60.1	60.3	62.7



### Department Expenditure Summary

		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Officials	51000	135,329	137,697	140,200	140,107	142,600
FO Op Sal-Empl	512AX	3,214,576	3,321,498	3,740,065	3,740,065	3,939,700
FO Op Emp Benefit	520AX	1,219,975	1,309,583	1,477,061	1,476,276	1,624,000
Contract Services	53100	260,858	242,987	340,386	271,274	297,900
Advertising & Printing	53900	26,723	22,851	33,310	25,052	32,000
Motor Veh Fuel/Repair	54100	1,641	3,817	6,024	6,024	5,000
Internal Services Charges	54300	98,574	114,502	115,000	113,329	115,000
Supplies	54400	64,025	75,744	102,560	89,395	95,000
Travel & Expense	55200	2,922	4,643	6,000	4,999	10,000
Other Expenses	55300	10,567	11,803	13,000	11,861	13,000
	<b>Department Total</b>	5,035,190	5,245,124	5,973,606	5,878,381	6,274,200

Summit County Operating Budget



### Fund: 1060-Fiscal Office Tax/Operations | Department: 18100-FO Delinquent Tax

#### Program Description and Challenges

**CTIP** – **Current Tax Installment Program** -The Current Tax Installment Program (CTIP) is designed to provide relief for residential homeowners who are facing financial difficulties. There is a 5% enrollment fee and the homeowner agrees to pay off the balance by the November 15th due date to avoid late payment penalties. The enrollment fee is calculated on the current taxes owed.

**Lodging Excise Tax Department** -The Summit County Fiscal Office's Lodging Establishment Taxes Department administers and enforces the collection of lodging excise taxes. The Fiscal Officer and assistants are assigned all of the duties and authority of County Council to administer and enforce the collection of said tax, including the power to administer oaths as provided by O.R.C. Section 305.31. An excise tax is imposed on each transaction in Summit County by which lodging is provided by a vendor to a transient guest. The excise tax applies to all such transactions not longer than 30 consecutive days. The tax does not apply to transactions for lodging furnished to representatives of the United States Government and such transaction shall qualify as exempt by filing a Certificate of Exemption with the statement or invoice. The current lodging tax in Summit County is 5.5%.

**Escrow Department**-The Escrow Department is responsible for enrolling taxpayers into the Real Estate Discount Program (R.E.D.). The department generates semi-annual coupons for enrolled taxpayers and processes and balances accounts for monthly prepayments. Summit County was the first county in Ohio to offer the Real Estate Discount Program. The Escrow Program is designed to allow taxpayers to pay their real estate taxes in monthly installments instead of the regular semi-annual billing. This program provides the citizens of Summit County with a method of budgeting their semi-annual tax payments. Further, taxpayers are able to share in the interest revenues generated from those early payments in the form of a discount credit, which reduces their semi-annual tax bill.

#### **Program Goals and Objectives**

- 1. Current Tax Installment program Provide additional payment option to residential homeowners.
- **2. Current Tax Installment program** -To encourage courteous and dependable service to the taxpayers of Summit County.
- 3. Lodging Excise Tax Department To administer and enforce Chapter 703 of the Codified Ordinances of the County of Summit.
- **4. Lodging Excise Tax Department** Improving the community by collecting tax on behalf of the Development Finance Authority and Akron-Summit Convention Bureau.
- 5. Escrow Department Assist taxpayers with enrolling into the Real Estate Discount Program.
- 6. Escrow Department Process and balance accounts for R.E.D. monthly prepayments.
- 7. Escrow Department Educate the public on the benefits of the monthly prepayment program.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Accountant 3	0.0	0.0	0.0	0.0	0.0
Clerk 1	0.0	0.0	0.0	0.0	0.0
Clerk 2	0.0	0.0	0.0	0.0	0.0
Clerk I	0.5	0.5	0.5	0.5	0.0
Clerk II	0.0	0.0	0.0	0.0	0.5
Clerk III	1.0	1.0	1.0	0.0	0.0
Clerk IV	0.0	0.0	0.0	0.8	0.8
Deputy Fiscal Officer	0.7	1.0	1.0	0.3	0.3
Executive Assistant 1	1.0	0.0	0.0	0.5	0.6
Support Services Administrator	1.0	1.0	1.0	1.0	0.0
	4.2	3.5	3.5	3.1	2.2

#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
FO DTx Sal-Empl	512BX	125,231	89,591	167,844	105,396	183,000
FO DTx Emp Benefit	520BX	47,137	38,584	85,415	44,009	87,300
Kaiser Perm to MMO-Medflex	52330	0	0	0	1,582	0
Contract Services	53100	5,142	5,509	15,822	6,055	11,800
Rentals & Leases	53800	21,642	21,858	23,000	22,077	23,000
Advertising & Printing	53900	54,971	55,632	226,500	50,409	210,000
Internal Services Charges	54300	3,299	106,602	180,000	149,339	180,000
Supplies	54400	634	1,208	30,545	9,140	30,000
Capital Expense	55000	0	34,661	0	0	0
Travel & Expense	55200	2,165	3,679	22,000	19,492	7,000
Other Expenses	55300	3,060	0	15,000	171	15,000
Equipment	57300	4,843	0	25,000	549	25,000
	Department Total	268,122	357,323	791,126	408,218	772,100



### Fund: 1060-Fiscal Office- ax and Operations | Department: 18200-Non Productive Land

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	8,272	700	100,000	2,624	50,000
Advertising & Printing	53900	1,995	7,485	100,000	4,980	100,000
Other Expenses	55300	333	1,233	298,730	3,019	200,000
	<b>Department Total</b>	10,600	9,418	498,730	10,623	350,000



# Fund: 2243-DTAC-Fiscal | Department-18100-Fiscal Office-DTAC

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Accountant 2	0.0	0.0	0.0	0.0	0.0
Accountant II	0.0	1.0	1.0	0.0	0.0
Administrative Assistant	0.0	0.0	0.0	0.1	0.0
Administrative Specialist	0.0	1.0	1.0	1.0	1.0
Administrative Staff Advisor 2	0.0	0.1	0.1	0.1	0.0
Assistant Chief of Staff-FO	0.0	0.0	0.0	0.2	0.0
Assistant County Prosecutor 2	1.0	1.0	1.0	0.0	0.0
Chief Deputy Fiscal Officer	0.5	0.4	0.5	0.0	0.0
Chief Fiscal Officer	1.0	1.2	1.2	1.4	1.4
Chief of Staff - Fiscal Office	0.1	0.1	0.1	0.1	0.1
Clerical Specialist I	1.0	1.0	1.0	1.0	1.0
Clerk 1	0.0	0.0	0.0	0.0	0.0
Clerk 2	0.0	0.0	0.0	0.0	0.0
Clerk 3	0.0	0.0	0.0	0.0	0.0
Clerk I	1.6	2.4	1.4	1.6	1.8
Clerk II	2.0	2.0	2.0	0.2	0.0
Clerk III	3.4	3.4	3.4	5.4	4.4
Clerk IV	1.4	0.4	1.4	0.4	1.4
Deputy Fiscal Officer	1.0	0.5	0.8	0.8	0.9
Director	0.0	0.0	0.0	0.0	0.2
Director of Administration	0.1	0.1	0.0	0.0	0.0
Executive Assistant 1	0.0	0.0	0.0	0.0	0.2
Fiscal Officer General Counsel	0.0	0.0	0.0	0.1	0.1
Personnel Analyst	0.0	0.0	0.0	0.0	0.1
Special Projects Coordinator	1.0	0.0	0.0	0.0	0.0
Support Services Administrator	0.4	0.4	0.4	0.4	0.4
	14.4	14.9	15.2	12.8	13.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51000	657,179	615,775	1,477,941	631,269	401,000
Employee Benefits	52000	259,616	219,220	550,004	218,756	137,300
Contract Services	53100	4,162	5,290	29,166	5,033	4,200
Advertising & Printing	53900	3,025	2,233	15,936	1,254	0
Internal Services Charges	54300	28,549	15,673	70,489	12,372	0
Supplies	54400	3,510	4,367	41,565	1,110	5,000
Travel & Expense	55200	63	0	14,536	0	0
Other Expenses	55300	50,114	47,695	74,415	48,199	50,000
Equipment	57300	0	0	18,837	11,011	10,000
Settlement	58142	0	0	0	0	2,200,000
Settlement	581EX	1,836,406	2,048,732	2,201,309	1,807,889	0
	<b>Department Total</b>	2,842,623	2,958,984	4,494,198	2,736,894	2,807,500



# Fund: 2244-DTAC-Foreclosures | Department: 18100-PR-DTAC Foreclosure

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	147,626	47,059	476,083	93,979	200,000
Advertising & Printing	53900	259,305	173,265	306,458	78,750	150,000
Other Expenses	55300	159,266	124,044	270,306	84,015	100,000
Refunds-Prosecutor's	58137	0	0	0	0	100,000
Refunds-Prosecutor's	581EY	111,803	101,366	173,999	56,539	0
Transfers Out	59990	148,148	0	188,477	0	0
	<b>Department Total</b>	826,147	445,735	1,415,323	313,283	550,000



# Fund: 2691-Tax Certificate Admin | Department: 18100-FO Tax Cert. Admin.

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Accountant 3	1.0	0.0	0.0	0.0	0.0
Administrative Specialist	0.0	0.0	0.0	0.0	0.0
Chief Deputy Fiscal Officer	0.3	0.3	0.3	0.0	0.0
Clerk 1	0.0	0.0	0.0	0.0	0.0
Clerk 2	0.0	0.0	0.0	0.0	0.0
Clerk 3	0.0	0.0	0.0	0.0	0.0
Deputy Fiscal Officer	0.3	0.5	0.5	0.5	0.5
Director of Administration	1.0	1.0	1.0	1.0	1.0
Office Manager	0.0	1.0	1.0	1.0	1.0
Software Engineer	0.3	0.0	0.0	0.0	0.0
	2.8	2.8	2.8	2.5	2.5



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
FO TCA Sal-Empl	512GS	197,531	178,144	180,621	179,728	195,800
FO TCA Emp Benefit	520GS	50,606	48,994	54,205	52,237	57,000
Contract Services	53100	0	0	20,000	0	20,000
Internal Services Charges	54300	43,367	80,716	120,000	85,262	120,000
Travel & Expense	55200	1,962	14,113	20,000	2,261	20,000
Other Expenses	55300	76,274	82,088	75,000	54,050	75,000
Interest on Voided Certificate	581GS	13,380	9,121	25,000	20,731	25,000
	<b>Department Total</b>	383,120	413,176	494,826	394,269	512,800



## Fund: 2240-Real Estate Assessment | Department: 18100-FO-REA

### Program Description and Challenges

Real Estate Division - Appraisal Department: The Appraisal Office confirms and verifies sales data, physically inspects improved properties, obtains the building's property characteristics, sketches the improvement takes photographs of the property, classifies the property, reviews comparative properties, and obtains general and specific neighborhood and region data and a variety of other comparable data. The primary purpose of the collection of this data is to appraise and update property at its fair market value for tax purposes for approximately 269,000 properties. Real Estate Department: The Real Estate Department administers the special assessments charges levied by city, village, township or county offices. These are not part of real estate tax but are included as a separate item on the real estate tax bill. All land in Summit County is identified by a parcel number describing how much land is to be valued. The Real Estate Department refunds monies for overpaid taxes. Working closely with the Board of Revision and the Summit County Prosecutor's Office the Real Estate Department adjusts values and refunds taxes resulting from values set by appeal. Homestead Department: The Homestead Department is responsible for the maintenance of applications submitted for the Homestead Act for the elderly, disabled, Veterans, the Rental Registry Program and the 2.5% reduction in real property taxes for owner occupied property. Currently, over 33,000 homeowners are receiving a Homestead exemption and around 144,000 homeowners that are receiving a 2.5% reduction on their property taxes

<u>Tax Settlement</u> - Tax Settlement and Budget is responsible for the balancing and distribution of all funds to each taxing authority in the County. In addition to real and personal property taxes this department distributes 911 wireless, AMHA PILOT, cigarette license fees, hotel-motel tax, inheritance tax, land reutilization, local government support, library local government support, manufactured home tax, motor vehicle fuel gasoline excise tax and cents per gallon, motor vehicle registration, national parks PILOT, public utility tax, retained interest, special assessments, special improvement district, tax increment financing payments, traffic fines for Summit County Juvenile Court and Akron, Barberton and Stow Municipal Courts, and State reimbursements. This department is also responsible for all functions of the Summit County Budget Commission, including the preparation of the Summit County Budget Commission Certification of Tax Levy Estimates and the Official and Amended Certificates of Estimated Resources, monitoring the appropriation of all taxing authorities, monitoring all loan payments and scheduling, setting the tax millage on the bond and emergency levies, facilitating and retaining minutes of all Budget Commission meetings. Tax Settlement and Budget also monitors that each tax levy is yielding its anticipated revenue. This department is responsible for preparing and submitting to the Ohio Department of Taxation several abstracts detailing any changes to tax rates or property values. Additionally, Tax Settlement and Budget is responsible for providing statistical data for the Annual Information Statements, Annual Comprehensive Financial Reports and Generally Accepted Accounting Principles as requested by the taxing authorities and or their representative.

<u>Board of Revision</u> - Per Ohio Revised Code, the Fiscal Office is the Secretary of the BOR. Duties of the office include all scheduling and providing notices of hearing dates, providing support to hearing officers, as well as sending out the final decisions to taxpayers and other parties involved, including property owners, school board representatives, attorneys and the Prosecutor's Office. Hearing Officers are responsible for examining evidence presented by taxpayers relative to property values, as well as researching and analyzing comparable sales data in the market and determining a fair market value based upon all the evidence collected and presented. In the event that a taxpayer appeals the decision of the Board of Revision, the appeal is submitted either to the Court of Common Pleas or Ohio Board of Tax Appeals. The filed appeal case is then researched and answered by the BOR Specialist and/or the Director. This Board also hears and decides cases involving Rental Registration Fines, Real Estate Tax Penalty Remission Requests as well as Land Bank Foreclosure Cases, eminent domain review and Red Book Appraisal for the Prosecutor's Office.



### **Program Goals and Objectives**

- 1. Real Estate Division Continued excellent service when conducting all the above duties in the Appraisal Office to ensure the taxpayers are served properly.
- 2. Tax Settlement Continue to expedite the certifications of tax levy estimates to the taxing authorities
- 3. Tax Settlement Continue to prepare all abstracts and file them time with the Ohio Department of Taxation
- 4. Board of Revision Continue to handle case load of hearing and deciding all property assessment appeals.
- 5. Board of Revision Continue to review processes and procedures for ways to reduce expenses.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Accountant 2	0.0	0.0	0.0	0.0	0.0
Accountant II	2.0	0.5	0.0	0.0	0.0
Administrative Assistant	0.0	0.0	0.0	0.4	0.0
Administrative Specialist	0.0	0.0	0.0	0.0	1.0
Administrative Staff Advisor 2	0.0	0.5	0.4	0.4	0.0
Appraisal I	0.0	0.0	0.0	0.0	5.0
Appraisal II	0.0	0.0	0.0	0.0	5.0
Appraisal Intern I	7.0	7.0	5.0	5.0	0.0
Appraisal Intern II	0.0	0.0	3.0	1.0	0.0
Appraisal Intern III	4.0	4.0	3.0	3.0	0.0
Appraisal Specialist	3.0	2.0	2.0	1.0	1.0
Appraisal Supervisor	1.0	1.0	0.0	0.0	0.0
Appraisal Technician I	1.0	1.0	1.0	1.0	3.0
Appraisal Technician II	1.0	1.0	1.0	2.0	0.0
Assistant Chief of Staff-FO	0.0	0.0	0.0	0.4	0.0
Assistant Fiscal Officer	2.0	1.0	1.0	0.0	0.6
Asst Director of Administratn	2.0	1.0	0.0	2.0	1.0
Chief Deputy Fiscal Officer	0.8	0.5	0.4	0.0	0.0
Chief Fiscal Officer	2.0	3.5	3.5	4.0	4.0
Chief of Staff - Fiscal Office	0.5	0.4	0.4	0.4	0.0
Chief of Staff-Fiscal Office	0.0	0.0	0.0	0.0	0.4
Clerical Specialist I	4.0	3.0	3.0	2.0	3.0
Clerical Specialist II	2.0	3.0	3.0	3.0	3.0
Clerical Supervisor 1	1.0	0.0	0.0	1.0	0.0
Clerical Supervisor 2	0.0	1.0	1.0	1.0	1.0
Clerk 1	1.0	0.0	0.0	0.0	0.0
Clerk I	8.0	9.0	10.0	6.0	7.0
Clerk I BOR	0.0	0.0	0.0	1.0	0.0



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Clerk I New Hire	0.0	0.0	0.0	0.0	1.0
Clerk II	3.0	2.0	2.0	5.0	3.0
Clerk III	4.0	3.0	2.0	1.0	3.0
Clerk III REA	0.0	0.0	0.0	1.0	0.0
Clerk IV	4.0	6.0	6.0	6.0	4.0
Computer Systems Software Analyst	0.0	0.0	0.0	0.0	1.0
Deputy Fiscal Officer	8.4	10.3	10.8	8.1	9.8
Director	0.0	0.0	0.0	0.0	0.4
Director of Administration	1.0	1.0	1.5	0.5	0.0
Executive Assistant 1	1.0	0.0	0.0	0.0	0.0
Fiscal Officer 3	0.0	0.0	0.0	0.0	1.0
Fiscal Officer General Counsel	0.0	0.0	0.0	0.4	0.4
Office Manager	2.5	0.0	0.0	1.0	0.0
Permit Technician	0.0	1.0	1.0	0.0	0.0
Software Engineer	0.5	0.0	0.0	0.0	0.0
Spec Appraisal Projects Coord	0.0	0.0	1.0	0.0	0.0
Spec Projects Appraisal Spec	1.0	1.0	1.0	0.0	0.0
Special Projects Coordinator	1.0	1.0	1.0	1.0	1.0
Utility Clerk	0.0	0.0	0.0	0.0	0.0
	68.7	64.7	64.0	58.6	59.6



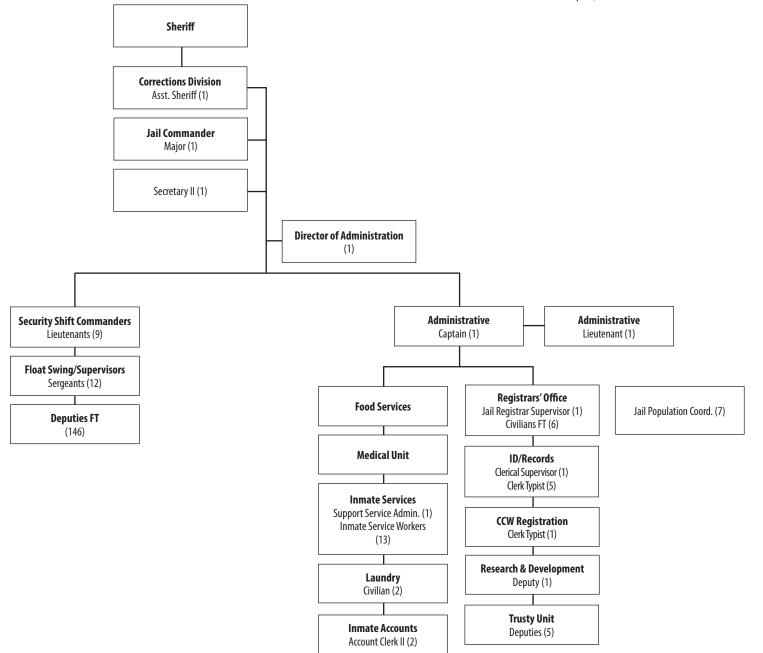
Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Officials	51000	3,000	3,000	3,000	3,000	3,000
FO REA Sal-Empl	512EW	3,222,342	2,974,396	3,304,194	3,158,662	3,556,200
FO REA Emp Benefit	520EW	1,380,742	1,267,659	1,541,859	1,275,729	1,478,000
Professional Services	53000	0	0	1,043	1,043	0
Contract Services	53100	308,860	327,983	623,470	385,956	532,500
Rentals & Leases	53800	59,678	60,274	61,400	60,877	61,600
Advertising & Printing	53900	42,576	24,203	123,664	61,486	120,000
Motor Veh Fuel/Repair	54100	12,604	12,986	25,000	17,478	25,000
Internal Services Charges	54300	708,452	1,559,003	1,950,000	1,287,941	1,950,000
Supplies	54400	27,838	20,663	45,000	21,465	45,000
Travel & Expense	55200	4,237	4,341	15,000	6,855	15,000
Other Expenses	55300	212,805	201,443	308,000	222,624	325,000
Equipment	57300	15,846	7,239	31,660	15,679	25,000
	<b>Department Total</b>	5,998,982	6,463,190	8,033,289	6,518,794	8,136,300

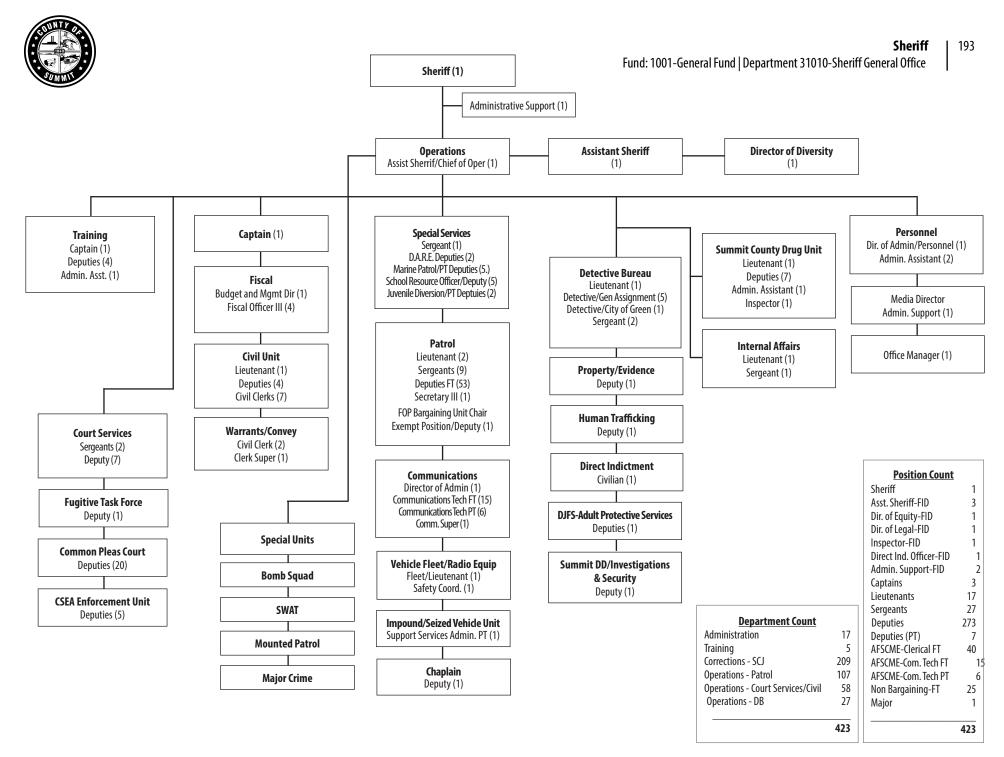




Fund: 1001-General Fund | Department 31010-Sheriff General Office









### **Program Description and Challenges**

The Sheriff is tasked with the responsibility of preserving the public peace which can only be accomplished through the combined efforts of all sworn and civilian personnel. The Administrative Division of the Sheriff's Office provides support to all Divisions/Bureaus of the Sheriff's Office such as Patrol, Detective Bureau, Civil Bureau, Court Services, and Communications. Administrative staff is assigned in such areas as clerical support, personnel, finance, payroll, community relations, legal affairs, and internal audits and reviews.

General Powers and duties of the Sheriff, as required by the Ohio Revised Code, require the Sheriff to bring those persons guilty of any breach of peace before the Court of Common Pleas. The Court Services deputies serve fourteen Common Pleas Judges and are primarily responsible to transport prisoners to and from the jail and other specified facilities in a timely and safe manner. The O.R.C. also requires the Sheriff to serve all warrants, writs, and other documents received by the courts. A large quantity of documents received includes Domestic and Civil Orders of Protection.

Federal mandates require sex offenders to register their address according to the schedule establish by their designated classification as well as any time they have a change of address. The Sex Offender Unit is tasked with maintaining the registry and compliance of over 1,200 registered sex offenders in Summit County. This also includes providing community notification to residences when sex offenders move into the neighborhood.

### **Program Goals and Objectives**

- 1. To provide the safest environment possible for all citizens.
- 2. To maintain efficient operations within all Divisions/Bureaus of the Sheriff's Office.



### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Admin Asst/Fiscal officer	0.0	1.0	0.0	0.0	0.0
Admin Support - SHF	1.0	2.0	2.0	2.0	2.0
Administrative Assistant	2.0	1.0	3.0	2.0	4.0
Administrative Secretary	1.0	1.0	1.0	0.0	0.0
Assistant Sheriff	1.0	2.0	1.0	0.0	2.0
Asst Director of Administratn	1.0	0.0	0.0	0.0	0.0
Budget Management Director	1.0	1.0	1.0	1.0	1.0
Civil Clerk I	0.0	0.0	0.0	0.0	0.0
Civil Clerk II	9.0	6.0	7.0	7.0	7.0
Civil Clerk III	0.0	1.0	1.0	0.0	0.0
Clerical Supervisor 2	0.0	0.0	0.0	1.0	1.0
Communication Technician I	5.0	6.0	4.0	6.0	0.0
Communication Technician II	1.0	0.0	2.0	0.0	0.0
Communications Supervisor	0.0	0.0	0.0	1.0	0.0
County Sheriff	1.0	1.0	1.0	1.0	1.0
DIR OF ADMIN- HR	0.0	0.0	0.0	1.0	0.0
Dir Admin Diversity Outreach	0.0	0.0	0.0	1.0	1.0
Dir of Admin-Legal SHF	0.0	0.0	1.0	0.0	0.0
Dir of Admin-Personnel-SHF	0.0	0.0	0.0	0.0	1.0
Dir of Administration - Legal	1.0	1.0	0.0	0.0	0.0
Dir of Diver	0.0	0.0	1.0	0.0	0.0
Director of Administration	1.0	2.0	2.0	1.0	1.0
Fiscal Officer 3	3.0	3.0	3.0	4.0	4.0
Fleet Com/Saf Equip Insp - SHF	0.0	0.0	0.0	1.0	1.0
Grant Manager	0.0	0.0	0.0	0.0	1.0
Office Manager	1.0	0.0	1.0	1.0	1.0
Safety Coordinator	1.0	1.0	1.0	1.0	0.0
Secretary II	0.0	1.0	1.0	0.0	0.0

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	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Secretary III	0.0	0.0	0.0	0.0	0.0
Sheriff Captain	3.0	4.0	2.0	1.0	1.0
Sheriff Deputy	50.0	48.0	47.0	46.0	40.0
Sheriff Lieutenant	4.9	3.9	6.0	5.9	4.0
Sheriff Major	0.0	0.0	0.0	1.0	0.0
Sheriff Sergeant	6.9	7.9	7.7	6.5	6.0
Sheriff's Inspector	2.0	1.0	1.0	1.0	0.0
Support Services Administrator	0.0	0.0	0.0	0.0	1.0
	96.8	94.8	96.7	92.3	80.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Officials	51000	126,229	128,477	10,130	10,056	130,800
SH GO Sal-Empl	512BM	6,803,728	1,859,056	849,069	849,069	6,338,000
Cole Vision	52090	0	0	0	4	0
SH GO Emp Benefit	520BM	2,471,746	363,114	422,329	422,290	2,719,200
Delta Dental-PPO	52150	0	0	0	34	0
Contract Services	53100	206,068	322,905	71,574	49,383	1,734,100
Motor Veh Fuel/Repair	54100	156,078	303,167	86,201	7,591	350,000
Internal Services Charges	54300	128,400	176,413	31,864	20,241	177,100
Supplies	54400	55,994	59,539	22,179	5,448	118,000
Travel & Expense	55200	180	0	1,000	0	1,000
Other Expenses	55300	117,551	109,454	28,179	6,549	130,000
Grants & Mandates	570BM	240,185	165,200	249,354	249,312	321,000
Equipment	57300	70,079	73,147	47,216	2,541	75,000
	<b>Department Total</b>	10,376,239	3,560,471	1,819,096	1,622,519	12,094,200



## Fund: 1001-General Fund | Department: 31030-Sheriff Jail

### **Program Description and Challenges**

In accordance with Section 341 of the Ohio Revised Code, the Summit County Sheriff is empowered as the keeper of the County Jail. The Summit County Jail is classified by the State of Ohio as a "full service" detention center. That means it is operated twenty-four (24) hours a day, three hundred sixty-five (365) days a year. It is, therefore, required that the facility be properly staffed for the safety and protection of the inmates and staff. The Jail must comply with Minimum Standards for Jails in Ohio, contained in rules 5120:1-8-01 to 5120:1-12-19 of the Ohio Administrative Code. Minimum Standards establish those minimum conditions necessary to ensure the safe, efficient, effective, and legal operation of a jail.

Support Services staff provide mandated services in the jail that include mental health treatment, food services, programming, and medical treatment. Sworn staff is responsible for the security operations. State of the art security and surveillance equipment including closed circuit television cameras, computerized electronic door control and alarm systems, and radio communication systems assist deputies in monitoring all movement throughout the facility. Aside from the advanced technology available to staff, the key elements to the effective management of the jail are use of good communication skills and continued training and education in modern methods of inmate management.

### **Program Goals and Objectives**

- 1. Ensure jail operations are in compliance "Minimum Standards for Jails."
- 2. Maintain proper staffing in order to provide a safe and secure environment for all staff, inmates, and visitors of the jail.
- 3. Provide sufficient staffing in order to provide all required programs in services required by Minimum Standards.



### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
	0.0	0.0	0.0	1.0	0.0
Account Clerk 2	0.0	0.0	0.0	0.0	2.0
Administrative Assistant	1.0	1.0	0.0	2.0	1.0
Assistant Sheriff	0.0	0.0	1.0	1.0	1.0
Clerical Sup 2	0.0	0.0	0.0	0.0	1.0
Clerk Typist 2	0.0	0.0	0.0	0.0	1.0
Clerk Typist II	4.0	5.0	5.0	6.0	4.0
Director of Administration	1.0	1.0	1.0	1.0	1.0
Inmate Service Worker	1.0	0.0	0.0	0.0	3.0
Inmate Service Worker 2	0.0	0.0	0.0	0.0	2.0
Inmate Services Supervisor	1.0	1.0	1.0	1.0	0.0
Inmate Services Worker I	7.0	3.0	5.0	6.0	0.0
Inmate Services Worker II	2.0	4.0	2.0	0.0	0.0
Jail Registrar I	1.0	1.0	1.0	4.0	4.0
Jail Registrar II	3.0	3.0	3.0	0.0	0.0
Laundry Worker I	2.0	2.0	2.0	1.0	2.0
Secretary II	1.0	0.0	0.0	1.0	1.0
Secretary III	0.0	1.0	1.0	0.0	0.0
Sheriff Captain	4.0	3.0	3.0	2.0	2.0
Sheriff Deputy	153.0	155.0	155.0	151.0	153.0
Sheriff Lieutenant	6.0	8.0	8.0	10.0	11.0
Sheriff Major	1.0	0.0	0.0	1.0	1.0
Sheriff Sergeant	14.0	11.0	12.0	12.0	13.0
Support Services Administrator	1.0	1.0	1.0	0.0	1.0
	203.0	200.0	201.0	200.0	204.0

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		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
SH GF Jail Sal-Empl	512BN	11,068,294	3,551,323	998,958	997,599	15,205,000
Salaries-Sheriff	51382	0	0	0	1,359	0
SH GF Jail Emp Benefit	520BN	3,913,917	609,139	1,063,894	444,980	6,321,000
Contract Services	53100	3,146,413	3,274,632	780,795	555,595	4,118,100
Motor Veh Fuel/Repair	54100	55,952	86,626	62,346	7,597	100,000
Internal Services Charges	54300	59,754	67,351	17,406	9,372	71,600
Supplies	54400	202,908	250,861	89,536	13,121	295,000
Travel & Expense	55200	0	0	1,000	76	1,000
Other Expenses	55300	297,639	313,425	83,653	5,152	375,000
Equipment	57300	71,217	81,169	60,034	4,359	165,000
	<b>Department Total</b>	18,816,095	8,234,527	3,157,623	2,039,209	26,651,700



## Fund: 1001-Sheriff Marine Patrol | Department: 31070-Marine Patrol

#### Program Description and Challenges

The Sheriff's Office Marine Patrol funding is provided by a grant from the Ohio Division of Watercraft with matching funds from Summit County. During participation in the State Marine Patrol Grant Program, with local Marine Patrols from across Ohio, Summit County has been recognized as the Outstanding Marine Patrol twelve times.

The Marine Patrol is a seasonal operation. Activities include boater education programs, marine law enforcement training, public speaking for boating and community organizations, safety equipment inspections, litter prevention programs, boat theft prevention programs, safety recall notifications and traditional marine law and alcohol enforcement.

The Sheriff's Office Marine Patrol is the primary law enforcement agency on the waters of Portage Lakes State Park. The mission of the Summit County Sheriff's Marine Patrol is to maintain a safe recreational boating environment for Summit County residents and visitors. We will accomplish this goal by being world class in our methods and a leader in our profession.

### Program Goals and Objectives

- 1. Educate the public on proper and safe boating guidelines.
- 2. Bring awareness to the dangers of boating under the influence as well as reduce the number of alcohol and drug-related accidents.
- 3. To maintain a safe recreational boating environment for Summit County residents and visitors.

		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
SH MP Sal-Empl	512BO	20,948	29,173	35,731	35,731	30,500
SH MP Emp Benefit	520BO	4,279	5,234	6,831	6,609	8,300
Other Expenses	55300	15,486	9,593	9,122	9,122	6,900
	Department Total	40,713	44,000	51,684	51,461	45,700



## Fund: 1001-General fund | Department: 31120- Court Security

### Program Description and Challenges

The Sheriff's Court and Special Services Bureau has the responsibility of providing security at each entrance of the Common Pleas Court House which consists of the General Division, Probate Division and Domestic Division. Deputies assigned to the security stations are tasked with the responsibility of ensuring no unauthorized or dangerous items are brought into the courthouse. All persons entering the courthouse are required to pass through a magnetometer (metal detector) and all packages, purses, and briefcases are scanned by an x-ray machine.

Additionally, deputies are responsible for providing security within each of the court rooms during hearings, trials, and call days. Deputies guard prisoners brought over from the jail to appear in court as well as take new arrestees into custody as ordered by the judge.

### **Program Goals and Objectives**

- 1. To provide security to the courthouse by screening visitors for unauthorized items and/or suspicious packages.
- 2. To maintain a safe and secure environment for judges, staff, and visitors in courtrooms during hearings, trials, and call days.

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Sheriff Deputy	7.0	7.0	7.0	7.0	7.0
	7.0	7.0	7.0	7.0	7.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
SH CS Sal-Empl	512BP	466,035	546,791	51,342	51,342	593,900
SH CS Emp Benefit	520BP	178,256	190,639	26,049	26,049	224,000
Supplies	54400	18,705	0	7,015	0	10,000
Travel & Expense	55200	100	0	0	0	100
Other Expenses	55300	12,600	13,007	7,120	0	13,700
Equipment	57300	6,047	6,541	5,395	2,350	10,000
	<b>Department Total</b>	681,742	756,978	96,921	79,741	851,700



## Fund: 1080-Sheriff Police Rotary | Department: 31010 Police Rotary

### Program Description and Challenges

The Sheriff's Office contracts with several jurisdictions to provide policing and dispatch services including the City of Green, Coventry Township, Northfield Center Township, Twinsburg Township and the Akron Canton Airport. The Sheriff's Office also contracts to provide security, law enforcement, and investigative services to Dept. of Job and Family Service, Developmentally Disabilities Board, and Adult Protective Services.

The Communications Bureau responds to incoming 911 calls and answers eight additional non-emergency lines as well. In addition to contracted communities, the Communications Bureau provides dispatch services to Metro Parks, and Northfield Center Township Fire Department. The Communication Center provides radio communication and support to the Humane Society, Juvenile Court Probation employees and Children's Services Bureau. The Communications Center serves as the point of contact for several emergency resources including Activation of the Summit County Special Operations Response Teams comprised of firefighters who possess specialized training in the fields of hazardous material response, trench rescue, water rescue, rope rescue, confined space rescue and structural collapse rescue; the Crime Stoppers Program; Activation of the Emergency Alert Radio Notification used to issue Amber alerts and warn citizens of other emergencies; and manage the Reverse Alert Telephone Notification System used to alert citizens to emergencies in specific neighborhoods.

### **Program Goals and Objectives**

- 1. To prevent crime through high visibility and proactive enforcement in order to provide the safest environment possible for residents and the community.
- 2. To utilize all available emergency resources to provide citizens with safe, expedient, and accurate response to incidents.

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Communication Technician II	9.0	9.0	9.0	9.0	0.0
Dir Ind Officer	0.0	0.0	1.0	0.0	0.0
Direct Indictment Prog Liaison	1.0	1.0	0.0	1.0	1.0
K-9 Handler	0.0	0.0	0.0	1.0	0.0
Sheriff Deputy	60.0	60.0	58.0	55.0	56.0
Sheriff Sergeant	7.0	7.0	7.0	7.0	7.0
	77.0	77.0	75.0	73.0	64.0



<b>a</b>	<b>0</b> 11 <i>4</i> #	2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
SH PR Sal-Empl	512CC	4,419,502	5,386,360	5,370,595	4,803,818	5,473,900
Cole Vision	52090	0	0	0	15	0
SH PR Emp Benefit	520CC	1,827,360	2,180,121	2,424,483	2,424,352	2,391,900
Delta Dental-PPO	52150	0	0	0	117	0
Contract Services	53100	122,630	145,512	143,700	130,206	919,700
Insurance	53700	40,000	40,000	190,947	190,947	40,000
Motor Veh Fuel/Repair	54100	355,166	423,798	436,167	289,204	450,000
Internal Services Charges	54300	12,484	13,262	28,000	20,157	28,000
Supplies	54400	42,836	45,453	75,363	36,622	80,000
Capital Expense	55000	0	137,913	457,096	439,224	0
Travel & Expense	55200	0	0	1,000	0	1,000
Other Expenses	55300	224,213	146,625	156,260	127,838	132,000
Equipment	57300	225,724	14,293	127,500	40,823	120,000
	<b>Department Total</b>	7,269,916	8,533,336	9,411,111	8,503,322	9,636,500



## Fund: 1081-Sheriff Rotary & Operations | Department: 31010-Sheriff Inmate Welfare

#### Program Description and Challenges

CSEA/Building Security/Process Serving – The Child Support Enforcement Agency contracts with the Sheriff's Office for services to provide for the effective administration of the Child Support Enforcement Program. Two deputies are responsible for maintaining security within the CSEA work areas including the reception area, payment collections window, and staff work areas. Deputies are also responsible for transporting daily cash deposits to the bank.

Three deputies are responsible for maintaining process serving.

Training Rotary – The Summit County Sheriff's Office Training Bureau is dedicated to providing progressive, innovative, state of the art training and educational information to all personnel of the Summit County Sheriff's Office, other law enforcement and safety forces, as well as additional training that benefits the citizens of Summit County. The Training Bureau offers a variety of basic, intermediate and advanced law enforcement programs which includes but is not limited to 40 hours of mandatory inservice training/firearms qualifications for sworn personnel, advanced training skill classes, precision firearms skills enhancement training, K-9 training, tactical & SWAT training, defensive driving courses, and specialized courses for local, state and federal agencies. Additional instruction is offered to the citizens of Summit County on a vast array of topics for all age groups including a Citizen's Academy, Refuse to Be a Victim classes, First Aid/ CPR, and Teen Driving classes just to name a few.

Foreclosure Rotary – The general powers of the Sheriff as indicated in the Ohio revised Code state the sheriff is responsible for executing all warrants, writs, and other process directed to the sheriff by any proper and lawful authority. The Sheriff's Office processes foreclosure documents that are received from Summit County, other Ohio Clerks of Court and the Summit County Prosecutor's Office that order the Sheriff's Office to advertise and sell properties for mortgage and delinquent tax foreclosures. The court prepares and executes the "Writ of Possession" that orders the eviction process after the foreclosure sale has concluded. Mortgage Sale is when the owner defaults on their Ioan and the mortgage company/ bank begins the foreclosure process. Delinquent Tax Sale is when real estate taxes are delinquent and the prosecutor begins foreclosure action. Prosecutor Sale is an order from the County Prosecutor to the Sheriff to sell a property that has been seized or confiscated which is then sold for restitution.

Inmate Welfare Fund – Inmate Services staff ensure the appropriate delivery of services and programs to inmates in the jail as required by the Ohio Department of Rehabilitation and Correction according to Jail Minimum Standards. Inmates are required to have access to television, exercise and equipment, table games, reading materials, and programming. The Commissary Services provides the means for inmates to purchase underclothing, food items, writing materials and personal hygiene items. Funds generated through the purchase of commissary by inmates are used to purchase supplies and equipment in order to provide the inmates with recreation and programming. The staff is responsible for processing all commissary ordered by inmates as well as delivery of commissary orders to inmates on housing units.

Insurance Retention – Extra details are special work assignments performed by sworn personnel, for public or private employers, under the color of the Sheriff's Office that may require the carrying of a firearm and/or may require an employee to make an arrest or complete an investigation. These details are worked outside normal work hours and include traffic details, security details, and community events. Pursuant to Ohio Revised Code section 2744.07(A)(1), the County is required to defend a Deputy Sheriff while acting in an official capacity. Such defense may be required for a deputy working for a third-party employer. Third party employers are required to pay a surcharge to cover a deputy involved in any incident which requires the County by Law to provide a defense or pay a settlement claim. Twenty-five percent of the fee collected is applied to purchasing equipment and safety necessities.



### **Program Goals and Objectives**

- 1. CSEA/Building Security/Process Serving To provide a safe working environment for all staff and visitors.
- 2. CSEA/Building Security/Process Serving To provide for secure transport of cash deposits to the bank.
- 3. Training Rotary Ensure sworn personnel receive mandatory updates and qualifications required by OPOTA.
- 4. Training Rotary Develop and expand training programs to benefit the Sheriff's Office, other agencies and the citizens of Summit County.
- 5. Foreclosure Rotary Improve efficiency in service and processing of summons, warrants, and writs as directed by courts.
- 6. Foreclosure Rotary Decrease time frame from court issued orders of sale to sale date.
- 7. Inmate Welfare To provide required recreation and programming required by Ohio Jail Minimum Standards.
- 8. Inmate Welfare Provide support to staff in providing services to inmates.
- 9. Insurance Retention Provide required defense of deputies working in an official capacity for a thirdparty employer.

10.Insurance Retention – Purchase necessary equipment and safety gear.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Account Clerk II	2.0	2.0	2.0	2.0	0.0
Civil Clerk II	2.0	2.0	2.0	2.0	2.0
Fiscal Officer 3	0.0	0.0	0.0	0.0	0.0
Inmate Services Worker I	1.0	1.0	0.0	0.0	4.0
Inmate Services Worker II	2.0	2.0	3.0	3.0	2.0
Laundry Wkr	0.0	0.0	0.0	1.0	0.0
Sheriff Captain	0.0	0.0	0.0	0.0	0.0
Sheriff Deputy	6.0	6.0	6.0	6.0	5.0
Sheriff Lieutenant	0.1	0.1	0.0	0.1	0.0
Sheriff Sergeant	0.1	0.1	0.3	0.6	0.0
	13.2	13.2	13.3	14.7	13.0



### Department Expenditure Summary

		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
SH GO IP Sal-Empl	512CE	687,478	754,122	838,919	740,291	742,000
SH GO IP Emp Benefit	520CE	286,873	342,863	419,420	319,582	327,500
Hospital Waiver	52290	0	0	0	150	0
Kaiser Perm to MMO-Medflex	52330	0	0	0	18,468	0
Contract Services	53100	28,816	2,206	25,200	2,445	48,500
Rentals & Leases	53800	6,554	5,855	0	0	0
Supplies	54400	53,912	56,463	125,000	100,011	100,000
Capital Expense	55000	0	0	84,000	0	0
Other Expenses	55300	2,600	9,420	12,000	0	10,000
Equipment	57300	229,314	230,771	167,198	45,785	162,500
	<b>Department Total</b>	1,295,548	1,401,700	1,671,737	1,226,733	1,390,500

Summit County Operating Budget



## Fund: 1081-Sheriff Rotary/Operations | Department: 31030- Inmate Phone Comm.

#### Program Description and Challenges

As required according to Ohio Jail Minimum Standards inmates are to be provided access to telephones for making personal and professional contact with persons on the outside. Telephones are located on all housing pods and are accessible during out of cell leisure time. All phone calls are recorded. Recordings are utilized for conducting investigations and aiding in the prosecution of perpetrators. Inmates are charged a per minute rate for all calls. The Sheriff's Office receives eighty-eight percent (88%) of the cost generated from each call made by an inmate. The revenue generated pays for the staffing and supply costs incurred for providing recordings to investigators and prosecutors.

### **Program Goals and Objectives**

- 1. To continue to provide recorded phone calls to investigators in conducting criminal investigations.
- 2. Aid prosecutors in obtaining convictions of offenders committing serious offenses in order to keep them off the streets making our community safer.

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Inmate Services Worker I	2.0	2.0	1.0	0.0	0.0
Inmate Services Worker II	0.0	0.0	1.0	4.0	2.0
Jail Population Control Coord	0.0	0.0	0.0	5.0	6.0
Sheriff Deputy	5.0	5.0	5.0	0.0	0.0
	7.0	7.0	7.0	9.0	8.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
SH JIP Sal-Empl	512CF	401,333	359,820	418,162	134,272	399,800
Salaries-Non Bargaining Unit	51374	0	6,017	0	169,982	0
SH JIP Emp Benefit	520CF	179,113	155,073	270,420	148,998	187,600
Supplies	54400	0	974	0	0	75,000
Other Expenses	55300	9,000	9,300	0	0	0
	<b>Department Total</b>	589,446	531,184	688,582	453,253	662,400



## Fund: 2220- Concealed Weapon | Department: 31960-Concealed Weapon Admin.

#### **Program Description and Challenges**

Under Ohio Revised Code, the Sheriff is responsible to distribute and process applications for Ohio residents who wish to obtain a license to carry a concealed weapon. Upon receipt of an application for a concealed handgun license, an application to renew a concealed handgun license, or an application for a concealed handgun license on a temporary emergency basis, the sheriff is responsible to conduct a criminal records check and an incompetency check of the applicant to determine whether the applicant has met the criteria specified in the Revised Code. The deputy completes the criminal records check and the incompetency records check through a fingerprint submission to bureau of criminal identification and investigation. A search of local municipal court records is conducted along with a verification of required training. This process takes approximately two weeks to complete from the time the applications is accepted until the license is issued to the applicant. The applications submitted are very inconsistent from year to year based on new applications submitted and the requirement of license renewal every five years. The deputy is also tasked with ensuring the revocation and/or suspension of licenses issued when notified of pending criminal charges on a licensee.

### **Program Goals and Objectives**

- 1. Ensure applications are processed in a timely manner.
- 2. Safequard that background checks are accurately processed to prevent improper issuance of license.

1.0

1.0

3. Ensure issued licenses are in compliance with ORC.

1.0

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Admin Asst	0.0	0.0	0.0	0.0	1.0
Clerical Supervisor 2	1.0	1.0	1.0	1.0	0.0
Clerk Typist II	0.0	0.0	0.0	0.0	0.0
Sheriff Deputy	1.0	0.0	0.0	0.0	0.0

2.0

1.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
SH CWA Sal-Empl	512EV	60,839	60,088	62,303	42,866	47,800
SH CWA Emp Benefit	520EV	27,681	28,885	34,940	22,990	33,800
Supplies	54400	2,000	0	0	0	0
	Department Total	90,520	88,973	97,243	65,856	81,600



## Fund 2421-911 Wireless Services | Department 31960-911 Wireless Services

#### Program Description and Challenges

The Summit County Sheriff's Office Communications Bureau is designated as an answering point for the "Wireless 9-1-1" system. The "Wireless 9-1-1" system provides citizens with emergency calling services for calls originating in the network of wireless service providers. Governed by guidelines specified in the Ohio Revised Code disbursement of funds must solely be used for the purpose of paying costs of designing, upgrading, purchasing, leasing, programming, installing, testing, or maintaining the necessary data, hardware, software required for the public safety answering point. Funds may also be used for personnel costs and training of staff of the public safety answering point.

**Department Expenditure Summary** 

### Program Goals and Objectives

1. To provide citizens with safe, expedient, and accurate response to emergencies.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	0	336,386	150,000	0	150,000
Supplies	54400	0	20,000	20,000	0	20,000
	Department Total	0	356,386	170,000	0	170,000



# Fund: 2240-Summit County Sheriff ESAC | Department: 31220-Sheriff Drug Unit ESAC

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	80,657	251,628	130,400	102,941	125,000
Motor Veh Fuel/Repair	54100	5,297	25,780	50,000	44,077	50,000
Supplies	54400	7,284	15,424	20,860	16,884	30,000
Travel & Expense	55200	0	0	1,640	0	0
Equipment	57300	13,410	7,931	90,000	85,620	30,000
	<b>Department Total</b>	106,648	300,763	292,900	249,522	235,000



# Fund: 2420 Summit County Sheriff ESAC | Department: 31230-Sheriff ESAC

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	29,735	0	20,000	0	40,000
Supplies	54400	0	50,000	50,000	0	30,000
Equipment	57300	0	100,000	100,000	88,564	40,000
	Department Total	29,735	150,000	170,000	88,564	110,000



# Fund: 1060: FO Tax/Operating | Department: 31140-Sheriff Foreclosure Education & Prevention

#### Program Description and Challenges

Sheriff's Office Investigators work to identify persons who have been victims of mortgage fraud and seek out illicit practices being conducted by predatory lenders. Offenders are arrested and prosecuted for their illegal business practices. Pro-active efforts have also been organized in order to educate the community and citizens about predatory lending and mortgage fraud.

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Secretary III	1.0	1.0	1.0	1.0	1.0
	1.0	1.0	1.0	1.0	1.0

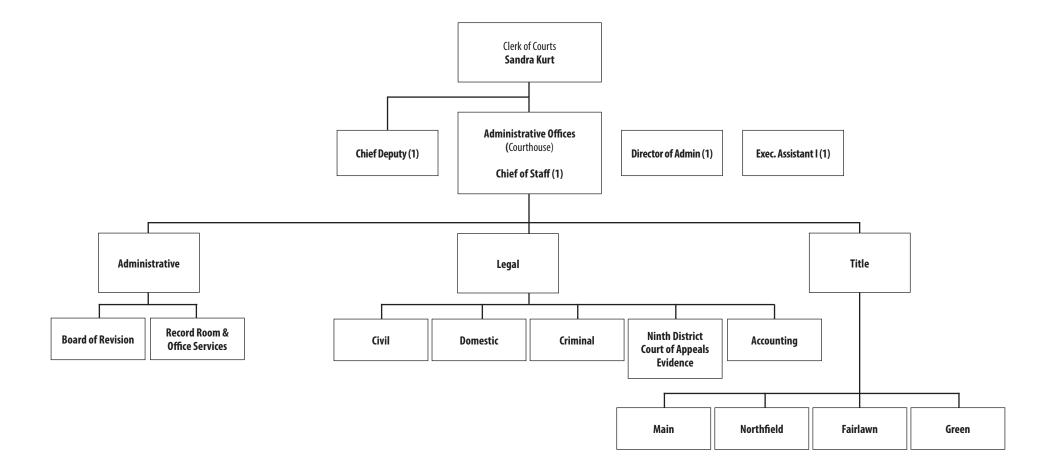


Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
SH FTF Sal-Empl	512BZ	0	0	53,979	53,979	55,400
SH FTF Emp Benefit	520BZ	31	23,015	32,000	31,938	35,800
	Department Total	31	23,015	85,979	85,917	91,200

# **Clerk of Courts**

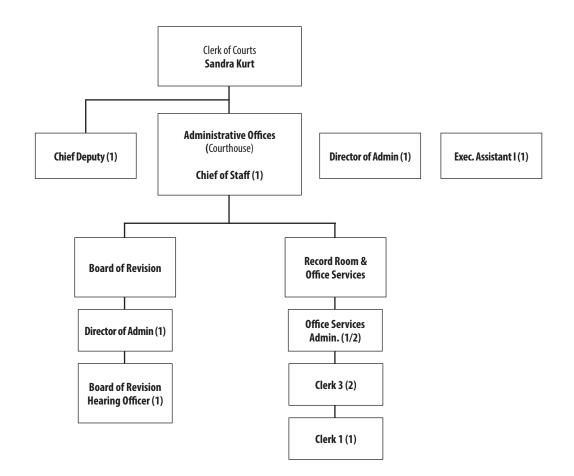








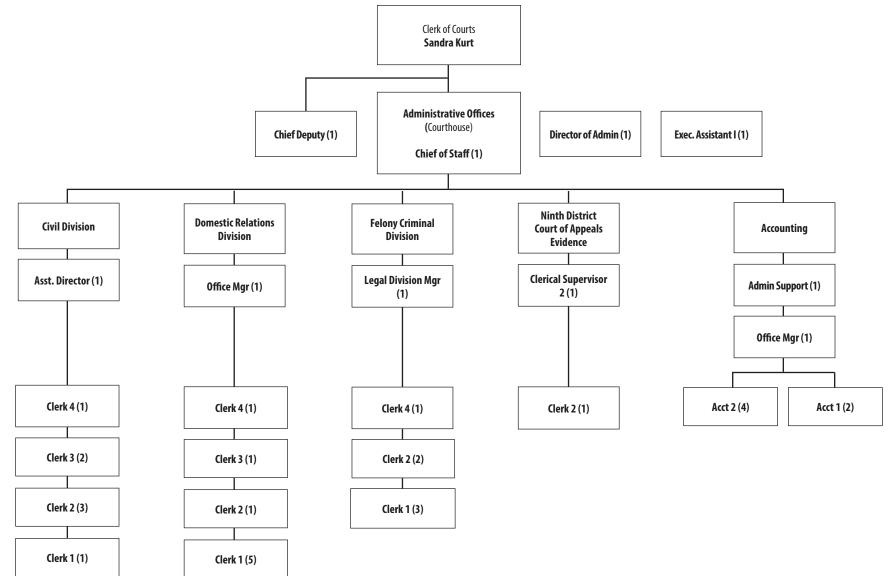




 Clerk of Courts
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 Fund: 1001-General Fund | Department: 22010-Clerk of Courts General Office
 222







### Program Description and Challenges

DEPARTMENT OVERVIEW

The Summit County Clerk of Courts Office submits this program budget along with the necessary budget request worksheets for the Legal Division-General Fund Budget, Legal Division-Computerization Fund Budget and the Title Division-Title Administration Fund Budget.

It is our daily goal to provide the highest level of service throughout all of our departments and branch offices. The Clerk's Office provides a foundation for the Summit County judicial system through electronic and traditional maintenance of case filings, collection of monetary penalties imposed by the courts, securing and maintaining case evidence, and providing the public with vehicle title documents and passports. Electronic filing is mandatory in all our divisions – Civil, Domestic Relations, Criminal, and Appeals. We continue to work with the Prosecutor and the Sheriff to provide for effective communication of necessary information between our various platforms.

The Clerk of Courts Office collects and distributes county revenues to the General Fund and other operating funds on behalf of the Courts, Sheriff, municipal courts and State. Fees resulting from the services we provide make up the revenues that are invoiced, collected and then paid to the Fiscal Office for disbursement to the corresponding operating funds. We are on target to pay more than 8.5 million dollars in fees and costs to various county and state revenue accounts for 2023. Our Title offices offer convenient service throughout the County allowing us to collect Title and Passport fees. We will be paying over 140 million dollars to the State of Ohio for sales tax on vehicle transactions. We will continue our efforts to increase the collection of delinquent fees and costs through our relationship with the Ohio Attorney General's office.

In addition to our state-mandated functions and services, we continue to offer additional services to the residents of Summit County. These services include BCI and FBI background checks available at our court-house office for competitive fees, Passport and photo services at all Title offices, dog licenses for sale at select Title offices, and at all locations, Legal and Title, we have Deterra drug disposal bags available for the public for free. These bags make safe, environmentally sound disposal of prescription and over the counter drugs possible. We are proud to help fight the opiate epidemic by offering these bags free for public use.

The COVID-19 pandemic continues to impact our operations through ongoing staffing challenges. Our Title office in Fairlawn is closed until we return to full staffing levels.

We have provided an overview of each of our office programs. We are a public service oriented office managing daily customer transactions via phone, website, email, and in person at our offices. Our customer service, with transactions numbering in the millions per year, continues to be outstanding as evidenced by regular unsolicited positive feedback.

<u>Fiscal Operations</u> - The Fiscal /Accounting Department of the Clerk's Office is responsible for all monetary transactions received and distributed as directed by the State of Ohio, Court of Common Pleas, Domestic Relations Court, and Ninth District Appellate Court.

All fees and costs established by the Ohio Revised Code are collected and paid to various county and state funds daily. All financial accounting must be accurate and performed according to audit guidelines. The assessment of court costs, fines, etc. must be calculated without error and must comply with court's orders and audit standards on each case.

Monies received as a result of garnished salaries or bank accounts must be receipted and distributed in a timely manner to satisfy judgments. Monies held on account for recognizance bonds, child support, and other court order matters must be maintained accurately.

Legal Division - The Legal Division of the Clerk's Office supports 3 courts: Common Pleas, Domestic Relations, and Ninth District Appellate Court. The Clerk serves 17 judges and 26 magistrates. The Legal Division is made up of 6 departments: Civil, Domestic Relations, Criminal, Evidence, Appeals, and Accounting.

The mandatory functions of the division are to maintain the Courts' dockets, process service of parties, issue felony writs, and assist the public, law enforcement, government entities, and numerous legal professionals with case progress and procedures. Our responsibilities include managing, securely storing, and eventually destroying case exhibits and evidence.

It is the Clerk's responsibility and duty to comply with all local rules of the courts we serve along with the rules of Ohio Supreme Court and numerous mandates as directed by the Ohio Revised Code.



#### **Program Goals and Objectives**

- 1. Fiscal Operations Accurate assessment and collections of court ordered fees and costs mandated by Ohio Revised Code. Payments in timely manner to various county and state revenue funds along with distributions ordered by the courts.
- 2. Fiscal Operations Error free accounting records and compliance with audit standards on an annual basis.
- 3. Legal Division Keep accurate and current record of the Courts and its proceedings. Implement new procedures as required by the Ohio Revised Code
- 4. Legal Division Manage Case load to stay within guidelines per the Supreme Court's rules of procedure



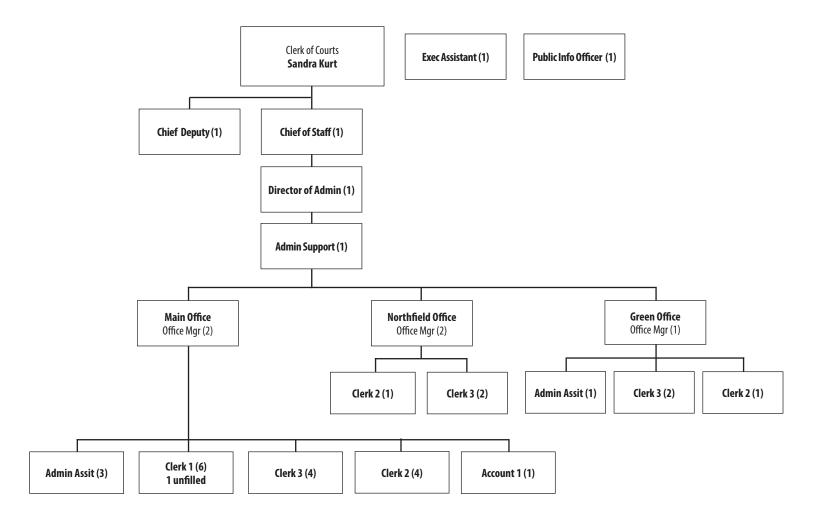
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
	0.0	0.0	1.0	0.0	0.0
Accountant 1	1.0	1.0	2.0	2.0	2.0
Accountant 2	6.0	6.0	4.0	4.0	4.0
Administrative Assistant	1.0	1.0	0.0	0.0	0.0
Administrative Specialist	2.0	2.0	0.0	0.0	0.0
Administrative Support	1.0	1.0	1.0	1.0	1.0
Asst Director of Administratn	0.0	0.0	0.0	1.0	1.0
Chief of Staff-Clerk of Courts	0.5	0.0	0.5	0.5	0.5
Clerical Supervisor 2	0.0	0.0	0.0	1.0	1.0
Clerk 1	3.0	6.0	13.0	8.0	10.0
Clerk 2	1.0	2.0	0.0	7.0	5.0
Clerk 3	15.0	11.0	8.0	4.0	4.0
Clerk 4	0.0	1.0	1.0	3.0	3.0
County Clerk of Courts	1.0	1.0	1.0	1.0	1.0
Director of Administration	2.5	2.0	1.5	1.0	1.0
Executive Assistant 1 - Clerk	0.0	0.5	1.5	1.0	1.0
Legal Division Manager	1.0	1.0	1.0	1.0	1.0
Office Manager	4.0	4.0	3.0	2.0	2.0
Office Services Administrator	0.0	0.0	0.0	0.5	0.5
Office Services Manager	0.5	0.5	0.5	0.0	0.0
	39.5	40.0	39.0	38.0	38.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Officials	51000	104,333	106,255	8,402	8,316	110,100
COC Gen Sal-Empl	512BA	1,594,733	1,500,223	197,630	127,891	1,749,700
COC Gen Emp Benefit	520BA	678,566	618,612	152,622	51,890	764,600
Professional Services	53000	120,294	117,204	131,985	30,481	238,000
Contract Services	53100	34,042	41,982	18,432	200	47,000
Rentals & Leases	53800	7,985	7,985	4,022	0	8,000
Advertising & Printing	53900	0	7,365	4,127	0	7,900
Internal Services Charges	54300	50,400	42,399	32,013	32,013	74,200
Supplies	54400	74,279	64,397	37,132	5,487	90,000
Travel & Expense	55200	1,319	10,056	15,400	900	20,000
Other Expenses	55300	305,788	216,576	93,718	16,570	349,100
Equipment	57300	31,659	34,697	12,749	895	23,500
	<b>Department Total</b>	3,003,399	2,767,749	708,232	274,644	3,482,100









#### **Program Description and Challenges**

The Title Division is responsible for the issuance of all automobile, boat, & motorcycle titles for all Summit County Auto & Boat Dealers as well as for the general public for personal sales. We process titles for dealers throughout the state. We also process out-of-state titling for out-of-state titling companies. As part of the title process, the Clerk is responsible for the collection of millions of dollars of Ohio sales tax and is required to pay the sales tax to the State of Ohio. The Clerk strives to produce accurate and error free titles and sales tax transactions. Each Title Office also accepts US Passport applications and provides passport photos. Since 2018, as an added service to Summit County residents, we issue dog licenses at select title offices, collecting fees for the Summit County Fiscal Office.

#### **Program Goals and Objectives**

- 1. Process auto, boat & motorcycle titles accurately and in timely manner. Complete passport applications & photos for acceptance by US Passport Agency.
- 2. Calculate and collect sales tax on all motor vehicle sales transactions without error.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Account Clerk 3	0.0	0.0	0.0	1.0	0.0
Accountant 1	0.0	0.0	1.0	0.0	1.0
Administrative Assistant	4.0	2.0	3.0	4.0	4.0
Administrative Secretary	0.0	0.0	1.0	2.0	0.0
Administrative Specialist	1.0	3.0	0.0	0.0	0.0
Administrative Support	1.0	1.0	1.0	1.0	1.0
BOR Hearing Officer - Uncl	0.0	0.0	1.0	1.0	1.0
Board of Rev Hearing Officer	0.0	1.0	0.0	0.0	0.0
Chief Dep Clk (Legal-Title)	1.0	1.0	1.0	1.0	1.0
Chief of Staff-Clerk of Courts	0.5	0.0	0.5	0.5	0.5
Clerical Supervisor 1	1.0	1.0	1.0	1.0	0.0
Clerical Supervisor 2	1.0	1.0	0.0	0.0	0.0
Clerk 1	5.0	6.0	3.0	9.0	7.0
Clerk 2	2.0	2.0	7.0	1.0	6.0
Clerk 3	13.0	14.0	10.0	9.0	8.0
Director of Administration	1.5	2.0	1.5	2.0	2.0
Executive Assistant	0.0	0.0	0.0	0.0	1.0
Executive Assistant 1 - Clerk	0.0	0.5	0.5	0.0	0.0
Fiscal Officer 1	1.0	0.0	0.0	0.0	0.0
Office Manager	5.0	4.0	7.0	6.0	5.0
Public Information Officer	1.0	0.0	0.0	0.0	1.0
Title Division Manager	0.0	0.0	0.0	0.0	0.0
	38.0	38.5	38.5	38.5	38.5



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Title Bur Sal-Empl	512BU	1,671,280	1,581,188	1,795,388	1,711,931	1,866,700
Title Bur Emp Benefit	520BU	639,396	639,658	789,799	767,881	910,000
Professional Services	53000	27,045	22,354	28,800	21,326	28,800
Contract Services	53100	22,277	21,842	29,000	21,582	34,000
Rentals & Leases	53800	64,259	63,594	63,700	56,397	63,700
Advertising & Printing	53900	6,806	552	8,000	3,626	8,000
Motor Veh Fuel/Repair	54100	1,080	380	4,000	0	4,000
Internal Services Charges	54300	34,000	33,951	45,300	40,929	45,300
Supplies	54400	78,895	58,793	125,000	109,695	125,000
Capital Expense	55000	0	0	127,200	116,253	0
Travel & Expense	55200	4,043	10,524	10,000	7,103	10,000
Other Expenses	55300	140,000	140,000	140,000	140,000	140,000
Equipment	57300	7,616	7,022	8,800	2,944	8,800
Transfers Out	59990	180,000	200,000	4,000,000	4,000,000	1,000,000
	<b>Department Total</b>	2,876,697	2,779,858	7,174,986	6,999,667	4,244,300



# Fund: 2180-Clerk's Computerization | Department: 22960- COC Computerization

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Internal Services Charges	54300	413,773	660,142	547,400	546,380	547,400
Supplies	54400	24,844	23,350	25,000	24,811	25,000
	<b>Department Total</b>	438,617	683,491	572,400	571,191	572,400



# Fund: 2305-Domestic Violence Trust | Department: 22960-COC-Divorce Fees

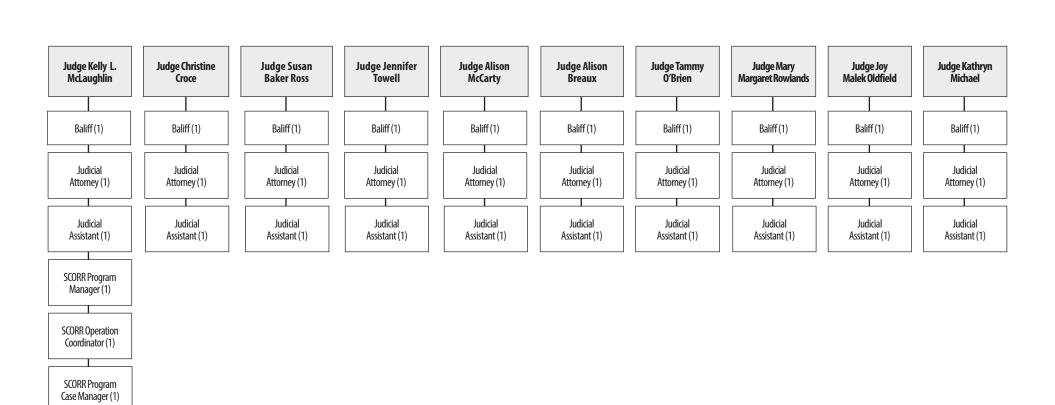
Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Grants & Mandates	570FF	48,768	44,096	60,000	19,808	60,000
	<b>Department Total</b>	48,768	44,096	60,000	19,808	60,000



#### Courts 234

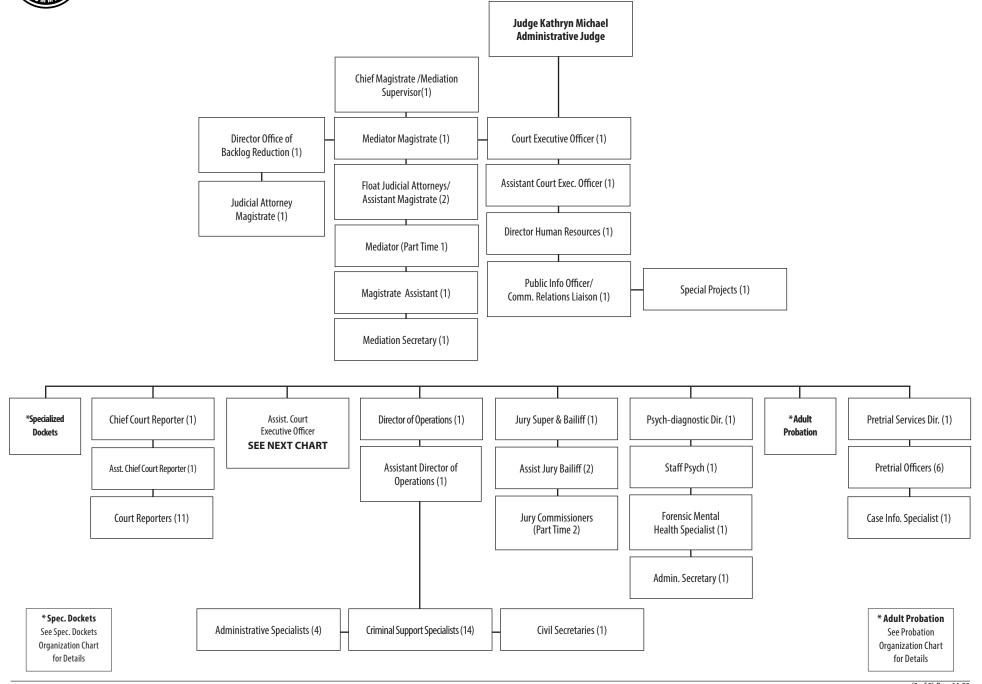
Fund: 1001-General Fund | Department: 25010-Court of Common Pleas







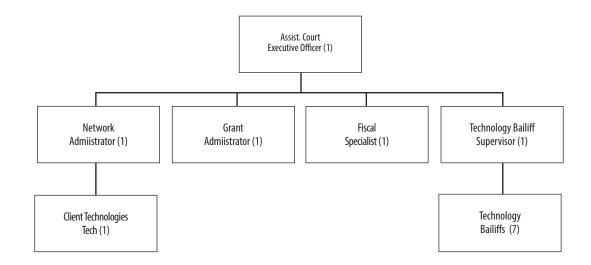
Courts Fund: 1001-General Fund | Department: 25010-Court of Common Pleas



# Courts 236

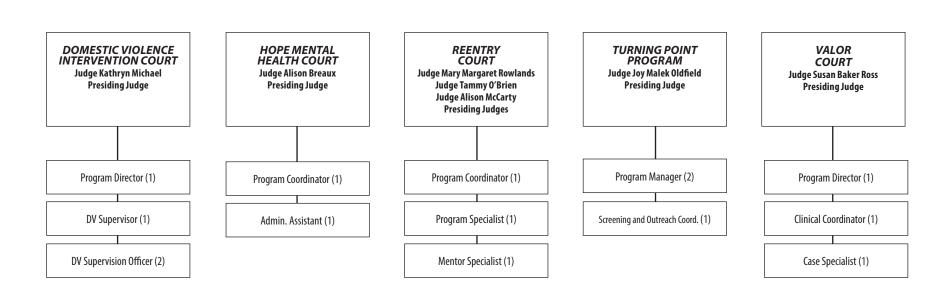














#### **Program Description and Challenges**

The Summit County Court of Common Pleas – General Division is a trial court of general jurisdiction that provides prompt, fair and just resolution of litigation in civil and criminal cases. There are ten General Division judges that preside over the following matters: felony criminal matters, probation, civil, mediation and alternative dispute resolution, foreclosures, and administrative appeals. The General Division has seven Specialized Dockets (also referred to as problem solving courts). Specialized dockets are specifically designed to address particular offenders, typically those with severe drug and/or alcohol addictions, mental health issues and are considered high risk to reoffend.

Each General Division Judge employs three staff members; a bailiff, judicial assistant and judicial attorney, some of which serve as magistrates. In 2022, the General Division had over 150 employees serving the Court in the Adult Probation Department, Psycho-Diagnostic Clinic, Pretrial Services Department, Court Reporter Department, Jury Office, Court Secretaries, and Court Administration.

The Mission of the Summit County Court of Common Pleas - General Division is to ensure justice, thereby serving and protecting the public by:

Providing access to fair, just and understandable forums for the timely resolution of differences and disputes.

Applying and enforcing all laws in a timely and equitable manner.

Taking appropriate corrective, remedial, rehabilitative and preventive actions and using appropriate progressive programs.

The Vision of the Summit County Court of Common Pleas - General Division will provide the highest quality of justice and justice system services to Summit County communities and will continue to work with our community partners and funding agencies to:

Promote cooperation among the courts, justice system and other community agencies and services.

Initiate and implement programs and policies designed to encourage ethical standards, enhance timely court performance and user accessibility.

Use progressive court management technologies.

Encourage the use of appropriate dispute resolution mechanisms.Continuously ascertain, shape and respond to the needs and expectations of court users and the community.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Adm Human Resource Specialist	1.0	1.0	0.0	0.0	0.0
Admin Comp and Assessmnt Coord	0.0	0.0	0.0	1.0	0.0
Administrative Specialist I	0.0	1.0	1.0	3.0	3.0
Administrative Specialist II	3.0	2.0	2.0	1.0	0.0
Adult Probation Officer	0.0	0.0	4.6	0.0	0.0
Assistant Dir of Operations	1.0	1.0	1.0	1.0	1.0
Asst Chief Court Reporter	0.0	0.0	0.0	0.0	1.0
Asst Court Executive Officer	1.0	1.0	1.0	1.0	1.0
Case Information Specialist	0.0	0.0	1.0	1.0	1.0
Chief Court Reporter	1.0	1.0	1.0	1.0	1.0
Civil Secretary	0.0	1.0	0.0	0.0	0.0
Client Technologies Technician	1.0	1.0	1.0	1.0	0.9
Common Pleas Court Judge	10.0	10.0	10.0	10.0	10.0
Comty Rel/Resource Dev & PIO	0.0	0.0	0.0	0.0	1.0
Court Executive Officer	1.0	1.0	1.0	1.0	1.0
Court Reporter	11.0	11.0	11.0	11.0	10.0
Courtroom Bailiff	10.0	10.0	10.0	10.0	10.0
Criminal Support Specialist	12.0	2.0	4.0	6.0	6.0
Criminal Suppt Specl(10yrs S)	0.0	6.0	6.0	6.0	6.0
Criminal Suppt Specl(4yrs S)	0.0	0.0	1.0	2.0	1.0
Criminal Suppt Specl(6yrs S)	0.0	2.0	2.0	0.0	0.0
DV Supervision Officer DVIC	0.0	0.0	0.0	2.0	0.0
DVIC Supervisor	0.0	0.0	0.0	1.0	0.0
Director of Human Resources	0.0	0.0	0.0	0.0	1.0
Director of IT	0.0	1.0	0.0	0.0	0.0
Director of Operations	1.0	1.0	1.0	1.0	1.0
Director of Pretrial Services	0.0	0.0	1.0	1.0	1.0
Domestic Violence Supvsn Offic	0.0	0.0	0.0	0.0	2.0



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Exec Admin Specialist	0.0	0.0	0.0	1.0	0.0
Exec Admin Specialist/Asst Mag	0.0	0.0	1.0	1.0	0.0
Fiscal Specialist	1.0	2.0	1.0	1.0	1.0
Float Magistrate	0.0	0.0	0.0	0.0	1.8
Grant Admin/Network Manager	0.0	0.0	1.0	0.0	0.0
Grant Administrator	1.0	1.0	1.0	0.0	1.0
Hope Court Program Coordinator	0.0	0.0	0.0	0.9	0.9
Judicial Assistant	10.0	10.0	10.0	10.0	10.0
Judicial Attorney	10.0	10.0	10.0	10.0	10.0
Judicial Atty Float/Asst Mag	0.0	0.0	1.0	2.0	0.3
Jury Bailiff Assistant	1.0	1.0	1.0	2.0	2.0
Jury Supervisor/Bailiff	1.0	1.0	1.0	1.0	1.0
Magistrate Assistant	1.0	1.0	1.0	1.0	1.0
Mediation Secretary	0.0	1.0	1.0	1.0	1.0
Mediator/Assistant Magistrate	0.0	0.0	1.0	1.0	0.0
Network Administrator II	1.0	1.0	1.0	1.0	0.9
PIO/Outreach	0.0	0.0	0.0	1.0	0.0
Pre-Trial Release Officer	0.0	0.0	5.0	4.0	4.0
Reentry Ct Program Case SpcIst	0.0	0.0	0.0	0.6	0.9
Reentry Ct Program Coordinator	0.0	0.0	0.0	0.9	0.9
SCORR Program Case SpcIst	0.0	0.0	0.0	0.1	0.5
SCORR Program Manager	0.0	0.0	0.0	0.9	0.5
Secretary I	1.0	1.0	4.0	0.0	0.0
Secretary II	1.0	0.0	0.0	0.0	0.0
Senior Adult Probation Officer	0.0	0.0	0.8	0.0	0.0
Senior Pretrial Release Officr	0.0	0.0	3.0	2.0	3.0
Special Proj/Court Report Supv	1.0	1.0	1.0	1.0	1.0
Supr of Dom Violence Interv	0.0	0.0	0.0	0.0	1.0



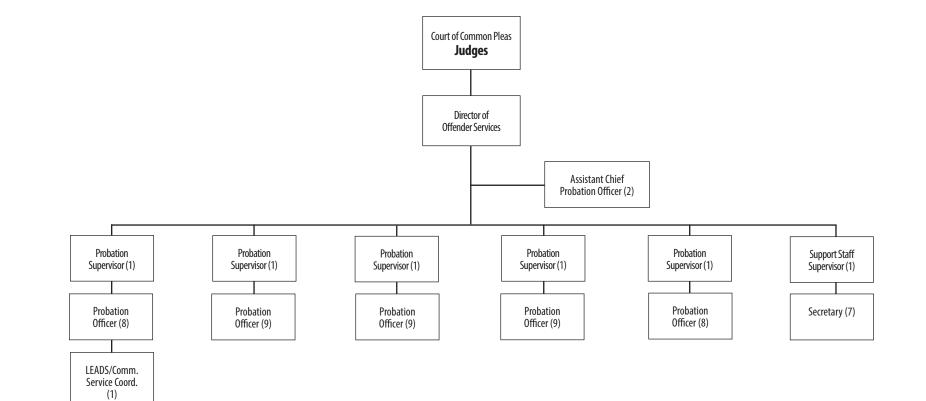
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Technology Bailiff	0.0	0.0	0.0	0.0	7.0
Technology Bailiff Supervisor	0.0	0.0	0.0	0.0	1.0
Turning Point Program Manager	0.0	0.0	0.0	1.6	1.7
Valor Court Case Specialist	0.0	0.0	0.0	0.6	1.0
	82.0	83.0	104.4	106.6	112.1



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Officials	51000	139,695	135,283	11,667	11,667	140,000
Salaries-Employees	51200	4,747,679	5,379,292	548,974	483,799	6,737,400
Employee Benefits	520BC	1,806,331	1,979,042	347,606	182,301	2,810,500
Professional Services	53000	6,964	14,710	3,345	256	18,000
Rentals & Leases	53800	0	7,073	0	0	0
Internal Services Charges	54300	154,330	158,780	16,096	16,096	154,700
Supplies	54400	35,000	34,307	368	330	35,000
Travel & Expense	55200	25,125	24,971	1,368	1,272	35,000
Other Expenses	55300	49,805	45,000	5,390	4,989	85,000
	<b>Department Total</b>	6,964,929	7,778,457	934,814	700,711	10,015,600

# Courts243Fund: 1001-General Fund | Department: 25020-CPC Adult Probation243







#### **Program Description and Challenges**

The Adult Probation Department of the Common Pleas Court-General Division supervises over 4,000 probationers that have been placed on community control by the 10 Common Pleas Judges. The Probation Department has 43 probation officers that provide supervision of probationers by monitoring activities and providing guidance. The officers enforce court-ordered supervision components and implement supervision strategies. The Department prepares presentence investigations to aid the Judges in sentencing.

The Probation Department consists of supervision units based on the probationers' risk levels and type of offenses that were committed. The units consist of Intensive, High Risk, Moderate Risk, Low/Moderate Risk, Low Risk, Mental Health, Intervention In Lieu of Conviction, Assessments, Sealings, Veterans, Domestic Violence, Interstate Compact, Presentence Investigations, Sex Offenders, and Kiosk.

#### **Program Goals and Objectives**

- 1. To strive to hold offenders accountable while promoting rehabilitation for positive behavioral change.
- 2. To reduce recidivism and the impact of crime on victims and the community through the use of services effective in Evidence Based Practices.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Adult Probation Officer	25.1	27.9	23.0	17.0	17.0
Adult Probation Supervisor	1.8	2.8	3.0	2.8	2.0
Assistant Chief Probation Offi	0.0	0.0	2.0	1.0	2.0
Chief Adult Probation Officer	1.8	1.8	0.0	0.0	0.0
Community Service Coordinator	1.0	1.0	1.0	1.0	1.0
Inmate Service Worker	2.0	0.0	0.0	0.0	0.0
Offender Services Director	1.0	1.0	1.0	1.0	1.0
Pre-Trial Release Officer	5.0	5.0	0.0	0.0	0.0
Probation Secretary Supervisor	1.0	1.0	0.0	0.0	0.0
Secretary I	2.0	7.0	5.0	4.0	5.0
Secretary II	5.0	3.0	1.0	2.0	2.0
Secretary Supervisor	0.0	0.0	0.0	0.0	1.0
Senior Adult Probation Officer	13.8	4.4	5.2	5.2	5.7
Senior Pretrial Release Officer	5.8	3.8	0.0	0.0	0.0
Supervisor of Resource Develop	0.0	0.0	0.0	1.0	0.0
	65.2	58.6	41.2	35.0	36.7



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
CPC AP Sal-Empl	512BD	2,181,068	2,411,283	508,799	177,684	2,052,300
CPC AP Emp Benefit	520BD	833,391	871,963	262,172	55,487	921,000
Internal Services Charges	54300	31,658	31,877	7,349	5,371	36,000
Supplies	54400	2,500	2,499	296	271	2,500
Travel & Expense	55200	5,000	4,103	439	16	5,000
Other Expenses	55300	118,217	78,705	100,670	13,168	150,000
Grants & Mandates	570BD	57,333	0	300,000	117,349	0
	<b>Department Total</b>	3,229,168	3,400,431	1,179,724	369,346	3,166,800



# Fund: 1001-General Fund | Department: 25030-Common Pleas Court Grand Jury

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Other Expenses	55300	45,220	43,320	20,495	3,260	69,000
	<b>Department Total</b>	45,220	43,320	20,495	3,260	69,000



## Fund: 1001-General Fund | Department: 25100- CPC Court & Jury

#### Program Description and Challenges

Funding for court appointed attorneys where defendants have qualified for indigent hardship.

Ohio has a county based indigent defense system and the State of Ohio has taken significant steps to assist counties with the expense of providing indigent defense counsel, a duty which is required by the United State and Ohio Constitutions. Appointed counsel fees are currently 100% reimbursed by the state.

#### Program Goals and Objectives

- 1. Ensure our citizens the right to fair legal representation regardless of income.
- 2. Submit attorney fee apps to state on time and within allowable costs to maximize reimbursement.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Professional Services	53000	(36,000)	(38,850)	45,888	21,735	0
Contract Services	53100	94,778	74,979	18,975	5,535	100,000
	<b>Department Total</b>	58,778	36,129	64,862	27,270	100,000



# Fund: 2190-County Probation Serv. | Department: 25960 CP Court Probation Serv.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Professional Services	53000	399	0	15,000	0	15,000
Contract Services	53100	206,937	197,688	382,094	212,385	326,600
Supplies	54400	3,009	0	20,000	0	20,000
Travel & Expense	55200	72	0	25,000	11,827	25,000
Other Expenses	55300	46,377	3,001	125,000	2,794	125,000
Equipment	57300	0	0	30,000	0	40,000
	<b>Department Total</b>	256,794	200,689	597,094	227,006	551,600



# Fund: 2340 -CPC Legal Research | Department: 25960-CPC Legal Research

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Client Technologies Tech II	0.0	0.0	0.0	0.0	0.1
Network Administrator II	0.0	0.0	0.0	0.0	0.1
	0.0	0.0	0.0	0.0	0.1



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	0	0	0	0	11,024
Employee Benefits	52000	0	0	0	0	5,800
Contract Services	53100	17,665	17,104	30,000	19,420	30,000
Capital Expense	55000	0	0	95,000	0	20,000
Other Expenses	55300	36,938	41,491	100,000	46,486	130,000
Equipment	57300	0	0	0	0	20,000
	Department Total	54,604	58,595	225,000	65,907	216,824



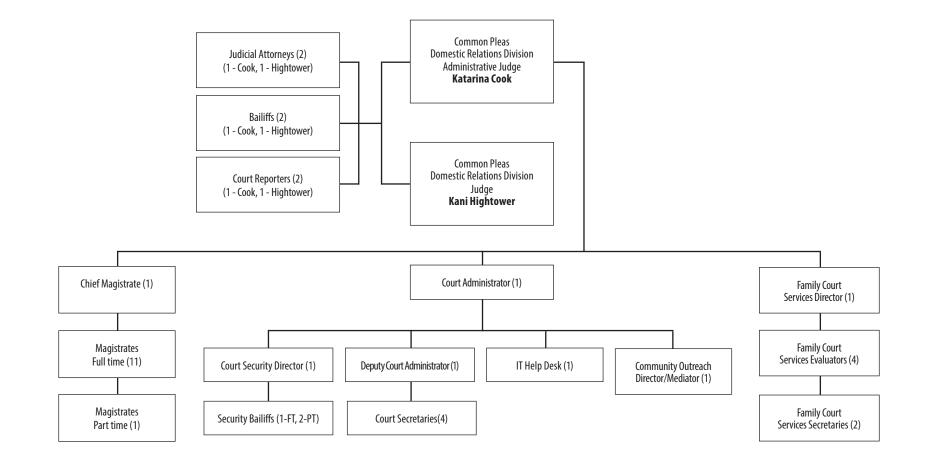
# Fund: 2341-Common Pleas Court-Special Projects | Department: CPC Special Projects

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Assistant Magistrate/mediator	0.0	0.0	0.0	0.0	1.0
Chief Magistrate/Med Superv	1.0	1.0	1.0	1.0	1.0
Client Technologies Technician	0.0	0.0	0.0	0.0	0.0
Criminal Support Spec Float	1.0	0.0	0.0	0.0	0.0
Dir of Information Technology	1.0	1.0	0.0	0.0	0.0
Judicial Atty Float/Asst Mag	2.0	0.0	0.0	0.0	0.0
Mediation Secretary	0.0	0.0	0.0	0.0	0.0
Mediator/Assistant Magistrate	1.0	1.0	0.0	0.0	0.0
Network Administrator II	0.0	0.0	0.0	0.0	0.0
	6.0	3.0	1.0	1.0	2.0



Description	Object #	2021 Actual Evenenditures	2022 Actual Expenditures	2023 Adjusted Budgot	2023 Actual Expondituros	2024 Adopted Budget
Description	object#	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51200	74,832	99,023	103,219	103,219	237,900
CPC Spec Emp Benefit	520FK	22,826	30,160	33,408	30,809	79,200
Professional Services	53000	4,966	779	15,000	366	15,000
Contract Services	53100	136,929	18,848	384,000	1,250	376,000
Supplies	54400	2,681	2,353	20,000	6,570	20,000
Capital Expense	55000	37,182	22,333	150,000	0	150,000
Travel & Expense	55200	24,295	30,876	30,000	28,433	40,000
Other Expenses	55300	47,136	237,447	260,947	242,401	250,000
Equipment	57300	19,718	68,760	133,800	59,451	106,000
	<b>Department Total</b>	370,565	510,581	1,130,374	472,500	1,274,100







### **Program Description and Challenges**

The Domestic Relations Court's primary function is to adjudicate cases filed by various parties. To that end, the court combines the resources of its two judges with eleven appointed full-time magistrates in a differentiated case management system. Complicated cases are identified early in the process and placed on a track which provides needed attention. Simple and uncontested cases are placed on a fast track for resolution. Many of the court's cases involve parties who are not represented by attorneys. These cases require more resources of the court from pre-filing to final decision.

In October, 2019 due to a legislative change, cases involving third-party custody of children were transferred to the Domestic Relations Court from the Juvenile Court. These cases often require early court intervention and need a custody investigation to be completed by a Guardian ad Litem. In the majority of these cases multiple parties are involved, and the parties are unrepresented by counsel. This makes the case more complex, requiring more hearings to be set and more time spent per hearing. In 2021, a magistrate was assigned a special caseload to manage these cases in a timely manner.

A significant portion of the court's docket involves domestic violence cases. These cases require an immediate hearing on the date they are filed and a second hearing within seven to ten days. Domestic violence cases comprise 25% of the court's incoming cases. In 2022, a part-time, grant-funded DV magistrate was added to help expedite the resolution of these cases.

In 2019, The Court launched the Family Recovery Court Program, which is a specialty docket that gives extra attention to cases where parties have mental health and/or chemical dependency issues. These cases are often very time intensive. The minimum time for this program is one year and can last up to two years.

### **Program Goals and Objectives**

1. Adjudicate all cases fairly and in a timely fashion.

2. Ensure the quality of justice provided by developing specialty dockets and programing.



## 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Bailiff Secretary	2.0	2.0	2.0	2.0	2.0
Chief Magistrate	1.0	1.0	1.0	1.0	1.0
Court Administrator	1.0	1.0	1.0	1.0	1.0
Court Reporter	2.0	2.0	2.0	2.0	2.0
Court Security Director	1.0	1.0	1.0	1.0	1.0
Deputy Court Administrator	1.0	1.0	1.0	1.0	1.0
Domestic Relations Court Judge	2.0	2.0	2.0	2.0	2.0
Family Ct Services Evaluator	4.0	4.0	3.0	4.0	4.0
IT Help Desk Technician	0.0	0.0	1.0	1.0	1.0
Judicial Attorney	2.0	2.0	3.0	2.8	2.0
Magistrate	7.0	6.0	8.0	8.0	8.0
Public Relations Ct Secretary	0.0	0.0	1.0	0.0	0.0
Secretary	6.0	7.0	6.0	6.0	6.0
Security Bailiff	1.0	1.0	1.0	1.0	0.0
Senior Magistrate	0.0	1.0	0.0	0.0	0.0
Trial Magistrate	1.0	2.0	1.0	1.0	2.0
	31.0	33.0	34.0	33.8	33.0



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Officials	51000	23,590	28,000	2,317	2,317	28,000
Salaries-Employees	51200	2,078,226	2,143,157	178,094	177,842	2,293,200
Employee Benefits	520BH	687,767	723,626	65,018	64,216	877,700
Professional Services	53000	10,169	5,338	1,041	0	7,500
Contract Services	53100	58,737	86,270	1,797	101	72,541
Advertising & Printing	53900	987	2,001	1,370	0	2,000
Internal Services Charges	54300	38,968	39,466	8,414	6,591	42,000
Supplies	54400	16,572	16,919	2,111	1,984	15,000
Other Expenses	55300	8,993	5,702	36	0	11,400
Equipment	57300	0	11,424	0	0	0
	<b>Department Total</b>	2,924,008	3,061,904	260,199	253,051	3,349,341



# Fund: 2350-DR Court Special Revenue | Department: 27960-DR Court Legal Research

### Program Description and Challenges

The Court strives to maintain current technology in all aspects of court operations. Pursuant to O.R.C. 2303.201, fees are collected and placed in the Court Computerization Fund for procuring and maintaining the information technology of the Court.

The Court Administrator serves as the Court's IT manager, and in conjunction with the IT Help Desk Technician handles the majority of the Court's IT services internally. However, some issues necessitate outsourcing to vendors or consultants.

The Court Computerization fund is also used to partially fund the annual maintenance of the "Courtsmart" digital audio recording system which is used to record all court hearings.

#### **Program Goals and Objectives**

- 1. Maintain and optimize court's technology platforms.
- 2. Improve online resources for court customers.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Equipment	57300	22,074	59,185	50,000	16,116	30,000
	Department Total	22,074	59,185	50,000	16,116	30,000



# Fund: 2351-DR Court Special Revenue | Department: 27960 DR Special Projects

#### Program Description and Challenges

Our court continues to look for ways to help litigants who have pending cases find ways to resolve their custody and visitation matters so as to have a positive impact upon the children involved. Cases involving unmarried parents or legal custody of a third party have become a greater part or our caseload and we have increased resources allocated to managing that caseload. By adding more staff time to legal custody cases, we have been able to resolve more cases on their first (and often only) visit to the court. The court continues to use mediation to help parties forge amicable solutions to parenting issues and help the court resolve the matters in a timely fashion. We have also increased the number of "informal" proceedings conducted by the court. These are informal mediations handled by the court's full-time mediator to attempt to resolve minor children's issues without litigation. The court recently began a "Family Recovery Court" program to address substance abuse issues affecting families in our court. Due to COVID-19 our in-person education programs are being developed online along with informational videos to help people who file for civil protection orders understand the process.

## **Program Goals and Objectives**

- 1. Provide high-quality online education programs focused on reducing family conflict.
- 2. Utilize mediation and other alternative dispute resolution methods to resolve cases between parties.

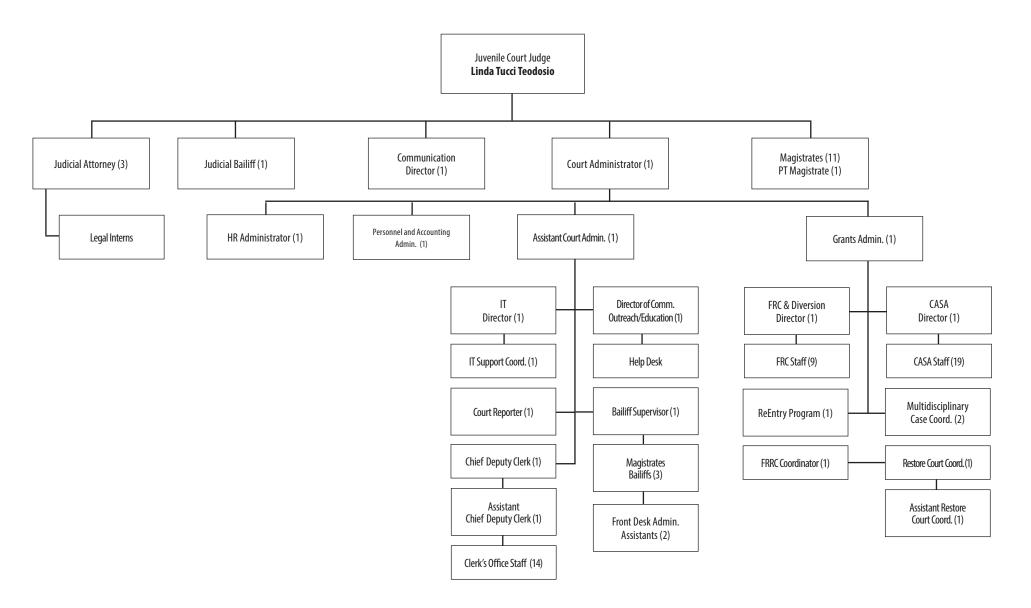
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Community Outreach Director	0.0	0.0	0.0	1.0	0.0
Family Court Services Director	1.0	1.0	1.0	1.0	1.0
Family Ct Services Evaluator	0.0	0.0	0.0	0.0	0.0
Magistrate	1.0	1.0	0.0	0.0	0.0
Mediator	0.0	0.0	1.0	0.0	0.0
Public Information/Mediation	0.0	0.0	0.0	0.0	1.0
	2.0	2.0	2.0	2.0	2.0



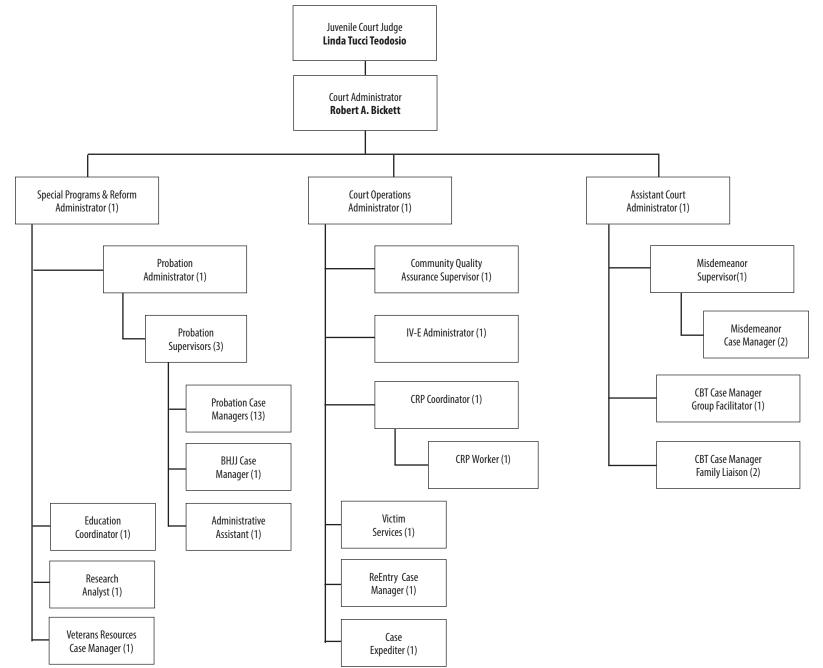
Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	147,797	144,219	151,736	126,997	206,598
DR SP Emp Benefit	520FM	44,291	47,075	54,873	39,366	40,600
Contract Services	53100	23,006	22,169	15,500	15,499	14,000
Supplies	54400	374	2,000	2,000	1,428	2,050
Travel & Expense	55200	7,836	14,856	15,000	13,683	23,000
Other Expenses	55300	1,800	4,900	5,000	4,100	5,000
Equipment	57300	0	7,831	12,000	640	10,000
	<b>Department Total</b>	225,104	243,050	256,110	201,715	301,248

**Courts** Fund: 1001-General Fund | Department: 28010-Juvenile Court General Office











### **Program Description and Challenges**

The Summit County Juvenile Court strives to serve the best interests of our children through outreach, early intervention, community education and innovative programming, while administering justice to all whose lives are impacted by the juvenile justice system.

### **Program Goals and Objectives**

- 1. Continue to develop and implement fiscally sound, viable programming for youth that come before the Court.
- 2. Monitor and control Court's detention, placement, and ODYS population.



## 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Assistant	0.0	0.5	1.0	1.0	1.0
Assistant Court Administrator	1.0	1.0	0.0	0.0	0.0
Bailiff	1.0	1.0	0.0	1.0	1.0
Casa/GAL Vol Coord/Trn Asst	0.0	1.0	0.0	0.0	0.0
Court Psychologist	0.0	0.0	0.0	0.0	0.0
Court Reporter	1.0	1.0	1.0	1.0	1.0
Dir of Comm Outreach & Educatn	1.0	0.0	0.0	0.0	0.0
GAL Staff Attorney	0.0	0.0	1.0	1.0	1.0
Judicial Attorney	0.0	0.0	3.0	3.0	3.0
Juvenile Court Judge	1.0	1.0	1.0	1.0	1.0
Lead Judicial Attorney	0.8	0.8	0.0	0.0	0.0
Magistrate	9.6	10.8	9.3	11.0	10.8
Personnel Officer	1.0	1.0	0.0	0.0	0.0
	16.3	18.0	16.3	19.0	18.8



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Officials	51000	14,000	14,000	1,167	1,167	14,000
JC Gen Sal-Empl	512BI	1,421,550	1,452,701	134,103	123,972	1,620,600
PC Gen Emp Benefit	520BI	438,354	482,947	77,547	77,547	608,700
Contract Services	53100	550,655	564,448	80,740	21,432	551,600
Internal Services Charges	54300	152,443	145,259	16,483	14,452	156,800
Supplies	54400	77,253	65,491	11,692	2,668	65,200
Travel & Expense	55200	1,976	2,592	333	333	2,000
Other Expenses	55300	10,500	10,396	2,652	2,651	25,000
	<b>Department Total</b>	2,666,730	2,737,835	324,717	244,222	3,043,900



# Fund: 1001-General Fund | Department: 2802-Juvenile Probation (JC Clerk)

#### Program Description and Challenges

Juvenile Court is evaluating the Intake process to implement new procedures and utilize improved screening and assessment tools to more accurately identify youth and family needs at the "front door" to better match those needs with the right services and community partners.

### **Program Goals and Objectives**

- 1. Make informed recommendations to Judge and Magistrates while protecting health and safety of both youth and community.
- 2. Increase and optimize interaction and coordination with community partners.



# 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

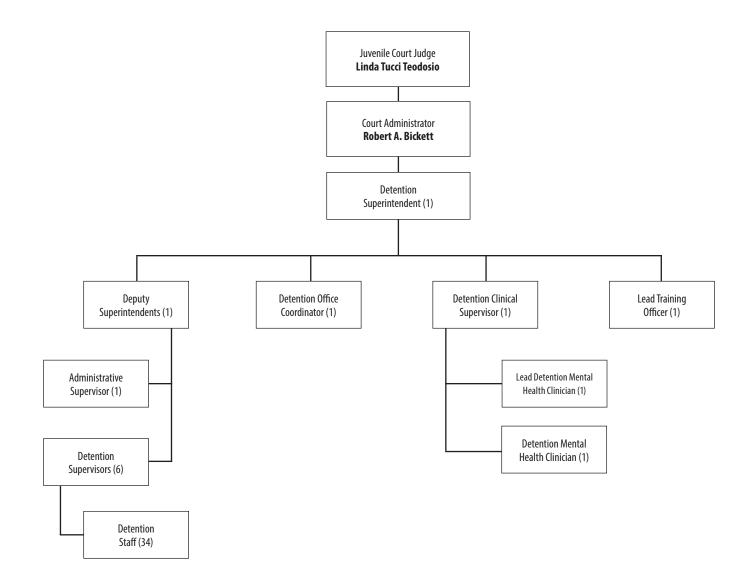
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Assistant	2.0	2.0	1.0	1.5	1.5
Assistant Court Administrator	0.0	0.0	1.0	1.0	1.0
Asst Chief Deputy Clerk	1.0	1.0	0.5	0.5	0.5
Bailiff	3.0	3.0	3.0	3.0	2.0
Bailiff Supervisor	0.0	0.0	0.0	0.0	1.0
Chief Deputy Clerk	1.0	1.0	1.0	1.0	1.0
Court Administrator	1.0	1.0	1.0	1.0	1.0
Data Systems Analyst	1.0	1.0	1.0	1.0	0.0
Deputy Clerk	13.0	12.0	9.5	8.5	8.5
FRRC Asst Coordinator	0.0	0.0	0.0	0.0	0.0
FRRC Coordinator	0.0	1.0	1.0	1.0	0.0
GAL Staff Attorney	0.0	0.0	1.0	1.0	1.0
Human Resource Administrator	1.0	1.0	1.0	1.0	1.0
IT Director	0.0	0.0	0.0	0.0	1.0
IT Support Coordinator	1.0	1.0	0.0	0.0	0.0
IV-E Administrator	0.0	0.0	1.0	1.0	1.0
Judicial Assistant	1.0	1.0	0.0	0.0	0.0
Judicial Attorney	0.8	1.0	0.0	0.0	0.0
Judicial Bailiff	0.0	0.0	1.0	1.0	1.0
Law Clerk	0.0	1.0	0.0	0.0	0.0
Lead Deputy Clerk	0.0	0.0	0.0	0.0	0.0
Personnel Officer	1.0	0.0	0.0	0.0	0.0
Personnel&Acct Administrator	0.0	0.0	1.0	1.0	1.0
	26.8	27.0	24.0	23.5	22.5



Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
JC Clerk Sal-Empl	512BJ	1,441,732	1,428,089	124,595	124,595	1,540,300
JC Clerk Emp Benefit	520BJ	526,253	576,473	75,989	75,989	678,400
Internal Services Charges	54300	13,932	16,600	5,940	2,322	16,600
Travel & Expense	55200	998	989	193	170	1,000
Other Expenses	55300	3,399	4,290	2,600	2,539	2,600
	<b>Department Total</b>	1,986,315	2,026,441	209,316	205,614	2,238,900









## **Program Description and Challenges**

Continue to work with the Juvenile Detention Alternative Initiative (JDAI) to monitor and control detention population while ensuring community safety.

## **Program Goals and Objectives**

- 1. Continue JDAI reform to ensure the correct youth are being held.
- 2. Provide innovative programming which promotes lawful, responsible, and productive behavior.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Child Advocate GAL	0.0	0.0	1.0	0.0	1.0
Communication Director	0.0	0.0	0.0	0.0	1.0
Dep Supt of Detention Services	2.0	0.5	0.5	1.0	0.5
Detention Admin Supervisor	0.0	0.0	0.0	0.5	1.0
Detention Mental Health Clinic	0.0	1.0	0.0	0.0	0.0
Detention Officer	31.0	24.0	24.0	24.0	24.0
Detention Supervisor	3.5	6.0	6.0	8.0	5.0
Dual Diagnosis Clinician-Deten	0.0	1.0	0.0	0.0	0.0
IV-E Administrator	0.0	1.0	0.0	0.0	0.0
Laundry Kitchen Worker	1.0	1.0	1.0	1.0	0.0
Master Control Staff	0.0	0.0	0.0	0.0	0.0
Office Coordinator-Detention	1.0	1.0	1.0	1.0	1.0
Supt of Detention Services	1.0	1.0	1.0	1.0	1.0
Training Officer-Detention	1.0	1.0	1.0	1.0	1.0
Veterans Resource Case Manager	0.0	0.0	0.0	0.0	1.0
Volunteer Coordinator	0.0	0.0	1.0	1.0	1.0
	40.5	37.5	36.5	38.5	37.5

# 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023



Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
JC DH Sal-Empl	512BK	2,183,463	2,153,252	282,205	219,658	2,467,700
JC DH Emp Benefit	520BK	727,608	681,425	120,396	120,396	813,500
Contract Services	53100	198,877	306,666	59,171	13,203	308,200
Internal Services Charges	54300	1,296	2,000	1,028	216	2,000
Supplies	54400	55,754	56,809	4,403	441	45,600
Other Expenses	55300	6,191	3,993	1,367	1,343	4,000
Grants & Mandates	57000	224,798	216,569	320,979	250,476	322,000
	<b>Department Total</b>	3,397,987	3,420,713	789,547	605,732	3,963,000



# Fund: 2370-JV Court Computer | Department: 28960-JVC Computerization

### **Program Description and Challenges**

## **Program Goals and Objectives**

In accordance with the Ohio Revised Code, additional fees are charged on each filing with the court to 1. Continue hardware upgrades as needed. help cover computerization costs of court. The Court receives about \$20,000 annually that is used for hardware and software upgrades.

2. Review and make appropriate upgrades to Court management system.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Supplies	54400	9,933	14,944	25,000	12,603	25,000
	Department Total	9,933	14,944	25,000	12,603	25,000

### **Department Expenditure Summary**

#### 273



# Fund: 2866-Juvenile Court Grants | Department: 28960-JV IV-E Maintenance

#### Program Description and Challenges

Agreement with the Ohio Department of Job & Family Services to draw down federal funds under Title IV-E of the Social Security Act. Seventy-five percent of funds received go to Juvenile Court while the remaining twenty-five percent is paid into the County general fund. It is expected the funding to continue to trend downward as it has over the last three years.

## **Program Goals and Objectives**

- 1. Accurate recordkeeping of IV-E cases to allow for the maximum drawdown of funds.
- 2. To ensure expenditures of funds are for the improvement of children and youth services in Summit County.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	0	0	0	0	100,000
Supplies	54400	0	0	0	0	25,000
	<b>Department Total</b>	0	0	0	0	125,000



# Fund: 2866-Juvenile Court Grants | Department: 28970-JV Court IV-E Reimbursement

### Program Description and Challenges

### Program Goals and Objectives

Agreement with The Oho Department of Job & Family Services to draw down federal funds under Title IV-E of the Social Security Act.

1. Accurate recordkeeping of IV-E eligible placements to ensure maximum drawdown of funds.

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Travel & Expense	55200	0	0	0	0	30,000
Transfers Out	59990	0	0	0	0	70,000
	<b>Department Total</b>	0	0	0	0	100,000



# Fund: 2371- JC Driver | Department: 28960-Juvenile Court Driver Intervention

### Program Description and Challenges

## **Program Goals and Objectives**

e a 1. Address risk factors encountered while driving.

Juvenile traffic diversion program that allows juvenile traffic offenders the opportunity to complete a training program which will result in the dismissal of their offense upon successful completion.

#### 2. Teach driver's responsibilities behind wheel of car.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	5,800	6,000	7,000	6,300	7,000
Supplies	54400	0	0	3,400	0	3,400
	<b>Department Total</b>	5,800	6,000	10,400	6,300	10,400



# Fund: 2373-JV Court Legal Research | Department: 28960-JVC Legal Research

## Program Description and Challenges

In accordance with Ohio Revised Code, additional fees are charged on each filing with the Court to help cover legal research costs of Court. Funds collected are quite nominal, about 10,000.00 per year. They are used to help defray the cost of the Court's legal research contract used by Judge and magistrates.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	3,804	1,548	10,000	6,596	10,000
	<b>Department Total</b>	3,804	1,548	10,000	6,596	10,000



# Fund: 2375-JV Court Special Projects | Department: 28960-JVC Special Projects

### Program Description and Challenges

## **Program Goals and Objectives**

1. Upgrade or add modules to case management system.

2. Upgrade digital recording system.

In accordance with the Ohio Revised Code, the Court has established a special project fee on each filing to pay for special projects of the Court. The Court expects to receive about 60,000.00 in 2024, and that money will be used for upgrades to the digital recording and case management systems.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	767	4,690	100,000	66,968	100,000
	<b>Department Total</b>	767	4,690	100,000	66,968	100,000



# Fund: 2376-Juvenile Court Clerk Fees | Department: 28960-Juvenile Court Clerk Fee

#### Program Description and Challenges

## **Program Goals and Objectives**

1. Compliance with IRS regulation 6045.

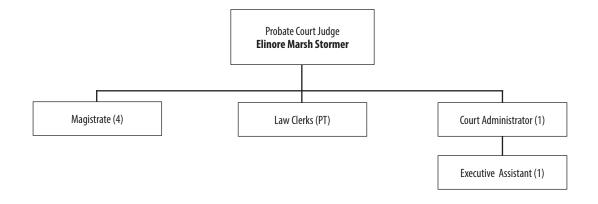
The Clerk fees fund was established in 2012 to comply with IRS regulation 6045 that requires every payer engaged in a trade or business who, in the course of that trade or business, makes payments aggregating 600 dollars or more during a calendar year to an attorney in connection with legal services must provide a 1099 to the attorney.

		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Contract Services	53100	0	0	10,000	0	10,000
	<b>Department Total</b>	0	0	10,000	0	10,000

# Courts 280

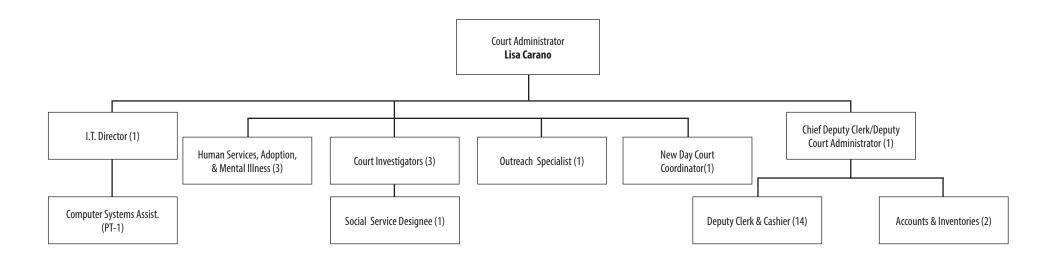
Fund: 1001-General Fund | Department: Probate Court-26010





# Courts 281







#### **Program Description and Challenges**

The Court of Common Pleas, Probate Division, resolves cases in regards to estates, civil, guardianships, trusts, wills, adoptions, name changes, birth corrections and mental illness. The Court returns a substantial amount of funding to the Summit County General Fund through the collection of court costs and fees which are established by the Ohio Legislature.

#### **Program Goals and Objectives**

- 1. Continue technological upgrades for Case flow improvement.
- 2. Continue to participate in Community Outreach Events to educate the public about the Probate Court Services.
- 3. New Day Court continues to welcome other County Probate Courts to observe.



# 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Account Clerk 1	2.0	2.0	2.0	2.0	1.0
Administrative Assistant	0.5	0.5	0.5	0.5	1.5
Adoption Clerk 1	1.0	1.0	1.0	1.0	1.0
Bookkeeping Supervisor	1.0	1.0	1.0	1.0	1.0
Cashier 1	1.0	1.0	1.0	1.0	1.0
Chief Deputy Clerk	1.0	1.0	0.0	1.0	1.0
Chief Magistrate	1.0	1.0	1.0	0.0	1.0
Civil Commitment Clerk 1	1.0	0.9	0.9	0.9	0.9
Community Outreach Specialist	1.0	1.0	1.0	1.0	0.0
Computer Operations Asst.	0.0	0.0	0.0	0.0	1.0
Computer Operations Supervisor	0.0	0.0	0.0	0.0	0.1
Counter Clerk 1	6.0	5.0	5.0	0.0	0.0
Court Administrator	0.9	1.0	1.0	1.0	1.0
Court Investigator/PT Magistrate	0.0	0.0	0.0	0.0	0.0
Deputy Clerk	0.0	1.0	2.0	9.0	10.0
Deputy Court Administrator	1.0	1.0	1.0	0.0	0.0
Docket Appointment Clerk 1	1.0	1.0	1.0	1.0	1.0
Human Services Receptionist	0.0	0.0	0.0	1.0	0.0
Investigator 1	2.0	2.0	2.0	3.0	3.0
Investigator 3	1.0	1.0	1.0	0.0	0.0
Judicial Attorney - Magistrate	1.0	1.0	1.0	0.0	0.0
Magistrate 1	2.0	2.0	2.0	3.0	2.0
Marriage License Clerk 1	2.0	2.0	2.0	1.0	1.0
New Day Court Coordinator	0.5	0.5	0.5	1.0	0.0
Probate Court Judge	1.0	1.0	1.0	1.0	1.0
Records Clerk 1	2.0	2.0	2.0	2.0	1.0
Social Service Designee	0.0	0.0	1.0	1.0	0.0
	29.9	29.9	30.9	32.4	29.5

283



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Officials	51000	14,000	14,000	1,167	1,167	14,000
Salaries-Employees	51200	1,528,340	1,505,261	212,953	164,846	1,803,900
PC Gen Emp Benefit	520BG	583,943	539,019	182,211	44,592	683,400
Professional Services	53000	0	0	2,000	0	2,000
Contract Services	53100	26,949	28,946	8,014	1,511	60,900
Advertising & Printing	53900	0	0	1,165	0	1,500
Motor Veh Fuel/Repair	54100	0	284	6,000	0	6,000
Utilities	54200	0	0	600	0	600
Internal Services Charges	54300	52,600	53,500	7,027	6,363	59,900
Supplies	54400	15,960	22,338	7,377	356	24,000
	<b>Department Total</b>	2,221,791	2,163,348	428,515	218,834	2,656,200



# Fund: 2390- Probate Computerization | Department: 26960-PC-Computerization

#### Program Description and Challenges

Per O.R.C. 2303.201, fees collected are placed in a separate fund for procuring and maintaining computerization of the court. The court will continue with upgrades in addition to yearly maintenance and support, greatly improving the efficiency of Probate Court case flow. Technological improvements, hardware replacement, updates and maintenance are scheduled for 2024.

## **Program Goals and Objectives**

- 1. Maintain CMS software, maintenance and support. Continue to follow Supreme Court rules and procedures for Case flow management.
- 2. Host Servers and Storage replacement Continue to be a priority.

#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Civil Commitment Clerk 1	0.0	0.0	0.1	0.1	0.1
Computer Operations Supervisor	1.0	1.0	1.0	1.0	0.9
Court Administrator	0.1	0.0	0.0	0.0	0.0
	1.1	1.0	1.1	1.1	1.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	71,670	71,603	74,480	73,515	73,000
PC Comp Emp Benefit	520FU	30,075	31,046	34,967	32,610	33,300
Contract Services	53100	90,694	80,217	81,500	81,500	90,000
Supplies	54400	0	0	15,000	0	15,000
Travel & Expense	55200	0	0	2,500	161	2,500
Equipment	57300	2,562	1,962	10,000	0	10,000
	<b>Department Total</b>	195,001	184,828	218,447	187,786	223,800



# Fund: 2396-Probate Court-Mental Health | Department: 26960-PC-Mental Health

#### Program Description and Challenges

## **Program Goals and Objectives**

Per O.R.C. 5122.43(B), costs, fees and expenses for Mental Health services are appropriated through a separate Mental Health Fund. Per O.R.C., reimbursements are made from the State of Ohio per allowable expenses.

1. Process Mental Illness hearings and bill accordingly to Counties for allowable State reimbursements.

2. Continue New Day Court Program assisting and monitoring mental illness caseload.

## 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
New Day Court Coordinator	0.5	0.5	0.5	0.0	0.0
	0.5	0.5	0.5	0.0	0.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	24,293	2,920	0	0	0
CPC Ct Empl Ben	520GA	12,951	1,287	0	0	0
Other Expenses	55300	130,336	108,460	150,000	95,931	75,000
	Department Total	167,580	112,667	150,000	95,931	75,000



# Fund: 2305-Domestic Violence Trust | Department: 26960-PC Marriage License

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Grants & Mandates	570FG	48,722	48,858	60,000	32,640	60,000
	<b>Department Total</b>	48,722	48,858	60,000	32,640	60,000



# Fund: 1001-General Fund | Department: 24010-Court of Appeals

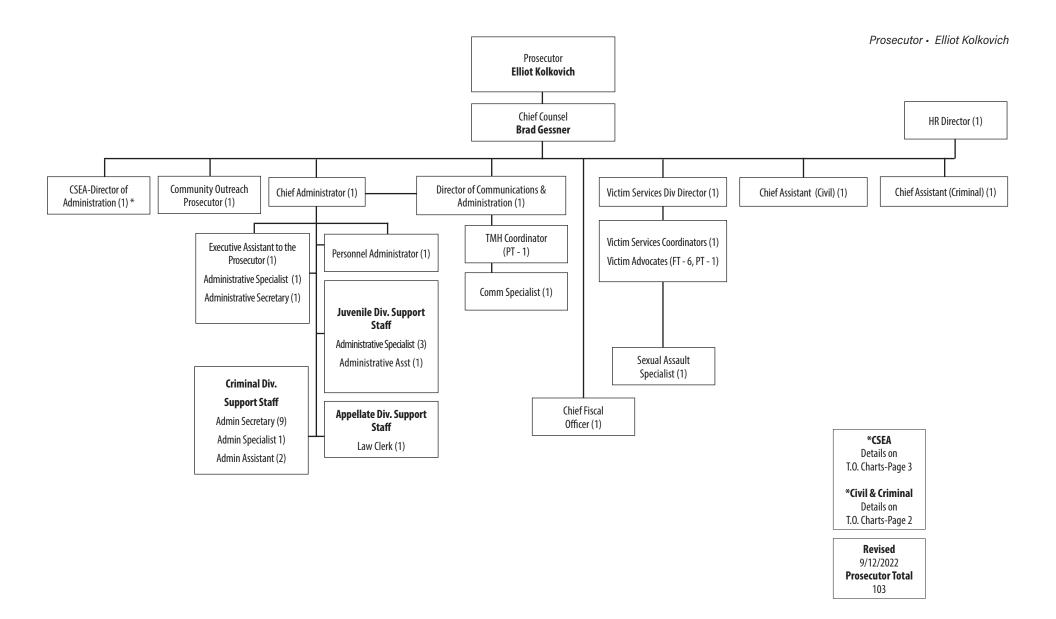
#### Program Description and Challenges

The Courts of Appeals is established by Section 1, Article IV of the Ohio Constitution, and their jurisdiction is outlined in Section 3, Article IV. As intermediate level appellate courts, their primary function is to hear appeals from the common pleas, municipal, and county courts. Each case is heard and decided by a panel of three judges.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	47,140	26,940	9,135	1,223	26,000
Internal Services Charges	54300	13,924	13,624	3,094	2,396	14,000
Supplies	54400	16,741	17,589	11,296	4,746	26,400
Travel & Expense	55200	0	528	8,735	2,339	12,300
Other Expenses	55300	26,500	27,647	7,259	709	28,000
	<b>Department Total</b>	104,306	86,329	39,518	11,412	106,700



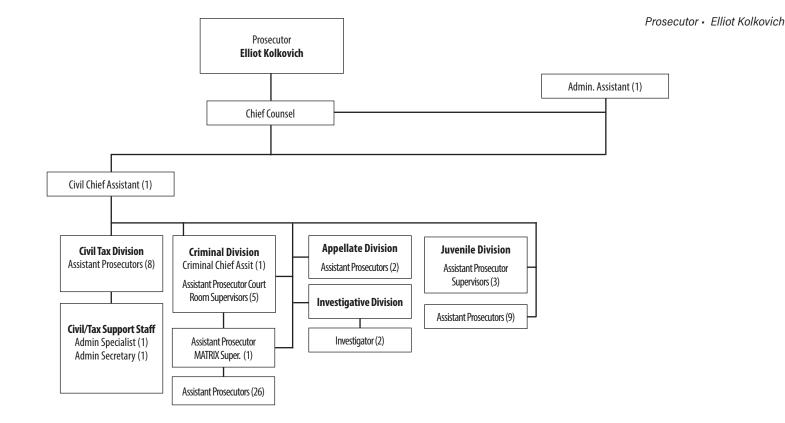




 Prosecutor
 293

 Fund: 1001-General Fund | Department: 29010-Prosecutor Administration
 293

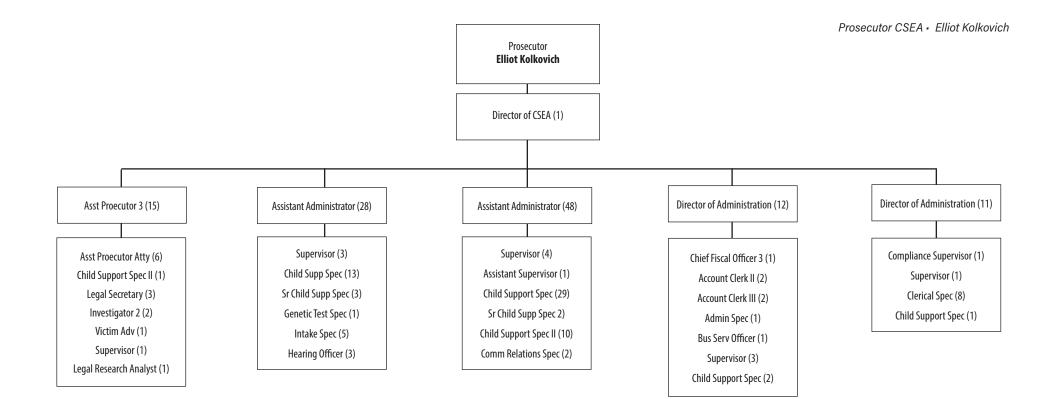




 Prosecutor
 294

 Fund: 1001-General Fund | Department: 29010-Prosecutor Administration
 294









#### **Program Description and Challenges**

#### **Criminal Division**

The mandatory function of the Criminal Division is to prosecute all felony cases in the county from arrest or indictment, through plea and sentencing, and appeals through all courts. The office will continue to act as the Police Legal Advisor (PLA) to the Sheriff and her staff. We also respond to and consult with, municipal police agencies, and provide training regarding changes to the law and the effects of those changes. Additionally, we review files for grand jury when no arrest has been made to determine if the case should proceed to grand jury or other actions should occur. Continuing to deal with the challenges created by the COVID-19 pandemic and its aftereffects, the Criminal Division prepares, resolves, and continues to bring to trial the high number of cases previously continued or held in abeyance due to public health and safety issues. The Office continues to deal with an increase in the number of violent and gun related crimes in the county. Increased salaries are more competitive and are helping to reduce the number of well-trained professional staff leaving for other better funded public and private sector offices. Also, the Office is making additional efforts to reduce employee turnover. Those efforts include the encouragement and support of prosecutor participation in newly formed office groups (Wellness Committee, Retention and Recruitment Committee, and Ambassadors for Equity and Social Justice), to seek new ways to pursue incentives and additional funding to attract, recruit, replace and retain gualified and talented prosecutors and staff. The office continues to increase the community's faith and reliance of the criminal justice system through education, our presence at community events, lectures, school presentations, and the Prosecutor's Office Citizens Academy.

#### **Victim Services**

The purpose of the program is to provide support to victims of crime as they navigate the justice system as well as ensure their rights are protected under Marsy's Law. Victim Advocates accompany victims to court and advocate on their behalf. They inform victims of their rights and aid in completing Ohio Crime Victims' Compensation documents. They refer victims to other community services and organizations. Our mission is to prevent secondary victimization by the Criminal Justice System.

The Victim Services Division is comprised of advocates who work in both Juvenile and Common Pleas Courts as well as in Grand Jury. Most of the positions are funded by grants which are applied for annually. Challenges facing the program include sustaining funding. The federal Victims of Crime Act funding has significantly decreased in the State of Ohio and across the country. Unlike most federal programs, VOCA depends on the deposits into the Crime Victims Fund before Congress can make these funds available to support vital crime victim assistance programs. The Victims of Crime Act (VOCA) is the only federal funding dedicated solely to supporting services to victims of all types of crimes. Prosecutor-based victim advocacy programs are largely ineligible for other grant awards or foundational grants, are not typically the recipient of private donations, and do not have a designated line item in the state budget like other community-based advocacy programs. However, as part of the prosecutor's office, this program ensures both trauma-informed and legally required services to all victims of all crimes. Our program is the primary provider of court advocacy for victims of felony and juvenile crimes within Summit County. We also received a funding decrease from our VAWA (Violence Against Women Act) funding over the last two grant cycles (this funding covers one victim advocate who specializes in violence against women cases). Without our Victim Advocates, it would be impossible to ensure that our office is in full compliance with the Constitutional provisions required by Marsy's Law. Our VOCA funding was decreased significantly in the last several grant cycles. In the prior grant cycle, this caused us to remove 2.5 funded positions from the grant. For the last two grant cycles, the Ohio Attorney General's Office gave each grantee the amount permitted to apply for. They did this so that no one would be surprised by the award amount, and they let everyone know that funding would not increase. VOCA currently has a historically low balance and the proposed FY24 budget projects a 40% cut as compared to FY23. This is considered catastrophic to victim service providers. Despite the increase in crime/cases and fiscal cuts to our primary funding source, we continue to provide increased constitutionally mandated services. On April 6, 2023, when HB 343 went into effect, our responsibilities increased dramatically, while we are already under-funded, and our victim advocates have exceedingly high caseloads. Despite this, we continue to strive to maintain our high level of service to crime victims.



#### **Program Goals and Objectives**

- 1. Criminal Division Continue achieving a high conviction rate of 95% or greater.
- 2. Criminal Division Focus on most serious offenses; homicides, sexual assaults, gun violence, etc. to continue to obtain effective results. With an experienced and trained staff, continue to prosecute all crimes, including heroin/fentanyl dealers to try to get these drugs off the street. Continue to reduce the backlog created by the COVID pandemic. Continue to collaborate with community partners in seeking to end criminal activity including the heroin/fentanyl epidemic and find ways to eliminate deaths from these drugs. To be aware of the consequences crime brings to those engaged in criminal activity, the victims and all families involved along with our community.
- 3. Victim Services To ensure all victims are fully informed of their rights and kept informed of every proceeding regarding their case as well as provide court accompaniment.
- 4. Victim Services Provide written and phone notification to victims regarding case actions.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Assistant	2.2	3.0	3.0	3.6	3.6
Administrative Secretary	3.0	3.0	2.0	13.0	13.0
Administrative Specialist	0.0	0.0	1.0	2.0	2.0
Administrative Support	0.0	0.0	0.0	0.0	0.0
Assistant County Prosecutor 1	16.1	18.0	18.0	8.5	8.0
Assistant County Prosecutor 2	18.5	17.2	16.5	24.5	25.3
Assistant County Prosecutor 3	4.7	6.5	6.5	7.9	7.9
Chief Ast Prosecuting Attorney	1.2	1.4	1.4	1.5	1.4
Chief Counsel	0.7	1.0	1.0	1.0	1.0
Chief Fiscal Officer	0.0	0.0	0.0	1.0	1.0
Chief Investigator	0.0	0.0	0.0	0.0	0.5
Clerical Supervisor 2	1.0	1.0	1.0	0.0	0.0
County Prosecutor	1.0	1.0	1.0	1.0	1.0
Director of Administration	0.7	1.0	1.0	1.0	1.0
Director of Victim Services	0.7	1.0	1.0	1.0	1.0
Executive Assistant 1	0.2	1.0	1.0	2.0	2.0
Gun Violence Prosecutor	0.0	0.5	0.0	0.0	0.0
Investigator 1	0.0	0.0	0.0	2.0	1.0
Investigator 2	1.8	2.0	2.0	0.0	0.0
Law Clerk	0.0	0.0	0.0	0.5	0.5
Legal Secretary 1	5.0	3.0	4.0	0.0	0.0
Legal Secretary 2	1.5	3.5	4.5	0.0	0.0
Legal Secretary 3	4.0	4.0	4.0	0.0	0.0
Personnel Administrator	0.7	1.0	1.0	1.0	1.0
Senior Administrator-EXE	0.7	1.0	1.0	1.0	1.0
Victim Advocate	0.0	0.0	1.6	0.0	0.0
Victim Services Coordinator	0.0	0.0	0.0	1.0	1.0
	63.6	70.1	72.4	73.4	73.1

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		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Officials	51000	149,097	151,749	11,972	11,877	154,500
PR Adm Sal-Empl	512BL	4,481,183	4,864,167	454,656	454,656	5,356,000
PR Adm Emp Benefit	520BL	1,594,039	1,703,400	220,156	220,156	2,026,300
Contract Services	53100	93,284	97,641	43,378	9,302	129,000
Motor Veh Fuel/Repair	54100	1,472	7,890	1,846	1,846	10,000
Internal Services Charges	54300	107,676	117,000	15,821	14,761	127,000
Supplies	54400	47,813	69,850	15,015	13,705	52,000
Travel & Expense	55200	0	(2)	0	0	0
Other Expenses	55300	161,434	212,949	25,861	25,836	168,400
Grants & Mandates	570BL	95,700	112,081	116,700	116,700	116,600
	<b>Department Total</b>	6,731,698	7,336,724	905,405	868,840	8,139,800



# Fund: 1081-Inmate Phone Commission | Department: 29010-Prosecutor-General Office

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Direct Indictment Officer 2	1.0	1.0	1.0	1.0	0.0
Investigator 1	0.0	0.0	0.0	0.0	1.0
Investigator 2	0.0	0.0	0.0	0.0	0.0
	1.0	1.0	1.0	1.0	1.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	58,446	55,577	44,330	43,215	44,900
PR IP Emp Benefit	520CD	9,470	9,096	28,232	6,627	31,400
MMO-PPO Advantage	52470	0	3,022	0	21,605	0
Supplies	54400	0	0	365	0	2,000
	<b>Department Total</b>	67,916	67,695	72,928	71,447	78,300



# Fund: 2210-DTAC-Prosecutor | Department: 29960-Prosecutor-DTAC

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Assistant	1.8	1.0	1.0	0.0	0.0
Administrative Secretary	0.0	0.0	0.0	1.0	1.0
Administrative Specialist	1.0	1.0	1.0	1.0	1.0
Assistant County Prosecutor	0.0	0.0	2.0	0.0	0.0
Assistant County Prosecutor 1	3.0	3.0	2.0	4.0	4.0
Assistant County Prosecutor 2	2.2	1.4	1.2	2.3	2.2
Assistant County Prosecutor 3	2.3	1.0	0.0	0.0	0.0
Assistant Prosecutor	0.2	0.0	0.0	0.0	0.0
Chief Ast Prosecuting Attorney	0.9	0.5	0.5	0.5	0.5
Chief Counsel	0.3	0.0	0.0	0.0	0.0
Chief Investigator	0.0	0.0	0.0	0.0	0.0
Director of Administration	0.3	0.0	0.0	0.0	0.0
Executive Assistant 1	0.8	0.0	0.0	0.0	0.0
Investigator 2	0.2	0.0	0.0	0.0	0.0
Law Clerk	2.0	3.0	2.0	1.5	1.5
Legal Secretary 1	0.0	0.0	0.0	0.0	0.0
Legal Secretary 2	0.5	0.5	0.5	0.0	0.0
Personnel Administrator 1	0.3	0.0	0.0	0.0	0.0
Senior Administrator-EXE	0.3	0.0	0.0	0.0	0.0
	16.0	11.3	10.2	10.3	10.2



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51000	682,934	666,813	710,301	632,592	725,000
Employee Benefits	52000	218,697	217,465	540,483	230,804	262,900
Contract Services	53100	20,521	18,872	150,866	28,478	30,800
Rentals & Leases	53800	9,296	9,730	9,739	8,317	5,700
Advertising & Printing	53900	0	0	1,531	0	0
Internal Services Charges	54300	5,751	6,126	45,577	6,433	25,900
Supplies	54400	3,830	1,374	18,428	3,264	2,000
Travel & Expense	55200	1,069	2,238	2,927	0	0
Other Expenses	55300	22,093	22,000	22,000	21,637	22,000
Equipment	57300	0	0	3,615	0	0
	<b>Department Total</b>	964,190	944,618	1,505,467	931,526	1,074,300



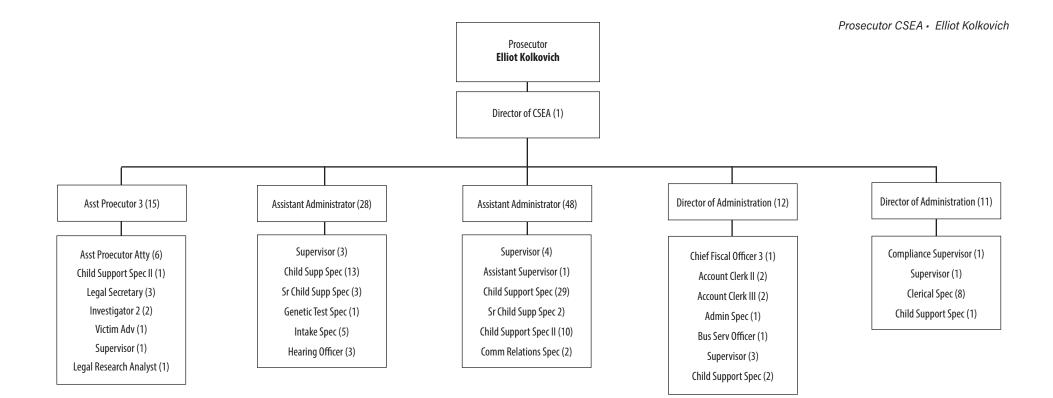
# Fund: 2405-SC Prosecutor ESAC | Department: 29960-Prosecutor ESAC

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Equipment	57300	4,050	0	60,000	35,538	60,000
	<b>Department Total</b>	4,050	0	60,000	35,538	60,000

 Prosecutor
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 Fund: 2160-CSEA | Department: 30010-Child Enforcement Agency
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Revised 4/2/2024 Total Employees 120 Bargaining 79 Non-Bargaining 41 PT Non-Bargaining 0



#### **Program Description and Challenges**

The Child Support Enforcement Agency (CSEA) is comprised of 119 employees and is the largest division of the Prosecutor's Office. CSEA is responsible for the establishment of paternity and support orders for all children born out-of-wedlock or of a marriage resulting in separation, divorce, or dissolution with children. CSEA establishes support orders administratively and judicially, including orders for medical insurance or cash medical orders if health insurance is not available for children in applicable cases. CSEA is also responsible for the enforcement, collection and distribution of child, medical and spousal support associated with nearly 40,000 cases.

CSEA continues to work diligently with state and local partners to develop revenue generating ideas through IV-D contracts, memorandums of understanding, and statewide legislation. CSEA is seeking a contribution of shared funds from Job and Family Services (533 funding) or the county general fund. The receipt of these shared funds will allow CSEA to receive additional federal funding to offset operating costs because for every local dollar, CSEA receives an additional \$2 in federal funding.

For SFY2024-2025, the statewide allocation for the child support program was unchanged from the prior budget at \$26.4 million annually. Summit County's portion of this statewide allocation is approximately 4%.

There is a statewide (and nationwide) trend of decreasing child support caseloads and collections. Federal Performance Incentive Funding is earned by the state of Ohio based on the amount of child support collected. As a result, the amount of federal performance incentive funds received by the state is projected to be reduced. This could result in a loss of incentive funding for Summit County if the overall allocation is reduced even if our performance continues to remain the same or increases. Paternity Establishment was on a downward trend nationwide as a result of the pandemic and the child support program in Ohio has been working together to increase paternity establishment performance. Our performance is nearly back to pre-pandemic levels.

#### Program Goals and Objectives

- 1. Increase current support collections to pre-pandemic levels by 2025, reaching 75% by 2026.
- 2. Increase collections on past due support to pre-pandemic levels by 2024.
- 3. Increase paternity performance to pre-pandemic levels by 2024, reaching 99% by 2026.
- 4. Increase support establishment by 1% by 2025.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Account Clerk II	3.0	3.0	3.0	3.0	3.0
Account Clerk III	1.0	1.0	1.0	1.0	1.0
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Administrative Hearing Officer	2.0	2.0	2.0	3.0	3.0
Administrative Specialist	0.0	0.0	0.0	0.0	1.0
Administrative Support	1.0	0.0	0.0	0.0	0.0
Assistant Administrator-EXE	2.0	2.0	2.0	0.0	0.0
Assistant County Prosecutor 1	4.0	4.0	4.0	4.0	5.0
Assistant County Prosecutor 2	1.0	1.0	1.0	3.0	1.0
Assistant County Prosecutor 3	1.0	1.0	1.0	1.0	1.0
Assistant Payroll Supervisor	1.0	1.0	1.0	0.0	0.0
Assistant Prosecutor 1	0.0	0.0	1.0	0.0	0.0
Assistant Prosecutor 1/Hearing	0.0	0.0	1.0	0.0	0.0
Asst Director of Administratn	1.0	1.0	1.0	0.0	0.0
Business Services Officer	0.0	0.0	1.0	1.0	1.0
Chief Fiscal Officer	0.0	0.0	0.0	0.0	1.0
Chief Hearing Officer	0.0	0.0	0.0	0.0	0.0
Child Support Asst Supervisor	0.0	0.0	0.0	0.0	1.0
Child Support Specialist	53.0	51.0	51.0	51.0	44.0
Child Support Specialist II	0.0	0.0	0.0	9.0	11.0
Child Support Supervisor	10.0	10.0	10.0	11.0	12.0
Clerical Specialist	8.0	7.0	8.0	8.0	8.0
Community Relations Specialist	1.0	1.0	1.0	1.0	2.0
Compliance Supervisor DHS	0.0	0.0	0.0	1.0	1.0
Director of Administration	1.0	1.0	1.0	2.0	2.0
Director of CSEA	1.0	1.0	1.0	1.0	1.0
Fiscal Officer 3	1.0	1.0	1.0	1.0	0.0
Genetic Testing Specialist	1.0	1.0	1.0	1.0	1.0



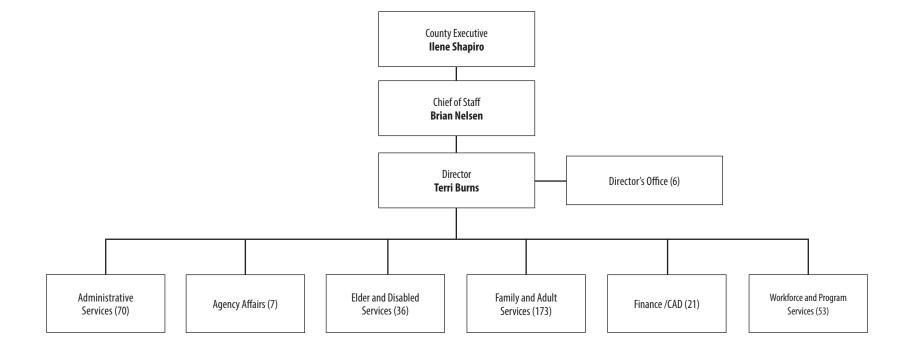
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Help Desk/Data Coordinator	0.0	0.0	0.0	0.0	0.0
Intake Specialist	4.0	4.0	5.0	5.0	5.0
Investigator 1	0.0	0.0	0.0	1.0	1.0
Investigator 2	2.0	2.0	2.0	1.0	1.0
Legal Secretary 1	0.0	1.0	1.0	1.0	0.0
Legal Secretary 2	3.0	2.0	1.0	1.0	1.0
Legal Secretary 3	1.0	1.0	1.0	1.0	2.0
Office Manager	1.0	1.0	1.0	1.0	0.0
Outreach Coordinator-CSEA	1.0	1.0	1.0	1.0	0.0
Senior Child Support Specialist	9.0	9.0	9.0	1.0	6.0
Social Program Administrtr DHS	1.0	1.0	1.0	2.0	2.0
Victim Advocate	0.0	0.0	1.0	1.0	1.0
	116.0	112.0	117.0	119.0	120.0



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
CSEA Sal-Empl	512EQ	5,079,507	5,125,922	5,877,494	5,473,146	6,285,900
CSEA Emp Benefit	520EQ	2,293,184	2,339,674	2,920,714	2,621,727	3,105,000
Contract Services	53100	802,482	582,398	1,218,106	963,661	1,149,089
Motor Veh Fuel/Repair	54100	0	0	10,000	0	5,000
Internal Services Charges	54300	103,235	109,970	208,000	207,949	445,000
Supplies	54400	18,778	39,663	60,000	31,688	65,000
Travel & Expense	55200	7,503	19,136	20,000	10,388	25,000
Other Expenses	55300	428,759	620,042	604,506	542,279	500,000
Equipment	57300	0	0	46,663	26,637	25,000
	<b>Department Total</b>	8,733,448	8,836,806	10,965,483	9,877,476	11,604,989

# **Job & Family Services**







#### **Program Description and Challenges**

JFS is comprised of six divisions.

Administrative Services (AS), which comprises Electronic Mail Processing, Field Investigations/Benefit Recovery, Child Care, and the Training Department, supports the delivery and integrity of the programs and services provided by the agency. In a single year, the Electronic Mail Processing Unit typically processes over 700,000 paper and electronic documents, facilitating the work of program staff, increasing efficiency, and standardizing eligibility and enrollment for clients in Summit County. The Training Department continues to prepare On-the Job (OJT) students for the rigors of case work and delivers state-mandated and professional development trainings to eligibility staff.

Agency Affairs and Development (AAD) is responsible for circulating relevant information to staff, clients, providers, the community, and elected/appointed officials. This Division ensures the accuracy and consistency of all communications, including those that represent the Summit County Executive's Office, JFS, and the OhioMeansJobs Center (OMJC). AAD also has responsibility of the agency's fleet vehicles, oversees the agency's print department and mail room, and contributes to the social media presence of the agency and the county. ­­

Elder and Disabled Services (EDS), which comprises Long-Term Care (LTC) and Adult Protective Services (APS), administers a range of programs that offer medical and nonmedical care, in the appropriate setting, to elderly, disabled, and medically unstable individuals. LTC recipients are those who require a level of care equivalent to that received in a nursing facility, although services, which include such daily self-care activities as feeding, bathing, dressing, grooming, and using the restroom, can also be provided at home or in the community. Annually, the APS hotline takes nearly 2,000 calls and investigates over 1,000 cases of alleged abuse, neglect, exploitation or other maltreatment. Ensuring the health, safety, and well-being of seniors and providing them with appropriate services is achieved through collaborations with many community partners.

Family and Adult Services (FAS) administers the Supplemental Nutrition Assistance Program (SNAP), which helps eligible zero- and low-income households stretch their food budgets and buy healthy food; the Temporary Assistance to Needy Families (TANF) program (known in Ohio as Ohio Works First, or OWF), which provides financial assistance to needy families for up to 36 months; and Medicaid, a federal and state program that helps with medical costs for some people with limited income and resources. In addition to intake and ongoing eligibility determinations, the division also oversees telephone interpretation services for those with no or limited English proficiency and Refugee Resettlement services, which provide financial and medical assistance to displaced families and individuals. The division also includes the lobby/customer service area, Call Center, and numerous satellite locations across the County, including hospitals, libraries and schools.

Finance and Budget (F&B), is responsible for maintaining the financial integrity of the agency. The division oversees the financial management of the annual operating budget from approximately 30 funding sources and functions on three fiscal calendars: county, state and federal. In addition to processing administrative expenses and monthly invoices, F&B reports monthly financial information to the State via the County Financial Information System (CFIS) and to other granting agencies as required. The responsibility of contract administration and contract compliance also fall under the purview of this division, including preparation of various types of contracts/sub-awards and monitoring of provider agreements to ensure that fiscal, program, and performance provisions comply with federal and state guidelines. The division also acts as the fiscal agent for the Summit and Medina Workforce Area Council of Governments (SAMWA COG) and oversees and performs eligibility for Non-Emergency Medical Transportation (NEMT), a program providing direct-delivery transportation to Medicaid-eligible consumers.



Workforce and Program Services (WPS) is responsible for the performance of the One Stop Operator (OSO) services at the OhioMeansJobs Center (OMJC) which encompasses different governmental and community partners who provide job-search assistance, job training, employee recruitment, and other work-related services. JFS is the largest partner in the OMJC, and WPS oversees a range of programs administered by JFS at the OMJC, including: work activities mandated for individuals in receipt of OWF cash assistance and/or SNAP benefits; the Summer Youth Employment Program; management of the Building Opportunities for Sustained Success (BOSS) program which provides income-eligible young people ages 14 to 24 with training and support services; the NEXT benefit bridge program; and the Subsidized Employment Program (SEP) which reimburses local employers for hiring and retaining employees who meet certain eligibility requirements. This division also has oversight of the Prevention, Retention, and Contingency (PRC) program, which includes identification of valuable services for our TANF-eligible residents, performing eligibility, and maintaining the PRC plan, as required by the state. WPS also has responsibility for agency hearings as required by the state, performance management, and quality assurance (QA) activities.

#### **Program Goals and Objectives**

- 1. Maximize allocations through Inter-County Transfer with other County JFS' across the State.
- 2. Achieve and maintain 50% TANF all-family work participation rate (as it was prior to COVID).
- 3. Achieve or exceed the 95% SNAP application timeliness rate.
- 4. Continue to improve IEVS timeliness rate (state threshold is 80%).
- 5. Raise overall awareness in the community of JFS services through various media platforms and continue to increase presence at off-site locations to expand eligibility services to as many residents as possible.
- 6. Continue to grow the Summit County NEXT benefit bridge program to assist individuals who experience a reduction in public assistance benefits due to increase of income, commonly known as "the benefits cliff."



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Accountant 1	0.0	0.0	0.0	1.0	1.0
Administrative Assistant	0.0	0.0	0.0	0.0	0.0
Administrative Liaison DHS	1.0	1.0	1.0	1.0	1.0
Administrative Specialist	3.0	4.0	3.0	3.0	3.4
Adult Prot Social Worker	7.0	7.0	10.0	0.0	0.0
Adult Protective Services Inves	0.0	0.0	0.0	10.0	10.0
Assistant Director	0.0	0.3	0.0	0.0	0.0
Asst Cnty Human Serv Administr	4.0	6.0	6.0	6.0	5.0
Attorney 2	0.0	0.0	0.0	0.5	0.5
Case Management Specialist I	20.0	30.0	30.0	26.0	22.0
Case Management Specialist II	152.0	149.0	157.0	153.0	159.0
Chief Fiscal Officer	1.4	2.0	2.0	2.0	2.0
Chief Information Officer	0.1	0.0	0.0	0.0	0.0
Child Care Specialist	9.0	8.0	9.0	12.0	15.0
Clerical Specialist	0.0	8.0	8.0	5.0	3.0
Commun/Pub Affairs Admin DHS	1.0	0.0	0.0	0.0	0.0
Computer System Soft Analyst I	1.8	2.0	0.0	0.0	0.0
Computr System Soft Analyst II	2.0	2.8	0.0	0.0	0.0
Data Control Technician	1.0	1.0	1.0	1.0	1.0
Delivery Driver	1.0	1.0	1.0	1.0	1.0
Deputy Dir - Labor Relations	0.1	0.1	0.1	0.1	0.0
Deputy Dir-Labor Relations	0.0	0.0	0.0	0.0	0.1
Deputy Director - Executive	1.4	0.5	0.0	0.0	1.0
Deputy Director - Finance	0.0	0.0	0.2	0.0	0.0
Deputy Director of IT	0.3	0.0	0.0	0.0	0.0
Deputy Director-HRD/Personnel	0.4	0.0	0.0	0.0	0.8
Deputy Director-Law	0.0	0.0	0.0	0.0	0.0
Dir of Job & Family Services	1.0	1.0	1.0	1.0	1.0



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Director of Administration	1.0	0.0	0.0	0.0	0.0
Director of Human Resources	0.4	0.0	0.0	0.0	0.4
Employ Svs Coordinator (YES)	1.0	0.0	1.0	0.0	0.0
Employee Service Counselor	1.0	1.0	1.0	0.0	0.0
Employer Services Coordinator	0.0	1.0	0.0	0.0	0.0
Employment Services Liaisn DHS	1.0	0.0	0.0	0.0	0.0
Executive Assistant 1	6.1	5.0	5.0	5.0	7.8
Executive Assistant 2	0.0	0.0	0.0	0.0	0.0
Fiscal Officer 1	1.0	1.0	1.0	1.0	4.0
Fiscal Officer 2	3.0	3.0	2.0	1.0	0.0
Fiscal Officer 3	2.0	2.0	1.0	1.0	1.0
Hearing Officer	6.0	6.0	5.0	5.0	6.0
Human Resource Administrtr-HRD	0.0	0.0	0.0	0.0	1.1
Income Maint Case Cont Reviewr	5.0	5.0	7.0	7.0	7.0
Income Maintenance Worker III	32.0	0.0	0.0	0.0	0.0
Inventory Control Specialist	0.0	0.0	0.0	0.0	0.0
Investigator I	7.0	5.0	6.0	6.0	7.0
Investigator II	2.0	2.0	0.0	0.0	0.0
Laborer	2.0	1.0	1.0	1.0	1.0
Legal Assistant	0.0	0.0	0.0	0.0	0.0
Maintenance Administrator - EX	0.0	0.0	0.0	0.0	0.0
Management Info Specialist DHS	0.0	0.0	1.0	1.0	1.0
Network Client Systems Manager	1.0	1.0	0.0	0.0	0.0
Office Manager	1.0	1.0	1.0	1.0	1.0
Payroll Supervisor	0.0	0.0	0.0	0.0	0.4
Personnel Admin 1	0.0	0.0	0.0	0.0	0.4
Personnel Admin 2	0.0	0.0	0.0	0.0	0.4
Personnel Admin 2-HRC/AUD	1.4	1.0	1.0	1.0	0.0



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Personnel Officer 2 DHS	0.4	0.0	0.0	0.0	0.0
Print Machine Operator	1.0	0.0	0.0	0.0	0.0
Public Inquiries Assistant I	0.0	0.0	0.0	4.0	3.0
Public Inquiries Assistant II	33.0	31.0	31.0	33.0	29.0
Purchasing Specialist 2	1.0	1.0	0.8	0.3	0.0
Relational Data Base Admin 3	1.0	1.0	0.0	0.0	0.0
Research Analyst	1.0	1.0	3.0	2.0	2.0
Secretary 2	1.0	1.0	1.0	1.0	1.0
Secretary I	1.0	0.0	0.0	0.0	0.0
Senior Administrator-EXE	0.0	0.0	0.0	1.0	0.4
Senior Administrator-HRD	0.0	0.0	0.0	0.0	1.0
Social Oper Administrator DHS	1.0	2.0	2.0	1.0	2.0
Social Program Administrtr DHS	2.0	2.0	1.0	1.0	1.0
Social Program Analyst DHS	7.0	7.0	7.0	6.0	6.0
Social Program Coordinator	1.0	2.0	3.0	3.0	0.0
Social Program Coordinator DHS	0.0	0.0	0.0	3.0	7.0
Social Program Manager DHS	15.0	13.0	13.0	14.0	14.0
Social Program Sup Manager DHS	1.0	1.0	1.0	1.0	1.0
Social Program Supervisor DHS	34.0	32.0	33.0	34.0	35.0
Staff Attorney 1	0.5	0.5	0.5	0.0	0.0
Support Services Administrator	1.0	0.0	0.0	0.0	0.0
Temporary Investigator I	0.0	0.0	3.0	3.0	0.0
Training Adm & EEO Compl Offic	0.4	0.0	0.0	0.0	0.0
Training Manager DHS	0.4	0.0	0.0	0.0	0.0
Training Officer 2 DHS/HRD	4.0	3.0	3.0	4.0	5.0
Youth Employment Advisor	0.0	1.0	0.0	0.0	0.0
	387.6	357.1	364.6	363.9	372.5

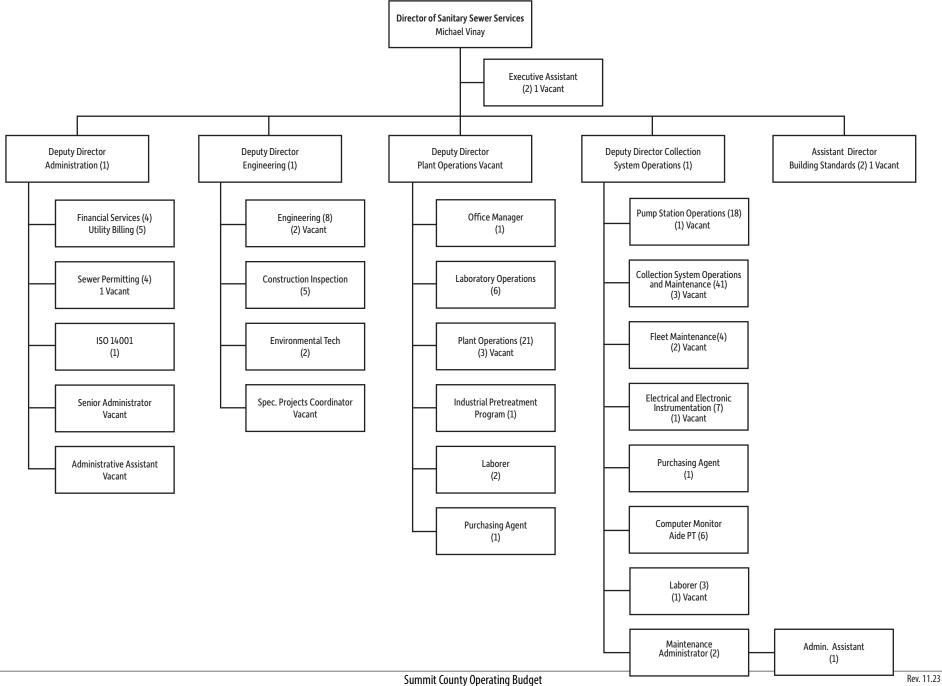


Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
JFS Op Sal-Empl	512EP	16,991,080	16,956,264	19,176,741	19,164,313	19,897,300
JFS Op Emp Benefit	520EP	6,819,635	6,887,756	8,324,213	7,717,507	8,789,000
Contract Services	53100	0	0	6,000	6,000	0
Operations	56300	6,336,244	5,617,079	6,807,885	5,841,339	6,952,800
Purchased Services	56460	14,199,375	16,819,786	19,997,239	19,697,566	18,579,200
	<b>Department Total</b>	44,346,333	46,280,885	54,312,078	52,426,726	54,218,300

# **Sanitary Sewer Services**



Fund: 5001-Sanitary Sewer Services | Department: 15010-D0SSS-Sewer





#### **Program Description and Challenges**

Administration consists of many programs. The permitting section is responsible for issuing permits for connections to our sewer mainlines, calculating and collecting fees, properly recording financial sewer inspections, and submitting permit information to Billing for new customer account setup. The environmental management section ensures a centralized compliance effort for effective environmental initiatives/reporting to minimize the impact of DSSS operations on the environment and complying with applicable laws. The Billing section is responsible for the billing, payment process, payment collection and customer service for approximately 50,000 sewer accounts.

Operations programs consist of Sewer Maintenance which is responsible for operation and maintenance of 1025 miles of sanitary sewer, over 20,000 manholes and more that 200 pump station wet wells. Wastewater Treatment Operation section operates and maintains 5 Wastewater Treatment Plants in accordance with State and Federal EPA requirements. These facilities treat a combined average of 7.6 million gallons of wastewater per day. The Pump Station Operations section operates over 200 sanitary sewer pump stations and grinder pumps.

Engineering section is responsible for protecting the public health by providing comprehensive planning, economical design and quality construction of new public and private sanitary sewer and treatment infrastructure and to ensure the structural integrity of all existing County-owned sanitary sewer systems and facilities. The Engineering section also overseas all the publicly and privately finance wastewater projects.

The Primary Challenges for these programs are:

Administration: 1) Developing and integrating applications to utilize a GIS system and electronic drawings as they relate to issuing permits

2) Moving away from an operational environmental measure toward a more strategic approach on how to deal with environmental challenges.

3) To achieve electronic submittal of water meter reads by all water providers to eliminate the lead time in receiving the reads as well to better identify "move-in, move-out' adjustments and meter re-read information.

Operations: 1) Implementing a new inventory control module in the asset management program for all sewer maintenance.

2) Meeting ongoing EPA regulations and requirements in the Wastewater Treatment Plants.

3) The continued implementation of inventory control and asset management of the pump stations along with maintaining and upgrading facilities and equipment.

Engineering: 1) Adopting methods and technology to increase efficiency and reduce program expenses. Accurately forecast areas of future growth and design sewers accordingly.

#### Program Goals and Objectives

- 1. Administration Accurately and efficiently administer permitting, financial accounting, and utility billing processes.
- 2. Administration Ensure compliance with environmental policies, procedures, and federal/state regulations.
- 3. Operations Commence with transition of asset management and inventory to the Tyler Munis software suite.
- 4. Operations Meet EPA requirements for all 5 wastewater treatment plants and expand and continue implementing inventory control and asset management programs for the pump stations.
- 5. Engineering Analyze the condition of the County sanitary sewer system and recommend what areas of the system would be cost-effective to repair/replace.
- 6. Engineering Implement capacity and hydraulic modeling software to identify sewer system problems and deficiencies.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Accountant 1	0.0	0.0	0.0	0.0	0.0
Accountant I	0.0	1.0	0.0	0.0	0.0
Administrative Assistant	0.0	0.0	0.0	0.0	1.0
Administrative Secretary	1.0	0.0	0.0	0.0	0.0
Administrative Specialist	0.0	0.0	0.0	0.0	0.8
Assistant Director	1.0	1.0	1.0	0.0	1.2
Assistant Payroll Supervisor	0.0	0.0	0.6	0.6	0.0
Attorney 2	0.2	0.2	0.2	0.5	0.5
Automotive Mechanic I	3.0	1.0	1.0	1.0	1.0
Automotive Mechanic II	0.0	1.0	1.0	1.0	2.0
Chemist	2.0	2.0	2.0	2.0	2.0
Collection Specialist/Cashier	1.0	1.0	1.0	1.0	1.0
Construction Worker	0.0	0.0	0.0	0.0	4.0
Customer Service Coordinator	1.0	1.0	1.0	1.0	1.0
Deputy Dir Collection Systems	0.0	0.0	1.0	0.0	0.0
Deputy Director - Administration	2.0	2.0	1.0	1.0	1.0
Deputy Director - Engineering	1.0	0.0	1.0	0.0	0.0
Deputy Director - Executive	0.0	1.0	0.0	2.0	1.0
Deputy Director - Labor Relations	0.2	0.2	0.2	0.2	0.0
Deputy Director - Law	0.0	0.0	0.0	0.0	0.0
Deputy Director - Operations	1.0	0.0	1.0	1.0	1.0
Deputy Director -Plant Operations	0.0	1.0	0.0	0.0	0.0
Deputy Director Collection Systems	1.0	1.0	0.0	0.0	0.0
Deputy Director-HRD/Personnel	0.0	0.0	0.0	0.0	0.6
Dir of Environmental Services	1.0	1.0	1.0	1.0	1.0
Director of Human Resources	0.0	0.0	0.0	0.0	0.3
Director of Law	0.1	0.1	0.1	0.1	0.1
Electrician I	2.0	3.0	3.0	3.0	3.0

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	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Electrician II	1.0	1.0	1.0	1.0	1.0
Electronic Instrument Technicn	3.0	2.0	2.0	3.0	3.0
Engineering Intern	0.0	0.0	0.0	0.0	0.0
Environmental Engineer 1	2.0	1.0	2.0	1.0	1.0
Environmental Engineer 2	0.0	1.0	1.0	3.0	1.0
Environmental Engineer I	0.0	0.0	0.0	0.0	2.0
Environmental Engineer Superv	3.0	1.0	1.0	1.0	1.0
Environmental Technician II	2.0	2.0	2.0	2.0	2.0
Executive Assistant 1	2.0	1.0	1.0	2.0	3.6
Fiscal Officer 3	2.0	2.0	2.0	2.0	2.0
Human Resource Administrtr-HRD	0.0	0.0	0.0	0.0	0.8
Laboratory Manager	0.0	0.0	0.0	1.0	1.0
Laboratory Supervisor	1.0	1.0	1.0	0.0	0.0
Laboratory Technician	3.0	3.0	3.0	3.0	3.0
Laborer	4.0	3.0	3.0	4.0	2.0
Maintenance Administrator - EX	2.0	2.0	1.0	2.0	2.0
Maintenance Mechanic I	7.0	4.0	4.0	6.0	5.0
Maintenance Mechanic II	7.0	6.0	6.0	6.0	6.0
Maintenance Repair Worker	1.0	1.0	1.0	1.0	1.0
Maintenance Supervisor 2	3.0	4.0	4.0	5.0	6.0
Mason	2.0	2.0	2.0	2.0	2.0
Mechanics Helper	2.0	2.0	2.0	2.0	2.0
Office Manager	1.0	1.0	1.0	1.0	1.0
Operations Administrator	1.0	2.0	1.0	1.0	0.0
Operations Administrator-EX	0.0	0.0	0.0	0.0	1.0
Paralegal	0.0	0.0	0.1	0.0	0.0
Payroll Supervisor	0.6	0.6	0.0	0.0	0.3
Permit Technician	0.0	0.0	0.0	1.0	1.0



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Personnel Admin 1	0.0	0.0	0.0	0.0	0.3
Personnel Admin 2	0.0	0.0	0.0	0.0	0.3
Plant & Pump Superintendent	0.0	1.0	1.0	1.0	1.0
Plant Manager	0.0	0.0	1.0	0.0	0.0
Plant Supervisor	2.0	3.0	1.0	2.0	1.0
Project Inspector II	4.0	4.0	4.0	4.0	4.0
Public Works Manager	2.0	2.0	2.0	0.0	0.0
Pump Maintenance	0.0	3.0	3.0	2.0	2.0
Pumps Maintenance Super 2	3.0	2.0	1.0	3.0	1.0
Purchasing Agent	2.0	2.0	2.0	2.0	2.0
Quality Assurance Coordinator	0.0	1.0	1.0	1.0	1.0
Research Analyst	1.0	1.0	1.0	2.0	2.0
Secretary 1	1.0	0.0	1.0	0.0	0.0
Secretary 2	1.0	1.0	1.0	0.0	0.0
Secretary 3	0.0	0.0	0.0	0.0	0.0
Secretary II	0.0	1.0	0.0	0.0	0.0
Senior Administrator	4.1	4.0	5.0	3.0	4.3
Sewer Maintenance I	0.0	0.0	0.0	4.0	4.0
Special Projects Coordinator	1.0	0.0	0.0	0.0	1.0
Staff Attorney 1	0.5	0.5	0.5	0.0	0.0
Student Helper	0.0	0.0	0.0	1.0	0.0
Utility Billing Clerk	6.0	4.0	4.0	4.0	4.0
Utility Locator	1.0	1.0	1.0	1.0	1.0
Utility Maintenance Worker I	18.0	17.0	16.0	14.0	14.0
Utility Maintenance Worker II	13.0	12.0	12.0	13.0	10.0



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
WWater Treat Plant Op-in-Train	0.0	0.0	1.0	1.0	0.0
Wastewatr Treat Plt Operatr I	8.0	7.0	7.0	7.0	7.0
Wastewatr Treat Plt Operatr II	4.0	5.0	4.0	4.0	3.0
Wastewatr Treat Plt Operatr III	3.0	3.0	3.0	3.0	4.0
	141.6	134.5	129.7	137.3	139.9

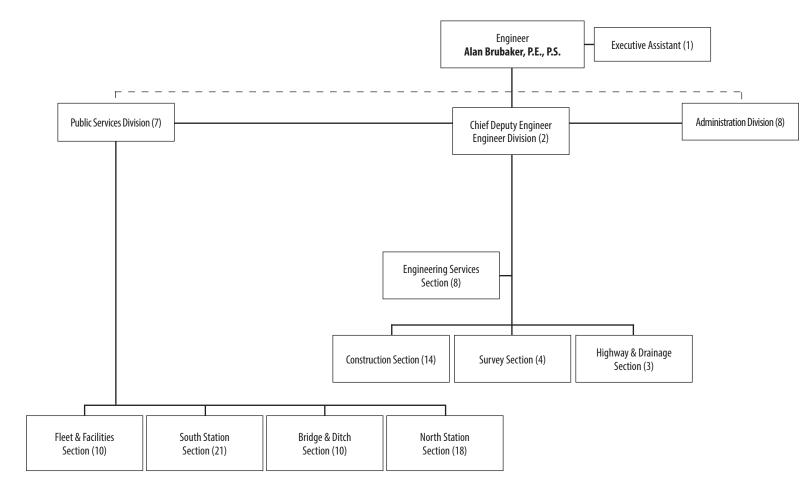


Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
DSS Adm Sal-Empl	512HW	8,070,859	7,918,524	8,608,509	8,233,806	8,850,600
DSS Adm Emp Benefit	520HW	2,935,081	2,923,828	3,461,626	3,422,564	3,719,000
Professional Services	53000	166,248	84,362	232,964	69,681	100,000
Contract Services	53100	27,653,645	30,562,969	32,936,011	31,647,718	32,807,630
Insurance	53700	0	0	190,000	0	0
Rentals & Leases	53800	1,046,940	958,072	1,262,310	1,117,420	1,491,120
Advertising & Printing	53900	1,150	179	1,000	0	1,000
Motor Veh Fuel/Repair	54100	377,533	430,304	374,487	297,957	400,000
Utilities	54200	1,948,132	1,834,272	2,042,593	1,676,029	1,950,000
Internal Services Charges	54300	747,407	1,233,180	1,350,000	1,145,124	1,389,000
Supplies	54400	350,775	487,214	495,331	339,430	450,000
Materials	54900	812,503	881,909	1,234,436	873,807	1,000,000
Capital Expense	55000	673,181	2,441,780	2,062,173	512,942	1,350,000
Travel & Expense	55200	27,388	12,833	11,000	10,120	20,000
Other Expenses	55300	397,394	376,368	450,000	428,400	425,000
Equipment	57300	348,384	436,110	979,474	424,632	662,000
Debt Service	58000	0	0	14,000	0	14,000
Advances Out	59990	0	6,891,460	8,500,000	8,500,000	0
Transfers Out	59990	8,666,213	4,047,044	7,672,495	7,208,153	5,788,400
	<b>Department Total</b>	54,222,832	61,520,408	71,878,407	65,907,784	60,417,750











### **Program Description and Challenges**

Program Description: The administrative division provides all the basic administrative functions of the Summit County Engineer's office essential to maintaining the day-to-day operation of the Engineer's office. The division is responsible for human resources, public records, and budgetary functions including oversight, control and management.

Program Challenges: Unprecedented levels of federal funding for road and bridge projects requires commitment of local resources to meet project deadlines and funding requirements. Meeting these requirements to take full advantage of the temporary increases in grant aid creates a welcome challenge as we work to maximize the benefits of the new funding opportunities.

Proposed Personnel Changes: We have had a significant personnel changes due to internal promotions and retirements. We will continue to backfill positions during the coming months as personnel changes occur.

#### **Program Goals and Objectives**

1. The functions of the Engineer's Office rely upon a healthy Motor Vehicle/Gas Tax Fund. We use three performance measures to monitor how well we are adhering to our financial policies and meeting our goal of maintaining a stable and healthy fund.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Accountant 1	0.0	0.0	1.0	0.0	0.0
Accountant 2	0.0	0.0	0.0	1.0	1.0
Administrative Assistant	0.0	0.0	0.0	1.0	1.0
Administrative Clerk (Records)	0.0	0.0	0.0	1.0	0.0
Administrative Specialist	1.0	1.0	1.0	0.0	0.4
Assistant County Prosecutor 2	0.2	0.2	0.2	0.2	0.2
Assistant Payroll Supervisor	0.0	0.0	0.4	0.4	0.0
Budget Management Director	1.0	0.0	1.0	1.0	1.0
Clerk	0.0	0.0	0.0	0.0	0.5
Clerk 1	0.0	0.0	1.0	0.0	0.0
Clerk 2	1.0	1.0	0.0	0.0	0.0
Computer Operator II/Adv Fiscl	1.0	1.0	1.0	1.0	1.0
County Engineer	1.0	1.0	1.0	1.0	1.0
Dir of Admin Govt Affairs	1.0	1.0	1.0	1.0	1.0
Dir of Admin Suppt Serv Activ	1.0	1.0	1.0	1.0	0.0
Executive Assistant 2 - ENG	1.0	1.0	1.0	1.0	1.0
Fiscal Officer 3	1.0	1.0	0.0	0.0	0.0
Human Resource Administrator	0.0	0.0	1.0	1.0	1.0
Office Manager	0.0	0.0	0.0	0.0	0.5
Payroll Supervisor	0.4	0.4	0.0	0.0	0.0
Personnel Admin 2	1.0	1.0	0.0	0.0	0.0
	10.6	9.6	10.6	10.6	9.6



Description	Object#	2021 Actual Expenditures	2022 Actual	2023 Adjusted Budgot	2023 Actual Expenditures	2024 Adopted Budgot
Description Salaries-Officials	51000	•	Expenditures	<b>Budget</b>	•	<b>Budget</b>
		135,232	134,281	133,500	133,127	140,200
EN Admin Sal-Empl	512EZ	575,312	552,579	893,371	602,645	574,400
EN Admin Emp Benefit	520EZ	247,081	244,303	317,516	248,845	285,000
Contract Services	53100	9,888	5,326	8,692	4,005	11,000
Rentals & Leases	53800	88	96	100	96	100
Advertising & Printing	53900	1,881	4,533	4,859	4,500	5,000
Utilities	54200	112,324	119,631	141,937	117,080	136,600
Internal Services Charges	54300	449,645	568,870	532,200	412,261	476,300
Supplies	54400	62,898	51,383	67,559	42,250	62,900
Travel & Expense	55200	6,770	4,947	6,300	5,607	6,800
Other Expenses	55300	46,120	48,370	54,025	51,647	50,900
Equipment	57300	39,070	6,110	2,238	1,608	4,800
Debt Service	58000	330,025	5,951	6,000	5,766	6,000
	<b>Department Total</b>	2,016,335	1,746,380	2,168,294	1,629,436	1,760,000



# Fund: 2250-Motor Vehicle & Gas | Department: 40200-Engineer-Maintenance

### Program Description and Challenges

Program Function: The public services division is responsible for maintaining over 360 lane miles of county roadway, 281 bridges, 1,200 culverts, guardrail, berms, vegetation control, ditches, pavement markings, traffic signals, tree trimming and removal, deceased animal removal, fleet maintenance, maintenance of retention and detention ponds, roadside mowing, and snow and ice control on township roads and some State Highways. The administration section provides support to public services division employees, orders and tracks materials, oversees the division budget and processes all requests for services on county roads, bridges and ditches. The fleet and facilities maintenance section handle the maintenance and upkeep of the Summit County Engineer's fleet of vehicles, signage and signalization on Summit County roads, building maintenance, carpentry, masonry, and landscaping. The north station and south station sections are responsible for the snow and ice control and road maintenance throughout the County. The bridge and ditch section handle the force account maintenance and upkeep of Summit County's bridges, ditches and subdivision surface water systems.

Program Challenges: Providing services in a timely manner is increasingly difficult due to parts and material cost increases, supply chain issues, and fuel costs increases.

Proposed Personnel Changes: The Public Service division anticipates no permanent reductions in fulltime staff. The division continues to work on backfilling openings. This budget continues the program of hiring part-time employees to provide traffic control during the summer construction season.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Assistant	1.0	1.0	1.0	0.0	0.0
Administrative Specialist	0.0	0.0	0.0	1.0	0.5
Auto Service Worker II	1.0	1.0	1.0	1.0	1.0
Auto Service Worker II TB	0.0	0.0	0.0	0.0	0.0
Bridge Worker II	3.0	3.0	3.0	3.0	3.0
Carpenter	1.0	1.0	1.0	1.0	1.0
Dep Dir Maintenance Admin	1.0	1.0	1.0	1.0	0.0
Director of Infrastructure Maintance	0.0	0.0	0.0	0.0	1.0
Equipment Operator III	1.0	1.0	1.0	1.0	1.0
Executive Assistant 1 - ENG	1.0	1.0	1.0	1.0	1.0
Fleet & Facil Maint Manager	1.0	1.0	1.0	1.0	1.0
Heavy Equipment Operator	3.0	3.0	3.0	3.0	2.0
Highway Maintenance Crew Leadr	5.0	5.0	5.0	5.0	5.0
Highway Maintenance Supervisor	2.0	2.0	2.0	2.0	2.0
Highway Worker 2	0.0	0.0	0.0	1.0	0.0
Inventory Control Specialst II	1.0	1.0	2.0	2.0	2.0
Laborer/Highway Worker	0.0	0.0	0.0	0.0	1.0
Maintenance Worker	31.0	31.0	31.0	31.0	32.0
Mechanic	5.0	5.0	5.0	5.0	5.0
Messenger	1.0	1.0	1.0	1.0	1.0
Receptionist/Secretary	1.0	1.0	1.0	1.0	1.0
Roads Maintenance Manager	1.0	1.0	1.0	1.0	1.0
Sign Maker	1.0	1.0	1.0	1.0	1.0
Signal Technician	1.0	1.0	1.0	1.0	1.0
Stores Keeper	1.0	1.0	0.0	0.0	0.0
Support Services Administrator	1.0	1.0	1.0	0.0	0.0
Welder	1.0	1.0	1.0	1.0	1.0
	65.0	65.0	65.0	65.0	64.5



### Department Expenditure Summary

		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
EN Maint Sal-Empl	512FA	3,765,406	3,665,196	3,953,700	3,944,719	4,085,700
EN Maint Emp Benefi	520FA	1,521,516	1,496,197	1,750,182	1,540,684	1,710,000
Contract Services	53100	66,615	68,904	79,058	66,679	94,970
Rentals & Leases	53800	9,263	14,288	26,300	6,757	23,100
Advertising & Printing	53900	0	0	200	0	200
Supplies	54400	226,068	338,436	372,685	259,011	300,000
Materials	54900	984,735	821,947	1,274,641	708,370	667,500
Travel & Expense	55200	822	3,731	13,300	3,260	14,700
Other Expenses	55300	521,716	546,007	601,160	536,636	600,300
Equipment	57300	36,814	13,020	80,164	64,899	39,100
	<b>Department Total</b>	7,132,955	6,967,725	8,151,390	7,131,015	7,535,570

Summit County Operating Budget



# Fund: 2250-Motor Vehicle & Gas | Department: 40300-Engineer-Engineering

### Program Description and Challenges

Program Description: The engineering division develops plans for highway, drainage, and bridge improvements and new construction on Summit County roads. The engineers and technicians prepare improvement plans for federal, state and locally funded projects on county highways. They also assist townships by preparing plans for township roads and roadside drainage systems. Engineering project managers are responsible for overseeing large projects utilizing engineering consultants from initial scoping through the design phase and into construction. The administration section provides oversight to the engineering division. The construction section ensures the quality, cost and timeliness of improvements to the County's highways and bridges. This section also performs inspections of bridges, culverts, and roads. The engineering services section oversees most engineering plans, designs, and reviews in addition to overseeing all bridge improvements and maintenance work. The highway/drainage section manages highway and drainage design, installation and maintenance of traffic control devices. The highway/drainage section is also responsible for the review of commercial and subdivision improvements. The survey section provides surveys, survey data and data management for the Summit County Engineer's office, conducts plan reviews of major road and bridge projects as well as road dedications, road vacations, annexations and land subdivisions. The storm water section manages the administration of the on-going maintenance of storm water infrastructure within the assessed subdivisions throughout the County.

Program Challenges: Fully funding the pavement maintenance program is the major challenge for our office since this program is traditionally funded 100% with local revenue. Increases in material costs and availability have impacted project cost estimates.

Proposed Personnel Changes: The Engineering division anticipates adding several positions in preparation for a pending retirements and the start-up of the countywide storm water program.

### Program Goals and Objectives

- 1. The core services provided by the Engineer's Office are the maintenance and improvement of the County's bridges and roads. We use several objective rating measures to evaluate how well we are maintaining our bridge and road infrastructure.
- 2. The Engineer inspects all 281 Summit County owned bridges. In addition to our in-house staff, outside consultants review the inspection reports to ensure reliability. The Bridge Sufficiency Rating (SR) is a recognized measure of the ability of a bridge to remain in service. Various factors are taken into account (such as condition, structural adequacy, safety and others) to calculate the SR using a numerical scale of 0-100. We use two measures to monitor how well we are maintaining our bridges.
- 3. The Pavement Condition Index (PCI) is a simple, convenient and inexpensive way to monitor the condition of the surface of roads. The PCI rates the condition of the surface of a road using a numerical scale of 0-100. The Engineer's office contracts with a company to perform this analysis biennially. The data collected to target our pavement maintenance program, ensuring that our office repairs the roadways in an efficient and cost effective manner. Ratings in the 68 to 81 range are considered "Good" condition.
- 4. Culverts are rated on a three-point scale with a rating of "one" being the best rating. Therefore, in order to make our performance measure comparable with those for roads and bridges, we adjusted the ratings to a 100-point scale with 100 being the top rating.



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Staff Advisor 1	0.0	0.0	0.0	1.0	0.0
Chief Deputy Engineer	1.0	1.0	1.0	1.0	1.0
Construction Project Coordintr	1.0	1.0	1.0	1.0	1.0
Construction Team Manager	2.0	2.0	2.0	3.0	2.0
Dep Dir for Engineering Servs	1.0	1.0	1.0	1.0	1.0
Design Engineer 1	1.0	2.0	0.0	0.0	2.0
Design Engineer 2	4.0	4.0	5.0	4.0	4.0
Engineer Project Manager	4.0	5.0	6.0	6.0	6.0
Engineering Tech IV/GIS Opertn	2.0	2.0	2.0	1.0	0.0
Engineering Techn Supervisor	1.0	1.0	2.0	1.0	1.0
Engineering Technician II	0.0	0.0	0.0	1.0	1.0
Inspector II	2.0	2.0	4.0	4.0	5.0
Inspector III	3.0	3.0	2.0	2.0	3.0
Office Manager	1.0	1.0	1.0	1.0	1.0
PT Engineering Intern	0.0	0.0	1.0	0.0	0.0
Survey Coordinator	3.0	3.0	3.0	2.0	2.0
Surveyor	2.0	1.0	2.0	2.0	1.8
	28.0	29.0	33.0	31.0	31.8



### Department Expenditure Summary

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
EN Engin Sal-Empl	512FB	2,119,885	2,169,363	2,270,472	2,167,818	2,634,100
EN Engin Emp Benefit	520FB	755,376	749,083	972,785	760,927	1,044,000
Tuition Reimbursement	52570	0	975	1,513	2,986	0
Contract Services	53100	382,840	296,021	953,025	468,997	640,400
Rentals & Leases	53800	150	150	1,200	150	2,200
Advertising & Printing	53900	3,595	3,746	6,500	4,049	7,500
Supplies	54400	1,563	1,989	5,600	510	6,900
Travel & Expense	55200	12,234	21,785	32,000	24,470	34,100
Other Expenses	55300	5,276	6,181	7,300	5,334	7,600
Equipment	57300	4,017	1,746	8,599	5,364	4,500
	<b>Department Total</b>	3,284,936	3,251,038	4,258,993	3,440,606	4,381,300

Summit County Operating Budget



## Fund: 2251-Surface Water Proj. | Department: 40600-Assessed Drainage Mtc.1&2

#### Program Description and Challenges

District 1 – Section 6137 of the Ohio Revised Code provides the general legislative authority that allows the County to improve and/or maintain storm water facilities on private lands. Specifically, Section 6137.02 of the Ohio Revised Code provides for the establishment of a county ditch maintenance fund. Summit County enacted subdivision regulations for land in the townships requiring developers to submit a final plat providing that all fee holders and all receiving title to the fee through them be subject to payment of drainage maintenance fees assessed or to be assessed by the County pursuant to Chapter 6137 of the Ohio Revised Code. The maintenance fee obligation is required to pass with the title to the property.

The drainage maintenance assessments are the method used by the County to fund on-going maintenance of the off-road drainage systems in easements within the assessed subdivisions. The unencumbered balance of the fund through which these maintenance operations are paid cannot exceed 20% of the construction costs of the drainage improvements. In order to assure compliance with this requirement, the engineer calculates the drainage assessment based on the county receiving 20% of the original construction cost of the improvement over a period of 8 years. This calculation results in the County assessing 2.5% of the construction cost on an annual basis.

These drainage systems typically include storm sewers, drainage ditches, and stormwater detention basins and retention basins. The maintenance and repair efforts provided by the County are limited to assuring that the facilities function hydraulically to provide the stormwater volume control and water quality control management practices as designed.

### **Department Expenditure Summary**

District 2 – The County created two districts based upon community boundaries that approximate the two major drainage basins in the County. The southern district (District 2) includes those communities located primarily in the Tuscarawas River watershed flowing south toward the Ohio River.

#### **Program Goals and Objectives**

- 1. District 1-To inspect, maintain and repair the surface water control features for assessed subdivisions in the northern half of the County.
- 2. District 1-To maintain an adequate fund balance to cover the on-going cost of operations.
- 3. District 1-To calculate the assessments for lots in each newly-platted subdivision and recalculate the assessments as necessitated by new phases and re-plats.
- 4. District 2-To inspect, maintain and repair the surface water control features for assessed subdivisions in the northern half of the County.
- 5. District 2-To maintain an adequate fund balance to cover the on-going cost of operations.
- 6. District 2-To calculate the assessments for lots in each newly-platted subdivision and recalculate the assessments as necessitated by new phases and re-plats.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Ditch Maintenance	59000	291,246	582,003	2,002,381	434,450	1,960,000
	<b>Department Total</b>	291,246	582,003	2,002,381	434,450	1,960,000



# Fund: 2251-Surface Water Project | Department: 40700-Engineer Surface Water

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Officials	51000	0	3,443	0	0	0
Employee Benefits	520FE	0	1,022	0	0	0
Ditch Maintenance	59000	86,971	404,128	744,402	378,406	650,000
	Department Total	86,971	408,593	744,402	378,406	650,000



# Fund: 1040-Engineer Community Rotary | Department: 40500-ENG Comm. Rotary

### Program Description and Challenges

The engineer's community rotary fund tracks activity related to commercial plan reviews and construction inspection services that are reimbursed in full by the developer.

The Summit County Engineer will pay invoices related to plan reviews and construction inspection services, for certain subdivisions. These amounts will then be billed to the developer of said subdivision for full reimbursement

These services will come from a consultant contract chosen by the processes required by Board of Control and County Council.

### **Program Goals and Objectives**

To perform needed commercial plan reviews and construction inspection associated with private development projects

To collect the proper fees and costs from the developer, while tracking said transactions.

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Contract Services	53100	199,475	29,430	200,000	0	200,000
Other Expenses	55300	88,571	0	0	0	0
	<b>Department Total</b>	288,045	29,430	200,000	0	200,000

# **Community Development Grants**



### Fund: 2012-Comm. Dev. Grant Admin | Department: 13494-HUD Grant Admin

### Program Description and Challenges

The Department of Community and Economic Development receives an annual formula allocation from the US Department of Housing and Urban Development (HUD) for the Community Development Block Grant (CDBG) program. Activities and projects must meet a national objective and provide a benefit to low to moderate income individuals or a low to moderate income census tract. Funds may not be used in the cities of Akron, Barberton or Cuyahoga Falls.

### **Program Goals and Objectives**

Fund activities that meet a national objective per HUD regulations.

Meet timeliness with HUD standards.



### Department Expenditure Summary

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51000	179,314	121,908	296,172	173,568	123,300
Employee Benefits	52000	45,866	40,234	60,594	52,796	39,600
Contract Services	53100	0	0	23,795	4,000	0
Advertising & Printing	53900	3,951	1,062	2,000	1,246	2,000
Motor Veh Fuel/Repair	54100	0	0	6,000	0	0
Internal Services Charges	54300	1,371	1,296	5,000	1,417	2,000
Supplies	54400	647	3,553	2,000	921	2,000
Travel & Expense	55200	6,000	5,759	6,000	2,995	6,000
Other Expenses	55300	29,400	29,400	39,400	29,493	29,400
Grants to Sub-Grantees	57100	414,021	785,305	2,777,181	1,694,182	0
	<b>Department Total</b>	680,570	988,517	3,218,142	1,960,618	204,300

Summit County Operating Budget



# Fund: 2012-Comm Dev Block Grant | Department: 13495-HUD Grant Program

### **Program Goals and Objectives**

- 1. Provide affordable housing for low to moderate income individuals.
- 2. Meet HUD requirements for property standards and timeliness of expenditures.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Motor Veh Fuel/Repair	54100	0	0	0	0	3,000
Internal Services Charges	54300	0	0	0	0	1,000
Other Expenses	55300	0	0	0	0	5,000
Grants to Sub-Grantees	57100	0	0	0	0	837,900
	<b>Department Total</b>	0	0	0	0	846,900



# Fund: 2012-Comm Dev Block Grant | Department: 13496-CDBG Loan

### Program Description and Challenges

The Department of Community and Economic Development has established a Revolving Loan Fund Program using Community Development Block Grant (CDBG) funds. The program is designed to assist businesses in creating or retaining jobs for low to moderate income individuals or to a business located in a low to moderate income census tract. Businesses must be located in Summit County outside of the cities of Akron, Barberton and Cuyahoga Falls.

### **Program Goals and Objectives**

- 1. Create or retain jobs for low to moderate income individuals
- 2. Assist start up or expanding companies with gap financing or provide technical assistance to companies

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Grants to Sub-Grantees	57100	0	0	0	0	100,000
	<b>Department Total</b>	0	0	0	0	100,000



### Fund: 2013 Comm Develoment Home | Department: 13494-Grant Administration

#### Program Description and Challenges

The Department of Community and Economic Development receives annual formula funding from the US Department of Housing and Urban Development for the HOME Investment Partnership Program. The HOME program is designed to assist low to moderate income individuals with affordable housing. Projects include, but are not limited to, purchase/rehab/resell; down payment assistance, owner occupied minor home repairs, and new construction.

Description	Object#	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51000	20,326	6,620	37,500	0	55,100
Employee Benefits	52000	7,447	2,169	6,911	41	8,600
Internal Services Charges	54300	0	0	1,000	0	1,000
Supplies	54400	2,341	0	0	0	0
Travel & Expense	55200	2,989	2,931	6,000	940	6,000
Grants to Sub-Grantees	57100	0	300,000	1,991,637	355,774	0
	<b>Department Total</b>	33,103	311,720	2,043,048	356,755	70,700



# Fund: 2013 Comm Development Home | Department: 13495 HUD Grant Program

#### Program Description and Challenges

The Department of Community and Economic Development receives annual formula funding from the US Department of Housing and Urban Development for the HOME Investment Partnership Program. The HOME program is designed to assist low to moderate income individuals with affordable housing. Projects include, but are not limited to, purchase/rehab/resell; down payment assistance, owner occupied minor home repairs, and new construction.

### **Program Goals and Objectives**

- 1. Provide affordable housing for low to moderate income individuals.
- 2. Meet HUD requirements for property standards and timeliness of expenditures.

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Grants to Sub-Grantees	57100	0	0	0	0	405,000
	<b>Department Total</b>	0	0	0	0	405,000



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# **Boards & Commissions**



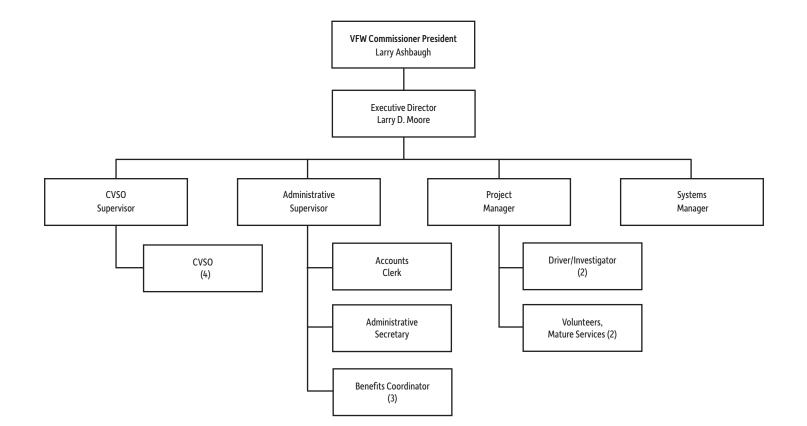
### BOE Administration - 1001 - 21010

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Assistant	6.0	6.0	0.0	0.0	0.0
Assistant Deputy Director	0.0	0.0	1.0	1.0	1.0
Assistant Director	0.0	0.0	1.0	1.0	1.0
Assistant to Director	2.0	2.0	0.0	0.0	0.0
Board of Elections Member	4.0	4.0	4.0	4.0	4.0
Computer Supervisor	2.0	2.0	0.0	0.0	0.0
Deputy Director	1.0	1.0	1.0	1.0	1.0
Director	1.0	1.0	1.0	1.0	1.0
District Outreach Coordinator	0.0	0.0	0.0	0.0	2.0
Election Professional 1	0.0	0.0	4.0	8.0	8.0
Election Professional 2	0.0	0.0	9.0	6.0	8.0
Election Professional 3	0.0	0.0	12.0	12.0	10.0
Election Tech Specialist 1	0.0	0.0	2.0	2.0	2.0
Election Tech Specialist 2	0.0	0.0	2.0	2.0	2.0
Field Operations Supervisor	1.0	1.0	0.0	0.0	0.0
Front Office Clerk	21.0	21.0	0.0	0.0	0.0
	38.0	38.0	37.0	38.0	40.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Officials	51000	83,095	84,544	8,447	7,134	87,600
BOE Adm Sal-Empl	511AZ	1,177,879	1,064,173	87,242	76,441	1,554,300
BOE Adm Sal-Empl	512AZ	2,359,781	2,492,137	278,912	176,992	2,901,900
BOE Adm Emp Benefit	520AZ	810,860	940,388	101,703	55,197	1,075,400
Kaiser Perm to MMO-Medflex	52330	0	0	0	12,352	0
Contract Services	53100	844,155	854,306	280,637	277,143	1,100,000
Rentals & Leases	53800	83,103	49,905	140	139	100,000
Advertising & Printing	53900	34,959	40,036	7,810	7,810	50,000
Motor Veh Fuel/Repair	54100	3,887	2,291	518	518	2,300
Internal Services Charges	54300	60,290	48,674	2,694	1,412	55,000
Supplies	54400	46,013	162,906	6,860	6,860	175,000
Travel & Expense	55200	9,734	69,597	152	151	20,000
Other Expenses	55300	75,883	179,006	20,532	20,425	250,000
	<b>Department Total</b>	5,589,641	5,987,964	795,646	642,572	7,371,500







### Program Description and Challenges

There are three major duties established under Ohio Revised Code Title 59: To assist veterans and their families by providing emergency financial aid; assistance in preparing and filing claims and veteran's transportation to VA medical facilities. Other duties include establishing programs of outreach and coordination with other agencies to enhance available services to veterans within the county. Participating in appropriate memorial and commemorative activities to help promote patriotism.

### **Program Goals and Objectives**

- 1. To actively identify, connect with, and advocate for veterans & their families.
- 2. To ensure continual education is maintained for all staff members to provide the very best in assistance to veterans and their families.



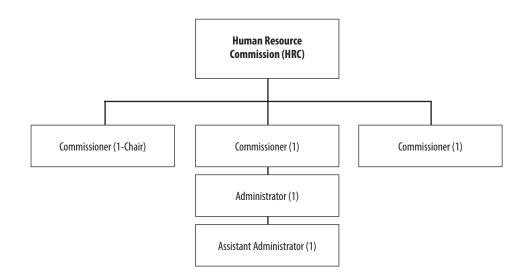
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Account Clerk 1	1.0	1.0	1.0	1.0	0.0
Administrative Secretary	1.0	1.0	1.0	0.0	0.0
Administrative Supervisor	1.0	1.0	1.0	1.0	2.0
Benefits Coordinator	1.0	2.0	2.0	3.0	3.0
Executive Director	1.0	1.0	1.0	1.0	1.0
Field Investigator/Driver	2.0	2.0	2.0	2.0	2.0
Project Manager	1.0	1.0	1.0	1.0	1.0
Receptionist	1.0	0.0	0.0	0.0	1.0
Service Officer Supervisor	1.0	1.0	1.0	1.0	1.0
Systems Administrator	1.0	0.0	0.0	0.0	0.0
Systems Manager	0.0	1.0	1.0	1.0	1.0
Veteran Services Comm Member	5.0	5.0	5.0	5.0	5.0
Veterans Service Officer	5.0	5.0	4.0	4.0	6.0
	21.0	21.0	20.0	20.0	23.0



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Officials	51000	60,000	60,000	60,000	59,658	60,000
Salaries-Employees	51200	918,076	953,888	1,120,668	1,088,039	1,197,500
Overtime	51342	0	0	0	78	0
VSC Adm Emp Benefit	520BQ	413,142	408,350	466,774	406,052	533,000
Kaiser Perm to MMO-Medflex	52330	0	0	0	6,066	0
Professional Services	53000	25,282	21,240	162,163	136,717	140,000
Contract Services	53100	52,673	62,656	122,121	67,442	117,843
Advertising & Printing	53900	48,604	104,772	40,000	36,491	140,000
Motor Veh Fuel/Repair	54100	3,190	7,263	15,000	4,924	15,000
Internal Services Charges	54300	13,963	19,043	23,400	15,161	31,600
Supplies	54400	5,422	7,012	11,000	10,468	14,000
Travel & Expense	55200	18,304	34,451	35,000	33,848	40,000
Other Expenses	55300	54,134	47,600	89,600	63,215	100,000
Grants & Mandates	570BQ	386,855	604,557	1,182,200	677,098	1,183,200
Equipment	57300	61,388	20,255	93,500	58,615	48,100
	<b>Department Total</b>	2,061,033	2,351,085	3,421,426	2,663,872	3,620,243









### **Program Description and Challenges**

The Human Resource Commission (HRC) has responsibility for the resolution or disposition of all personnel matters, with authority to appoint hearing officers to hear all employee appeals previously under the jurisdiction of the State Personnel Board of Review and responsibility for administration of county-wide compliance with federal and state laws regarding personnel matters for which the County is the reporting unit and for administration of other personnel matters for which the County is responsible, and for maintenance of records required by such laws.

The HRC has the authority to ensure pay equity for like positions, standardization of benefits, approval of qualifications, consistent discipline, training of management in personnel practices, training of employees in job functions, training for total quality management, consistent administration of performance management system, coordination of recruitment, and compliance to ethics resolutions or ordinances as passed by County Council.

### **Program Goals and Objectives**

- 1. Administer all Family Medical Leave; Supervisor Training
- 2. Administer and provide all ADA Accommodation requests; Supervisor Training
- 3. Administer all Sick Leave Donation requests
- 4. Process, hear and rule on all employee appeals for non-bargaining employees.
- 5. Monitor Chapter 169.03 'Ethics of Public Employment' and Prohibition of Outside Employment/ Administer Forms
- 6. Investigate and find on all EEOC complaints (Acquired January 2020)
- 7. Process, hear and rule on pre-employment drug test appeals (169.28 3(A)



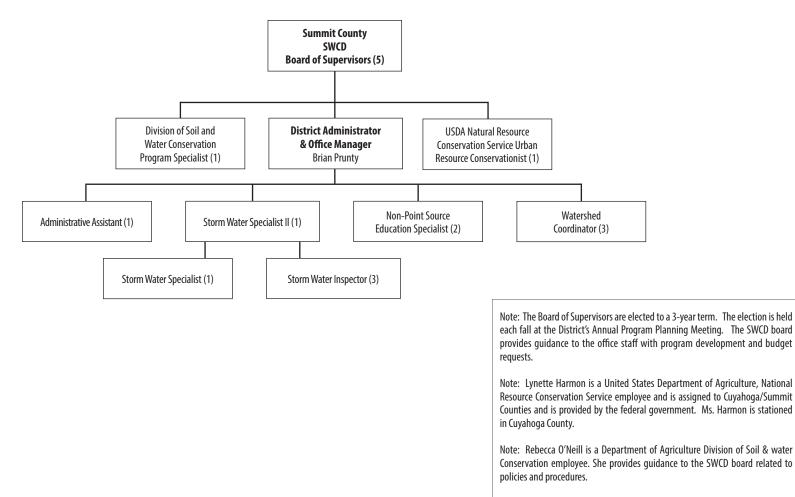
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Assistant Administrator/HRC	1.0	1.0	1.0	1.0	1.0
Human Resource Comm Member	3.0	3.0	3.0	3.0	3.0
	4.0	4.0	4.0	4.0	4.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Officials	51000	25,424	27,177	27,700	27,298	28,200
Salaries-Employees	51200	130,964	131,242	136,234	135,932	141,600
HRC Admin Emp Benefit	520AY	42,480	44,070	48,662	48,607	50,700
Advertising & Printing	53900	360	343	500	0	500
Internal Services Charges	54300	3,308	3,417	3,700	3,323	3,700
Supplies	54400	233	314	500	419	500
Travel & Expense	55200	788	705	2,000	1,009	2,000
Other Expenses	55300	226	490	600	491	600
	<b>Department Total</b>	203,782	207,759	219,897	217,080	227,800







The Summit SWCD is also a subdivision of the State of Ohio under the Department of Agriculture Division of Soil and Water Conservation. The state provides matching dollars at a rate of between 70-90% for each Summit County dollar received.



#### Program Description and Challenges

Outreach & Education - Summit SWCD provides assistance to groups, organizations, communities and elected officials to aid in the implementation of their education and outreach programs. This office creates and distributes outreach materials such as posters, brochures, billboards, banners, articles, news-letters, displays and models to be used at public events, schools and mailings. Landowner education is also provided through rain barrel and rain garden workshops, small farm workshops, organic lawn care programs and soil testing. Priorities have been set to educate the public on the annual stormwater theme through an effort to raise the public awareness on water quality and storm water issues. Ohio EPA mandates that a community must reach 50% of its population over the 5-year permit period. Summit SWCD also provides education programs for schools through classroom presentations, loaning education models, hosting a teacher's workshop, stream monitoring and other education pathways.

Landowner Assistance - The objective of this program is to provide technical assistance to rural, suburban, and urban landowners to promote better resource management on private and public lands. Types of assistance includes farm conservation planning and practice installation with our federal NRCS partners, woodland management, soils information, drainage and erosion problems, pond management, stream protection and reducing flood hazards. The SWCD also investigates animal waste complaints under the State's Agriculture Pollution Abatement rules. The SWCD assists communities with the implementation of the County's Riparian Setback Codified Ordinance 937 and assists landowners with stream management, riparian protection, and restoration. The SWCD offers natural resource products for sale to the public including soil test kits, native plant kits, trees and rain barrels.

Urban Conservation - The Summit Soil and Water Conservation District (SWCD) has technical staff who are responsible for providing technical assistance and guidance related to 30 of 31 Summit County communities and their Ohio EPA stormwater permits. This includes plan review, inspections of construction sites, assist updating the countywide plan, training, and assistance with compliance for their municipal owned facilities. This office conducts reviews to ensure the submitted plans meets State and local regulations. Summit SWCD conducts inspections on regulated construction sites to ensure that they are following State and local regulations and meet the performance standards. Additionally, Summit SWCD assists the five Summit County communities in the NEORSD service area with conducting facility inspections to prevent potential pollution sources. Summit SWCD collaborates with other state agencies and the Ohio State University to provide high quality training and workshops related to stormwater regulations and compliance.

#### Program Goals and Objectives

- 1. Outreach & Education Conduct outreach through public events, workshops, classroom presentations, media and social media
- 2. Landowner Assistance Provide natural resource technical assistance to communities and landowners
- 3. Urban Conservation Stormwater Certification in collaboration with the Ohio State University
- 4. Urban Conservation Review Storm Water Pollution Prevention Plans (SWP3)
- 5. Urban Conservation Conduct stormwater inspections



	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
District Program Administrator	1.0	1.0	1.0	1.0	1.0
Non-Pnt Sour Poll Edu Spec	1.0	1.0	1.0	1.0	1.0
Outreach Cooridnator	0.0	0.0	0.0	1.0	1.0
PT Administrative Assistant	0.0	1.0	0.0	0.0	0.0
Storm Water Specialist	0.0	3.0	4.0	5.0	5.0
Storm Water Specialist II	1.0	0.0	0.0	0.0	0.0
Stormwater Inspector	1.0	0.0	0.0	1.0	1.0
Watershed Coordinator	1.0	0.0	0.0	2.0	2.0
	6.0	7.0	7.0	12.0	12.0



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51200	364,597	388,935	646,400	521,771	653,700
Employee Benefits	520KX	113,692	132,952	294,500	187,204	363,100
Contract Services	53100	3,603	1,889	26,200	8,182	31,000
Rentals & Leases	53800	43,020	43,200	54,000	54,841	61,000
Advertising & Printing	53900	0	0	5,000	0	10,000
Motor Veh Fuel/Repair	54100	1,823	2,721	10,000	2,951	10,000
Utilities	54200	0	0	8,000	0	0
Supplies	54400	1,915	3,371	7,500	2,399	5,000
Other Expenses	55300	9,012	11,218	15,000	11,315	15,000
Equipment	57300	0	0	3,000	0	3,000
	<b>Department Total</b>	537,662	584,286	1,069,600	788,662	1,151,800

Summit County Operating Budget



# Fund: 2170-Law Library Resources Fund | Department: 23010-Law Library

#### Program Description and Challenges

Program Description: Akron Law Library continues to facilitate effective legal research in Summit County for our subscribers, attorneys, court personnel, county officials, and the general public since 1888. Akron Law Library offers modern Ohio and USA law books as well as advanced online legal research technology, which is updated and authoritative including primary law, secondary research titles, analytical materials, practice-specific insights, litigation resources, public records and related legal research information. Our staff includes a professional librarian with extensive legal reference/research experience to further provide in-depth assistance to our library patrons.

Challenges: The law library is being streamlined with more emphasis upon technology rather than book collections. Like most Ohio county law libraries, Akron Law Library continues to face budget issues as provided via county municipal court fines and penalties according to stipulations of the Ohio Revised Code. Generally, Akron Law Library challenges are focused upon maintaining updated legal research information; seeking to increase library patrons and library usage; and developing our ongoing relationship with Akron Bar Association.

#### **Program Goals and Objectives**

1. To maintain an up-to-date library collection

2. To maintain and increase use of the library

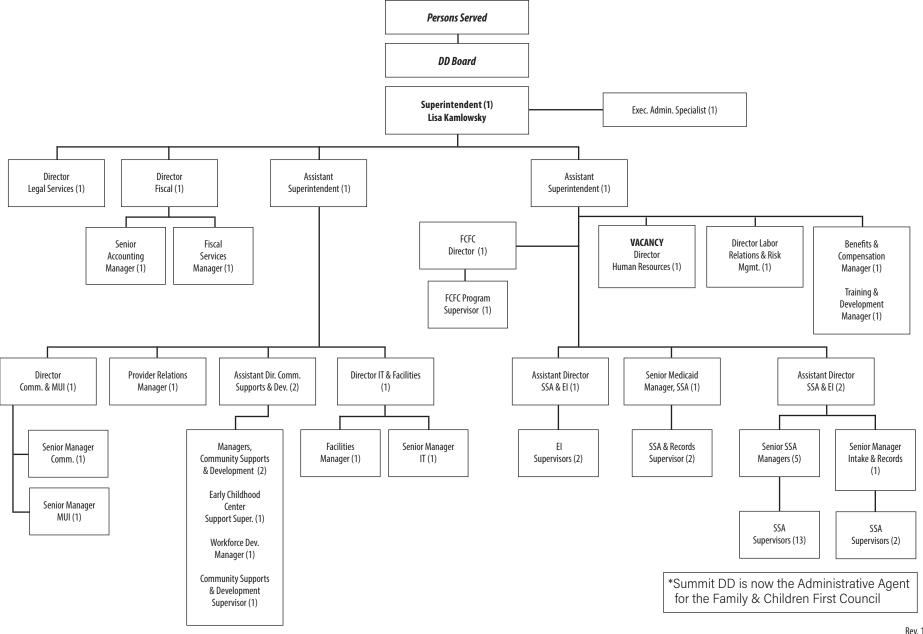
#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Library Director	1.0	1.0	1.0	1.0	1.0
Reference Librarian	1.0	1.0	0.0	0.0	0.0
	3.0	3.0	2.0	2.0	2.0



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	106,970	104,125	104,964	101,555	97,100
Law Libr Emp Benefit	520ER	53,177	55,272	57,134	36,553	64,000
MMO-MaxV/HSA Plan	52430	0	0	0	4,064	0
Professional Services	53000	0	1,040	1,400	340	1,700
Contract Services	53100	101,932	104,026	72,200	63,072	71,500
Internal Services Charges	54300	1,547	1,745	6,000	1,387	6,000
Supplies	54400	28,836	29,389	37,300	29,938	37,300
	<b>Department Total</b>	292,462	295,597	278,998	236,909	277,600







#### **Program Description and Challenges**

Eligibility & Service Coordination- Summit DD's staff work with individuals and their families to complete the Children's Ohio Eligibility Determination Instrument (COEDI) and the Ohio Eligibility Determination Instrument (OEDI) to determine "substantial functional limitations" and eligibility for services. Staff work with families through the process and if found eligible for services, families are connected to a service coordinator to develop an individualized plan. Summit DD service coordinators work to understand each person's unique hopes, dreams, and support needs, and to address those wants and needs through the development of an Individualized Service Plan (ISP). Each ISP contains outcomes and action steps to assist each person in meeting their personal goals. In addition, the ISP outlines any support needs an individual may have. Support needs can be addressed through natural supports or through a wide variety of paid providers.

Services for Children - Early Intervention (EI) services are provided to eligible children from birth through age 5 years using an evidence-based coaching approach. Research shows that teaching developmental strategies to parents which they can embed in their family's daily routines provides the child with many more hours of intervention per day than the traditional approach to therapy. At Summit DD, each family is assigned a designated Primary Service Provider (PSP) from a team of professionals which includes developmental specialists, occupational therapists, speech therapists and physical therapists. If necessary, the team can also collaborate with experts from various other community agencies to assist. The PSP is responsible for working with a service Coordinator through Akron Children's Hospital to develop and implement an Individualized Family Service Plan (IFSP). This plan identifies outcomes and goals specific to each child and his/her family's unique needs. All El services are funded with local levy dollars and are provided at no cost to the family.

Services for Youth - Summit DD supports school age youth with service coordination that identifies a person's needs and connects them to natural or paid supports. For teens who are transition age (beginning at age 14) Summit DD works with families and schools to offer transition age services to help teens become college or career ready upon graduation. These services include career development, job coaching or job development within the school environment. Summit DD also utilizes local tax dollars to develop summer youth work programs that offer more than 100 teens with disabilities summer jobs earning minimum wage in the community. Families in this area may also access Summit DD's Family Engagement Program (FEP), which reimburses families for certain qualifying expenses that provide opportunities for youth to access the community. Reimbursable expenses include summer camps, clubs or classes, or adaptive equipment.

Services for Adults - Summit DD collaborates with a wide variety of quality providers that provide a range of day supports. Based on the needs and desires of an individual, they can select a provider that will help them gain the skills needed to obtain employment, support with searching for employment, maintain current employment or assist with career advancement. In some cases, a person might not have a desire or be ready to work. In those situations, an individual can receive services that are focused on habilitation, such as support to volunteer or attend local community events. Residential and transportation services are available with quality providers to ensure a safe Services for Adults

Day Supports - Summit DD collaborates with a wide variety of quality providers that deliver a range of day supports. Based on the needs and desires of an individual, they can select a provider that will help them gain the skills needed to obtain employment, support with searching for employment, maintain current employment or assist with career advancement. In some cases, a person might not have a desire to work. In those situations, an individual can receive services that are focused on habilitation, such as support to volunteer or attend local community events.

Residential Services - There are a wide range of residential services available and quality providers who offer them. Services are available to support someone who lives independently to access their community, such as grocery shopping or going to the bank. Or services that assist someone to learn daily living skills so they can eventually live independently or with a friend. Also, based on the needs of an individual, private provider staff can deliver up to 24/7 support in that individual's home. This can include assistance with hygiene, medication administration and other needed supports to ensure an individual's health and welfare is maintained and they are able to connect to their local community.

Transportation - Having access to transportation is crucial for individuals to be able to effectively access their community. Summit DD connects individuals to a variety of transportation options that help them get where they need to go. Based on the needs of an individual, there are several private providers who directly offer transportation services. This can include transportation back and forth to day supports, community events or to see friends and family. Individuals also utilize Summit County's public transportation system which includes SCAT, ADA and regular bus line service. In these situations, private providers assist individuals to obtain the appropriate bus fare.





Employment - In addition to traditional services offered to individuals, Summit DD along with the Ohio Department of Developmental Disabilities, has enhanced the focus on supporting people with developmental disabilities in the areas of behavior support, technology, and employment. It is the belief that each person should be offered the opportunity to live a life that is as inclusive as possible. By focusing on technology, community employment, and the right behavioral supports for those that need them, this is possible. SSAs are challenged to ensure team conversations include discussion around community employment and technology supports before considering traditional DD services and supports.

Special Olympics - Summit DD partners with and provides funding to local organizations who support Special Olympics activities within Summit County. Through these partnerships, over 400 athletes participate in various sports at the local and state level. The support provided includes but is not limited to entrance fees, facility rental, transportation, lodging and uniforms.

Health and Safety - All individuals receiving services from a private provider should expect that those services will be of a high quality. To help ensure private providers are meeting this expectation, Summit DD annually conducts over 200 reviews of private provider services. These reviews include making sure staff have been properly trained, services are being delivered in accordance with the person's Individual Service Plan, and that all applicable rules are being followed. In addition to monitoring the services delivered by private providers, Summit DD also investigates all allegations of abuse and neglect. If potential criminal misconduct is identified during the course of an investigation, Summit DD collaborates with local law enforcement to prosecute any criminal wrongdoing against individuals. While Summit DD takes its oversight role very seriously, it is also crucial that collaboration occur with the provider community. To that end, Summit DD offers numerous trainings and opportunities for technical assistance which ensures that the services delivered will continue to be of the highest quality.

- 1. Service Coordination Implement person-centered thinking initiatives.
- 2. Services for Children & Adults Collaborate with providers to supplement training and support to direct care staff working with individuals with intensive needs.
- 3. Services for Children Using evidence-based best practices, deliver in-person and virtual Early Intervention Services that support the individual outcomes of each child and family.
- 4. Services for Children & Adults Capitalize on collaborations with community partners to enhance services for children and adults with intensive needs.
- 5. Services for Adults Empower independence through access to technology, transition age support and meaningful day program/employment opportunities.
- 6. Services for Adults Empower people to live in the community of their choice, as independently as possible, while maintaining health and safety.



Description	Organization Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51000	18,216,414	19,358,786	21,088,114	20,406,176	21,720,517
Employee Benefits	52000	7,286,998	7,774,733	9,395,350	8,972,659	9,712,632
Contract Services	53100	34,704,157	35,005,202	56,094,128	40,548,024	42,926,015
Rentals & Leases	53800	3,998	4,156	6,500	4,370	10,000
Advertising & Printing	53900	137,634	147,626	176,758	130,801	118,000
Utilities	54200	0	(449)	0	0	0
Supplies	54400	289,488	364,041	490,356	359,047	415,960
Capital Expense	55000	271,466	859,670	34,809	9,368	0
Travel & Expense	55200	110,055	281,528	319,385	302,759	310,280
Other Expenses	55300	291,828	335,299	317,694	298,033	348,590
Grants	57003	0	374,314	70,990	0	0
Equipment	57300	133,870	9,530	58,000	19,827	8,000
	<b>Department Total</b>	61,445,906	64,514,437	88,052,084	71,051,064	75,569,994



# Fund: 2631-Consolidated Donations | Department: 50960-Developmental Disibilities

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Other Expenses	55300	7,709	2,581	65,400	0	67,813
	<b>Department Total</b>	7,709	2,581	65,400	0	67,813



# Fund: 2632-Medicaid Reserve Fund | Department: 50960-DD Medicaid Reserve Fund

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Other Expenses	55300	0	0	2,914,247	0	2,914,247
	Department Total	0	0	2,914,247	0	2,914,247



# Fund: 2125 Children's Services Board | Department: 57100-Children's Services





#### **Program Description and Challenges**

DEPARTMENT OVERVIEW-Summit County Children Services (SCCS) is committed to the safety, permanency and well-being of all children served, in partnership with families and the community. Our mandate is to protect abused, neglected, and dependent children. As the sole Summit County agency with this mission and mandate, SCCS operates a 24-hour child abuse hotline enabling mandated reporters and interested parties to report concerns regarding suspected child abuse or neglect. SCCS directly investigates and assesses resulting reports of abuse, neglect and dependency. During 2022, the SCCS child abuse hotline received 9,485 calls of concern. Of these calls, 3,680 were assigned for service, which included alternative response (AR) cases, traditional (TR) investigations of abuse, neglect, dependency, and families in need of services (FINS) cases. Additionally, 1,341 calls of concern resulted in the provision of information and referral services.

All agency services and interventions focus on safety, permanency, and well-being as outlined in the Federal Child and Family Service Reviews. When a need for services is identified, SCCS provides case management, develops a case plan with the family and oversees service coordination. SCCS strives to maintain children in their own home while providing interventions and services that can reduce barriers that put a child's safety at risk. When a child cannot safely remain in their own home, SCCS utilizes family and kin (perceived as family to the child) to provide the least restrictive environment for the child while working towards reunification or an alternative permanency plan. When family or kin are not available, foster homes are utilized for placement. When a child cannot be safely reunified with family or kin, other forms of permanency for the child are considered and may include adoption services.

To meet the varied and complex needs of Summit County families, SCCS uses several child-safety focused decision-making techniques. Safety planning, for example, is a process used to identify upfront safety action steps that should be implemented as needed to maintain child safety without bringing the child into agency care. SCCS also uses Team Decision-Making meetings to bring a child's immediate and extended family members to the table to help make decisions about the child's well-being and the child's immediate and future care. SCCS utilizes family search and engagement strategies to increase identification of relatives and kin who may serve as supports to the family and as caregivers for a child, when the child cannot remain safely in the family home.

Ongoing collaboration and partnerships with community service organizations continue and these ensure specialized services such as medical, counseling, in- home services, mental health, substance abuse, and placement services are available and provided to SCCS clients as needed. In addition, SCCS caseworkers work with community providers to assist parents and caregivers regarding housing, education, employment, and other identified needs.

Intake Investigation/Assessment - Reports of abuse, neglect, and dependency are assigned to caseworkers for investigation or assessment and determination of service needs. Investigations and assessments are completed through home visits, family interviews, observation of the environment and family interaction, review of family/agency history, and collaboration with community professionals, focusing on family strengths, limitations, service needs, and safety risks to the child. Information and referrals for community services are also provided. Requirements for timely response and completion of investigations and assessments of reports are prescribed in the Ohio Administrative Code (OAC).

Protective Services - Protective Services are provided to children when there is an identified risk of abuse or neglect and the intake investigation or assessment identified the need for ongoing services. Services are provided by caseworkers to intact families to maintain children in their own homes and to families when children have been removed from their own home and are aimed to alleviate reoccurrence of the conditions that necessitated ongoing services. Ongoing case management is provided to evaluate the child's safety and family compliance with case plan objectives. Additional services include home visits, family interviews, observation of the environment and family interaction, information and linkage to community services, and collaboration with community professionals and caregivers. Protective Services are provided to families with ongoing supervisory oversight and mandated case reviews with the goal of achieving permanency for the child within 12 months of agency services being initiated. Prior to termination of services, after care plans are developed to prevent the need for future agency services.

Foster Care and Adoption - Foster Care services are provided to children who are placed outside of their own home care due to abuse, neglect, or dependency. Services are provided by caseworkers and include initial placement matching, ongoing support services to maintain placement stability, foster/adoptive parent recruitment/retention, and licensure/recertification. Placement and support services are available 24 hours/7 days a week. Foster/adoptive home recruitment is ongoing to maintain a viable pool of available placement resources for children in agency custody.

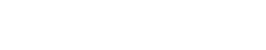
Adoption services are provided to all children in the permanent custody (PC) of Summit County Children Services (SCCS) to ensure they are matched to a permanent home that meets their needs. The child's preparation for adoption begins at the time PC is granted to SCCS and continues through the selection of the adoptive home and the pre-placement adoptive home visits. All available resources are considered, including the child's relatives and current foster parents. The child's eligibility for adoption subsidies is also assessed and, if eligible, funds are pursued. Upon placement of the child in an adoptive home, ongoing assessments occur identifying the needs of the family and child. Support services are provided for approximately six months to facilitate a successful adoption.

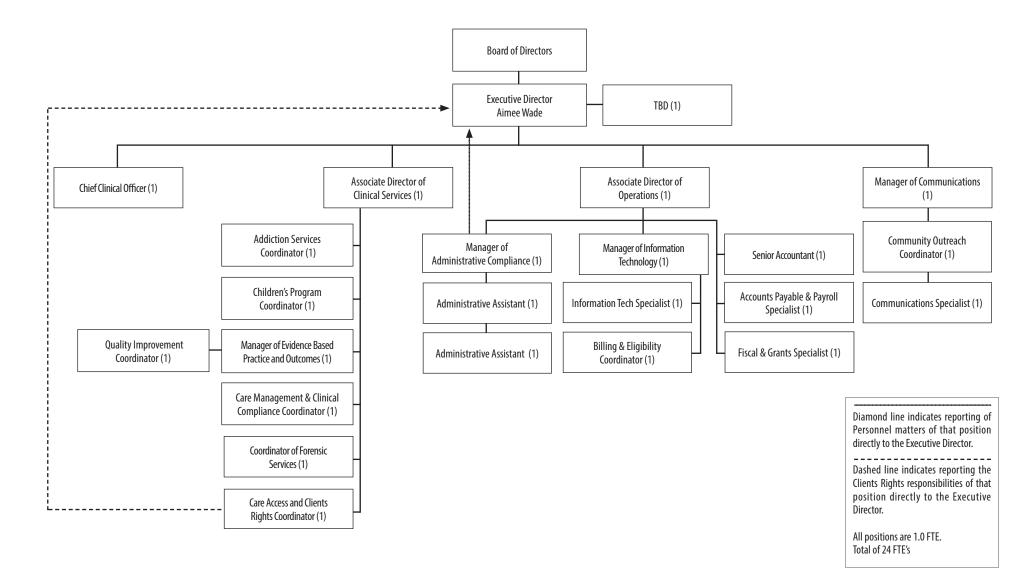


- 1. Intake -Timely initial response to reports accepted for Investigation/Assessment
- 2. Intake Timely completion of reports accepted for Investigation/Assessment
- 3. Protective Services Children will not experience a recurrence of maltreatment
- 4. Protective Services Provide services that bring safety and stability to children's lives
- 5. Foster Care Children in out of home placements will be safe from abuse and neglect
- 6. Foster Care Children in care will have stable placements
- 7. Children in PC will achieve a permanent home in a timely manner
- 8. Children in PC will be matched with a permanent family



Description	Organization Number	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51000	22,552,619	22,659,149	24,051,285	22,851,329	25,211,839
Employee Benefits	52000	9,371,481	9,051,606	11,031,563	9,670,783	12,034,078
Contract Services	53100	22,756,164	24,838,811	32,418,978	27,235,052	30,402,459
Motor Veh Fuel/Repair	54100	0	0	10,000	2,379	0
Supplies	54400	258,657	134,545	324,157	120,805	238,400
Materials	54900	22,705	24,818	35,000	16,914	28,500
Travel & Expense	55200	484,080	605,784	830,858	654,366	727,000
Other Expenses	55300	1,321,068	1,399,669	2,142,358	1,660,500	1,422,633
Medical Assistance	57200	179,464	161,116	320,000	178,645	335,000
Equipment	57300	327,583	367,800	500,624	256,994	461,500
	<b>Department Total</b>	57,273,820	59,243,299	71,664,822	62,647,766	70,861,409







#### **Program Description and Challenges**

The County of Summit ADM Board is responsible for planning, funding, monitoring and evaluating prevention, treatment and support services for people who may be at risk for or experience substance use or mental health disorders. The ADM Board does not provide any direct service, but contracts with local agencies to provide quality, affordable services for people at critical times in their lives. The ADM Board system of services provides opportunities for recovery and hope for a better life.

Substance use and mental health disorders are real medical conditions that can affect anyone. Effective treatments are available, and people do recover. One in four families' experience either a mental health or substance abuse problem. Summit County residents have a rich array of services and supports available to them through the ADM Board system.

The ADM Board of Directors is comprised of 14 community volunteers who provide leadership in policy formation and fund allocation. They, along with ADM Board staff, assess community needs, plan, and manage public resources to provide essential services. The planning and evaluation of the Board's funded services and programs are guided by the Global Ends Policy and the Community Assessment and Plan (CAP), which can be found at www.admboard.org.

A consistent challenge for our system is reducing stigma around behavioral health care and increasing awareness of available resource and how to access them. This has been especially critical during the COVID-19 pandemic that resulted in statewide stay-at-home orders and increased isolation for the vulnerable populations that we serve. We also witnessed increases in deaths by suicides and overdoses in communities that had minimal representation in the past. While there were several incidences in our society that contribute to the stigma, violence and hopelessness, we continue to work hard with our network of providers to ensure awareness, education and high-quality services are available and accessible. These services range across the lifespan and include prevention, treatment and recovery supports.

- 1. Summit County residents have supports to prevent or delay the onset, treat, and recover from addiction
- 2. Effective and timely mental health services are accessible to and utilized by Summit County residents.
- 3. There is sufficient and equitable access to services.
- 4. Summit County residents are made aware of the importance of, and resources available for, addressing mental health and addiction.
- 5. There is sufficient capacity of highly skilled and effective providers.
- 6. There is support for envisioning, collaborating, and innovating across systems in the community.



#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
TOTAL	21.0	21.0	23.0	23.0	25.0
	21.0	21.0	23.0	23.0	25.0



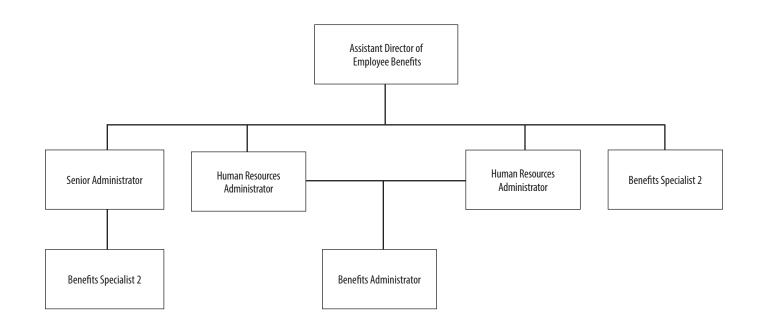
		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51200	1,692,561	1,804,402	1,989,142	1,919,984	2,185,967
ADAMH Emp Benefit	520DQ	505,314	528,312	625,623	524,560	669,839
Kaiser Perm to MMO-Medflex	52330	0	0	0	23,440	0
Professional Services	53000	33,954	30,880	35,625	29,230	33,500
Contract Services	53100	37,860,639	36,703,393	58,546,585	41,574,624	50,789,860
Insurance	53700	53,425	78,014	62,629	60,489	62,469
Rentals & Leases	53800	95,458	96,739	95,316	95,266	97,792
Advertising & Printing	53900	2,195	4,709	7,500	6,432	7,500
Utilities	54200	2,382	6,268	10,182	9,278	10,182
Supplies	54400	7,948	16,679	39,357	21,867	59,424
Travel & Expense	55200	123,424	80,887	143,685	127,150	147,896
Other Expenses	55300	2,082	2,249	4,705	3,216	4,695
Equipment	57300	20,396	42,810	53,466	25,234	48,000
	<b>Department Total</b>	40,399,775	39,395,342	61,613,816	44,420,770	54,117,124



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# **Internal Services**







#### **Program Description and Challenges**

The Human Resources Department, Employee Benefits Division of the Executive Office is responsible for the administration of the Employee Benefit and Wellness Programs for all employees of Summit County, as well as political entities who have enrolled in the County benefit program. Responsibilities include ensuring quality benefit and wellness programs are offered at the best cost. Contributions are collected from employees and departments and claims and premiums are paid to vendors out of the insurance fund. It is the responsibility of the Employee Benefits Division to ensure that contributions are collected and vendors are paid accurately.

- 1. Continue to offer quality health care and other benefits at a reasonable cost.
- 2. Continue to offer a robust wellness program with employee incentives at a reasonable cost.
- 3. Continue to find innovative ways to reduce or maintain healthcare costs in an environment where health care costs continue to rise.



# 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Assistant Director	0.2	0.0	0.0	1.0	1.3
Benefits Administrator	1.4	1.0	1.0	1.0	0.0
Benefits Specialist 1	0.0	1.0	0.0	0.0	0.0
Benefits Specialist 2	1.0	1.0	2.0	2.0	1.0
Chief of Staff-Executive	0.1	0.1	0.1	0.1	0.1
Deputy Director - Finance	0.0	0.0	0.2	0.0	0.0
Deputy Director - Insurance	1.0	1.0	1.0	0.0	0.0
Dir of Finance & Budget	0.4	0.3	0.3	0.3	0.3
Director of Administration	0.6	0.6	0.0	0.0	0.0
Director of Communications	0.0	0.2	0.2	0.2	0.2
Director of Human Resources	0.3	0.0	0.0	0.0	0.0
Executive Assistant 1	0.3	0.0	0.0	0.0	0.0
Executive Assistant 2	1.0	1.0	0.0	0.0	0.0
Human Resource Administrtr-HRD	0.0	0.4	1.4	1.4	2.4
Safety Coordinator	0.3	0.0	0.0	0.0	0.0
Senior Administrator-EXE	1.0	1.0	1.0	1.0	1.0
	7.5	7.6	7.1	7.0	6.3



Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	549,451	537,692	556,788	553,418	562,400
Overtime	51342	0	0	0	389	0
HospBen Emp Benefit	520IC	149,560	165,634	183,141	145,231	160,700
Kaiser Perm to MMO-Medflex	52330	0	0	0	6,295	0
Professional Services	53000	733,311	780,907	771,964	684,845	739,800
Contract Services	53100	121,512	108,960	123,500	90,523	123,500
Rentals & Leases	53800	444	0	5,000	0	5,000
Internal Services Charges	54300	9,528	13,568	15,000	12,419	15,000
Supplies	54400	7,615	6,466	10,000	8,502	10,000
Travel & Expense	55200	0	576	2,000	2,000	10,000
Other Expenses	55300	122,701	248,995	234,961	189,486	230,000
Claims	55900	63,110,766	66,369,590	70,157,074	69,341,803	70,000,000
Equipment	57300	2,523	0	5,000	675	5,000
	<b>Department Total</b>	64,807,413	68,232,387	72,064,428	71,035,585	71,861,400



# Employee Benefits Stop Loss - 6004 - 72120

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Claims	55900	2,829,657	4,247,817	5,000,000	4,389,510	4,300,000
	<b>Department Total</b>	2,829,657	4,247,817	5,000,000	4,389,510	4,300,000



# Workers Comp - 6002 - 72100

#### **Program Description and Challenges**

The Law and Risk Management Department of the Executive Office is responsible for the Administration of the Workers Compensation program for all County of Summit Employees, as well as MetroParks, DD Board, Public Health and Children's Services. The department receives and reviews all injury reports and works with the County's Third Party Administrator, Managed Care Organization and the Bureau of Workers Compensation to ensure claims are valid and paid appropriately.

Each year premiums and claims paid are charged back to each department based on their payroll volume and the claims that have been paid on behalf of their department employees.

The County periodically receives rebates from the Bureau. These are placed into the Workers Compensation Fund and used to reduce premiums for General Fund Departments.

- 1. Continue to work to reduce Workers Compensation costs through education and diligence in claims monitoring.
- 2. Continue to train and educate employees and supervisors on safety programs and safety in the workplace.



# 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Assistant County Prosecutor 2	0.2	0.2	0.2	0.2	0.3
Assistant Director	0.0	0.0	0.0	0.0	0.8
Attorney 2	0.0	0.0	0.0	0.3	0.3
Benefits Administrator	1.3	1.0	1.0	1.0	1.0
Chief of Staff-Executive	0.3	0.3	0.3	0.3	0.3
Deputy Dir - Labor Relations	0.4	0.4	0.4	0.4	0.0
Deputy Director - Finance	0.0	0.0	0.2	0.0	0.0
Deputy Director-Law	0.0	0.0	0.0	0.0	0.0
Dir of Finance & Budget	0.6	0.4	0.4	0.4	0.4
Director of Administration	0.3	0.3	0.0	0.0	0.0
Director of Human Resources	0.3	0.3	0.3	0.3	0.0
Director of Law	0.1	0.1	0.1	0.1	0.1
Executive Assistant 1	0.3	0.3	0.3	0.3	0.0
Human Resource Administrtr-HRD	0.0	0.3	0.3	0.3	0.3
Safety Coordinator	0.3	0.3	0.0	0.0	0.0
Senior Administrator-EXE	0.3	0.3	0.3	0.3	0.3
Staff Attorney 1	0.0	0.0	0.3	0.0	0.0
Training Manager DHS	0.0	0.0	0.3	0.3	0.0
	4.3	4.1	4.3	4.1	3.7



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51200	366,624	288,242	445,642	394,291	355,100
Wrk Comp Emp Benefit	520IB	118,621	89,565	138,186	97,141	109,200
Kaiser Perm to MMO-Medflex	52330	0	0	0	6,542	0
Professional Services	53000	70,757	72,136	92,101	76,009	77,000
Internal Services Charges	54300	13	6	5,000	1	5,000
Supplies	54400	0	0	5,000	494	5,000
Travel & Expense	55200	0	220	2,500	483	2,500
Other Expenses	55300	1,541	0	5,000	194	5,000
Claims	55900	1,532,342	1,573,147	2,700,000	1,238,737	2,700,000
	<b>Department Total</b>	2,089,899	2,023,316	3,393,429	1,813,892	3,258,800



# Fund: 6005-Internal Services | Department: 72500-Property and Casualty Insurance

#### Program Description and Challenges

In 2023, the County's premium for Law Enforcement Liability increased again. This coverage continues to be impacted not only by the County's own experience but also by claims against law enforcement agencies nationwide. Other coverages saw minimal increases, although the auto liability premium saw a significant decline with the implementation of an increased \$100,000 self-insured retention. The increase was implemented due to the small nature of most claims.

The County has implemented mandatory cyber liability training for employees in order to control risk from inadvertent employee behavior causing a breach of the County's network and systems. The Office of Information Technology has also implemented a number of upgrades to different security systems – also seen as a favorable move by the cyber liability carrier. Multi-factor authentication has also been rolled out to the charter agencies and will be discussed with the Courts in 2024.

- 1. Risk Management maintains insurance coverage to minimize the county's exposure from claims. On litigation matters, Risk Management works with the carriers to balance utilization of internal counsel via the Prosecutor versus outside counsel paid for by the carrier to minimize the expenditure of County funds under the self-insured retentions.
- 2. Monitoring premiums and claims to anticipate need for changes in insurance program.



#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Attorney 2	0.0	0.0	0.0	0.3	0.3
Benefits Administrator	0.3	0.0	0.0	0.0	0.0
Deputy Director - Insurance	1.0	1.0	1.0	1.0	0.0
Director of Administration	0.2	0.2	0.0	0.0	0.0
Director of Law	0.1	0.1	0.1	0.1	0.1
Executive Assistant 1	0.0	0.0	0.0	1.0	0.5
Human Resource Administrtr-HRD	0.0	0.3	0.3	0.3	0.3
Office Manager	1.0	1.0	1.0	0.0	0.0
Staff Attorney 1	0.0	0.0	0.3	0.0	0.0
	2.6	2.6	2.7	2.7	1.2



		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
Salaries-Employees	51200	179,395	182,473	207,973	121,415	126,100
PropCasual Emp Benefit	520IE	69,055	63,356	82,274	36,548	54,000
Kaiser Perm to MMO-Medflex	52330	0	0	0	13,138	0
Professional Services	53000	130,557	147,805	365,134	325,497	296,500
Contract Services	53100	10,009	4,105	12,000	4,226	12,000
Insurance	53700	1,093,896	1,266,017	1,573,400	1,553,302	1,383,400
Motor Veh Fuel/Repair	54100	74,222	48,185	115,000	58,358	115,000
Internal Services Charges	54300	0	0	1,000	0	1,000
Other Expenses	55300	62,290	125,707	100,000	67,723	100,000
	<b>Department Total</b>	1,619,423	1,837,647	2,456,780	2,180,208	2,088,000



# Fund: 6001 Internal Services | Department: 72400-Office Services

#### Program Description and Challenges

Office Services provides a full service copy shop which includes: printing, binding, lamination, folding, inserting, and tab creation in addition to a full mail service including: pickup, sorting, delivery and mail metering for 300 accounts comprised of County and City of Akron departments in which we take advantage of all presort and bulk mailing discount rates. Office Services also operates a paper ordering/inventory website to allow departments countywide the convenience to order and track copy paper online. The Department of Office Services is organized under the Department of Finance and Budget in the Executive's Office as an internal service operation. Office Services operates under a cost sharing agreement with the City of Akron, where the City and County split the cost of all leased equipment, materials and supply purchases. The County supplies full time employees to the operation and the City supplies employees on an as needed basis. Additionally, Office Services has entered into a salary share with the Clerk of Courts for one employee and also serves as a secondary/backup office in case of emergency for COC and DJFS. Since 2004, Office Services has expanded its customer base to include the City of Akron while reducing employment from 10 employees to 3.5. Our cost sharing agreement with the COA and COC has saved both the City and County, in excess of \$75,000 a year.

#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

- 1. Process all mail services, copy shop and supply orders in a timely, accurate and cost efficient manner.
- 2. Provide operational savings to the County and City of Akron, by continuing to streamline and share resources.

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Office Machine Operator	2.0	2.0	2.0	2.0	2.0
Office Services Administrator	0.0	0.0	0.0	0.5	0.5
Office Services Manager	0.5	0.5	0.5	0.0	0.0
Paralegal	0.0	0.0	0.0	1.0	0.0
Records Clerk I	1.0	1.0	1.0	1.0	1.0
Technical Print Sys Operator	1.0	1.0	1.0	1.0	1.0
	4.5	4.5	4.5	5.5	4.5

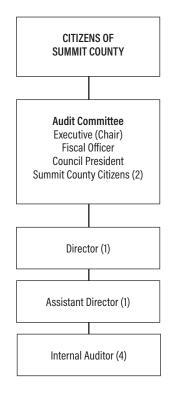


Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
OffServ Sal-Empl	512IA	195,350	186,181	264,512	193,015	203,900
OffServ Emp Benefit	520IA	91,536	90,445	125,450	86,579	95,000
Contract Services	53100	2,848	1,658	4,300	246	1,300
Rentals & Leases	53800	72,346	57,226	134,337	55,911	83,400
Motor Veh Fuel/Repair	54100	993	366	1,000	1,000	5,000
Internal Services Charges	54300	4,926	4,803	5,400	4,811	5,400
Off Service-Supplies	544IA	623,345	605,259	977,888	459,059	1,167,200
	<b>Department Total</b>	991,344	945,937	1,512,887	800,621	1,561,200

#### Internal Services | 393

Fund: 6007-Internal Services | Department: 72600-Internal Auditor Administration







#### **Program Description and Challenges**

The Summit County Internal Audit Department's (IAD's) mission is to recognize and address the risks and vulnerabilities that can impact Summit County in order to assist, coordinate, and facilitate positive change and promote best practices for countywide operations while helping to ensure resources are utilized efficiently and effectively.

IAD provides auditing services, investigations, information and research, best practices, training, and advisory services to the various offices, courts, boards, and agencies in Summit County. In addition, the Summit County Audit Committee has approved contracting IAD's services out to other local government entities, both inside and outside of Summit County.

- 1. Complete audits and follow-ups on a risk-based approach based on the 2014 Summit County Risk Assessment update.
- 2. Complete audits and reviews of high-risk areas as noted in surrounding counties in order to reduce the risk in Summit County.
- 3. Conduct agreed-upon procedures as requested by County management or other contracting agencies.
- 4. Provide internal audit services to other Summit County governments/entities, inside and outside of Summit County.
- 5. Maintain and monitor the Summit County Employee Fraud Hotline.



#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

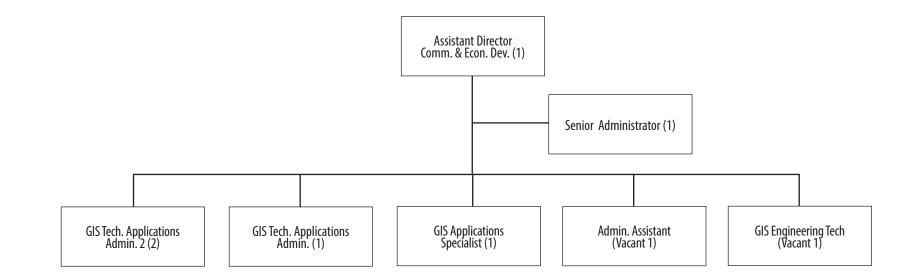
	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Assistant Director	0.0	1.0	1.0	1.0	1.0
Dep Dir - Internal Auditing	1.0	0.0	0.0	0.0	0.0
Director of Internal Auditing	1.0	1.0	1.0	1.0	1.0
Internal Auditor 1	2.0	1.0	0.0	0.0	0.0
Internal Auditor 2	3.0	3.0	1.0	1.0	1.0
Internal Auditor 3	0.0	0.0	3.0	3.0	2.0
Staff Auditor 1	0.0	0.0	0.0	0.0	1.0
	7.0	6.0	6.0	6.0	6.0

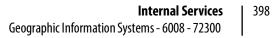


Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	491,499	509,514	537,908	517,941	570,000
Int Audit Emp Benefit	520IG	149,296	155,645	175,106	136,323	213,200
Contract Services	53100	11	25	13,500	5,502	4,000
Internal Services Charges	54300	5,031	6,343	7,100	7,100	7,100
Supplies	54400	1,500	850	1,500	226	1,500
Travel & Expense	55200	6,586	4,864	13,900	11,389	18,900
Other Expenses	55300	0	24	400	0	400
Equipment	57300	1,349	0	3,300	0	3,300
	<b>Department Total</b>	655,272	677,265	752,714	678,481	818,400











#### **Program Description and Challenges**

The Planning/GIS Division is a division within the Department of Community and Economic Development. The planning section serves as staff for the Planning Commission and is tasked with reviewing Major and Minor subdivisions, lot splits and consolidations, zoning map amendments, and zoning code updates preparing studies, maps, and recommendations to present at the monthly meetings. The GIS section provides application development and mapping support, dashboard creation, and drone flights for all county agencies and supports the collection of property taxes and the maintenance and improvements of county-maintained infrastructure. The division is also responsible for house numbering in 21 communities in the county, which supports the daily activities of emergency responders in those communities.

#### Program Goals and Objectives

- 1. Finalize the web services collaboration process and agreement and migrate all applications to the new server architecture.
- 2. Increase drone mapping projects.
- 3. Merge Department of Sanitary Sewer Services and Planning/GIS ESRI Portals to one server

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Assistant Director	1.0	1.0	1.0	1.0	1.0
GIS Applications Specialist	1.0	1.0	1.0	1.0	2.0
GIS Tech/Appl Administrator 2	1.0	1.0	1.0	1.0	1.0
GIS Technl/Application Admin	1.0	2.0	2.0	2.0	3.0
Senior Administrator-EXE	0.6	0.1	0.0	0.0	0.0
	4.6	5.1	5.0	5.0	7.0

#### 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

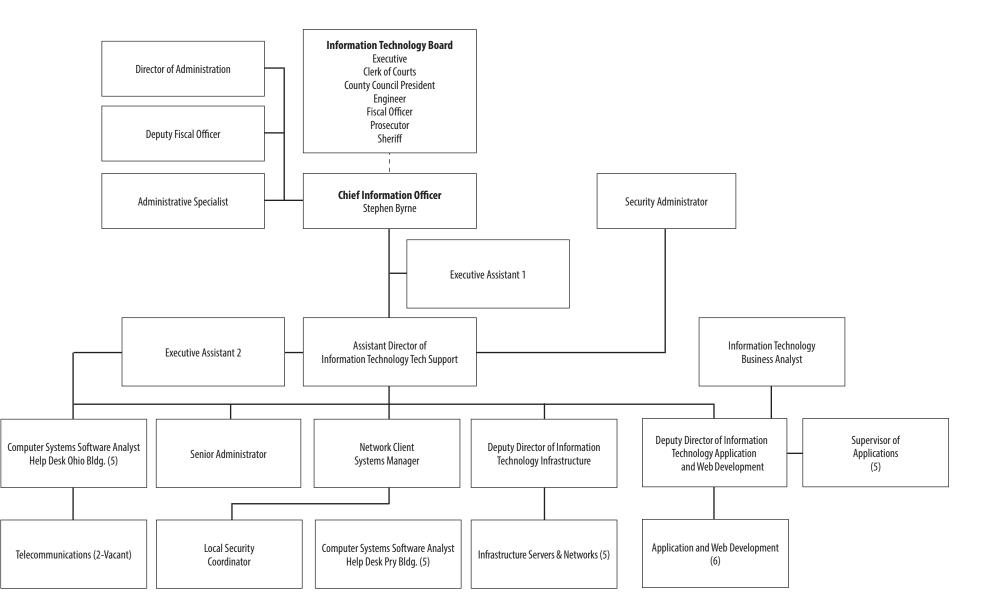


## Department Expenditure Summary

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Salaries-Employees	51200	364,088	342,790	410,426	409,263	516,000
GIS Emp Benefit	520IH	113,827	117,449	155,624	148,767	213,100
Kaiser Perm to MMO-Medflex	52330	0	0	0	6,858	0
Contract Services	53100	215,962	306,499	392,929	297,872	394,500
Internal Services Charges	54300	1,900	3,438	10,000	1,851	10,000
Supplies	54400	3,866	4,337	5,000	3,476	5,000
Travel & Expense	55200	3,506	3,645	6,500	3,696	6,500
Other Expenses	55300	190	10,875	56,000	44,823	50,000
	<b>Department Total</b>	703,338	789,032	1,036,480	916,605	1,195,100









#### **Program Description and Challenges**

The Office of Information Technology is a consolidation of all Information Technology staff and systems amounts all charter offices within Summit County. We continue to look for opportunities for standardization, simplification, and improvement in all business service offerings. Along with delivering a high level of customer service and innovation. As we strive for enhancements, our challenge remains the staffing levels required to maintain the high amount of equipment, data, and business services. We will continue to push forward, regardless of confines, to provide the best possible IT business solution.

#### **Program Goals and Objectives**

- 1. Provide reliable business services with little to no interruption.
- 2. Ensure requests for service are resolved in a reasonable amount of time.
- 3. Enhance our security stance by employing additional security services and staffing resources.
- 4. Maintain all backups and complete all necessary DR testing to safeguard County data.
- 5. Measure the health of all environments as to establish a level of prediction and reliability



## 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Specialist	1.0	1.0	1.0	1.0	1.0
Assistant Director	0.8	0.8	1.0	1.0	1.0
Chief Information Officer	0.9	0.9	1.0	1.0	1.0
Computer Programmer Analyst 2	1.0	0.0	0.0	0.0	0.0
Computer System Soft Analyst 1	0.0	0.0	0.0	0.0	0.0
Computer System Soft Analyst 3	0.0	0.0	1.0	1.0	4.0
Computer System Soft Analyst I	4.3	4.0	5.0	6.0	8.0
Computer System Soft Analyst II	0.0	1.3	4.0	4.0	2.0
Cyber Security Analyst	0.0	0.0	0.0	0.0	1.0
Deputy Director of IT	3.0	2.0	3.0	2.0	3.0
Deputy Fiscal Officer	1.0	1.0	1.0	1.0	1.0
Director of Administration	1.0	1.0	1.0	1.0	1.0
Executive Assistant 1	1.0	1.0	1.0	1.0	1.0
Executive Assistant 2	1.0	1.0	1.0	1.0	1.0
Fiscal Officer 1	0.0	0.0	0.0	0.0	0.0
Help Desk Coordinator	0.0	0.0	1.0	1.0	1.0
IT Business Analyst	0.0	0.0	0.0	1.0	1.0
Network Administrator	1.0	2.0	2.0	2.0	2.0
Network Client Systems Manager	1.0	1.0	2.0	2.0	2.0
Relational Data Base Admin 3	3.0	3.0	4.0	3.0	2.0
Senior Administrator	1.0	1.0	1.0	1.0	1.0
Software Engineer-FO	6.0	6.0	6.0	6.0	5.0
Software Engineering Administr	2.0	2.0	2.0	2.0	2.0
Support Services Administrator	1.0	2.0	1.0	1.0	1.0
	29.9	30.9	39.0	39.0	42.0



## Department Expenditure Summary

		2021 Actual	2022 Actual	2023 Adjusted	2023 Actual	2024 Adopted
Description	Object #	Expenditures	Expenditures	Budget	Expenditures	Budget
OIT-Salaries	5120Z	2,641,079	2,950,559	3,007,286	2,965,818	3,307,600
OIT-Benefits	5200Z	841,724	963,938	1,068,533	967,393	1,140,000
Contract Services	53100	2,236,740	3,437,701	5,927,722	5,090,136	6,021,107
Internal Services Charges	54300	28,048	29,859	30,000	23,342	30,000
Supplies	54400	2,054	4,244	55,000	16,219	55,000
Capital Expense	55000	265,719	368,641	0	0	0
Travel & Expense	55200	25	414	10,000	4,524	15,000
Other Expenses	55300	3,027	14,047	25,000	7,545	25,000
Equipment	57300	40,634	57,489	50,000	47,427	50,000
	<b>Department Total</b>	6,059,049	7,826,893	10,173,541	9,122,404	10,643,707



## Telephone - 6006 - 72200

#### Program Description and Challenges

The Telecommunications Department oversees the County's telephone systems. The department is responsible for maintaining equipment, facility cabling, setting up and removing users, countywide telephone directories, bill paying, departmental chargebacks and overseeing vendor contracts including the County's current Centrex contract, newer VOIP system and Master Use Agreement with AT&T.

Our challenges remain maintaining an older Centrex system and transitioning to the newer VOIP system with extremely limited staff. Regardless of challenges we continue to push, providing great customer service and improvement to all telecommunication services.

#### **Program Goals and Objectives**

- 1. Provide support for all telecommunications in a timely and responsive manner.
- 2. Evaluate, and where appropriate, implement new technology to enhance telecommunications for the county.

## 2024 Budget Full-Time Employees Compared to 2020, 2021, 2022, 2023

	2020 Budgeted	2021 Budgeted	2022 Budgeted	2023 Budgeted	2024 Budgeted
Administrative Secretary	0.0	0.0	0.0	0.0	0.0
Fiscal Officer 3	0.5	0.5	0.5	0.0	0.0
Help Desk Coordinator	1.0	1.0	1.0	0.0	0.0
Telecommunications Administrator	0.0	0.0	0.0	1.0	1.0
Telecommunications Manager-EX	1.0	1.0	1.0	0.0	0.0
	2.5	2.5	2.5	1.0	1.0



## Department Expenditure Summary

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Telephone Sal-Empl	512IF	8,797	12,508	92,810	92,810	90,800
Telephone Emp Benefit	520IF	1,611	1,932	36,878	34,230	38,200
Rentals & Leases	53800	0	0	1,087	0	6,000
Advertising & Printing	53900	0	0	500	0	500
Motor Veh Fuel/Repair	54100	0	87	1,000	0	1,000
Utilities	54200	1,083,003	1,153,432	1,668,064	887,893	1,400,000
Internal Services Charges	54300	1,926	1,964	3,200	1,812	3,200
Supplies	54400	0	0	5,500	3,270	5,500
Materials	54900	4,641	0	16,000	0	16,000
Travel & Expense	55200	0	0	800	0	800
Other Expenses	55300	0	0	500	0	500
Equipment	57300	0	0	10,000	2,813	10,000
	<b>Department Total</b>	1,099,978	1,169,923	1,836,339	1,022,828	1,572,500



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# **Debt Services**



## **Debt Limitations**

**Direct Debt Limitations** – Revised Code provides that the net principal amount of unvoted general obligation debt of the County, excluding "exempt debt" (discussed below), may not exceed 1% of the tax valuation of all property in the County as listed and assessed for taxation, and that the principal amount of both voted and unvoted general obligation debt of the County, excluding the "exempt debt," may not exceed a sum equal to \$6,000,000 plus 2.5% of the tax valuation in excess of \$300 million. These two limitations are referred to as the "direct debt limitations" and may be amended from time to time by the General Assembly. Further, the County's unvoted general obligation debt for the County's share of state highway improvements may not exceed 0.5% of the tax valuation.

Without consideration of money in the County's Bond Retirement Fund and based on outstanding debt as of December 31, 2022 and current total assessed valuation, the County's voted and unvoted non-exempt debt capacities are:

		Additional Borrowing Capacity
Limitations	Non-Exempt Debt	Within Limitation
\$6,000,000 + 2.5% = \$361,400,529	\$48,277,044	\$313,123,485
1% = \$145,160,212	\$48,277,044	\$96,883,168

**Indirect Debt and Unvoted Property Tax Limitations** - Voted general obligation debt may be issued by the County if authorized by a vote of the electors. Ad valorem taxes, without limitation as to amount or rate, to pay debt service on voted bonds are authorized by the electors at the same time they authorize the issuance of the bonds.

General obligation debt also may be issued by the County (and by certain overlapping subdivisions) without a vote of the electors. This unvoted debt may not be issued unless the ad valorem property tax for the payment of the debt service on (a) those bonds (or the bonds in anticipation of which BANs are issued), and (b) all outstanding unvoted general obligation bonds (including bonds in anticipation of which BANs are issued) of the combination of overlapping taxing subdivisions, including the County, resulting in the highest tax required for such debt service, in any one year is ten mills or less per \$1.00 of assessed valuation. This indirect debt limitation is imposed by a combination of provisions of the Ohio Constitution and the Revised Code. One of those provisions is commonly referred to as the "ten-mill limitation" or as the "inside millage." The ten-mill limitation is the maximum aggregate millage for all purposes that may be levied on any single piece of property by all overlapping taxing subdivisions without a vote of the electors.

The highest debt service requirement in any year for all County debt subject to the ten-mill limitation is estimated to be \$9,976,054 in the year 2028. The payment of that annual debt service would require a levy of 0.54 mills based on current assessed valuation. The County expects to pay approximately \$1,874,504 of this maximum annual debt service requirement from sources other than ad valorem taxes, such as special assessments, State reimbursements, payments under agreements with other local governments and nonprofit corporations, utility revenues, and other sources. If those other sources for any reason are not available, the debt service could be met from the amounts produced by the millage (2.20 mills) currently allocated to the County within the ten-mill limitation.

The County's outstanding uninsured general obligation bonds are currently rated "AA+" by Standard & Poor's Rating Services, "Aa1" by Moody's Investors Service, and "AA+" by Fitch Ratings.

Debt Tables A, B, and C list the County's principal amount of outstanding debt and leeway for additional debt within the direct debt limitations, various County and overlapping general obligation debt allocations, projected debt service requirements on the bonds.



## Debt Table A: Computation of Legal Debt Margin as of December 31, 2022

	2022
Assessed Valuation of County	\$14,516,021,160
Gross County Debt Outstanding	\$138,150,894
Less Exempted Debt:	
OWDA Loans	(7,751,103)
OPWC Loans	(302,304)
ODD Loans	-
WPCLF Loans	(34,229,095)
FWCC	(228,392)
State Infrastructure Bank Loan	
Unvoted General Obligation Bonds/Notes	
Series 2016 Bonds	(6,980,000)
Series 2019 Bonds - DFA	(5,600,000)
Series 2021 Bonds - Goodyear	(10,305,000)
Series 2021 Bonds - Bridgestone	(4,065,000)
Series 2022 Bonds - Various Purpose	(11,930,607)
Amount Available in Debt Service Fund	(8,482,349)
Total Subject to Direct Debt Limitation	48,277,044
Debt Limitation	
Direct Debt Limitation	361,400,529
Less: Net Indebtedness	(48,277,044)
Direct Debt Margin	\$313,123,485
Debt Margin as a Percentage of Debt Limit	86.64%
Unvoted Debt Limitation	
(1% of County Assessed Valuation)	145,160,212
Less: Net Indebtedness	(48,277,044)
Unvoted Debt Margin	\$96,883,168
Unvoted Debt Margin as a Percentage	
of the Unvoted Debt Limit	66.74%



	Debt Outstanding	Percentage Applicable To County (1)	Portion of Direct and Overlapping Debt Within County
Direct:			
County of Summit	\$106,166,152	100.00%	\$106,166,152
Overlapping:			
Cities Wholly Within County	233,699,820	100.00%	233,699,820
Villages Wholly Within County	9,716,200	100.00%	9,716,200
Townships Wholly Within County	-	100.00%	-
School Districts Wholly Within County	410,198,251	100.00%	410,198,251
Akron Metro Regional Transit Authority	-	100.00%	-
Miscellaneous Disticts Wholly Within County	6,210,000	100.00%	6,210,000
Norton City	2,693,462	99.94%	2,691,846
Akron-Summit County Library District	-	99.37%	-
Stow-Munroe Falls City School District	2,065,000	99.45%	2,053,643
Tallmadge City School District	48,347,176	98.40%	47,573,621
Springfield L School District	25,245,000	97.64%	24,649,218
Tallmadge City	1,795,000	95.96%	1,722,482
Mogadore Village	480,000	66.37%	318,576
Mogadore L School District	-	61.20%	-
Northwest L School District	8,842,093	19.75%	1,746,313
Aurora City School District	11,265,000	4.11%	462,992
Wayne Public Library District	1,260,000	1.88%	23,688
Highland L School District	67,420,000	0.73%	492,166
Jackson L School District	26,300,000	0.94%	247,220
Total Overlapping	855,537,002		741,806,036
Total Direct and Overlapping Debt	\$961,703,154		\$847,972,188

### Debt Table B: Computation of Direct and Overlapping Debt Attributable to Governmental Activities as of December 31, 2022

(1) Percentages determined by dividing the amount of assessed valuation of the political subdivision located within the boundries of the County by the total assessed valuation of the subdivisions.



	Proj	Projected Debt Service			Portion of Total Debt Service Anticipated To Be Paid From			
	Bonds (a)	Bonds in Anticipation of Which Notes are Outstanding	Total Debt Service	Limited Ad Valorem Taxes	Special Assessments	Sewer Receipts	Other (b)	
2023	\$10,894,323	-	\$10,894,323	\$9,386,074	-	-	\$1,508,249	
2024	9,730,468	-	9,730,468	8,019,709	-	-	1,710,759	
2025	9,965,638	-	9,965,638	8,089,932	-	-	1,875,706	
2026	9,970,157	-	9,970,157	8,094,698	-	-	1,875,458	
2027	9,963,549	-	9,963,549	8,093,779	-	-	1,869,770	
2028	9,976,054	-	9,976,054	8,101,550	-	-	1,874,504	
2029	9,967,232	-	9,967,232	8,090,973	-	-	1,876,259	
2030	9,018,277	-	9,018,277	7,141,887	-	-	1,876,390	
2031	7,541,225	-	7,541,225	5,664,999	-	-	1,876,226	
2032	4,412,157	-	4,412,157	3,460,296	-	-	951,861	
2033	4,423,257	-	4,423,257	3,468,057	-	-	955,200	
2034	4,418,211	-	4,418,211	3,465,307	-	-	952,904	
2035	3,852,200	-	3,852,200	2,898,670	-	-	953,530	
2036	3,856,193	-	3,856,193	2,903,497	-	-	952,696	
2037	3,651,288	-	3,651,288	2,696,714	-	-	954,574	
2038	3,650,294	-	3,650,294	2,695,512	-	-	954,783	
2039	3,642,350	-	3,642,350	2,689,028	-	-	953,322	
2040	3,637,454	-	3,637,454	2,683,089	-	-	954,365	
2041	3,635,083	-	3,635,083	2,681,552	-	-	953,531	
2042	3,624,735	-	3,624,735	2,669,744	-	-	954,991	
2043	1,656,387	-	1,656,387	280,549	-	-	1,375,838	

### Debt Table C: Projected Debt Service Requirements on General Obligation Bonds 2023 to 2043

(a) Lease payments from City of Akron on radio system equipment acquired with Series 2016 Bonds and lease payments from City of Akron and Summit Area Council of Governments for lease of County owned Public Safety Answer Point Facility and Equipment acquired with Series 2022 Bonds.



## G.O. and Non-Tax Revenue Debt

	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adopted Budget	2023 Actual Principal	2023 Actual Interest	2023 Actual Expenditures	2024 Actual Expenditures
Inside Millage Debt Service							
Unredeemed Principal & Interest	-	10,000.00	-	8,770.08	-	-	-
Annual Disclosure Updates	4,446.00	100,000.00	-	100,000.00	-	-	-
Trust & Port Fees	14,850.00	19,750.00	-	2,750.00	-	-	-
Bond Issuance Costs	55,000.00	-	-	-	-	-	-
Debt Administration	725.00	-	-	-	-	-	-
Port Authority - Airport Project	-	-	-	-	-	-	-
2010 Series C Build America Bonds	871,731.81	846,171.00	Refunded	-	-	-	-
2010 Series D Recovery Zone ED Bonds	415,975.34	367,416.00	Refunded	-	-	-	-
2013 - Juvenile Court Bonds 2002 (CR 13)	1,023,371.02	1,024,402.89	1,024,402.89	-	-	-	-
2013 - Parking Deck Bonds 2002 (CR 13)	496,737.40	497,238.27	497,238.27	-	-	-	-
2013 - Ohio Building FaÁade Series 2003 (AR 13)	1,755,075.00	1,742,475.00	1,742,475.00	1,424,800.00	1,370,000.00	54,800.00	1,424,800.00
2016 - Current Refunding - (AR 2004) Parking Deck 2002	-	-	-	-	-	-	-
2016 - Current Refunding - (AR 2004) Juvenile Court 2002	-	-	-	-	-	-	-
2016 - County Radio System	675,300.00	673,250.00	673,250.00	674,000.00	490,000.00	184,000.00	674,000.00
2016 - BOE Early Voting	115,437.50	114,387.50	114,387.50	117,287.50	75,000.00	42,287.50	117,287.50
2016 - Safety Building Elevator Imp	82,037.50	81,287.50	81,287.50	79,787.50	50,000.00	29,787.50	79,787.50
2016 - Edwin Shaw Series A	203,000.00	-	-	-	-	-	-
2019 DFA Non-Tax Revenue Bonds - Series 2019	566,975.35	565,499.60	565,499.60	568,712.00	395,000.00	173,712.00	568,712.00
2021 Series-Various Purpose Refunding Bonds	-	-	918,523.22	918,770.00	820,000.00	98,770.00	918,770.00
2022 Series - Various Purpose Improvement Bonds	-	-	600,016.45	3,831,826.20	1,885,827.00	1,945,999.20	3,831,826.20
DD Property Acquisition Agreement	270,000.00	135,000.00	-	135,000.00	-	-	-
Total Inside Millage Debt Service	\$6,550,661.92	\$6,176,877.76	\$6,217,080.43	\$7,861,703.28	\$5,085,827.00	\$2,529,356.20	\$7,615,183.20



	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adopted Budget	2023 Actual Principal	2023 Actual Interest	2023 Actual Expenditures	2024 Actual Expenditures
Non-Tax Revenue Debt Service							
2010 SCPA RZED Bonds - Bridgestone Project	739,774.00	730,078.00	-	-	-	-	-
2012 SCPA Development Revenue Bonds (Goodyear)	1,387,000.00	1,391,500.00	-	-	-	-	-
2021A Series- Development Revenue Refunding Bonds	-	-	545,705.46	548,739.26	490,000.00	58,739.26	548,739.26
2021B Series- Taxable Development Revenue Refunding Bonds	-	-	353,953.82	1,222,151.26	1,065,000.00	157,151.26	1,222,151.26
Total Non-Tax Revenue Debt Service	\$2,126,774.00	\$2,121,578.00	\$899,659.28	\$1,770,890.52	\$1,555,000.00	\$215 <i>,</i> 890.52	\$1,770,890.52
Reimbursed Debt -							
Other Sources							
2016 - Akron Radio System	920,625.00	921,025.00	921,025.00	921,525.00	670,000.00	251,525.00	921,525.00
2022 Series - Various Purpose Improvement Bonds	-	-	179,619.80	586,723.80	4,173.00	582,550.80	586,723.80
Total Reimbursed Debt - Other	920,625.00	921,025.00	1,100,644.80	1,508,248.80	674,173.00	834,075.80	1,508,248.80
Total - General Debt Service	\$9,598,060.92	\$9,219,480.76	\$8,217,384.51	\$11,140,842.60	\$7,315,000.00	\$3,579,322.52	\$10,894,322.52



# Fund: 3001 GO Bond Retirement | Department: 14050-GO Bond Retirement

Department Expenditure Summary

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Debt Service	580HQ	9,659,423	9,400,162	11,142,800	11,040,573	9,977,000
	<b>Department Total</b>	9,659,423	9,400,162	11,142,800	11,040,573	9,977,000



# Fund: 5051-DSSS Debt Service | Department: 15500-DSSS Debt Service

Department Expenditure Summary

Description	Object #	2021 Actual Expenditures	2022 Actual Expenditures	2023 Adjusted Budget	2023 Actual Expenditures	2024 Adopted Budget
Debt Service	580HX	8,680,048	3,867,084	3,830,700	3,811,311	5,788,400
	<b>Department Total</b>	8,680,048	3,867,084	3,830,700	3,811,311	5,788,400



## **Sewer Debt Service**

	Projected Debt Service Bonds in Anticipation of			Portion of Total Debt Service Anticipated To Be Paid From			
	Bonds (a)	Which Notes are Outstanding	Total Debt Service	Limited Ad Valorem Taxes	Special Assessments	Sewer Receipts	Other (b)
General Obligation Bonds		-					
Sewer Bond - Series 2002R	\$3,829,650.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2002 Series - Sewer Bond	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2001 Series - Sewer Bond	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2000 Series - Sewer Bond	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
1999 Series - Sewer Bond	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2013 - Current Refunding - 2002 Series - Sewer Bond	\$66,691.58	\$66,758.84	\$63,884.06	\$2,874.78	\$66,758.84	\$0.00	\$0.00
2016 - (AR 2004)-Sewer Bond Issue May 1997	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2016 - (AR 2004)-Sewer Series 2001	\$1,314,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2016 - (AR 2004)-Sewer Bond Series 2002	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total General Obligation Bonds	\$5,210,766.58	\$66,758.84	\$63,884.06	\$2,874.78	\$66,758.84	\$0.00	\$0.00
OWDA Loans							
Pump Station 30 Abandonment	\$115,398.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Wastewater Improvements	\$209,506.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Wastewater Improvements Supplement	\$18,499.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Plts 26 & 45 Abandonment (Q533)	\$66,495.66	\$66,500.00	\$66,329.73	\$165.93	\$66,495.66	\$66,496.00	\$0.00
Wrrsp Imprvmnts Project (Q509,534,908-2)	\$229,928.98	\$229,930.00	\$228,127.05	\$1,801.93	\$229,928.98	\$229,929.00	229,950.00
Pump Station #26 Abandonment (Q330)	\$34,033.91	\$34,200.00	\$26,040.49	\$8,306.55	\$34,347.04	\$34,111.00	\$34,600.00
Kenneth & Samira Sanitary Sewer Imp (Q443)	\$65,751.05	\$66,000.00	\$50,320.54	\$15,794.88	\$66,115.42	\$65,841.00	\$66,400.00
Howe Road Trunk Sewer Rehab / Repair (Q611)	\$42,191.67	\$44,900.00	\$31,613.16	\$10,874.10	\$42,487.26	\$42,264.00	\$42,750.00
Pump Station Telemetry	\$28,974.24	\$29,500.00	\$23,004.17	\$6,026.22	\$29,030.39	\$28,989.00	\$29,500.00
Manhole Rehabilitation Program	\$9,920.10	\$9,950.00	\$7,876.10	\$2,063.23	\$9,939.33	\$9,925.00	\$10,000.00
Warner Road Trunk Line & Force Main (Q830)	\$34,270.78	\$34,500.00	\$24,569.93	\$9,700.95	\$34,270.88	\$34,271.00	\$34,500.00



	Projected Debt Service Bonds in			Portion of Total Debt Service Anticipated To Be Paid From			
	Bonds (a)	Anticipation of Which Notes are Outstanding	Total Debt Service	Limited Ad Valorem Taxes	Special Assessments	Sewer Receipts	Other (b)
Seasons Road Pump Station And Force Main	\$24,317.98	\$24,500.00	\$17,434.39	\$6,883.58	\$24,317.97	\$24,318.00	\$24,500.00
Greensburg Massillon Rd Pump Station/Sewer, Q923	\$28,936.86	\$29,000.00	\$20,745.89	\$8,191.01	\$28,936.90	\$28,937.00	\$29,000.00
Ps30 & 51 Force Main Abandonment (Q944)	\$18,101.62	\$18,500.00	\$12,577.29	\$5,524.33	\$18,101.62	\$18,102.00	\$18,500.00
PS6 Force Main Replacement Ph2 (Q-325-2)	\$77,933.78	\$78,000.00	\$59,325.47	\$18,608.31	\$77,933.78	\$77,934.00	\$78,000.00
WWTP#36 Upgrade (Upper Tusc)	\$388,448.24	\$406,000.00	\$268,623.83	\$120,711.32	\$389,335.15	\$388,667.00	\$390,050.00
PS#48 Replacement (Q-831)	\$21,736.16	\$22,000.00	\$14,302.58	\$7,433.58	\$21,736.16	\$21,737.00	\$22,000.00
Massillon Road Sanitary Sewer Imprvmnt	\$31,765.22	\$32,000.00	\$22,033.92	\$9,731.30	\$31,765.22	\$31,766.00	\$32,100.00
PS6 Force Main Rplcment Ph3 (Q-325-3)	\$76,319.96	\$76,500.00	\$62,621.70	\$13,698.26	\$76,319.96	\$76,320.00	\$76,500.00
Springfield WWTP RBC Elimination & Improvements	\$1,229,653.54	\$1,232,500.00	\$1,027,538.30	\$202,115.24	\$1,229,653.54	\$1,229,654.00	\$1,230,000.00
Q-178 Aurora Shores Abandonment and Supplemental	\$270,822.62	\$271,000.00	\$217,731.97	\$53,090.65	\$270,822.62	\$270,823.00	\$271,000.00
Q-180 Indian Creek Exposed Sewers	\$40,863.30	\$41,000.00	\$27,548.15	\$10,745.25	\$38,293.40	\$40,864.00	\$40,000.00
Q-537 Cleveland-Massillon Rothrock Extension	\$24,886.06	\$25,000.00	\$11,001.98	\$5,652.48	\$16,654.46	\$24,887.00	\$22,000.00
Q-614 Operations Maintenance Facility	\$286,611.06	\$574,000.00	\$518,688.78	\$54,533.34	\$573,222.12	\$573,223.00	\$727,010.00
Q-834-3 Turkeyfoot Lake Sewer Improv (Design)	\$0.00	\$33,000.00	\$258,313.80	\$0.00	\$258,313.80	\$258,314.00	\$258,500.00
Q-960 PS #30 Improvements	\$0.00	\$7,900.00	\$63,188.40	\$0.00	\$63,188.40	\$63,189.00	\$63,500.00
Q-161-1 Crow Berkshire PH 1 (New Debt)	\$0.00	\$0.00	\$11,489.90	\$0.00	\$11,489.90	\$15,912.00	\$23,000.00
Q-185-1 Hudson Area K (New Debt)	\$0.00	\$0.00	\$15,723.64	\$0.00	\$15,723.64	\$32,162.00	\$32,162.00
Q-834-5 RENNIGER/CASTON SEWER IMPROV (DESIGN)							\$267,302.20
Q 615 PS #81			\$0.00	\$0.00	\$0.00	\$0.00	\$25,500.00
New Debt							
Q-452 PS 19 REPLACEMENT - CONSTRUCTION (REVERSES FLOW OUT OF MUDBROOK)							\$295,471.56
Q-960 PS 30 REPLACEMENT PH 2 - DESIGN & Construction							\$220,857.53
Q-166 PS 36 REPLACEMENT - CONSTRUCTION							\$87,901.60



	Projected Debt Service Bonds in Anticipation of			Portion of Total Debt Service Anticipated To Be Paie			d From
	Bonds (a)	Which Notes are Outstanding	Total Debt Service	Limited Ad Valorem Taxes	Special Assessments	Sewer Receipts	Other (b)
CITY OF TWINSBURG							\$127,747.33
Q-836 82 CONSTRUCTION (EPA PROJECT)							\$167,420.00
Q-453 PLANT 25 FISHCREEK CLARIFIER, DIGESTER, SLUDGE & OTHER - CONSTRUCTION (EPA PROJECT)							\$281,050.00
Q-185-2 HUDSON SSO ELIMINATION - OEPA CONS ORDER, AREA J CONSTRUCTION							\$297,380.00
Q-186 HUDSON SSO ELIM- OEPA CONS ORDER, AREA L - CONSTRUCTION							\$88,104.00
Q-536 COPLEY TOWNSHIP SANITARY SEWER DESIGN (REIMBURSED BY COPLEY TWP)							\$107,669.61
Q-165 AKRON-CLEVELAND RD. SANITARY SEWER Extension							\$164,830.00
Total OWDA Loans	\$3,375,367.84	\$3,386,380.00	\$3,086,771.16	\$571,652.44	\$3,658,423.60	\$3,688,635.00	\$5,644,256.22
OPWC Loans							
Whitefriars Drive (CH030, 0% int)	\$43,186.35	\$28,800.00		\$0.00	\$28,790.90	\$29,391.00	\$28,800.00
Total OPWC Loans	\$43,186.35	\$28,800.00		\$0.00	\$28,790.90	\$29,391.00	\$28,800.00
City of Hudson (per sanitary sewer transfer agreeme	ent)						
Sewer System Improvement Phase 1, Project ID 502	\$42,242.00	\$42,500.00		\$0.00	\$42,342.00	\$42,350.00	\$41,800.00
Sewer System Improvement Phase 2, Project ID 502	\$68,741.50	\$70,500.00		\$0.00	\$70,286.50	\$70,300.00	\$73,500.00
Total Hudson Loans	\$110,983.50	\$113,000.00		\$0.00	\$112,628.50	\$112,650.00	\$115,300.00
Total Sewer Debt Service	\$3,529,537.69	\$3,528,180.00		\$571,652.44	\$3,799,843.00	\$3,830,676.00	\$5,788,356.22
Total Adopted Budget		\$3,595,000.00				\$3,830,700.00	\$5,788,400.00



## **Appropriated Bond Issuance Purpose**

#### 2024 Appropriated Bond Issuance Purpose

2013 - Ohio Building FaÁade Series 2003 (AR 13) — Advance Refunding of bonds originally issued in 2004 for improvements to County Administration Building FaÁade.

2016 - County Radio System – County share of bonds issued to upgrade the countywide 800 mhz emergency radio system to a P25 platform.

2016 - Akron Radio System – City of Akron share of bonds issued to upgrade the countywide 800 mhz emergency radio system to a P25 platform.

2016 - Safety Building Elevator Improvements - Cost of elevator replacement at County Safety Building.

2016 - BOE Early Voting – Cost of acquiring, renovating and equipping a facility to serve as an early voting center for the Board of Elections.

2019 - DFA Non-Tax Revenue Bonds - Series 2019 – Bonds issued defease debt issued by the Development Finance Authority to fund the Austen Bioinnovation Center Project.

2021 - Various Purpose Refunding Bonds – Refunding of 2010 Series C Build America and 2010 Series D Recovery Zone ED Bonds originally issued for a Telecommunication System Improvement, Clerks of Courts Case Management System Improvement, Land Acquisition and building of a Veterans Services Commission Headquarters, , Land Acquisition and building of an Animal Control facility, Summit Center Building Renovations, Courthouse Evidence Vault Improvements, Downtown Akron Skywalk Skylight Replacements, Courthouse Renovations, Various Jail Facility Improvements, and design costs for a Sheriff's Office building.

2021A - Development Revenue Refunding Bonds – Refunding of 2010 SCPA RZED Bonds originally issued for Economic Development incentives for the Bridgestone Technical Center Project located in the City of Akron.

2021B - Federally Taxable Development Revenue Refunding Bonds — Refunding of 2012 SCPA Development Revenue Bonds originally issued for Economic Development incentives for the Goodyear World Headquarters Project located in the City of Akron.

2022 - Various Purpose Improvement Bonds – paying the costs of acquisition, construction, installation, renovation and equipping of various County buildings, facilities and software: (a) Combined 911 Dispatch Center construction, (b) Summit County Courthouse and Safety Building HVAC and roof, (c) cloud based enterprise resource planning software system, (d) energy efficient lighting improvements for various County buildings and facilities (e) Medical Examiner's Office HVAC, (f) Ohio Building HVAC, roof and improvements, (g) Summit County Jail HVAC and plumbing, (h) Summit Center Building improvements



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# **Benchmark Analysis**



## Summit County Internal Audit Benchmarking Analysis

Article X of the Summit County Charter created the Department of Internal Auditing and established a County Audit Committee, to whom the Department reports. Internal audit provides an independent review function that can be invaluable to management in evaluating operations, processes, policies, and procedures. Internal audit provides a mechanism to investigate suspected fraud, waste, and abuse and provides public accountability for use of tax dollars, resulting in better government. Summit County was the first county of Ohio's 88 counties to create an Internal Audit Department and Audit Committee and remains one of only two counties in Ohio mandated to institute, oversee, and perform internal audit functions.

The Internal Audit Department regularly performs independent operational and performance audits of all County departments, courts, boards, and agencies and works on special projects related to specific issues, systems, and processes, upon requests by the Audit Committee and individual departments. The department serves as an independent, objective source of information for the citizens of Summit County and as a resource for County management to obtain advice on financial, operational, performance, information systems, and security issues, controls, and procedures.

In late 2012, the Internal Audit Department began incorporating a benchmarking analysis into its performance audits of County departments. These benchmarks primarily focus on measuring the cost and services provided by Summit County departments in comparison to similar departments in similar counties to Summit. In most cases Montgomery County Ohio and Lucas County Ohio are used, as they are the two closest counties to Ohio in population size and composition.



## Summit County Financial Performance (Sales Tax)



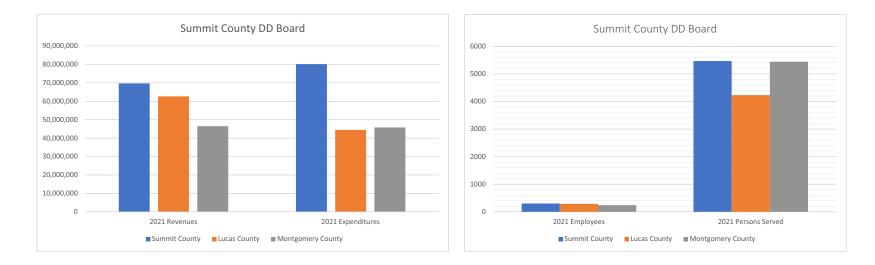
## Financial Performance (County Sales Tax Rates)

	COUNTY TAX	210.00 6000	COUNTY TAX	21000 6000	COUNTY TAX
COUNTY	RATE	COUNTY	RATE	COUNTY	RATE
Coshocton	2.00	Mahoning	1.50	Holmes	1.25
Adams	1.50	Marion	1.50	Madison	1.25
Athens	1.50	Meigs	1.50	Miami	1.25
Auglaize	1.50	Mercer	1.50	Montgomery	1.25
Belmont	1.50	Monroe	1.50	Ottawa	1.25
Brown	1.50	Morgan	1.50	Putnam	1.25
Champaign	1.50	Morrow	1.50	Richland	1.25
Clark	1.50	Muskingum	1.50	Union	1.25
Clinton	1.50	Noble	1.50	Warren	1.25
Columbiana	1.50	Paulding	1.50	Allen	1.00
Crawford	1.50	Perry	1.50	Ashtabula	1.00
Darke	1.50	Pickaway	1.50	Carroll	1.00
Fayette	1.50	Pike	1.50	Clermont	1.00
Fulton	1.50	Preble	1.50	Defiance	1.00
Gallia	1.50	Ross	1.50	Erie	1.00
Guemsey	1.50	Sandusky	1.50	Fairfield	1.00
Hardin	1.50	Scioto	1.50	Geauga	1.00
Harrison	1.50	Seneca	1.50	Greene	1.00
Henry	1.50	Shelby	1.50	Hancock	1.00
Highland	1.50	Van Wert	1.50	Lake	1.00
Hocking	1.50	Vinton	1.50	Medina	1.00
Huron	1.50	Washington	1.50	Portage	1.00
Jackson	1.50	Williams	1.50	Trumbull	1.00
Jefferson	1.50	Wyandot	1.50	Tuscarawas	1.00
Knox	1.50	Ashland	1.25	Wood	1.00
Lawrence	1.50	Cuyahoga	1.25	Butler	0.75
Licking	1.50	Delaware	1.25	Lorain	0.75
Logan	1.50	Franklin	1.25	Wayne	0.75
Lucas	1.50	Hamilton	1.25	Stark	0.50
				Summit	0.50



## SC Internal Audit Benchmarking Analysis - DD

Summit County Developmental Disabilities Board

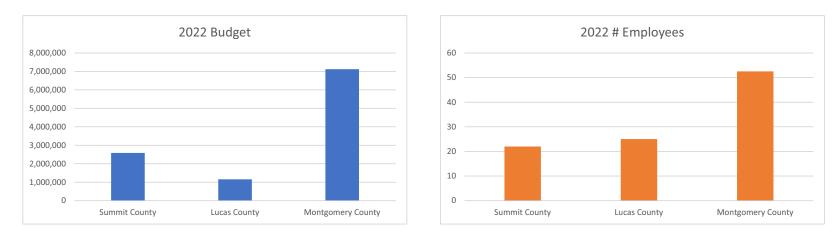


#### 2023 Benchmarking

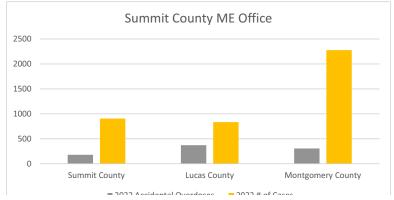


## Summit County Internal Audit Benchmarking Analysis - ME

Summit County Medical Examiner's Office



#### 2023 Benchmarking

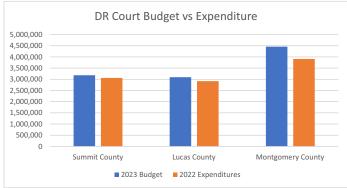


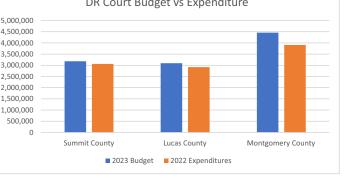
Summit County Operating Budget

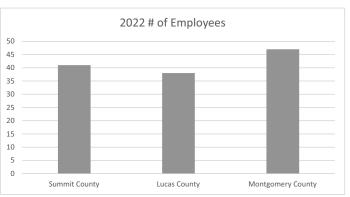


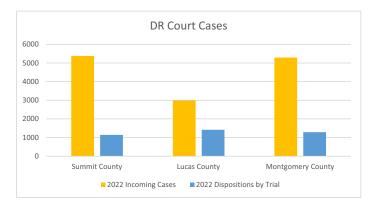
## Summit County Internal Audit Benchmarking Analysis - DR Court

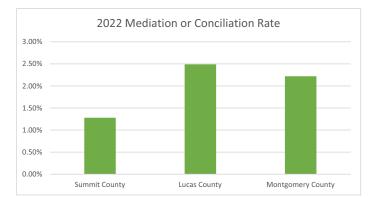
#### Summit County Domestic Relations Court











#### 2023 Benchmarking

# **Capital Improvements Program (CIP)**









Summit County Council

Dear Council President Sims and Members:

It is my pleasure to submit to you the 2024-2029 Capital Improvement Program for the County of Summit. The investments contained in this program reflect those priorities that I believe to be crucial to the success and well-being of the residents of Summit County. This plan contains an emphasis on capital investments in critical public safety, public infrastructure and public facility needs throughout the County.

2024 will see the County undertake the relocation and consolidation of the Board of Elections ("BOE") administrative headquarters and Early Vote Center into a single facility. The project, estimated to cost \$12.5 million, will combine the 2 standalone facilities, increase voter parking and greatly improve traffic flow for accessing the ballot drop box. The BOE will also invest \$1.7 million over 2 years for the purchase, installation and maintenance of mail balloting equipment that will provide operational flexibility and efficiencies.

The County remains committed to maintaining and upgrading its existing facilities, while incorporating energy efficiency standards into these plans. In 2024, we will continue with a multiyear initiative to upgrade HVAC systems, investing an additional \$6 million at the Courthouse and Jail. Additionally, the County will invest \$14.6 million to renovate all floors of the Ohio Building, including HVAC and elevator upgrades, as well as structural repairs, cleaning and painting of the parking deck.

In 2024 we will continue to move forward with the largest capital projects ever embarked on by Summit County government, highlighted by the investment of local and Federal ARPA money to construct a Summit County Public Safety Fiber and Communications Network ("SCPSCFCN"), a 125-mile fiber optic ring which began in 2022 and is anticipated to be completed by 2025. Through 2023, investments in this project have totaled \$11.6 million with this plan calls for an additional \$32.5 million.

This 2024 plan continues to address long overdue investments in water quality and stormwater projects across the County and seeks to utilize many of our existing assets and to leverage our partnerships with local businesses and communities. For this year, \$22.3 million is planned for improvements to our sanitary sewer system and \$11 million for various regional stormwater and surface water management projects. Maintaining our facilities and a myriad of other County owned assets, continues to be one of our most significant long-term challenges and remains vitally important to our future success as region.

Sincerely,

Sure Stapico

Ilene Shapiro County Executive



The Summit County Charter requires the County Executive to submit annually to the County Council a capital improvement program. The program is required to include the capital improvement schedule proposed for the current fiscal year, along with the estimated cost of each item or project and the proposed method of financing. The proposal must also include planned capital improvements for the succeeding five years.

The Executive's Department of Finance and Budget prepared this budget in conformity with the Government Finance Officers Association's Recommended Practices for Capital Budgets.

## **OBJECTIVES OF THE CAPITAL INVESTMENT PROGRAM**

- 1. To maintain and upgrade county facilities such as roads, bridges, water and sewer lines and buildings.
- 2. To minimize long-term operating costs. This can be achieved through the investment in technology and the purchase and upgrade of equipment and vehicles.
- 3. To encourage and promote tourism and economic development throughout the County by direct investment and partnering with area governments and institutions.
- 4. To improve financial planning by comparing needs with resources, estimating future bond issues and identifying potential fiscal implications.



## ELIGIBILITY CRITERIA

In general, to qualify for funding through the County's capital budget, a project must have a cost of more than \$15,000 and a useful life in excess of 5 years. A qualified project may be funded through a variety of sources such as operating fund transfers and public borrowing.

## • FUNDING SELECTION PROCESS

Projects are selected for funding based on an overall weighting criteria which includes the degree to which the project meets capital program objectives, the availability of funding, and the ongoing operating impact it to the County.

## FUNDING SOURCES

<u>AMATS</u> – Akron Metropolitan Area Transportation Study grant funding.

<u>ARPA</u> – America Rescue Plan Act. Summit County received an allocation of \$105,085,433 under section 9901 of the American Rescue Plan Act from the Coronavirus State Fiscal Recovery Fund and Coronavirus Local Fiscal Recovery Fund.

Bath SWMD - Fees collected from property owners who reside in the Bath Storm Water Management District.

**CEAO** – County Engineers Association of Ohio.



<u>Computerization Funds</u> – Fees collected by the Court of Common Pleas for the computerization of the Clerks of Courts, Common Pleas and Probate Court.

<u>Credit Bridge Program (CBP)</u> – Program available to county governments who use Federal-aid funds to replace or rehabilitate their bridges. This program permits counties to replace, rehabilitate or demolish a bridge that is not on a Federal-aid highway and receive credit for up to 80 percent of the eligible construction and construction engineering costs.

**<u>Federal Funds</u>** – Funds from a variety of federal government programs.

<u>General Fund Capital Improvement Program (GF CIP)</u> – Unlike various counties and local governments that have dedicated revenues of statutory set-asides for capital investment, the County's primary source for capital is the General Fund. The General Fund Capital Improvement Program was established by the County in 2001 and was funded through an investment of General Fund dollars totaling \$21.6 million. This initial investment funded projects through 2012. From 2013 through 2021, the County transferred an additional \$22.7 million from the General Fund to fund capital administration and small projects. In 2022, the County transferred an other \$4.8 million to fund projects in 2023. At the end of 2023, approximately \$8,200,000.00 will be available for projects in 2024. Since the General Fund is first used to pay debt service on non-exempt general obligation bonds and the operation of the County, the County must have a funding plan for first meeting those obligations, and secondly, and no less importantly, to determine sustainable amounts of available dollars from the General Fund for capital projects.

<u>General Obligation Debt (GO Debt)</u> – Long term bonds financed by unvoted general property tax levies. General obligation debt is used in the financing of major projects that exceed the county's funding ability. In certain instances, non-tax revenue bonds backed solely by the pledge of general fund revenues such as investment earnings, charges for services, fees and fines may be issued.



<u>Insurance Retention</u> – In 2004 the County established an insurance retention fund, used primarily to cover the cost of liability insurance for Sheriff's deputies working extra jobs. Third party employers pay a fee of \$6.00 per hour to cover the county's cost of insurance related to these potential incidences. Once the balance in this fund exceeds \$450,000, fund balance may be used by the Sheriff for the purchase of equipment.

**Lab Funds** – Funds derived from the performance of out of county autopsies performed by the Medical Examiner's Office as prescribed by section 313.16 of the Ohio Revised Code.

**Local Funds** – Funds received from other political subdivisions or private developers to pay a portion of project costs. This source may also occasionally include miscellaneous small County Fund sources.

<u>Motor Vehicle License and Gasoline Tax (MVGT)</u> – Taxes levied on the sale of gasoline and motor vehicle licenses throughout the county. A percentage is distributed to the county and placed in the MVGT fund for operations of the Engineer.

**Ohio Department of Transportation (ODOT)** – Federal Funds allocated to Ohio and made available to the County.

<u>Ohio Public Works Commission (OPWC)</u> – Bonds issued by the State of Ohio to fund conservation and revitalization of land and water within the state. Bonds issued for this purpose are to be paid by current liquor profits and general state revenues.



<u>Ohio Water Development Authority (OWDA)</u> – OWDA loans are revenue obligations payable from the revenues of the systems that are improved with OWDA loans and from special assessments associated with those improvements.

Other Federal – Funds from a variety of federal government program

<u>Other Local</u> – Contributions from other political subdivisions or private developers to pay a portion of project costs. This source may also occasionally include miscellaneous small County Fund sources.

**<u>Permanent Improvement</u>** – Funds received from the sale of real property.

**<u>Policing Rotary Fund</u>** – Revenue collected from various funding sources including statutory and other contractual revenues.

<u>Sewer Fund</u> – Financed primarily by user charges.

<u>Special Projects</u> – Special Revenue Fund of the Summit County Common Pleas Court used for special projects at the Court's discretion.



<u>State of Ohio</u> – In June of 2018, the Ohio General Assembly passed Am. Sub. S.B.135, the Voting Equipment Acquisition Program, which directed the Secretary of State to implement a program for the acquisition and funding of new voting systems for counties. The legislation required the Secretary of State to work with the Department of Administrative Services (DAS) on the solicitation of pricing for certified voting equipment and with the Office of Budget and Management (OBM) on the issuance of obligations to cover the costs of the program.

<u>**Transportation Improvement District (TID)**</u> – Funding from ODOT that will reimburse projects by 25% up to \$250,000. Funding can be used to offset the county's share of the project.

<u>Water Pollution Control Loan Fund (WPCLF)</u> – The WPCLF is capitalized through federal grants. The State of Ohio is required to match every \$5 dollar of federal funds with \$1 of state funds. This fund provides low interest loans to communities for wastewater treatment system improvements. It also funds other types of projects with the intent to protect and improve water resources. These projects include the control of storm water runoff, support of conservation practices on farms, brownfield cleanup, and the restoration of stream corridors and aquatic habitats.

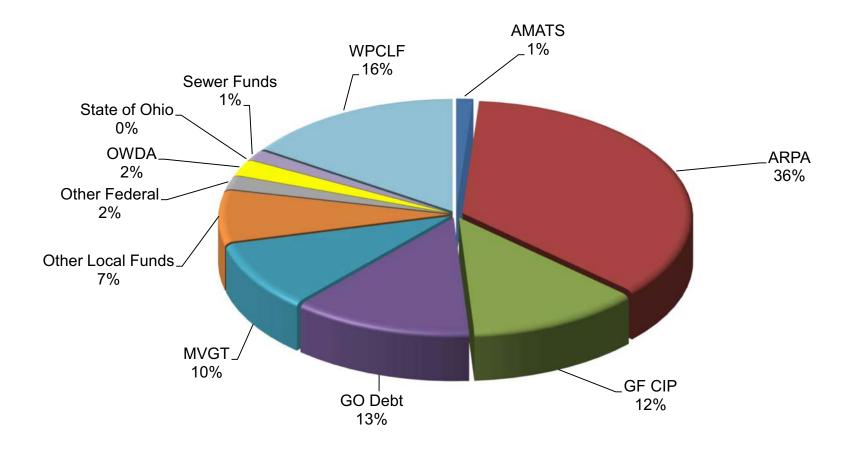


#### **Uses of Funding Chart**

	COMPUTER & EQUIPMENT	SANITARY SEWER	FACILITY IMPROVEMENTS	ROADS AND BRIDGES	ECONOMIC DEVELOPMENT	VEHICLES	REGIONAL STORMWATER	TOTAL
AMATS				\$1,280,000				\$1,280,000
ARPA		\$1,200,000	\$26,500,000				\$10,720,800	\$38,420,800
CEAO				\$1,790,000				\$1,790,000
FEMA							\$280,200	\$280,200
GF CIP	\$2,632,737		\$8,735,000		\$1,450,000	\$182,000		\$12,999,737
GO Debt			\$13,569,300					\$13,569,300
Local Funds			\$1,449,469					\$1,449,469
MVGT	\$200,000		\$250,000	\$9,412,200		\$420,000		\$10,282,200
OPWC				\$360,000				\$360,000
OWDA		\$2,500,000						\$2,500,000
Other Fed				\$50,000				\$50,000
Other Local	\$673,000	\$185,000	\$400,500	\$238,000		\$28,000		\$1,524,500
Permanent Imp			\$3,146,000					\$3,146,000
Reimburse		\$500,000						\$500,000
Retention Fund						\$86,000		\$86,000
Rotary Fund						\$894,669		\$894,669
Sewer Funds	\$405,000	\$945,000				\$300,000		\$1,650,000
WPCLF		\$16,915,000						\$16,915,000
TOTAL	\$3,910,737	\$22,245,000	\$54,050,269	\$13,130,200	\$1,450,000	\$1,910,669	\$11,001,000	\$107,697,875

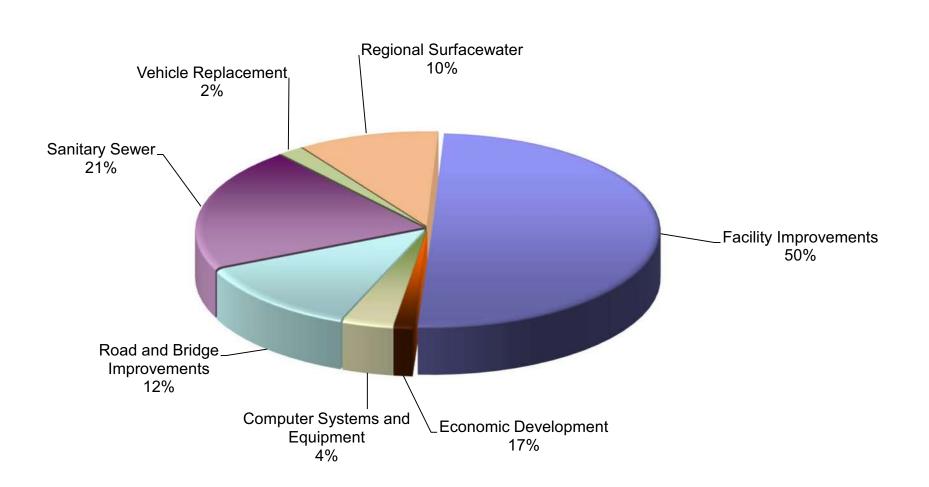


#### Sources of Funding Chart





#### 2024 Sources and Uses Summary





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# **Facility Improvements**



#### **General Government**

DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
DD Board Facilities				
Facility Acquisition & Improvements	\$1,449,469	Local Funds	\$1,449,469	Property acquisition and improvements for Barberton and Cuyahoga Falls Locations. Maintenance and repairs at existing Tallmadge location.
Edwin Shaw Property				
General Repairs and Maintenance Legal Defenders Offices	\$10,000	GF CIP	\$60,000	General maintenance and upkeep of grounds.
Legal Defenders Space Medical Examiner	\$365,000	GF CIP	\$365,000	Prior Contract 20220669
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Medical Examiners				
Paint Lab & Hallways & Electrical	\$40,000	Permanent Imp	\$40,000	Painting of certain rooms with some minor electrical upgrades.
Storage Structure Ohio Building	\$400,000	GF CIP	\$400,000	Build a new Garage/Storage area next to existing garage.



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Electrical Disconnect switch's repair/replace	\$50,000	GF CIP	\$50,000	Main Disconnect repairs
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Roof Change Order Summit Center	\$50,000	GF CIP	\$50,000	Change to finish roof
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Summit County Parking Deck				
Deck Improvement Project	\$2,100,000	Permanent Imp	\$2,100,000	Structural repairs, cleaning and painting of parking deck
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Tallmadge Avenue Facility				
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Various County Buildings				
General Repairs and Maintenance	\$30,000	Permanent Imp	\$180,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.



#### **Judicial & Public Safety**

DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Replace Simplex Panels in Multiple Buildings	\$100,000	GF CIP	\$100,000	Replace fire alarm panel at the Courthouse.
Replacement drinking fountains Veterans Service Bldg.	\$100,000	Permanent Imp	\$100,000	Replace drinking fountains in various County buildings
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Judicial and Public Safety				
Common Pleas Court				
Courtroom Carpeting and Painting	\$168,000	Other Local	\$524,000	Carpeting and Painting for Courtrooms
Judge Chambers Security	\$82,500	Other Local	\$82,500	Video Intercoms and Possible Card Access to Judges' Chambers Areas
Domestic Relations Court/Clerk of Courts				,
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Fairgrounds				



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Backflow Installation	\$50,000	GF CIP	\$50,000	Install backflow prevention device at Fairground Campus to comply with City of Tallmadge water system requirements.
Fiber				
Summit County Public Safety Fiber & Comm Network	\$10,000,000	ARPA	\$32,500,000	Construction of a 125 mile fiber optic ring which will be starting in 2022 with completion planned by 2024. The SCPSCFCN will be owned by Summit County and operated by the City of Fairlawn and will connect all 31 communities. Costs through 2023 are approximately \$11.6M which includes the purchase of Fiber Materials (\$2M), installation of Fiberoptic Connections (\$1.16M), and Electrical Equipment & Telecommunications Components (\$4.67M).
Juvenile Court and Detention Center				
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Ohio Building				
HVAC and Finishes Upgrade Construction including 6th Floor	\$4,700,000 \$7,800,000	GF CIP GO Debt	\$12,500,000	Renovate all floors of the Ohio Building. \$12.5M Estimated Construction Costs. Design and Management Contracts are in place at approximately \$895,000.
Public Safety Administration				

Public Safety Administration



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
470 & 500 Grant Street Renovations	\$4,000,000	ARPA	\$4,000,000	Renovate buildings to suit needs of Building Standards and Sheriff's Administration offices.500 Grant St estimated cost \$850,000. 470 Grant St estimated cost \$4,500,000.
Regional Dispatch				
Change Orders Safety Building	\$50,000	GF CIP	\$50,000	Changes to complete project
General Repairs and Maintenance	\$20,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
Sheriff's Training Facility				
HVAC unit replacement Summit Center	\$200,000	Permanent Imp	\$200,000	Replace Lead filtration and HVAC package unit for Range
Renovation of Summit Center Building	\$909,300	GO Debt	\$909,300	Replace the windows and lighting in Building along with upgrading the bathrooms and plumbing.
Summit County Courthouse				
Domestic Court Carpet Replacement & Paint	\$150,000	GF CIP	\$150,000	Carpet replacement 2nd, 3rd and 4th floors of the Courthouse as current carpet is 15 years old and is stained and worn.
Domestic Relations Court clean & seal exterior	\$100,000	Permanent Imp	\$100,000	Clean and seal the exterior facade of building



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
General Repairs and Maintenance	\$40,000	Permanent Imp	\$240,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
HVAC Improvement Improvements	\$4,860,000	GO Debt	\$4,860,000	Replacement of Courthouse and Safety Building HVAC Systems and have a design contract in 2023.RFP has been issued for construction. Design contract is in place for \$287,900.
Summit County Jail				
Door Control Upgrade	\$550,000	GF CIP	\$550,000	Upgrade current door control and alarm system with new faster technology
Fence Project	\$700,000	GF CIP	\$700,000	Install a fence between employee and public parking
General Repairs and Maintenance	\$50,000	Permanent Imp	\$300,000	Building Improvements including paint, tile, wall coverings, and miscellaneous improvement projects.
HVAC and Plumbing Upgrade Project Change Orders	\$1,000,000	GF CIP	\$1,000,000	Replace heating and cooling plants, air handlers and temperature controls at the Jail and upgrade plumbing fixtures in cells with water savings devices. The project costs will be recovered through energy savings.
Overhead doors in sallyport	\$60,000	GF CIP	\$60,000	Replace overhead doors in Sallyport



Total: Facility Improvements	\$54,050,269		\$79,241,269	
Clerk of Courts Area Carpet & Furniture	\$150,000	Other Local	\$150,000	Paint Clerk of Courts area at Tallmadge Ave.
Window Caulk and seal Tallmadge Avenue Facility	\$266,000	Permanent Imp	\$266,000	Re seal all windows in the exterior of jail
Paving Front and Back Lots	\$250,000	GF CIP	\$250,000	Paving work to the parking lots
DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION

## **Economic Development**



	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Economic Development				
AkronArts Polsky Renaissance Project	\$300,000	GF CIP	\$600,000	In the fall of 2021, The University of Akron launched the AkronArts initiative. AkronArts is a campus-wide effort to coalesce the great potential of the University's visual and performing arts and literature programs toward partnerships with the City of Akron, Summit County, community arts organizations and the business sector to support economic growth, particularly in downtown Akron. The Polsky Renaissance is an effort to re-imagine how the University uses the iconic downtown Polsky building to better
Canal Way Development & Trail Plan - Grant Prog	\$275,000	GF CIP	\$1,075,000	\$125,000 for grants to various communities for their partnership with the Ohio & Erie Canal Corridor Coalition. For 2021 - 2025 the County will return to funding \$125,000.00 annually directed to support towpath improvements at Summit Lake and Lock 3 in Akron.
Greater Akron Innovation District	\$500,000	GF CIP	\$500,000	County match to University of Akron \$40 million Polymer R&D and Production Facility. The Greater Akron Innovation District would build on the foundation of the Polymer Industry Cluster Initiative, a concentration of more than 35 polymer companies and institutions in the region that complement each other and work together to advance research and economic development related to polymers and advanced materials. Establishing a Greater Akron Innovation District would accelerate impactful



DESCRIPTION	2024		TOTAL PROJECTED COSTS	DESCRIPTION
Soap Box Derby	\$375,000	GF CIP	\$750,000	The Soap Box Derby has requested capital funding in an amount to match funding provided by the City of Akron for a major capital renovation of the facilities on George Washington Blvd. The majority of funding for this project will be provided by private investment. More details will be provided.
Total: Economic Development	\$1,450,000		\$2,925,000	

## **Computer Systems and Equipment**



SCRIPTION
ler mounted pump for emergency by-pass pumping at pump ons.
ler mounted 600KV portable generator for pump stations and ts.
/ tractor/mower for Plant 25 & 36
Skid Steers and Grout Pump Trailer

Medical Examiners



DESCRIPTION	2024		TOTAL PROJECTED COSTS	DESCRIPTION
ME X-Ray Equipment	\$75,990	GF CIP	\$75,990	X-Ray System and Table
General Government				
Board of Elections				
60 Computers	\$60,000	GF CIP	\$60,000	30 Dell 3060, 2 Dell Precision, 35 Lenovo
Backup Appliance	\$20,000	GF CIP	\$20,000	Replace RDX Quikstation 4
Desktop Scanners	\$50,000	GF CIP	\$50,000	Replace Desktop Scanners
Firewall Replacement	\$100,000	GF CIP	\$100,000	Replace Palo Alto Firewall
Layer 3 Switch	\$15,000	GF CIP	\$15,000	Tallmadge Ave Relocation Needs.
ReliaVote Inbound/Outbound Sorter	\$379,890	GF CIP	\$379,890	In house processing of absentee by mail ballots.
ReliaVote Printer	\$270,278	GF CIP	\$270,278	In house processing of absentee by mail ballots.
Reliavote Inserter	\$840,538	GF CIP	\$840,538	In house processing of absentee by mail ballots.
Scale Cluster	\$150,000	GF CIP	\$150,000	Current 3 Node Cluster Nearing End of Life.



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Scale Disaster Recovery Node	\$120,000	GF CIP	\$120,000	Current Single Node Cluster Nearing End of Life.
UPS	\$20,000	GF CIP	\$20,000	To Provide Max Uptime Amount during Power Outage at Tallmadge Location.
Virtual Desktop Infrastructure	\$65,000	GF CIP	\$65,000	Virtual Desktop Infrastructure will allow Board to speed up Voter Registration Processing and allow for workstations to be used as kiosks.
Information Technology				
Hardware & Software				
Backup Storage Device/Solution	\$235,000	Other Local	\$235,000	Our long term storage device goes end of life in 2024. Worst case we will need to replace one this year and one next year. We would like to find a different, cheaper, better long term storage solution. This will help us get there or at worst replace what we have.
Server Replacements	\$150,000	Other Local	\$150,000	We have 3 aging server hosts that need replaced. This would be the start of a rotation that would allow us to replace a handful of servers every year. Useful life of a server host is roughly 5-7 years.
Vulnerability Management	\$66,000	Other Local	\$66,000	Service that proactively scans both public and private IP space on our network. Also scans endpoint devices and identifies potential application vulnerabilities. Helps us get closer to NIST/CIS compliance along with checking a few more boxes for cyber security insurance.



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Judicial and Public Safety				
Common Pleas Court				
Desktop Computer Replacement	\$95,000	Other Local	\$95,000	HP Desktop Workstations
Desktop Computer Replacement - Probation	\$52,000	Other Local	\$52,000	HP Desktop Workstations
Office 365 Migration Sheriff	\$75,000	Other Local	\$75,000	License & Consulting Expenses for Migration
Bodyworn cameras and Tasers	\$369,131	GF CIP	\$1,476,523	Bodyworn cameras and Tasers
Replacing Deputy Work Stations/Podiums	\$25,360	GF CIP	\$25,360	20 podiums
X-Ray scanners and Metal Detector replacements	\$71,550	GF CIP	\$71,550	Safety Building, Courthouse and Juvenile court
Total: Computer Systems & Equipment	\$3,910,737		\$6,553,129	





	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
0333				
Operations and Maintenance				
International Tank Truck - Vehicle	\$220,000	Sewer Funds	\$440,000	Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs.
Tri-Axle Dump Trailer	\$80,000	Sewer Funds	\$150,000	Replacement of mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs.
Engineer				
Equipment-Maintenance Department				
Dump Plows	\$220,000	MVGT	\$2,145,000	Replacement of 1 dump plow.
Light Duty Trucks	\$200,000	MVGT	\$600,000	Purchase of 4 light-duty trucks as replacement vehicles.



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
General Government				
Maintenance Vehicles Physical plants				
Purchase two new vehicles	\$80,000	GF CIP	\$80,000	Vehicles for Maintenance department
Judicial and Public Safety				
Common Pleas Court				
Adult Probation Vehicle Replacement	\$28,000	Other Local	\$28,000	Replace Ford Taurus
(1) Handicap/ ADA transport van	\$55,000	GF CIP	\$110,000	ADA Van
(10) Community Rotary Patrol Vehicles Dodge Durangos	\$403,380	Rotary Fund	\$403,380	(10) Vehicles
(10) Mobile Radios	\$47,000	GF CIP	\$47,000	(10) Mobile Radios
(10) Upfit Kits for Dodge Durangos	\$72,507	Rotary Fund	\$72,507	(10) Upfit Kits
(2) unmarked cars -Administrative use	\$86,000	Retention Fund	\$86,000	(2) unmarked cars



Total: Vehicles	\$1,910,669		\$6,020,669	
(7) Upfit Kits for Ford Interceptors	\$58,160	Rotary Fund	\$298,160	(7) Upfit Kits
(7) Community Rotary Patrol Vehicles Ford Interceptors	\$293,622	Rotary Fund	\$1,493,622	(7) Vehicles
(20) Mobile in-car computers and hardware	\$67,000	Rotary Fund	\$67,000	(20) Mobile Computers
DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	





### Bridge Improvements

	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Ligiteei				
Bridge Engineering and Construction Projects				
Brecksville Rd Bridge(RFV-017-2461)	\$40,000	MVGT	\$2,040,000	This existing bridge over Furnace Run in the Village of Richfield was built in 1932. It has a condition rating of 4-A, is structurally deficient and has a sufficiency rating = 65.4 This concrete bridge continues to deteriorate at an accelerated rate. The current single span 43 foot long, 59 foot wide bridge will be replaced with a 60 foot wide, concrete structure for vehicular and pedestrian traffic. Engineering costs of \$220k to be awarded in 2022.
Bridge Repair/Rehabilitation (Misc bridge repairs)	\$250,000	MVGT	\$3,450,000	2023 Bridge: Memorial Pkwy (AKR-033-0107), W. North St. (AKR-632-0649), North Portage Path (AKR-010-0374 L&R).2024 and beyond Misc bridge locations TBD.
Everett Rd BST-047-0552 & Wheatley Road Bridges RFT-174-0250	\$125,000	MVGT	\$775,000	This bridge over Riding Run GA = 3-P. Load posted 80% of legal limit, 70% EV. Sufficiency Rating = 33.0 SD. This 82 year old single span, concrete slab is in serious condition. Design bid Build project. BST-047-0552 needs expansion joint repairs and could be repaired while RFT-174-0250 is closed. \$125,000 is for design, if plans are completed, would like to sell in late 2024 to bridge condition.



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Glenwood Dr. over Tinker's Creek (TWC-126-0114)	\$325,000	MVGT	\$3,476,000	Bridge over Tinkers Creek, GA = 5A 1959 substructure, prestress box beams 1988, sidewalk added 1991.Bridge deteriorating at accelerated rate. Coordinate with city major roadway improvement project. Costs shown do not include city's project.
High Level Bridge (AKR-008-0908)	\$250,000	MVGT	\$73,190,000	High Level Bridge over the Cuyahoga River (70+ years old). This is a total replacement project on the county's most complex and expensive structure. A Life Cycle Cost Analysis Study completed in 2017 indicatestotal replacement in 10 years is the most cost effective, long-term option. Major repairs were completed in 2018 at a cost of \$500,000 in an effort to maintain this bridge in safe operational condition until it can be replaced.
Ira Road Bridge (BAT-046-0066)	\$650,000	CEAO	\$650,000	Bridge over North Fork, GA = 3-P in serious condition. Load posted 50% of legal limit Sufficiency Rating = 42.9 SD. Triple cell corrugated metal pipe heavily deteriorated.6/15/22 CEAO awarded us 100% funding for FY 2023. Project will be a design bid build project to sell in spring 2024.\$4000 is ROW, 100% SCE in 2023.
Medina Line Bridge (NTC-002-0071)	\$700,000	MVGT	\$700,000	Medina County Engineer requested NOT to combine their bridge with our bridge over Mohler Ditch (< 20 ft span)The SCE bridge over Mohler Ditch in the City of Norton was built in 1938, has a condition rating of 4-P (poor), a posted load restriction, is structurally deficient and has a sufficiency rating of 41.5.



DESCRIPTION	2024		TOTAL PROJECTED COSTS	DESCRIPTION
Minor Road Bridge (COP-207-0091)	\$700,000	MVGT	\$700,000	Bridge over Branch of Wolf Creek GA = 4-A in poor condition. Sufficiency Rating = 54.5 SD. Concrete slab bridge built in 1939 in poor condition, could be combined with FRA-215-0310 and other < 20 foot poor condition bridges. Design costs are included.
Portage Lakes Drive Bridge(COV-075-0082) Culvert extend& pave	\$260,000	MVGT	\$1,510,000	2024 culvert field paving program. Bridge Number: COV-075-0082
Riverview Rd Bridge (AKR-009-0583)	\$50,000 \$50,000	MVGT Other Fed	\$1,000,000	The stone arch structure over Yellow Creek built in 1827. It is the oldest bridge (184 years) that Summit County has ownership. It is on Ohio's list of Historically Significant Bridges. A \$250,000 emergency foundation repair was completed in Fall 2018. A comprehensive engineering study will be completed in 2022. Split with National Park 50%/50% since equally share responsibility.
Steels Corners Bridge (STW-100-0490)	\$1,140,000 \$60,000	CEAO MVGT	\$1,200,000	Extensive repairs are required on this 15-span, 1,100 ft long bridge at the Stow/Cuyahoga Falls corp. line. Repairs include replacement of the asphalt wearing surface on four spans, concrete wearing surface repairs on 11 spans, expansion joint replacements, and numerous concrete repairs on the bridge beams and supports. Construction \$1,000,000. CID 2017-231
Vanderhoof Rd Bridge (FRA-215-0310)	\$650,000	MVGT	\$650,000	Bridge over a branch of the Tuscarawas River GA = 4-A in poor condition. Sufficiency Rating = 33.3 SD. Concrete slab bridge built in 1938 in poor condition, could be combined with COP-207-0091.



	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Wooster Road Bridges (BAR-011-0270 and BAR-010-0361)	\$250,000	MVGT	\$250,000	Wooster Road bridges: Barberton received federal and state funding for a Wooster Road Improvement project, which contains two SCE bridges within the project limits. Various rehabilitation activities can be done at this time utilizing grant funds obtained by Barberton. Bridge improvements will include milling existing concrete deck overlay, replacing concrete overlay, replacing seals, replacing concrete backwall, along with restriping the bridge pavement to fit into Barberton road improvement plans.
Total: Bridge Improvements	\$5,500,000		\$89,591,000	



### Road & Ditch Improvements

DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Engineer				
Economic Development				
CED Grants	\$250,000	MVGT	\$1,500,000	County participation in community administered transportation related economic development projects. CID YYYY-1232022 funding is pledged toward the Eastern Rd. project in Norton pending final approvals by the State.
Highway Engineering Projects				
Landslide Mitigation	\$100,000	MVGT	\$900,000	This project will provide on-going assessment of current landslide hazards, natural stream bank repairs, and begin emergency repairs of landslide damage as needed. CID YYYY-111
Roadway Design	\$150,000	MVGT	\$1,650,000	Annual Task Order for our roadway design for locally funded roadway projects. CID YYYY-125
Sewer Video/Cleaning/Repair Program	\$250,000	MVGT	\$1,500,000	Annual Task Order for our enclosed systems to clean out our existing roadway storm sewers, perform video inspection to assess the conditions of storm sewers within county road rights-of-way and rate their condition to determine necessary repairs.
Pavement, Culvert & Ditch Maintenance				



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Annual Roadway Maintenance	\$500,000	MVGT	\$3,000,000	This program is a combination of road maintenance and safety projects that affect the structural strength of the roadway. Request for 2023 includes crack sealing (\$100,000) CID YYYY-106, asphalt rejuvenation (\$75,000) CID YYY-105, pavement marking (\$175,000) CID YYYY-107/108, and guardrail maintenance (\$125,000). CID YYYY-124
Annual Roadway Resurfacing	\$3,200,000 \$360,000	MVGT OPWC	\$26,400,000	This program is a combination of resurfacing projects that affect the structural strength of the roadway. Included are 448 Asphalt (Hot Mix) CID YYYY-101, 405 Asphalt (Motor Paving) CID YYYY-100, and 422/409 (Chip Seal) CID YYYY-104. Resurface SCE roads in order to maintain a PCI of at least 68.
CEAO Safety Studies	\$5,200	MVGT	\$31,200	Annual grant from the Federal Highway Administration for various intersection, corridor, guard rail, and sign studies. Funds are 90/10 split.
Catch Basin Rebuild Program	\$25,000	MVGT	\$400,000	Basins are proposed to be upgraded or repaired each year following inspection. CID YYYY-115
Cleveland-Mass. Rd. Sidewalk	\$152,000 \$38,000	AMATS Other Local	\$650,000	Bath Twp. Project administered by SCE. No Summit County Engineer funds involved in the funding of this project. PID 112788



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Culvert Replacement Program	\$100,000	MVGT	\$1,600,000	The installation and/or removal and replacement of storm sewer, ditch, and pavement to prevent flooding and damage to roads in various locations throughout the county. Project areas determined by condition from prior year's inspection and are based upon culvert condition. CID YYYY-109
Intersection Improvements	\$100,000	MVGT	\$1,300,000	Safety and traffic control improvements at existing intersections throughout the County. Includes force account and contractor work as needed.
Ravenna Road Part 2	\$600,000 \$200,000 \$200,000	AMATS MVGT Other Local	\$1,000,000	Work to include pavement repairs, shoulder restoration and resurfacing and pavement markings on 1.36 miles (.62 miles for the county portion and .74 miles in the City of Hudson) of Ravenna Road from Old Mill Road to the Portage County Line. SCE will partner with City of Hudson based upon centerline mileage to complete this joint project. STBG Funding approved for FY2025. CID 2017-205 PID 113175
Valley View Rd. Landslide Repair	\$500,000	MVGT	\$3,769,200	Landslide repairs in Sagamore Township including resurfacing and shoulder improvements from Cuyahoga County line to Chaffee Road intersection .CID 2018-253, PID 115187



DESCRIPTION Roadway Construction Projects	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Canton Road	\$528,000 \$372,000	AMATS MVGT	\$900,000	This project provides for the resurfacing of Canton Road from Pontius Road to Tisen Road. A special round of AMATS funding applications was conducted in June 2021 and SCE was awarded \$528,000.This was additional STBG monies from AMATS, with an 80/20 match ratio. PID 115359
Total: Road & Ditch Improvements	\$7,630,200		\$44,600,400	



# **Regional Stormwater**

DESCRIPTION Engineer	2024		TOTAL PROJECTED COSTS	DESCRIPTION
Surface Water Management				
1 Wye Road Phase 2	\$385,800	ARPA	\$385,800	Add step-pools, and other SWM BMPs along stream
Bonnebrook Dr. Pond	\$40,000	ARPA	\$240,000	Reconfigure existing pond with Smart Outlet Control to lower water level prior to storms and release the stormwater slowly to return to normal level.
Chaffee Culvert	\$200,000	ARPA	\$700,000	Construct SWM / bankfull wetland, improve channel and replace Chaffee culvert.
Contractual Engineering Services	\$100,000	ARPA	\$600,000	Stormwater general administration services, engineering, right-of-way acquisition, environmental consultation services and other adjunct
Copley Meadows Area	\$150,000	ARPA	\$950,000	Construct bankfull wetland; restore stream banks; improve connection of allotment storm outfalls to new wetland; remove silt/debris/obstructions (farm drive culvert may be an obstruction) downstream of new wetland. Collaborate with Pride One, developer of adjacent proposed Jacoby Road apartment project.



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Darrow/Marwell Retention Basin	\$140,000	ARPA	\$840,000	Acquire easement over wetlands on property located east of the homes at the end of McCausland Dr. and Estate Ave. and south of the homes along Marwell Dr.; improve channel and construct bank full wetland to inhibit overflow flooding of Marwell properties; construct retention basin near SR91 and improve outlet piping along and under SR91.
Dorwick Ditch	\$1,650,000	ARPA	\$1,650,000	<ul> <li>A) Construct retention basin and bankfull wetland north of Marwyck Dr.</li> <li>B) Construct bankfull wetland along channel south of Marwyck Dr, acquiring lowlands needed between Olde 8 and DorwickC.) Improve channel from north of Marwick to Highland Road D) Improve channel between two new wetlands then continuing southerly to Highland Road</li> </ul>
Everett/Oakhill	\$400,000	ARPA	\$400,000	Reconfigure existing pond with Smart Outlet Control to lower water level prior to storms and release the stormwater slowly to return to normal level. Remove Everett stone culvert and restore stream
Idle Brook	\$1,425,000	ARPA	\$1,425,000	Construct 7-acre bankfull wetlands alongside the creek to provide for flood storage and to create improved habitat for flora and fauna. This project will use land currently owned by the County of Summit.
Penguin Area	\$2,300,000	ARPA	\$2,300,000	Construct 5 acres of SWM basins and/or bankfull wetlands and improve stream channel at 2 locations: A) west of Glenmount Ave./ north of US224 and B) north and east of Penguin Apartments. Replace culvert under Glenmount. Ohio Edison 3 parcels



DESCRIPTION	2024		TOTAL PROJECTED COSTS	DESCRIPTION
Regional Stormwater Mapping	\$900,000	ARPA	\$900,000	The Goal of this MS4 Mapping project is to create a map to be used to meet OEPA requirements for the purpose of Illicit Discharge Detection and Elimination (IDDE).
Regional Stormwater Studies	\$1,000,000	ARPA	\$1,000,000	The purpose of these studies is to prepare a drainage basin improvement general plan for the Surface Water Management District. One regional study will be prepared for the Cuyahoga River Watershed (including sub-watersheds) and a second regionalstudy will be prepared for the Tuscarawas River Watershed (including sub-watersheds).
Springfield Lake 1	\$1,200,000	ARPA	\$2,400,000	Spr Lake Outlet channel improvements, including demolition of encroaching structures. May include adding a "smart" outlet control. Including acquisition of land
Springfield Lake 2	\$680,000	ARPA	\$1,360,000	Springfield Lake watershed upland SWM basins Including acquisition of land
Stubbins-Farnham	\$150,000	ARPA	\$425,000	Construct SWM / bankfull wetland, improve ditches



	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Wye Road Phase 1	\$280,200	FEMA	\$280,200	Modify existing SWM basin and add 1 to 3 new SWM basins, and install improved swales at 3 other locations, all in the Sanctuary of Bath allotment.
Total: Regional Stormwater	\$11,001,000		\$15,856,000	

# **Sanitary Sewer**



# Sanitary Sewer

DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
DSSS				
Pump Station Improvements				
PS 30 Replacement Ph 2 - Construction	\$3,000,000	WPCLF	\$5,000,000	Replace pump station due to major deficiencies and pending failure; reuse equipment installed in rehabilitations.
PS 36 Replacement - Construction	\$2,500,000	OWDA	\$2,500,000	Rehab/replacement of electrical motors and pumps to attain proper/necessary pumping rate of 250 gpm. These repairs are in lieu of replacing 12,400lf of 8" and 12" VCP.
PS 6 & 13 Replacement - Construction	\$3,000,000	WPCLF	\$5,500,000	Replacement of pump station located at 5246 Hudson Drive.
PS 82 Improvements - Construction	\$2,300,000	WPCLF	\$3,300,000	Repair/replacement of tops or construction of structure to eliminate infiltration of storm water: potential solution similar to repairs recently performed at PS 72.
PS 95 Force Main Realignment - Design	\$200,000	WPCLF	\$416,000	Redirection of the flow from the existing PS95 to the new Wastewater Treatment Plant in Macedonia.
Pump Station Door Replacement Program - Equipment	\$30,000	Sewer Funds	\$90,000	Replace aging doors at various pump station buildings



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Sewer System Improvements				
Boston Township - Akron-Cleveland Sanitary Sewer Extension	\$1,200,000	ARPA		Sanitary Sewer Extension on Akron-Cleveland to support economic development and job retention.
	\$185,000	Other Local	\$4,000,000	Sanitary Sewer Extension on Akron-Cleveland to support economic development and job retention.
	\$2,615,000	WPCLF		Sanitary Sewer Extension on Akron-Cleveland to support economic development and job retention.
City of Green Roundabout Imp. PID 103173	\$350,000	Sewer Funds	\$350,000	Replacement of ten inch force main with sixteen inch force main as part of City of Green roundabout project
City of Tallmadge Joint Facilities Improvements	\$100,000	Sewer Funds	\$100,000	City of Tallmadge joint facilities improvements per treatment agreement.
Copley Rd. Sanitary Sewer Improvements	\$500,000	Reimburse	\$1,000,000	Sanitary Sewer Extension Copley Rd support economic development and job retention.
Hudson SSO Elim - OEPA C.O., 185-3 Ph 2 P.S Construction	\$1,000,000	WPCLF	\$3,000,000	Phase 2 Pump Station; DSSS financial participation for PS construction. Project will reduce sanitary sewer overflows.
Mogadore Sewer System Rehabilitation - Construction OPWC	\$100,000	Sewer Funds	\$500,000	Rehabilitation and/or replacement of aging sewer infrastructure to eliminate inflow and infiltration and to meet OEPA CMOM requirements.



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Plant 25 Sodium Aluminate Tank - Construction	\$30,000	Sewer Funds	\$30,000	Current Treatment Process at Plant 25 utilizes Ferric Chloride. To enhance our effluent discharge - changeover to Sodium Aluminate for chemical treatment
Plant 25 Strainer Replacement - Construction	\$40,000	Sewer Funds	\$40,000	The sludge dewatering belt presses, at the Fishcreek WWTP (Plant 25), in Stow, use high pressure water to continuously clean the belts while operating. Strainers are required ahead of the nozzles on the spray system. The existing units are 25 years old, have been rebuilt several times and need replacing.
Plant 25 Tertiary Building Heater Replacement - Equip	\$20,000	Sewer Funds	\$20,000	The existing heaters at the Stow Fishcreek WWTP (Plant 25) in the tertiary building are 20 years old and require replacement for both operation and efficiency.
Plant 36 Upper Tusc Tertiary Media Replacement - Equip	\$15,000	Sewer Funds	\$45,000	Fuzzy Ball media replacement
Village of Boston Heights Wolcott Dr. Imp. (RES 2021-273)	\$50,000	Sewer Funds	\$50,000	OPWC participation in Wolcott Dr. Improvement. Includes new sanitary sewer. Minor growth project.
WWTP Improvements				
City of Barberton WWTP Upgrade Participation (RES 2021-216)	\$150,000	Sewer Funds	\$150,000	Summit County share via intergovernmental agreement for CoB/DSSS WWTP improvements
Peninsula WWTP & Collection System - Design	\$800,000	WPCLF	\$1,800,000	Design of a local sanitary sewer collection system and sewage treatment plant to serve the downtown area of the Village of Peninsula, eliminating both deteriorating septic systems and localized commercial sanitary treatment systems.



DESCRIPTION	2024	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION
Plant 25 Fishcreek Clarifier, Digester, Sludge - Const	\$4,000,000	WPCLF	\$7,500,000	Rehabilitation/recoating portions of the final clarifiers, upgrade to sludge ps#2, and resurfacing of roadways.
Plant 36 HVAC Improvements in Belt Press Building	\$20,000	Sewer Funds	\$40,000	Upgrade HVAC system in belt press building at Plant 36
Plant 36 Influent Pump Station Pump Replacement	\$25,000	Sewer Funds	\$25,000	Replace aging pumps in influent pump stations at Plant 36
Plant 36 Tertiary Door Replacement	\$15,000	Sewer Funds	\$15,000	Replace door on Tertiary Building at Plant 36.
Total: Environmental Improvements	\$22,245,000		\$35,471,000	

# 2024-2029 Summary of Improvements



#### Summary

	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN
Computer Systems & Equipment	\$3,910,737	\$1,179,131	\$1,149,131	\$1,174,130	\$550,000	\$500,000	\$8,463,129
Economic Development	\$1,450,000	\$950,000	\$275,000	\$150,000	\$50,000	\$50,000	\$2,925,000
Environmental Improvements	\$22,245,000	\$49,367,000	\$38,816,000	\$48,102,000	\$23,166,000	\$25,785,000	\$207,481,000
Facility Improvements	\$54,050,269	\$29,907,000	\$3,138,000	\$450,000	\$450,000	\$450,000	\$88,445,269
Regional Stormwater	\$11,001,000	\$6,435,000	\$100,000	\$100,000	\$100,000	\$100,000	\$17,836,000
Road & Bridge Improvements	\$13,130,200	\$17,975,200	\$26,004,400	\$25,034,700	\$10,240,200	\$72,030,200	\$164,414,900
Vehicles	\$1,910,669	\$620,000	\$869,000	\$840,000	\$1,035,000	\$885,000	\$6,159,669
TOTAL	\$107,697,875	\$106,433,331	\$70,351,531	\$75,850,830	\$35,591,200	\$99,800,200	\$495,724,967



#### 2024-2029 Sources and Uses

FUNDING SOURCE	COMPUTER & EQUIPMENT	SANITARY SEWER	FACILITY IMPROVEMENTS	ROADS AND BRIDGES	ECONOMIC DEVELOPMENT		REGIONAL STORMWATER	
AMATS				\$9,259,700				\$9,259,700
ARPA		\$8,700,000	\$49,000,000				\$17,555,800	\$75,255,800
CEAO				\$7,710,000				\$7,710,000
Credit Bridge				\$722,250				\$722,250
FEMA							\$280,200	\$280,200
GF CIP	\$3,740,129		\$16,389,000		\$2,925,000	\$347,000		\$23,401,129
GO Debt			\$15,169,300					\$15,169,300
Local Funds			\$1,449,469					\$1,449,469
MVGT	\$1,560,000		\$835,000	\$72,589,350		\$2,745,000		\$77,729,350
ODOT				\$28,360,000				\$28,360,000
OPWC				\$2,200,000				\$2,200,000
OWDA		\$14,525,000						\$14,525,000
Other Fed				\$1,080,000				\$1,080,000
Other Local	\$783,000	\$185,000	\$756,500	\$2,493,600		\$57,000		\$4,275,100
Permanent Imp			\$4,846,000					\$4,846,000
Reimburse		\$1,000,000						\$1,000,000
Retention Fund						\$86,000		\$86,000
Rotary Fund						\$2,334,669		\$2,334,669
SIB Loan				\$40,000,000				\$40,000,000
Sewer Funds	\$2,380,000	\$5,635,000				\$590,000		\$8,605,000
WPCLF		\$177,436,000						\$177,436,000
OTAL	\$8,463,129	\$207,481,000	\$88,445,269	\$164,414,900	\$2,925,000	\$6,159,669	\$17,836,000	\$495,724,967



## 2024-2029 Detail of Improvements Facility Improvements Engineer

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Engineer								
Service and Administration Buildings/Grounds								
Facility Improvements	\$250,000	\$185,000	\$100,000	\$100,000	\$100,000	\$100,000	\$835,000	MVGT
General Government								
Animal Control Facility General Repairs and Maintenance Parking Lot & Spray Master Replace Cat Cages	\$20,000 \$250,000	\$20,000 \$150,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000 \$250,000 \$150,000	Permanent Imp GF CIP GF CIP
Board of Elections General Repairs and Maintenance Renovate Job Center	\$20,000 \$12,500,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000 \$12,500,000	Permanent Imp ARPA
DD Board Facilities Facility Acquisition & Improvements	\$1,449,469						\$1,449,469	Local Funds
Edwin Shaw Property General Repairs and Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000	GF CIP
Legal Defenders Offices Legal Defenders Space	\$365,000						\$365,000	GF CIP
Medical Examiner General Repairs and Maintenance	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000	Permanent Imp
Medical Examiners Paint Lab & Hallways & Electrical	\$40,000						\$40,000	Permanent Imp



## **General Government**

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Ohio Building Electrical Disconnect switch's repair/replace General Repairs and Maintenance	\$50,000 \$20,000	\$20,000	\$20.000	\$20,000	\$20,000	\$20,000	\$50,000 \$120,000	GF CIP Permanent Imp
Roof Change Order	\$50,000	ψ20,000	ψ20,000	φ20,000	ψ20,000	φ20,000	\$50,000	GF CIP
Summit Center General Repairs and Maintenance	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000	Permanent Imp
Summit County Parking Deck Deck Improvement Project General Repairs and Maintenance	\$2,100,000 \$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$2,100,000 \$120,000	Permanent Imp Permanent Imp
Tallmadge Avenue Facility General Repairs and Maintenance	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000	Permanent Imp
Various County Buildings General Repairs and Maintenance Replace Simplex Panels in Multiple Buildings Replacement drinking fountains	\$30,000 \$100,000 \$100,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$180,000 \$100,000 \$100,000	Permanent Imp GF CIP Permanent Imp
Veterans Service Bldg. General Repairs and Maintenance	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000	Permanent Imp
Judicial and Public Safety								
Common Pleas Court Courtroom Carpeting and Painting Judge Chambers Security	\$168,000 \$82,500	\$168,000	\$188,000				\$524,000 \$82,500	Other Local Other Local
Domestic Relations Court/Clerk of Courts General Repairs and Maintenance	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000	Permanent Imp



## Judicial and Public Safety

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Fairgrounds Backflow Installation	\$50,000						\$50,000	GF CIP
Fiber Summit County Public Safety Fiber & Comm Networ	\$10,000,000	\$20,000,000	\$2,500,000				\$32,500,000	ARPA
Juvenile Court and Detention Center General Repairs and Maintenance	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000	Permanent Imp
Ohio Building Exterior caulking, cleaning and Painting HVAC and Finishes Upgrade Construction includin	\$4,700,000 \$7,800,000	\$180,000					\$180,000 \$4,700,000 \$7,800,000	GF CIP GF CIP GO Debt
Public Safety Administration 470 & 500 Grant Street Renovations	\$4,000,000						\$4,000,000	ARPA
Regional Dispatch Change Orders	\$50,000						\$50,000	GF CIP
Safety Building General Repairs and Maintenance Safety Building HVAC Safety Building renovation for prosecutors Steam & Chilled Water Service	\$20,000	\$20,000 \$1,600,000 \$3,500,000 \$1,000,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000 \$1,600,000 \$3,500,000 \$1,000,000	Permanent Imp GO Debt GF CIP GF CIP
Sheriff's Training Facility HVAC unit replacement	\$200,000						\$200,000	Permanent Imp
Summit Center Renovation of Summit Center Building	\$909,300						\$909,300	GO Debt



HVAC Improvement Improvements Summit County Jail Cell desks and stools Dayroom Tables Door Control Upgrade Fence Project General Repairs and Maintenance HVAC and Plumbing Upgrade Project Change Orders Overhead doors in sallyport Paint Cells & Dayrooms Paving Front and Back Lots Window Caulk and seal	\$4,860,000 \$550,000 \$700,000 \$50,000 \$1,000,000 \$60,000 \$250,000 \$266,000	\$508,000 \$546,000 \$50,000 \$600,000	\$50,000	\$50,000	\$50,000	\$50,000	\$4,860,000 \$508,000 \$546,000 \$550,000 \$700,000 \$300,000 \$1,000,000 \$600,000 \$250,000 \$266,000	GO Debt GF CIP GF CIP GF CIP Fermanent Imp GF CIP GF CIP GF CIP GF CIP Permanent Imp
Window Caulk and seal Tallmadge Avenue Facility Clerk of Courts Area Carpet & Furniture Renovate Building Standards Space	\$266,000 \$150,000	\$850,000					\$266,000 \$150,000 \$850,000	Permanent Imp Other Local GF CIP



#### Economic Development

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	
Fairgrounds Backflow Installation	\$50,000						\$50,000	GF CIP
Fiber Summit County Public Safety Fiber & Comm Networ	\$10,000,000	\$20,000,000	\$2,500,000				\$32,500,000	ARPA
Juvenile Court and Detention Center General Repairs and Maintenance	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000	Permanent Imp
Ohio Building Exterior caulking, cleaning and Painting HVAC and Finishes Upgrade Construction includin	\$4,700,000 \$7,800,000	\$180,000					\$180,000 \$4,700,000 \$7,800,000	GF CIP GF CIP GO Debt
Public Safety Administration 470 & 500 Grant Street Renovations	\$4,000,000						\$4,000,000	ARPA
Regional Dispatch Change Orders	\$50,000						\$50,000	GF CIP
Safety Building General Repairs and Maintenance Safety Building HVAC Safety Building renovation for prosecutors Steam & Chilled Water Service	\$20,000	\$20,000 \$1,600,000 \$3,500,000 \$1,000,000	\$20,000	\$20,000	\$20,000	\$20,000	\$120,000 \$1,600,000 \$3,500,000 \$1,000,000	Permanent Imp GO Debt GF CIP GF CIP
Sheriff's Training Facility HVAC unit replacement	\$200,000						\$200,000	Permanent Imp
Summit Center Renovation of Summit Center Building	\$909,300						\$909,300	GO Debt



HVAC Improvement Improvements Summit County Jail Cell desks and stools Dayroom Tables Door Control Upgrade Fence Project General Repairs and Maintenance HVAC and Plumbing Upgrade Project Change Orders Overhead doors in sallyport Paint Cells & Dayrooms Paving Front and Back Lots Window Caulk and seal	\$4,860,000 \$550,000 \$700,000 \$50,000 \$1,000,000 \$60,000 \$250,000 \$266,000	\$508,000 \$546,000 \$50,000 \$600,000	\$50,000	\$50,000	\$50,000	\$50,000	\$4,860,000 \$508,000 \$546,000 \$550,000 \$700,000 \$300,000 \$1,000,000 \$600,000 \$250,000 \$266,000	GO Debt GF CIP GF CIP GF CIP Fermanent Imp GF CIP GF CIP GF CIP GF CIP Permanent Imp
Window Caulk and seal Tallmadge Avenue Facility Clerk of Courts Area Carpet & Furniture Renovate Building Standards Space	\$266,000 \$150,000	\$850,000					\$266,000 \$150,000 \$850,000	Permanent Imp Other Local GF CIP



#### Computer Systems and Equipment

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
DSSS								
Operations and Maintenance								
Arch Flash Equipment Labeling - P.S. Manual Dev Portable By-Pass Pump - Equipment Portable Generator 600KV - Equipment Spare / Replacement Pumps - Equipment Tractor/Mower for Plant 25 & Plant 36 VFD Upgrades Pump Stations - Equipment	\$125,000 \$250,000 \$30,000	\$150,000 \$250,000	\$150,000 \$250,000 \$100,000	\$150,000 \$125,000 \$250,000	\$250,000 \$50,000	\$250,000	\$450,000 \$250,000 \$1,250,000 \$80,000 \$100,000	Sewer Funds Sewer Funds Sewer Funds Sewer Funds Sewer Funds Sewer Funds
Engineer			¥ 100,000				<i><b>↓</b>,</i>	
Equipment-Maintenance Department Heavy Equipment <b>Executive</b>	\$200,000	\$300,000	\$280,000	\$280,000	\$250,000	\$250,000	\$1,560,000	MVGT
Medical Examiners ME X-Ray Equipment	\$75,990						\$75,990	GF CIP



DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
General Government								
Board of Elections								
60 Computers	\$60,000						\$60,000	GF CIP
Backup Appliance	\$20,000						\$20,000	GF CIP
Desktop Scanners	\$50,000						\$50,000	GF CIP
Firewall Replacement	\$100,000						\$100,000	GF CIP
Layer 3 Switch	\$15,000						\$15,000	GF CIP
ReliaVote Inbound/Outbound Sorter	\$379,890						\$379,890	GF CIP
ReliaVote Printer	\$270,278						\$270,278	GF CIP
Reliavote Inserter	\$840,538						\$840,538	GF CIP
Scale Cluster	\$150,000						\$150,000	GF CIP
Scale Disaster Recovery Node	\$120,000						\$120,000	GF CIP
UPS	\$20,000						\$20,000	GF CIP
Virtual Desktop Infrastructure	\$65,000						\$65,000	GF CIP
Information Technology								
Hardware & Software								
Backup Storage Device/Solution	\$235,000						\$235,000	Other Local
Server Replacements	\$150,000						\$150,000	Other Local
Vulnerability Management	\$66,000						\$66,000	Other Local



							TOTAL 2024-2029	FUNDING
DESCRIPTION	2024	2025	2026	2027	2028	2029	PLAN	SOURCE
Judicial and Public Safety								
Common Pleas Court								
Desktop Computer Replacement	\$95,000						\$95,000	Other Local
Desktop Computer Replacement - Probation	\$52,000						\$52,000	Other Local
Firewall Replacement		\$45,000					\$45,000	Other Local
Office 365 Migration	\$75,000						\$75,000	Other Local
VM Server Replacement		\$65,000					\$65,000	Other Local
Sheriff								
Bodyworn cameras and Tasers	\$369,131	\$369,131	\$369,131	\$369,130			\$1,476,523	GF CIP
Replacing Deputy Work Stations/Podiums	\$25,360						\$25,360	GF CIP
X-Ray scanners and Metal Detector replacements	\$71,550						\$71,550	GF CIP
Total: Computer Systems & Equipment	\$3,910,737	\$1,179,131	\$1,149,131	\$1,174,130	\$550,000	\$500,000	\$8,463,129	



#### Vehicles

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
DSSS								
Operations and Maintenance								
International Tank Truck - Vehicle Tri-Axle Dump Trailer	\$220,000 \$80,000				\$220,000	\$70,000	\$440,000 \$150,000	Sewer Funds Sewer Funds
Engineer								
Equipment-Maintenance Department Dump Plows Light Duty Trucks	\$220,000 \$200,000	\$375,000 \$80,000	\$400,000 \$80,000	\$400,000 \$80,000	\$375,000 \$80,000	\$375,000 \$80,000	\$2,145,000 \$600,000	MVGT MVGT
General Government								
Maintenance Vehicles Physical plants Purchase two new vehicles Judicial and Public Safety	\$80,000						\$80,000	GF CIP
Common Pleas Court Adult Probation Vehicle Replacement	\$28,000		\$29,000				\$57,000	Other Local



Total: Vehicles	\$1,910,669	\$620,000	\$869,000	\$840,000	\$1,035,000	\$885,000	\$6,159,669	
(7) Upfit Kits for Ford Interceptors	\$58,160		\$60,000	\$60,000	\$60,000	\$60,000	\$298,160	Rotary Fund
(7) Community Rotary Patrol Vehicles Ford Inter	\$293,622		\$300,000	\$300,000	\$300,000	\$300,000	\$1,493,622	Rotary Fund
(20) Mobile in-car computers and hardware	\$67,000						\$67,000	Rotary Fund
(2) unmarked cars -Administrative use	\$86,000						\$86,000	Retention Fund
(2) Prisoner Transport Vans for Jail and Courth		\$110,000					\$110,000	GF CIP
(10) Upfit Kits for Dodge Durangos	\$72,507						\$72,507	Rotary Fund
(10) Mobile Radios	\$47,000						\$47,000	GF CIP
(10) Community Rotary Patrol Vehicles Dodge Dur	\$403,380						\$403,380	Rotary Fund
(1) Handicap/ ADA transport van	\$55,000	\$55,000					\$110,000	GF CIP
Sheriff								
DESCRIPTION	2024	2025	2026	2027	2028	2029	2024-2029 PLAN	SOURCE
							TOTAL 2024-2029	FUNDING



## Engineer Bridge Improvements

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	
Engineer								
Bridge Engineering and Construction Projects								
Akron Peninsula Rd Bridge (BST-010-1127)		\$280,000	\$1,200,000				\$1,480,000	MVGT
Brady Ave Bridge (BAR-C00009-0045)			\$280,000	\$30,000	\$1,600,000		\$1,910,000	MVGT
Brecksville Rd Bridge(RFV-017-2461)	\$40,000	\$1,900,000					\$1,940,000	MVGT
		\$100,000					\$100,000	Other Local
Bridge Repair/Rehabilitation (Bridge G/R)		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	MVGT
Bridge Repair/Rehabilitation (Misc bridge repa	\$250,000	\$550,000	\$600,000	\$650,000	\$700,000	\$700,000	\$3,450,000	MVGT
Everett Rd BST-047-0552 & Wheatley Road Bridges	\$125,000	\$650,000					\$775,000	MVGT
Glenwood Dr. over Tinker's Creek (TWC-126-0114)				\$2,500,000			\$2,500,000	CEAO
				\$456,000			\$456,000	Credit Bridge
	\$325,000	\$40,000		\$155,000			\$520,000	MVGT
High Level Bridge (AKR-008-0908)	\$250,000	\$300,000	\$780,000	\$500,000	\$1,000,000	\$2,000,000	\$4,830,000	MVGT
		\$2,240,000	\$3,120,000	\$3,000,000		\$20,000,000	\$28,360,000	ODOT
						\$40,000,000	\$40,000,000	SIB Loan
Highland Road Bridge (SAG-111-0000)		\$200,000	\$1,300,000				\$1,500,000	MVGT
		\$200,000	\$1,300,000				\$1,500,000	Other Local
IdleBrook Drive Bridge (BAT-2874-0009)						\$550,000	\$550,000	MVGT
Ira Road Bridge (BAT-046-0066)	\$650,000						\$650,000	CEAO
Medina Line Bridge (NTC-002-0071)	\$700,000						\$700,000	MVGT
Minor Road Bridge (COP-207-0091)	\$700,000						\$700,000	MVGT
Minor Road Bridge (COP-207-0161)		\$250,000		\$950,000			\$1,200,000	MVGT
Mt Pleasant Rd Bridge (GRT-007-0150)		\$1,300,000					\$1,300,000	MVGT
Portage Lakes Drive Bridge(COV-075-0082) Culver	\$260,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,510,000	MVGT
Riverview Rd Bridge (AKR-009-0583)	\$50,000		\$450,000				\$500,000	MVGT



DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	
Riverview Rd Bridge (BST-009-1430)			\$200,000	\$878,000			\$1,078,000	MVGT
S. Main St. Bridge (COV-050-0750)				\$250,000		\$1,000,000	\$1,250,000	MVGT
Snyder Avenue Bridge (BAR-003-0160)		\$1,420,000					\$1,420,000	CEAO
		\$266,250					\$266,250	Credit Bridge
		\$128,750					\$128,750	MVGT
Steels Corners Bridge (STW-100-0490)	\$1,140,000						\$1,140,000	CEAO
	\$60,000						\$60,000	MVGT
Vanderhoof Rd Bridge (FRA-215-0310)	\$650,000						\$650,000	MVGT
Wooster Road Bridges (BAR-011-0270 and BAR-010-	\$250,000						\$250,000	MVGT
Total: Bridge Improvements	\$5,500,000	\$10,275,000	\$10,130,000	\$9,819,000	\$3,750,000	\$64,700,000	\$104,174,000	



## **Road & Ditch Improvements**

DESCRIPTION Engineer	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Economic Development								
CED Grants	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000	MVGT
Highway Engineering Projects Landslide Mitigation Riverview Rd Landslide Mitigation Roadway Design Sewer Video/Cleaning/Repair Program	\$100,000 \$150,000 \$250,000	\$200,000 \$800,000 \$300,000 \$250,000	\$200,000 \$1,000,000 \$300,000 \$250,000	\$200,000 \$300,000 \$250,000	\$200,000 \$300,000 \$250,000	\$300,000 \$250,000	\$900,000 \$1,800,000 \$1,650,000 \$1,500,000	MVGT MVGT MVGT MVGT



DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Pavement, Culvert & Ditch Maintenance								
Albrecht Road			\$787,500				\$787,500	AMATS
			\$560,900				\$560,900	MVGT
			\$51,600				\$51,600	Other Local
Annual Roadway Maintenance	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,000,000	MVGT
Annual Roadway Resurfacing	\$3,200,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$5,000,000	\$24,200,000	MVGT
	\$360,000	\$360,000	\$360,000	\$360,000	\$360,000	\$400,000	\$2,200,000	OPWC
CEAO Safety Studies	\$5,200	\$5,200	\$5,200	\$5,200	\$5,200	\$5,200	\$31,200	MVGT
Catch Basin Rebuild Program	\$25,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$400,000	MVGT
Cleveland-Mass. Rd. Sidewalk	\$152,000	\$368,000					\$520,000	AMATS
	\$38,000	\$92,000					\$130,000	Other Local
Culvert Replacement Program	\$100,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,600,000	MVGT
Intersection Improvements	\$100,000	\$200,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,300,000	MVGT
Krumroy Road				\$2,019,200			\$2,019,200	AMATS
			\$335,000	\$504,800			\$839,800	MVGT
Medina Line Rd. Part 1				\$700,000			\$700,000	AMATS
			\$85,000	\$229,500			\$314,500	MVGT
Medina Line Rd. Part 3				\$200,000			\$200,000	MVGT
Medina Line Rd. Part 4				\$300,000			\$300,000	MVGT
				\$580,000			\$580,000	Other Fed
				\$207,000			\$207,000	Other Local
Olde Eight Rd Part 2				\$700,000			\$700,000	AMATS
			\$50,000	\$900,000			\$950,000	MVGT
Ravenna Road Part 2	\$600,000						\$600,000	AMATS
	\$200,000						\$200,000	MVGT
	\$200,000						\$200,000	Other Local
Revere Road				\$500,000			\$500,000	AMATS
			\$105 000	\$125 000			\$230 000	MVGT



	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
S. Main St.			\$787,500				\$787,500	AMATS
			\$742,500				\$742,500	MVGT
Springside Drive Sidewalk				\$590,000			\$590,000	AMATS
				\$305,000			\$305,000	Other Local
Valley View Rd. Landslide Repair			\$2,000,000				\$2,000,000	CEAO
	\$500,000		\$1,269,200				\$1,769,200	MVGT
Valley View Rd. Part 3			\$787,500				\$787,500	AMATS
			\$612,500				\$612,500	MVGT
Yellow Creek Road				\$300,000			\$300,000	AMATS
			\$85,000	\$75,000			\$160,000	MVGT
Roadway Construction Projects								
Canton Road	\$528,000						\$528,000	AMATS
	\$372,000						\$372,000	MVGT
Killian Rd Corridor				\$440,000			\$440,000	AMATS
			\$125,000	\$50,000			\$175,000	MVGT
Total: Road & Ditch Improvements	\$7,630,200	\$7,700,200	\$15,874,400	\$15,215,700	\$6,490,200	\$7,330,200	\$60,240,900	



# **Regional Stormwater**

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Engineer								
Surface Water Management								
1 Wye Road Phase 2	\$385,800						\$385,800	ARPA
Bonnebrook Dr. Pond	\$40,000	\$200,000					\$240,000	ARPA
Chaffee Culvert	\$200,000	\$500,000					\$700,000	ARPA
Contractual Engineering Services	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000	ARPA
Copley Ditch		\$1,500,000					\$1,500,000	ARPA
Copley Meadows Area	\$150,000	\$800,000					\$950,000	ARPA
Darrow/Marwell Retention Basin	\$140,000	\$700,000					\$840,000	ARPA
Dorwick Ditch	\$1,650,000						\$1,650,000	ARPA
Everett/Oakhill	\$400,000						\$400,000	ARPA
Idle Brook	\$1,425,000						\$1,425,000	ARPA
Penguin Area	\$2,300,000						\$2,300,000	ARPA
Pond Brook		\$480,000					\$480,000	ARPA
Regional Stormwater Mapping	\$900,000						\$900,000	ARPA
Regional Stormwater Studies	\$1,000,000						\$1,000,000	ARPA
Springfield Lake 1	\$1,200,000	\$1,200,000					\$2,400,000	ARPA
Springfield Lake 2	\$680,000	\$680,000					\$1,360,000	ARPA
Stubbins-Farnham	\$150,000	\$275,000					\$425,000	ARPA
Wye Road Phase 1	\$280,200						\$280,200	FEMA
Total: Regional Stormwater	\$11,001,000	\$6,435,000	\$100,000	\$100,000	\$100,000	\$100,000	\$17,836,000	



#### Environmental Improvements Sanitary Sewer

DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
DSSS								
Pump Station Improvements								
PLC Upgrades Various Equipment		\$75,000					\$75,000	Sewer Funds
PS 30 Replacement Ph 2 - Construction	\$3,000,000	\$2,000,000					\$5,000,000	WPCLF
PS 36 Replacement - Construction	\$2,500,000						\$2,500,000	OWDA
PS 4 Improvements - Construction		\$1,800,000					\$1,800,000	Sewer Funds
PS 48 Force Main Replacement - Construction			\$500,000				\$500,000	OWDA
PS 54 Generator, Wetwell and Transfer Switch -			\$350,000				\$350,000	OWDA
PS 6 & 13 Replacement - Construction	\$3,000,000	\$2,500,000					\$5,500,000	WPCLF
PS 60 Force Main Replacement - Construction			\$150,000				\$150,000	OWDA
PS 60 Force Main Replacement - Design			\$15,000				\$15,000	Sewer Funds
PS 66 Generator and Transfer Switch - Equipment			\$250,000				\$250,000	OWDA
PS 67 Generator and Transfer Switch - Equipment			\$250,000				\$250,000	OWDA
PS 68 FM & Air Release Valves - Construction					\$1,000,000		\$1,000,000	OWDA
PS 75 Electrical Improvement - Construction			\$60,000				\$60,000	Sewer Funds
PS 75 Force Main Replacement - Construction		\$450,000					\$450,000	OWDA
PS 75 Force Main Replacement - Design			\$20,000				\$20,000	Sewer Funds
PS 77 Generator and Transfer Switch - Equipment		\$250,000					\$250,000	OWDA
PS 82 Improvements - Construction	\$2,300,000	\$1,000,000					\$3,300,000	WPCLF
PS 90 Force Main Realignment - Construction					\$3,000,000		\$3,000,000	WPCLF
PS 90 Force Main Realignment - Design			\$360,000				\$360,000	WPCLF
PS 94 Force Main Replacement - Construction			\$175,000				\$175,000	OWDA
PS 94 Force Main Replacement - Design		\$15,000					\$15,000	Sewer Funds
PS 95 Force Main Realignment - Construction					\$1,800,000		\$1,800,000	WPCLF
PS 95 Force Main Realignment - Design	\$200,000	*~~ ~~~	\$216,000				\$416,000	WPCLF



DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Sewer System Improvements								
Baumberger St Collection System Repairs - Const		\$400,000					\$400,000	OWDA
Baumberger St Collection System Repairs - Desig		\$200,000					\$200,000	Sewer Funds
Boston Township - Akron-Cleveland Sanitary Sewe	\$1,200,000						\$1,200,000	ARPA
	\$185,000						\$185,000	Other Local
	\$2,615,000						\$2,615,000	WPCLF
City of Green Roundabout Imp. PID 103173	\$350,000						\$350,000	Sewer Funds
City of Tallmadge Joint Facilities Improvements	\$100,000						\$100,000	Sewer Funds
Clinton Sewer System - Construction				\$12,000,000	\$3,600,000		\$15,600,000	WPCLF
Clinton Sewer System - Design			\$700,000				\$700,000	WPCLF
Copley Rd. Sanitary Sewer Improvements	\$500,000	\$500,000					\$1,000,000	Reimburse
Crow Berkshire I&I Elimination - Construction		\$1,000,000					\$1,000,000	WPCLF
Fairland Road Collection System - Construction					\$1,850,000		\$1,850,000	WPCLF
Hillstock Trunk Sewer Rehab/Replacement - Const		\$1,000,000	\$1,000,000				\$2,000,000	WPCLF
Hines Hill Trunk Sewer Replacement - Constructi		\$3,800,000	\$4,000,000				\$7,800,000	WPCLF
Hudson SSO Elim - OEPA C.O., 185-1 SS Sys - Con		\$2,000,000					\$2,000,000	WPCLF
Hudson SSO Elim - OEPA C.O., 185-3 Ph 2 P.S	\$1,000,000	\$2,000,000					\$3,000,000	WPCLF
Hudson SSO Elim - OEPA C.O., Area J 185-2 I&I R		\$500,000					\$500,000	OWDA
Hudson SSO Elim- OEPA Cons Order, Area L - Cons		\$4,000,000					\$4,000,000	OWDA
Inverness Trunk, Wyoga Lake to Railroad - Cons			\$750,000				\$750,000	OWDA
Inverness Trunk, Wyoga Lake to Railroad - Desi			\$200,000				\$200,000	Sewer Funds
Linwood Rd Collection System I&I Eval/ Study -		\$250,000					\$250,000	Sewer Funds
Little Cuyahoga Valley Interceptor MM - Constru			\$100,000				\$100,000	Sewer Funds
Little Cuyahoga Valley Interceptor Rehab/Rep -			\$200,000				\$200,000	WPCLF
Little Cuyahoga Valley Interceptor Rehab/Replac				\$1,500,000			\$1,500,000	WPCLF
Manhole Rehabilitation Program - Construction		\$100,000	\$125,000	\$120,000	\$125,000	\$125,000	\$595,000	Sewer Funds
Mogadore Sewer System Rehabilitation - Construc	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000	Sewer Funds
Mudbrook Trunk Collection System I&I Flim - Con						\$3 150 000	\$3 150 000	WPCI F



DESCRIPTION	<u>2024</u> <u>2025</u>	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Mudbrook Trunk Lining - Bath Road - Constructio	\$600,000	\$1,200,000				\$1,800,000	WPCLF
New Franklin 10 Upper Deck PS & Coll Sys - Con		\$2,600,000				\$2,600,000	WPCLF
New Franklin 10 Upper Deck PS & Coll Sys - Des	\$312,000					\$312,000	WPCLF
New Franklin 11 Kertesz Dr PS & Coll Sys - Con				\$1,575,000		\$1,575,000	WPCLF
New Franklin 11 Kertesz Dr PS & Coll Sys - Des			\$180,000			\$180,000	WPCLF
New Franklin 12 Yager Rd PS & Coll Sys - Const					\$5,200,000	\$5,200,000	WPCLF
New Franklin 12 Yager Rd PS & Coll Sys - Desig				\$865,000		\$865,000	WPCLF
New Franklin 13 Pancake Creek Coll Sys - Const					\$5,350,000	\$5,350,000	WPCLF
New Franklin 13 Pancake Creek Coll Sys - Desig			\$6,000,000			\$6,000,000	WPCLF
New Franklin 2A Manchester Rd, Central - Cons		\$2,000,000	\$2,000,000			\$4,000,000	WPCLF
New Franklin 3 Turkeyfoot Lake Coll Sys - Cons					\$4,800,000	\$4,800,000	WPCLF
New Franklin 4 State Park Dr Sewer Sys - Desig					\$400,000	\$400,000	WPCLF
New Franklin 5 Renninger Rd Coll Sys - Constru				\$5,000,000		\$5,000,000	WPCLF
New Franklin 6 Manchester Rd PS & Coll Sys - C			\$6,652,000			\$6,652,000	WPCLF
New Franklin 6 Manchester Rd PS & Coll Sys - D		\$800,000				\$800,000	WPCLF
New Franklin 7A Vanderhoof Pump Station East -	\$7,000,000	\$3,200,000				\$10,200,000	WPCLF
New Franklin 7B W Turkeyfoot Rd Coll Sys - Des			\$300,000			\$300,000	WPCLF
New Franklin 8 W Nimisila PS & Coll Sys - Cons					\$4,000,000	\$4,000,000	WPCLF
New Franklin 8 W Nimisila PS & Coll Sys - Desi		\$750,000				\$750,000	WPCLF
New Franklin 9 Sweigart PS & Coll Sys, - Const					\$1,760,000	\$1,760,000	WPCLF
New Franklin 9 Sweigart PS & Coll Sys, - Desig				\$176,000		\$176,000	WPCLF
New Franklin 1 Zelray Park P.S. & Plant Aband -			\$2,800,000			\$2,800,000	WPCLF
New Franklin 13 Pancake Creek PS - Construction		\$2,000,000				\$2,000,000	WPCLF
New Franklin 13 Pancake Creek PS - Design				\$225,000		\$225,000	WPCLF
New Franklin 2C Johns Rd Coll System - Construc			\$1,450,000			\$1,450,000	WPCLF
New Franklin 2C Johns Rd Coll System - Design		\$250,000				\$250,000	WPCLF
New Franklin 4 State Park Dr Sewer Sys - Const				\$1,600,000		\$1,600,000	WPCLF
Old Home Ditch Repair of Exposed Sewers - Const	\$500,000	\$500,000				\$1,000,000	OWDA



DESCRIPTION	2024	2025	2026	2027	2028	2029	TOTAL 2024-2029 PLAN	FUNDING SOURCE
Plant 25 Fishcreek Cuy River Siphon Insp - Desi			\$100,000				\$100,000	Sewer Funds
Plant 25 Sodium Aluminate Tank - Construction	\$30,000						\$30,000	Sewer Funds
Plant 25 Strainer Replacement - Construction	\$40,000						\$40,000	Sewer Funds
Plant 25 Tertiary Building Heater Replacement -	\$20,000						\$20,000	Sewer Funds
Plant 32 & Plant 10 Abandonment - Design					\$1,000,000		\$1,000,000	OWDA
Plant 32 I&I Elim - Construction						\$1,000,000	\$1,000,000	OWDA
Plant 36 Upper Tusc Tertiary Media Replacement	\$15,000	\$15,000	\$15,000				\$45,000	Sewer Funds
Roseland Estates, I&I Elim, private side - Cons			\$1,100,000				\$1,100,000	WPCLF
Seasons -Wyoga Lake-Akron Cleveland Roads - Con		\$3,800,000			\$1,250,000		\$5,050,000	WPCLF
Stow Gorge Replacement Ph1 - Construction		\$1,000,000	\$1,150,000				\$2,150,000	WPCLF
Stow Gorge Replacement Ph2 - Construction			\$1,000,000				\$1,000,000	WPCLF
Stow Gorge Replacement Ph2 - Design		\$150,000					\$150,000	Sewer Funds
Village of Boston Heights Wolcott Dr. Imp. (RES	\$50,000						\$50,000	Sewer Funds
Warner Road Sewer Lining - Construction			\$600,000				\$600,000	Sewer Funds
WWTP Improvements								
City of Barberton WWTP Upgrade Participation (R	\$150,000						\$150,000	Sewer Funds
Peninsula WWTP & Collection System - Constructi		\$7,500,000					\$7,500,000	ARPA
Peninsula WWTP & Collection System - Design	\$800,000		\$1,000,000				\$1,800,000	WPCLF
Plant 25 Fishcreek Clarifier, Digester, Sludge	\$4,000,000	\$3,500,000					\$7,500,000	WPCLF
Plant 25 Fishcreek RBC - Construction			\$10,000,000	\$10,000,000			\$20,000,000	WPCLF
Plant 25 Fishcreek RBC - Design		\$1,000,000					\$1,000,000	WPCLF
Plant 32 & Plant 10 Abandonment - Construction				\$5,000,000			\$5,000,000	WPCLF
Plant 36 HVAC Improvements in Belt Press Buildi	\$20,000	\$20,000					\$40,000	Sewer Funds
Plant 36 Influent Pump Station Pump Replacement	\$25,000						\$25,000	Sewer Funds
Plant 36 Tertiary Door Replacement	\$15,000						\$15,000	Sewer Funds
Plant 36 Upper Tusc Digester Improvements - Equ			\$1,000,000				\$1,000,000	WPCLF
Total: Environmental Improvements	\$22,245,000	\$49,367,000	\$38,816,000	\$48,102,000	\$23,166,000	\$25,785,000	\$207,481,000	



## 2024 CIP Operating Impact Summary

#### 2024 Capital Improvements Operating Impact Summary

The following section contains a detail listing of capital projects planned for the county. Each project has been evaluated and then given a designation as to the impact it will have on the operating funds of the county once the project has been completed. The designations for the project impact have been categorized by the following terms:

(P) Positive- The project will either generate some revenue to offset expenses or actually reduce operating costs.

(N) Negligible – A project will have a very small impact on the operating budget. Operating expenses will be increased less than \$ 10,000 per year.

#### (S) Slight – The impact will be between \$10,001 and \$50,000 in increased operating expenses.

(M) Moderate – The impact will be between \$50,001 and \$100,000 in increased operating expenses.

(H) High – This project will cause an increase of operating expenditures in excess of 100,001 or more annually.

Some projects are very difficult to evaluate as to what impact they may have on the operating budget. Our operating budget impact estimates are based on either our knowledge of the project or from other sources within the county.

			Op
Group	ltem	2024	Impact
Bridge Improvements			
Engineer			
Bridge Engineering and Construction Projects	Brecksville Rd Bridge(RFV-017-2461)	40,000	Р
Bridge Engineering and Construction Projects	Bridge Repair/Rehabilitation (Misc bridge repairs)	250,000	Р
Bridge Engineering and Construction Projects	Everett Rd BST-047-0552 & Wheatley Road Bridges RFT-174-0250	125,000	Р
Bridge Engineering and Construction Projects	Glenwood Dr. over Tinker's Creek (TWC-126-0114)	325,000	Р
Bridge Engineering and Construction Projects	High Level Bridge (AKR-008-0908)	250,000	Р
Bridge Engineering and Construction Projects	Ira Road Bridge (BAT-046-0066)	650,000	Р
Bridge Engineering and Construction Projects	Medina Line Bridge (NTC-002-0071)	700,000	Р
Bridge Engineering and Construction Projects	Minor Road Bridge (COP-207-0091)	700,000	Р
Bridge Engineering and Construction Projects	Portage Lakes Drive Bridge(COV-075-0082) Culvert extend& pave	260,000	Р
Bridge Engineering and Construction Projects	Riverview Rd Bridge (AKR-009-0583)	100,000	Р
Bridge Engineering and Construction Projects	Steels Corners Bridge (STW-100-0490)	1,200,000	Р

#### 2024 Capital Impact Summary - Chart



Group	ltem		2024	Op Impact
Bridge Engineering and Construction Projects	Vanderhoof Rd Bridge (FRA-215-0310)		650,000	Р
Bridge Engineering and Construction Projects	Wooster Road Bridges (BAR-011-0270 and E	AR-010-0361)	250,000	Р
		Engineer Subtotal	5,500,000	
	Bridge In	nprovements Subtotal	5,500,000	
Computer Systems & Equipment				
DSSS				
Operations and Maintenance	Portable By-Pass Pump - Equipment		125,000	Ν
Operations and Maintenance	Portable Generator 600KV - Equipment		250,000	Р
Operations and Maintenance	Tractor/Mower for Plant 25 & Plant 36		30,000	Ν
		DSSS Subtotal	405,000	
Engineer				
Equipment-Maintenance Department	Heavy Equipment		200,000	Ν
		Engineer Subtotal	200,000	
Executive				
Medical Examiners	ME X-Ray Equipment		75,990	Р
		<b>Executive Subtotal</b>	75,990	
General Government				
Board of Elections	60 Computers		60,000	Ν
Board of Elections	Backup Appliance		20,000	Ν
Board of Elections	Desktop Scanners		50,000	Ν
Board of Elections	Firewall Replacement		100,000	Ν
Board of Elections	Layer 3 Switch		15,000	Ν
Board of Elections	ReliaVote Inbound/Outbound Sorter		379,890	Р
Board of Elections	Reliavote Inserter		840,538	Р
Board of Elections	ReliaVote Printer		270,278	Р
Board of Elections	Scale Cluster		150,000	Ν
Board of Elections	Scale Disaster Recovery Node		120,000	Ν
Board of Elections	UPS		20,000	Ν



Group	ltem	2024	0 Impac
Board of Elections	Virtual Desktop Infrastructure	65,000	P
	General Government Subtotal	2,090,706	
Information Technology			
Hardware & Software	Backup Storage Device/Solution	235,000	Р
Hardware & Software	Server Replacements	150,000	Р
Hardware & Software	Vulnerability Management	66,000	Р
	Information Technology Subtotal	451,000	
Judicial and Public Safety			
Common Pleas Court	Desktop Computer Replacement	95,000	Ν
Common Pleas Court	Desktop Computer Replacement - Probation	52,000	Ν
Common Pleas Court	Office 365 Migration	75,000	Ν
Sheriff	Bodyworn cameras and Tasers	369,131	Ν
Sheriff	Replacing Deputy Work Stations/Podiums	25,360	Ν
Sheriff	X-Ray scanners and Metal Detector replacements	71,550	Ν
	Judicial and Public Safety Subtotal	688,041	
	Computer Systems & Equipment Subtotal	3,910,737	
Economic Development			
Executive			
Economic Development	AkronArts Polsky Renaissance Project	300,000	Ν
Economic Development	Canal Way Development & Trail Plan - Grant Prog	275,000	Ν
Economic Development	Greater Akron Innovation District	500,000	Ν
Economic Development	Soap Box Derby	375,000	Ν
	Executive Subtotal	1,450,000	
	Economic Development Subtotal	1,450,000	
Environmental Improvements			
DSSS			
Pump Station Improvements	PS 30 Replacement Ph 2 - Construction	3,000,000	Р
Pump Station Improvements	PS 36 Replacement - Construction	2,500,000	Р



Group	ltem	2024	Op Impact
Pump Station Improvements	PS 6 & 13 Replacement - Construction	3,000,000	Р
Pump Station Improvements	PS 82 Improvements - Construction	2,300,000	Р
Pump Station Improvements	PS 95 Force Main Realignment - Design	200,000	Р
Pump Station Improvements	Pump Station Door Replacement Program - Equipment	30,000	Р
Sewer System Improvements	Boston Township - Akron-Cleveland Sanitary Sewer Extension	4,000,000	Р
Sewer System Improvements	City of Green Roundabout Imp. PID 103173	350,000	Ν
Sewer System Improvements	City of Tallmadge Joint Facilities Improvements	100,000	Ν
Sewer System Improvements	Copley Rd. Sanitary Sewer Improvements	500,000	Р
Sewer System Improvements	Hudson SSO Elim - OEPA C.O., 185-3 Ph 2 P.S Construction	1,000,000	Н
Sewer System Improvements	Mogadore Sewer System Rehabilitation - Construction OPWC	100,000	Р
Sewer System Improvements	Plant 25 Sodium Aluminate Tank - Construction	30,000	Ν
Sewer System Improvements	Plant 25 Strainer Replacement - Construction	40,000	Ν
Sewer System Improvements	Plant 25 Tertiary Building Heater Replacement - Equip	20,000	Ν
Sewer System Improvements	Plant 36 Upper Tusc Tertiary Media Replacement - Equip	15,000	Ν
Sewer System Improvements	Village of Boston Heights Wolcott Dr. Imp. (RES 2021-273)	50,000	Р
WWTP Improvements	City of Barberton WWTP Upgrade Participation (RES 2021-216)	150,000	Р
WWTP Improvements	Peninsula WWTP & Collection System - Design	800,000	Р
WWTP Improvements	Plant 25 Fishcreek Clarifier, Digester, Sludge - Const	4,000,000	Р
WWTP Improvements	Plant 36 HVAC Improvements in Belt Press Building	20,000	Р
WWTP Improvements	Plant 36 Influent Pump Station Pump Replacement	25,000	Р
WWTP Improvements	Plant 36 Tertiary Door Replacement	15,000	Ν
	DSSS Subtotal	22,245,000	
	Environmental Improvements Subtotal	22,245,000	
Facility Improvements			
Engineer			
Service and Administration Buildings/Grounds	Facility Improvements	250,000	Ν
	Engineer Subtotal	250,000	



Group	ltem	2024	Op Impact
General Government			
Animal Control Facility	General Repairs and Maintenance	20,000	Ν
Animal Control Facility	Parking Lot & Spray Master	250,000	Ν
Board of Elections	General Repairs and Maintenance	20,000	Ν
Board of Elections	Renovate Job Center	12,500,000	Ν
DD Board Facilities	Facility Acquisition & Improvements	1,449,469	Ν
Edwin Shaw Property	General Repairs and Maintenance	10,000	Ν
Legal Defenders Offices	Legal Defenders Space	365,000	Ν
Medical Examiner	General Repairs and Maintenance	20,000	Ν
Medical Examiners	Paint Lab & Hallways & Electrical	40,000	Ν
Medical Examiners	Storage Structure	400,000	Ν
Ohio Building	Electrical Disconnect switch's repair/replace	50,000	Ν
Ohio Building	General Repairs and Maintenance	20,000	Ν
Ohio Building	Roof Change Order	50,000	Р
Summit Center	General Repairs and Maintenance	20,000	Ν
Summit County Parking Deck	Deck Improvement Project	2,100,000	Р
Summit County Parking Deck	General Repairs and Maintenance	20,000	Ν
Tallmadge Avenue Facility	General Repairs and Maintenance	20,000	Ν
Various County Buildings	General Repairs and Maintenance	30,000	Ν
Various County Buildings	Replace Simplex Panels in Multiple Buildings	100,000	Ν
Various County Buildings	Replacement drinking fountains	100,000	Ν
Veterans Service Bldg.	General Repairs and Maintenance	20,000	Ν
	General Government Subtotal	17,604,469	
Judicial and Public Safety			
Common Pleas Court	Courtroom Carpeting and Painting	168,000	Ν
Common Pleas Court	Judge Chambers Security	82,500	Ν
Domestic Relations Court/Clerk of Courts	General Repairs and Maintenance	20,000	Ν
Fairgrounds	Backflow Installation	50,000	Ν



Group	ltem	2024	Op Impact
Fiber	Summit County Public Safety Fiber & Comm Network	10,000,000	Н
Juvenile Court and Detention Center	General Repairs and Maintenance	20,000	Ν
Ohio Building	HVAC and Finishes Upgrade Construction including 6th Floor	12,500,000	Ν
Public Safety Administration	470 & 500 Grant Street Renovations	4,000,000	Р
Regional Dispatch	Change Orders	50,000	Р
Safety Building	General Repairs and Maintenance	20,000	Ν
Sheriff's Training Facility	HVAC unit replacement	200,000	Р
Summit Center	Renovation of Summit Center Building	909,300	Ν
Summit County Courthouse	Domestic Court Carpet Replacement & Paint	150,000	Ν
Summit County Courthouse	Domestic Relations Court clean & seal exterior	100,000	Ν
Summit County Courthouse	General Repairs and Maintenance	40,000	Ν
Summit County Courthouse	HVAC Improvement Improvements	4,860,000	Ν
Summit County Jail	Door Control Upgrade	550,000	Ν
Summit County Jail	Fence Project	700,000	Ν
Summit County Jail	General Repairs and Maintenance	50,000	Ν
Summit County Jail	HVAC and Plumbing Upgrade Project Change Orders	1,000,000	Р
Summit County Jail	Overhead doors in sallyport	60,000	Ν
Summit County Jail	Paving Front and Back Lots	250,000	Ν
Summit County Jail	Window Caulk and seal	266,000	Р
Tallmadge Avenue Facility	Clerk of Courts Area Carpet & Furniture	150,000	Ν
	Judicial and Public Safety Subtotal	36,195,800	
	Facility Improvements Subtotal	54,050,269	
Regional Stormwater			
Engineer			
Surface Water Management	1 Wye Road Phase 2	385,800	Ν
Surface Water Management	Bonnebrook Dr. Pond	40,000	Ν
Surface Water Management	Chaffee Culvert	200,000	Ν
Surface Water Management	Contractual Engineering Services	100,000	Ν



Group	ltem	2024	0 Impae
Surface Water Management	Copley Meadows Area	150,000	Ν
Surface Water Management	Darrow/Marwell Retention Basin	140,000	Ν
Surface Water Management	Dorwick Ditch	1,650,000	Ν
Surface Water Management	Everett/Oakhill	400,000	Ν
Surface Water Management	Idle Brook	1,425,000	Ν
Surface Water Management	Penguin Area	2,300,000	Ν
Surface Water Management	Regional Stormwater Mapping	900,000	Ν
Surface Water Management	Regional Stormwater Studies	1,000,000	Р
Surface Water Management	Springfield Lake 1	1,200,000	Ν
Surface Water Management	Springfield Lake 2	680,000	Ν
Surface Water Management	Stubbins-Farnham	150,000	Ν
Surface Water Management	Wye Road Phase 1	280,200	Ν
	Engineer Subtota	al 11,001,000	
	Regional Stormwater Subtota	al 11,001,000	
Road & Ditch Improvements			
Engineer			
Economic Development			
	CED Grants	250,000	Ν
Highway Engineering Projects	CED Grants Landslide Mitigation	250,000 100,000	N P
Highway Engineering Projects	Landslide Mitigation	100,000	Р
Highway Engineering Projects Highway Engineering Projects	Landslide Mitigation Roadway Design	100,000	P N
Highway Engineering Projects Highway Engineering Projects Pavement, Culvert & Ditch Maintenance	Landslide Mitigation Roadway Design Sewer Video/Cleaning/Repair Program	100,000 150,000 250,000	P N N
Highway Engineering Projects Highway Engineering Projects Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance	Landslide Mitigation Roadway Design Sewer Video/Cleaning/Repair Program Annual Roadway Maintenance	100,000 150,000 250,000 500,000	P N N
Highway Engineering Projects Highway Engineering Projects Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance	Landslide Mitigation Roadway Design Sewer Video/Cleaning/Repair Program Annual Roadway Maintenance Annual Roadway Resurfacing	100,000 150,000 250,000 500,000 3,560,000	P N N N
Highway Engineering Projects Highway Engineering Projects Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance	Landslide Mitigation Roadway Design Sewer Video/Cleaning/Repair Program Annual Roadway Maintenance Annual Roadway Resurfacing Catch Basin Rebuild Program	100,000 150,000 250,000 500,000 3,560,000 25,000	P N N N N N
Highway Engineering Projects Highway Engineering Projects Highway Engineering Projects Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance	Landslide Mitigation Roadway Design Sewer Video/Cleaning/Repair Program Annual Roadway Maintenance Annual Roadway Resurfacing Catch Basin Rebuild Program CEAO Safety Studies	100,000 150,000 250,000 500,000 3,560,000 25,000 5,200	P N N N N N
Highway Engineering Projects Highway Engineering Projects Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance Pavement, Culvert & Ditch Maintenance	Landslide MitigationRoadway DesignSewer Video/Cleaning/Repair ProgramAnnual Roadway MaintenanceAnnual Roadway ResurfacingCatch Basin Rebuild ProgramCEAO Safety StudiesCleveland-Mass. Rd. Sidewalk	100,000 150,000 250,000 3,560,000 25,000 5,200 190,000	P N N N N N N



Group	ltem	2024	Op Impact
Pavement, Culvert & Ditch Maintenance	Valley View Rd. Landslide Repair	500,000	Р
Roadway Construction Projects	Canton Road	900,000	Ν
	Engineer Subtotal	7,630,200	
	Road & Ditch Improvements Subtotal	7,630,200	
Vehicles			
DSSS			
Operations and Maintenance	International Tank Truck - Vehicle	220,000	Ν
Operations and Maintenance	Tri-Axle Dump Trailer	80,000	Р
	DSSS Subtotal	300,000	
Engineer			
Equipment-Maintenance Department	Dump Plows	220,000	Ν
Equipment-Maintenance Department	Light Duty Trucks	200,000	Ν
	Engineer Subtotal	420,000	
General Government			
Maintenance Vehicles Physical plants	Purchase two new vehicles	80,000	Ν
	General Government Subtotal	80,000	
Judicial and Public Safety			
Common Pleas Court	Adult Probation Vehicle Replacement	28,000	Ν
Sheriff	(1) Handicap/ ADA transport van	55,000	Ν
Sheriff	(10) Community Rotary Patrol Vehicles Dodge Durangos	403,380	Ν
Sheriff	(10) Mobile Radios	47,000	Ν
Sheriff	(10) Upfit Kits for Dodge Durangos	72,507	Ν
Sheriff	(2) unmarked cars - Administrative use	86,000	Ν
Sheriff	(20) Mobile in-car computers and hardware	67,000	Ν



			Op
Group	ltem	2024	Impact
Sheriff	(7) Community Rotary Patrol Vehicles Ford Interceptors	293,622	N
Sheriff	(7) Upfit Kits for Ford Interceptors	58,160	Ν
	Judicial and Public Safety Subtotal	1,110,669	
	Vehicles Subtotal	1,910,669	
	Total Expenditures	107,697,875	

## **Glossary of Terms (Including common acronyms)**

**Accrual Basis** – revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

**Activity** – A method of budgeting in which activities that incur costs in each function of an organization are established and relationships are defined between activities. This information is then used to decide how much resource should be allocated to each activity.

**Ad Valorem Taxes** – taxes based on the assessed value of real estate or personal property. Ad valorem taxes can be property tax or even duty on imported items. Property ad valorem taxes are the major source of revenues for state and municipal governments.

**ADMH** – Alcohol, Drug Addiction and Mental Health Services Board, also known as ADM.

**Amortization Schedules** – the gradual reduction of a debt by means of planned equal periodic payments sufficient to meet current interest and liquidate the debt at maturity. When the debt involves real property, often the periodic payments include a sum sufficient to pay taxes and hazard insurance on the property.

**Appropriation** – An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and to the time when it may be expended.

**Balanced Budget** – A budget for which projected expenditures are equal to projected revenues. Some budgets where expenditures are less than revenues may also be considered balanced. Historically, the County has made every effort to propose a balanced operating budget.

**BAN (Bond Anticipation Note)** – A short-term interest-bearing security issued in the anticipation of larger approaching bond issues.

**BANNER** – is the current computerized financial system utilized by the County.

**Bond** – A debt investment, with which the investor loans money to an entity (e.g. government) that borrows the funds for a defined period at a specified interest rate.

**Budget** – An estimation of the revenue and expenses over a specified future period. Budgets are usually compiled and re-evaluated on a periodic basis.

**Budget Stabilization Fund** – The County maintains a Budget Stabilization Fund to be used only in emergency situations. By regulation of the Ohio Revised Code, these funds are not to be certified by the Budget Commission of the County as an available source of funds until they are needed for an emergency.

**Call Features** – can be 1. process of redeeming a bond or preferred stock issue before its normal maturity. A security with a call provision typically is issued at an interest rate higher than one without a call provision. Investors look at yield-to-call rather than yield-to-maturity; 2. right to buy 100 shares of stock at a specified price within a specified period; or, 3. option to buy (call) an asset at a specified price within a specified period.

**Capital Budget or Capital Improvement Program (CIP)** – is the estimated amount planned to be expended for capital items in each fiscal period. Capital items are fixed assets such as facilities and equipment, the cost of which is normally written off over several fiscal periods. The capital budget, however, is limited to the expenditures that will be made within the fiscal year comparable to the related operating budgets.

**Capital Expenditures** – Amount used during a particular period to acquire or improve long-term assets such as property, plant, or equipment.

**Capital Outlay** – The purchase of lands, buildings, furniture and equipment where the asset has an estimated useful life of five years or more or extends the useful life of the existing capital asset five years or more and has an individual unit purchase price of \$15,000.00 or more.

**Capital Projects Funds** – Funds established to account for all resources, principally debt proceeds, transfers from operation funds and construction grants, which are used for the acquisition of capital facilities.

**Cash Basis** – An accounting system in which revenues are recorded when received or collected, and expenses are recorded when paid.

**CCAO** – County Commissioners Association of Ohio.



**CDBG** – Community Development Block Grant.

**Certificate** – Estimated revenues that have been filed by the County with the County Budget Commission. These revenues are reflected on the Official Certificate of Estimated Resources.

**Charter** – a document defining the formal organization of a corporation, colony, city, county or other corporate body. "Home-rule" charter counties have the ability to change the status and function of county elected officials.

**CSB** – Children Services Board.

**CSEA** – Child Support Enforcement Agency.

**Debt Service Funds** – Debt Service Funds are used to account for the accumulation of financial resources for, and the payment of, general long-term debt principal, interest and related costs.

**Depreciation** – An expense recorded to reduce the value of a long-term tangible asset.

**DJFS** – Department of Job and Family Services.

**D.R.E.T.A.C.** – Delinquent Real Estate Tax & Assessment Collection. A fund established by the Ohio Revised Code Section 321.26.1. Five per cent of all delinquent real property, personal property, and manufactured and mobile home taxes and assessments collected by the county treasurer shall be deposited in the delinquent tax and assessment collection fund, which shall be created in the county treasury. The moneys in the fund, one half of which shall be appropriated to the fiscal officer/treasurer and one half of which shall be appropriated to the county prosecuting attorney, shall be used solely in connection with the collection of delinquent real property, personal property, and manufactured and mobile home taxes and assessments.

**Direct Expenditures** – Expenditures by an operating division in which the division has control over the level of expenditure.

**Discount** – The difference between the lower price paid for a security and the security's face amount at issue.

**DSSS** – Department of Sanitary Sewer Services.

**Encumbrances** – Commitments related to unperformed contracts for goods or services.

**Enterprise Funds** – Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples are the Sewer Fund and the Water Fund.

**Expendable Trust and Agency Funds** – Disbursements from Expendable Trust are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments. An example would be a payroll tax withholding fund.

**Expenditures** – Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

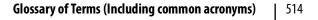
**FOCUS** – **or WebFOCUS**, is a complex report-writing software program that the County utilizes for financial reporting.

**Fund** – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

**Fund Balance** – the difference between a governmental fund's current assets—cash, short-term investments, inventories, receivables, and other unrestricted assets expected to be available to finance operations in the immediate future and its current liabilities. A positive difference of current assets over current liabilities gives an indication of the resources immediately available to finance ongoing operations.

**GAAP** – Generally Accepted Accounting Principles. The overall conventions, rules, and procedures that define accepted accounting practice.

**General Fund** – The General Fund is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in other funds.





**General Obligation Debt** – A municipal bond backed by the credit and "taxing power" of the issuing jurisdiction, rather than the revenue from a given project. General obligation bonds are issued with the belief that a municipality will be able to repay its debt obligation through taxation or revenue from projects. No assets are used as collateral.

**Governmental Funds** – Funds which most governmental functions of the County are financed. Examples are: General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Fund.

HOME – represents the Home Investment Partnership Program.

**HUD** – The Federal Department of Housing and Urban Development.

**IDIS** – Integrated Disbursement and Information System, which is a nationwide database administered by HUD.

**Infrastructure** – is the resources (as personnel, buildings, or equipment) required for an activity.

**Internal Service Funds** – Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, or to other governmental units, on a cost reimbursement basis.

**KRONOS** – the computerized employee time and attendance keeping system currently utilized by the County.

**Line Item Budget** – is a budget initiated by government entities in which budgeted financial statement elements are grouped by administrative entities and object. These budget item groups are usually presented in an incremental fashion that is in comparison to previous time periods.

**Material** – concept that all significant items should be disclosed in financial statements. Such items are relatively important and likely to influence the decisions of users of the financial statements.

Millage - is a rate (as of taxation) expressed in mills per dollar (1/1000th of a dollar).

**Modified Accrual** – is a mixture of the cash and accrual basis. The modified accrual basis should be used for governmental funds. To be recognized as a revenue or expenditure, the actual receipt or disbursal of cash must occur soon enough after a transaction or event has occurred to have an impact on current spendable resources. In other words, revenues must be both measurable and available to pay for the current period's liabilities. Revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities. Expenditures are recognized when a transaction or event is expected to draw upon current spendable resources rather than future resources.

MUNIS – is the computerized financial system that will be utilized by the County beginning in 2023.

**Operating Budget** – Plans of current expenditures and the proposed means of financing them. The use of annual operating budgets is usually required by law.

**ORC** – Ohio Revised Code.

**Overlapping Debt** – The debt of a political entity where its tax base overlaps the tax base of another political entity such as a city within a county.

PERS – Public Employees Retirement System, also referred to as OPERS for Ohio.

**Premium** – The difference between the higher price paid for a security and the security's face amount at issue.

**PRC** – Prevention, Retention and Contingencies - A program operated by the Job And Family Services Department.

**Receivable** – Money which is owed to a company by customers who have bought goods and services on credit. It is a current asset that will repeatedly turn into cash as customers pay their bills.

Serial Bond – is a bond issue in which the bonds mature periodically over a number of years.

**Sinking Fund** – is a sum set apart periodically from the income of a government and allowed to accumulate in order ultimately to pay off a debt. A preferred investment for a sinking fund is the purchase of the government's bonds that are to be paid off. Usually the fund is administered by a trustee.



**Special Revenue Funds** – Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by County ordinances and/or federal and state statutes.

**SSAB** – Social Services Advisory Board. Primary role is to evaluate the health and human services needs of the community and assess the design and structure of the social service system.

**TANF** – Temporary Assistance to Needy Families - a program operated by the Job and Family Services Department through funds received from the State of Ohio.

Tax Duplicate – List of property tax rate assessments by taxing districts within a county unit.

**Term Bonds** – bonds whose principal is payable at maturity. Sometimes referred to as bullet-maturity bonds or bullet bonds.

**User Fees** – The payment of a fee for direct receipt of a public service by the party benefiting from the service.



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## **External Links**



## **External Links for Reference**

AIS:

https://co.summitoh.net/2023AnnualInformationStatement

Video:

https://youtu.be/Vnd9mk-T3g0?si=nfcyxAy99L1JXW5a