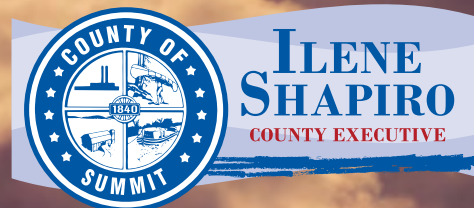


OPERATING BUDGET 2017

County of Summit • The High Point of Ohio



November 14, 2016

Re: 2017 Operating Budget

Dear Council President Kostandaras and Members of County Council:



It is my pleasure to submit to you the 2017 Operating Budget for the County of Summit. The 2017 total budget for all funds of \$514.0 million represents a decrease of 1.7% over 2016's adjusted budget of \$523.1 million. In 2008, the County's total budget stood at \$576 million with the general fund's portion totaling \$122 million. The budget plan I present to you today, for 2017, includes a general fund budget of \$110.2 million and total countywide employment of 2,850. This is a reduction of 847 employees since 2008.

Thanks, in large part, to a slowly improving economy, 2017 will mark the second consecutive year of relatively flat employment levels within the general fund. Nearly 70% of our general fund spending supports public safety in the County and over the past several years we have seen a significant reduction in our available resources to support these endeavors. As we enter 2017, the pressure to contain personnel costs and the need for additional capital improvement dollars persist. This pressure may only worsen in the second half of 2017 unless our elected leaders in Columbus find a solution for holding counties and regional transit authorities harmless from the elimination, by the state, of sales tax on Medicaid Managed Care Organizations (MCO's). I ask you to work with me in the coming months to ensure our state leaders are aware of this critical need and to press for a solution that does not further jeopardize public safety in Summit County.

The County of Summit continues to be an economic model that other local governments point to for comparison. Our County sales tax remains among the lowest in the state. Of the big six counties in Ohio, we have the lowest per capita general fund operating budget. In August of 2016, Standard & Poor's Ratings Services confirmed its long-term rating of 'AA+' on Summit County's existing general obligation (GO) debt. In its rating report S&P noted "We view the county's management as very strong, with strong financial policies and practices under our FMA methodology, indicating our view that financial practices are strong, well embedded, and likely sustainable." We can take great pride in the affirmation we received this past year from both Standard & Poor's Ratings Services and Moody's Investor Services and I pledge to continue our good work in this area.

In the coming year we will continue, with your cooperation, and the cooperation of all of Summit County's officeholders, to closely monitor our finances and work to improve the economy here in Summit County by continuing to create new jobs and implementing new and innovative programs and partnerships.

Sincerely,

Ilene Shapiro

Summit County Executive



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

MISSION STATEMENT

"To provide a high quality of life through the provision of goods and services to all residents of the County of Summit in a fiscally responsible manner."

* As adopted by the Council of the County of Summit, State of Ohio, Resolution # 2004-491, September 20, 2004



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Summit County

Ohio

For the Fiscal Year Beginning

January 1, 2016

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Summit County, Ohio for its annual budget for the fiscal year beginning January 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

H5 6 @ 'C: '7 CBH9 BHG



**COUNTY OF SUMMIT
2017 OPERATING BUDGET
TABLE OF CONTENTS**

POLICY & PLANNING

| | |
|----------------------------------------------|-------|
| BUDGET POLICY | 14-15 |
| FINANCIAL POLICIES | 16-18 |
| DEBT POLICY | 19-21 |
| FUND STRUCTURE | 22-25 |
| DESCRIPTION OF BUDGET & GOAL SETTING PROCESS | 26-29 |

BUDGET OVERVIEW

| | |
|----------------------------------------------------|-------|
| COUNTY OF SUMMIT TABLE OF ORGANIZATION | 31 |
| FINANCIAL ORGANIZATION CHART | 32 |
| EXECUTIVE'S BUDGET OVERVIEW | 33-47 |
| 2017 BUDGET – ALL FUNDS (GRAPH) | 48 |
| REVENUE SUMMARY – ALL FUNDS | 49 |
| EXPENDITURE SUMMARY – ALL FUNDS | 50 |
| BUDGET SUMMARY – GENERAL FUND | 51-55 |
| BUDGET SUMMARY – OTHER FUNDS | 56-60 |
| GENERAL FUND EXPENDITURES – BY OFFICEHOLDER | 61 |
| GENERAL FUND EXPENDITURES – BY TYPE | 62 |
| EXPENDITURE ANALYSIS – ALL FUNDS BY FUND | 63 |
| EXPENDITURE ANALYSIS – ALL FUNDS BY CATEGORY | 64 |
| FUND BALANCE PROJECTION - GENERAL FUND | 65 |
| FUND BALANCE PROJECTION - ALL FUNDS | 66 |
| REVENUE & EXPENDITURE - SOURCES & USES - ALL FUNDS | 67 |
| QUARTERLY CASH FLOW ANALYSIS – GENERAL FUND | 68 |
| FULL TIME EMPLOYEES BUDGETED (PAST FIVE YEARS) | 69 |

REVENUE PROJECTIONS

| | |
|----------------------------------------------|-------|
| REVENUE ANALYSIS – ALL FUNDS BY FUND | 71 |
| REVENUE PROJECTIONS - GENERAL FUND | 72-80 |
| REVENUE PROJECTIONS - ANIMAL CONTROL | 81 |
| REVENUE PROJECTIONS - JOB & FAMILY SERVICES | 82 |
| REVENUE PROJECTIONS - ENVIRONMENTAL SERVICES | 83 |
| REVENUE PROJECTIONS - ENGINEER | 84 |
| REVENUE PROJECTIONS - BOARDS & COMMISSIONS | 85-86 |
| REVENUE PROJECTIONS - INTERNAL SERVICES | 87-89 |

FIVE YEAR FORECASTS

| | |
|-----------------------------------|----|
| GENERAL FUND | 91 |
| REAL ESTATE ASSESSMENT FUND (REA) | 92 |



**COUNTY OF SUMMIT
2017 OPERATING BUDGET
TABLE OF CONTENTS**

FIVE YEAR FORECASTS (continued)

| | |
|-------------------------------------------------------------|----|
| SEWER OPERATING FUND (DOES) | 93 |
| MOTOR VEHICLE GAS TAX FUND (MVGT) | 94 |
| DEVELOPMENTAL DISABILITIES FUND (DD) | 95 |
| CHILDREN SERVICES FUND (CSB) | 96 |
| ALCOHOL, DRUG ADDICTION & MENTAL HEALTH SERVICES FUND (ADM) | 97 |
| DEBT SERVICE FUND | 98 |

COUNCIL

| | |
|-----------------------|---------|
| TABLE OF ORGANIZATION | 100 |
| BUDGET - GENERAL FUND | 101-103 |

EXECUTIVE

| | |
|--------------------------------------------------|---------|
| ADMINISTRATION | 105-108 |
| DEPARTMENT OF COMMUNICATIONS | 109-113 |
| DEPARTMENT OF LAW, INSURANCE AND RISK MANAGEMENT | |
| LAW DEPARTMENT | 114-118 |
| PUBLIC SAFETY/EMA | 119 |
| EMERGENCY MANAGEMENT | 120-123 |
| SORT | 124-126 |
| ALTERNATIVE CORRECTIONS | 127-132 |
| 800 MHZ RADIO SYSTEM | 133-138 |
| CONSUMER AFFAIRS | 139-142 |
| DEPARTMENT OF FINANCE & BUDGET | |
| FINANCE & BUDGET | 143-147 |
| PURCHASING | 148-151 |
| DEPARTMENT OF HUMAN RESOURCES | 152-159 |
| DEPARTMENT OF ADMINISTRATIVE SERVICES | |
| ADMINISTRATIVE SERVICES | 160-162 |
| PHYSICAL PLANTS | 163-170 |
| CAPITAL PROJECTS | 171-174 |
| ANIMAL CONTROL | 175-181 |
| DEPARTMENT OF ECONOMIC DEVELOPMENT | |
| ECONOMIC DEVELOPMENT | 182-186 |
| ISSUE 2 | 187-189 |
| ENTERPRISE ZONE | 190 |
| BUILDING STANDARDS | 191-194 |
| MEDICAL EXAMINER | 195-198 |
| LAB FUND | 199-203 |



**COUNTY OF SUMMIT
2017 OPERATING BUDGET
TABLE OF CONTENTS**

EXECUTIVE (continued)

COUNTYWIDE

| | |
|------------------------------------|---------|
| MUNICIPAL COURTS | 204-205 |
| LEGAL DEFENDER | 206-208 |
| MISCELLANEOUS - GENERAL FUND | 209-210 |
| GRANTS - GENERAL FUND | 211 |
| OPERATING TRANSFERS - GENERAL FUND | 212-213 |
| AKRON ZOOLOGICAL PARK | 214 |

FISCAL OFFICE

| | |
|-------------------------------------------|---------|
| TABLE OF ORGANIZATION | 216 |
| DEPARTMENT OVERVIEW | 217-218 |
| GENERAL FUND ADMINISTRATION | 219-228 |
| TAX INSTALLMENT PLAN ADMIN | 229-231 |
| HOTEL – MOTEL COLLECTIONS | 232-234 |
| DELINQUENT TAX | 235 |
| DELINQUENT TAX FUND | 236-237 |
| DELINQUENT REAL ESTATE TAX - FISCAL | 238-240 |
| DELINQUENT REAL ESTATE TAX - FORECLOSURES | 241 |
| TAX CERTIFICATE ADMINISTRATION FUND | 242-243 |
| REAL ESTATE, RECORDING, SERVICES | 244-252 |
| REAL ESTATE ASSESSMENT FUND | 253-255 |
| R.E.D. ADMINISTRATION FUND | 256-257 |
| RECORDER EQUIPMENT FUND | 258 |
| FORECLOSURE EDUCATION & PREVENTION FUND | 259-260 |
| EXPEDITED FORECLOSURES FUND | 261-262 |

SHERIFF

| | |
|-------------------------------|---------|
| TABLE OF ORGANIZATION | 264-265 |
| GENERAL ADMINISTRATION | 266-270 |
| JAIL (CORRECTIONS) | 271-275 |
| MARINE PATROL | 276-277 |
| COURT SECURITY | 278-280 |
| POLICE ROTARY FUND | 281-283 |
| TRAINING ROTARY FUND | 284-285 |
| FORECLOSURE ROTARY FUND | 286-288 |
| INMATE WELFARE FUND | 289-291 |
| IV-D SECURITY/PROCESS SERVING | 292-294 |
| INMATE PHONE COMMISSION | 295-297 |



**COUNTY OF SUMMIT
2017 OPERATING BUDGET
TABLE OF CONTENTS**

SHERIFF (continued)

| | |
|-----------------------------------------|---------|
| FORECLOSURE EDUCATION & PREVENTION FUND | 298-300 |
| CONCEALED WEAPON ADMIN | 301-303 |
| SENIOR SERVICES | 304-305 |
| D.A.R.E. GRANT | 306-308 |
| 911 WIRELESS SERVICES | 309-311 |
| DUI ENFORCEMENT | 312-313 |
| JUVENILE DIVERSION GRANT FUND | 314-315 |
| JUVENILE DIVERSION NORTH GRANT FUND | 316-318 |

PROSECUTOR

| | |
|-------------------------------------|---------|
| TABLE OF ORGANIZATION | 320-321 |
| CRIMINAL, CIVIL, JUVENILE DIVISIONS | 322-332 |
| INMATE PHONE COMMISSION | 333-334 |
| TAX DIVISION | 335-337 |
| CHILD SUPPORT ENFORCEMENT AGENCY | 338-345 |

CLERK OF COURTS

| | |
|---------------------------|---------|
| TABLE OF ORGANIZATION | 347-349 |
| DEPARMENT OVERVIEW | 350 |
| LEGAL, CIVIL DIVISION | 351-356 |
| TITLE ADMINISTRATION FUND | 357-360 |
| INFORMATION TECHNOLOGY | 361-362 |
| DOMESTIC VIOLENCE TRUST | 363 |

COURTS

| | |
|---------------------------------------|---------|
| COMMON PLEAS COURT – GENERAL DIVISION | |
| TABLE OF ORGANIZATION | 365-366 |
| GENERAL DIVISION | 367-371 |
| LEGAL RESEARCH FUND | 381 |
| SPECIAL PROJECTS FUND | 382-384 |
| ADULT PROBATION | 372-374 |
| PROBATION FEES FUND | 380 |
| PSYCHO-DIAGNOSTIC CLINIC | 375-376 |
| GRAND JURY | 377 |
| INDIGENT ATTORNEY FEES | 378-379 |
| DOMESTIC RELATIONS COURT | |
| COURT OPERATIONS | 385-389 |
| COMPUTERIZATION FUND | 390-391 |



**COUNTY OF SUMMIT
2017 OPERATING BUDGET
TABLE OF CONTENTS**

COURTS (continued)

| | |
|-------------------------|---------|
| SPECIAL PROJECTS FUND | 392-394 |
| JUVENILE COURT | |
| TABLE OF ORGANIZATION | 395-396 |
| DEPARTMENT OVERVIEW | 397-398 |
| GENERAL ADMINISTRATION | 399-403 |
| DONATIONS | 412-413 |
| COMPUTERIZATION FUND | 414-415 |
| TITLE IV-E | 416-420 |
| DRIVER INTERVENTION | 421-422 |
| LEGAL RESEARCH | 423-424 |
| SPECIAL PROJECTS | 425-426 |
| CLERK FEES | 427-428 |
| PROBATION DEPARTMENT | 404-407 |
| DETENTION CENTER | 408-411 |
| PROBATE COURT | |
| TABLE OF ORGANIZATION | 429-430 |
| GENERAL ADMINISTRATION | 431-435 |
| COMPUTERIZATION FUND | 436-439 |
| MENTAL HEALTH FUND | 440-441 |
| DOMESTIC VIOLENCE TRUST | 442 |
| COURT OF APPEALS | 443-444 |

DEPARTMENT OF JOB & FAMILY SERVICES

| | |
|--------------------------------------------------------|---------|
| TABLE OF ORGANIZATION | 446 |
| FEDERAL & STATE REVENUE ALLOCATIONS | 447-448 |
| SHARED COSTS | 449-460 |
| FAMILY SUPPORT SERVICES | 461-468 |
| CHILDREN & ADULT SERVICES | 469-473 |
| TEMPORARY ASSISTANCE TO NEEDY FAMILIES (TANF)/TITLE XX | 474-480 |
| ENHANCED MEDICAID | 481-482 |
| FEDERAL PASS THRU | 483-485 |

ENVIRONMENTAL SERVICES

| | |
|-----------------------|---------|
| TABLE OF ORGANIZATION | 487-494 |
| SEWER FUND | 495-519 |



**COUNTY OF SUMMIT
2017 OPERATING BUDGET
TABLE OF CONTENTS**

ENGINEER

| | |
|---------------------------------------------|---------|
| TABLE OF ORGANIZATION | 521 |
| DEPARMENT OVERVIEW | 522-524 |
| GENERAL ADMINISTRATION | 525-528 |
| MAINTENANCE | 529-533 |
| ENGINEERING | 534-538 |
| ENGINEER DRAINAGE MAINTENANCE FUNDS 1 AND 2 | 539-542 |
| ENGINEER COMMUNITY ROTARY FUND | 543-545 |

COMMUNITY DEVELOPMENT GRANT FUNDS

| | |
|-------------------------------------------------------------|---------|
| TABLE OF ORGANIZATION | 547 |
| DEPARMENT OVERVIEW | 548 |
| COMMUNITY DEVELOPMENT BLOCK GRANT – ADMINISTRATION | 549-550 |
| COMMUNITY DEVELOPMENT BLOCK GRANT – COMM. INVESTMENT ACTIV. | 551-553 |
| COMMUNITY DEVELOPMENT BLOCK GRANT – REVOLVING LOANS | 554-555 |
| LAND REUTILIZATION ADMINISTRATION | 556-557 |
| HOME TRUST FUND | 558-559 |
| HOME TRUST FUND – ADMINISTRATION | 560-561 |

BOARDS AND COMMISSIONS

| | |
|----------------------------------------------------|---------|
| BOARD OF ELECTIONS | 563-564 |
| VETERANS SERVICE COMMISSION | 565-568 |
| HUMAN RESOURCE COMMISSION | 569-572 |
| SOIL & WATER CONSERVATION DISTRICT FUND | 573-581 |
| LAW LIBRARY RESOURCES BOARD (LLRB) | 582-585 |
| LEVY FUNDED: | |
| BOARD OF DEVELOPMENTAL DISABILITIES | 586-598 |
| CHILDREN SERVICES BOARD | 599-606 |
| ALCOHOL, DRUG ADDICTION AND MENTAL HEALTH SERVICES | 607-612 |

INTERNAL SERVICES FUNDS

| | |
|-------------------------------------|---------|
| INSURANCE & RISK MANAGEMENT | 614-620 |
| WORKERS COMPENSATION ADMINISTRATION | 621-623 |
| AUTO INSURANCE & REPAIR | 624-626 |
| INSURANCE RETENTION FUND | 627-628 |
| OFFICE SERVICES | 629-632 |
| INTERNAL AUDIT | 633-636 |



**COUNTY OF SUMMIT
2017 OPERATING BUDGET
TABLE OF CONTENTS**

| | |
|-----------------------------------------------------------|---------|
| INTERNAL SERVICES FUNDS (continued) | |
| GEOGRAPHIC INFORMATION SYSTEMS | 637-640 |
| OFFICE OF INFORMATION TECHNOLOGY | 641-650 |
| OIT - TELEPHONE SERVICES | 651-654 |
| DEBT SERVICE | |
| LEGAL DEBT MARGIN SUMMARY | 656-657 |
| DEBT TABLE A - COMPUTATION OF LEGAL DEBT MARGIN | 658 |
| DEBT TABLE B - COMPUTATION OF DIRECT AND OVERLAPPING DEBT | 659 |
| DEBT TABLE C - PROJECTED DEBT SERVICE REQUIREMENTS | 660 |
| GENERAL DEBT SERVICE FUNDS | 661-663 |
| SEWER DEBT SERVICE FUND | 664-666 |
| CAPITAL IMPROVEMENTS PROGRAM (CIP) | |
| 2017 CAPITAL IMPROVEMENT POLICY | 668-673 |
| 2017 CIP SOURCES AND USES | 674-676 |
| 2017 CAPITAL IMPROVEMENT OPERATING IMPACT POLICY | 677 |
| 2017 FACILITY IMPROVEMENTS | 678-683 |
| 2017 ECONOMIC DEVELOPMENT | 684-685 |
| 2017 COMPUTER SYSTEMS AND EQUIPMENT | 686-691 |
| 2017 VEHICLES | 692-695 |
| 2017 BRIDGE IMPROVEMENTS | 697-699 |
| 2017 ROAD AND DITCH IMPROVEMENTS | 700-702 |
| 2017 ENVIRONMENTAL SERVICES IMPROVEMENTS | 703-710 |
| 2017 – 2022 CIP SUMMARY | 712 |
| 2017 – 2022 CIP SOURCES AND USES | 713 |
| 2017 – 2022 CIP DETAIL | 714-733 |
| BENCHMARKING ANALYSIS | |
| COUNTYWIDE BENCHMARKS | 734-736 |
| IAD DEPARTMENTAL BENCHMARKS | 737-756 |
| APPENDIX | 757-781 |
| GLOSSARY | 782-789 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

POLICY & PLANNING



COUNTY OF SUMMIT BUDGET POLICY

Leadership has been described as the capacity to translate vision into reality. The County of Summit works along with a myriad of governmental, public and private sector entities to provide benefits to our residents in five general service areas: criminal justice, social services, economic development, environmental and infrastructure capital improvements, and general government including information technology. The County attempts to balance the needs of all the residents with the resources available.

Over the past two years Summit County has taken a proactive approach in dealing with the impact of the global economic recession that has rippled through all aspects of the global economy. The County Executive has sought to incorporate a long term view of the direction of the economy to help guide the short term decision making necessary to prepare the 2016 budget. The 2016 budget incorporates some basic guiding principals which included the preservation of vital services, the fair and equitable treatment of all officeholders and employees and the long term preservation of employment for all of our current employees. These guiding principals are balanced with and are inter dependent on the objective of achieving a budget that is sustainable not just for 2016 but for years to come and the preservation of adequate reserves to ensure the long term economic health of the county.

The Summit County Executive believes that it is necessary for the County to maintain not less than a 17.3% reserve in general unencumbered funds in order to preserve the financial strength of the County. Since 2008 the County has reduced its annual general fund operating budget from \$121.8 million to the \$110.2 million contained in this 2017 budget. This spending plan will leave the County with general fund reserves totaling approximately 27.7% of general fund expenditures and is part of a five year spending plan which seeks maintain reserves in excess of the 17.3% desired minimum.

Since 2008 the county has incorporated a variety of cost savings measures, revenue enhancements and innovative collaborations. The following are a few of the measures taken by the county over the past few years to achieve these budget reductions:

The County has taken numerous steps to reduce expenses and operate government more efficiently:

- The County self-imposed a hiring freeze from 2009 through 2012.
- The County offered two rounds of a voluntary separation plan to all county employees in 2009. Employees were offered a one-time incentive payment equivalent to 30% of their first \$50,000 in annual salary and 5% of their salary above \$50,000. 200 employees participated in the buyouts creating on-going annual personnel savings of \$4.5 million for the General Fund, \$2 million for the Department of Jobs and Family Services and nearly \$600,000 for the Department of Environmental Services along with considerable savings in many other county funds.
- The County held non-union employee pay flat from 2009 to 2013. Additionally, non-union employees were furloughed in 2009 and 2010 to reduce payrolls.
- Union employees agreed to concessions and pay freezes many years from 2007 to 2013, and both FOP and AFSCME employees were laid off.
- County Council approved a furlough plan granting officeholders the authority to furlough employees in 2009 and 2010, up to 20 days if they earned more than \$40,000, and up to 15 days for those making less than \$40,000.
- Employees have paid a larger and larger portion of their health care costs.
- Discretionary spending and grants were specifically targeted and reduced.
- The Board of Elections budget was substantially reduced and brought in line with comparable counties in the State of Ohio.
- The County consolidated office service operations, building departments, insurance plans and other services with communities within Summit County to realize operational savings.
- While these cuts impacted every office and function in the County, the cuts were specifically targeted to reduce more from administrative and governmental functions and less from public safety and criminal justice functions.
- In 2010 the County began to see a financial return on its efforts to improve workplace safety and return-to-work programs. More aggressive monitoring and follow-up on getting employees back to work significantly reduced lost work time and reduced the County's self-insured worker's comp loss premiums by \$700 thousand or 18% in 2010. The County realized an additional \$600 thousand (20%) decrease in 2011 and another \$190 thousand decrease in 2012.

COUNTY OF SUMMIT

Financial Policies

The County of Summit recognizes the process of formulating and adopting the financial policies as recommended by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB). The GFOA recommends that, at a minimum, “financial policies in the following areas be developed by professional staff and formally adopted by the jurisdiction’s governing board as well as the governing boards of those component units...and other bodies under their jurisdiction.”

- Financial Planning Policies
- Revenue Policies
- Expenditure Policies

Summit County operates using a mix of formally adopted policies such as its cash reserve, investment and debt policies and informal policies designed to provide consistency with a level of flexibility in managing the County’s financial planning.

Financial Planning Policies:

Balanced Budget – The County defines a balanced operating budget as a budget for which projected expenditures are equal to projected revenues. When a deviation from a balance operating budget is planned, it is also presented to County Council in accordance with Section 183.03 of the Codified Ordinances of the County of Summit.

Long-Range Planning – According to Section 2.03 of the Codified Ordinances of the County of Summit, the County Executive is required “To submit a written message to the County Council accompanying the proposed operating budget and capital improvements program explaining the budget both in fiscal terms and in terms of work to be done, outlining the proposed financial policies of the County for the current fiscal year and describing the important features of the budget. The message shall include any proposals for major changes in financial policies and in expenditures, appropriations and revenues as compared with the preceding fiscal year and the reasons for such proposals, and an itemization and explanation of each proposed capital improvement.” The Executive accomplishes this in the budget letter, along with a Budget Policy statement and a Budget Highlights message. Summit County maintains five year forecasts for all of its major funds and uses these forecasts in conjunction with its capital investment plan as a long range planning tool

Asset Inventory – The County, through Council Resolution, sets the guidelines to inventory and assess the condition of all major capital assets. The current standards are that an asset must have a cost of \$15,000 or more and a useful life in excess of five years.

Revenue Policies:

Revenue Diversification – Summit County has gone to great lengths since 2008 to diversify its revenue portfolio to the extent legally and practically possible. Summit County, like most counties in Ohio still remains reliant on sales and property taxes for a significant portion of its local revenue.

Fees and Charges - Chapter 113 of the Codified Ordinances of the County of Summit addresses the criteria for the various types of County fees and charges.

Use of One-time Revenues – One-time revenues are used to support non-recurring operational and capital expenditures. One-time revenues are not used to support ongoing operational costs or to avoid budget reductions.

Use of Unpredictable Revenues –The County monitors revenues on a monthly basis and adjusts forecasts and budgets as necessary to manage unpredictable revenues.

Expenditure Policies:

Debt Capacity, Issuance and Management –The Debt Policy appears on the following page.

Reserve or Stabilization Accounts –For budgeting purposes, it is the goal of the County to maintain a carryover unencumbered fund balance in the General Fund and Budget Stabilization Fund of at least 17.3% of the budgeted operating expenditures for the year. The County targets balances for all of its major funds to maintain a 90 day reserve.

Operating/Capital Expenditure Accountability – The Department of Finance and Budget monitors actual revenues and expenditures and performs comparisons to the budget on a monthly basis. Results are presented to the County Executive and County Council on a monthly basis along with appropriation adjustments as necessary.

COUNTY OF SUMMIT
EXECUTIVE ORDER NO. 12-024

SUBJECT: GENERAL FUND CASH BALANCE MAINTENANCE POLICY

DATE: FEBRUARY 1, 2012

TO: JASON DODSON, Chief of Staff
BRIAN NELSEN, Director of Finance and Budget
DEBORAH S. MATZ, Director of Law, Insurance and Risk Management

DISTRIBUTION: JERRY FEEMAN, Council President
NICK KOSTANDARAS, Finance Chair
KRISTEN SCALISE, Fiscal Officer

Purpose:

To establish reasonable guidelines related to the maintenance of certain financial resources of the County, and to create proper measures to allow the County Executive, as the chief budgetary officer of the County pursuant to the Summit County Charter, and the Director of Finance and Budget to maintain the County's ability to:

1. Meet liquidity requirements for current and long-term obligations
2. Manage unexpected revenue shortfalls
3. Accept reasonable uninsured risks, where advantageous
4. Provide for unanticipated contingencies and emergencies
5. Provide for long-term budget and tax stabilization
6. Borrow funds at reasonable interest rates, when needed
7. Maintain its bond rating at current levels, or, where possible, improve the rating
8. Retain only such cash balance levels that are needed to accomplish the above objectives.

Definitions:

Cash balance: The level of monetary assets available at any given time within a fund.

General Fund: The principal operating fund of the County.

Fund balance: The equity within a fund at any given time, represented by the difference between the fund's monetary and non-monetary assets and its liabilities.

Cash Balance vs. Fund Balance:

An entity's "fund balance" at any given time, is represented by the difference between the fund's assets and liabilities. Some types of assets, such as inventories and accounts receivables are not immediately available to pay bills. For that reason, the "fund balance" may be less useful than the "cash balance" in describing assets on hand to meet current obligations. At the same time, the "fund balance" offers a broader picture of the entity's financial condition, as it takes all assets and liabilities into account. "Cash Balance" will be the standard used throughout this policy as it reflects cash available to meet expenditure requirements.

Determining and Maintaining Cash Balance Requirements:

- 1) Summit County shall make all reasonable efforts to achieve and maintain an unreserved cash balance in its General Fund, in an amount sufficient to provide liquidity to meet the operating cash flow needs of the County at any given period during the fiscal year. The amount of such reserve, if available, should be no less than the average past three years' total operating expenditures incurred during the first nine weeks of the fiscal year, which is approximately 17.3% of the annual operating budget.
- 2) The Director of Finance and Budget shall be responsible for annually determining the unreserved cash balance requirements for the General Fund, and provide recommended budgets for the following fiscal year that ensure that these minimum levels of unreserved cash balances are attained and maintained.
- 3) Funds for which cash balances may not be legally maintained shall be exempted from the County's cash balance policy.
- 4) In accordance with State law, all available cash balances shall be appropriated in the annual budget. Of those available cash balances, the Director of Finance and Budget shall estimate the amounts needed to meet the requirements for the following fiscal year.

Date: 2/6/12


RUSSELL M. FRY, Executive

COUNTY OF SUMMIT

Debt Policy (Codified)

189.01 MAXIMUM PAYMENTS FOR DEBT SERVICE; DEFINITIONS.

Except in emergencies as defined and declared by resolution of County Council, the level of payments for inside millage debt service should not exceed nine percent (9%) of revenues. "Revenues" shall be defined as the certificate of estimated resources for the current year, excluding the beginning balance, for the general and sales tax funds combined. "Level of payments" shall be defined as the actual payment due on bond issues and the payment that would be due on note issues were they in the form of bond issues. For purposes of converting note issues to bond issues for this calculation, interest rates per the most current edition of the Bond Buyers Index are to be used.

(Ord. 88-388. Approved 7-25-88.)

189.02 MAXIMUM DEBT ISSUANCE.

Except in emergencies as defined and declared by resolution of County Council, the amount of inside millage debt issued should be limited to the total of the following calculations:

(a) The current debt leeway within the unvoted direct debt limitation, plus the sum of any reserves that are in the County's debt service funds; less the sum of:

(1) Any issue that has been exempted from the unvoted direct debt limitation for any reason other than that the debt service has been, or is expected to be in accordance with statute, paid from sources other than the inside millage of the County;

(2) Any matured and unredeemed principal and interest; and

(3) In 1990 and subsequent years, any amount that still exists as a deficit in the Human Services Fund.

The "Human Services Fund" shall be defined as the accumulated variance between the County's share of annual costs for human services' programs and the amount actually paid by the County against such obligations.

(Ord. 88-388. Approved 7-25-88.)

189.03 DEBT ISSUANCE BEYOND LIMITATION.

Debt may be issued beyond the limitation established herein without enacting the emergency provision provided the issuance does not exceed the amount of debt principal to be retired during the year or one million dollars (\$1,000,000), whichever is less.

(Ord. 88-388. Approved 7-25-88.)

COUNTY OF SUMMIT

Debt Policy (Codified)

189.04 STATUTORY LIMITATIONS NOT TO BE EXCEEDED.

Nothing in this chapter is meant to allow the County to exceed any limits established by general law, including, but not limited to, the direct debt limitation or the indirect debt and unvoted property tax limitation.
(Ord. 88-388. Approved 7-25-88.)

Debt Policy (UnCodfied)

Reliance on current revenue vs. debt to finance capital improvements

The County plans to use current revenues to pay for short-term capital projects, repair and maintenance items and plans to reserve long-term debt for capital improvements with useful lives of ten years or more.

Annual preparation of Capital Improvement Plan

The County will produce a five-year capital improvement plan (CIP) and update the plan annually. The plan will remain flexible to permit changes in project priorities. Debt will be issued in accordance with the CIP as necessary.

Parameters for annual note issues

Annual note issues will be used to finance on-going capital needs of the County that exceed current revenue sources. In addition, annual notes will be limited to items with useful lives shorter than 10 (ten) years. Notes may be used for projects during the construction period with the intention of taking the notes to bonds upon completion, when actual costs are finalized. As necessary, the County will renew the notes at maturity. The County's goal is to annually pay down the maximum amount allowable with the budget, but not less than 10% of the outstanding note balance.

Debt not to exceed useful life of assets

The County will not issue debt for any capital improvement for a term that exceeds the useful life of the improvement.

COUNTY OF SUMMIT

Debt Policy (UnCodfied)

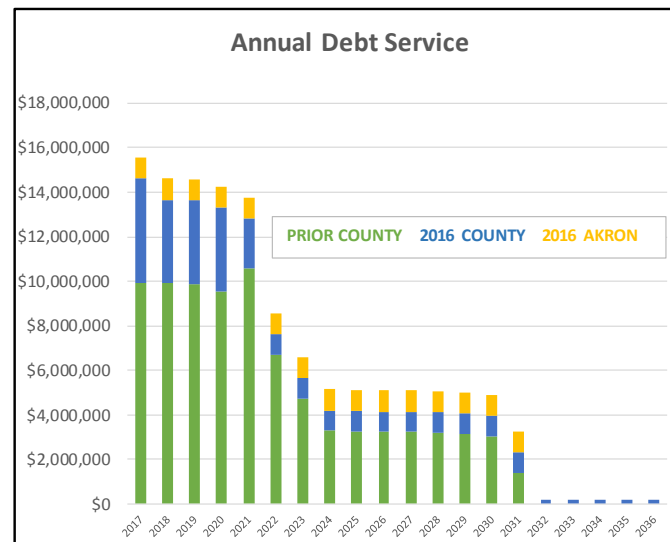
Bond structuring considerations

Bond amortization schedules will be structured to minimize interest expense within the constraints of revenue available for debt service. The structure may include features such as serial and term bonds, original issue discounts, premiums and mandatory sinking funds in any configuration that enhances the marketability of the bonds in order to minimize the total cost of financing. The bonds should include call features to maximize the County's ability to advance refund and retire the debt early. However, the call features should be balanced with market conditions to ensure that the total cost of financing is not adversely affected.

Credit enhancement consideration

For each debt issue, the County will analyze the potential economic benefit of utilizing credit enhancement (bond insurance, bank letters of credit, etc.) and will pursue such enhancement provided cost savings are obtainable. Further, the County will only pursue credit enhancement from companies that maintain the highest possible rating by nationally recognized rating agencies for their products.

Current County Debt Service Requirements with 2016 Bond Issuance



COUNTY OF SUMMIT

Fund Structure and Basis of Presentation

The County accounting system is organized and operated on a fund basis. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other resources, together with all related liabilities and residual equity or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The County Operating Budget includes the following fund types:

All of the funds of the County can be divided into three categories: Governmental funds, Proprietary funds, and Fiduciary funds.

Governmental Funds- Funds are those through which most governmental functions of the County are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. The following are the County's major governmental funds:

GENERAL FUND: This fund accounts for the general operating revenues and expenditures of the County not specifically required to be recorded elsewhere. The primary revenue sources are property taxes, sales and use tax, charges for services, intergovernmental revenues and interest income.

SPECIAL REVENUE FUNDS: These funds are used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action. These funds include the Job and Family Services, Children Services, Alcohol, Drug Addiction & Mental Health Services and Board of Developmental Disabilities, which are the major funds of the County, and all federal and state grant funds, not accounted for in the enterprise funds.

DEBT SERVICE FUND: This fund is used to account for revenues received and used to pay principal and interest on general obligation debt. Revenues are derived primarily from property taxes.

CAPITAL PROJECTS FUNDS: These funds are used to account for the acquisition or construction of capital assets. Revenues and financing resources are derived primarily from the issuance of bonds and notes or receipts from the General Fund and Special Revenue Funds.

COUNTY OF SUMMIT

Fund Structure and Basis of Presentation

Proprietary Funds- Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. Proprietary funds are classified as either enterprise or internal service.

ENTERPRISE FUNDS: These funds are used to account for operations that provide services which are financed primarily by user charges. The Sewer Revenue fund is reported as major funds of the County.

INTERNAL SERVICE FUNDS: These funds are used to account for the financing on a cost-reimbursement basis of goods or services provided by one department or agency to other departments or agencies. Charges to the user departments are intended to recover total cost. The internal service funds include: Office Services, Telephone, Workers Compensation, Insurance & Risk Management, Geographic Information Systems, Internal Audit and Information Technology.

Fiduciary Funds- Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. The County only maintains agency funds.

AGENCY FUNDS: These funds include property and other taxes and intergovernmental resources which have been collected and will be distributed to other taxing districts located within the County. Agency funds are purely custodial in nature. The County includes the following agency funds in the budget document: Soil & Water.

Each section of the budget is categorized by officeholder or major agency. In addition to any respective departments under the General Fund, each budget section may also contain other fund types. These additional funds are listed as follows:

COUNTY OF SUMMIT

Fund Structure and Basis of Presentation

| | |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| EXECUTIVE | <u>Special Revenue Funds</u> - CDBG, Home Program, Land Reutilization Administration, Medical Examiner Lab Fees, Animal Control, Hazardous Materials, Issue 2 Administration, Enterprise Zone, Emergency Management <u>Capital Projects</u> - Administration <u>Agency Funds</u> - Soil & Water |
| FISCAL OFFICE | <u>Special Revenue Funds</u> - Delinquent Tax, Tax Lien Administration, Delinquent Real Estate Tax & Assessment (DRETAC), Real Estate Assessment |
| SHERIFF | <u>Special Revenue Funds</u> - DUI Enforcement, DARE, Drug Unit, Juvenile Diversion, Juvenile Diversion North, Law Enforcement Liaison, Concealed Weapon Admin, 911 Wireless, Continuing Professional Training. |
| PROSECUTOR | <u>Special Revenue Funds</u> - Child Support Enforcement, DRETAC. |
| CLERK OF COURTS | <u>Special Revenue Funds</u> - Computerization |
| COURTS | <u>Special Revenue Funds</u> - Probation Services, Probate Court Computerization, Common Pleas Special Projects, Domestic Relations Court Legal Research, Domestic Relations Court Special Projects |
| JOB & FAMILY SERVICES | <u>Special Revenue Funds</u> - all programs |
| ENVIRONMENTAL SERVICES | <u>Enterprise Funds</u> - Sewer |

COUNTY OF SUMMIT

Fund Structure and Basis of Presentation

ENGINEER Special Revenue Funds- Motor Vehicle & Gas Tax, Drainage Maintenance

DEVELOPMENT GRANTS Special Revenue Funds- all programs

Description of County Budget and Goal-Setting Process

Operating Budget

The Charter of Summit County requires the County Executive to submit the annual operating budget and appropriation ordinance to County Council (Art. II, Sec. 2.03(8)). The County Council must approve a final appropriation ordinance by April 1 according to state law. The Charter requires the following information be submitted as part of the budget proposal:

- a.) A statement of estimated revenues from all sources, including fund balances from the preceding year.
- b.) A statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding estimated revenues for such year.
- c.) A schedule of estimated revenues and proposed expenditures for each county department, office, agency, authority, board and commission, on a quarterly or frequent basis, and;
- d.) A summary of the contents of the proposed operating budget.

The Charter also requires the Executive to submit a written message to County Council explaining the budget in fiscal terms, and outlining the proposed financial policies of the County. The message must identify any proposals for major changes in financial policies and the reasons for the change. The message incorporates the Executive's goals for the fiscal year.

Capital Budget

Additional charter requirements affect the capital budgeting process. Art. II. Sec.2.03 (9) requires that the capital budget be submitted annually and contain at least the following:

- a.) The schedule of proposed capital improvements, estimated costs and financing method.
- b.) The capital improvements proposed for the five years next succeeding the current fiscal year, along with the estimated costs and method of financing.
- c.) A summary of the detailed contents, and
- d.) A five year debt management projection for capital improvements.

Budget and Accounting Basis

Basis of Budget- The County budgets on a cash basis. Encumbrances outstanding at year-end are carried over in the following year as an addition to the budget, or are discharged. Encumbrances that are discharged return to the fund balance and may be re-appropriated during the current year or subsequent years.

Basis of Accounting- Government-wide financial statements, proprietary and fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue and in the presentation of expenses versus expenditures.

Revenues – On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: sales and use taxes, investment income, federal and state grants and subsidies, state-levied locally shared taxes (including motor vehicle license fees and gasoline taxes), fees and rentals.

Deferred Revenue- Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Expenses/Expenditures- On the accrual basis of accounting, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable.

The Fiscal Office-Audit Division prepares a Comprehensive Annual Financial Report each year by taking the actual revenue and expenditures recorded on the County's accounting system during the year and making adjustments as required to present the County's audited financial reports in accordance with established rules and practices. Examples of adjustments are accruing revenue receivables and expenditures payables as of year end. These adjustments are not recognized on the accounting system of the County until revenue is actually received or expenditures are actually paid.

Budget Requests and Goal-Setting

Independently-elected officeholders, boards, and commissions submit their goals and objectives, with their proposed budgets, to the County Executive through the Department of Finance and Budget. The Department of Finance and Budget prepares the operating budget and submits it to County Council along with the goals of the various offices boards and commissions. County Council reviews the goals with each office, board and commission during the operating budget hearings.

2017 Operating Budget Timetable

| | <u>Proposed Dates</u> | <u>Actual Dates</u> |
|------------------------------------------------|---------------------------------|--------------------------------|
| Distribute Budget Forms Electronically | August 29, 2016 | August 29, 2016 |
| Forms Due Back from Offices | September 26, 2016 | Various |
| Department Hearings | October – November, 2016 | October – November, 2016 |
| Executive Review | October, 2016 | October – November, 2016 |
| Revenue Forecast to Council | November 14, 2016 | November 14, 2016 |
| Budget Presented to Council | November 14, 2016 | November 14, 2016 |
| Council Hearings | November 14 - December 14, 2016 | October 24 – November 28, 2016 |
| Appropriation Resolutions to Council Committee | November 14, 2016 | November 14, 2016 |
| Appropriation Resolutions Adopted | by December 12, 2016 | December 12, 2016 |

2017 Capital Budget Timetable

| | <u>Proposed Dates</u> | <u>Actual Dates</u> |
|----------------------------------------|-----------------------|---------------------------------|
| Distribute Budget Forms Electronically | November 10, 2016 | November 10, 2016 |
| Forms Due Back from Offices | December 1, 2016 | November 25 - December 14, 2016 |
| Office Hearings | December, 2016 | December, 2016 |
| Executive Review | December 31, 2016 | January 15, 2017 |
| Budget Presented to Council | January 30, 2017 | January 30, 2017 |
| Appropriation Resolution to Council | January 30, 2017 | January 30, 2017 |
| Appropriation Resolution Adopted | March 20, 2017 | March 6, 2017 |

Budget Adjustments and Amendments

Operating Budget

According to Section 130.03 of the County of Summit Codified Ordinances, the Executive has the ability to make line item adjustments within appropriated budgets as long as the adjustments do not exceed 30% of the line item being increased or decreased. County Council must approve adjustments to salary line items exceeding \$10,000, in addition to adjustments to appropriated line items exceeding 30%.

Capital Budget

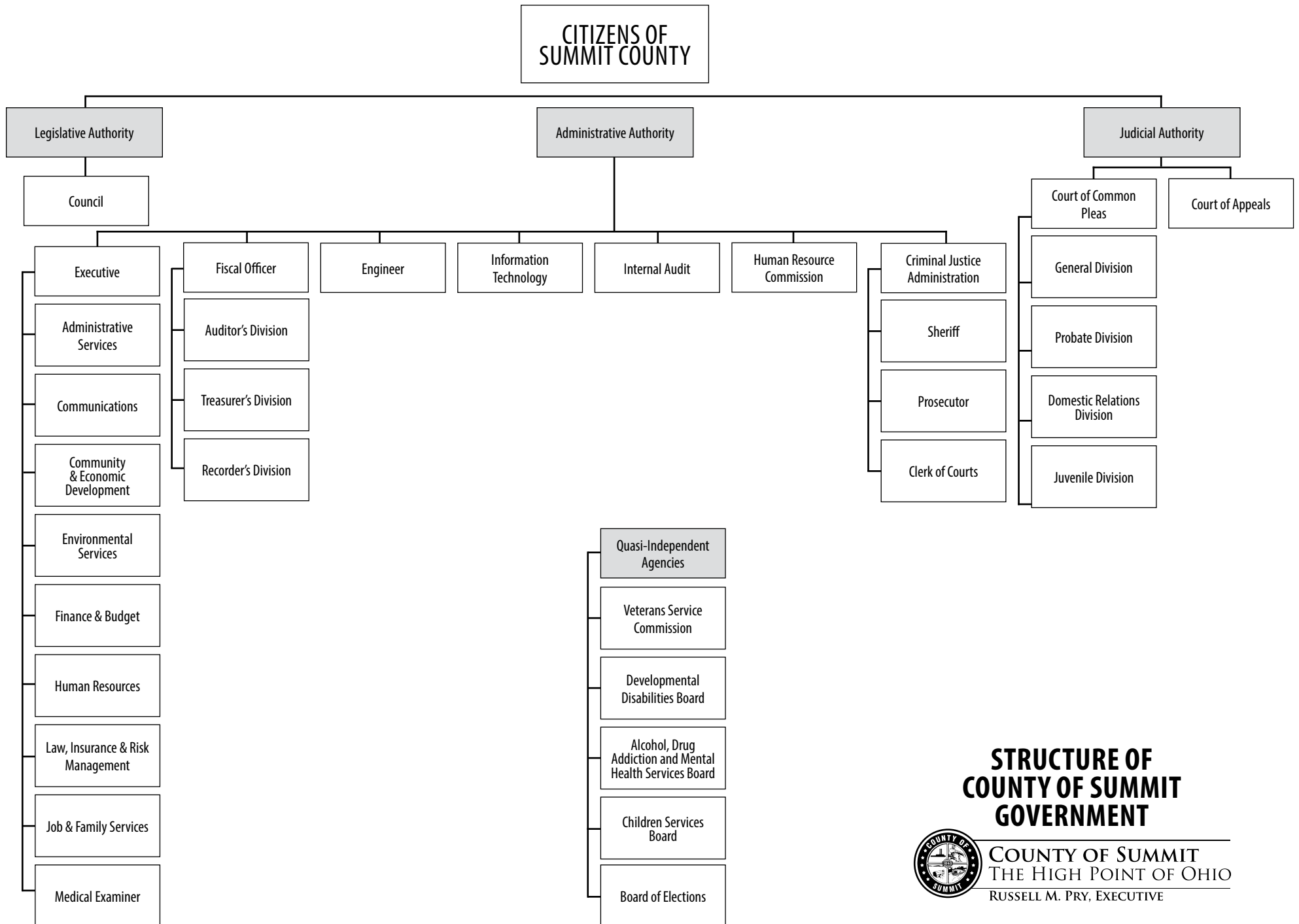
County Council must approve any changes to the Capital Budget appropriations. Within the amounts appropriated for specific projects, the County Executive has the following powers:

- The Executive may execute contracts for capital improvements upon approval by the Board of Control, and in addition, County Council must approve contracts exceeding \$50,000.
- Change orders up to 15% or \$15,000 whichever is greater, must in addition be approved by the Board of Control, and County Council must approve change orders exceeding 30% or \$25,000 whichever is greater.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

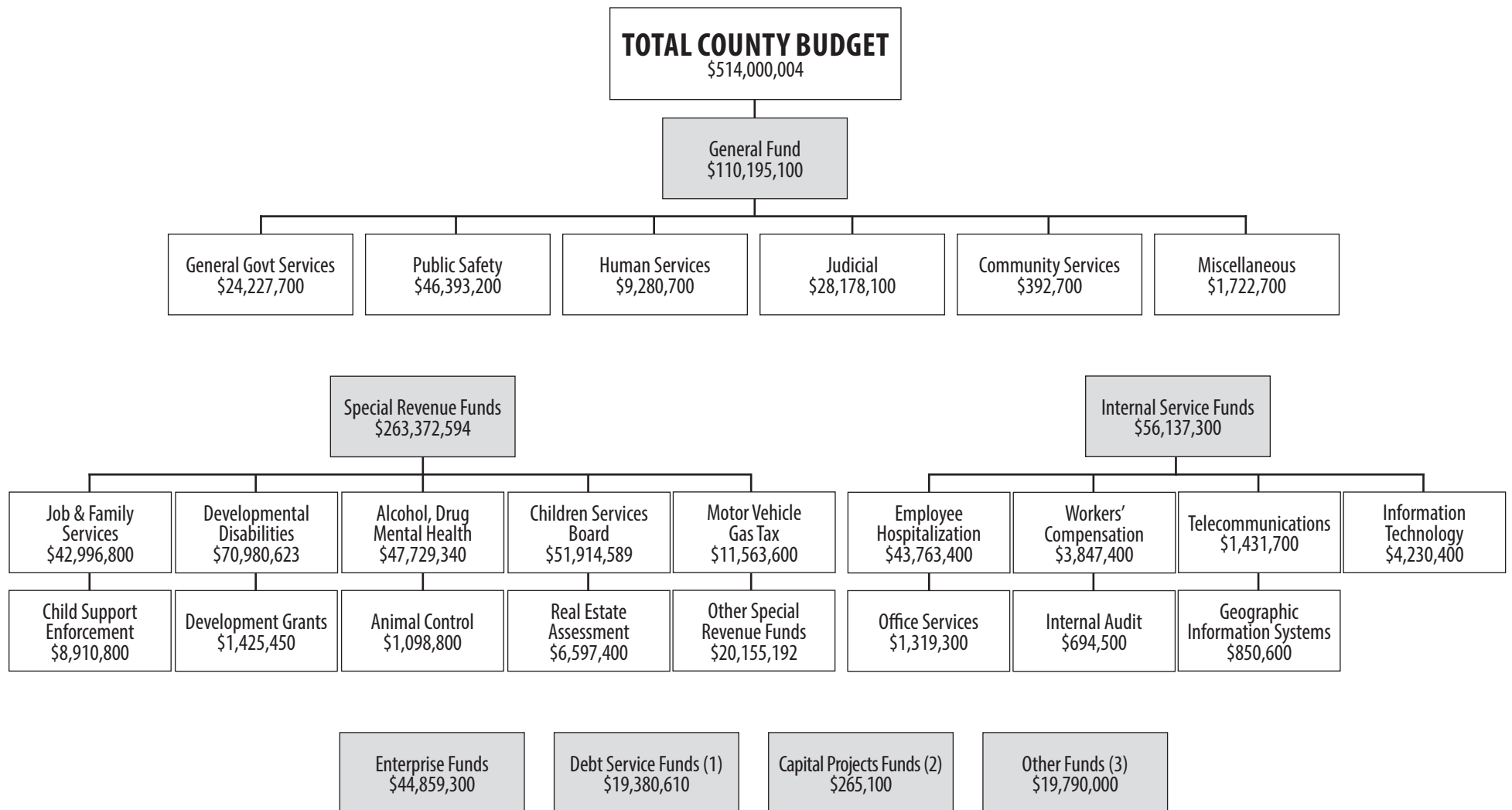
OVERVIEW



STRUCTURE OF COUNTY OF SUMMIT GOVERNMENT



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO
RUSSELL M. PRY, EXECUTIVE



1. Debt Service Funds include Sewer Debt Service.
2. Capital Projects Funds do not include the Capital Improvements Plan budget.
3. Other Funds consist of the Trust & Agency Funds and various other Governmental Funds.

2017 COUNTY OF SUMMIT BUDGET FINANCIAL STRUCTURE



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO



Executive's 2017 Operating Budget Overview

Summit County General Information

The County, formed in 1840, is located in northeastern Ohio and covers an area of 412.8 square miles. Twenty-two cities and villages as well as nine townships are located in the County. The largest city in the County, the City of Akron, is the county seat. According to the 2010 Census, the County has a population of 541,781, making it the fourth most populous of the 88 counties in Ohio.

In 1979, the voters of the County adopted a Charter, establishing the first charter form of county government in Ohio. The Charter became effective January 1, 1981. It replaced a statutory form of county government, and provided the County much of the same home rule powers exercised by municipalities. The Charter currently provides for a County Executive and an 11-member County Council (the "Council"), comprised of three members elected at-large and eight members elected from the districts they represent. The County Executive is the primary administrative and budgetary official for the County. Currently, the Executive's Office is divided into nine departments, each of which has jurisdiction over a different portion of the administration. The County Council exercises the legislative and policy-making power of the County. The Council meets on a weekly basis to consider and approve resolutions and ordinances that are proposed by either the Executive or one of the Council members. The legislative powers enjoyed by the Council include, but are not limited to: appropriating funds, adoption of operating and capital improvement budgets, levying taxes, issuing bonds and notes, establishing procedures for and approving of contracts for services and public works, and establishing personnel procedures. The Executive and each Council member are elected to four-year terms.

The Fiscal Officer, the Clerk of Courts, the County Engineer, the Sheriff, and the Prosecuting Attorney are all separately elected officials that carry out certain specified administrative functions of the County, in addition to those carried out by the Executive. The elected Fiscal Officer performs the duties of the statutory offices of county recorder, county treasurer, and county auditor. The other offices perform the same functions under the Charter as their statutory equivalents. Each of these officers is elected on a county-wide basis to a four-year term of office, and each officer exercises independent authority within the limits of the Ohio law and the County's Charter.

The judicial functions of the County are carried out by the Court of Common Pleas, which is divided into four divisions: General, Domestic, Juvenile and Probate, as well as the Court of Appeals for the Ohio Ninth District. All judges are elected county-wide to six-year terms.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Executive's 2017 Operating Budget Overview

Several quasi-independent agencies are part of the County structure, each of which perform a variety of functions, including the Veterans Service Commission, the Board of Developmental Disabilities, the Children's Services Board, the Alcohol, Drug Addiction and Mental Health Services Board, and the Board of Elections.

Budget Goals & Strategy

The Summit County Executive's Office and County Council work jointly to manage the County's annual budget, with the goal of maintaining a fiscally responsible plan that seeks to preserve fund balances and provide services at prudent levels over the long term. Since 2008, the County has reduced annual appropriations by more than \$60 million and reduced County employment by more than 800 full time positions to achieve this balance. On a monthly basis, the Executive's Department of Finance and Budget updates a five-year forecast which trends general fund revenues, expenditures and expected fund balances and provides an update to the Executive, County Council and the public. This forecast is used for modeling future year budgets and making decisions related to staffing, services and capital investment in the County. Additionally, the County also updates long range forecasts for its levy-funded agencies (Board of Developmental Disabilities, Children's Services Board, and Alcohol, Drug Addiction and Mental Health Services Board), Environmental Services Department, Engineer's Office, Real Estate Assessment Fund, Jobs and Family Services Fund, and Child Support Enforcement Agency, all on a quarterly basis. These forecasts, along with the County's annual Capital Improvement Plan, have proven essential for designing budgets that allow Summit County to operate as the most efficient of Ohio's large urban counties.

Summit County operates at the lowest county sales tax rate of any county in the state at .50%. Only Stark has a similar rate, with 86 of the 88 counties operating on higher sales tax rates. Other large urban county rates in Ohio include Lucas - 1.50%, Franklin - 1.25%, Cuyahoga - 1.25%, Hamilton - 1.25% and Montgomery - 1.00%. Summit is also the only county in Ohio that, based on a charter provision, cannot enact an emergency piggyback tax without putting the measure on the ballot. As a result, Summit County has the lowest General Fund budget of any of the large urban counties in the State of Ohio.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Executive's 2017 Operating Budget Overview

The County's outstanding uninsured general obligation bonds are currently rated "AA+" by Standard & Poor's Ratings Services, "Aa1" by Moody's Investors Service, and "AA+" by Fitch Ratings. Summit County has received favorable comments in recent years from several of the bond rating agencies concerning its budgeting and financial management practices:

- "Very strong management -
We view the county's management as very strong, with strong financial policies and practices under our FMA methodology, indicating our view that financial practices are strong, well embedded, and likely sustainable."
-S&P Global Ratings, August 2016
- "Financial Operations and Reserves: Financial Position Expected to Remain Stable -
The county's financial operations will likely remain favorable given strong managerial oversight and healthy Operating Fund liquidity."
-Moody's Investor Services, August 2016



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Executive's 2017 Operating Budget Overview

2017 Budget

The 2017 operating budget is \$514.0 million. This budget represents revenues collected and expended from all local, state and federal sources. The 2017 budget is 3.0% lower than the 2016 adjusted budget of \$530.1 million but is 3.5% higher than the original 2016 budget adopted by County Council, which totaled \$496.7 million. 2016's adjusted budget includes \$8.6 million in appropriations for the distribution of property tax levy proceeds for the Akron Zoo and \$1.5 million in appropriations for a newly created self-insured hospitalization stop-loss reserve fund. Both of these fund appropriations were not included in the original 2016 appropriations approved by Council but have been added to the 2017 operating budget. 2016's adjusted budget also contains \$5.6 million in one-time appropriations related to the settlement of a lawsuit with the Ohio Public Employees Retirement System and nearly \$4.6 million for capital improvement projects at the Department of Sanitary Sewer Services. The 2017 operating budget of \$514.0 million is actually a .9% increase over the 2016 adjusted budget, when subtracting out these one-time expenses related to the lawsuit and the DOSSS capital projects.

| FUND | 2017 BUDGET | % BUDGET | 2016 ADJUSTED BUDGET | % INCREASE 2016-17 |
|-------------------------|----------------------|-------------|----------------------------|--------------------------|
| General Fund | \$110,195,100 | 21.4% | \$113,542,074 | -2.9% |
| Social Service Agencies | 213,621,352 | 41.6% | 215,739,476 | -1.0% |
| Sewer Fund | 44,859,300 | 8.7% | 50,721,523 | -11.6% |
| Motor Vehicle Gas Tax | 11,563,600 | 2.2% | 12,433,283 | -7.0% |
| Internal Services | 56,137,300 | 10.9% | 55,322,500 | 1.5% |
| Debt Service (incl ES) | 19,380,610 | 3.8% | 18,727,200 | 3.5% |
| All Other Funds | 58,242,742 | 11.3% | 63,616,829 | -8.4% |
| Total | \$514,000,004 | 100% | \$530,102,885 | -3.0% |



Executive's 2017 Operating Budget Overview

Revenue Analysis

Over the course of 2016, Summit County's economy continued to show mixed results as it continued to slowly recover from the recession that ended in 2010. Consumer spending remained strong through the course of the year, with sales tax collections for the year up 4.4% vs. the same period of 2015. 2016 marked the seventh consecutive year of sales tax growth over 4%. Locally, the housing sector continued the recovery which began to take root in 2012, as the pace of recovery continued to improve over the past year. Property conveyance tax collections were up 8.4% for the year, primarily due to a 9.5% increase in the average value of residential properties that changed hands during the period. Additionally, the number of mortgage refinancings that closed during the year, contributing to an overall 4.5% increase in recording fees collected. Despite several years of growth, conveyance taxes still remain 26% below 2005 levels. Building permit and plan review revenues slowed in 2016, down 9.5% year over year, primarily due to a drop in large commercial activity. For the year, these revenues were still 48% higher than they were in 2009 during the height of the recession. Summit County's share of Ohio's casino tax revenue continues to lag estimates. In Ohio, counties receive 51% of the tax on gross casino revenues. For Summit County, total collections for 2016 amounted to just over \$3.2 million which is roughly 3% less than 2014 collections and remained significantly below estimates provided by the state at the time the casinos were approved by voters in 2008. For 2016, Summit County also saw a 2.3% decrease in local government revenue sharing from the State of Ohio as the state continued to lag tax revenue estimates, primarily in the area of income tax. Local government revenue sharing and tangible personal property tax distributions from the State of Ohio have dropped from a combined \$15.3 million in 2001 to just under \$5.8 million in 2016. The County saw a 7.4% increase in daily per diem prisoner boarding fees from the City of Akron. Prisoner boarding fees still remain below historical levels due primarily to a reduction in costs for operating the Summit County Jail as a result of staff reductions.

For 2016, Summit County's original projected General Fund revenues were expected to total \$107.7 million. Actual results for the year totaled \$111.2 million. Within that \$111.2 million were approximately \$2.4 million of one-time revenues generated from the transfer of Title Fund money to fund the settlement of a lawsuit with the Ohio Public Employees Retirement System and \$500 thousand of Water Fund proceeds which were then transferred to the General Capital Improvements fund. Excluding these one-time revenues, 2016 net General Fund revenue totaled \$108.3 million. In total, sales tax beat estimates for the year by \$1.2 million while property taxes exceeded estimate by \$300 thousand.



Executive's 2017 Operating Budget Overview

Locally, Summit County's unemployment rate of 4.9% for September 2016 remains on par with both national and state averages which stand at 4.8%. The number of clients receiving cash and food assistance from the Summit County Department of Job and Family Services has also declined from 2009 and 2010 but still remains at historically high levels.

It is expected that overall revenues will decrease approximately 1.8% in 2017 for the County's General Fund. This is due primarily to the one-time transfers in 2016, previously mentioned, of \$2.4 million of Title Fund money to fund the settlement of a lawsuit with the Ohio Public Employees Retirement System and \$500 thousand of Water Fund proceeds which were then transferred to the General Capital Improvements fund. Backing out these one-time transfers, it is expected that overall revenues for 2017 will remain fairly flat with 2016's net total revenues.

These assumptions do not take into account the potential impact of the State of Ohio not developing a means to hold the County harmless from the elimination of sales tax on Medicaid Managed Care Organizations (MCO's). In July 2014, the Centers for Medicare & Medicaid Services (CMS) [advised state Medicaid directors](#) that "taxing a subset of health care providers at the same rate as a statewide sales tax" is subject to the definition of a health care related tax and not permissible. Further, CMS gave states "until the end of the next regular legislative session" to comply, which for Ohio is June 30, 2017. In 2016, Summit County received just over \$3.5 million in sales tax from this sources. The elimination of this tax without a hold harmless mechanism from the state would reduce County General Fund revenues by an estimated \$800 thousand in 2017 and would begin costing the County \$3.5 million annually beginning in 2018. **It is important to note that the 2017 revenue assumptions and five year forecast for the General Fund do not assume the impact that this potential loss of revenue represents.** Summit County has made preliminary plans to implement budgetary actions to both revenue sources and expenditure controls in the event the State of Ohio does not replace this revenue stream.

Even as sales tax and conveyance taxes have continued to improve since 2010, Summit County's overall general fund revenues remain below 2008 levels as a result of significant reductions in state funding and a decrease in total property valuation within the county. In an effort to balance the State's 2012-2013 budget, the State of Ohio phased in an overall 50% reduction in local government revenue sharing and eliminated the tangible personal property and public utility phase-out reimbursements that it provided local governments. These cuts reduced revenues in the General Fund by over \$6 million annually during that time period.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Executive's 2017 Operating Budget Overview

Revenue assumptions for the Developmental Disabilities Board assume their transition away from directly providing federally funded programs as mandated by the Centers for Medicare and Medicaid Services (CMS).

| FUND | 2017 PROJECTED REVENUES | 2016 FINAL CERTIFICATE | % CHANGE |
|------------------------------|-------------------------------|---------------------------|-------------|
| General Fund | \$ 109,199,387 | \$ 107,725,416 | 1% |
| MVGT | 15,650,014 | 15,418,347 | 2% |
| Sewer Fund | 47,309,570 | 46,943,820 | 1% |
| Alcohol, Drug, MH | 41,891,696 | 41,175,291 | 2% |
| Children Services | 44,192,678 | 44,311,600 | 0% |
| Dev. Disab. | 64,406,480 | 66,256,753 | -3% |
| DJFS | 43,573,551 | 43,191,016 | 1% |
| All Other | 131,055,106 | 126,529,375 | 4% |
| Net Fund Balance (All Funds) | 16,721,522 | 4,037,659 | 314% |
| Total | \$514,000,004 | \$495,589,277 | 4% |

The following is a brief summary of some of the revenue assumptions for 2016 for some of the County's larger funds:

- The General Fund certificate of revenues is estimated to decrease 1.8% in 2017 over actual revenue collections for 2016. After backing out \$2.9 million of one-time transfers from 2016's total revenue, it is expected that overall revenues for 2017 will increase just under 1% in comparison to 2016's net total revenues. It is assumed that the economy will continue to grow at a modest pace through 2017 with sales and conveyance taxes increasing at rates of 2.2% and 1.7% respectively. Casino tax is expected to remain flat in 2017. Local government distributions from the State of Ohio are also expected to remain flat. The County plans to reduce its transfers of Title Fund and Building Standards Fund revenues in 2017. Transfers from the Title Fund in will be reduced from \$1.35 million to \$856 thousand in 2017 while the \$500 thousand normally transferred from the



Executive's 2017 Operating Budget Overview

Building Standards Fund to support general operations will be reprogrammed and transferred to the General Capital Improvements Fund. It is estimated that the County will spend no carryover funds to balance the 2016 budget.

- These assumptions do not take into account the potential impact of the State of Ohio not developing a means to hold the County harmless from the elimination of sales tax on Medicaid Managed Care Organizations (MCO's). In July 2014, the Centers for Medicare & Medicaid Services (CMS) [advised state Medicaid directors](#) that "taxing a subset of health care providers at the same rate as a statewide sales tax" is subject to the definition of a health care related tax and not permissible. Further, CMS gave states "until the end of the next regular legislative session" to comply, which for Ohio is June 30, 2017. In 2016, Summit County received just over \$3.5 million in sales tax from this sources. The elimination of this tax without a hold harmless mechanism from the state would reduce County General Fund revenues by an estimated \$800 thousand in 2017 and would begin costing the County \$3.5 million annually beginning in 2018. **It is important to note that the 2017 revenue assumptions and five year forecast for the General Fund do not assume the impact that this potential loss of revenue represents.** Summit County has made preliminary plans to implement budgetary actions to both revenue sources and expenditure controls in the event the State of Ohio does not replace this revenue stream.
- The Sheriff's Police Rotary Fund is expected to see a 3% increase in revenues in 2016. This fund pays for the cost of providing patrol service to various communities in Summit County including the City of Green, Northfield Center Township, Coventry Township, Twinsburg Township, and the Akron Canton Regional Airport, and security services to various County departments including Job and Family Services, the Developmental Disabilities Board, and the Summit County Health Department. In 2014, the Executive's Department of Finance & Budget and the Summit County Sheriff's Office developed new contract rates for these communities and agencies based on actual costs and hours worked which more fully captured the supervisory costs associated with these contracts and allocated them on an actual hours worked basis rather than a per deputy basis.
- The Children Services' revenues reflect the losses which occurred in 2012 of roughly \$2.4 million in inside millage property tax collections and tangible personal property and public utility phase-out reimbursements. For 2017, total revenues are expected to decrease \$119 thousand in comparison to 2016 budgeted levels. This decrease is primarily attributable to a reduction in the estimate of levy proceeds. Children's Services plans to use \$7.7 million in carryover funds to balance the 2016 budget, leaving the agency with a \$15.6 million reserve balance.



Executive's 2017 Operating Budget Overview

- The Alcohol, Drug Addiction and Mental Health Services (ADM) revenues reflect the losses which occurred in 2012 of roughly \$4.4 million in inside millage property tax collections and tangible personal property and public utility phase-out reimbursements. For 2017 total revenues are expected to increase 2% in comparison to budgeted 2016 levels. This increase is primarily attributable to an increase in Mental Health dollars from the State of Ohio. ADM plans to use \$5.8 million in carryover funds to balance the 2017 budget, leaving the agency with a \$39.3 million reserve balance.
- The revenues for the Developmental Disabilities Board reflect the losses which occurred in 2012 of roughly \$3 million in inside millage property tax collections and tangible personal property and public utility phase-out reimbursements. For 2017, total revenues are expected to decrease 3% in comparison to budgeted 2016 levels. This decrease is primarily attributable to a reduction in Medicaid reimbursements as clients choose private providers for service delivery. In 2014 the federal Centers for Medicare and Medicaid Services (CMS) enacted new rules for Ohio, mandating that county boards, including Summit DD, could no longer directly provide federally funded programs to adults because there was a conflict of interest. As part of an agreement between the Ohio Department of Developmental Disabilities and CMS, County Boards of DD have until 2024 to phase out of providing direct habilitation and employment services to adults, as well as transportation services. DD plans to use \$6.6 million in carryover funds to balance the 2017 budget, leaving the agency with a \$49.6 million reserve balance.
- The Department of Jobs and Family Services' 2017 revenues reflects a 9.7% increase in Public Assistance revenues as compared to its revised 2016 certificate of estimated resources and a 12.2% increase over original budget estimates for 2016. This increase is due primarily to federal Enhanced Medicaid dollars and SCDJFS's ability to leverage these federal funds as a 3 to 1 match to many of its existing allocations and a significant increase in Comprehensive Case Management (CCMEP) TANF funding from the State of Ohio. DJFS's revenue estimates also reflect the elimination of WIOA funds as a revenue source. Beginning January 1st of 2017, Summit County will no longer act as a sub-grant recipient of Workforce Innovation Opportunity Act dollars. Summit County along with neighboring Medina County has formed as Council of Governments (COG) that will act on behalf of the State in carrying out workforce development initiatives in Summit and Medina Counties. Summit County will act as the fiscal agent for the COG but the budgets of the COG will not be appropriated by County Council. In total, WIOA revenues represented \$4.4 million of DJFS's original revenue estimate for 2016.
- Revenue estimates for the Department of Sanitary Sewer Services expect overall revenues to increase .8% in comparison to 2016's original certificate of estimated resources. The largest portion of this increase is projected to come from Ohio Water



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Executive's 2017 Operating Budget Overview

Development Authority loans as the system expands into the southwest part of the County. The County recently entered in to a contract with Municipal & Financial Services Group to develop a cost of service model and recommend a rate structure for sewer user fees for the next seven years. The recommendations of this analysis will likely have an impact on 2018's actual revenue collections.

- The Engineer's Office is expecting 1.5% growth in revenues for its motor vehicle gas tax fund for 2017, driven primarily by a slight increase in license tax.
- The County's hospitalization fund is expected to see a 4.8% increase in revenue growth in 2017 with the bulk of the increase attributable to rising employer health care premiums, employee match premiums, employee voluntary benefit premiums, and the expansion of Summit County's self-insured healthcare fund to include additional political sub-divisions within Summit County.
- For 2017, the County has added the pass through of a property tax levy that it collects to support the Akron Zoo. The .8 mill levy is expected to generate nearly \$8.6 million. While this tax levy is not new, it's inclusion in the County's operating budget to better reflect the contractual nature of this arrangement, is new. Its inclusion represents more than half of the actual increase in the revenue estimate for 2017.

Expenditure Issues facing all budgets

- The 2017 total budget for all funds of \$514.0 million represents a 3.0% decrease from the 2016 adjusted budget of \$530.1 million but is 3.5% higher than the original 2016 budget adopted by County Council that totaled \$496.7 million. 2016's adjusted budget includes \$8.6 million in appropriations for the distribution of property tax levy proceeds for the Akron Zoo and \$1.5 million in appropriations for a newly created self-insured hospitalization stop-loss reserve fund. Both of these fund appropriations were not included in the original 2016 appropriations approved by Council but have been added to the 2017 operating budget. 2016's adjusted budget also contains \$5.6 million in one-time appropriations related to the settlement of a



Executive's 2017 Operating Budget Overview

lawsuit with the Ohio Public Employees Retirement System and nearly \$4.6 million for capital improvement projects at the Department of Sanitary Sewer Services. The 2017 operating budget of \$514.0 million is actually a .9% increase over the 2016 adjusted budget when subtracting out these one-time expenses related to the lawsuit and the DOSSS capital projects.

- In total, the County's overall annual budget remains \$62 million below 2008's and total appropriations within the County General Fund are nearly \$12 million less than 2008.
- Premiums for the County's two healthcare plans will increase 5% in 2017. The County currently pays 90% of these premiums with employees picking up the remaining 10%. 2016 will mark the third year that employees will have the opportunity to participate in the County's new Vitality Health and Wellness program, which will allow employees to earn credits that can be used to offset employee's deductibles and co-pays.
- For budgetary purposes it has also been assumed that non-bargaining employees of the County will receive a 2.25% COLA on 4/1/2017. Additionally, it has been assumed that bargaining unit employees will also receive a 2.25% COLA on the anniversary dates spelled out in the various bargaining contracts. As of the writing of this budget, many of the bargaining unit contracts do not extend beyond 2016 and are thus subject to negotiation.
- Employer contributions to PERS are 14.00% in 2017. The employee share is 10%. These are the statutory maximums.
- Employer contributions for law enforcement personnel retirement benefits are 18.10% in 2017. The employee share is at the statutory maximum of 10.1%.
- Workers' compensation costs: Over the past few years the county has made great strides in reducing loss claims and overall premiums. In 2008 Summit County paid out nearly \$3.8 million in premium and loss charges to the Ohio Bureau of Workers' Compensation (OBWC). This year, those costs totaled just over \$1.7 million. Over the past few years, premiums and losses were billed back to departments at an overall blended rate of 1.97% annually, with some departments being higher and most departments being lower, based on actual claims experience. For 2015, the overall blended rate was reduced to 1.47%, saving departments approximately \$800 thousand. The County currently anticipates using this new, reduced rate moving



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Executive's 2017 Operating Budget Overview

forward. This is major improvement from several years ago, when the amount being charged to departments was not sufficient to cover costs and the County was spending down reserve balances and forecasting a large increase in departmental premiums. For 2017, those departments not penalty rated will be charged at the reduced blended rate of 1.47%. In 2016 OBWC transitioned public employer taxing districts from retrospective to prospective billing of premiums. Public employer taxing districts received their 2015 policy period payroll report as normal in December 2015, and then received their 2016 invoice for the prospective policy period premium in March 2016. A minimum 50% payment was due and paid May 16, 2016 for both policy periods. The remainder of the premium was due and paid Sept. 1, 2016. Each of these payments were credited by 50 percent. This resulted in public employer taxing districts paying roughly the same amount for two years of coverage as they would have paid in a normal fiscal year. Public employers are also responsible for paying their 2017 invoice for the prospective policy period premium by December 31, 2016. The County is using Workers Comp Reserve Fund balances to cover the additional year of premiums due to OBWC in 2016. This has left the reserve fund with more than a full years reserve balance and provided budgetary relief to County operating budgets for this transition.

- Property insurance rates are estimated to remain at the 2016 rate. The county self-insures auto collision costs. Rates for departments will be experience-based.
- Utility costs are estimated to decrease for 2017 as the County recently executed a new 3 year electric contract with FirstEnergy Solutions, estimated to save \$500 thousand annually beginning in May of 2017. The County also executed a new large volume gas contract with Constellation energy, expected to yield 50% savings on gas costs for several of the County's large facilities.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Executive's 2017 Operating Budget Overview

Specific Fund Issues

- The General Fund budget is decreasing a total of 2.9% from the 2016 adjusted budget. The 2016 adjusted budget included \$3.2 million of one-time appropriations for the settlement of a lawsuit with the Ohio Public Employees Retirement System and \$500 thousand of appropriations to transfer out Water Fund proceeds to the General Capital Improvements fund. After backing out these \$3.7 million in one-time appropriations, the 2017 General Fund budget represents .3% increase over the net 2016 budget. 2017 marks the second consecutive time since 2008 that General Fund departments are being provided additional appropriations to cover the cost of employee COLA's. This essentially stabilizes staffing levels in the General Fund for the first time since the start of the Great Recession. This stabilization may be jeopardized, however, by the \$3 million annual Medicaid Managed Care sales tax issue previously described in this overview as Summit County plans for 2018. For 2017, the increases in individual General Fund budgets are essentially derived from two sources; all General Fund full time employees are assumed to receive a 2.25% COLA and a 5% increase in the employer's share of healthcare premiums. Other major budget changes within the General Fund include an increase in funding for indigent defense totaling \$300 thousand and an increase in the alternative corrections budget totaling \$172 thousand. These cost increases are partially offset by a reduction in utility costs totaling \$200 thousand and a reduction in the Board of Elections budget totaling \$786 thousand for a non-presidential, odd-year election cycle.
- The budget for TANF/Title XX services is increasing nearly \$3 million in 2016. This budget is used primarily to contract with private and other governmental entities to provide services to support initiatives like adult protective services, the regional food bank, summer youth employment, children's services, and the Juvenile Court's Family Resource Center. The large increase in this budget comes from the allocation from the State of Ohio of nearly \$3.7 million in TANF Comprehensive Case Management (CCMEP) funding. Additional funding for these programs has been made possible as the County utilizes the 3 to 1 match on Enhanced Medicaid funding that it receives to support County staff time. This, in turn, has freed up TANF and Title XX funding for these other services. Within JFS's programming, the budget for Non-Emergency Transportation is also increasing \$500 thousand to reflect available federal funding for this program.
- DJFS's budget also reflects the elimination of WIOA. Beginning January 1st of 2017, Summit County will no longer act as a sub-grant recipient of Workforce Innovation Opportunity Act dollars. Summit County, along with neighboring Medina County,



Executive's 2017 Operating Budget Overview

has formed a Council of Governments (COG) that will act on behalf of the State in carrying out workforce development initiatives in Summit and Medina Counties. Summit County will act as the fiscal agent for the COG but the budgets of the COG will not be appropriated by County Council. In total, WIOA represented \$4.4 million of DJFS's original budget request for 2016.

- The 2017 budget for the Developmental Disabilities Board reflects a 4.3% decrease over 2016. The largest of these reductions occurs in the area of personnel expense. In total, the appropriation for salaries is decreasing \$1.7 million as DD eliminates 43.5 FTE's. In 2014 the federal Centers for Medicare and Medicaid Services (CMS) enacted new rules for Ohio, mandating that county boards, including Summit DD, could no longer directly provide federally funded programs to adults because there was a conflict of interest. As part of an agreement between the Ohio Department of Developmental Disabilities and CMS, County Boards of DD have until 2024 to phase out of providing direct habilitation and employment services to adults, as well as transportation services. The 2017 reductions in FTE's is part of Summit DD's effort to comply with CMS's directive.
- The Children's Services Board's 2017 budget is increasing 8.2% over 2016. This increase is primarily attributable to a 13.5% increase in the number of children in custody. For 2017, the paid placement budget is increasing 24% while Foster home expense is expected to increase 9.4%. A good portion of these increases and the rise in the number of children in custody is attributable to the opiate epidemic which has taken root in Summit County.
- The Alcohol Drug & Mental Health Board's 2017 budget is increasing 6.6% in 2017. For 2017 and the remainder of the current levy cycle, which runs through 2020, the ADM Board has programmed an additional \$3.2 million annually to help combat the current opiate epidemic in Summit County. These dollars will be used to fund treatment facilities, education initiatives, and emergency response services.
- The Department of Sanitary Sewer Services (DOSSS) budget represents a 1.9% decrease from its original 2016 budget. 2016's adjusted budget reflects additional appropriations for capital projects undertaken during 2016.
- The Employee Hospitalization internal service fund budget is increasing by nearly \$2 million. Employer contribution costs are expected to increase 5% in 2017 across the core County group. During 2016, the regionalized healthcare plan was expanded



Executive's 2017 Operating Budget Overview

to add the City of Green and Summit Metroparks. These two entities add an additional 600 covered lives to the pool.

- For 2017, the County has added the pass through of a property tax levy that it collects to support the Akron Zoo. The .8 mill levy is expected to generate nearly \$8.6 million. While this tax levy is not new, its inclusion in the County's operating budget to better reflect the contractual nature of this arrangement is new. This budget was not contained in the original 2016 appropriations approved by Council but has been subsequently appropriated.

Specific General Fund Department Issues

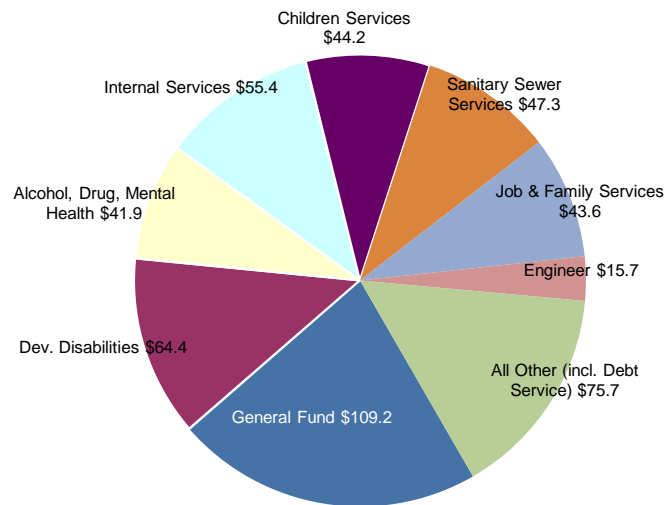
- As the County continues to dig out from under the effects of the recent recession, state funding reductions, and property value reductions, all General Fund departments were notified in 2016 that they would again be provided a targeted budget for 2017. All departments except the Board of Elections have submitted budget requests that satisfy the required targets. The use of budget targets has proven a necessary tool for keeping the County's expenses in line with its long term forecasts.
- In accordance with Section 3701.024 of the Ohio Revised Code, the Ohio Department of Health shall determine the amount each county shall provide annually for the program for medically handicapped children based on a proportion of the county's total general property tax duplicate, not to exceed one-tenth of a mill. Based on recent valuation decreases to Summit County's property tax duplicate, the County's mandated contribution to the Medically Fragile Children's Program will be increased in 2017 by \$6,400.
- In accordance with Ohio Administrative Code 5101:9-10-31, the County is responsible for a share of reimbursable TANF and Income Maintenance expenditures incurred by the Department of Job and Family Services for the State Fiscal Year. Under the funding formula created by this administrative code section, Summit County's mandated share of these programs will increase by \$78,000 in 2017.
- The recommend budget for the Board of Elections decreases by \$786 thousand for a non-presidential, odd-year election cycle in comparison to the 2016 original budget which covered a presidential election year.

COUNTY OF SUMMIT

2017 BUDGET

Where the money
comes from...

Revenues TOTAL \$497,278,482



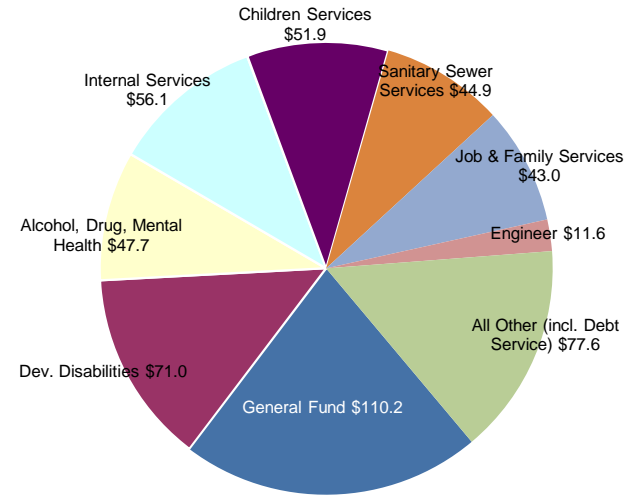
General Fund Revenues

| | |
|-----------------------------|--------|
| Property Tax | \$17.3 |
| Sales Tax | \$47.4 |
| State Local Revenue Sharing | \$5.8 |
| Property Transfer Tax | \$7.6 |
| Casino Tax | \$3.2 |
| Investment Earnings | \$2.8 |
| Auditor/Recorder Fees | \$5.4 |
| Clerk of Courts Fees | \$2.6 |
| Other Fees and Charges | \$17.1 |

TOTAL: \$109,199,387

Where the money
goes...

Expenditures TOTAL \$514,000,004



General Fund Expenditures

| | |
|--------------------|--------|
| County Executive | \$8.8 |
| Council | \$0.9 |
| Fiscal Office | \$4.9 |
| Clerk of Courts | \$3.3 |
| All Courts | \$22.9 |
| Adult Probation | \$3.8 |
| Sheriff | \$31.4 |
| Prosecutor | \$5.7 |
| Board of Elections | \$4.7 |
| Other | \$23.8 |

TOTAL: \$110,195,100 *

Amounts rounded, in millions

* The County General Fund budget appropriates \$1.35 million in reserve balances.
The County projects to end 2017 with \$30.2 million in uncommitted General Fund reserves.



COUNTY OF SUMMIT
2017 BUDGET - REVENUES ALL FUNDS

| <u>FUNDS</u> | <u>2017 ESTIMATED REVENUES</u> | <u>PERCENT OF TOTAL</u> |
|-------------------------------------------------|-----------------------------------------------|------------------------------------|
| <i>General Fund</i> | <i>\$ 109,199,387</i> | <i>21.96%</i> |
| <i>Development Disabilities</i> | <i>64,406,480</i> | <i>12.95%</i> |
| <i>Alcohol, Drug & Mental Health</i> | <i>41,891,696</i> | <i>8.42%</i> |
| <i>Internal Service</i> | <i>55,389,900</i> | <i>11.14%</i> |
| <i>Children Services</i> | <i>44,192,678</i> | <i>8.89%</i> |
| <i>Sanitary Sewer Services</i> | <i>47,309,570</i> | <i>9.51%</i> |
| <i>Job & Family Services</i> | <i>43,573,551</i> | <i>8.76%</i> |
| <i>Engineer</i> | <i>15,650,014</i> | <i>3.15%</i> |
| <i>All Other Funds - Including Debt Service</i> | <i>75,665,206</i> | <i>15.22%</i> |
| TOTAL | \$ 497,278,482 | 100.00% |



COUNTY OF SUMMIT

2017 BUDGET - TOTAL EXPENDITURES

| <u>FUND</u> | <u>2017 ADOPTED BUDGET</u> | <u>PERCENT OF TOTAL</u> |
|------------------------------------------------|-------------------------------------------|------------------------------------|
| <i>General Fund</i> | <i>\$110,195,100</i> | <i>21.44%</i> |
| <i>Board of Development Disabilities Fund</i> | <i>70,980,623</i> | <i>13.81%</i> |
| <i>Alcohol, Drug & Mental Health Board</i> | <i>47,729,340</i> | <i>9.29%</i> |
| <i>Internal Service Funds</i> | <i>56,137,300</i> | <i>10.92%</i> |
| <i>Children Services Board</i> | <i>51,914,589</i> | <i>10.10%</i> |
| <i>Sanitary Sewer Services</i> | <i>44,859,300</i> | <i>8.73%</i> |
| <i>Job & Family Services</i> | <i>42,996,800</i> | <i>8.37%</i> |
| <i>Motor Vehicle & Gas Tax Fund</i> | <i>11,563,600</i> | <i>2.25%</i> |
| <i>All Other Funds</i> | <i>77,623,352</i> | <i>15.10%</i> |
| TOTAL | \$514,000,004 | 100.00% |



COUNTY OF SUMMIT

GENERAL FUND SUMMARY BY ORGANIZATION

| | | | | | | | | 17 | | |
|------------------|------|----------------------|-----------|----------------------|-----------|----------------------|-----------|--------------------------|---------|--------|
| | | | | | | | | BUDGET | | |
| | | | | | | | | TO | | |
| | | | | | | | | 16 | | |
| GENERAL FUND | | 2014 ACTUAL EXPENSES | | 2015 ACTUAL EXPENSES | | 2016 ADJUSTED BUDGET | | 2016 ACTUAL EXPENDITURES | | |
| | | 2017 ADOPTED BUDGET | | | | | | BUDGET | | |
| | | | | | | | | PCT | | |
| Executive | 1113 | \$ | 345,639 | \$ | 359,523 | 386,800 | 383,883 | 409,300 | 22,500 | 5.8% |
| Finance & Budget | 1114 | | 428,848 | | 444,716 | 480,100 | 413,978 | 550,200 | 70,100 | 14.6% |
| Personnel | 1115 | | 486,075 | | 498,458 | 545,700 | 431,257 | 475,800 | -69,900 | -12.8% |
| Law | 1117 | | 835,232 | | 852,443 | 865,000 | 832,104 | 926,500 | 61,500 | 7.1% |
| Purchasing | 1122 | | 143,589 | | 164,606 | 180,600 | 173,612 | 188,100 | 7,500 | 4.2% |
| Communication | 1125 | | 604,590 | | 649,312 | 573,900 | 567,315 | 587,400 | 13,500 | 2.4% |
| Administration | 1135 | | 179,288 | | 146,164 | 147,700 | 145,356 | 151,600 | 3,900 | 2.6% |
| Physical Plants | 1136 | | 3,014,116 | | 3,280,547 | 3,341,700 | 3,343,410 | 3,401,600 | 59,900 | 1.8% |
| Development | 1139 | | 369,991 | | 382,798 | 373,800 | 351,838 | 376,100 | 2,300 | .6% |
| Medical Examiner | 3107 | | 1,700,877 | | 1,825,301 | 1,716,500 | 1,589,581 | 1,788,600 | 72,100 | 4.2% |
| EXECUTIVE | | | | | | | | | | |
| | | \$ | 8,108,243 | \$ | 8,603,869 | 8,611,800 | 8,232,332 | 8,855,200 | 243,400 | 2.8% |
| Council | 1009 | | 766,281 | | 791,061 | 819,900 | 745,136 | 879,000 | 59,100 | 7.2% |
| COUNCIL | | | | | | | | | | |
| | | \$ | 766,281 | \$ | 791,061 | 819,900 | 745,136 | 879,000 | 59,100 | 7.2% |
| Fiscal Office | 1205 | | 4,674,290 | | 4,836,063 | 4,843,300 | 4,726,561 | 4,960,300 | 117,000 | 2.4% |
| Data Processing | 1220 | | 1,377,861 | | 1,462,039 | 0 | 10,215 | 0 | 0 | .0% |
| FISCAL OFFICE | | | | | | | | | | |
| | | \$ | 6,052,151 | \$ | 6,298,102 | 4,843,300 | 4,736,776 | 4,960,300 | 117,000 | 2.4% |



COUNTY OF SUMMIT

GENERAL FUND SUMMARY BY ORGANIZATION

| <u>GENERAL FUND</u> | | <u>2014 ACTUAL EXPENSES</u> | <u>2015 ACTUAL EXPENSES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> | <u>17 BUDGET TO 16 BUDGET</u> | <u>PCT</u> |
|--------------------------------|------|-------------------------------------|-------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|-----------------------------------------------|--------------|
| Clerk of Courts | 2501 | \$ 2,726,301 | \$ 2,816,632 | 3,254,000 | 3,167,479 | 3,291,600 | 37,600 | 1.2% |
| CLERK OF COURTS | | \$ 2,726,301 | \$ 2,816,632 | 3,254,000 | 3,167,479 | 3,291,600 | 37,600 | 1.2% |
| Court of Common Pleas | 2125 | 5,627,125 | 5,812,800 | 5,863,300 | 5,782,474 | 6,006,900 | 143,600 | 2.4% |
| Adult Probation | 3303 | 3,665,793 | 3,839,968 | 3,722,900 | 3,671,250 | 3,776,000 | 53,100 | 1.4% |
| Psycho-Diagnostic | 3306 | 2,964 | 4,860 | 117,800 | 71,779 | 80,600 | -37,200 | -31.6% |
| COMMON PLEAS/ADULT PROB | | \$ 9,295,882 | \$ 9,657,628 | 9,704,000 | 9,525,503 | 9,863,500 | 159,500 | 1.6% |
| Attorney/Jury Fees | 2103 | 2,888,269 | 3,223,457 | 3,049,000 | 2,812,188 | 2,800,000 | -249,000 | -8.2% |
| Grand Jury | 2139 | 61,519 | 64,916 | 69,000 | 66,460 | 69,000 | 0 | .0% |
| COMMON PLEAS/OTHER | | \$ 2,949,788 | \$ 3,288,373 | 3,118,000 | 2,878,648 | 2,869,000 | -249,000 | -8.0% |
| Domestic Relations Ct | 2305 | 2,544,266 | 2,675,132 | 2,656,200 | 2,607,894 | 2,747,500 | 91,300 | 3.4% |
| DOMESTIC REL COURT | | \$ 2,544,266 | \$ 2,675,132 | 2,656,200 | 2,607,894 | 2,747,500 | 91,300 | 3.4% |



COUNTY OF SUMMIT

GENERAL FUND SUMMARY BY ORGANIZATION

| <u>GENERAL FUND</u> | | <u>2014 ACTUAL EXPENSES</u> | <u>2015 ACTUAL EXPENSES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> | <u>17 BUDGET TO 16 BUDGET</u> | <u>PCT</u> |
|---------------------------|------|-------------------------------------|-------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|-----------------------------------------------|--------------|
| Probate Court | 2204 | \$ 2,032,025 | \$ 2,060,681 | 2,109,300 | 2,069,378 | 2,156,700 | 47,400 | 2.2% |
| PROBATE COURT | | \$ 2,032,025 | \$ 2,060,681 | 2,109,300 | 2,069,378 | 2,156,700 | 47,400 | 2.2% |
| Court Of Appeals | 2005 | 93,419 | 99,524 | 107,300 | 90,941 | 132,100 | 24,800 | 23.1% |
| COURT OF APPEALS | | \$ 93,419 | \$ 99,524 | 107,300 | 90,941 | 132,100 | 24,800 | 23.1% |
| Juvenile Court | 2402 | 3,631,565 | 3,768,394 | 3,932,500 | 3,817,668 | 3,847,500 | -85,000 | -2.2% |
| Juvenile Probation | 3402 | 2,011,145 | 2,103,213 | 2,122,000 | 2,109,851 | 2,181,600 | 59,600 | 2.8% |
| Juvenile Detention Center | 3405 | 2,953,538 | 2,920,697 | 2,975,600 | 3,017,290 | 2,993,600 | 18,000 | .6% |
| JUVENILE COURT | | \$ 8,596,249 | \$ 8,792,305 | 9,030,100 | 8,944,809 | 9,022,700 | -7,400 | -.1% |
| Sheriff | 3001 | 8,468,174 | 9,047,430 | 8,839,741 | 8,864,611 | 9,214,800 | 375,059 | 4.2% |
| Sheriff-Jail | 3003 | 20,174,457 | 20,993,703 | 21,418,340 | 21,472,242 | 21,547,100 | 128,760 | .6% |
| Sheriff-Marine Patrol | 3007 | 42,669 | 46,688 | 42,669 | 41,107 | 42,700 | 31 | .1% |
| Sheriff-Court Security | 3012 | 592,519 | 630,907 | 622,719 | 618,557 | 635,700 | 12,981 | 2.1% |
| SHERIFF | | \$ 29,277,818 | \$ 30,718,729 | 30,923,469 | 30,996,517 | 31,440,300 | 516,831 | 1.7% |



COUNTY OF SUMMIT

GENERAL FUND SUMMARY BY ORGANIZATION

| <u>GENERAL FUND</u> | | <u>2014 ACTUAL EXPENSES</u> | <u>2015 ACTUAL EXPENSES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> | <u>17 BUDGET TO 16 BUDGET</u> | <u>PCT</u> |
|---------------------------------------|------|-------------------------------------|-------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|-----------------------------------------------|------------|
| <i>Prosecutor-General Office</i> | 2603 | \$ 5,382,460 | \$ 5,593,787 | 5,611,600 | 5,522,623 | 5,743,400 | 131,800 | 2.3% |
| PROSECUTOR | | \$ 5,382,460 | \$ 5,593,787 | 5,611,600 | 5,522,623 | 5,743,400 | 131,800 | 2.3% |
| <i>Human Resource Commission</i> | 1401 | 165,921 | 176,593 | 182,800 | 180,091 | 186,700 | 3,900 | 2.1% |
| HRC | | \$ 165,921 | \$ 176,593 | 182,800 | 180,091 | 186,700 | 3,900 | 2.1% |
| <i>Veteran's Service Commission</i> | 7330 | 2,739,828 | 2,555,616 | 2,844,700 | 2,652,345 | 2,859,800 | 15,100 | .5% |
| VETERANS | | \$ 2,739,828 | \$ 2,555,616 | 2,844,700 | 2,652,345 | 2,859,800 | 15,100 | .5% |
| <i>Bd Of Elections-General Office</i> | 1600 | 4,338,083 | 4,491,345 | 5,815,770 | 5,286,092 | 4,757,300 | -1,058,470 | -18.2% |
| BOARD OF ELECTIONS | | \$ 4,338,083 | \$ 4,491,345 | 5,815,770 | 5,286,092 | 4,757,300 | -1,058,470 | -18.2% |



COUNTY OF SUMMIT

GENERAL FUND SUMMARY BY ORGANIZATION

| GENERAL FUND | | 2014 ACTUAL EXPENSES | 2015 ACTUAL EXPENSES | 2016 ADJUSTED BUDGET | 2016 ACTUAL EXPENDITURES | 2017 ADOPTED BUDGET | 17 BUDGET TO 16 | PCT |
|----------------------------|------|----------------------------|----------------------------|----------------------------|--------------------------------|---------------------------|--------------------------|--------|
| | | | | | | | BUDGET | |
| Utilities | 1142 | \$ 3,428,355 | \$ 3,620,883 | 3,806,299 | 3,786,005 | 3,499,500 | -306,799 | -8.1% |
| Bureau Inspection | 1145 | 220,410 | 170,339 | 183,375 | 182,121 | 225,000 | 41,625 | 22.7% |
| County Muni Courts | 2708 | 731,034 | 751,394 | 787,400 | 760,096 | 824,000 | 36,600 | 4.6% |
| Public Defender | 2711 | 501,480 | 535,100 | 545,800 | 545,800 | 559,400 | 13,600 | 2.5% |
| Alt Corrections | 3153 | 5,489,833 | 5,581,202 | 5,790,325 | 5,863,722 | 5,921,100 | 130,775 | 2.3% |
| Vital Statistics | 5006 | 3,295 | 2,658 | 7,000 | 0 | 7,000 | 0 | .0% |
| Medically Fragile Children | 5009 | 1,209,538 | 1,143,058 | 1,137,900 | 1,034,359 | 1,144,300 | 6,400 | .6% |
| Human Services Support | 7007 | 3,411,821 | 3,416,813 | 3,403,000 | 3,441,966 | 3,481,000 | 78,000 | 2.3% |
| Insurance/Taxes | 8005 | 818,984 | 809,863 | 4,007,201 | 4,000,846 | 884,000 | -3,123,201 | -77.9% |
| Miscellaneous | 8016 | 473,203 | 543,544 | 630,000 | 572,419 | 652,000 | 22,000 | 3.5% |
| Victims | 8017 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0 | .0% |
| Humane Society | 8207 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0 | .0% |
| Agriculture (OSU Ext.) | 8209 | 117,800 | 1,052 | 119,800 | 237,077 | 119,800 | 0 | .0% |
| Historical Society | 8211 | 51,000 | 51,000 | 51,000 | 51,000 | 51,000 | 0 | .0% |
| Soil & Water | 8213 | 171,900 | 171,900 | 171,900 | 171,900 | 171,900 | 0 | .0% |
| Transfer Out | 8499 | 850,000 | 1,001,000 | 3,218,835 | 3,218,835 | 2,840,000 | -378,835 | -11.8% |
| NON-OPERATING | | \$ 17,528,653 | \$ 17,849,806 | 23,909,835 | 23,916,147 | 20,430,000 | -3,479,835 | -14.6% |
| TOTAL | | \$102,597,369 | \$106,469,184 | 113,542,074 | 111,552,713 | 110,195,100 | -3,346,974 | -2.9% |



NON-GENERAL FUND SUMMARY

By FUND/ORGANIZATION

| NON-GENERAL FUNDS | FUND ORG | 2014 ACTUAL EXPENSES | 2015 ACTUAL EXPENSES | 2016 ADJUSTED BUDGET | 2016 ACTUAL EXPENSES | 2017 ADOPTED BUDGET | 17 BUDGET TO 16 BUDGET | PCT | ESTIMATED REVENUE | 2017 ESTIMATED RESERVE USE |
|--------------------------------|-------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|------------------------------------|--------|----------------------|-------------------------------------|
| Hotel/Motel | 10017-1307 | \$ 65,574 | \$ 73,950 | \$ 92,000 | \$ 70,026 | \$ 98,200 | 6,200 | 6.7% | 110,800 | 0 |
| Delinquent Tax | 10018-1310 | 387,188 | 95,567 | 200,000 | 63,974 | 200,000 | 0 | .0% | 200,000 | 0 |
| Delinquent Tax - Non Prod Land | 10018-1311 | 0 | 366,915 | 575,000 | 347,574 | 625,000 | 50,000 | 8.7% | 625,000 | 0 |
| Recorder-Equipment | 10020-1238 | 71,643 | 416,462 | 163,900 | 139,845 | 95,200 | -68,700 | -41.9% | 70,000 | 25,200 |
| R.E.D. Admin | 10035-1313 | 64,252 | 68,996 | 81,600 | 67,687 | 83,600 | 2,000 | 2.5% | 79,700 | 3,900 |
| Tax Installment Plan Admin | 10038-1324 | 70,591 | 81,514 | 101,200 | 80,676 | 95,500 | -5,700 | -5.6% | 90,000 | 5,500 |
| Sheriff IV-D Security | 10124-3024 | 168,733 | 169,532 | 507,900 | 414,186 | 537,300 | 29,400 | 5.8% | 537,300 | 0 |
| Sheriff IV-D Process Serv. | 10124-3026 | 246,143 | 252,873 | 0 | 0 | 0 | 0 | .0% | 0 | 0 |
| Sheriff Police Rotary | 10125-3025 | 6,976,069 | 7,360,230 | 7,821,400 | 7,825,497 | 7,423,900 | -397,500 | -5.1% | 7,553,000 | 0 |
| Sheriff Training Rotary | 10126-3028 | 26,493 | 44,681 | 83,000 | 72,629 | 80,500 | -2,500 | -3.0% | 50,000 | 30,500 |
| Sheriff Foreclosure Rotary | 10127-3029 | 560,627 | 594,112 | 594,500 | 598,989 | 580,300 | -14,200 | -2.4% | 450,000 | 130,300 |
| Inmate Welfare | 10131-3034 | 175,131 | 239,413 | 214,500 | 194,131 | 241,300 | 26,800 | 12.5% | 232,000 | 9,300 |
| Auto Ins & Repair | 10145-1151 | 188,029 | 233,093 | 334,000 | 193,931 | 359,900 | 25,900 | 7.8% | 220,000 | 139,900 |
| Insurance Retention | 10155-3030 | 75,000 | 95,090 | 140,000 | 88,495 | 150,000 | 10,000 | 7.1% | 75,000 | 75,000 |
| Consumer Affairs | 10158-1154 | 138,785 | 118,060 | 200,900 | 191,275 | 217,900 | 17,000 | 8.5% | 100,000 | 117,900 |
| SBC Phone Comm-Pros | 10161-2603 | 59,822 | 68,624 | 74,600 | 73,115 | 77,900 | 3,300 | 4.4% | 77,900 | 0 |
| SBC Phone Comm-Sh | 10161-3003 | 420,987 | 444,755 | 525,300 | 505,722 | 409,600 | -115,700 | -22.0% | 422,100 | 0 |
| 800MHz Maintenance | 10163-3120 | 452,228 | 316,541 | 447,100 | 424,058 | 332,200 | -114,900 | -25.7% | 450,000 | 0 |
| 800MHz County Radios | 10164-3120 | 0 | 85,339 | 60,000 | 0 | 59,300 | -700 | -1.2% | 65,000 | 0 |
| Foreclosure TF-Fiscal | 10168-1225 | 33,750 | 28,511 | 41,100 | 34,764 | 45,500 | 4,400 | 10.7% | 25,000 | 20,500 |
| Foreclosure TF-Sheriff | 10168-3014 | 86,191 | 140,858 | 167,800 | 151,576 | 142,100 | -25,700 | -15.3% | 80,000 | 62,100 |
| Foreclosure TF-TransOut | 10168-8499 | 202,600 | 139,400 | 202,600 | 94,300 | 150,000 | -52,600 | -26.0% | 100,000 | 50,000 |
| Building Standards | 10173-3104 | 2,904,097 | 2,986,084 | 3,170,700 | 3,004,730 | 3,130,000 | -40,700 | -1.3% | 3,000,000 | 130,000 |
| Engineer Community Rotary | 10175-4210 | 131,830 | 128,592 | 231,642 | 124,465 | 150,000 | -81,642 | -35.2% | 150,000 | 0 |
| Expedited Foreclosures | 10178-1228 | 44,868 | 429,032 | 128,100 | 117,511 | 398,400 | 270,300 | 211.0% | 180,000 | 218,400 |
| Clerk Courts Title | 10180-1503 | 3,345,310 | 3,864,439 | 6,510,600 | 6,469,673 | 3,630,400 | -2,880,200 | -44.2% | 4,000,000 | 0 |



NON-GENERAL FUND SUMMARY

By FUND/ORGANIZATION

| NON-GENERAL FUNDS | FUND ORG | 2014 ACTUAL EXPENSES | 2015 ACTUAL EXPENSES | 2016 ADJUSTED BUDGET | 2016 ACTUAL EXPENSES | 2017 ADOPTED BUDGET | 17 BUDGET TO 16 BUDGET | PCT | ESTIMATED REVENUE | 2017 ESTIMATED RESERVE USE |
|------------------------------|-------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|------------------------------------|---------|----------------------|-------------------------------------|
| Animal Control | 20004-5060 | \$ 931,094 | \$ 896,651 | \$ 1,004,400 | \$ 967,530 | \$ 1,006,700 | 2,300 | .2% | 1,006,700 | 0 |
| Animal Control-Audit | 20004-5130 | 79,679 | 84,100 | 92,100 | 82,387 | 92,100 | 0 | .0% | 92,100 | 0 |
| Sheriff Concealed Weapon | 20007-3027 | 66,353 | 70,590 | 180,600 | 175,718 | 219,500 | 38,900 | 21.5% | 150,000 | 69,500 |
| JFS-Shared | 20011-7103 | 10,650,014 | 10,574,467 | 12,224,100 | 12,303,941 | 12,279,200 | 55,100 | .5% | 12,855,951 | 0 |
| JFS-Family Support | 20011-7105 | 13,789,309 | 14,450,102 | 14,964,500 | 14,969,666 | 15,581,700 | 617,200 | 4.1% | 15,581,700 | 0 |
| JFS-Child Adult | 20011-7107 | 894,002 | 919,617 | 969,600 | 957,071 | 1,080,000 | 110,400 | 11.4% | 1,080,000 | 0 |
| JFS - Title XX TANF Services | 20011-7125 | 4,849,753 | 6,523,868 | 10,986,706 | 10,047,711 | 10,824,400 | -162,306 | -1.5% | 10,824,400 | 0 |
| JFS-Title XX | 20011-7127 | 1,501,868 | 91,436 | 0 | 17,878 | 0 | 0 | .0% | 0 | 0 |
| JFS-Medicaid Enhancement | 20011-7128 | 528,059 | 711,686 | 837,600 | 799,859 | 1,031,500 | 193,900 | 23.1% | 1,031,500 | 0 |
| JFS-Pass Thru | 20011-7129 | 1,210,121 | 1,584,855 | 2,330,000 | 2,087,478 | 2,200,000 | -130,000 | -5.6% | 2,200,000 | 0 |
| JFS-Refugee | 20011-7148 | 328,122 | 0 | 0 | 0 | 0 | 0 | .0% | 0 | 0 |
| JFS-WIA-Summit | 20024-7152 | 3,503,592 | 2,999,923 | 2,480,492 | 2,733,730 | 0 | -2,480,492 | -100.0% | 0 | 0 |
| JFS-WIA-Medina | 20024-7155 | 798,185 | 812,823 | 1,014,500 | 815,739 | 0 | -1,014,500 | -100.0% | 0 | 0 |
| JFS-WIA One Stop Summit | 20025-7152 | 239,551 | 24,840 | 0 | 0 | 0 | 0 | .0% | 0 | 0 |
| JFS-WIA One Stop Medina | 20025-7155 | 41,602 | 37,774 | 0 | 0 | 0 | 0 | .0% | 0 | 0 |
| JFS-WIOA-CCMEP | 20026-7152 | 0 | 0 | 1,052,408 | 257,054 | 0 | -1,052,408 | -100.0% | 0 | 0 |
| Motor Vehicle Admin | 20502-4105 | 2,581,683 | 2,379,085 | 2,690,583 | 2,409,355 | 1,923,300 | -767,283 | -28.5% | 1,923,300 | 0 |
| Motor Vehicle Maint | 20502-4110 | 6,797,819 | 6,844,739 | 6,877,600 | 6,322,772 | 6,731,300 | -146,300 | -2.1% | 6,731,300 | 0 |
| Motor Vehicle Engineer | 20502-4115 | 2,636,072 | 2,662,256 | 2,865,100 | 2,665,556 | 2,909,000 | 43,900 | 1.5% | 6,995,414 | 0 |
| Eng Drainage Maint 1 | 20505-4025 | 78,516 | 185,089 | 321,500 | 114,719 | 476,300 | 154,800 | 48.1% | 300,000 | 176,300 |
| Eng Drainage Maint 2 | 20508-4025 | 88,313 | 66,492 | 279,200 | 51,444 | 446,300 | 167,100 | 59.8% | 220,000 | 226,300 |
| Real Estate Assess | 20560-1235 | 6,107,590 | 10,545,343 | 6,462,800 | 5,840,923 | 6,597,400 | 134,600 | 2.1% | 6,400,000 | 197,400 |
| DRETAC-Fiscal | 20571-1316 | 783,248 | 2,452,789 | 3,474,888 | 2,489,720 | 2,400,100 | -1,074,788 | -30.9% | 3,000,000 | 0 |
| DRETAC-Pros | 20572-2616 | 790,422 | 945,977 | 1,273,215 | 1,038,243 | 1,165,200 | -108,015 | -8.5% | 1,000,000 | 165,200 |
| DRETAC-Foreclosures | 20573-2615 | 202,068 | 177,861 | 659,058 | 128,901 | 350,000 | -309,058 | -46.9% | 425,000 | 0 |
| Tax Certif Admin | 20574-1319 | 323,148 | 331,964 | 473,300 | 285,161 | 502,600 | 29,300 | 6.2% | 320,900 | 181,700 |



NON-GENERAL FUND SUMMARY

By FUND/ORGANIZATION

| NON-GENERAL FUNDS | FUND ORG | 2014 ACTUAL EXPENSES | 2015 ACTUAL EXPENSES | 2016 ADJUSTED BUDGET | 2016 ACTUAL EXPENSES | 2017 ADOPTED BUDGET | 17 BUDGET TO 16 BUDGET | PCT | ESTIMATED REVENUE | 2017 ESTIMATED RESERVE USE |
|----------------------------|-------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|------------------------------------|---------|----------------------|-------------------------------------|
| Children's Services | 20603-7407 | \$ 44,593,033 | \$ 47,077,253 | \$ 50,080,405 | \$ 48,261,350 | \$ 51,914,589 | 1,834,184 | 3.7% | 44,192,678 | 7,721,911 |
| ADAMH | 20704-5335 | 38,666,818 | 39,599,726 | 44,767,316 | 42,560,356 | 47,729,340 | 2,962,024 | 6.6% | 41,891,696 | 5,837,644 |
| DD-Operating | 20801-5210 | 74,600,126 | 71,523,610 | 74,031,849 | 69,430,850 | 70,865,623 | -3,166,226 | -4.3% | 64,291,480 | 6,574,143 |
| DD-Consol Don | 20813-5210 | 16,611 | 22,460 | 115,000 | 91,436 | 115,000 | 0 | .0% | 115,000 | 0 |
| JVCT Donations | 21972-2403 | 2,456 | 6,564 | 10,000 | 9,195 | 10,000 | 0 | .0% | 10,000 | 0 |
| CDBG Admin | 22018-6108 | 199,329 | 177,145 | 202,600 | 171,091 | 180,000 | -22,600 | -11.2% | 180,000 | 0 |
| CDBG Housing Rehab | 22018-6114 | 1,067,357 | 940,392 | 967,186 | 488,265 | 642,000 | -325,186 | -33.6% | 642,000 | 0 |
| CDBG Housing Rehab Loans | 22018-6119 | 102,500 | 51,250 | 146,250 | 51,250 | 100,000 | -46,250 | -31.6% | 100,000 | 0 |
| Neighborhood Stabil. Prog. | 22020-6110 | 186,750 | 17,192 | 0 | 0 | 0 | 0 | .0% | 0 | 0 |
| Land Reutilization Admin | 22030-6051 | 1,132,012 | 110,989 | 167,700 | 83,460 | 140,400 | -27,300 | -16.3% | 35,000 | 105,400 |
| CDBG Home Trust | 22036-6154 | 287,628 | 374,625 | 656,016 | 599,484 | 330,750 | -325,266 | -49.6% | 330,750 | 0 |
| CDBG Home Admin | 22036-6157 | 31,842 | 32,588 | 33,400 | 29,876 | 32,300 | -1,100 | -3.3% | 32,300 | 0 |
| Akron Lead Reduction | 22038-6159 | 13,599 | 11,243 | 4,606 | 0 | 0 | -4,606 | -100.0% | 0 | 0 |
| Hazard Materials | 23192-3112 | 98,778 | 140,096 | 162,448 | 77,136 | 113,096 | -49,352 | -30.4% | 110,000 | 3,096 |
| Issue II | 23247-4207 | 64,531 | 65,238 | 67,200 | 55,153 | 80,000 | 12,800 | 19.0% | 80,000 | 0 |
| Sheriff-DUI | 25083-3051 | 0 | 0 | 40,000 | 5,205 | 40,000 | 0 | .0% | 5,000 | 35,000 |
| Sheriff-DARE | 25372-3051 | 156,504 | 185,317 | 198,500 | 178,123 | 209,600 | 11,100 | 5.6% | 209,600 | 0 |
| Sheriff-Juvenile | 25511-3051 | 24,767 | 26,993 | 32,700 | 25,605 | 39,000 | 6,300 | 19.3% | 39,000 | 0 |
| Sheriff-Juvenile North | 25531-3051 | 12,921 | 6,356 | 29,800 | 11,892 | 32,200 | 2,400 | 8.1% | 32,200 | 0 |
| Sheriff-Senior | 25595-3051 | 485 | 950 | 1,000 | 260 | 0 | -1,000 | -100.0% | 0 | 0 |
| Sheriff-CPT | 25709-3051 | 0 | 16,924 | 35,000 | 11,694 | 50,000 | 15,000 | 42.9% | 35,000 | 15,000 |
| Emergency Mgmt | 26003-3551 | 545,415 | 652,056 | 632,972 | 597,875 | 607,400 | -25,572 | -4.0% | 602,787 | 4,613 |
| Probation Service | 27333-3325 | 184,714 | 264,841 | 358,000 | 238,238 | 388,000 | 30,000 | 8.4% | 250,000 | 138,000 |
| Dom Viol Trust-COC | 28270-3201 | 50,300 | 49,553 | 60,000 | 49,717 | 60,000 | 0 | .0% | 60,000 | 0 |
| Dom Viol Trust-Probate | 28270-3503 | 50,660 | 50,626 | 60,000 | 51,663 | 60,000 | 0 | .0% | 60,000 | 0 |
| Pros-CSEA | 28431-7503 | 7,921,744 | 8,135,786 | 8,716,800 | 8,241,474 | 8,910,800 | 194,000 | 2.2% | 8,910,800 | 0 |



NON-GENERAL FUND SUMMARY

By FUND/ORGANIZATION

| NON-GENERAL FUNDS | FUND ORG | 2014 ACTUAL EXPENSES | 2015 ACTUAL EXPENSES | 2016 ADJUSTED BUDGET | 2016 ACTUAL EXPENSES | 2017 ADOPTED BUDGET | 17 BUDGET TO 16 BUDGET | PCT | ESTIMATED REVENUE | 2017 ESTIMATED RESERVE USE |
|-----------------------------|-------------|----------------------------|----------------------------|----------------------------|----------------------------|---------------------------|------------------------------------|--------|----------------------|-------------------------------------|
| Clerk Courts Comp | 28505-2517 | \$ 795,522 | \$ 990,834 | \$ 906,300 | \$ 705,764 | \$ 675,000 | -231,300 | -25.5% | 750,000 | 0 |
| Juvenile Ct Computer | 28519-2415 | 29,295 | 19,623 | 10,000 | 9,519 | 15,000 | 5,000 | 50.0% | 20,000 | 0 |
| Probate Court-Computer | 28522-2211 | 199,862 | 175,584 | 192,500 | 182,287 | 198,900 | 6,400 | 3.3% | 160,000 | 38,900 |
| Enterprise Zone | 28613-6203 | 3,986 | 6,254 | 7,500 | 6,142 | 7,500 | 0 | .0% | 7,500 | 0 |
| Medical Examiner Lab | 28625-3110 | 316,380 | 340,688 | 337,700 | 301,745 | 331,500 | -6,200 | -1.8% | 225,000 | 106,500 |
| Juv Court Title IV-E | 28637-3409 | 723,976 | 738,451 | 849,200 | 580,179 | 652,500 | -196,700 | -23.2% | 652,500 | 0 |
| Juv Court Title IV-E Maint | 28637-3441 | 194,849 | 176,140 | 310,000 | 217,469 | 338,200 | 28,200 | 9.1% | 338,200 | 0 |
| Juv Court Driver Interv | 28640-3442 | 6,400 | 7,000 | 10,400 | 10,123 | 10,400 | 0 | .0% | 10,400 | 0 |
| Juv Court Legal Research | 28644-2411 | 6,130 | 4,431 | 5,000 | 4,636 | 10,000 | 5,000 | 100.0% | 5,000 | 5,000 |
| Juv Court Special Projects | 28646-2417 | 94,340 | 56,497 | 80,000 | 67,534 | 70,000 | -10,000 | -12.5% | 40,000 | 30,000 |
| Juv Court Clerk Fees | 28647-2403 | 8,691 | 6,448 | 10,000 | 3,935 | 10,000 | 0 | .0% | 10,000 | 0 |
| Probate Court-Mental Health | 28668-2217 | 47,900 | 62,450 | 135,000 | 77,955 | 60,000 | -75,000 | -55.6% | 50,000 | 10,000 |
| Dom Rel Ct Legal Research | 28672-2306 | 5,399 | 23,175 | 45,000 | 0 | 40,000 | -5,000 | -11.1% | 15,000 | 25,000 |
| Dom Rel Ct Special Projects | 28674-2309 | 270,031 | 261,305 | 335,919 | 283,002 | 347,596 | 11,677 | 3.5% | 260,000 | 87,596 |
| Comm Pleas Legal Research | 28682-2126 | 91,446 | 54,089 | 125,000 | 55,720 | 125,000 | 0 | .0% | 80,000 | 45,000 |
| Comm Pleas Special Projects | 28684-2140 | 1,016,877 | 1,078,883 | 986,900 | 731,870 | 1,017,800 | 30,900 | 3.1% | 1,000,000 | 17,800 |
| Akron Zoological Park Levy | 28721-8051 | 0 | 0 | 8,562,984 | 8,445,934 | 8,563,000 | 16 | .0% | 8,562,984 | 16 |
| Sheriff-911Wireless | 28730-3155 | 320,888 | 101,270 | 0 | 0 | 48,100 | 48,100 | .0% | 75,000 | 0 |
| Law Library | 28733-2148 | 407,969 | 358,535 | 418,200 | 366,730 | 385,400 | -32,800 | -7.8% | 350,000 | 35,400 |
| General Obligation Debt | 30620-8301 | 8,204,826 | 8,911,457 | 10,527,200 | 8,917,244 | 11,380,610 | 853,410 | 8.1% | 10,645,685 | 734,925 |
| Capital Projects Admin | 40010-8116 | 238,620 | 265,695 | 279,144 | 258,256 | 265,100 | -14,044 | -5.0% | 350,000 | 0 |
| DSSS | 50001-8510 | 41,725,524 | 43,351,559 | 50,721,523 | 44,533,261 | 44,859,300 | -5,862,223 | -11.6% | 47,309,570 | 0 |
| DSSS-Debt | 50051-8510 | 7,543,366 | 7,853,815 | 8,200,000 | 8,008,396 | 8,000,000 | -200,000 | -2.4% | 8,000,000 | 0 |
| Office Services | 60005-8753 | 1,294,400 | 1,103,532 | 1,319,800 | 966,117 | 1,319,300 | -500 | .0% | 1,319,300 | 0 |
| Workers Comp | 60008-8756 | 1,996,494 | 1,985,598 | 4,071,400 | 2,352,858 | 3,847,400 | -224,000 | -5.5% | 3,100,000 | 747,400 |
| Employee Hosp | 60011-8759 | 34,249,503 | 38,470,492 | 41,410,400 | 40,202,569 | 42,263,400 | 853,000 | 2.1% | 42,263,400 | 0 |



NON-GENERAL FUND SUMMARY

By FUND/ORGANIZATION

| <u>NON-GENERAL FUNDS</u> | <u>FUND ORG</u> | <u>2014 ACTUAL EXPENSES</u> | <u>2015 ACTUAL EXPENSES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENSES</u> | <u>2017 ADOPTED BUDGET</u> | <u>17 BUDGET TO 16 BUDGET</u> | <u>PCT</u> | <u>ESTIMATED REVENUE</u> | <u>2017 ESTIMATED RESERVE USE</u> |
|--------------------------------|---------------------|-------------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|------------------------------------|-----------------------------------------------|--------------|------------------------------|-----------------------------------------------|
| Employee Hosp - SLR | 60012-8759 | \$ 0 | \$ 0 | \$ 1,500,000 | \$ 153,748 | \$ 1,500,000 | 0 | .0% | 1,500,000 | 0 |
| Telephone | 60017-8765 | 1,073,788 | 1,203,704 | 1,446,500 | 966,124 | 1,431,700 | -14,800 | -1.0% | 1,431,700 | 0 |
| Internal Audit | 60020-8768 | 554,340 | 590,226 | 667,900 | 653,140 | 694,500 | 26,600 | 4.0% | 694,500 | 0 |
| Geographic Information Systems | 60021-8769 | 425,957 | 484,174 | 850,300 | 466,654 | 850,600 | 300 | .0% | 850,600 | 0 |
| Information Technology | 60025-8773 | 0 | 162,982 | 4,056,200 | 3,881,086 | 4,230,400 | 174,200 | 4.3% | 4,230,400 | 0 |
| Soil Water | 93250-9530 | 342,289 | 371,877 | 422,400 | 394,535 | 476,000 | 53,600 | 12.7% | 476,000 | 0 |
| TOTAL OTHER FUNDS | | \$348,896,052 | \$363,973,534 | \$416,560,810 | \$384,036,564 | \$403,804,904 | -12,755,906 | -3.1% | 388,079,095 | 24,353,244 |



COUNTY OF SUMMIT

GENERAL FUND EXPENDITURES BY OFFICEHOLDER

| <u>OFFICE</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2017 ADOPTED BUDGET</u> | <u>PERCENT CHANGE</u> |
|----------------------------|-------------------------------------|------------------------------------|---------------------------|
| EXECUTIVE | \$ 8,611,800 | \$ 8,855,200 | 2.8% |
| COUNCIL | 819,900 | 879,000 | 7.2% |
| FISCAL OFFICE | 4,843,300 | 4,960,300 | 2.4% |
| CLERK OF COURTS | 3,254,000 | 3,291,600 | 1.2% |
| COMMON PLEAS/ADULT PROB | 9,704,000 | 9,863,500 | 1.6% |
| COMMON PLEAS/OTHER | 3,118,000 | 2,869,000 | -8.0% |
| DOMESTIC REL COURT | 2,656,200 | 2,747,500 | 3.4% |
| PROBATE COURT | 2,109,300 | 2,156,700 | 2.2% |
| COURT OF APPEALS | 107,300 | 132,100 | 23.1% |
| JUVENILE COURT | 9,030,100 | 9,022,700 | -.1% |
| SHERIFF | 30,923,469 | 31,440,300 | 1.7% |
| PROSECUTOR | 5,611,600 | 5,743,400 | 2.3% |
| HRC | 182,800 | 186,700 | 2.1% |
| VETERANS | 2,844,700 | 2,859,800 | .5% |
| BOARD OF ELECTIONS | 5,815,770 | 4,757,300 | -18.2% |
| TOTAL OPERATING | \$ 89,632,239 | \$ 89,765,100 | .1% |
| NON-OPERATING | 23,909,835 | 20,430,000 | -14.6% |
| TOTAL NON-OPERATING | \$ 23,909,835 | \$ 20,430,000 | -14.6% |
| TOTAL | \$113,542,074 | \$110,195,100 | -2.9% |



COUNTY OF SUMMIT

2017 GENERAL FUND BUDGET EXPENDITURES BY TYPE

| | 2016 ADJUSTED BUDGET | 2017 ADOPTED BUDGET | PERCENT CHANGE |
|------------------------------------------|----------------------------|---------------------------|-------------------|
| <i>Salaries</i> | \$ 52,495,632 | \$ 52,714,700 | .4% |
| <i>Fringe Benefits</i> | 20,338,659 | 21,064,600 | 3.6% |
| <i>Professional Services</i> | 4,999,200 | 4,542,100 | -9.1% |
| <i>Internal Services</i> | 1,412,641 | 1,455,800 | 3.1% |
| <i>Supplies & Materials</i> | 1,125,600 | 1,158,200 | 2.9% |
| <i>Travel & Continuing Education</i> | 92,000 | 92,200 | .2% |
| <i>Vehicle & Fuel Repair</i> | 285,800 | 373,800 | 30.8% |
| <i>Contract Services</i> | 15,904,694 | 12,463,900 | -21.6% |
| <i>Utilities</i> | 3,397,399 | 3,115,600 | -8.3% |
| <i>Insurance</i> | 581,201 | 624,000 | 7.4% |
| <i>Rents & Leases</i> | 494,500 | 444,800 | -10.1% |
| <i>Advertising & Printing</i> | 173,400 | 143,800 | -17.1% |
| <i>Grants & Subsidies</i> | 6,807,717 | 6,975,700 | 2.5% |
| <i>Equipment</i> | 142,900 | 105,100 | -26.5% |
| <i>Other</i> | 2,071,896 | 2,080,800 | .4% |
| <i>Transfers Out</i> | 3,218,835 | 2,840,000 | -11.8% |
| TOTAL | \$113,542,074 | \$110,195,100 | -2.9% |



COUNTY OF SUMMIT

GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS & CAPITAL PROJECTS FUNDS

EXPENDITURE ANALYSIS BY FUND 2014 THROUGH 2017 (MAJOR FUNDS)

| FUND | 2014 ACTUAL EXPENSE | 2015 ACTUAL EXPENSE | 2016 ADJUSTED BUDGET | 2016 ACTUAL EXPENSE | 2017 ADOPTED BUDGET |
|------------------------------------------------|------------------------------------|------------------------------------|-------------------------------------|------------------------------------|------------------------------------|
| <i>General Fund</i> | \$102,597,369 | \$106,469,184 | \$113,542,074 | \$111,552,713 | \$110,195,100 |
| <i>Animal Control Fund</i> | 1,010,773 | 980,751 | 1,096,500 | 1,049,917 | 1,098,800 |
| <i>Real Estate Assessment Fund</i> | 6,107,590 | 10,545,343 | 6,462,800 | 5,840,923 | 6,597,400 |
| <i>Sheriff Police Rotary Fund</i> | 6,976,069 | 7,360,230 | 7,821,400 | 7,825,497 | 7,423,900 |
| <i>Child Support Enforcement Fund</i> | 7,921,744 | 8,135,786 | 8,716,800 | 8,241,474 | 8,910,800 |
| <i>Vehicle Title Administration Fund</i> | 3,345,310 | 3,864,439 | 6,510,600 | 6,469,673 | 3,630,400 |
| <i>Job & Family Services</i> | 38,334,176 | 38,731,391 | 45,807,498 | 44,733,073 | 42,996,800 |
| <i>Sanitary Sewer Services</i> | 41,725,524 | 43,351,559 | 50,721,523 | 44,533,261 | 44,859,300 |
| <i>Motor Vehicle & Gas Tax Fund</i> | 12,015,574 | 11,886,079 | 12,433,283 | 11,397,683 | 11,563,600 |
| <i>Development Grants</i> | 3,021,018 | 1,715,425 | 2,177,758 | 1,423,425 | 1,425,450 |
| <i>Board of Development Disabilities Fund</i> | 74,616,737 | 71,546,070 | 74,146,849 | 69,522,286 | 70,980,623 |
| <i>Children Services Board</i> | 44,593,033 | 47,077,253 | 50,080,405 | 48,261,350 | 51,914,589 |
| <i>Alcohol, Drug & Mental Health Board</i> | 38,666,818 | 39,599,726 | 44,767,316 | 42,560,356 | 47,729,340 |
| <i>Internal Service Funds</i> | 39,594,483 | 44,000,709 | 55,322,500 | 49,642,297 | 56,137,300 |
| <i>Debt Service Funds</i> | 15,748,192 | 16,765,272 | 18,727,200 | 16,925,640 | 19,380,610 |
| <i>All Other Funds</i> | 15,219,012 | 18,413,499 | 31,768,379 | 25,609,710 | 29,155,992 |
| TOTAL | \$451,493,422 | \$470,442,717 | \$530,102,885 | \$495,589,277 | \$514,000,004 |



COUNTY OF SUMMIT

GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS & CAPITAL PROJECT FUNDS

EXPENDITURE ANALYSIS BY CATEGORY 2014 THROUGH 2017 (MAJOR FUNDS)

| DESCRIPTION | 2014 ACTUAL EXPENSE | 2015 ACTUAL EXPENSE | 2016 ADJUSTED BUDGET | 2016 ACTUAL EXPENSE | 2017 ADOPTED BUDGET |
|-------------------------------|------------------------------------|------------------------------------|-------------------------------------|------------------------------------|------------------------------------|
| Salaries | \$144,801,537 | \$149,434,822 | \$152,419,902 | \$148,551,077 | \$152,033,081 |
| Fringe Benefits | 58,720,892 | 59,547,791 | 61,560,649 | 59,950,041 | 64,156,657 |
| Professional Services | 5,810,536 | 5,714,012 | 6,459,299 | 5,680,434 | 6,706,780 |
| Internal Services | 2,643,419 | 2,533,430 | 5,133,783 | 4,427,315 | 5,063,200 |
| Supplies & Materials | 7,011,026 | 7,027,415 | 7,596,089 | 5,876,820 | 7,260,154 |
| Travel & Continuing Education | 1,446,773 | 1,425,522 | 1,634,010 | 1,359,221 | 1,608,909 |
| Vehicle & Fuel Repair | 1,301,866 | 1,117,209 | 1,411,978 | 1,039,893 | 1,557,600 |
| Contract Services | 125,046,379 | 127,359,917 | 156,315,364 | 146,290,418 | 151,582,993 |
| Utilities | 6,075,514 | 6,203,615 | 6,931,774 | 6,055,507 | 6,621,480 |
| Insurance | 35,869,094 | 38,732,195 | 46,232,720 | 41,958,940 | 46,915,736 |
| Rents & Leases | 1,599,741 | 1,488,026 | 1,981,037 | 1,839,258 | 2,107,096 |
| Advertising & Printing | 673,963 | 635,252 | 1,057,480 | 561,910 | 985,100 |
| Grants & Subsidies | 9,569,903 | 7,899,584 | 8,728,916 | 7,981,774 | 8,204,202 |
| Equipment | 2,357,401 | 2,275,732 | 2,288,897 | 1,875,518 | 2,382,833 |
| Capital Outlay | 2,055,620 | 1,851,096 | 2,849,800 | 1,746,906 | 529,000 |
| Debt Service | 15,748,192 | 16,765,272 | 18,727,200 | 16,925,640 | 19,380,610 |
| Other | 20,432,317 | 21,985,313 | 29,650,746 | 25,431,165 | 24,250,573 |
| Transfers Out | 10,329,248 | 18,446,513 | 19,123,241 | 18,037,441 | 12,654,000 |
| TOTAL | \$451,493,422 | \$470,442,717 | \$530,102,885 | \$495,589,277 | \$514,000,004 |

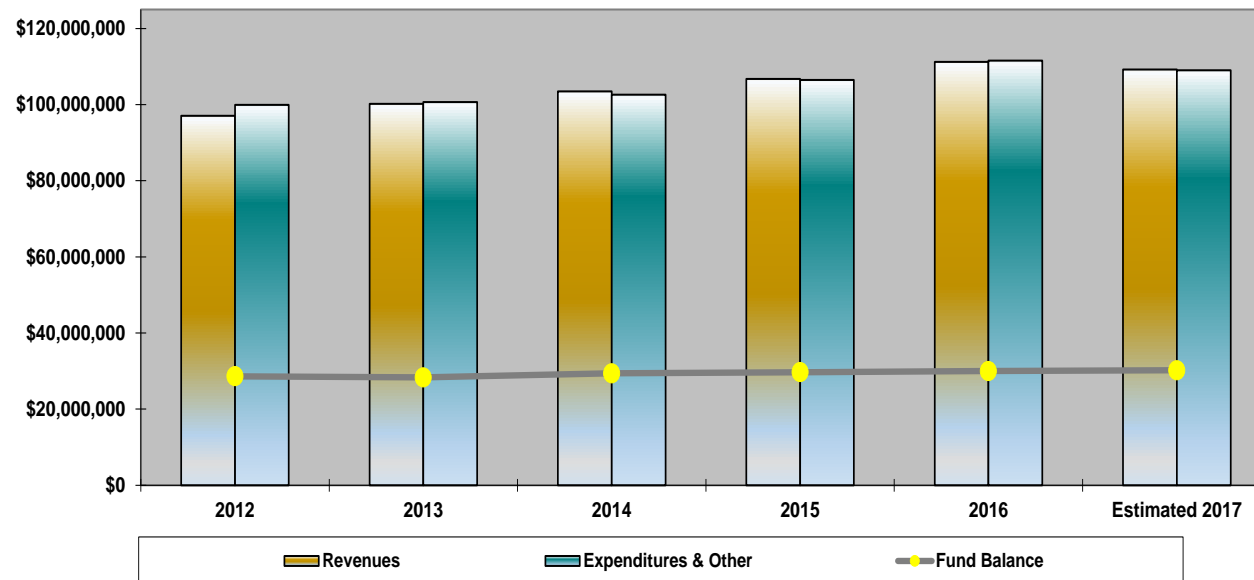


2017 PROJECTED FUND BALANCE GENERAL FUND

The unencumbered fund balance in the General Fund at the end of the year 2016 was \$4,689,979. For budgeting purposes, it is the goal of the County to maintain a carryover unencumbered fund balance in the General Fund and Budget Stabilization Fund of no less than 17.3% of the budgeted operating expenditures for the year. The County maintains a Budget Stabilization Fund to be used only in emergency situations. The balance in the Budget Stabilization Fund is projected to remain at \$25,325,501.00 at year-end 2017. By regulation of the Ohio Revised Code, these funds are not to be certified by the Budget Commission of the County as an available source of funds until they are actually needed for an emergency situation. For 2017, the targeted balance would be \$19,063,752 (17.3% of \$110,195,100) with the actual projected balance totalling \$30,206,890. The following chart summarizes historical General Fund revenue, expenditures and fund balance of the County:

| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|------------------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| Receipts | \$97,051,998 | \$100,195,625 | \$103,481,955 | \$106,749,715 | \$111,231,866 | \$109,199,386 |
| Expenditures | \$99,937,281 | \$100,675,518 | \$102,597,369 | \$106,469,184 | \$111,552,713 | \$109,007,976 |
| Outstanding Encumbrances | \$4,029,636 | \$3,848,100 | \$3,656,429 | \$3,635,769 | \$3,014,075 | \$3,014,075 |
| Available Fund Balance | \$28,635,541 | \$28,337,185 | \$29,413,442 | \$29,714,633 | \$30,015,480 | \$30,206,890 |
| Budget Stabilization Fund Balance | \$25,325,501 | \$25,325,501 | \$25,325,501 | \$25,325,501 | \$25,325,501 | \$25,325,501 |
| Ending General Fund Unencumbered Balance | \$3,310,040 | \$3,011,684 | \$4,087,941 | \$4,389,132 | \$4,689,979 | \$4,881,389 |

| | | | | | | |
|--------------------------------|-------|-------|-------|-------|-------|-------|
| Fund Balance % of Revenues | 29.5% | 28.3% | 28.4% | 27.8% | 27.0% | 27.7% |
| Fund Balance % of Expenditures | 28.7% | 28.1% | 28.7% | 27.9% | 26.9% | 27.7% |



A projection of the December 31, 2017 carryover balances of all operating funds along with the Debt Service Fund and the Capital Improvements Fund is presented on the following page.



COUNTY OF SUMMIT

GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE & CAPITAL PROJECT FUNDS PROJECTED FUND BALANCES - DECEMBER 31, 2017 (MAJOR FUNDS)

| <u>FUND</u> | <u>1/1/2017 BEGINNING BALANCE</u> | <u>PLUS PROJECTED REVENUE</u> | <u>AVAILABLE BALANCE</u> | <u>LESS BUDGETED EXPENSES</u> | <u>12/31/2017 ENDING BALANCE</u> | <u>% CHANGE</u> |
|------------------------------------------------|-------------------------------------------|---------------------------------------|------------------------------|---------------------------------------|------------------------------------------|---------------------|
| <i>General Fund</i> | \$ 4,689,979 | \$ 109,199,387 | \$ 113,889,366 | \$ 110,195,100 | \$ 3,694,266 | -21.2% |
| <i>Animal Control Fund</i> | -26,680 | 1,098,800 | 1,072,120 | 1,098,800 | -26,680 | .0% |
| <i>Real Estate Assessment Fund</i> | 4,147,536 | 6,400,000 | 10,547,536 | 6,597,400 | 3,950,136 | -4.8% |
| <i>Sheriff Police Rotary Fund</i> | -279,879 | 7,553,000 | 7,273,121 | 7,423,900 | -150,779 | -46.1% |
| <i>Child Support Enforcement Fund</i> | -475,501 | 8,910,800 | 8,435,299 | 8,910,800 | -475,501 | .0% |
| <i>Vehicle Title Administration Fund</i> | 3,468,276 | 4,000,000 | 7,468,276 | 3,630,400 | 3,837,876 | 10.7% |
| <i>Job & Family Services</i> | -2,175,757 | 43,573,551 | 41,397,794 | 42,996,800 | -1,599,006 | -26.5% |
| <i>Environmental Services - Sewer Funds</i> | 19,594,289 | 47,309,570 | 66,903,859 | 44,859,300 | 22,044,559 | 12.5% |
| <i>Motor Vehicle & Gas Tax Fund</i> | 2,290,773 | 15,650,014 | 17,940,787 | 11,563,600 | 6,377,187 | 178.4% |
| <i>Development Grants</i> | -343,846 | 1,320,050 | 976,204 | 1,425,450 | -449,246 | 30.7% |
| <i>Board of Development Disabilities Fund</i> | 48,355,535 | 64,406,480 | 112,762,015 | 70,980,623 | 41,781,392 | -13.6% |
| <i>Children Services Board</i> | 17,960,001 | 44,192,678 | 62,152,679 | 51,914,589 | 10,238,090 | -43.0% |
| <i>Alcohol, Drug & Mental Health Board</i> | 41,351,012 | 41,891,696 | 83,242,708 | 47,729,340 | 35,513,368 | -14.1% |
| <i>Internal Service Funds</i> | 17,708,050 | 55,389,900 | 73,097,950 | 56,137,300 | 16,960,650 | -4.2% |
| <i>Debt Service Funds</i> | 5,182,485 | 18,645,685 | 23,828,170 | 19,380,610 | 4,447,560 | -14.2% |
| <i>All Other Funds</i> | 15,855,848 | 27,736,871 | 43,592,719 | 29,155,992 | 14,436,727 | -9.0% |
| TOTAL | \$177,302,121 | \$ 497,278,482 | \$ 674,580,603 | \$514,000,004 | \$160,580,599 | |



ALL FUNDS SOURCES AND USES - SUMMARY OF REVENUES AND EXPENDITURES
2014 - 2017

| | 2014 <u>ACTUAL</u> | 2015 <u>ACTUAL</u> | 2016 <u>PROJECTED</u> | 2016 <u>ACTUAL</u> | 2017 <u>PROJECTED</u> |
|------------------------------------|-----------------------------|-----------------------------|------------------------------|-----------------------------|------------------------------|
| SOURCES OF FUNDS: | | | | | |
| Revenues | | | | | |
| Taxes: | | | | | |
| Sales Taxes | \$42,335,694 | \$45,142,896 | \$45,142,896 | \$46,344,338 | \$47,363,913 |
| Property Taxes | 126,890,172 | 127,653,870 | 136,012,968 | 136,276,508 | 135,564,965 |
| Permissive Taxes | 4,017,380 | 4,138,039 | 4,025,000 | 4,153,941 | 4,158,000 |
| Other Taxes | 9,846,572 | 10,064,563 | 10,743,508 | 10,706,153 | 10,830,010 |
| Licenses & Permits | 830,027 | 785,298 | 944,500 | 832,484 | 946,800 |
| Intergovernmental Revenue | 107,744,254 | 108,382,536 | 110,200,832 | 110,862,495 | 110,465,032 |
| Charges for Services | 119,214,079 | 123,441,461 | 136,396,401 | 131,285,576 | 140,923,586 |
| Fines & Forfeitures | 1,531,689 | 1,364,684 | 1,423,523 | 1,252,480 | 1,294,885 |
| Interest Income | 2,257,603 | 2,647,787 | 2,588,100 | 3,101,718 | 2,886,200 |
| Miscellaneous Revenue | <u>37,123,405</u> | <u>36,092,521</u> | <u>32,118,890</u> | <u>41,909,789</u> | <u>33,319,091</u> |
| Total Revenues | <u>\$451,790,875</u> | <u>\$458,944,627</u> | <u>\$479,596,618</u> | <u>\$486,725,482</u> | <u>\$487,752,482</u> |
| Other Financing Sources | <u>9,506,518</u> | <u>10,373,202</u> | <u>11,955,000</u> | <u>15,739,185</u> | <u>9,526,000</u> |
| TOTAL FINANCIAL SOURCES | <u>\$461,297,393</u> | <u>\$469,317,828</u> | <u>\$491,551,618</u> | <u>\$502,464,666</u> | <u>\$497,278,482</u> |
| USES OF FUNDS: | | | | | |
| Expenditures/Expenses | | | | | |
| General Govt. Services | \$74,732,072 | \$87,632,396 | \$101,951,212 | \$91,883,731 | \$97,333,800 |
| Public Safety | 53,547,293 | 55,975,605 | 57,377,514 | 56,903,382 | 57,705,096 |
| Judicial | 31,071,812 | 32,536,608 | 33,882,634 | 31,761,658 | 33,506,996 |
| Community Services | 48,186,696 | 49,490,814 | 66,292,265 | 59,202,073 | 59,720,250 |
| Transportation | 12,015,574 | 11,886,079 | 12,433,283 | 11,397,683 | 11,563,600 |
| Human Services | 213,514,246 | 214,374,361 | 234,018,076 | 222,595,591 | 232,144,352 |
| Debt Service | <u>15,748,192</u> | <u>17,590,272</u> | <u>18,727,200</u> | <u>16,925,640</u> | <u>19,380,610</u> |
| Total Expenditures/Expenses | <u>\$448,815,885</u> | <u>\$469,486,136</u> | <u>\$524,682,184</u> | <u>\$490,669,758</u> | <u>\$511,354,704</u> |
| Other Financing Uses | <u>2,677,537</u> | <u>1,781,582</u> | <u>5,420,701</u> | <u>4,919,519</u> | <u>2,645,300</u> |
| TOTAL FINANCIAL USES | <u>\$451,493,422</u> | <u>\$471,267,718</u> | <u>\$530,102,885</u> | <u>\$495,589,277</u> | <u>\$514,000,004</u> |
| SOURCES OVER (UNDER) USES * | <u>\$9,803,971</u> | <u>(\$1,949,889)</u> | <u>(\$38,551,267)</u> | <u>\$6,875,389</u> | <u>(\$16,721,522)</u> |

* Negative balances anticipate use of fund reserves.



2017 PROJECTED CASH FLOW GENERAL FUND

| REVENUE | 1st <u>Quarter</u> | 2nd <u>Quarter</u> | 3rd <u>Quarter</u> | 4th <u>Quarter</u> | <u>Total</u> |
|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|
| Taxes | \$12,845,953 | \$24,180,617 | \$24,180,617 | \$14,357,241 | \$75,564,427 |
| Intergovernmental | | | | | |
| Receipts | \$1,986,370 | \$2,400,197 | \$1,986,370 | \$1,903,604 | \$8,276,540 |
| Licenses & Permits | \$7,220 | \$15,580 | \$7,220 | \$7,980 | \$38,000 |
| Fines & Forfeitures | \$158,596 | \$158,596 | \$158,596 | \$158,596 | \$634,385 |
| Charges For Services | \$2,857,357 | \$3,968,552 | \$6,032,198 | \$3,016,099 | \$15,874,206 |
| Other Financing Sources | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Revenue | <u>\$2,467,312</u> | <u>\$2,379,194</u> | <u>\$1,850,484</u> | <u>\$2,114,839</u> | <u>\$8,811,829</u> |
| Total Revenue | <u>\$20,322,808</u> | <u>\$33,102,735</u> | <u>\$34,215,485</u> | <u>\$21,558,360</u> | <u>\$109,199,387</u> |
| EXPENDITURES | 1st <u>Quarter</u> | 2nd <u>Quarter</u> | 3rd <u>Quarter</u> | 4th <u>Quarter</u> | <u>Total</u> |
| PERSONNEL EXPENDITURES | | | | | |
| Salaries & Wages | | | | | |
| Elected Officials | \$281,244 | \$317,928 | \$330,156 | \$293,472 | \$1,222,800 |
| Employees | <u>\$13,233,418</u> | <u>\$11,328,218</u> | <u>\$13,233,418</u> | <u>\$13,696,845</u> | <u>\$51,491,900</u> |
| WAGES | \$13,514,662 | \$11,646,146 | \$13,563,574 | \$13,990,317 | \$52,714,700 |
| FRINGE BENEFITS | \$5,413,602 | \$4,634,212 | \$5,413,602 | \$5,603,184 | \$21,064,600 |
| OPERATIONAL EXPENDITURES | \$5,529,528 | \$6,451,116 | \$5,529,528 | \$5,529,528 | \$23,039,700 |
| UTILITIES & LEASES | \$1,068,120 | \$854,496 | \$747,684 | \$890,100 | \$3,560,400 |
| GOVERNMENT SUBSIDIES | <u>\$1,079,727</u> | <u>\$3,435,495</u> | <u>\$490,785</u> | <u>\$4,809,693</u> | <u>\$9,815,700</u> |
| Total Expenditures | <u>\$26,605,640</u> | <u>\$27,021,465</u> | <u>\$25,745,174</u> | <u>\$30,822,822</u> | <u>\$110,195,100</u> |
| Expend. (Over)/Under Revenues | (\$6,282,832) | \$6,081,270 | \$8,470,311 | (\$9,264,462) | (\$995,713) |



FULL-TIME EMPLOYEES BUDGETED 2012-2017

| <u>DEPARTMENT</u> | <u>2012 BUDGETED</u> | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
| <i>Board of Elections</i> | 49.00 | 34.00 | 34.00 | 36.00 | 36.00 | 36.00 |
| <i>Clerk of Courts</i> | 85.00 | 94.00 | 92.00 | 89.00 | 84.50 | 79.50 |
| <i>Council</i> | 15.00 | 15.00 | 15.00 | 15.00 | 15.00 | 15.00 |
| <i>Engineer</i> | 117.20 | 110.20 | 107.64 | 104.64 | 102.64 | 99.64 |
| <i>Executive</i> | 176.35 | 175.07 | 174.74 | 174.24 | 168.91 | 171.68 |
| <i>Fiscal Office</i> | 165.81 | 156.00 | 159.00 | 162.00 | 145.00 | 149.00 |
| <i>Human Resource Commission</i> | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| <i>Information Technology</i> | 3.00 | 3.00 | 3.00 | 3.00 | 30.50 | 29.31 |
| <i>Internal Audit</i> | 6.00 | 6.00 | 8.00 | 7.50 | 8.00 | 8.00 |
| <i>Job & Family Services</i> | 353.70 | 356.60 | 356.24 | 368.35 | 367.83 | 380.14 |
| <i>Judicial</i> | 323.86 | 330.39 | 325.50 | 319.61 | 312.61 | 315.80 |
| <i>Prosecutor</i> | 199.47 | 198.99 | 199.43 | 199.05 | 196.12 | 196.09 |
| <i>Sanitary Sewer Systems</i> | 136.90 | 138.80 | 134.56 | 131.56 | 134.22 | 135.19 |
| <i>Sheriff</i> | 413.51 | 408.00 | 404.50 | 408.13 | 408.89 | 409.12 |
| <i>Social</i> | 967.90 | 953.30 | 919.50 | 871.00 | 865.00 | 821.50 |
| Total - All Functions | 3,016.70 | 2,983.35 | 2,937.11 | 2,893.06 | 2,879.22 | 2,849.97 |
| General Fund: | 1,005.82 | 985.63 | 973.35 | 959.18 | 936.48 | 934.22 |
| All Other Funds: | 2,010.87 | 1,997.72 | 1,963.76 | 1,933.88 | 1,942.74 | 1,915.75 |
| Total All Funds: | 3,016.70 | 2,983.35 | 2,937.11 | 2,893.06 | 2,879.22 | 2,849.97 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

REVENUE PROJECTIONS



COUNTY OF SUMMIT

GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS & CAPITAL PROJECT FUNDS

REVENUE ANALYSIS BY FUND 2014 THROUGH 2017 (MAJOR FUNDS)

| FUND | 2014 ACTUAL REVENUE | 2015 ACTUAL REVENUE | 2016 PROJECTED REVENUE | 2016 ACTUAL REVENUE | 2017 PROJECTED REVENUE |
|------------------------------------------------|------------------------------------|------------------------------------|---------------------------------------|------------------------------------|---------------------------------------|
| <i>General Fund</i> | \$103,481,955 | \$106,749,715 | \$ 107,725,416 | \$111,231,866 | \$ 109,199,387 |
| <i>Animal Control Fund</i> | 989,276 | 945,097 | 1,096,500 | 1,048,697 | 1,098,800 |
| <i>Real Estate Assessment Fund</i> | 6,234,050 | 6,145,651 | 6,400,000 | 6,213,854 | 6,400,000 |
| <i>Sheriff Police Rotary Fund</i> | 6,479,666 | 7,434,661 | 7,553,000 | 7,555,577 | 7,553,000 |
| <i>Child Support Enforcement Fund</i> | 6,908,563 | 9,085,511 | 8,765,750 | 7,961,420 | 8,910,800 |
| <i>Vehicle Title Administration Fund</i> | 4,228,973 | 4,453,068 | 4,000,000 | 4,373,687 | 4,000,000 |
| <i>Job & Family Services</i> | 40,569,144 | 40,613,863 | 43,191,016 | 44,609,595 | 43,573,551 |
| <i>Environmental Services - Sewer Funds</i> | 43,792,214 | 44,240,344 | 46,943,820 | 45,289,919 | 47,309,570 |
| <i>Motor Vehicle & Gas Tax Fund</i> | 15,087,814 | 15,703,452 | 15,418,347 | 16,324,603 | 15,650,014 |
| <i>Development Grants</i> | 3,054,825 | 1,478,455 | 1,292,000 | 1,685,204 | 1,320,050 |
| <i>Board of Development Disabilities Fund</i> | 68,572,386 | 64,998,072 | 66,371,753 | 70,120,672 | 64,406,480 |
| <i>Children Services Board</i> | 43,067,973 | 44,579,659 | 44,311,600 | 44,066,376 | 44,192,678 |
| <i>Alcohol, Drug & Mental Health Board</i> | 43,273,310 | 42,549,740 | 41,175,291 | 42,539,942 | 41,891,696 |
| <i>Internal Service Funds</i> | 42,092,991 | 44,412,464 | 51,751,100 | 52,468,450 | 55,389,900 |
| <i>Debt Service Funds</i> | 16,244,421 | 16,913,708 | 17,752,704 | 18,505,460 | 18,645,685 |
| <i>All Other Funds</i> | 17,219,833 | 19,014,371 | 27,803,321 | 28,469,346 | 27,736,871 |
| TOTAL | \$461,297,393 | \$469,317,828 | \$ 491,551,618 | \$502,464,666 | \$ 497,278,482 |



COUNTY OF SUMMIT 2017 BUDGET

General Fund Revenue

| | | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 FINAL CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>OFFICIAL 2017 CERTIFICATE</u> |
|--------------------------------|-------------------------|------------------------|------------------------|---------------------------------------|------------------------|------------------------------------------|
| TAXES | | | | | | |
| 11003 | R.E. Property Taxes | \$18,119,872 | \$18,260,092 | \$16,907,835 | \$17,250,223 | \$17,184,504 |
| 11010 | Tang. Pers. Prop. | \$0 | \$1,447 | . | \$21,131 | \$175,000 |
| 11019 | Trailer Tax | \$9,791 | \$9,733 | \$11,000 | \$10,428 | \$11,000 |
| 11202 | Sales Tax | \$42,335,694 | \$44,373,867 | \$45,142,896 | \$46,344,338 | \$47,363,913 |
| 11301 | Property Transfer Tax | \$6,594,443 | \$6,922,956 | \$7,578,947 | \$7,500,900 | \$7,624,757 |
| 11304 | Casino Tax Revenue | \$3,252,129 | \$3,141,607 | \$3,164,561 | \$3,205,253 | \$3,205,253 |
| TOTAL TAXES | | <u>\$70,311,929</u> | <u>\$72,709,702</u> | <u>\$72,805,239</u> | <u>\$74,332,273</u> | <u>\$75,564,427</u> |
| LICENSES | | | | | | |
| 12001 | Vendor Licenses | \$24,737 | \$28,180 | \$35,000 | \$27,343 | \$35,000 |
| 12004 | Cigarette Licenses | \$6,838 | \$5,876 | \$3,000 | \$6,293 | \$3,000 |
| TOTAL LICENSES | | <u>\$31,575</u> | <u>\$34,056</u> | <u>\$38,000</u> | <u>\$33,636</u> | <u>\$38,000</u> |
| INTERGOVERNMENTAL | | | | | | |
| 13001 | IV-D Fees | \$388,612 | \$366,240 | \$288,886 | \$477,730 | \$150,000 |
| 13151 | Defense of Indigents | \$1,609,502 | \$1,761,592 | \$1,848,474 | \$2,228,149 | \$1,945,117 |
| 13361 | Local Government | \$5,411,645 | \$5,919,262 | \$5,914,869 | \$5,782,990 | \$5,782,990 |
| 13571 | JC-Fed School Breakfast | \$38,063 | \$34,016 | \$35,000 | \$31,713 | \$30,000 |
| 13572 | JC-Fed School Lunch | \$66,510 | \$54,578 | \$40,000 | \$59,290 | \$45,000 |
| 13646 | Public Defender | \$198,276 | \$217,851 | \$110,000 | \$251,282 | \$110,000 |
| 13736 | IV-E Admin Fees | \$180,611 | \$253,461 | \$187,907 | \$209,249 | \$213,433 |
| TOTAL INTERGOVERNMENTAL | | <u>\$7,893,218</u> | <u>\$8,607,001</u> | <u>\$8,425,136</u> | <u>\$9,040,403</u> | <u>\$8,276,540</u> |



COUNTY OF SUMMIT 2017 BUDGET

General Fund Revenue

| | | 2014 <u>ACTUAL</u> | 2015 <u>ACTUAL</u> | 2016 FINAL <u>CERTIFICATE</u> | 2016 <u>ACTUAL</u> | OFFICIAL 2017 <u>CERTIFICATE</u> |
|--------------------------------------|--------------------------|-----------------------|-----------------------|-------------------------------------|-----------------------|----------------------------------------|
| CHARGES FOR SERVICES | | | | | | |
| 15107 | Tax Maps | \$363 | \$195 | \$241 | \$166 | \$169 |
| 15137 | Akron Jail | \$4,061,888 | \$4,397,326 | \$4,347,758 | \$4,724,119 | \$4,818,601 |
| 15167 | Auditor Fees | \$3,274,260 | \$3,177,795 | \$3,261,578 | \$3,173,550 | \$3,205,286 |
| 15182 | Board of Election Fees | \$1,990 | \$7,812 | \$3,720 | \$305 | \$311 |
| 15212 | Clerk of Court Fees | \$2,530,605 | \$2,821,137 | \$3,131,975 | \$2,561,137 | \$2,612,360 |
| 15242 | Coroner Fees | \$74 | \$0 | \$0 | . | . |
| 15287 | Juvenile Court Fees | \$27,393 | \$28,332 | \$30,335 | \$29,826 | \$30,423 |
| 15288 | Juvenile Atty Fee Reimb | \$0 | \$250 | \$0 | \$278 | \$284 |
| 15362 | Other Fees | \$21,057 | \$20,143 | \$18,146 | \$26,349 | \$26,876 |
| 15422 | Probate Court Fees | \$439,477 | \$514,264 | \$471,828 | \$495,195 | \$505,099 |
| 15467 | Recorder Fees | \$1,955,681 | \$2,050,234 | \$2,136,528 | \$2,142,250 | \$2,185,095 |
| 15512 | Sheriff Fees | \$882,939 | \$1,091,406 | \$1,107,270 | \$758,799 | \$758,799 |
| 15529 | Soil & Water Site Review | \$18,000 | \$18,000 | \$18,000 | \$18,000 | \$18,000 |
| 15542 | Treasurer Fees | \$1,663,296 | \$1,638,363 | \$1,660,790 | \$1,662,192 | \$1,678,814 |
| 15572 | U.S. Marshall | \$3,761 | \$5,029 | \$0 | \$5,155 | . |
| 15662 | Muni Court Refunds | \$20,387 | \$31,681 | \$26,782 | \$29,025 | \$29,896 |
| 15722 | Photo-Copies | \$3,627 | \$3,987 | \$3,616 | \$4,111 | \$4,193 |
| TOTAL CHGS FOR SERVICES | | <u>\$14,904,797</u> | <u>\$15,805,953</u> | <u>\$16,218,567</u> | <u>\$15,630,457</u> | <u>\$15,874,206</u> |
| FINES AND FORFEITURES | | | | | | |
| 16002 | Clerk of Court Fines | \$60,173 | \$25,446 | \$21,995 | \$23,648 | \$24,357 |
| 16004 | Muni Court Fines | \$727,137 | \$652,702 | \$660,068 | \$561,416 | \$578,259 |
| 16005 | Juvenile Court Fines | \$31,246 | \$27,957 | \$30,960 | \$30,844 | \$31,769 |
| TOTAL FINES & FORFEITURES | | <u>\$818,556</u> | <u>\$706,105</u> | <u>\$713,023</u> | <u>\$615,908</u> | <u>\$634,385</u> |



COUNTY OF SUMMIT 2017 BUDGET

General Fund Revenue

| | | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 FINAL CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>OFFICIAL 2017 CERTIFICATE</u> |
|-----------------------|---------------------------|------------------------|------------------------|---------------------------------------|------------------------|------------------------------------------|
| MISCELLANEOUS | | | | | | |
| 16562 | Bureau of Inspection | \$185,076 | \$135,323 | \$154,500 | \$138,693 | \$142,854 |
| 16802 | Election Expense | \$873,545 | \$508,364 | \$450,000 | \$707,879 | \$125,000 |
| 17042 | Miscellaneous | \$59,404 | \$23,976 | \$39,061 | \$17,475 | \$17,999 |
| 17045 | County Car Reimbursement | \$0 | \$19,649 | \$0 | \$17,897 | \$18,433 |
| 17322 | Insurance Refunds | \$0 | \$0 | \$0 | . | . |
| 17462 | Indirect Costs | \$1,899,841 | \$1,821,709 | \$1,771,281 | \$1,786,671 | \$1,804,538 |
| 17522 | Rents and Leases | \$207,199 | \$148,911 | \$203,915 | \$126,582 | \$126,582 |
| 17524 | Parking Deck | \$818,736 | \$838,204 | \$842,180 | \$919,324 | \$946,904 |
| 17562 | Sale of Pers. Property | \$2,460 | \$1,519 | \$5,000 | \$1,163 | \$5,000 |
| 17682 | Unclaimed Money | \$143,923 | \$108,901 | \$117,984 | \$106,920 | \$155,193 |
| 17702 | Unexpended Allow.-Pros. | \$20 | \$0 | \$0 | \$344 | \$14 |
| 17722 | Unexpended Allow.-Sheriff | \$17,528 | \$3,123 | \$3,208 | . | \$126 |
| TOTAL MISC. | | <u>\$4,207,732</u> | <u>\$3,609,680</u> | <u>\$3,587,129</u> | <u>\$3,822,948</u> | <u>\$3,342,643</u> |
| INTEREST | | | | | | |
| 18002 | Interest - Treasurer | \$2,189,995 | \$2,563,939 | \$2,500,000 | \$3,014,203 | \$2,800,000 |
| 19002 | Other Refunds & Reimb. | \$2,124,151 | \$1,695,405 | \$1,938,322 | \$1,813,186 | \$1,813,186 |
| 19999 | Transfers-In | \$1,000,001 | \$1,017,874 | \$1,500,000 | \$2,928,852 | \$856,000 |
| TOTAL INTEREST | | <u>\$5,314,147</u> | <u>\$5,277,218</u> | <u>\$5,938,322</u> | <u>\$7,756,241</u> | <u>\$5,469,186</u> |
| TOTAL | | \$103,481,955 | \$106,749,715 | \$107,725,416 | \$111,231,866 | \$109,199,387 |

GENERAL FUND REVENUE ANALYSIS

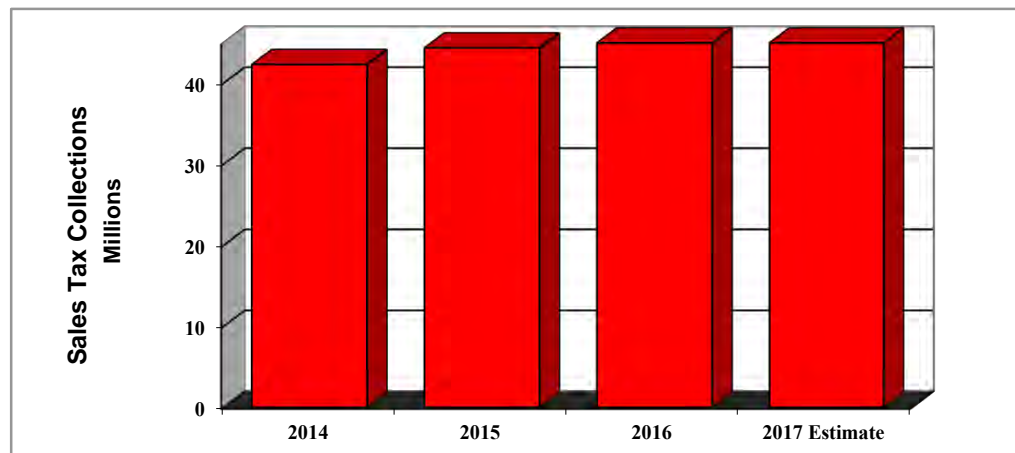
SOURCE: SALES TAX

SUMMARY: The County currently levies a one-half of one percent Sales and Use Tax. The tax is levied on certain retail sales and upon the storage, use or consumption of tangible personal property with the County. The taxes are collected and distributed by the State of Ohio, with the monthly receipts being approximately 2 months after the month of collections.

ANALYSIS: The Sales and Use Taxes were first collected in August 1981. The collections from these taxes grew pretty consistently from that time through 2007. During the recession of 2008/2009, annual collections dropped by nearly 10% but have rebounded to grow by more than 4.25% annually from 2010 - 2016. This is the largest revenue source for the County General Fund.

PROJECTION: The County expects to see slow continued improvement in consumer spending through 2017.

| <u>Fiscal Year</u> | <u>Amount</u> | <u>% Increase Decrease</u> |
|--------------------|---------------|--------------------------------|
| 2014 | \$42,335,694 | |
| 2015 | 44,373,867 | 4.81% |
| 2016 | 46,344,338 | 4.44% |
| 2017 Estimate | 47,363,913 | 2.20% |



GENERAL FUND REVENUE ANALYSIS

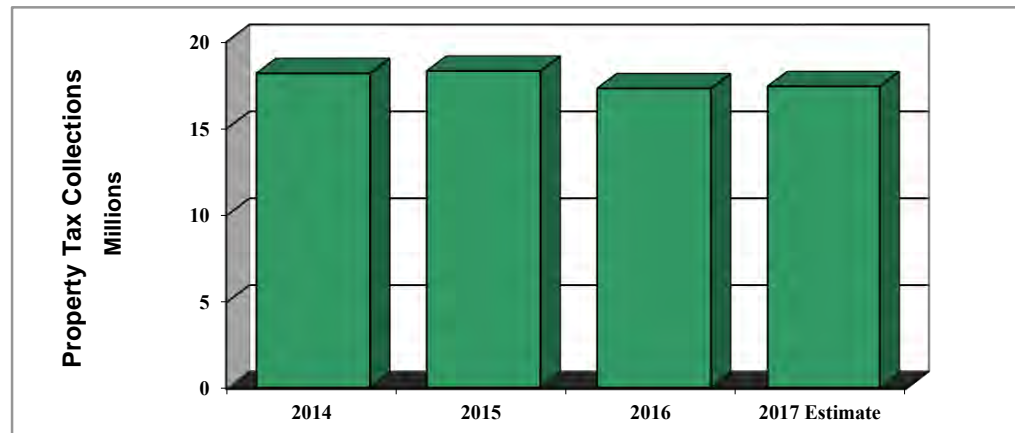
SOURCE: PROPERTY TAX

SUMMARY: These taxes are levied on Real and Public Utility and Tangible Personal Property. They are collected and distributed by the County Fiscal Officer. The General Fund levy is in an amount of 2.2 mills of which approximately .68 mills are dedicated to Debt Service. The remainder of the levy is used for General Fund Operations.

ANALYSIS: Property Tax revenues have been quite predictable over the years. Assessed valuations on real property are performed by the County Fiscal Officer every six years with an update performed every three years. Annually the valuation is adjusted based on new construction.

PROJECTION: The 2017 estimate reflects the growth in actual total assessed valuation of \$11,634,102,030, levied across the county for collection year 2017.

| <u>Fiscal Year</u> | <u>Amount</u> | <u>% Increase</u> <u>Decrease</u> |
|----------------------|---------------------|--------------------------------------|
| 2014 | \$18,119,872 | |
| 2015 | 18,260,092 | 0.77% (Sexennial reappraisal) |
| 2016 | 17,250,223 | -5.53% |
| 2017 Estimate | 17,370,504 | 0.70% |



GENERAL FUND REVENUE ANALYSIS

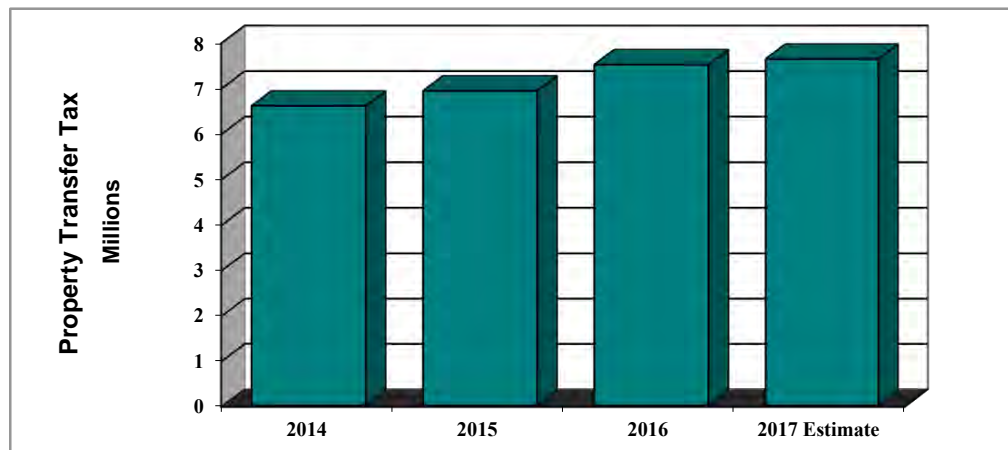
SOURCE: PROPERTY TRANSFER TAX

SUMMARY: The County currently levies a 3.0 mil real property transfer tax. It is levied on the valuation of the real property at the time it is sold or transferred.

ANALYSIS: Total annual transfers and the average valuation of those transfer remains far below their peak level of 2005 and average levels from 1997-2007.

PROJECTION: A conservative approach has been adopted in predicting the Property Transfer Tax collections, based on the trend over the last five years. The 2017 forecast predicts growth at a pace matching that which occurred, on average, in 2012 through 2016. 2012 saw the first increase in the number of transfers in 7 years.

| <u>Fiscal Year</u> | <u>Amount</u> | <u>% Increase Decrease</u> |
|--------------------|---------------|--------------------------------|
| 2014 | \$6,594,443 | |
| 2015 | 6,922,956 | 4.98% |
| 2016 | 7,500,900 | 8.35% |
| 2017 Estimate | 7,624,757 | 1.65% |



GENERAL FUND REVENUE ANALYSIS

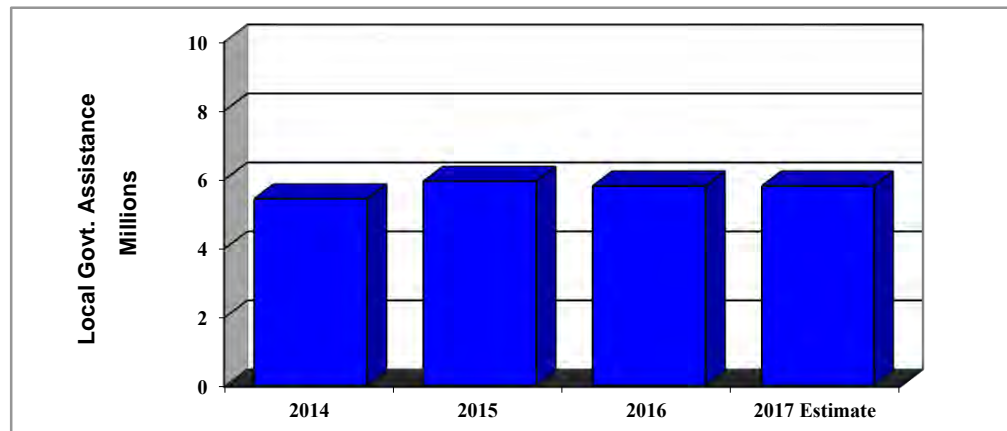
SOURCE: LOCAL GOVERNMENT FUNDS

SUMMARY: These are statutory State-level government assistance funds which are distributed to each county by a predetermined formula based primarily upon population and assessed valuation. The County then allocated this total based on an agreed upon formula among the County, cities, villages and townships in the County. The County's share of the total is 30%.

ANALYSIS: The County has seen the revenue drop significantly over the past five years as a result of the 50% phase-out of local government revenue sharing enacted by the State of Ohio in 2011 under House Bill 153.

PROJECTION: The 2017 projection reflects estimates provided by the State of Ohio Department of Taxation.

| <u>Fiscal Year</u> | <u>Amount</u> | <u>% Increase Decrease</u> |
|--------------------|---------------|--------------------------------|
| 2014 | \$5,411,645 | |
| 2015 | 5,919,262 | 9.38% |
| 2016 | 5,782,990 | -2.30% |
| 2017 Estimate | 5,782,990 | 0.00% |

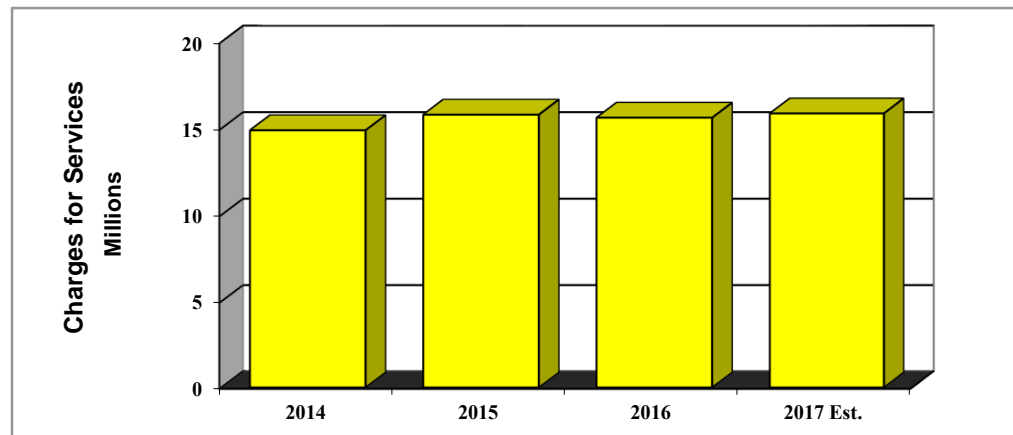


GENERAL FUND REVENUE ANALYSIS

SOURCE: CHARGES FOR SERVICES

- SUMMARY:** The County receives operating revenues for its General Fund from charges and fees for various services provided to the public and to a lesser extent to other political subdivisions. Such charges include fees for recordings and filings, Clerk of Court Fees, autopsy fees, election fees, jail fees from the City of Akron and
- ANALYSIS:** These charges are not material in amount to the County's General Fund when viewed individually, but in the aggregate they would be considered significant.
- PROJECTION:** 2016 revenues, overall, decreased 1.1% in comparison with 2015. While Jail Fees paid by the City of Akron to cover the cost of housing Akron misdemeanor prisoners at the County Jail increased 7.4%, the County saw decreases in both Clerk of Court fees, which declined 9.2%, and Sheriff fees, which declined 30.5%. These declines came as a result of implementing improved processing procedures for civil foreclosure cases by the Sheriff's Office in 2015, which had the impact of driving up 2015's revenues as a result of the catch up that occurred during the implementation. 2016's fee levels represent a more normalized processing structure.

| <u>Fiscal Year</u> | <u>Amount</u> | <u>% Increase Decrease</u> |
|--------------------|---------------|--------------------------------|
| 2014 | 14,904,797 | |
| 2015 | 15,805,953 | 6.05% |
| 2016 | 15,630,458 | -1.11% |
| 2017 Est. | 15,874,206 | 0.43% |



GENERAL FUND REVENUE ANALYSIS

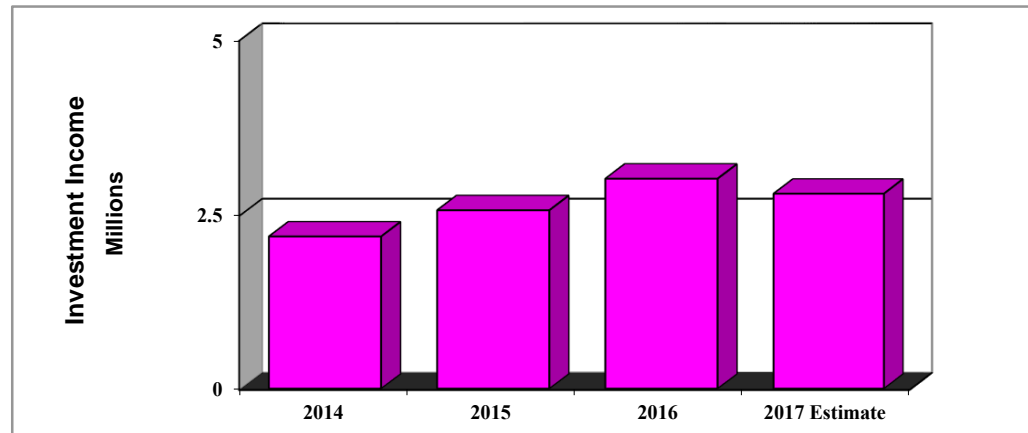
SOURCE: INVESTMENT INCOME

SUMMARY: Investments of County monies are governed by the State Uniform Depository Act. The County Fiscal Officer is responsible for investing all County monies. As of December 31, 2016, the weighted average maturity of the County's portfolio was 761 days with a yield to maturity of 1.21%. The County's core investment portfolio had a market value of \$272.2 million.

ANALYSIS: The County's investment policy is established based upon 1) Compliance with all State and Federal laws, 2) safety of principal, 3) liquidity and 4) yield. It is somewhat erratic in that revenue is determined on a cash basis, that is, it is credited to the fund when received, rather than when earned.

PROJECTION: The 2017 projection is 7.1% less than 2016 actual earnings. Our projections reflect a marginally improving rate climate coupled with a minor reduction of funds invested in the core portfolio.

| <u>Fiscal Year</u> | <u>Amount</u> | <u>% Increase</u> <u>Decrease</u> |
|--------------------|---------------|--------------------------------------|
| 2014 | \$2,189,995 | |
| 2015 | 2,563,939 | 17.08% |
| 2016 | 3,014,203 | 17.56% |
| 2017 Estimate | 2,800,000 | -7.11% |



Department of Animal Control**Fund: Animal Control 20004****REVENUE ANALYSIS**

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|----------------------------|-------------------------------|-------------------------------|------------------------------------|-------------------------------|------------------------------------|
| Dog License | \$798,452 | \$751,242 | \$906,500 | \$798,848 | \$908,800 |
| Contract Service | 55,105 | 51,541 | 55,000 | 82,445 | 55,000 |
| Impounding Costs | 80,360 | 75,052 | 80,000 | 85,730 | 80,000 |
| Municipal Courts | 2,295 | 2,314 | 1,000 | 2,859 | 1,000 |
| Penalties | 8,101 | 8,468 | 9,000 | 9,743 | 9,000 |
| Sales | 44,938 | 46,431 | 45,000 | 42,072 | 45,000 |
| Other Refund/Reimbursement | 25 | 50 | 0 | 0 | 0 |
| Transfers In | <u>0</u> | <u>10,000</u> | <u>0</u> | <u>27,000</u> | <u>0</u> |
| DEPARTMENT TOTAL | <u>\$989,276</u> | <u>\$945,097</u> | <u>\$1,096,500</u> | <u>\$1,048,697</u> | <u>\$1,098,800</u> |

SUMMARY: The County continues to closely monitor the collection of Dog License Fees, which is the main source of revenue for the Animal Control Fund. The County increased the charge per license from \$14.00 to \$18.00 per Council resolution 2013-355. This resolution also established fees for three year licenses at \$54.00 and permanent licenses at \$180.00 as allowable under recently enacted revisions to chapter 955 of the Ohio Revised Code. These new fees took effect in 2014. The Animal Control Fund does not anticipate requiring a transfer from the General Fund to subsidize operations in 2017.

Job & Family Services - Public Assistance

Fund: Public Assistance 20011

REVENUE ANALYSIS

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|-----------------------------|-------------------------------|-------------------------------|------------------------------------|-------------------------------|------------------------------------|
| Grants-Local | \$3,411,821 | \$3,416,813 | \$3,402,963 | \$3,441,966 | \$3,480,970 |
| Grants-State | 30,498,728 | 31,072,324 | 34,424,653 | 35,495,384 | 38,562,581 |
| Benefit Recovery | 191,932 | 202,785 | 160,000 | 152,151 | 0 |
| ADC Incentives | 8,183 | 0 | 4,000 | 0 | 0 |
| Other Non-Operating Revenue | 50,988 | 21,937 | 20,000 | 52,190 | 52,000 |
| Refund | 13,513 | 14,770 | 10,000 | 7,294 | 7,200 |
| Reimbursements | 18,984 | 22,309 | 25,100 | 128 | 300 |
| Reimbursements-Supp Sec Inc | 130,781 | 83,960 | 60,000 | 71,199 | 0 |
| Scrap/Salvage of Equipment | 3,406 | 437 | 1,000 | 1,219 | 5,000 |
| Seminars & Luncheons | 0 | 0 | 0 | 0 | 0 |
| Telephone Calls | 299 | 216 | 250 | 504 | 500 |
| Other Refund/Reimbursement | <u>1,320,878</u> | <u>1,353,844</u> | <u>715,650</u> | <u>1,986,586</u> | <u>1,465,000</u> |
| DEPARTMENT TOTAL | <u>\$35,649,512</u> | <u>\$36,189,394</u> | <u>\$38,823,616</u> | <u>\$41,208,621</u> | <u>\$43,573,551</u> |

SUMMARY: The Department of Job & Family Services receives approximately 75% of its revenue from grants from the State of Ohio. For SFY 2016, Federal TANF & Title XX allocations make up roughly \$16.5 million of total revenue while Federal, State, and County allocations for Food Stamp and Medicaid administration total \$21.0 million. The increase in estimate from 2016 to 2017 is primarily attributable to enhanced Medicaid funding and TANF Comprehensive Case Management and Employment Program Funds.

Department of Environmental Services-Sewer

Fund: DOES Sewer 50001

REVENUE ANALYSIS

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|--------------------------------|----------------------------|----------------------------|-----------------------------|----------------------------|-----------------------------|
| City of Tallmadge | \$1,424,389 | \$932,913 | \$1,400,000 | \$1,739,132 | \$1,414,000 |
| City of Hudson | 1,914,043 | 2,187,645 | 0 | 271,541 | 0 |
| City of Aurora | 52,415 | 64,958 | 51,000 | 35,098 | 52,000 |
| City of Cuyahoga Falls | 1,701,607 | 1,725,415 | 2,210,058 | 2,659,183 | 2,300,000 |
| City of Silver Lake | 237,472 | 147,492 | 275,730 | 196,859 | 201,227 |
| Stark County Plant Operation | 269,332 | 383,460 | 300,000 | 52,489 | 275,000 |
| Portage County Plant Operation | 320,556 | 421,780 | 320,000 | 78,101 | 300,000 |
| Fairlawn Maintenance | 76,228 | 12,356 | 75,000 | 123,336 | 75,000 |
| Maintenance Assessments | 4,047,087 | 4,039,460 | 4,117,000 | 4,052,775 | 4,118,000 |
| Construction Service | 69,238 | 85,995 | 135,000 | 83,227 | 110,000 |
| Deferred Tap-In Fees | 24,695 | 22,559 | 144,921 | 161,857 | 146,000 |
| Delinquent User Charges | 1,847,612 | 2,040,288 | 2,000,000 | 1,903,077 | 1,800,000 |
| Tap-In Fees | 1,332,992 | 1,559,055 | 1,695,423 | 2,223,136 | 1,825,000 |
| Engineering Fees | 891,436 | 893,291 | 898,585 | 1,272,066 | 1,100,000 |
| Permit Fees | 77,794 | 85,267 | 97,385 | 108,354 | 106,000 |
| Plan/Print Fees | 100 | 16 | 0 | 0 | 0 |
| Sewerlayer License Fees | 5,140 | 4,890 | 3,000 | 5,140 | 3,000 |
| User Charges-Flat Rate | 28,782,673 | 28,212,399 | 31,995,263 | 29,337,946 | 31,250,000 |
| Great Lakes Canning | 258,467 | 286,639 | 225,000 | 102,082 | 225,000 |
| Pretreatment Billing | 130,692 | 74,394 | 70,000 | 333,800 | 115,000 |
| Other Revenues | 241,676 | 174,984 | 184,000 | 375,720 | 311,000 |
| Rental/Lease of Property | 86,570 | 69,486 | 86,000 | 175,000 | 250,000 |
| OWDA Loans | 0 | 807,646 | 660,453 | 0 | 1,333,343 |
| Transfers In | <u>0</u> | <u>7,953</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| DEPARTMENT TOTAL | <u>\$43,792,214</u> | <u>\$44,240,344</u> | <u>\$46,943,820</u> | <u>\$45,289,919</u> | <u>\$47,309,570</u> |

SUMMARY:

County Council resolution 2015-498 authorized the acceptance of the City of Hudson's sanitary sewer system into the Summit County Sanitary Sewer System. This change in ownership is reflected in the reduction of master meter revenues from Hudson and the increase in User Charges-Flat Rate for 2016.

Engineer's Office - MVGT
Fund: Motor Vehicle Gas Tax 20502

REVENUE ANALYSIS

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|-------------------------------|-------------------------------|-------------------------------|------------------------------------|-------------------------------|------------------------------------|
| Permissive License Tax | \$404,727 | \$412,716 | \$405,000 | \$417,334 | |
| Intergovernmental | 128,159 | 179,441 | 130,000 | 85,911 | 428,072 |
| County Permissive License Tax | 3,612,654 | 3,725,323 | 3,620,000 | 3,736,607 | 3,764,069 |
| Gasoline Tax | 2,334,894 | 2,224,129 | 2,185,000 | 2,471,199 | 2,336,653 |
| Vehicle Registration | 7,913,681 | 8,237,611 | 8,400,000 | 8,384,680 | 8,582,220 |
| Municipal Court-Fines | 135,268 | 121,952 | 155,500 | 107,303 | 155,500 |
| Non-Operating Revenue | 71,225 | 393,052 | 20,000 | 630,011 | 20,000 |
| Other Receipts | 13,278 | 7,355 | 15,000 | 4,383 | 15,000 |
| Sales-Personal Property | 207 | 0 | 0 | 18,010 | 0 |
| Reimbursements | 421,403 | 369,444 | 481,347 | 373,327 | 342,000 |
| Interest Income | 5,335 | 4,265 | 6,500 | 4,723 | 6,500 |
| Transfers In | <u>46,983</u> | <u>28,162</u> | <u>0</u> | <u>91,114</u> | <u>0</u> |
| DEPARTMENT TOTAL | <u>\$15,087,814</u> | <u>\$15,703,452</u> | <u>\$15,418,347</u> | <u>\$16,324,603</u> | <u>\$15,650,014</u> |

SUMMARY: The Motor Vehicle & Gas Tax Fund's Revenue is derived mainly from Vehicle Registration, Permissive License Tax and Gasoline Tax.

County Boards and Commissions
Fund: Various Special Revenue

REVENUE ANALYSIS

Fund: Children Services Board 20603

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|----------------------------|-------------------------------|-------------------------------|------------------------------------|-------------------------------|------------------------------------|
| General Property Tax | \$25,109,662 | \$25,176,053 | \$25,846,000 | \$25,175,854 | \$25,256,000 |
| Tangible Personal Property | 0 | 2,022 | 0 | 31,279 | 0 |
| House Trailer Tax | 13,683 | 13,603 | 14,000 | 15,430 | 14,000 |
| Intergovernmental | 16,888,619 | 17,517,015 | 18,336,600 | 12,715,370 | 18,807,678 |
| Other | <u>1,056,009</u> | <u>1,870,967</u> | <u>115,000</u> | <u>6,128,442</u> | <u>115,000</u> |
| DEPARTMENT TOTAL | <u>\$43,067,973</u> | <u>\$44,579,658</u> | <u>\$44,311,600</u> | <u>\$44,066,376</u> | <u>\$44,192,678</u> |

Fund: Alcohol, Drug Addiction & Mental Health Services Board 20704

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|----------------------------|-------------------------------|-------------------------------|------------------------------------|-------------------------------|------------------------------------|
| General Property Tax | \$32,791,774 | \$33,008,602 | \$32,624,055 | \$33,008,341 | \$32,648,942 |
| Tangible Personal Property | 0 | 2,651 | 0 | 41,011 | 0 |
| House Trailer Tax | 17,940 | 17,835 | 18,000 | 20,231 | 18,000 |
| Intergovernmental | 10,433,497 | 9,420,524 | 8,348,632 | 9,318,098 | 9,142,214 |
| Other | <u>30,098</u> | <u>100,129</u> | <u>184,604</u> | <u>152,262</u> | <u>82,540</u> |
| DEPARTMENT TOTAL | <u>\$43,273,310</u> | <u>\$42,549,740</u> | <u>\$41,175,291</u> | <u>\$42,539,942</u> | <u>\$41,891,696</u> |

County Boards and Commissions
Fund: Various Special Revenue

REVENUE ANALYSIS

Fund: Board of Developmental Disabilities 20801

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|----------------------------|-------------------------------|-------------------------------|------------------------------------|-------------------------------|------------------------------------|
| General Property Tax | \$50,219,324 | \$50,352,105 | \$50,513,000 | \$50,351,709 | \$49,830,928 |
| Tangible Personal Property | 0 | 4,043 | 0 | 62,559 | 0 |
| House Trailer Tax | 27,366 | 27,205 | 30,000 | 30,860 | 30,000 |
| Intergovernmental | 3,770,849 | 3,432,251 | 2,738,633 | 3,456,721 | 2,525,048 |
| Contract Services | 383,683 | 250,026 | 291,750 | 150,219 | 157,110 |
| Reimbursements | 13,672,116 | 10,771,830 | 12,610,914 | 15,917,576 | 11,662,394 |
| Other | <u>392,606</u> | <u>106,497</u> | <u>72,456</u> | <u>30,588</u> | <u>86,000</u> |
| DEPARTMENT TOTAL | <u>\$68,465,943</u> | <u>\$64,943,958</u> | <u>\$66,256,753</u> | <u>\$70,000,231</u> | <u>\$64,291,480</u> |

Internal Service Funds
Fund: Various Internal Service

REVENUE ANALYSIS

Fund: Office Services 60005

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|--------------------|------------------------|------------------------|-----------------------------|------------------------|-----------------------------|
| Fees | \$1,240,436 | \$893,444 | \$1,219,800 | \$941,040 | \$1,219,300 |
| Refunds | 638 | 0 | 0 | 0 | 0 |
| Transfers In | <u>50,000</u> | <u>130,000</u> | <u>100,000</u> | <u>100,000</u> | <u>100,000</u> |
| DEPARTMENT TOTAL | <u>\$1,291,074</u> | <u>\$1,023,444</u> | <u>\$1,319,800</u> | <u>\$1,041,040</u> | <u>\$1,319,300</u> |

Fund: Workers Compensation 60008

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|-----------------------------|------------------------|------------------------|-----------------------------|------------------------|-----------------------------|
| Workers Comp Premiums | \$1,124,654 | \$1,458,220 | \$3,100,000 | \$2,383,839 | \$3,100,000 |
| Other Refund/Reimbursements | <u>918,285</u> | <u>34,493</u> | <u>0</u> | <u>102,507</u> | <u>0</u> |
| DEPARTMENT TOTAL | <u>\$2,042,939</u> | <u>\$1,492,714</u> | <u>\$3,100,000</u> | <u>\$2,486,346</u> | <u>\$3,100,000</u> |

Fund: Internal Audit 60020

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|--------------------|------------------------|------------------------|-----------------------------|------------------------|-----------------------------|
| Fees | \$293,124 | \$245,472 | \$397,900 | \$208,163 | \$424,500 |
| Transfers In | <u>270,000</u> | <u>345,521</u> | <u>270,000</u> | <u>451,714</u> | <u>270,000</u> |
| DEPARTMENT TOTAL | <u>\$563,124</u> | <u>\$590,993</u> | <u>\$667,900</u> | <u>\$659,877</u> | <u>\$694,500</u> |

Internal Service Funds
Fund: Various Internal Service

REVENUE ANALYSIS

Fund: Insurance & Risk Management 60011

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|----------------------------|------------------------|------------------------|-----------------------------|------------------------|-----------------------------|
| Employee Premiums | \$5,774,791 | \$6,083,698 | \$6,449,664 | \$6,192,008 | \$6,762,144 |
| Employer Premiums | 30,544,713 | 32,929,901 | 33,860,736 | 35,761,640 | 35,501,256 |
| Fees | 44,528 | 41,037 | 0 | 10,192 | 0 |
| Interest Income | 5,540 | 7,896 | 0 | 8,595 | 0 |
| Other Refund/Reimbursement | <u>328,920</u> | <u>400,147</u> | <u>0</u> | <u>187,778</u> | <u>0</u> |
| DEPARTMENT TOTAL | <u>\$36,698,492</u> | <u>\$39,462,679</u> | <u>\$40,310,400</u> | <u>\$42,160,214</u> | <u>\$42,263,400</u> |

Fund: Employee Hospitalization Stop Loss Reserve 60012

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|--------------------|------------------------|------------------------|-----------------------------|------------------------|-----------------------------|
| Fees | \$0 | \$0 | \$0 | \$803,006 | \$1,500,000 |
| DEPARTMENT TOTAL | <u>\$0</u> | <u>\$0</u> | <u>\$0</u> | <u>\$803,006</u> | <u>\$1,500,000</u> |

Fund: Telephone Service 60017

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|--------------------------|------------------------|------------------------|-----------------------------|------------------------|-----------------------------|
| Reimbursements-Telephone | \$798,208 | \$856,874 | \$1,136,500 | \$795,456 | \$1,121,700 |
| Reimb-Telephone Admin | 222,047 | 215,145 | 250,000 | 209,514 | 250,000 |
| Telephone Calls | 1,150 | 577 | 0 | 139 | 0 |
| Transfers In | <u>50,000</u> | <u>50,000</u> | <u>60,000</u> | <u>38,000</u> | <u>60,000</u> |
| DEPARTMENT TOTAL | <u>\$1,071,405</u> | <u>\$1,122,596</u> | <u>\$1,446,500</u> | <u>\$1,043,109</u> | <u>\$1,431,700</u> |

Internal Service Funds
Fund: Various Internal Service

REVENUE ANALYSIS

Fund: Geographic Information Systems 60021

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|--------------------|------------------------|------------------------|-----------------------------|------------------------|-----------------------------|
| Reimbursements | <u>\$425,957</u> | <u>\$484,174</u> | <u>\$850,300</u> | <u>\$466,654</u> | <u>\$850,600</u> |
| DEPARTMENT TOTAL | <u>425,957</u> | <u>484,174</u> | <u>850,300</u> | <u>466,654</u> | <u>850,600</u> |

Fund: Information Technology 60025

| <u>DESCRIPTION</u> | <u>2014 ACTUAL</u> | <u>2015 ACTUAL</u> | <u>2016 CERTIFICATE</u> | <u>2016 ACTUAL</u> | <u>2017 CERTIFICATE</u> |
|------------------------|------------------------|------------------------|-----------------------------|------------------------|-----------------------------|
| Fees | <u>\$0</u> | <u>\$84,863</u> | <u>\$2,201,200</u> | <u>\$1,938,167</u> | <u>\$2,375,400</u> |
| Transfers In | <u>0</u> | <u>151,000</u> | <u>1,855,000</u> | <u>1,870,038</u> | <u>1,855,000</u> |
| DEPARTMENT TOTAL | <u>\$0</u> | <u>\$235,863</u> | <u>\$4,056,200</u> | <u>\$3,808,205</u> | <u>\$4,230,400</u> |
| TOTAL INTERNAL SERVICE | <u>\$42,092,991</u> | <u>\$44,412,464</u> | <u>\$51,751,100</u> | <u>\$52,468,450</u> | <u>\$55,389,900</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

: =J 9 'M9 5 F': CF9 7 5 GHG

| | 2012 Actual | 2013 Actual | 2014 Actual | 2015 Actual | 2016 Actual | 2017 Forecast | 2018 Forecast | 2019 Forecast | 2020 Forecast |
|----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|------------------|
| Beginning General Fund Balance | \$ 5,707,424 | \$ 3,310,041 | \$ 3,011,684 | \$ 4,087,941 | \$ 4,389,132 | \$ 4,689,979 | \$ 4,881,388 | \$ 4,926,675 | \$ 5,097,765 |
| Revenues: | | | | | | | | | |
| Sales & Use Tax | 37,768,033 | 39,450,709 | 42,335,694 | 44,373,867 | 46,344,338 | 47,363,913 | 48,405,920 | 49,470,850 | 50,559,208 |
| Property Tax-Real Estate | 17,857,463 | 18,055,716 | 18,119,872 | 18,260,092 | 17,250,223 | 17,421,148 | 18,042,262 | 18,646,126 | 19,504,918 |
| Personal Property Tax | 14,676 | 235 | - | 1,447 | 21,131 | - | - | - | - |
| Casino Tax Revenue | 705,873 | 3,059,893 | 3,252,129 | 3,141,607 | 3,205,253 | 3,205,253 | 3,205,253 | 3,205,253 | 3,205,253 |
| Property Transfer Tax | 5,409,046 | 6,090,459 | 6,594,443 | 6,922,956 | 7,500,900 | 7,650,918 | 7,803,937 | 7,960,015 | 8,119,216 |
| Other Taxes | 10,166 | 9,933 | 9,791 | 9,733 | 10,428 | 11,000 | - | - | - |
| Licenses & Permits | 29,577 | 31,643 | 31,575 | 34,056 | 33,636 | 38,000 | 38,000 | 38,000 | 38,000 |
| Intergovernmental Receipts | 9,164,564 | 7,706,882 | 7,893,218 | 8,607,001 | 9,040,402 | 8,276,540 | 8,395,945 | 8,616,729 | 8,843,715 |
| Charges for Services | 15,883,213 | 15,897,685 | 14,904,797 | 15,805,953 | 15,630,458 | 15,874,206 | 16,176,453 | 16,499,930 | 16,829,886 |
| Fines & Forfeitures | 881,790 | 803,486 | 818,556 | 706,105 | 615,908 | 634,385 | 653,417 | 673,019 | 693,210 |
| Miscellaneous | 4,775,435 | 4,071,615 | 4,207,732 | 3,590,031 | 3,822,947 | 3,342,857 | 3,427,778 | 3,483,876 | 3,581,192 |
| Interest and Other | 4,552,163 | 5,017,370 | 5,314,147 | 5,296,867 | 7,756,242 | 5,381,164 | 5,494,253 | 5,709,592 | 5,926,738 |
| Total Projected Revenues | 97,051,998 | 100,195,625 | 103,481,955 | 106,749,715 | 111,231,866 | 109,199,386 | 111,643,217 | 114,303,391 | 117,301,336 |
| Expenditures: | | | | | | | | | |
| Personnel | 68,495,602 | 68,110,271 | 69,443,361 | 72,709,818 | 71,893,393 | 72,966,710 | 75,062,159 | 76,942,878 | 79,854,512 |
| Operating | 23,568,398 | 24,497,802 | 25,386,612 | 26,213,345 | 29,553,492 | 26,298,250 | 26,539,762 | 26,991,848 | 27,556,546 |
| Other | 7,873,281 | 8,067,445 | 7,767,396 | 7,546,021 | 10,105,828 | 9,743,015 | 9,996,009 | 10,197,575 | 10,403,296 |
| Total Projected Expenditures | 99,937,281 | 100,675,518 | 102,597,369 | 106,469,184 | 111,552,713 | 109,007,976 | 111,597,931 | 114,132,301 | 117,814,355 |
| Projected Revenues Over/(Under) Expenditures | (2,885,283) | (479,892) | 884,585 | 280,531 | (320,847) | 191,410 | 45,287 | 171,090 | (513,018) |
| Change in Encumbrance Reserve | 487,900 | 181,536 | 191,672 | 20,660 | 621,694 | | | | |
| Ending General Fund Unencumbered Balance | 3,310,041 | 3,011,684 | 4,087,941 | 4,389,132 | 4,689,979 | 4,881,388 | 4,926,675 | 5,097,765 | 4,584,747 |
| Budget Stabilization Fund Balance | 25,325,501 | 25,325,501 | 25,325,501 | 25,325,501 | 25,325,501 | 25,325,501 | 25,325,501 | 25,325,501 | 25,325,501 |
| Total Unencumbered General Funds | 28,635,542 | 28,337,185 | 29,413,442 | 29,714,633 | 30,015,480 | 30,206,889 | 30,252,176 | 30,423,266 | 29,910,248 |
| % of Expenditures | 28.7% | 28.1% | 28.7% | 27.9% | 26.9% | 27.7% | 27.1% | 26.7% | 25.4% |
| Revenue Assumptions: | 3% growth in LGF for SFY 2017 - 2020 Sales Tax - 2.2% annual growth '17 - '20 / Conveyance Tax - 2% annual growth '17 - '20 10 bp annual increase in investment rates beginning in '17 Casino Tax Revenue - Based on 2016 Actual \$856k Title Fund Transfer 2017-2020 & \$500k Building Standards Transfer 2016 | | | | | | | | |
| Expenditure Assumptions: | General Wage Increases - 2.25% 2016 - 2020 Healthcare Premiums - 5% '17-'20 \$1 Million in additional cost for BOE in 2016 & 2020 Most non-discretionary expenditures growing around 2% - 3% Annually | | | | | | | | |

| | Budget 2016 | Budget 2017 | Estimated 2018 | Estimated 2019 | Estimated 2020 |
|------------------------------------|------------------|------------------|--------------------|-------------------|-------------------|
| REVENUES | | | | | |
| Total Fees | <u>6,400,000</u> | <u>6,400,000</u> | <u>6,600,000</u> | <u>6,600,000</u> | <u>6,800,000</u> |
| EXPENDITURES | | | | | |
| Salaries | 2,945,400 | 3,073,400 | 3,150,300 | 3,310,100 | 3,392,900 |
| Benefits | 1,308,000 | 1,368,000 | 1,373,400 | 1,442,100 | 1,514,200 |
| Internal Charge Backs | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 |
| Supplies | 40,000 | 40,000 | 40,000 | 50,000 | 50,000 |
| Travel | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Motor Vehicle | 5,000 | 5,000 | 5,000 | 7,500 | 7,500 |
| Contract Services | 286,000 | 340,000 | 1,300,000 | 350,000 | 375,000 |
| Rentals | 63,400 | 31,000 | 32,000 | 34,000 | 36,000 |
| Advertising & Printing | 100,000 | 100,000 | 50,000 | 50,000 | 100,000 |
| Other Expense | 400,000 | 325,000 | 400,000 | 400,000 | 400,000 |
| Equipment | 100,000 | 900,000 | 100,000 | 100,000 | 100,000 |
| Total Expenditures | <u>6,462,800</u> | <u>7,397,400</u> | <u>7,665,700</u> | <u>6,958,700</u> | <u>7,190,600</u> |
| OPERATING SURPLUS (DEFICIT) | <u>(62,800)</u> | <u>(997,400)</u> | <u>(1,065,700)</u> | <u>(358,700)</u> | <u>(390,600)</u> |
| BEG UNENC CASH BALANCE | 3,700,000 | 3,637,200 | 2,639,800 | 1,574,100 | 1,215,400 |
| END UNENC CASH BALANCE | <u>3,637,200</u> | <u>2,639,800</u> | <u>1,574,100</u> | <u>1,215,400</u> | <u>824,800</u> |

| Account Number & Description | FY2016 Projected | FY2017 Forecast | FY2018 Forecast | FY2019 Forecast | FY2020 Forecast |
|---------------------------------------------------------|---------------------|--------------------|--------------------|--------------------|--------------------|
| Beginning Operating Fund Balance | \$ 21,596,721 | \$ 22,651,905 | \$ 23,102,175 | \$ 22,695,251 | \$ 22,594,876 |
| Intergovernmental / Master Meter Revenue - Total | \$ 4,774,075 | \$ 4,542,227 | \$ 4,728,518 | \$ 4,922,900 | \$ 5,125,739 |
| Maint Assessment Summit Co (inclds Special Assessments) | 4,034,516 | 4,100,000 | 4,141,000 | 4,182,410 | 4,224,234 |
| Delinquent User Charge Billing | 1,903,077 | 1,800,000 | 1,799,820 | 1,799,640 | 1,799,460 |
| Billing Charge Fee | 1,090,406 | 1,100,000 | 1,111,000 | 1,119,333 | 1,124,929 |
| Fees-Tap-In | 1,798,411 | 1,825,000 | 1,800,000 | 1,850,000 | 1,900,000 |
| Reg User Chg Billings (Rate Increase + New Growth) | 29,026,268 | 31,250,000 | 32,479,604 | 33,673,070 | 34,828,949 |
| Other | 1,148,478 | 1,359,000 | 1,139,800 | 1,181,800 | 1,199,800 |
| OWDA Reimbursement | 660,453 | 1,333,343 | - | - | - |
| Total Revenues, Sewer Operating Fund | \$ 44,435,684 | \$ 47,309,570 | \$ 47,199,742 | \$ 48,729,152 | \$ 50,203,111 |
| Personnel | \$ 9,938,600 | \$ 10,165,400 | \$ 10,499,481 | \$ 10,849,081 | \$ 11,248,770 |
| Professional Services | 363,000 | 1,168,000 | 400,000 | 400,000 | 400,000 |
| Contract Services | 1,287,900 | 1,497,000 | 1,523,198 | 1,549,853 | 1,576,976 |
| Government Disposal | 17,000,000 | 17,500,000 | 18,000,000 | 18,500,000 | 19,000,000 |
| Utilities - Pool Budget | 2,100,000 | 2,100,000 | 2,131,500 | 2,168,801 | 2,223,021 |
| Capital Outlay - Pool | - | - | 250,000 | 250,000 | 250,000 |
| Other | 4,591,000 | 5,428,900 | 5,322,489 | 5,514,791 | 5,610,764 |
| Transfers Out, <u>Debt</u> | 8,100,000 | 8,000,000 | 8,230,000 | 8,097,000 | 7,480,600 |
| Transfers Out, <u>Capital Outlay</u> | - | 1,000,000 | 1,250,000 | 1,500,000 | 2,250,000 |
| Total Expenditures, Sewer Operating Fund | \$ 43,380,500 | \$ 46,859,300 | \$ 47,606,667 | \$ 48,829,527 | \$ 50,040,131 |
| Net Funds Available (Current Year) | \$ 1,055,184 | \$ 450,270 | \$ (406,925) | \$ (100,375) | \$ 162,980 |
| Net Funds Available (includes Carryover) | \$ 22,651,905 | \$ 23,102,175 | \$ 22,695,251 | \$ 22,594,876 | \$ 22,757,856 |

Assumptions and Comments:

1. Workforce / staffing will remain a current level throughout the forecast period.
2. "Professional Services" related to specific projects, e.g. engineering design, will be capitalized and reflected in separate capital funds
- 3 Transfers Out (2) represents payment of debt service and transfer of Sewer Enterprise funds to specific capital funds / projects.

| | 2014 Actual | 2015 Actual | 2016 Projection | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|--------------------------------------|----------------|------------------|-----------------|---------------|---------------|---------------|---------------|
| REVENUE | | | | | | | |
| Permissive Auto Tax | \$ 404,727 | \$ 412,715.70 | \$ 421,400 | \$ 428,072 | \$ 434,744 | \$ 441,416 | \$ 448,088 |
| County Permissive Tax | \$ 3,612,654 | \$ 3,725,323.03 | \$ 3,720,234 | \$ 3,764,069 | \$ 3,807,904 | \$ 3,851,739 | \$ 3,895,574 |
| Gas Tax | \$ 2,334,894 | \$ 2,224,129.49 | \$ 2,330,273 | \$ 2,336,653 | \$ 2,343,033 | \$ 2,349,413 | \$ 2,355,793 |
| License Tax | \$ 7,913,681 | \$ 8,237,611.22 | \$ 8,425,440 | \$ 8,582,220 | \$ 8,739,001 | \$ 8,895,781 | \$ 9,052,562 |
| Other Revenue ¹ | \$ 771,875 | \$ 1,075,510.33 | \$ 521,000 | \$ 539,000 | \$ 555,100 | \$ 571,200 | \$ 577,300 |
| Transfers In (not posted as revenue) | \$ 46,983 | \$ 28,161.95 | | | | | |
| Total Revenue | \$ 15,084,814 | \$ 15,703,451.72 | \$ 15,418,346 | \$ 15,650,014 | \$ 15,879,782 | \$ 16,109,549 | \$ 16,329,317 |
| OPERATING EXPENDITURES | | | | | | | |
| Personnel | \$ 7,963,404 | \$ 8,303,732.45 | \$ 7,273,826 | \$ 8,254,400 | \$ 8,440,124 | \$ 8,630,027 | \$ 8,824,202 |
| Operations | \$ 3,134,413 | \$ 2,759,262.44 | \$ 3,131,900 | \$ 2,959,200 | \$ 3,047,976 | \$ 3,139,415 | \$ 3,233,598 |
| Debt Service ² | \$ 917,758 | \$ 823,084.57 | \$ 850,000 | \$ 350,000 | \$ 324,033 | \$ 324,033 | \$ 324,033 |
| Subtotal General Operating Budget | \$ 12,015,575 | \$ 11,886,079.46 | \$ 11,255,726 | \$ 11,563,600 | \$ 11,812,133 | \$ 12,093,475 | \$ 12,381,833 |
| CAPITAL EXPENDITURES | | | | | | | |
| Capital Projects | \$ 4,574,737 | \$ 4,518,198.08 | \$ 4,729,697 | \$ 5,014,729 | \$ 4,000,000 | \$ 4,000,000 | \$ 4,000,000 |
| TOTAL MVGT EXPENDITURES | \$ 16,590,311 | \$ 16,404,277.54 | \$ 15,985,423 | \$ 16,578,329 | \$ 15,812,133 | \$ 16,093,475 | \$ 16,381,833 |
| Net Change in Fund Balance | \$ (1,505,497) | \$ (700,825.82) | \$ (567,077) | \$ (928,315) | \$ 67,649 | \$ 16,074 | \$ (52,516) |
| Beginning Unencumbered Fund Balance | \$ 3,542,370 | \$ 1,646,008.04 | \$ 1,756,672 | \$ 1,189,595 | \$ 261,279 | \$ 328,928 | \$ 345,002 |
| Change in Encumbrances | \$ (390,865) | \$ 811,489.65 | | | | | |
| Year-end Unencumbered Fund Balance | \$ 1,646,008 | \$ 1,756,671.87 | \$ 1,189,595 | \$ 261,279 | \$ 328,928 | \$ 345,002 | \$ 292,486 |

1 Includes all reimbursements to MVGT fund and interest.

2 Final Payment due on current debt obligations in 2016. This projection anticipates a 5-year note issued for Yellow Creek Rd and E. North St. Bridge.

**SUMMIT COUNTY DEVELOPMENTAL DISABILITIES BOARD
FIVE YEAR OPERATING FORECAST**

| | 2015 ACTUAL | 2016 PROJECTION | 2017 FORECAST | 2018 FORECAST | 2019 FORECAST | 2020 FORECAST | 2021 FORECAST |
|--------------------------------------|------------------------|----------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| REVENUE | | | | | | | |
| PROPERTY TAXES | \$ 50,383,353 | \$ 50,543,000 | \$ 49,860,928 | \$ 49,860,928 | \$ 49,860,928 | \$ 49,860,928 | \$ 49,860,928 |
| PUBLIC UTILITIES/SHARED TAX | 266,990 | - | - | - | - | - | - |
| GRANTS | 669,041 | 1,697,208 | 1,666,697 | 1,166,697 | 1,166,697 | 1,166,697 | 1,166,697 |
| CONTRACT SERVICES | 250,026 | 125,132 | 157,110 | 150,000 | 150,000 | 150,000 | 150,000 |
| SALES | - | - | - | - | - | - | - |
| OTHER RECEIPTS | 138,413 | 133,987 | 86,000 | 86,000 | 86,000 | 86,000 | 86,000 |
| REFUNDS | - | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| REIMBURSEMENTS | 13,236,134 | 18,613,169 ^a | 12,485,745 | 11,516,231 | 10,357,134 | 9,147,713 | 9,147,713 |
| TOTAL REVENUE | \$ 64,943,957 | \$ 71,147,495 | \$ 64,291,480 | \$ 62,814,856 | \$ 61,655,759 | \$ 60,446,338 | \$ 60,446,338 |
| EXPENDITURES | | | | | | | |
| SALARIES | \$ 22,812,640 | \$ 22,056,089 | \$ 21,640,741 | \$ 19,975,641 | \$ 18,113,305 | \$ 16,587,964 | \$ 17,002,663 |
| ERIP COSTS | 77,623 | - | - | - | - | - | - |
| EMPLOYEE BENEFITS | 10,155,303 | 9,945,503 | 9,854,803 | 9,066,795 | 8,112,754 | 7,408,411 | 7,753,214 |
| SUPPLIES | 1,160,289 | 814,081 | 958,239 | 792,167 | 623,753 | 463,320 | 454,054 |
| TRAVEL | 342,853 | 323,106 | 336,950 | 325,790 | 310,102 | 299,853 | 293,856 |
| MEDICAID COSTS | 24,341,370 | 24,109,757 | 24,765,000 | 25,886,518 | 27,153,062 | 28,452,792 | 29,020,968 |
| DIRECT SERVICE CONTRACTS | 7,322,030 | 8,761,139 | 8,318,264 | 8,119,877 | 8,201,124 | 8,239,924 | 8,404,722 |
| INDIRECT SERVICE CONTRACTS | 2,748,341 | 2,492,280 | 2,980,900 | 2,159,346 | 1,977,568 | 1,776,074 | 1,740,553 |
| UTILITIES | 651,980 | 588,477 | 702,100 | 692,697 | 702,525 | 702,525 | 702,525 |
| RENTALS | 630,485 | 395,275 | 142,675 | 20,650 | 4,650 | 4,650 | 4,650 |
| ADVERTISING | 136,465 | 127,500 | 132,000 | 129,360 | 126,773 | 124,237 | 121,753 |
| OTHER EXPENSES | 340,975 | 379,775 | 363,323 | 352,852 | 342,949 | 335,869 | 342,587 |
| EQUIPMENT | 504,199 | 237,500 | 256,000 | 250,880 | 245,862 | 240,945 | 236,126 |
| CAPITAL OUTLAY | 299,057 | 200,000 | 379,000 | 371,420 | 363,992 | 356,712 | 349,578 |
| TOTAL EXPENDITURES | \$ 71,523,610 | \$ 70,430,482 | \$ 70,829,995 | \$ 68,143,994 | \$ 66,278,419 | \$ 64,993,276 | \$ 66,427,248 |
| NET REVENUES AND EXPENDITURES | \$ (6,579,653) | \$ 717,013 | \$ (6,538,515) | \$ (5,329,139) | \$ (4,622,660) | \$ (4,546,938) | \$ (5,980,910) |
| FUND BALANCE | | | | | | | |
| BEGINNING FUND BALANCE | \$ 62,008,630 | \$ 55,428,977 | \$ 56,145,990 | \$ 49,607,475 | \$ 44,278,336 | \$ 39,655,677 | \$ 35,108,738 |
| REVENUE | 64,943,957 | 71,147,495 | 64,291,480 | 62,814,856 | 61,655,759 | 60,446,338 | 60,446,338 |
| EXPENDITURES | (71,523,610) | (70,430,482) | (70,829,995) | (68,143,994) | (66,278,419) | (64,993,276) | (66,427,248) |
| ENDING FUND BALANCE | \$ 55,428,977 | \$ 56,145,990 | \$ 49,607,475 | \$ 44,278,336 | \$ 39,655,677 | \$ 35,108,738 | \$ 29,127,828 |

Notes:

^a - Includes a 2010 cost report settlement that was expected in 2015, a 2011 cost report settlement that is more than budget and a TCM one time reconciliation for a total of \$4.4m more than budgeted.

Assumptions:

- Passage of levy renewal for years 2019 through 2024.
- Revenues remain flat and are decreased with the elimination of conflict of interest.
- Staff reductions are consistent with the service transition timeline and offset by exit cost payouts and an overall 2.5% annual increase.
- Employee benefits include additional unemployment costs consistent with the transition timeline.
- Supplies, Travel, Indirect Contract Services, Advertising, Equipment and Capital are decreased by 2% each year.
- Medicaid costs include increases in waiver match cost caused by eliminating conflict of interest and the addition of new waivers.
- Direct Contract Services and Other Expenses are increased by 2% each year.

2.25 Mill Levy

2.25 Mill Levy Renewal

| <i>M DOLLARS</i> | 2.25 Mill Levy | | | | | | 2.25 Mill Levy Renewal | | | | | |
|---------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------------|----------------|--------------|--------------|--------------|--------------|
| | 2008 Actual | 2009 Actual | 2010 Actual | 2011 Actual | 2012 Actual | 2013 Actual | 2014 Actual | 2015 Actual | 2016 Proj | 2017 Proj | 2018 Proj | 2019 Proj |
| Beginning Carry Forward Balance | \$30,209 | \$32,077 | \$33,989 | \$34,987 | \$36,883 | \$35,030 | \$32,496 | \$30,971 | \$28,474 | \$23,289 | \$15,568 | \$7,988 |
| REVENUES | | | | | | | | | | | | |
| Levy | \$29,760 | \$30,120 | \$30,076 | \$28,931 | \$25,944 | \$25,484 | \$25,646 | \$25,454 | \$25,270 | \$25,270 | \$25,270 | \$25,270 (1) |
| Title IV-E Administration | 8,648 | 9,170 | 8,936 | 8,816 | 6,712 | 6,784 | 6,823 | 7,049 | 7,625 | 7,650 | 8,180 | 8,324 |
| Title IV-E Placement | 6,005 | 5,555 | 5,550 | 5,295 | 4,541 | 4,341 | 4,356 | 4,474 | 5,055 | 5,410 | 5,431 | 5,480 |
| Other | 8,033 | 6,935 | 6,808 | 5,962 | 5,065 | 5,294 | 6,243 | 7,603 | 6,236 | 5,863 | 6,039 | 6,220 |
| Total Revenues | \$52,446 | \$51,780 | \$51,370 | \$49,004 | \$42,262 | \$41,903 | \$43,068 | \$44,580 | \$44,186 | \$44,193 | \$44,920 | \$45,294 |
| EXPENDITURES | | | | | | | | | | | | |
| Payroll | \$19,813 | \$19,916 | \$19,483 | \$18,735 | \$18,114 | \$18,733 | \$18,794 | \$19,519 | \$19,340 | \$20,134 | \$20,335 | \$20,539 (2) |
| Benefits | 6,587 | 6,976 | 9,335 | 8,011 | 7,352 | 6,722 | 7,025 | 7,638 | 7,979 | 8,551 | 8,973 | 9,424 (3) |
| Paid Placements | 11,286 | 10,759 | 10,101 | 9,665 | 8,317 | 9,119 | 8,706 | 9,676 | 11,300 | 11,700 | 11,600 | 11,600 (5) |
| Foster Care | 4,745 | 4,925 | 4,726 | 4,559 | 4,056 | 3,625 | 3,444 | 3,286 | 3,511 | 3,648 | 3,666 | 3,685 |
| Adoption Related | 1,492 | 1,154 | 1,133 | 1,370 | 1,406 | 1,374 | 1,460 | 1,566 | 1,451 | 1,534 | 1,549 | 1,565 (4) |
| Other Child Related | 2,529 | 2,473 | 1,996 | 1,609 | 1,429 | 1,586 | 1,755 | 1,963 | 1,875 | 1,922 | 1,932 | 1,941 |
| Other | 4,126 | 3,665 | 3,598 | 3,159 | 3,441 | 3,278 | 3,409 | 3,429 | 3,915 | 4,425 | 4,445 | 4,465 |
| Total Operating Expenditures | \$50,578 | \$49,868 | \$50,372 | \$47,108 | \$44,115 | \$44,437 | \$44,593 | \$47,077 | \$49,371 | \$51,914 | \$52,500 | \$53,219 |
| Ending Carry Forward Balance | \$32,077 | \$33,989 | \$34,987 | \$36,883 | \$35,030 | \$32,496 | \$30,971 | \$28,474 | \$23,289 | \$15,568 | \$7,988 | \$65 |
| 2014-2019 Levy Projections | | | | | | | | | | | | |
| Annual Operating Deficit | 1,868 | 1,912 | 998 | 1,896 | (1,853) | (2,534) | (1,525) | (2,497) | (5,185) | (7,721) | (7,580) | (7,924) |
| Accumulated Operating Deficit | | | | | | | (1,525) | (4,022) | (9,207) | (16,928) | (24,508) | (32,432) |

(1) Levy @ county projected property values, no anticipated increase in revenue is expected.

(2) Wages valued @ 325 FTE's. 2017-2019

(3) PERS 14% (Employer); Employee Health Contribution @10%

Proposed Health Plan Increase 10.0% - County Wellness Plan for 2017

(4) Adoption Subsidy at State Maximum IV-E Contribution of \$250

(5) Paid Outside Placement are anticipated to increase in 2017 as compared to 2016 then decrease in 2018 based on new programs being designed.

Cash Balance Forecast Summary

Levy Period: 2015 - 2020 Renewal of 2.95 mill operating levy

| | 2009 <u>Actual</u> | 2010 <u>Actual</u> | 2011 <u>Actual</u> | 2012 <u>Actual</u> | 2013 <u>Actual</u> | 2014 <u>Actual</u> | 2015 <u>Actual</u> | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
|---------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------|----------------|----------------|----------------|----------------|
| Beginning Cash Balance | \$ 5,539,846 | \$ 17,747,752 | \$ 28,324,904 | \$ 35,915,767 | \$ 40,295,319 | \$ 41,228,814 | \$ 45,835,303 | \$ 48,785,318 | \$ 45,193,293 | \$ 39,355,649 | \$ 33,029,536 | \$ 26,653,008 |
| Revenue Receipts | | | | | | | | | | | | |
| FEDERAL | | | | | | | | | | | | |
| 1. ODADAS | \$ 3,557,802 | \$ 2,593,921 | \$ 3,232,894 | \$ 3,446,824 | \$ 2,890,676 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 2. ODMH | 1,159,864 | 1,070,016 | 1,092,551 | 1,140,625 | 675,789 | - | - | - | - | - | - | - |
| 3. OhioMHAS | | | | | 726,453 | 2,128,709 | 3,815,857 | 4,178,384 | 4,325,332 | 4,325,332 | 4,325,332 | 4,325,332 |
| Subtotal ODADAS & ODMH & OhioMHAS | \$ 4,717,666 | \$ 3,663,937 | \$ 4,325,445 | \$ 4,587,449 | \$ 4,292,918 | \$ 2,128,709 | \$ 3,815,857 | \$ 4,178,384 | \$ 4,325,332 | \$ 4,325,332 | \$ 4,325,332 | \$ 4,325,332 |
| 3. Medicaid | \$ 22,031,129 | \$ 24,315,203 | \$ 20,881,711 | 263,617 | 700 | - | - | - | - | - | - | - |
| 4. Other Federal | 391,715 | 369,340 | 566,000 | 577,880 | 710,866 | 140,626 | 211,005 | - | 117,610 | 117,610 | 117,610 | 117,610 |
| Subtotal Federal | \$ 27,140,510 | \$ 28,348,480 | \$ 25,773,156 | \$ 5,428,946 | \$ 5,004,484 | \$ 2,269,335 | \$ 4,026,862 | \$ 4,178,384 | \$ 4,442,942 | \$ 4,442,942 | \$ 4,442,942 | \$ 4,442,942 |
| STATE | | | | | | | | | | | | |
| 1. ODADAS | \$ 1,977,071 | \$ 1,809,902 | \$ 3,038,598 | \$ 3,597,836 | \$ 512,498 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| 2. ODMH | 12,186,345 | 13,255,839 | 17,843,721 | 21,656,379 | 2,083,102 | - | - | - | - | - | - | - |
| 3. OhioMHAS | | | | | 2,226,853 | 7,486,816 | 4,807,294 | 3,816,924 | 4,325,511 | 3,886,511 | 3,886,511 | 3,886,511 |
| Subtotal ODADAS & ODMH & OhioMHAS | \$ 14,163,416 | \$ 15,065,741 | \$ 20,882,319 | \$ 25,254,215 | \$ 4,822,453 | \$ 7,486,816 | \$ 4,807,294 | \$ 3,816,924 | \$ 4,325,511 | \$ 3,886,511 | \$ 3,886,511 | \$ 3,886,511 |
| 3. Other State (DYS BH Juvenile Justice) | - | - | 156,311 | 314,261 | 315,081 | 242,195 | 368,793 | 353,324 | 373,761 | 373,761 | 373,761 | 373,761 |
| Subtotal State | \$ 14,163,416 | \$ 15,065,741 | \$ 21,038,630 | \$ 25,568,476 | \$ 5,137,534 | \$ 7,729,011 | \$ 5,176,087 | \$ 4,170,248 | \$ 4,699,272 | \$ 4,260,272 | \$ 4,260,272 | \$ 4,260,272 |
| Local (Non-Levy) | \$ 561,889 | \$ 630,015 | \$ 631,115 | \$ 174,079 | \$ 226,302 | \$ 30,098 | \$ 100,129 | \$ 184,604 | \$ 82,540 | \$ 82,540 | \$ 82,540 | \$ 82,540 |
| Operating Levy | \$ 40,059,347 | \$ 39,480,780 | \$ 37,710,949 | \$ 33,943,440 | \$ 33,274,126 | \$ 33,244,865 | \$ 33,246,662 | \$ 32,642,055 | \$ 32,666,942 | \$ 32,666,942 | \$ 32,666,942 | \$ 32,666,942 |
| Total Revenue Receipts | \$ 81,925,162 | \$ 83,525,016 | \$ 85,153,850 | \$ 65,114,941 | \$ 43,642,446 | \$ 43,273,309 | \$ 42,549,740 | \$ 41,175,291 | \$ 41,891,696 | \$ 41,452,696 | \$ 41,452,696 | \$ 41,452,696 |
| Expenditures: | | | | | | | | | | | | |
| Agency - Non-Medicaid | \$ 34,924,265 | \$ 34,246,307 | \$ 36,017,260 | \$ 34,319,950 | \$ 37,727,290 | \$ 34,042,869 | \$ 35,103,029 | \$ 39,419,567 | \$ 41,839,231 | \$ 41,839,231 | \$ 41,839,231 | \$ 41,839,231 |
| Medicaid | 30,799,448 | 34,092,366 | 36,636,112 | 21,887,252 | 274,324 | - | - | - | - | - | - | - |
| Other contracts and allocations | 1,451,763 | 2,040,340 | 2,562,428 | 2,138,652 | 2,525,483 | 2,168,230 | 2,058,916 | 2,650,044 | 3,204,269 | 3,204,269 | 3,204,269 | 3,204,269 |
| Other Administration | 466,069 | 513,136 | 454,829 | 436,885 | 343,296 | 467,431 | 377,315 | 426,087 | 424,815 | 429,063 | 433,354 | 437,687 |
| Salary and Fringe | 2,075,711 | 2,055,715 | 1,892,358 | 1,952,650 | 1,838,558 | 1,988,290 | 2,060,465 | 2,271,618 | 2,261,025 | 2,306,246 | 2,352,370 | 2,399,418 |
| Total Expenditures | \$ 69,717,256 | \$ 72,947,864 | \$ 77,562,987 | \$ 60,735,389 | \$ 42,708,951 | \$ 38,666,820 | \$ 39,599,725 | \$ 44,767,316 | \$ 47,729,340 | \$ 47,778,809 | \$ 47,829,224 | \$ 47,880,605 |
| Projected Revenue Over/(Under Expenditures) | \$ 12,207,906 | \$ 10,577,152 | \$ 7,590,863 | \$ 4,379,552 | \$ 933,495 | \$ 4,606,489 | \$ 2,950,015 | \$ (3,592,025) | \$ (5,837,644) | \$ (6,326,113) | \$ (6,376,528) | \$ (6,427,909) |
| Ending Cash Balance | \$ 17,747,752 | \$ 28,324,904 | \$ 35,915,767 | \$ 40,295,319 | \$ 41,228,814 | \$ 45,835,303 | \$ 48,785,318 | \$ 45,193,293 | \$ 39,355,649 | \$ 33,029,536 | \$ 26,653,008 | \$ 20,225,099 |

This financial forecast presents to the best of management's knowledge and belief, the ADM Board's expected results of operations for the forecast period. Accordingly, the forecast reflects management's judgment as of 07/31/16 the date of the forecast of the expected conditions and its expected course of action. There will usually be differences between forecasted and actual results, because events and circumstances frequently do not occur as expected and those differences may be material.

| |
|----------------|
| Months on Hand |
| 5.1 |

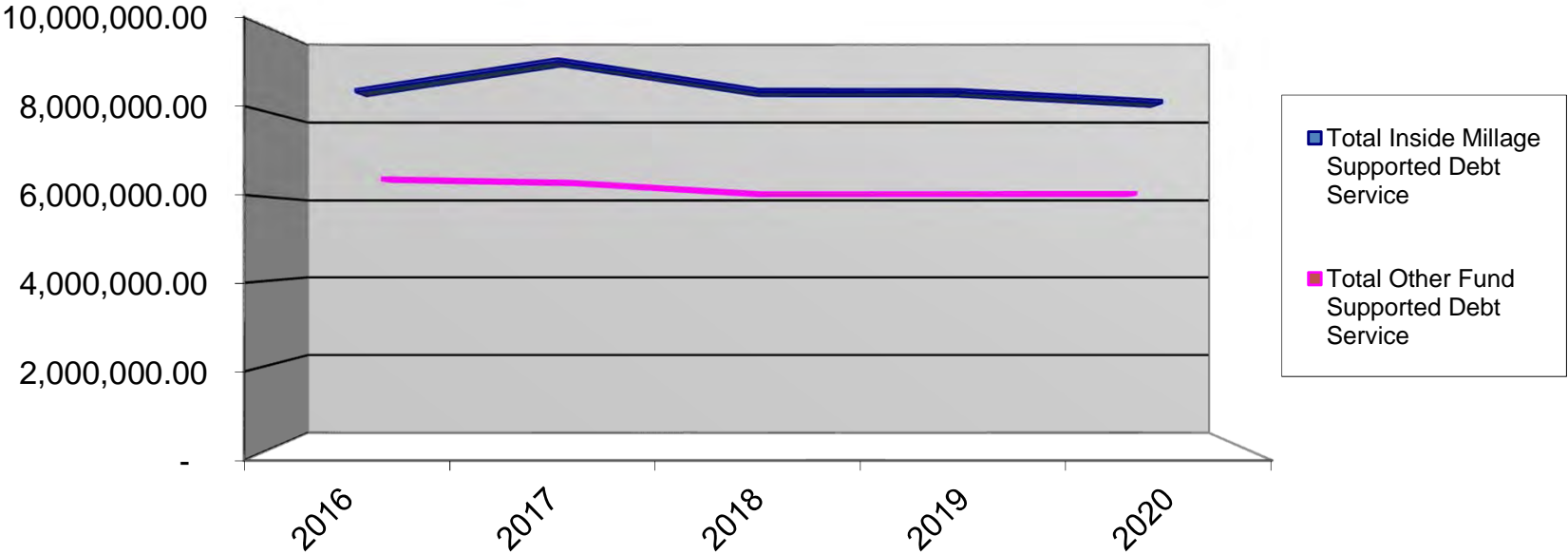
Revenue Assumptions:

Medicaid elevated to the State beginning 7/1/2011
Federal and State funding adjusted based on actual awards FY2015 - 2016 and estimated awards FY2017 - 2020.
Medicaid paid directly by ODJFS 7/1/2012
Levy collections reduced by projected 8.3% reduction in property values and Tangible Business Property (TPP) phase out

Expenditure Assumptions:

Non-Medicaid expenditures will remain stable during the levy period, until 2017 when expenditures are projected to temporarily increase (for years 2017 through 2020) to provide solutions for the Opiate Epidemic.
National Health Care begins 2014. State of Ohio provides Medicaid expansion, which began 1/1/2014.
Other contracts decreased 17% in 2015 due to move to Summit County Public Health and final bond payment for Crisis Center, then 0% incr.
Other Administration increased from 2015 due to insurance and internet, then budget 1% increase through 2020.
Salary and Fringe increased 2% with 5% increase in health insurance 2017.

Summit County Five Year Debt Service Forecast





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

COUNCIL

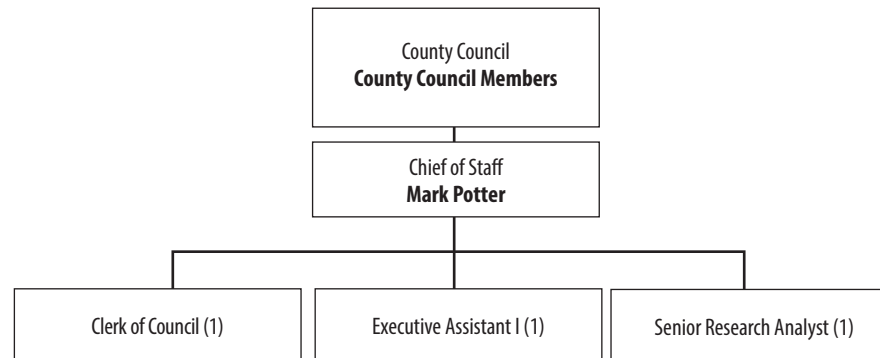


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

COUNTY COUNCIL

Council Members
Chief of Staff • **Mark Potter**



District 1
Nick Kostandaras
District 2
John Schmidt
District 3
Gloria Rodgers
District 4
Jeff Wilhite
District 5
Tamela Lee
District 6
Jerry Feeman
District 7
Tim Crawford
District 8
Paula Prentice
At-Large
John Donofrio
At-Large
Elizabeth Walters
At-Large
Clair Dickinson



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Legislation

Summit County Council

PROGRAM DESCRIPTION & CHALLENGES

Summit County Council is responsible for the timely, effective processing of legislation. County Council is continuing to establish a visible presence in Summit County thru community events to keep constituents aware of the legislation. The office also deals with keeping good records of constituent concerns/issues.

One of the challenges is an effective and efficient way of logging and maintaining constituent calls.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Establish a framework for routinely updating office policies and procedures to reflect office's current operational platform. |
| 2 | Continue process of accurately and effectively maintaining and disposing office records in compliance with the Records Retention Policies. Review and update Records Retention Policies as necessary. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------|--------------------------------------------------------|-------------------|-----------------------|
| Amount of Legislation Processed | The effective processing/record-keeping of legislation | 566 | 535 |
| Constituent Calls | Record keeping of constituent concerns/issues | 166 | 185 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| COUNCIL | | | | | |
| <i>Fund: General Fund</i> | | | | | |
| <i>Organization: Council</i> | | | | | |
| 10003-1009 | | | | | |
| 10003-1009 Assistant to the Clerk | 1.00 | .00 | .00 | .00 | .00 |
| Clerk of Council | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Council Chief of Staff | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Council President | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| County Council Member | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 |
| Executive Assistant 1 | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Research Analyst | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10003-1009 | 15.00 | 15.00 | 15.00 | 15.00 | 15.00 |
| *TOTAL COUNCIL | 15.00 | 15.00 | 15.00 | 15.00 | 15.00 |



COUNTY COUNCIL

Fund: General Fund 10003

Departments: Council 1009

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 270,104 | 268,729 | 270,200 | 245,836 | 297,600 |
| Salaries-Employees | 20501 | 191,983 | 203,088 | 199,600 | 190,529 | 204,500 |
| Fringe Benefits | 25501 | 244,676 | 262,312 | 273,400 | 250,045 | 302,100 |
| Professional Services | 27102 | 1,844 | 2,575 | 2,500 | 2,500 | 2,500 |
| Internal Services | 30401 | 11,975 | 10,738 | 12,000 | 12,000 | 13,100 |
| Supplies | 30501 | 2,471 | 8,770 | 6,500 | 5,949 | 6,500 |
| Travel | 37501 | 12,992 | 9,947 | 17,500 | 7,469 | 17,500 |
| Contract Services | 45501 | 20,255 | 13,637 | 24,500 | 23,847 | 21,500 |
| Rentals | 54501 | 42 | 932 | 1,200 | 139 | 1,200 |
| Advertising/Printing | 58501 | 2,790 | 4,897 | 5,000 | 2,908 | 5,000 |
| Other | 60501 | 4,747 | 4,027 | 5,000 | 2,508 | 5,000 |
| Equipment | 70501 | 2,404 | 1,409 | 2,500 | 1,407 | 2,500 |
| DEPARTMENT TOTAL 10003-1009 | | <u>766,281</u> | <u>791,061</u> | <u>819,900</u> | <u>745,136</u> | <u>879,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

EXECUTIVE

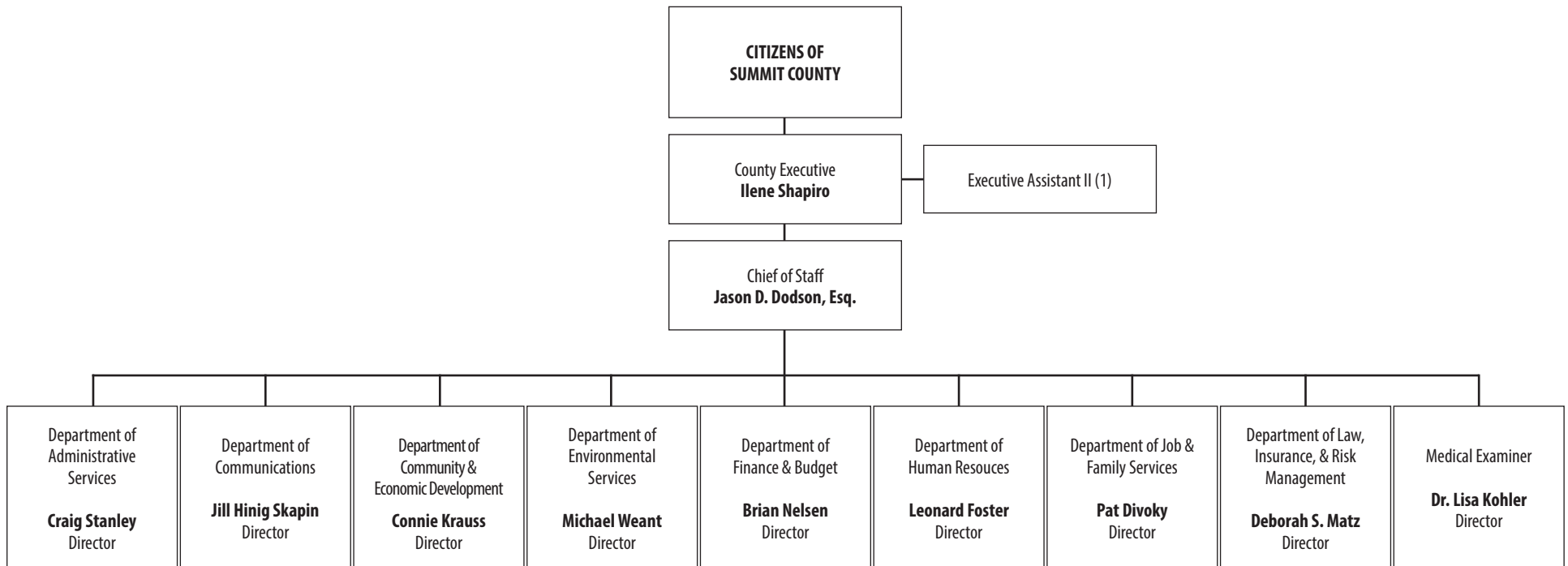


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

EXECUTIVE DIRECTORS

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Executive

DEPARTMENT OVERVIEW

The County Executive is the primary administrative, budgetary official, and contracting authority for the County. Currently, the Executive's Office is divided into nine departments, each of which has jurisdiction over a different portion of the administration. The senior administration consists of a Chief of Staff and Directors of each of these nine departments, as follows:

| | |
|------------------------------------------------------------|-------------------|
| Chief of Staff | Jason D. Dodson |
| Director, Department of Law, Insurance and Risk Management | Deborah S. Matz |
| Director, Department of Finance and Budget | Brian D. Nelsen |
| Director, Department of Community and Economic Development | Connie Krauss |
| Medical Examiner | Lisa Kohler, M.D. |
| Director, Department of Environmental Services | Michael A. Weant |
| Director, Department of Job and Family Services | Pat Divoky |
| Director, Administrative Services | Craig Stanley |
| Director, Department of Human Resources | Leonard Foster |
| Director, Department of Communications | Jill Hinig Skapin |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| EXECUTIVE | | | | | |
| <i>Fund: General Fund</i> | | | | | |
| <i>Organization: Executive</i> | | | | | |
| 10003-1113 | | | | | |
| 10003-1113 Chief of Staff-Executive | 1.00 | 1.00 | .92 | .92 | .92 |
| County Executive | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Executive Assistant 1 | .00 | .00 | .00 | .00 | 1.00 |
| Executive Assistant 2 | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| ORGANIZATION TOTAL 10003-1113 | 3.00 | 3.00 | 2.92 | 2.92 | 2.92 |



EXECUTIVE

Fund: General Fund 10003

Departments: Executive 1113

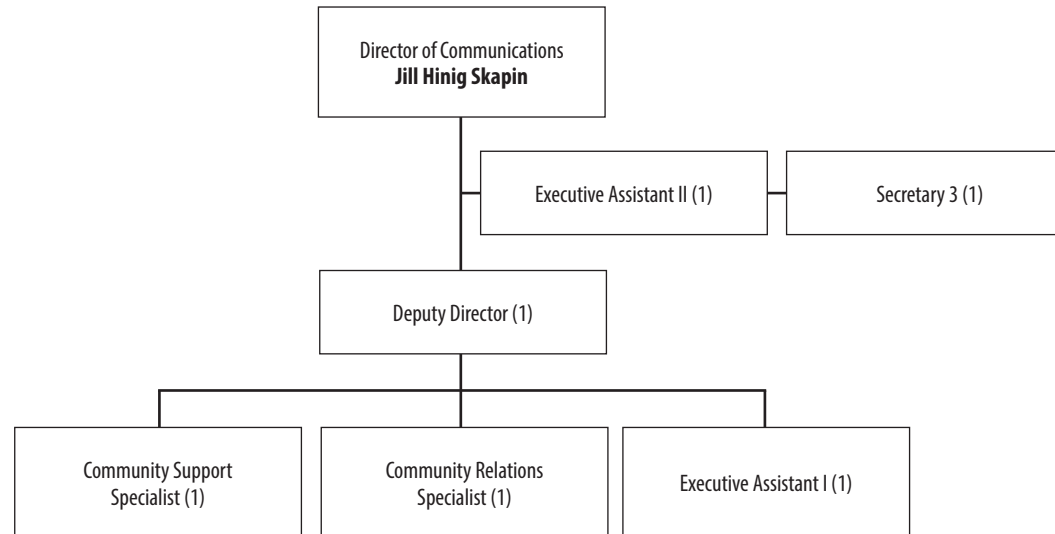
| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 119,513 | 119,513 | 122,000 | 121,991 | 131,700 |
| Salaries-Employees | 20501 | 155,899 | 168,089 | 181,200 | 179,491 | 183,000 |
| Fringe Benefits | 25501 | 58,766 | 62,047 | 68,000 | 67,774 | 79,000 |
| Internal Services | 30401 | 6,300 | 6,300 | 9,600 | 9,600 | 9,600 |
| Supplies | 30501 | 1,948 | 731 | 2,000 | 1,976 | 2,000 |
| Travel | 37501 | 375 | 0 | 1,000 | 504 | 1,000 |
| Advertising/Printing | 58501 | 862 | 968 | 1,000 | 679 | 1,000 |
| Other | 60501 | 1,976 | 1,875 | 2,000 | 1,868 | 2,000 |
| DEPARTMENT TOTAL 10003-1113 | | <u>345,639</u> | <u>359,523</u> | <u>386,800</u> | <u>383,883</u> | <u>409,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF COMMUNICATIONS

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Communications

County Executive

PROGRAM DESCRIPTION & CHALLENGES

There are 9 departments under the County Executive; the Department of Communications is one of them. The Department of Communications is responsible for carrying out the following functions:

- Assisting in the implementation of public policy through appropriate communication.
- Assisting the news media in coverage of the activities of the County government.
- Reporting to the people of the County on County activities.
- Improving communication with the employees of the County.
- Educating people as to the functions and services of the County and how to access them.
- In cooperation with other County officials having responsibility for economic development, promoting the County as a good place to live, to work and to invest.
- Designing programs that will reach a policy goal and implementing that program.
- Providing internet hosting, website design and management.
- Overseeing all social media.
- Serving as Public Information Officers to assist Emergency Management upon request.
- Working in collaboration with other agencies, creating brands, logos and marketing plans to enhance their programming goals.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Collaborate with County agencies/offices to identify a need in our community, create a program, design an outreach plan and bring all parties together to provide a solution. |
| 2 | To provide accurate and relevant public information to the County of Summit offices and agencies, to our citizens and to the news media. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Communications

County Executive

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| Summit for Kids | Working with the Summit on Children Task Force, to provide free health and dental services, prepare a child for the beginning of school with free sports bags and school supplies; create a fun, diverse and free day for the entire family. Summit for Kids Symposium, Breakfast and Expo is a collaboration of Summit County Juvenile Court, Children Services and the County Executive. | 18,000 were in attendance. We provided the most healthcare services and performed more early childhood screenings. | |
| Summit Kids Month | To provide a public awareness campaign "all about the importance of Early Childhood" and the health of our kids and provide as many free events/education opportunities geared toward healthy kids as we can. Create a resource booklet including all County agencies and services available for kids. Summit for Kids is collaboration under the Summit County First Things First initiative. | Four weeks of 24 free activities – all political subdivisions joined the County in proclaiming it "Summit Kids Month". Distributed 20,000 booklets. Summit Kids Month received the NACo's Award of Achievement Award in Children's Programing. | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Communication | | | | | |
| 10003-1125 | | | | | |
| 10003-1125 Administrative Secretary | .00 | .00 | .00 | .00 | 1.00 |
| Assistant Administrator-EXE | .50 | .50 | .50 | .00 | .00 |
| Community Relations Specialist | .75 | 2.00 | 1.75 | 1.87 | .87 |
| Deputy Director Communications | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Director of Communications | .95 | .95 | .95 | 1.00 | 1.00 |
| Executive Assistant 1 | 1.00 | .00 | .00 | .00 | .00 |
| Executive Assistant 2 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Graphic Designer | 1.00 | .00 | .00 | .00 | .00 |
| Office Manager | .00 | .00 | .00 | .00 | 1.00 |
| Secretary 1 | .00 | 1.00 | 1.00 | 1.00 | .00 |
| Secretary 3 | 1.00 | .00 | .00 | .00 | .00 |
| Web Systems Analyst | .00 | 1.00 | 1.00 | .00 | .00 |
| ORGANIZATION TOTAL 10003-1125 | 7.20 | 7.45 | 7.20 | 5.87 | 5.87 |



EXECUTIVE

Fund: General Fund 10003
Departments: Communication 1125

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 420,360 | 447,604 | 380,400 | 380,188 | 388,900 |
| Fringe Benefits | 25501 | 153,137 | 169,493 | 153,000 | 150,859 | 158,000 |
| Internal Services | 30401 | 7,808 | 7,108 | 11,000 | 6,799 | 11,000 |
| Supplies | 30501 | 4,813 | 3,430 | 5,500 | 5,295 | 5,500 |
| Material | 35501 | 2,645 | 5,349 | 4,700 | 5,428 | 5,000 |
| Contract Services | 45501 | 2,792 | 2,055 | 4,000 | 3,991 | 4,000 |
| Advertising/Printing | 58501 | 12,304 | 13,613 | 14,300 | 13,761 | 14,000 |
| Other | 60501 | 731 | 660 | 1,000 | 995 | 1,000 |
| DEPARTMENT TOTAL 10003-1125 | | <u>604,590</u> | <u>649,312</u> | <u>573,900</u> | <u>567,315</u> | <u>587,400</u> |



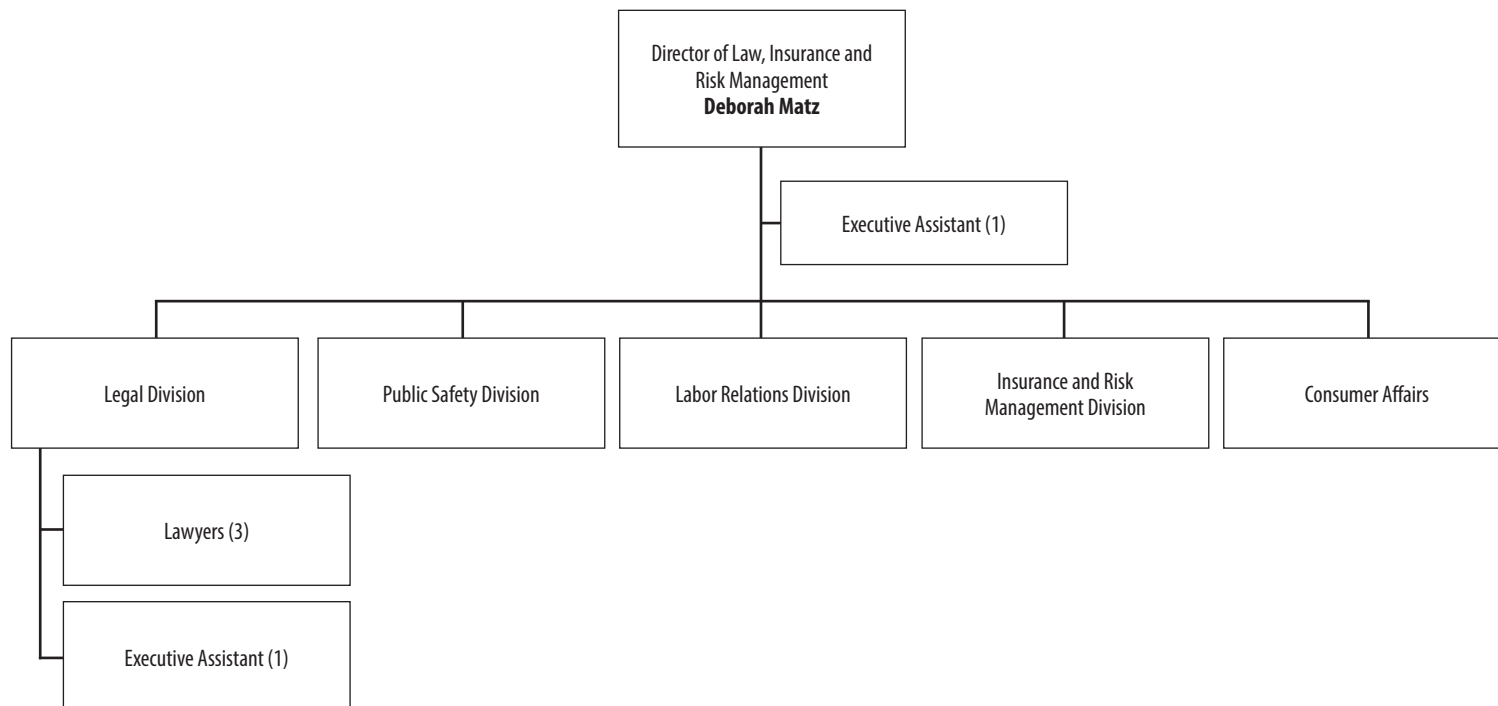
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**DEPARTMENT OF LAW, INSURANCE
AND RISK MANAGEMENT**

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Law, Insurance and Risk Management • Deborah S. Matz





COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

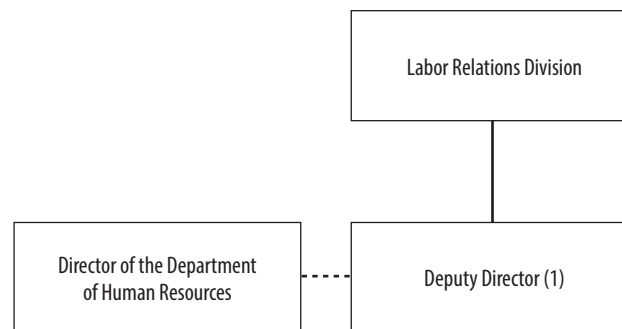
DEPARTMENT OF LAW, INSURANCE AND RISK MANAGEMENT

LABOR RELATIONS DIVISION

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Law, Insurance and Risk Management • Deborah S. Matz





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Law, Insurance and Risk Management Executive

PROGRAM DESCRIPTION & CHALLENGES

The Department of Law, Insurance and Risk Management is responsible for providing legal services to all of the departments under the executive, managing the County's employee benefits programs and liability insurance program, operating the Records Center, the Division of Public Safety and the Office of Consumer Affairs. This narrative is directed to the functions of the Law Department and the Records Center.

The Law Department negotiates, drafts, reviews and approves agreements proposed by all different offices within the County. Additionally, the Law Department is responsible to monitor all litigation in which the County is named as a party, whether represented by the Prosecutor's office or outside counsel. Attorneys within the Law Department prepare materials responsive to discovery requests, subpoenas and public records requests.

The Records Center is responsible for maintenance of wide variety of public records for many different elected offices as well as all divisions under the Executive.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------|
| 1 | Monitor and control expenses of outside counsel. |
| 2 | Reduce quantity of paper records stored, increase participation in document imaging program. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|-----------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Fund: General Fund | | | | | | |
| Organization: Law | | | | | | |
| | 10003-1117 | | | | | |
| 10003-1117 | Attorney 2 | 1.68 | 1.68 | 1.68 | 1.68 | 1.68 |
| | BOR Hearing Officer | 1.00 | 1.00 | .00 | .00 | .00 |
| | Deputy Dir - Public Safety | .00 | .00 | .00 | .00 | .80 |
| | Director of Law | .45 | .45 | .40 | .40 | .40 |
| | Executive Assistant 1 | 1.00 | 2.00 | 3.00 | 3.00 | 2.00 |
| | Executive Assistant 2 | .00 | .00 | .00 | .00 | 1.00 |
| | Grant Program Analyst | 1.00 | 1.00 | 1.00 | .75 | .75 |
| | PT Executive Assistant 1 | .00 | .00 | .00 | .00 | 1.00 |
| | Paralegal | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Senior Administrator-EXE | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | Staff Attorney 1 | 1.50 | 1.50 | 1.50 | 1.50 | 1.00 |
| ORGANIZATION TOTAL 10003-1117 | | 8.63 | 9.63 | 9.58 | 9.33 | 9.63 |



EXECUTIVE

Fund: General Fund 10003
Departments: Law 1117

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 572,145 | 608,017 | 587,000 | 582,871 | 616,100 |
| Fringe Benefits | 25501 | 196,820 | 210,496 | 213,600 | 212,815 | 234,000 |
| Professional Services | 27102 | 47,232 | 16,688 | 43,000 | 20,088 | 55,000 |
| Internal Services | 30401 | 15,663 | 14,636 | 17,400 | 12,365 | 17,400 |
| Supplies | 30501 | 3,000 | 2,471 | 3,000 | 2,619 | 3,000 |
| Contract Services | 45501 | 372 | 134 | 1,000 | 1,347 | 1,000 |
| DEPARTMENT TOTAL 10003-1117 | | <u>835,232</u> | <u>852,443</u> | <u>865,000</u> | <u>832,104</u> | <u>926,500</u> |



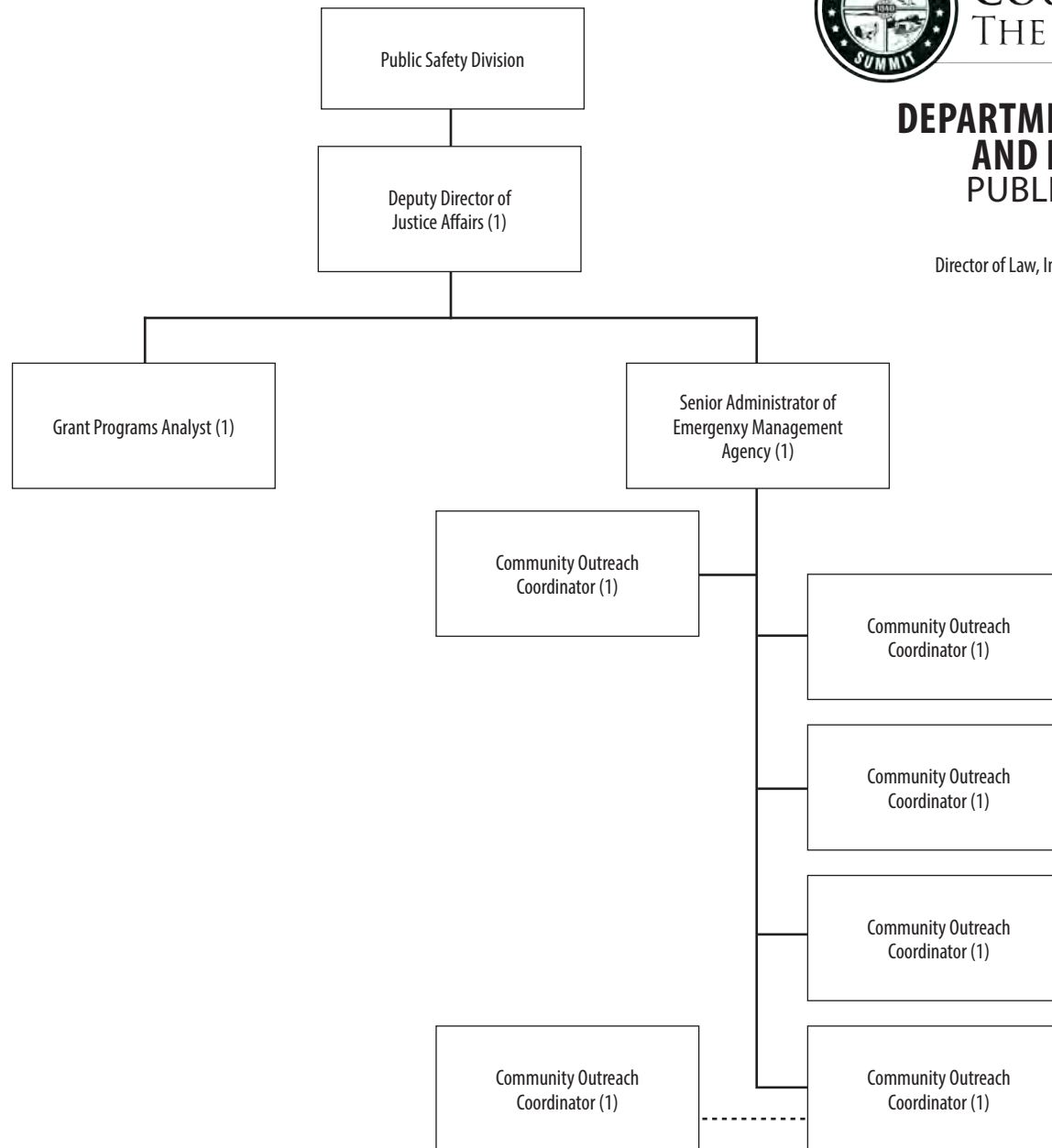
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**DEPARTMENT OF LAW, INSURANCE
AND RISK MANAGEMENT**
PUBLIC SAFETY DIVISION

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Law, Insurance and Risk Management • Deborah S. Matz





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Emergency Management Emergency Management Agency

PROGRAM DESCRIPTION & CHALLENGES

Emergency Management Agency. Ohio's system of emergency management is established under Chapter 5502 of the Revised Code, as well as the Homeland Security Act of 2002, which guide the program and staffing.

In Summit County, emergency management is performed through and coordinated by the Emergency Management Agency ("EMA"), which is organized under the Executive's Department of Law, Insurance and Risk Management, Division of Public Safety. EMA has contracted with each city, village and township in the County to provide emergency management services to those communities. The emergency management agency is compensated by a per capita agreement with each community. Priorities and goals for emergency management are established by the Emergency Management Executive Committee. The primary responsibility of EMA is to provide professional mitigation, preparedness, response and recovery services that save lives, reduce injuries and economic loss, and enhance recovery from disasters. EMA is also dedicated to informing and educating the public in times of emergency or disaster.

Also, the Emergency Management Agency administers the Emergency Planning and Community Right-to-Know Act under Ohio Revised Code 3750. This includes but is not limited to planning and information gathering of hazardous chemicals.

In fulfilling its duties, EMA is responsible for the administration of several emergency management-related grants. The State Homeland Security Program ("SHSP") is a core assistance program contained within the Federal Homeland Security Grant Program ("HSGP"). SHSP provides funds to build capabilities at the State and local levels to implement the goals and objectives included in State Homeland Security Strategies and Initiatives. EMA is currently administering over \$1 million in funds that it has received through SHSP and other related grants.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Emergency Management Emergency Management Agency

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Coordinate and facilitate committees, boards, sub-committees and councils for effective implementation of concepts as set by each body. |
| 2 | Develop and implement training, exercises and evaluation programs for all current and future programs administered Emergency Management. |
| 3 | Develop and support Regional Communications Systems through funding, research and staff support. |
| 4 | Apply for and distribute grant funding. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Number of emergency responses | Emergency Operations Center activation or resource support by the Emergency Management Agency during an incident or pre-planned event | 7 | |
| Number of training sessions held | Provide various emergency management and homeland security trainings to first responders for preparedness and response in Summit County and the State of Ohio | 28 | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Emerg Mgmt Agency | | | | | |
| Organization: EMA Operating | | | | | |
| 26003-3551 | | | | | |
| 26003-3551 Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Community Relations Specialist | .00 | .00 | .00 | .00 | .13 |
| Director of Communications | .05 | .05 | .05 | .05 | .00 |
| Director of Law | .25 | .25 | .25 | .25 | .25 |
| Emergency Mgmt Specialist 1 | .00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Emergency Mgmt Specialist 2 | 1.00 | .00 | .00 | .00 | .00 |
| Fiscal Officer 3 | .05 | .00 | .00 | .00 | .00 |
| Grant Program Analyst | 2.00 | 2.00 | 1.00 | 1.25 | 1.25 |
| Senior Administrator-EXE | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 26003-3551 | 5.35 | 6.30 | 5.30 | 5.55 | 5.63 |



EXECUTIVE

Fund: Emerg Mgmt Agency 26003

Departments: EMA Operating 3551

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 249,677 | 273,929 | 261,056 | 260,537 | 266,400 |
| Overtime | 20525 | 53 | 175 | 1,000 | 0 | 6,000 |
| Fringe Benefits | 25501 | 105,355 | 105,101 | 127,009 | 126,730 | 133,000 |
| Internal Services | 30401 | 9,224 | 11,836 | 11,164 | 2,285 | 16,000 |
| Supplies | 30501 | 12,705 | 83,505 | 36,179 | 25,325 | 15,500 |
| Travel | 37501 | 3,512 | 3,334 | 11,231 | 6,870 | 5,000 |
| Contract Services | 45501 | 813 | 280 | 3,320 | 287 | 1,500 |
| Other | 60501 | 109,900 | 109,900 | 109,900 | 109,900 | 109,900 |
| Subsidies/Shared Rev | 65501 | 54,176 | 47,514 | 62,595 | 61,749 | 54,100 |
| Equipment | 70501 | 0 | 16,481 | 9,519 | 4,191 | 0 |
| DEPARTMENT TOTAL 26003-3551 | | <u>545,415</u> | <u>652,056</u> | <u>632,972</u> | <u>597,875</u> | <u>607,400</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Special Operations Response Team **Emergency Management Agency**

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Special Operations Response Team (SCSORT) is a specialized team consisting of three distinct but interrelated technical disciplines: Hazardous Materials, Technical Rescue, and Water Rescue. Each discipline is a branch of the team.

The Water Rescue Branch specializes in any type of water rescue. This includes underwater, swift water and ice rescues. The Water Rescue Branch is also a resource for Ohio Homeland Security Region 5 and the State of Ohio, as a Type II Water Rescue Team.

The Technical Rescue Branch specializes in rope, trench, confined space and structural collapse rescues. The Structural Collapse component of the team also serves as the Ohio Homeland Security Region 5 Search and Rescue Team.

The Hazardous Materials Branch specializes in the response and mitigation of a release of any hazardous material. This branch is also heavily involved in training for weapons of mass destruction. The Hazardous Materials Branch has been typed by the State of Ohio as one of the few Type I Hazardous Materials Teams in the state.

The entire Special Operations Response Team has been working on terrorism prevention and homeland security. Currently, there are approximately 230 team members split among the three branches.

The Summit County Sheriff's Office Communications Division provides dispatching operations for the Special Operations Response Team. The alternate dispatch center is located at the South West Summit Communications Center.

The Special Operations Response Team Executive Board is comprised of representatives from the City of Akron Fire Department, municipal government fire department, township fire department, the Summit County Emergency Management Agency and the University of Akron. This five-member board oversees the administrative functions of the team as outlined in the Codified Ordinances of the County of Summit, Ohio (163.01).



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Special Operations Response Team
Emergency Management Agency

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------|
| 1 | Develop and maintain an annual training schedule. |
| 2 | Develop and distribute an annual report. |
| 3 | Develop and implement trainings and exercises to test each branch. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------|------------------------------------------------------------------------------|-------------------|-----------------------|
| Number of emergency responses | Team or branch activations of incidents or pre-planned events | 11 | |
| Number of team members | Maintain or expand the total of team members through education and awareness | 230 | |



EXECUTIVE

Fund: Special Operations Response Team 23192

Departments: Special Operations Response Team 3112

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Internal Services | 30401 | 7,043 | 8,445 | 13,155 | 8,870 | 13,900 |
| Material | 35501 | 26,389 | 78,022 | 65,120 | 39,852 | 30,500 |
| Travel | 37501 | 5,257 | 0 | 11,000 | 4,095 | 6,000 |
| Vehicle Fuel/Repair | 40501 | 6,123 | 1,532 | 17,878 | 2,174 | 5,000 |
| Contract Services | 45501 | 13,370 | 11,500 | 14,700 | 14,700 | 17,100 |
| Other | 60501 | 7,444 | 7,444 | 7,444 | 7,444 | 7,444 |
| Grants | 65111 | 33,152 | 33,152 | 33,152 | 0 | 33,152 |
| DEPARTMENT TOTAL 23192-3112 | | <u>98,778</u> | <u>140,096</u> | <u>162,448</u> | <u>77,136</u> | <u>113,096</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Residential Executive – Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The Residential Community Corrections program is part of the County's alternative corrections program designed to reduce the overall County jail population. The offender populations served by this program are non-violent offenders sentenced for felony, misdemeanor and traffic offenses. Probation violators are referred by the Summit County Probation Department as a consequence for not complying with their probation conditions in accordance with a court order from the Common Pleas Court General Division. State inmates with 30-180 days remaining on their prison sentence and federal parolees referred by the Federal Bureau of Prisons are transitioned from prison to residential community corrections.

Each offender is assessed utilizing the Ohio Risk Assessment System (ORAS). After this screening, a written Treatment Plan with specific treatment goals is developed to guide the treatment process.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------|
| 1 | Provide a reentry program for state and federal prisoners returning to Summit County. |
| 2 | Reduce jail population. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Residential Executive – Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The Home Incarceration program is part of the County's alternative corrections program designed to reduce the overall County jail population. The target population to be served in this supervision is the convicted adult felony, misdemeanor, traffic offenders and pre-trial detainees who require a high degree of monitoring but do not require secure confinement. Convicted offenders on probation who require greater supervision than day reporting are eligible for this type of supervision. Pre-trial detainees who can be released from jail on their own recognizance (ROR) are not eligible for this supervision. Pre-trial detainees who are granted release from jail with conditions are eligible for Home Incarceration/Electronic Monitoring with or without electronic monitoring.

Referrals to the Home Incarceration/Electronic Monitoring/Electronic Monitoring Program are made by Municipal and Summit County Courts, probation officers, Ohio Parole Authority, and as a condition of pre-trial supervision. Participants must have an approved residence and they must have a telephone or use radio frequency technology.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Provide a graduated sanction for the court for persons not complying with day reporting or intensive supervision probation conditions. |
| 2 | Reduce jail population. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Driver Intervention Executive – Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The Driver Intervention program is part of the County's alternative corrections program designed to reduce the overall County jail population. First time DUI misdemeanor offenders sentenced to either a mandatory three (3) day or a six (6) day term are eligible for this intervention program. Once referred the provider conducts a substance abuse assessment to determine the degree to which their violation is related to chemical dependence.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Reduce chronic alcoholism by providing a comprehensive assessment, education, early intervention support and treatment referral program. |
| 2 | Reduce jail population. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Day Reporting Executive – Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The Day Reporting program is part of the County's alternative corrections program designed to reduce the overall County jail population. The target populations served in this supervision program are the convicted adult felony, misdemeanor, traffic and pre-trial detainees who do not require secure confinement. Convicted offenders on probation who require greater supervision than intensive supervision are eligible for this type of supervision. Pre-trial detainees who can be released from jail on their own recognizance (ROR) are not eligible for this supervision. Pre-trial detainees who are granted release from jail with conditions are eligible for day reporting.

Once referred, the provider conducts a risk/needs assessment, upon which, an individual program plan (IPP) shall be based. Each offender is assessed utilizing the Ohio Risk Assessment System (ORAS).

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------|
| 1 | Divert non-violent pre-trial detainees and convicted offenders from jail. |
| 2 | Reduce failure to appear in court for pre-trial defendants. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



EXECUTIVE

Fund: General Fund 10003
Departments: Alt Corrections 3153

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 5,489,833 | 5,581,202 | 5,790,325 | 5,863,722 | 5,921,100 |
| DEPARTMENT TOTAL 10003-3153 | | <u>5,489,833</u> | <u>5,581,202</u> | <u>5,790,325</u> | <u>5,863,722</u> | <u>5,921,100</u> |



Executive - Alternative Corrections

Fund: General Fund 10003

Department: Alternative Corrections 3153

TOTAL CONTRACT SERVICES COSTS: **\$5,921,097.39**

| <u>Alternative Corrections</u> <u>Department</u> | <u>10003</u> <u>Fund</u> | <u>3153</u> <u>Org</u> | | |
|-----------------------------------------------------|---------------------------------------|---------------------------|--------------|----------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| | 2016 Contract | 5,590,722.28 | | |
| | | | | |
| | 2017 Contract | | | |
| | Day Reporting | | 333,577.46 | |
| | Driver Intervention | | 128,173.26 | |
| | Home Incarceration/Monitoring Program | | 859,804.44 | |
| | Multiple Offender Program | | 523,871.97 | |
| | Halfway House-Residential Programs | | 2,507,506.97 | |
| | Intensive Out Patient | | 1,258,526.99 | |
| | Pre Trial Services | | 309,636.30 | |
| | | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: 800MHz Radio Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The County of Summit, through its Division of Public Safety, and the City of Akron collectively own and operate an 800MHz Regional Radio System (SCA8RRS). Utilizing five tower sites and simulcast technology, the System provides mission critical communications to over 80 public safety and public works departments throughout Summit County; supporting more than 6,000 analog and digital radios.

Summit County is the fiscal agent for the System, which is funded by monthly fees assessed to each user and billed semiannually. System operations are currently fully funded through user fees. In addition, the County is the employer of the Radio System Administrator, who manages the daily operation of the System, which includes overseeing emergency repairs and scheduled maintenance, as well as usage, inventory, licensing and billing issues.

Currently, the System is being upgraded to an APCO compliant P25 system with expected completion in 2017. Upon completion the system will consist of ten simulcast tower sites to provide enhanced coverage for approximately 6,800 digital radios utilized by public safety and public works users throughout Summit County.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------|
| 1 | Ensure network up-time meets or exceeds 99.999%. |
| 2 | Ensure operational costs do not exceed user fee revenue. |
| 3 | Provides upgrades outlined in the P25 migration plan. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|------------------------------|------------------------------------------------------|-------------------|-----------------------|
| Monthly System Status Report | Meet 99.999% up-time requirement | 99.999% | 99.9887% |
| Monthly Financial Report | Operational costs not to exceed user fee revenue | \$65,000 balance | \$75,000 |
| P25 Migration Plan | Meet various project timelines in the migration plan | Ongoing | ongoing |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: 800MHz Radio – County Radios Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The County of Summit, through its Division of Public Safety, and the City of Akron collectively own and operate an 800MHz Regional Radio System (SCA8RRS). Utilizing five tower sites and simulcast technology, the System provides mission critical communications to over 80 public safety and public works departments throughout Summit County; supporting more than 6,000 analog and digital radios.

Summit County is the fiscal agent for the System, which is funded by monthly fees assessed to each user and billed semiannually. System operations are currently fully funded through user fees. In addition, the County is the employer of the Radio System Administrator, who manages the daily operation of the System, which includes overseeing emergency repairs and scheduled maintenance, as well as usage, inventory, licensing and billing issues.

This fund collects fees from only Summit County non-general fund agencies on a per radio basis.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------|
| 1 | Ensure county employee radios operate properly; arrange repair and replacement as needed. |
| 2 | Ensure adequate system coverage at critical county facilities. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------|---------------------------------------------------------------|-------------------|-----------------------|
| Enable Radio Status Report | Ensure radios are operational | 100% enabled | 100% enabled |
| Field Measurement/User Feedback | Ensure adequate system coverage at critical county facilities | 100% coverage | 100% coverage |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: 800 MHz Maintenance | | | | | |
| Organization: 800 MHz Maintenance | | | | | |
| 10163-3120 | | | | | |
| 10163-3120 Senior Administrator-EXE | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10163-3120 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |



EXECUTIVE

Fund: 800 MHz Maintenance 10163

Departments: 800 MHz Maintenance 3120

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 76,938 | 81,387 | 80,110 | 80,110 | 82,000 |
| Fringe Benefits | 25501 | 27,294 | 29,355 | 29,790 | 29,676 | 31,000 |
| Internal Services | 30401 | 3,879 | 3,463 | 10,000 | 2,683 | 5,000 |
| Supplies | 30501 | 107 | 135 | 1,000 | 318 | 2,000 |
| Contract Services | 45501 | 206,110 | 190,523 | 142,200 | 190,820 | 87,200 |
| Rentals | 54501 | 0 | 0 | 25,000 | 25,000 | 25,000 |
| Other | 60501 | 130,686 | 0 | 0 | 0 | 0 |
| Equipment | 70501 | 7,213 | 11,680 | 159,000 | 95,450 | 100,000 |
| DEPARTMENT TOTAL 10163-3120 | | <u>452,228</u> | <u>316,541</u> | <u>447,100</u> | <u>424,058</u> | <u>332,200</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: 800 MHz County Radios | | | | | |
| Organization: 800 MHz Maintenance | | | | | |
| 10164-3120 | | | | | |
| 10164-3120 Deputy Dir - Public Safety | .00 | .00 | .00 | .00 | .20 |
| ORGANIZATION TOTAL 10164-3120 | .00 | .00 | .00 | .00 | .20 |



EXECUTIVE

Fund: 800 MHz County Radios 10164

Departments: 800 MHz Maintenance 3120

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 0 | 0 | 0 | 0 | 15,400 |
| Fringe Benefits | 25501 | 0 | 0 | 0 | 0 | 3,900 |
| Contract Services | 45501 | 0 | 10,000 | 0 | 0 | 10,000 |
| Other | 60501 | 0 | 73,787 | 0 | 0 | 0 |
| Equipment | 70501 | 0 | 1,552 | 60,000 | 0 | 30,000 |
| DEPARTMENT TOTAL 10164-3120 | | <u>0</u> | <u>85,339</u> | <u>60,000</u> | <u>0</u> | <u>59,300</u> |



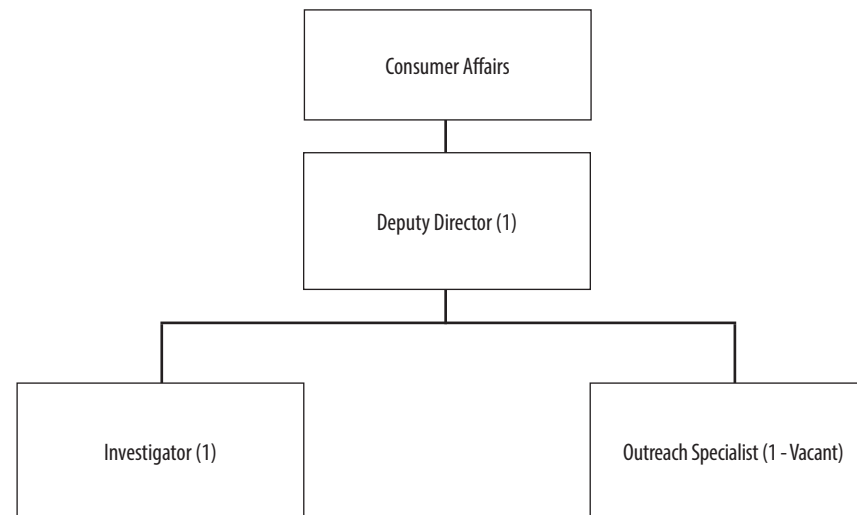
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**DEPARTMENT OF LAW, INSURANCE
AND RISK MANAGEMENT**
CONSUMER AFFAIRS

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Law, Insurance and Risk Management • Deborah S. Matz





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Consumer Affairs

Executive

PROGRAM DESCRIPTION & CHALLENGES

The County of Summit Office of Consumer Affairs is responsible for protecting Summit County residents from unfair, deceptive or unconscionable consumer sales practices through education, mediation and enforcement.

Summit County ordinances also require the office to license certain specific business practices and assist residents facing foreclosure.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To protect consumers from unfair, deceptive or unconscionable consumer sales practices. |
| 2 | To promote consumer education through a vigorous outreach program. |
| 3 | To foster partnerships with governmental entities, non-profit and community-based organizations and local business leaders to ensure an honest, safe and informed marketplace for consumers and businesses. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------------------------|---------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Consumer Education (speeches/site visits/events) | To foster community awareness about the Office of Consumer Affairs and utilize its services | 54-0-9 | 71-30-8 |
| Consumer Interaction (telephone inquiries/complaint handling) | Daily contact with consumers through telephone inquiries and complaint handling | 741-100 | 438-24 |
| Consumer Education (consumer alerts and press releases) | To increase community awareness about Consumer Affairs through consumer and media alerts | 7-2 | 5-6 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Consumer Affairs | | | | | |
| Organization: Consumer Affairs | | | | | |
| 10158-1154 | | | | | |
| 10158-1154 Consumer Affairs Investigator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Consumer Affairs Outreach Spec | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Dir of Consumer Affairs | .00 | .00 | 1.00 | 1.00 | 1.00 |
| Director of Consumer Affairs | 1.00 | 1.00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 10158-1154 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |



EXECUTIVE

Fund: Consumer Affairs 10158

Departments: Consumer Affairs 1154

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 104,743 | 88,764 | 151,700 | 143,711 | 156,400 |
| Fringe Benefits | 25501 | 26,651 | 20,688 | 39,200 | 38,760 | 46,200 |
| Internal Services | 30401 | 1,699 | 1,517 | 2,700 | 2,144 | 2,700 |
| Supplies | 30501 | 1,166 | 2,453 | 2,600 | 2,599 | 2,600 |
| Travel | 37501 | 476 | 1,112 | 1,200 | 1,196 | 2,500 |
| Advertising/Printing | 58501 | 1,258 | 1,583 | 1,500 | 970 | 2,500 |
| Other | 60501 | 2,793 | 1,942 | 2,000 | 1,895 | 5,000 |
| DEPARTMENT TOTAL 10158-1154 | | <u>138,785</u> | <u>118,060</u> | <u>200,900</u> | <u>191,275</u> | <u>217,900</u> |

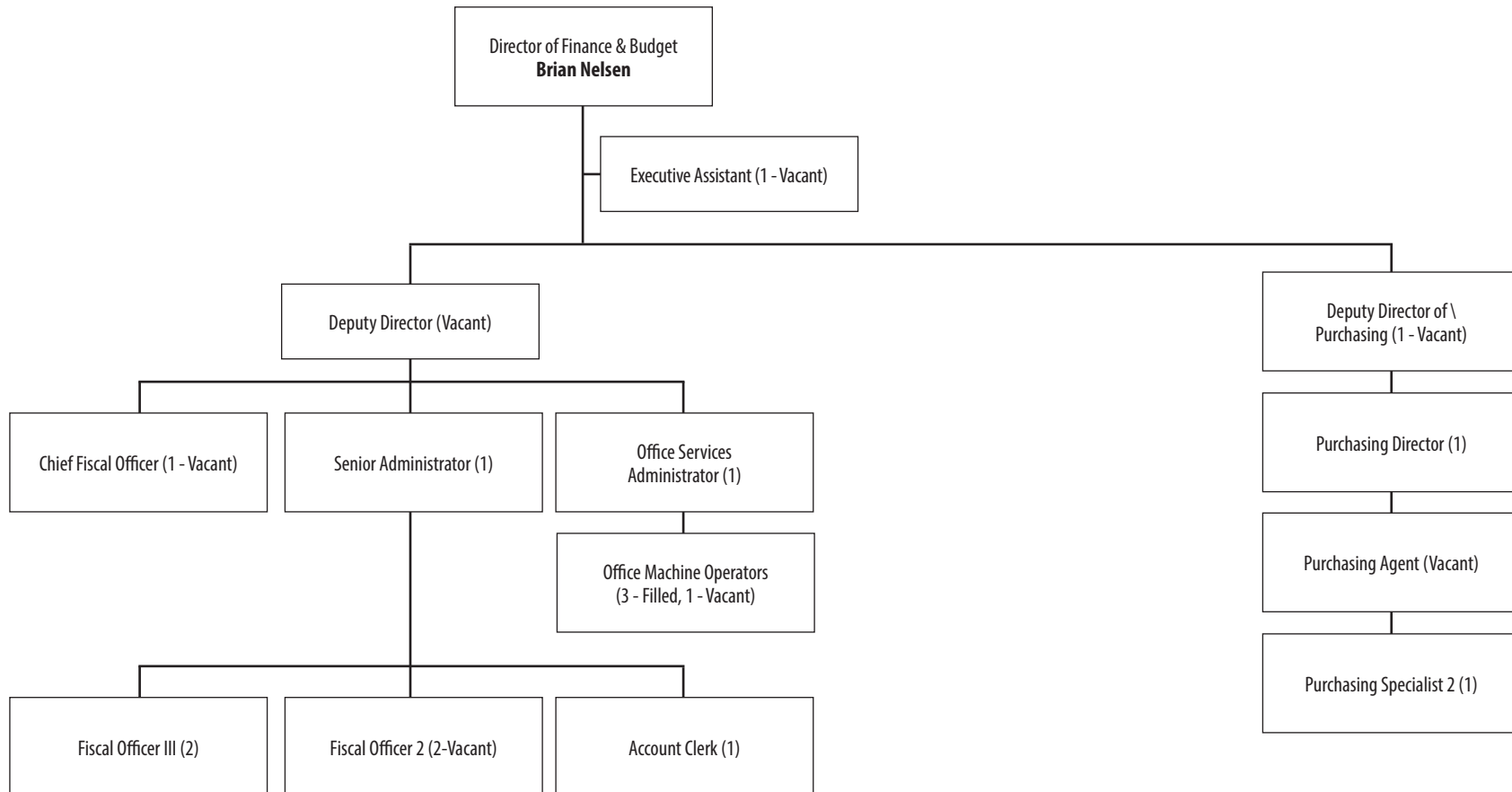


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

DEPARTMENT OF FINANCE & BUDGET

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson
Director of Finance & Budget • Brian Nelsen





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Budget Management

Executive – Finance & Budget

PROGRAM DESCRIPTION & CHALLENGES

The Executive's Department of Finance and Budget (DFB) oversees the preparation and on-going maintenance of the County's operating and capital budgets. The department is responsible for preparing and reviewing five year projections for all of the County's major operating funds and preparing an annual budget that guides the County's financial condition in accordance with these projections. Annual operating budgets are normally submitted to County Council on the first Monday in November preceding the fiscal year, with passage requested by December 31st. A six year capital plan is also prepared and submitted to County council on the first Monday in January with passage requested by the end of February.

Throughout the course of the year, DFB runs bi-weekly payroll projections, monitors budget availability and reviews fund balances to ensure budgetary compliance. DFB prepares executive orders and legislation as necessary to adjust and increase appropriations and routinely prepares adjustments to the County's certificate of estimated resources, for submission to the County Budget Commission.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------|
| 1 | Prepare an annual budgetary plan which seeks to maximize service delivery and maintain long term financial stability. |
| 2 | Streamline and improve the financial and budgetary delivery model across the county. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------------|------------------------------------------------------------|-------------------|-----------------------|
| Excellence in Financial Reporting | Achieve GFOA Distinguished Budget Award | Yes | Yes |
| General Fund Budget per Capita | Maintain the lowest ratio of Ohio's 6 large urban counties | \$200 (Lowest) | \$203 (Lowest) |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program Debt Management Executive – Finance & Budget

PROGRAM DESCRIPTION & CHALLENGES

The Executive's Department of Finance and Budget (DFB) oversees the issuance, debt service payments, reporting and on-going disclosure compliance associated with all of the County's outstanding debt obligations. As of September 15, 2016 Summit County had a total of \$125.8 million in outstanding debt. In 2016 the County issued \$34,275,000 of general obligation various purpose refunding bonds. This issue contained a current refunding of 2004 bonds totaling \$12,955,000.

DFB issued its Annual Informational Statement on August 15, 2016 in connection with the County of Summit's continuing disclosure agreements under SEC Rule 15c2-12 for certain of its outstanding bonds and note issues. Additionally, DFB made timely debt service payments totaling \$15.2 million in 2016.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Prepare an Annual Informational Statement in connection with the County of Summit's continuing disclosure agreements under SEC Rule 15c2-12 for certain of its outstanding bonds and note issues. |
| 2 | Ensure all debt service payments on outstanding bonds, notes and loans are made on a timely basis. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------|---------------------------------------------------------|-------------------|-----------------------|
| General Bonded Debt per Capita | Minimize debt per capita exposure | \$122 | \$142 |
| Bond Ratings | Maintain the County's AA bond rating and stable outlook | Yes | Yes |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Finance & Budget | | | | | |
| 10003-1114 | | | | | |
| 10003-1114 Account Clerk 2 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | .25 | .00 | .00 | .00 | .00 |
| Chief Fiscal Officer | .78 | .78 | .78 | 1.00 | 1.00 |
| Community Relations Specialist | .00 | .00 | .25 | .00 | .00 |
| Dir of Finance & Budget | .90 | .90 | .90 | .90 | .90 |
| Fiscal Officer 2 | 1.17 | 1.17 | 1.17 | 1.17 | 1.17 |
| Fiscal Officer 3 | .95 | .95 | .00 | .00 | .00 |
| Senior Administrator-EXE | .90 | .90 | .90 | .90 | .90 |
| ORGANIZATION TOTAL 10003-1114 | 5.95 | 5.70 | 5.00 | 4.97 | 4.97 |



EXECUTIVE

Fund: General Fund 10003

Departments: Finance & Budget 1114

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 296,762 | 298,827 | 322,100 | 266,414 | 377,700 |
| Fringe Benefits | 25501 | 101,518 | 116,632 | 124,000 | 115,116 | 140,000 |
| Professional Services | 27102 | 19,000 | 19,000 | 19,500 | 19,413 | 19,000 |
| Internal Services | 30401 | 9,710 | 8,159 | 10,000 | 8,423 | 10,000 |
| Supplies | 30501 | 1,704 | 1,936 | 2,000 | 1,872 | 2,000 |
| Contract Services | 45501 | 154 | 161 | 2,500 | 2,739 | 1,500 |
| DEPARTMENT TOTAL 10003-1114 | | <u>428,848</u> | <u>444,716</u> | <u>480,100</u> | <u>413,978</u> | <u>550,200</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Board of Control Executive – Purchasing

PROGRAM DESCRIPTION & CHALLENGES

In November of 1995, the voters of Summit County amended the Summit County Charter to establish a Department of Purchasing under the direction of the County Executive (Article VII of Summit County Charter). The Department of Purchasing is responsible for ensuring that all goods and services purchased by county offices are procured in compliance with Chapter 177 of the Summit County Codified Ordinances. The Department of Purchasing ensures that quotes have been obtained and that bids and requests for proposals have been properly executed and obtained where necessary.

On a weekly basis, the Department of Purchasing prepares an agenda for the County Board of Control, whose approval is required prior to issuing a purchase order and executing a contract for all purchases that exceed \$5,000. The Department of Purchasing submits with this agenda, all of the documentation that verifies the purchase is being made in compliance with the requirements of Chapter 177 of the codified ordinances. The Department of Purchasing acts as the recording secretary for the Board of Control and issues directives authorizing those purchases approved by the Board.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------|
| 1 | Ensure that all purchases are made in compliance with Chapter 177 of the Summit County Codified Ordinances. |
| 2 | Coordinate various offices' purchases to leverage pricing discounts for larger purchases. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------|--------------------------------------------------------------|-------------------|-----------------------|
| Internal Audit Exceptions | Ensure program compliance by minimizing audit exceptions | None | None |
| Consolidated Contracts | Consolidate purchases amongst various offices to reduce cost | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Procurement Card Executive – Purchasing

PROGRAM DESCRIPTION & CHALLENGES

Summit County's Procurement Card Program is designed to allow County employees to make small-dollar purchases in a manner that reduces paperwork and processing time. This program is an alternative to the traditional purchasing process and can significantly reduce the number of purchase orders and payments processed. It is designed primarily for the purchase of tangible materials, equipment, supplies, and approved services that cost less than \$3,000. Use of the card is meant to simplify and streamline the acquisition process and lower overall transaction costs. The program introduces an electronic invoicing and payment process that will significantly streamline the way payments are made by the County.

All cardholders have limits that are defined by the Program Participant and County Program Administrator and are enforced at the point of purchase by Visa. Limitations are established for spending amounts per transaction, monthly spending limits and number of transactions that can be made per day. Several controls concerning classes of merchants are also placed upon the card. In addition US Bank provides transactional reporting designed to detect irregularities in cardholder usage. Cardholders are also subject to routine and random audits by the County's Department of Internal Audit

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------|
| 1 | Enforce program policies and procedures to streamline purchasing and eliminate potential for mistakes and fraud. |
| 2 | Expand program to departments not yet participating. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------|----------------------------------------------------------|-------------------|-----------------------|
| Internal Audit Exceptions | Ensure program compliance by minimizing audit exceptions | 2 issues | N/A |
| Total Rebate Dollars | Maximize card usage and rebate incentives | \$10,449.12 | \$9,469.59 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|-------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Fund: General Fund | | | | | | |
| Organization: Purchasing | | | | | | |
| 10003-1122 | | | | | | |
| 10003-1122 | Purchasing Agent | 1.00 | 1.00 | 1.00 | .00 | .00 |
| | Purchasing Director | .00 | .00 | .00 | 1.00 | 1.00 |
| | Purchasing Specialist 1 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10003-1122 | | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |



EXECUTIVE

Fund: General Fund 10003

Departments: Purchasing 1122

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 76,205 | 80,902 | 89,100 | 85,109 | 94,600 |
| Fringe Benefits | 25501 | 23,190 | 26,207 | 28,000 | 26,277 | 30,000 |
| Internal Services | 30401 | 2,475 | 3,245 | 4,000 | 3,515 | 4,000 |
| Supplies | 30501 | 39,836 | 53,008 | 55,000 | 54,965 | 55,000 |
| Contract Services | 45501 | 0 | 0 | 1,500 | 1,500 | 1,500 |
| Advertising/Printing | 58501 | 370 | 149 | 1,000 | 263 | 1,000 |
| Other | 60501 | 1,514 | 1,095 | 2,000 | 1,982 | 2,000 |
| DEPARTMENT TOTAL 10003-1122 | | <u>143,589</u> | <u>164,606</u> | <u>180,600</u> | <u>173,612</u> | <u>188,100</u> |

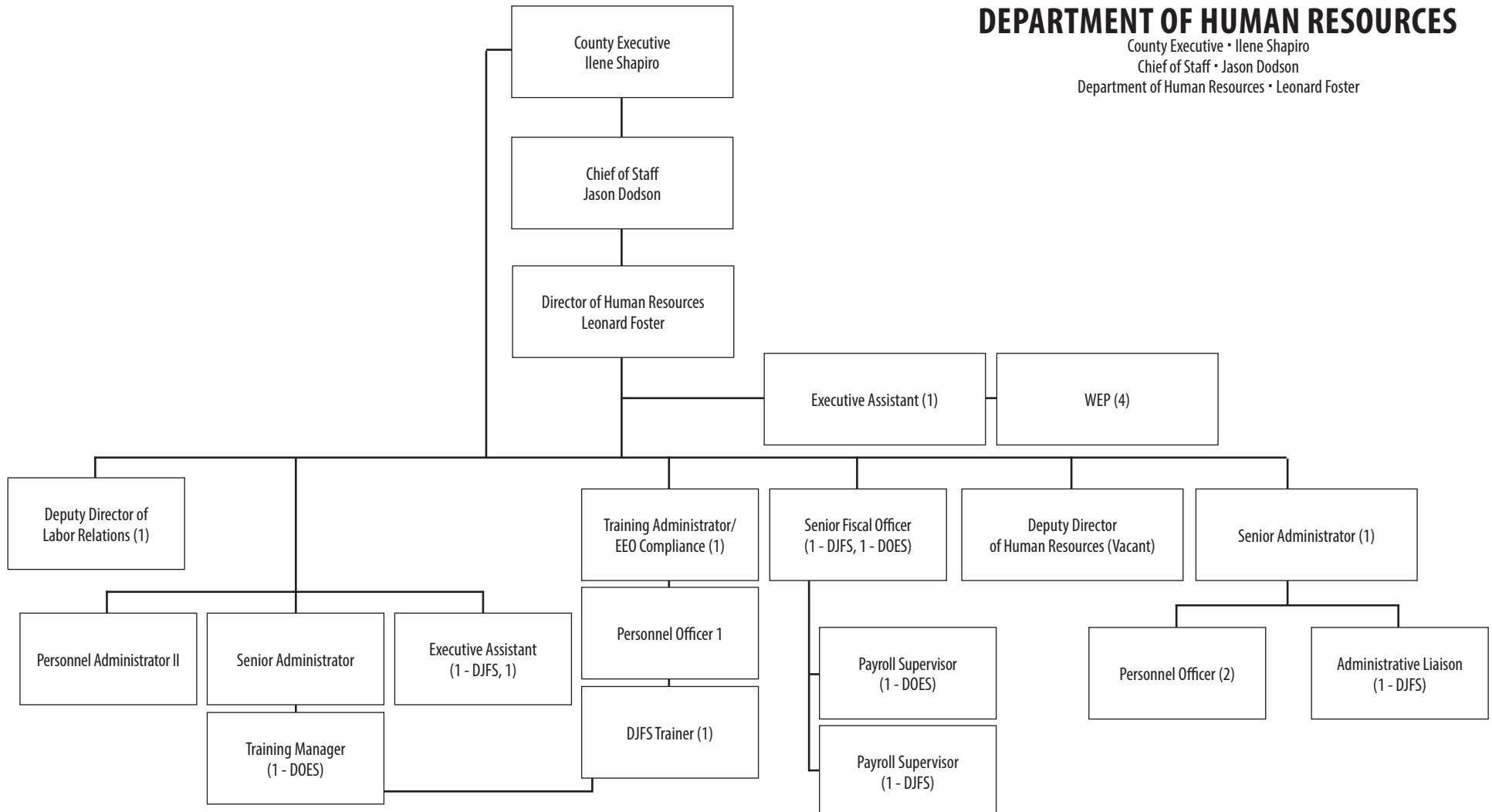


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

DEPARTMENT OF HUMAN RESOURCES

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson
Department of Human Resources • Leonard Foster





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Labor Relations Human Resources

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department negotiates and completes all labor contracts for charter offices. The department provides expertise, leadership and consultation regarding bargaining unit matters (e.g. disciplinary, grievances, arbitrations, ULP's) to ensure consistency and limit County liability. A central challenge to the performance of our responsibilities is the budget constraints that contribute to the lack of support staff and other legal resources.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Successfully negotiate all union contracts for charter offices. To provide guidance, counsel and training in proper contract enforcement. Resolve work conflict/problem issues. |
| 2 | Maintain compliance, increased consistency and effectively resolve grievances in a manner that supports interest of parties involved. Avoid/limit/prevent economic liability costs to County. |
| 3 | Establish strong working relationships with Union representatives, Appointing Authorities and supervisors. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Completion of contract negotiation | Negotiate union contracts in Charter Offices | Achieved | 100% |
| | Build and maintain effective working relationship with Union leadership and management employees | Achieved | |
| Number of successful administrative appeals and/or lawsuits | Maintain compliance with federal, state, and local employment laws, contract language and State Employee Relations Board requirements and ensure consistency in its administration | Achieved | 100% |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Payroll Human Resource

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department works to maintain accurate payroll records and ensure proper and timely payment of Executive employees. Challenges facing payroll include the Automated Leave Management systems various work groups/rules (e.g. bargaining, non-bargaining, salary, shifts). Additionally, leave management is the most time consuming aspect of payroll at the office holder and department level. We are continuing to develop various reports to help manage departments and staff resources. Staffing and time constraints hinder that development.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------|
| 1 | Monitor payroll and employee leave to ensure 100% accuracy. |
| 2 | Implementation of HRIS System - Payroll Integration. |
| 3 | Implementation of Time and Attendance Module Kronos. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Full implementation of Kronos Time and Attendance Module | In conjunction with Fiscal Office and Office of Information Technology, implement Kronos Time and Attendance Module | In progress | 100% |
| Payroll Integration between Banner, Kronos and People Admin | Work with Fiscal Office, Office of Information Technology and People Admin. Eliminate need for department payroll employees to complete additional forms. | | |
| Number of corrections to bi-weekly payroll and leave | Reduce number of corrections for bi-weekly payroll and leave | Achieved | 100% |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Personnel Human Resources

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department provides expertise, leadership and consultation regarding personnel matters to ensure consistency and limit County liability. A central challenge to the performance of our responsibilities, is the lack of centralization amongst elected offices (various Appointing Authorities have varying policies, procedures and practices). The Human Resource Department must spend an inordinate amount of time convincing rather than doing, due to the lack of authority regarding handling of HR related issues. Additionally, the lack of funding hinders our ability to keep department employees up to date and/or certified in human resource laws and administration.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Maintain compliance with federal, state and local employment laws (FMLA, ADA, DOT, EEO, OCRC, 169) and Appointing Authority Policy. Ensure consistency in its administration. |
| 2 | Monitor and maintain staffing reports and appropriate department staffing levels through recruitment and internal County transfer. Administration of discipline and assistance with employee work issues. Implementation of new HRIS position management, performance management, applicant tracking and onboarding. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------------------------------------|-------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Number of successful administrative appeals and/or lawsuits | Maintain regulatory compliance and increased consistency in administration | Achieved | 100% |
| Accurate recording and meeting legislative deadlines | Implemented and maintained staffing report approved by Council | Achieved | 100% |
| Implementation of HRIS system | Implementation of online applicant tracking, performance evaluation, position management system | Achieved | 100% |
| Implementation of HRIS system | Implementation of on-boarding module. | Achieved | 100% |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Training Human Resources

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department trains all county employees in mandatory (per federal, state, and local laws) and non-mandatory courses. Additionally, the department has facilitated training in lean principles and conducted kaizen events in Executive's Office. The challenges facing the Human Resource Department in training include meeting the various scheduling needs of the County, obtaining the necessary financial resources to technologically advance training programs with video, on-demand and/or web based training with testing features.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------|
| 1 | Meet annual training requirements and offer additional training as needed by management. |
| 2 | Develop, implement and maintain the lean training and kaizen events. |
| 3 | Implement and maintain training program for Bridges Out of Poverty. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| County compliance with mandatory training requirements | Provide training courses on required topics and developed and distributed a course schedule to County employees | Achieved | 100% |
| Absence of external contracts | Provide mandatory and non-mandatory training using internal trainers, no external contracts | Achieved | 100% |
| Full implementation of video/on-demand training program | Software to track compliance with training requirements. Pursue funding options for video/on-demand training program | In progress | July 2018 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Vehicle Records Human Resources

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department maintains accurate and complete records of County vehicles, fuel costs and maintenance. Challenges faced by the department include timely processing of temporary tags. Vendors won't process the title until the invoice is paid and all license plates are mailed out of Columbus. The County is constantly running up against the deadline.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------|
| 1 | Maintain accurate and complete vehicle records including titles, registration and e-check. |
| 2 | Accurately record, allocate and arrange for payment for County Fuel Charges with the City of Akron. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| All plates, titles and registrations are current | Process all County license plates, titles and registration prior to expiration | Achieved | 100% |
| All vehicles have current E-check | Complete Ohio BMV regulated E-Check on all County Vehicles (every two years) | Achieved | 100% |
| Accurate and complete journal entries for maintenance charges | Complete Journal Entries for all County vehicle maintenance charges, ensured accurate charges were billed to County departments | Achieved | 100% |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Personnel | | | | | |
| 10003-1115 | | | | | |
| 10003-1115 Administrative Liaison DHS | .00 | .00 | .00 | .00 | .54 |
| Deputy Dir - Labor Relations | .70 | .53 | .72 | .30 | .00 |
| Deputy Director-HRD/Personnel | .65 | .53 | .52 | .52 | .00 |
| Deputy Director-Law | .00 | .00 | .00 | .00 | .15 |
| Director of Human Resources | .50 | .53 | .46 | .45 | .24 |
| Equal Opp Compliance Administr | 1.00 | .00 | .00 | .00 | .00 |
| Executive Assistant 1 | 1.25 | 2.02 | 1.75 | 2.10 | .52 |
| Executive Assistant 2 | .00 | .00 | .00 | .00 | .62 |
| Fiscal Officer 3 | 1.00 | .69 | .75 | .66 | .00 |
| Human Resource Admin Spc 1 | .00 | .43 | .28 | .00 | .00 |
| Personnel Admin 2-HRC/AUD | .00 | .00 | .00 | .38 | .25 |
| Personnel Officer 2 DHS | .00 | .00 | .00 | .00 | .71 |
| Senior Administrator-EXE | .00 | .00 | .00 | .00 | .93 |
| Training Adm & EEO Compl Offic | .00 | .53 | .57 | .50 | .40 |
| Training Manager DHS | .00 | .00 | .00 | .00 | .08 |
| ORGANIZATION TOTAL 10003-1115 | 5.10 | 5.26 | 5.05 | 4.91 | 4.44 |



EXECUTIVE

Fund: General Fund 10003
Departments: Personnel 1115

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 342,656 | 347,236 | 354,800 | 304,256 | 299,900 |
| Overtime | 20525 | 0 | 0 | 0 | 265 | 5,000 |
| Fringe Benefits | 25501 | 121,655 | 126,044 | 137,000 | 99,703 | 112,000 |
| Professional Services | 27102 | 1,121 | 3,242 | 4,400 | 1,883 | 4,800 |
| Internal Services | 30401 | 9,364 | 9,127 | 12,200 | 5,371 | 12,200 |
| Supplies | 30501 | 4,963 | 5,000 | 6,500 | 6,224 | 6,000 |
| Travel | 37501 | 0 | 0 | 0 | 0 | 2,000 |
| Contract Services | 45501 | 6,317 | 7,618 | 29,300 | 13,235 | 31,900 |
| Advertising/Printing | 58501 | 0 | 192 | 1,500 | 320 | 1,500 |
| Other | 60501 | 0 | 0 | 0 | 0 | 500 |
| DEPARTMENT TOTAL 10003-1115 | | <u>486,075</u> | <u>498,458</u> | <u>545,700</u> | <u>431,257</u> | <u>475,800</u> |



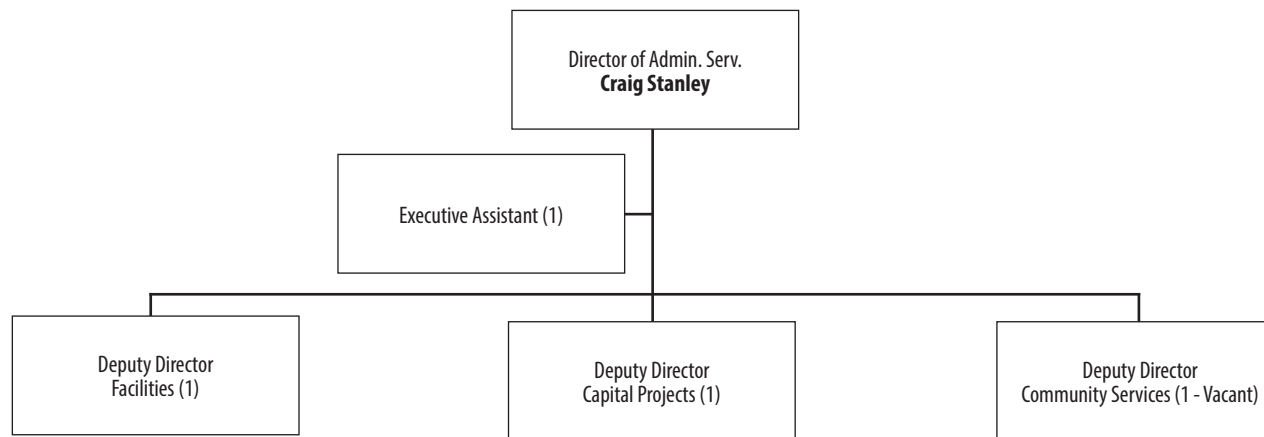
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ADMINISTRATIVE SERVICES

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Administrative Services • Craig Stanley





2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Administration | | | | | |
| 10003-1135 | | | | | |
| 10003-1135 Deputy Director - Administration | 1.00 | 1.00 | .00 | .00 | .00 |
| Dir of Administrative Services | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10003-1135 | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 |



EXECUTIVE

Fund: General Fund 10003

Departments: Administration 1135

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 148,185 | 118,971 | 117,200 | 117,121 | 119,800 |
| Fringe Benefits | 25501 | 29,400 | 25,430 | 26,000 | 25,388 | 27,000 |
| Internal Services | 30401 | 1,550 | 1,741 | 3,200 | 2,578 | 3,500 |
| Supplies | 30501 | 0 | 23 | 1,000 | 270 | 1,000 |
| Vehicle Fuel/Repair | 40501 | 152 | 0 | 300 | 0 | 300 |
| DEPARTMENT TOTAL 10003-1135 | | <u>179,288</u> | <u>146,164</u> | <u>147,700</u> | <u>145,356</u> | <u>151,600</u> |



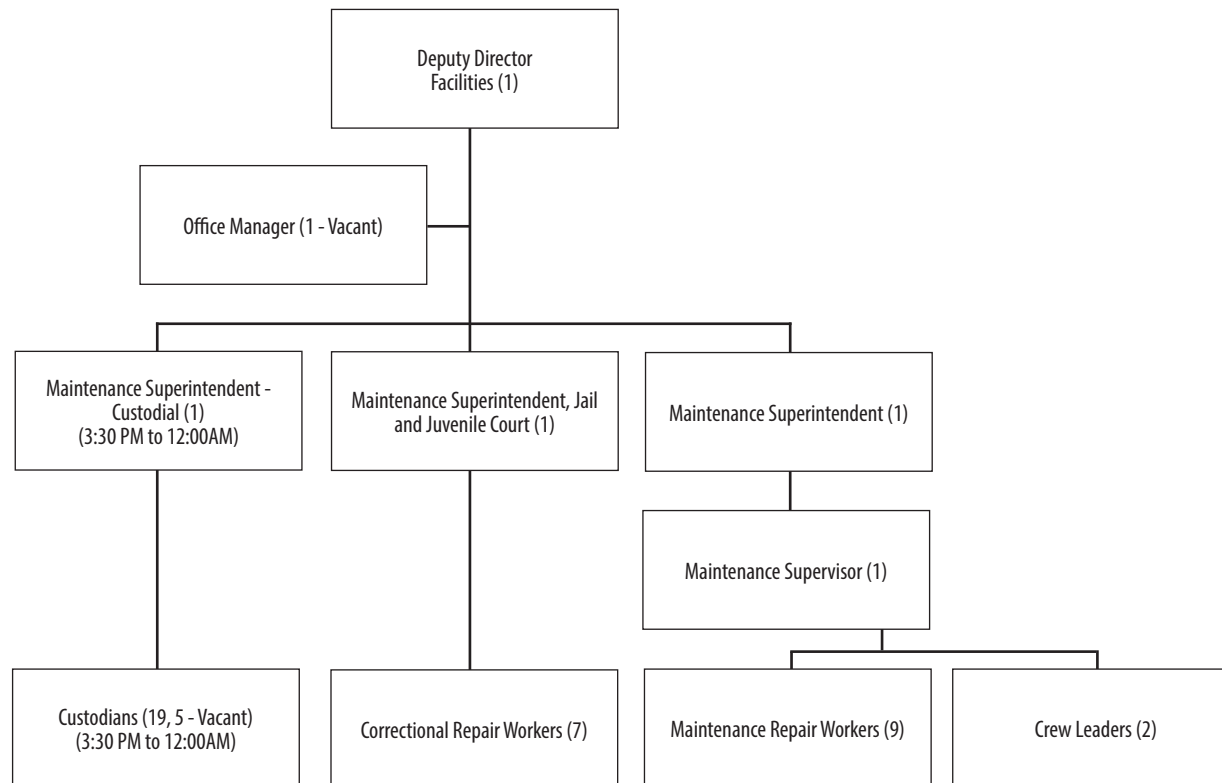
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ADMINISTRATIVE SERVICES
FACILITIES

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Administrative Services • Craig Stanley





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Physical Plants

Administrative Services

PROGRAM DESCRIPTION & CHALLENGES

The Physical Plants Department has a portfolio of approximately 30 buildings providing over 1.5 million square feet of structures from which it delivers vital services to the community. These buildings are physical assets which need to be properly maintained to ensure that they are fit for their purpose and continue to function as efficiently and effectively as possible in supporting the delivery of a wide range of services. Deterioration of buildings due to the lack of proper maintenance can lead to future financial burdens, pose health and safety, legal and other industrial relations issues and affect the delivery of County services. Therefore, adequate and appropriate maintenance of buildings is critical to the proper management of physical assets and contributes to the overall management of capital to achieve County key policy objectives; meet local and state governmental requirements; and provide a good environment for staff and other users of the County buildings.

The Physical Plants Department has lost several employees without the rehiring of replacements due to the economic struggles of the past several years. Edwin Shaw Hospital continues to be a burden with staff members visiting the site on a daily basis for vandalism concerns. Summit County Juvenile Court has recently acquired a national accreditation which put an undue strain on a staff already depleted by departures.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | We will continue to strive for providing the best practical serve to our building occupants in an efficient and effective manner while providing a safe, productive working environment for their staff. |
| 2 | With the installation of the updated energy management system in the Ohio Building and Safety Building, the Physical Plants Department will seek ways to efficiently control the buildings energy usage and costs. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------------|--------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Summit County Juvenile Court Accreditation | Perform General Maintenance for accreditation walkthrough from American Correctional Association | | 25,000.00 |
| Computerized Maintenance Program | Processed 4500 work order tickets for general maintenance | | 5000 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Physical Plants | | | | | |
| 10003-1136 | | | | | |
| 10003-1136 Building Maint Superintendent | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Building Services Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Correctional Repair Worker | 5.00 | 5.00 | 5.00 | 6.00 | 7.00 |
| Custodial Worker | 18.00 | 18.00 | 18.00 | 19.00 | 19.00 |
| Deputy Director-Physical Plant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Maintenance Repair Worker | 8.00 | 8.00 | 11.00 | 9.00 | 8.00 |
| Work Crew Relief Leader | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| ORGANIZATION TOTAL 10003-1136 | 38.00 | 38.00 | 41.00 | 41.00 | 41.00 |



EXECUTIVE

Fund: General Fund 10003

Departments: Physical Plants 1136

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 1,422,992 | 1,547,390 | 1,585,369 | 1,560,285 | 1,614,300 |
| Overtime | 20525 | 60,733 | 64,482 | 38,900 | 63,984 | 38,900 |
| Fringe Benefits | 25501 | 610,554 | 717,845 | 774,502 | 774,502 | 791,200 |
| Internal Services | 30401 | 44,310 | 38,343 | 42,230 | 36,274 | 46,500 |
| Supplies | 30501 | 216,394 | 246,243 | 246,600 | 246,606 | 246,600 |
| Vehicle Fuel/Repair | 40501 | 5,509 | 4,839 | 6,000 | 6,000 | 6,000 |
| Contract Services | 45501 | 649,060 | 656,951 | 643,600 | 651,260 | 653,600 |
| Equipment | 70501 | 4,564 | 4,455 | 4,500 | 4,499 | 4,500 |
| DEPARTMENT TOTAL 10003-1136 | | <u>3,014,116</u> | <u>3,280,547</u> | <u>3,341,700</u> | <u>3,343,410</u> | <u>3,401,600</u> |



Department of Maintenance & Physical Plants

Fund: General Fund 10003

Department: Physical Plants 1136

TOTAL CONTRACT SERVICES COSTS: \$653,634.00

| Physical Plants Department | | 10003 Fund | | 1136 Org | |
|-------------------------------|-------------------------------------------|-----------------------|------------|-------------|--------------------------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | | Other Information |
| Comunale | Fire pump testing at several facilities | annual | \$ 3,162 | | |
| Comunale | Juv Ct Fire Alarm, Suppression, Pump | annual | \$ 3,500 | | |
| Simplex Grinnell | Fire Alarm, Door Ctrl, Door Access - Jail | annual | \$ 37,600 | | |
| Simplex Grinnell | Fire & smoke - various bldgs. | annual | \$ 39,062 | | |
| Comunale | Fire gate inspections - Juvenile Court | annual | \$ 4,100 | | |
| Quotes | Fire Extinguisher inspection/replacement | annual | \$ 3,500 | | |
| Thomas Backflow | City mandated Backflow inspections | annual | \$ 3,700 | | |
| Thomas Backflow | Backflow Repairs | annual | \$ 3,000 | | |
| State of Ohio | Boiler Inspections | annual | \$ 1,683 | | |
| State of Ohio | Elevator inspections | semi-annual | \$ 12,500 | | |
| City of Akron | Alarm User License | | \$ 500 | | |
| Precision Compaction | Compactor inspection at County Jail | annual | \$ 459 | | |
| American Analytical | Well Water Testing (Training Center) | | \$ 500 | | |
| HVAC | HVAC Maint Outside Contract Scope | annual | \$ 25,000 | | No Contract Bldgs (Summit, BOE, Etc) |
| Johnson Controls | HVAC- Jail | annual | \$ 134,405 | | |
| K Company | HVAC - Safety Building | annual | \$ 22,740 | | |
| Gardiner Services | HVAC - Courthouse | annual | \$ 47,475 | | |
| K Company | HVAC - Ohio Building | annual | \$ 26,904 | | |
| Schindler | Elevator - OB & Safety Bldg. | annual | \$ 12,420 | | |
| | Elevator Consulting | annual | \$ 5,200 | | |
| American Pest | Pest Control | annual | \$ 3,500 | | |



Department of Maintenance & Physical Plants

Fund: General Fund 10003

Department: Physical Plants 1136

TOTAL CONTRACT SERVICES COSTS: \$653,634.00

| Physical Plants Department | | 10003 Fund | | 1136 Org | |
|-------------------------------|-------------------------------------------|-----------------------|-----------|-------------|--------------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | | Other Information |
| American Pest | Termite warranty - CH | annual | \$ 5,234 | | |
| American Pest | Termite warranty - Jail Evidence Bldg | annual | \$ 100 | | |
| Tyco Integrated | Alarm Monitoring (CH, Ohio Bldg, ME) | annual | \$ 2,200 | | |
| American Paging | Pagers - all employees | annual | \$ - | | Paid thru phone chgbacks |
| K Company | HVAC - Medical Examiner | annual | \$ 16,800 | | |
| KONE | Elevator - Jail/DOES/BOE | annual | \$ 3,816 | | |
| Competitive Bids | Snow removal - all buildings | annual | \$ 35,000 | | |
| Ace Security | Security monitoring - 180 South St. | annual | \$ 696 | | |
| Ace Security | Security monitoring - Animal Control | annual | \$ 300 | | |
| Gable | Elevator Maint - Parking Deck | annual | \$ - | | Paid by Utilities Org |
| Waste Mgmt | Trash removal all buildings | annual | \$ - | | Paid by Utilities Org |
| KONE | Elevator maintenance Ohio Building | annual | \$ 8,394 | | |
| Ampco | 11 parking passes - vehicles | annual | \$ 7,590 | | |
| Quotes | Grounds Maintenance/Repairs | annual | \$ 4,000 | | |
| Quotes | Window washing all buildings | semi-annual | \$ 13,208 | | |
| Aramark | Uniform rentals maintenance custodial | | \$ 6,500 | | \$3.08/wk per employee |
| Blue Technologies | Copier Maint | annual | \$ 200 | | |
| Otis | Elevator Courthouse | annual | \$ 9,828 | | |
| SimplexGrinnell | Fire and Burglar - DOES State Rd | annual | \$ 410 | | |
| Quotes | Sheriffs firing range maint & hepa filter | annual | | | Sheriff to pay |
| KONE | Elevator Juvenile Court | annual | \$ 5,142 | | |
| Gardiner Services | Juvenile Court HVAC Maint agreement | annual | \$ 32,048 | | |



Department of Maintenance & Physical Plants

Fund: General Fund 10003

Department: Physical Plants 1136

TOTAL CONTRACT SERVICES COSTS: \$653,634.00

| Physical Plants Department | | 10003 Fund | | 1136 Org | |
|-------------------------------|--------------------------------------------|-----------------------|-----------|----------------------|-----------------------------------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information | |
| Quotes | Grease trap Cleaning (Jail, Juvenile Ct) | annual | \$ 1,560 | | |
| ABCO Fire | Fire inspection all equip (CH N Annex) | annual | \$ 2,250 | | |
| ABCO Fire | Monitoring of fire system (CH-N Annex) | annual | \$ 324 | | |
| ABCO Fire | FM200 fire system test (CH N Annex) | semi-annual | \$ 280 | | |
| House of Plants | Plant watering in OB & CH | annual | \$ 2,727 | | |
| Schindler | CH - Domestic Relations elevator maint | annual | \$ 14,484 | | |
| | General Maintenance - Edwin Shaw | | | | CIP |
| | Keep Akron Beautiful | | | | |
| Best Mechanical | Sheriff Training HVAC Seasonal Start Up | semi-annual | \$ 800 | | Spring A/C - Fall Heat Start Up |
| Davey Tree | Lawn/Pest treatment at CH/Safety Bldg | annual | \$ 1,000 | | |
| | Travel & mileage | annual | \$ 2,300 | | |
| Schindler | Elevator Maintenance - Summit Center | annual | \$ 4,083 | | |
| | Medtronic heart defibrulators - var bldgs | annual | | | Equipment, batteries, pads |
| Gardiner Services | HVAC Maint. at Animal Control | annual | \$ - | | Animal Control to pay in 2014 |
| Quotes | Safety Test on 2 elevators at Summit Ctr | annual | \$ 2,800 | | |
| Quotes | Misc Elevator Repairs (Non-Contract) | | \$ 4,000 | | Vandalism, Water Damage |
| Schneider Electric | Building UPS Battery Inspection-Juv Ct | | \$ 5,000 | | |
| Quotes | Electrical Generator Svc-Sev Locations | | \$ 3,500 | | Bldg Generators, Portable at South St. |
| Sound Comm | Intercomm System Repairs-Jail | | \$ 2,000 | | |
| | Misc Plumbing Repairs | | \$ 5,000 | | Pipe Leaks, Drain Line Repair at larger lines |
| | Misc Electrical Repairs/Minor Installation | | \$ 5,000 | | |
| C&S/Que Centre | Computerized Maint Mgmt Prog Renewal | annual | \$ 3,570 | | |



Department of Maintenance & Physical Plants

Fund: General Fund 10003

Department: Physical Plants 1136

TOTAL CONTRACT SERVICES COSTS: **\$653,634.00**

| Physical Plants Department | 10003 Fund | 1136 Org | | |
|-------------------------------|-----------------------------------|-----------------------|-----------|-------------------------------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| | Misc Grounds Equipment Repair | annual | \$ 3,000 | Tractors, Lawn, Snow Equipment |
| | Miscellaneous Roof Repairs | | \$ 5,000 | |
| | Sewer Service-All Buildings | | \$ 2,500 | Snake Drains, Camera, Prev Svc, Etc. |
| Emergency Repairs | All buildings | annual | \$ 19,580 | |
| Swift First Aid | Medical Safety Supply Service | | \$ 500 | |
| Damon Products | Custodial Equipment Repairs | | \$ 1,500 | |
| | Door Access Repairs-Ohio Building | | \$ 1,500 | |
| | Miscellaneous Parking Lot Repair | | \$ 2,000 | Minor Patching at Several Lots |
| | Miscellaneous Glass Repair | | \$ 1,000 | Single Panel Storefront Glass Replacement |
| | Miscellaneous Door/Lock Repair | | \$ 14,000 | Specialized Repairs by Contractor |



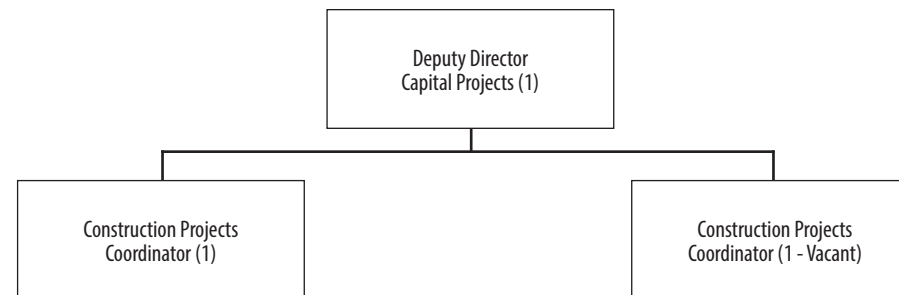
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ADMINISTRATIVE SERVICES
CAPITAL PROJECTS

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Administrative Services • Craig Stanley





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Capital Projects Adm. Executive

PROGRAM DESCRIPTION & CHALLENGES

The function of the Capital Projects Administration is to administer the capital projects selected by the Executive and Council. This includes selecting architects and construction managers, bidding projects and monitoring the construction. The yearly construction amounts since 2000 have ranged from \$1.0 million to \$17.6 million.

The Capital Projects administration has numerous projects scheduled for next year. Possible projects, depending on the CIP approval, will be the Safety Building elevator and fire alarm upgrade, a Courthouse exterior cleaning project and parking lot improvements at both the Board of Elections and Tallmadge Avenue. The department will also continue to work on energy savings projects. Medical Examiners HVAC upgrade and Jail HVAC upgrade are possible projects.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------|
| 1 | Design and build capital improvement projects to provide the best value and aesthetics for the County. |
| 2 | Monitor and maintain existing county buildings to provide the greatest service life and comfort for employees and customers. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------|-----------|-------------------|-----------------------|
| Number of capital projects bid | | 5 | 5 |
| Capital projects expenditures | | \$2.0 million | \$2.0 million |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Capital Improvements | | | | | |
| Organization: Capital Projects Admin | | | | | |
| 40010-8116 | | | | | |
| 40010-8116 Construction Project Coordintr | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Dir - Capital Projects | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 40010-8116 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |



EXECUTIVE

Fund: General Capital Improvements 40010
Departments: Capital Projects Admin 8116

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 145,800 | 154,226 | 151,900 | 151,819 | 155,300 |
| Fringe Benefits | 25501 | 54,533 | 58,676 | 59,600 | 59,274 | 61,800 |
| Professional Services | 27102 | 30,444 | 43,394 | 49,644 | 35,270 | 30,000 |
| Internal Services | 30401 | 3,542 | 3,076 | 6,000 | 3,331 | 6,000 |
| Supplies | 30501 | 0 | 50 | 2,000 | 1,852 | 2,000 |
| Travel | 37501 | 2,366 | 2,852 | 6,000 | 5,600 | 6,000 |
| Advertising/Printing | 58501 | 1,935 | 3,421 | 4,000 | 1,110 | 4,000 |
| DEPARTMENT TOTAL 40010-8116 | | <u>238,620</u> | <u>265,695</u> | <u>279,144</u> | <u>258,256</u> | <u>265,100</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ADMINISTRATIVE SERVICES
ANIMAL CONTROL

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Administrative Services • Craig Stanley





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Animal Control Executive

PROGRAM DESCRIPTION & CHALLENGES

It is the mission of Summit County Animal Control to provide humane animal control by protecting the health, safety and well-being of citizens and animals of the County of Summit through law enforcement, compassion towards animals and promotion of responsible pet ownership. The Division of Animal Control will be proactive, innovative, compassionate, efficient and in all aspects of the operations and responsibilities assigned to this department.

Goals:

- Provide complete, accurate, and timely information to all citizens of Summit County regarding Animal Control, its mission, goals, activities, opportunities to participate, and any other information which will encourage involvement.
- Annually review and revise the policies and procedures for Animal Control.
- Annually review and revise all rescue group contracts.
- Annually review and revise all municipality contracts.
- Ensure proper policy and procedure for protecting the citizens of Summit County through ORC codes and County Ordinances.
- Effectively deeming dogs dangerous and tracking accurate information to ensure each dangerous dog is being cared for and maintained properly to protect the citizens in Summit County.
- To build the General Operating Budget for Animal Control to an acceptable level through an aggressive licensing program.
- Improving license sales through involvement in sending out renewals, enforcing licensing laws and ensuring follow up renewals.
- Segregate more funds for the continual increase of medical cost so Animal Control can continue to provide the best health care possible.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To effectively use the media to gain a greater knowledge of Summit County Animal Control to increase adoptions and license sales to get revenue up. |
| 2 | Target high animal impound areas (neighborhoods) promoting responsible pet ownership resulting in reduced intakes to keep costs down. |
| 3 | Keep a working plan of on going expenses of the organization and to integrate a shelter operations. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Animal Control

Executive

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------|----------------------------------------------------------------------------------------------------------------|----------------------|-----------------------|
| Deposit Daily Funds | Daily funds are collected, reconciled, and deposited | Completed all timely | |
| Municipal Billing | Bills are produced on the 1st business day of the month for every Municipality serviced and mailed accordingly | Completed all timely | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Dog & Kennel | | | | | |
| Organization: Animal Control | | | | | |
| 20004-5060 | | | | | |
| 20004-5060 Administrative Assistant | .00 | .00 | 1.00 | 1.00 | 1.00 |
| Animal Control Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant Poundkeeper | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Deputy Dog Warden | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Secretary 3 | 1.00 | 1.00 | .00 | .00 | .00 |
| Veterinarian | .00 | .00 | .00 | .00 | 1.00 |
| Veterinary Technician | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 20004-5060 | 11.00 | 11.00 | 11.00 | 11.00 | 12.00 |



EXECUTIVE

Fund: Dog & Kennel 20004

Departments: Animal Control 5060

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 416,458 | 447,463 | 510,300 | 505,884 | 538,300 |
| Overtime | 20525 | 14,858 | 20,081 | 17,000 | 18,462 | 17,000 |
| Fringe Benefits | 25501 | 195,125 | 217,415 | 242,600 | 240,765 | 248,900 |
| Professional Services | 27102 | 67,340 | 60,000 | 15,375 | 15,375 | 0 |
| Internal Services | 30401 | 17,000 | 16,761 | 17,300 | 17,055 | 17,300 |
| Supplies | 30501 | 88,984 | 81,062 | 94,000 | 91,404 | 100,000 |
| Travel | 37501 | 63 | 346 | 500 | 0 | 500 |
| Vehicle Fuel/Repair | 40501 | 1,460 | 0 | 1,800 | 1,520 | 1,800 |
| Contract Services | 45501 | 11,056 | 35,480 | 19,200 | 40,460 | 19,200 |
| Utilities | 50501 | 110,000 | 48 | 72,625 | 27,800 | 50,000 |
| Insurance | 52501 | 1,524 | 2,023 | 3,000 | 1,669 | 3,000 |
| Advertising/Printing | 58501 | 2,991 | 5,968 | 3,000 | 3,000 | 3,000 |
| Other | 60501 | 2,641 | 3,492 | 3,100 | 2,983 | 3,100 |
| Equipment | 70501 | 1,595 | 6,513 | 4,600 | 1,152 | 4,600 |
| DEPARTMENT TOTAL 20004-5060 | | <u>931,094</u> | <u>896,651</u> | <u>1,004,400</u> | <u>967,530</u> | <u>1,006,700</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Dog & Kennel | | | | | |
| Organization: Fiscal Office - Animal Control | | | | | |
| 20004-5130 | | | | | |
| 20004-5130 Clerical Specialist I | 1.00 | 1.00 | .00 | .00 | .00 |
| Clerical Specialist II | .00 | .00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 20004-5130 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |



FISCAL OFFICE

Fund: *Dog & Kennel* *20004*

Departments: *Fiscal Office - Animal Control* *5130*

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 42,791 | 45,525 | 44,900 | 44,866 | 46,100 |
| Fringe Benefits | 25501 | 12,905 | 13,832 | 16,200 | 14,034 | 15,000 |
| Contract Services | 45501 | 23,982 | 24,743 | 31,000 | 23,487 | 31,000 |
| DEPARTMENT TOTAL 20004-5130 | | <u>79,679</u> | <u>84,100</u> | <u>92,100</u> | <u>82,387</u> | <u>92,100</u> |



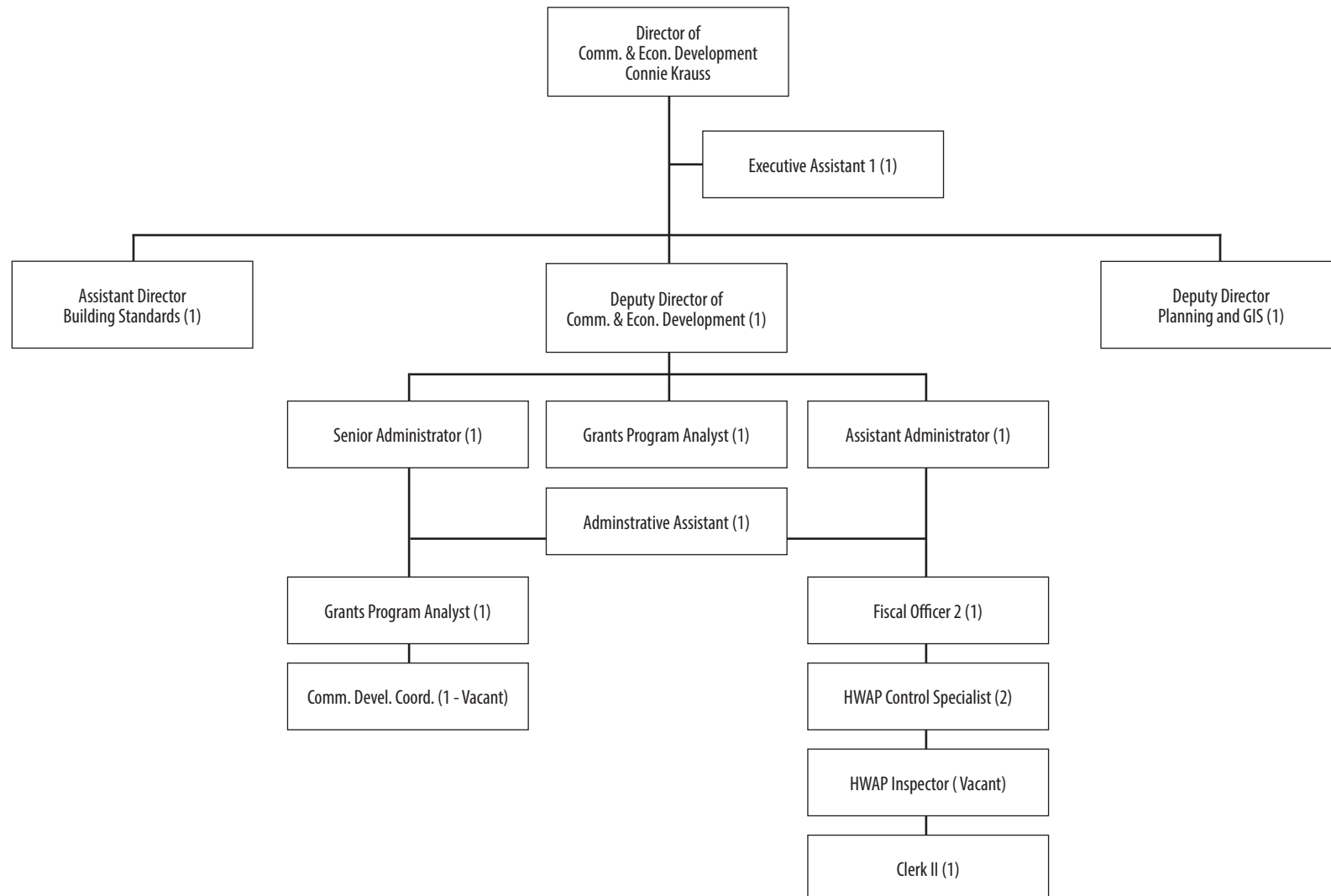
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF COMMUNITY AND
ECONOMIC DEVELOPMENT

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Community and Economic Development • Connie Krauss





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Planning/GIS Executive

PROGRAM DESCRIPTION & CHALLENGES

The Planning/GIS Division is a division within the Department of Community and Economic Development. The planning division serves as staff for the Planning Commission and is tasked with reviewing Major and Minor subdivisions, lot splits and consolidations, zoning map amendments and zoning code updates, preparing studies, maps and recommendations to present at the monthly meetings. The GIS section provides application development and mapping support for the Fiscal Officer, which supports the collection of property taxes. The GIS section also provides the Executive office and the Engineer office maintenance and improvements to county maintained infrastructure and that are used in the daily operation of their offices. The division is also responsible for house numbering in 21 communities in the county, which supports the daily activities of emergency responders in those communities.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Implementing Web services across all County agencies, while continuing to support and upgrade existing applications for the Fiscal, Engineer and Executive offices. |
| 2 | Automate the Planning application process, so applicants can submit documents electronically. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------|--------------------------------------------------------------------------------|------------------------|-------------------------------------|
| Implement new GIS applications | Create applications for county agencies, incorporate into their daily workflow | Server phase completed | In planning / implementation stage |
| Expand SharePoint functionality | Create interface for public access and application submission | First phase completed | Ready to start implementation Phase |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Development | | | | | |
| 10003-1139 | | | | | |
| 10003-1139 Administrative Assistant | .00 | .00 | .00 | .00 | 1.00 |
| Administrative Secretary | .45 | .45 | .00 | .00 | .00 |
| Comprehensive Planning Adminstr | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Director - Development | .70 | .70 | .70 | .70 | .05 |
| Dir Community & Economic Dev | .18 | .18 | .18 | .18 | .18 |
| Grant Program Analyst | .00 | .00 | .00 | .00 | .30 |
| ORGANIZATION TOTAL 10003-1139 | 2.33 | 2.33 | 1.88 | 1.88 | 2.53 |



EXECUTIVE

Fund: General Fund 10003
Departments: Development 1139

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 151,866 | 143,957 | 141,800 | 136,491 | 143,000 |
| Fringe Benefits | 25501 | 57,920 | 49,044 | 46,000 | 43,763 | 48,000 |
| Internal Services | 30401 | 7,769 | 12,481 | 22,800 | 13,541 | 22,800 |
| Supplies | 30501 | 12,359 | 12,107 | 14,000 | 13,880 | 13,100 |
| Travel | 37501 | 2,059 | 4,185 | 6,000 | 3,268 | 6,000 |
| Vehicle Fuel/Repair | 40501 | 809 | 70 | 1,200 | 0 | 1,200 |
| Contract Services | 45501 | 723 | 1,777 | 2,000 | 1,834 | 2,000 |
| Other | 60501 | 1,487 | 24,177 | 5,000 | 4,060 | 5,000 |
| Grants | 65111 | 135,000 | 135,000 | 135,000 | 135,000 | 135,000 |
| DEPARTMENT TOTAL 10003-1139 | | <u>369,991</u> | <u>382,798</u> | <u>373,800</u> | <u>351,838</u> | <u>376,100</u> |

Department of Development
Fund: General Fund 10003
Department: Development 1139

2017 Budget
GRANTS

| | | |
|-----------------------------|----|--------|
| NEOTEC | \$ | 25,000 |
| Port Authority | \$ | 75,000 |
| Summit/Medina Bus. Alliance | \$ | 35,000 |

| | |
|--------------|-------------------------|
| TOTAL GRANTS | <u>\$135,000</u> |
|--------------|-------------------------|



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Issue 2

Executive

PROGRAM DESCRIPTION & CHALLENGES

The State Capital Improvement Program (SCIP) and the Local Transportation Improvement Program (LTIP) are two programs funded by the Ohio Public Works Commission (OPWC) to assist in the financing of local public infrastructure improvements. The District 8 Public Works Integrating Committee is one of nineteen statewide district integrating committees established to administer SCIP and LTIP and is managed by the Department of Community and Economic Development. SCIP and LTIP provide financial assistance to local communities for the improvement of their basic infrastructure needs. District 8 receives an annual allocation of approximately \$10 million. Applications are due at the end of June and are evaluated based on a number of scoring criteria. The District 8 Integrating Committee approves funding for projects in November. Funding becomes available after July 1, of the following year.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------|
| 1 | Provide oversight and facilitation between the State and local communities for infrastructure projects. |
| 2 | |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Timely submittals | Work with communities on the process for applying for funding to make certain communities understand the guidelines for submitting projects | Met | On target |
| Annual meeting regarding applications | Facilitate annual meeting to review application and revise questions on the application | Met | Met |
| Staff the TAC and Integrating Committees | Call meetings to review projects and to approve the submittal to the State | Met | On target |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <i>Fund: Issue 2-Dist Admin</i> | | | | | |
| <i>Organization: Issue 2 Dist Admin</i> | | | | | |
| <i>23247-4207</i> | | | | | |
| <i>23247-4207 Deputy Director - Development</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>.65</i> |
| <i>Dir Community & Economic Dev</i> | <i>.08</i> | <i>.08</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> |
| <i>Grant Program Analyst</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> | <i>.00</i> |
| ORGANIZATION TOTAL 23247-4207 | 1.08 | 1.08 | 1.00 | 1.00 | .65 |



EXECUTIVE

Fund: *Issue 2-Dist Admin* **23247**

Departments: *Issue 2 Dist Admin* **4207**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 48,399 | 41,123 | 42,200 | 34,599 | 58,600 |
| Fringe Benefits | 25501 | 14,691 | 22,665 | 23,500 | 20,554 | 20,700 |
| Other | 60501 | 1,441 | 1,450 | 1,500 | 0 | 700 |
| DEPARTMENT TOTAL 23247-4207 | | <u>64,531</u> | <u>65,238</u> | <u>67,200</u> | <u>55,153</u> | <u>80,000</u> |



EXECUTIVE

Fund: Enterprise Zone Prog 28613

Departments: Econ Dev-Enterprise Zone Pgm 6203

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 3,986 | 6,254 | 7,500 | 6,142 | 7,500 |
| DEPARTMENT TOTAL 28613-6203 | | <u>3,986</u> | <u>6,254</u> | <u>7,500</u> | <u>6,142</u> | <u>7,500</u> |



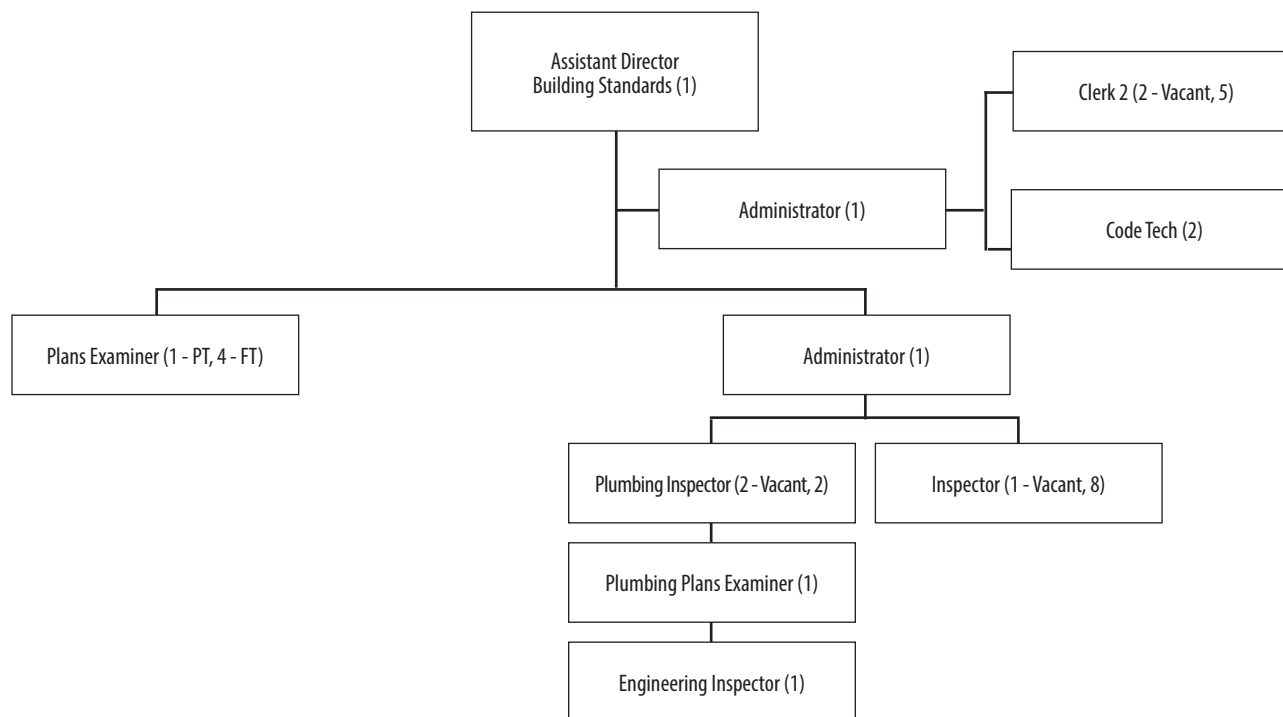
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF COMMUNITY AND
ECONOMIC DEVELOPMENT
BUILDING STANDARDS

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Community and Economic Development • Connie Krauss





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Building Standards

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Division of Building Standards provides plan review; building, electrical, plumbing and mechanical inspections for 23 of the 31 political subdivisions in Summit County for both commercial and residential structures. We also provide medical gas inspections for our constituents. We provide back-up plumbing inspections for Portage County. We follow the residential and commercial codes as required by the State of Ohio to ensure the health and safety of the citizens of Summit County. The Building Division registers contractors to make certain that contractors meet the qualifications set by the State and County to perform their particular services. We have a Contractor Board which reviews complaints from customers regarding building issues with contractors. The Division also acts as the Flood Plain Administrator for the townships in the County

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------|
| 1 | Provide building services to all constituents in a professional and timely manner. |
| 2 | Facilitate economic development by providing automated services, timely review and inspections and efficient processes. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|------------------------------------------------------|--------------------------------------------------------|---------------------------|-----------------------|
| Plan review per state regulation of 30 days | To provide efficient service and meet state guidelines | Did not meet consistently | On target |
| Provide electronic services to constituents | Add more on-line services for more efficient results | Met | On target |
| Perform inspections within 24 to 48 hours of request | To facilitate development in the County | Met | On target |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Building Standards | | | | | |
| Organization: Building Regulation | | | | | |
| 10173-3104 | | | | | |
| 10173-3104 Administrative Secretary | 1.00 | .05 | .00 | .00 | .00 |
| Administrative Support | .05 | 1.00 | 1.00 | 1.00 | .35 |
| Assistant Director - DJFS | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Asst Director of Administratn | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Attorney 2 | .25 | .25 | .10 | .25 | .25 |
| Building Standards Clerk II | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Building/HVAC Inspector | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 |
| Code Technician | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Deputy Director - Development | .10 | .10 | .40 | .10 | .10 |
| Dir Community & Economic Dev | .40 | .40 | .33 | .40 | .40 |
| Electrical Inspector | 5.00 | 5.00 | 4.00 | 4.00 | 4.00 |
| Executive Assistant 1 | .25 | .25 | .40 | .25 | 1.00 |
| Field Engineering Inspector | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Fire Protection Inspector | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Land Development Administrator | .40 | .40 | .25 | .40 | .40 |
| Lead Plumbing Inspector | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Plans Examiner | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Plumbing Inspector | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Senior Administrator-EXE | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10173-3104 | 29.45 | 29.45 | 27.48 | 27.40 | 27.50 |



EXECUTIVE

Fund: *Building Standards* **10173**

Departments: *Building Regulation* **3104**

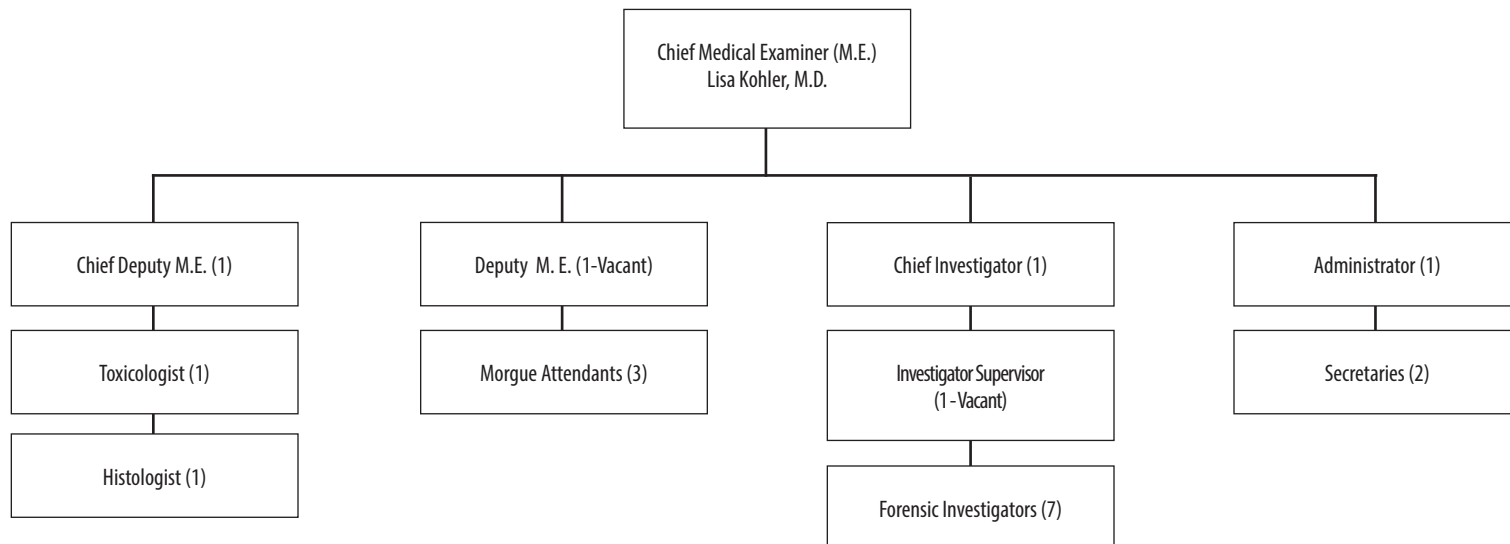
| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 1,544,226 | 1,591,056 | 1,600,400 | 1,566,083 | 1,639,700 |
| Overtime | 20525 | 1,379 | 2,409 | 0 | 2,404 | 0 |
| Fringe Benefits | 25501 | 604,809 | 629,925 | 653,000 | 618,596 | 683,000 |
| Internal Services | 30401 | 88,647 | 70,029 | 90,600 | 75,965 | 90,600 |
| Supplies | 30501 | 3,206 | 2,358 | 6,000 | 5,491 | 6,000 |
| Travel | 37501 | 5,071 | 1,464 | 10,000 | 8,095 | 10,000 |
| Vehicle Fuel/Repair | 40501 | 16,693 | 17,000 | 0 | 0 | 17,000 |
| Contract Services | 45501 | 46,185 | 51,499 | 58,700 | 27,851 | 56,700 |
| Advertising/Printing | 58501 | 3,364 | 2,600 | 4,000 | 2,565 | 4,000 |
| Other | 60501 | 90,518 | 117,744 | 148,000 | 97,969 | 123,000 |
| Capital Outlay | 78501 | 0 | 0 | 100,000 | 99,710 | 0 |
| Transfers Out | 84999 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| DEPARTMENT TOTAL 10173-3104 | | <u>2,904,097</u> | <u>2,986,084</u> | <u>3,170,700</u> | <u>3,004,730</u> | <u>3,130,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF MEDICAL EXAMINER

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson
Chief Medical Examiner • Lisa Kohler, M.D.





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: General Office Medical Examiner/Exec

PROGRAM DESCRIPTION & CHALLENGES

The Medical Examiner serves the citizens of Summit County and regional counties by providing quality forensic death investigation services in accordance with ORC 313.12 when persons die suddenly and unexpectedly when in apparent good health, due to casualty or violence or when the circumstances are suspicious or unclear.

Medical Examiner staff assists local law enforcement agencies with forensic evaluation of deaths to aid in their investigations and subsequent prosecutions. Medical Examiner staff educates interested agencies and groups within the community about forensic death investigation.

Challenges: Continue to provide quality forensic services for our citizens in accordance with the guidelines promulgated by the National Association of Medical Examiners (N.A.M.E.) despite decreased personnel.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Certify cause and manner of death using sound forensic science techniques. |
| 2 | Communicate forensic results effectively and compassionately to families, law enforcement, prosecutors and other interested parties. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------|---------------------------|
| Professional Accreditation | Maintain professional accreditation with N.A.M.E. and Ohio Department of Health (O.D.H.) for office and laboratory | Full Accreditation | Provisional Accreditation |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Medical Examiner | | | | | |
| 10003-3107 | | | | | |
| 10003-3107 Chief Deputy Medical Examiner | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Chief Forensic Investigator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Chief Toxicologist | .00 | .00 | .00 | .00 | 1.00 |
| Computer Sys/Soft Analyst 3 | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Deputy Medical Examiner | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Forensic Investigator | 6.00 | 6.00 | 6.00 | 6.00 | 6.00 |
| Histologist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Medical Examiner | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Morgue Attendant (Deiner) | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Secretary II (Medical) | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Senior Administrator-EXE | .00 | .00 | .00 | 1.00 | 1.00 |
| Support Services Administrator | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Toxicologist | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| ORGANIZATION TOTAL 10003-3107 | 19.00 | 19.00 | 19.00 | 18.00 | 18.00 |



EXECUTIVE

Fund: General Fund 10003
Departments: Medical Examiner 3107

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 1,189,340 | 1,266,792 | 1,096,600 | 1,049,419 | 1,225,600 |
| Overtime | 20525 | 48,446 | 49,659 | 36,700 | 43,374 | 36,700 |
| Fringe Benefits | 25501 | 438,877 | 486,223 | 481,000 | 443,408 | 502,000 |
| Internal Services | 30401 | 13,998 | 13,854 | 14,900 | 14,900 | 16,300 |
| Vehicle Fuel/Repair | 40501 | 1,939 | 2,000 | 4,000 | 2,228 | 2,000 |
| Contract Services | 45501 | 2,077 | 1,732 | 78,000 | 31,000 | 0 |
| Rentals | 54501 | 1,708 | 792 | 800 | 752 | 2,000 |
| Other | 60501 | 4,490 | 4,249 | 4,500 | 4,500 | 4,000 |
| DEPARTMENT TOTAL 10003-3107 | | <u>1,700,877</u> | <u>1,825,301</u> | <u>1,716,500</u> | <u>1,589,581</u> | <u>1,788,600</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Lab Fund

Medical Examiner/Exec

PROGRAM DESCRIPTION & CHALLENGES

The Laboratory Fund is generated by the completion of forensic autopsy and toxicology laboratory services provided to regional law enforcement agencies and neighboring Coroner's Offices. The Laboratory Fund augments monies received from the General Fund to defray operational costs related to the purchase of supplies and equipment and a portion of the salaries.

Challenges: Funding fluctuations are unpredictable and are directly impacted by the restricted budgets of neighboring agencies that may limit the number of tests and autopsies requested by these agencies. In addition, a decrease in personnel has resulted in temporary cuts to autopsy services we provide to some of the outside agencies.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Provide quality forensic autopsy results and expert testimony for neighboring Coroner's Offices to allow determination of cause and manner of death and to assist in the judicial process related to these deaths. |
| 2 | Provide quality forensic toxicology testing and testimony for regional agencies requesting our services. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|----------------------------------------|
| Number of Out-of-County Autopsies performed | Maximize number of autopsies performed cost effectively without compromising quality for in-county or out-of-county autopsies | 212 Out-of County Forensic Autopsies | 75-80 Out-of-County Forensic Autopsies |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Coroner's Lab | | | | | |
| Organization: Medical Examiner-Lab | | | | | |
| 28625-3110 | | | | | |
| 28625-3110 Forensic Investigator | .00 | .00 | .00 | .00 | 1.00 |
| ORGANIZATION TOTAL 28625-3110 | .00 | .00 | .00 | .00 | 1.00 |



EXECUTIVE

Fund: **Coroner's Lab** **28625**

Departments: **Medical Examiner-Lab** **3110**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 106,300 | 116,878 | 118,800 | 104,364 | 128,300 |
| Fringe Benefits | 25501 | 0 | 2,839 | 8,050 | 3,760 | 12,100 |
| Supplies | 30501 | 58,702 | 82,800 | 60,000 | 65,173 | 65,000 |
| Contract Services | 45501 | 86,791 | 89,771 | 144,050 | 122,049 | 119,300 |
| Equipment | 70501 | 64,587 | 48,401 | 6,800 | 6,399 | 6,800 |
| DEPARTMENT TOTAL 28625-3110 | | <u>316,380</u> | <u>340,688</u> | <u>337,700</u> | <u>301,745</u> | <u>331,500</u> |



Medical Examiner-Laboratory Fees Fund

Fund: Medical Examiner Lab Fees 28625

Department: Medical Examiner Lab Fees 3110

TOTAL CONTRACT SERVICES COSTS:

\$119,327.62

| <u>Medical Examiner-Lab Department</u> | | <u>28625 Fund</u> | | <u>3110 Org</u> | |
|--------------------------------------------|----------------------------|-----------------------|-----------|---------------------|----------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | | Other Information |
| Summit County | Parking card charges | Annual | \$ 690 | | |
| Accu Medical | Medical waste removal | Monthly | \$ 7,000 | | |
| AGMC | Microbiology testing | Per test | \$ 1,500 | | |
| ABMDI | Investigator certification | Annual | \$ 5,500 | | |
| AXIS Forensic Toxicology | Toxicology testing | Per test | \$ 8,000 | | |
| B & B Microscopes | Inspect and adjust | Annual | \$ 520 | | |
| BP | Fuel for county vehicles | Billed monthly | \$ 1,700 | | |
| College of Am Pathologists | CAP Testing | Annual | \$ 2,500 | | |
| ComDoc | Maintenance and usage | Annual | \$ 2,000 | | |
| Emerald Environmental | Clean and dispose waste | Annual | \$ 2,000 | | |
| Fed Ex | Shipping cost | Monthly | \$ 1,500 | | |
| Franklin County Tox Lab | Toxicology testing | Per test | \$ 5,000 | | |
| Landauer | X-ray badge monitoring | Annual | \$ 750 | | |
| Leica Microsystems | Histology equip maint | 4 machines | \$ 17,403 | | |
| Marston Technical | Histology equip maint | Annual | \$ 1,600 | | |
| Mercyhurst University | Anthropology services | As needed | \$ 5,000 | | |
| Merry X-ray | X-ray equip maint | As needed | \$ 1,500 | | |
| NAME Inc | Accreditation | Annual | \$ 1,000 | | |
| Natl Medical Service | Toxicology testing | Per test | \$ 10,000 | | |
| Ohio Bd of Pharmacy | Dues | Annual | \$ 150 | | |



Medical Examiner-Laboratory Fees Fund

Fund: Medical Examiner Lab Fees 28625

Department: Medical Examiner Lab Fees 3110

TOTAL CONTRACT SERVICES COSTS:

\$119,327.62

| <u>Medical Examiner-Lab Department</u> | | <u>28625 Fund</u> | | <u>3110 Org</u> | |
|--------------------------------------------|---------------------------|-----------------------|-----------|---------------------|----------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | | Other Information |
| Ohio Dept of Health | X-ray registration | Annual | \$ 175 | | |
| Ohio Secure Shred | Shred services | Monthly | \$ 240 | | |
| Ohio State Coroner's Assn | Dues | Annual | \$ 6,000 | | |
| OV Scale Corporation | Maintenance | Annual | \$ 2,000 | | |
| PerkenElmer Genetics | Infant toxicology testing | Per test | \$ 1,000 | | |
| Printer Solutions Plus | Printer maint and repair | As needed | \$ 500 | | |
| RJG Enterprises | Disposal of toxic waste | As needed | \$ 3,000 | | |
| Steel Valley Portable Xray | Xray Services | As needed | \$ 500 | | |
| Summa | Toxicology testing | Per test | \$ 500 | | |
| SCPCA | Dues | Annual | \$ 100 | | |
| Templar Companies | Body removal contract | Annual | \$ 25,000 | | |
| Procurement Card | Various purchases | As needed | \$ 5,000 | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Municipal Court Payroll Countywide

PROGRAM DESCRIPTION & CHALLENGES

Under section 1901 of the Ohio Revised Code, the County is required to pay 2/5's of the salary of judges, magistrates, bailiffs, and the clerks of court in the Akron, Barberton, and Stow municipal courts. Additionally, the County is responsible for paying a portion of the salaries for the Law Directors in these communities for the prosecution of cases in these courts. The County is also responsible for paying 2/5's of the cost of healthcare coverage provided to the judges, magistrates and clerks of court in these municipal courts.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------|
| 1 | Meet statutory obligation to fund costs described above. |
| 2 | |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



EXECUTIVE-OTHER

Fund: General Fund 10003

Departments: County Muni Courts 2708

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 599,064 | 623,518 | 635,400 | 628,436 | 648,200 |
| Fringe Benefits | 25501 | 92,557 | 101,003 | 110,000 | 103,869 | 113,800 |
| Other | 60501 | 39,413 | 26,873 | 42,000 | 27,791 | 62,000 |
| DEPARTMENT TOTAL 10003-2708 | | <u>731,034</u> | <u>751,394</u> | <u>787,400</u> | <u>760,096</u> | <u>824,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Legal Defender Countywide

PROGRAM DESCRIPTION & CHALLENGES

Section 120.13 (A) of the Ohio Revised Code grants the County the authority to establish a Public Defender Commission to provide legal defense services to certain indigent persons charged with the commission of crimes under the Ohio Revised Code. Annually, the commission enters into a contract with the Legal Defender Office of Summit County, Ohio, Inc. to provide such services for misdemeanor defendants.

These fees are reimbursed by the State of Ohio at a rate of 50% for 2016.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------|
| 1 | Ensure our citizens the right to fair legal representation regardless of income. |
| 2 | |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



EXECUTIVE-OTHER

Fund: General Fund 10003
Departments: Public Defender 2711

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 501,480 | 535,100 | 545,800 | 545,800 | 559,400 |
| DEPARTMENT TOTAL 10003-2711 | | <u>501,480</u> | <u>535,100</u> | <u>545,800</u> | <u>545,800</u> | <u>559,400</u> |



Public Defender
Fund: General Fund 10003
Department: Public Defender 2711

TOTAL CONTRACT SERVICES COSTS: **\$559,400.00**

Summit County-Public Defender
Department

10003
Fund

2711
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|------------------------------|----------|--------------------------------|------------------|----------------------|
| <u>County Legal Defender</u> | | <u>Annual Service Contract</u> | <u>\$559,400</u> | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |



EXECUTIVE

Fund:

General Fund

10003

Departments:

MISCELLANEOUS

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Utilities | 50501 | 3,206,855 | 3,380,914 | 3,396,799 | 3,376,920 | 3,115,000 |
| Rentals | 54501 | 221,500 | 239,969 | 409,500 | 409,085 | 384,500 |
| Other | 60501 | 220,410 | 170,339 | 183,375 | 182,121 | 225,000 |
| Fees | 65108 | 3,295 | 2,658 | 7,000 | 0 | 7,000 |
| Crippled Childrens Aid | 65114 | 1,209,538 | 1,143,058 | 1,137,900 | 1,034,359 | 1,144,300 |
| Pa-Mandate | 65156 | 3,411,821 | 3,416,813 | 3,403,000 | 3,441,966 | 3,481,000 |
| Insurance | 52501 | 620,866 | 623,953 | 581,201 | 581,201 | 624,000 |
| Taxes & Assessments | 60133 | 198,118 | 185,910 | 186,000 | 181,466 | 200,000 |
| Other | 60501 | 324,902 | 391,752 | 460,500 | 423,599 | 482,500 |
| Fees | 65108 | 18,850 | 22,341 | 40,000 | 19,369 | 40,000 |
| Apiary Inspection | 27142 | 0 | 1,052 | 2,000 | 1,477 | 2,000 |
| DEPARTMENT TOTAL EXECUTIVE | | <u>9,436,155</u> | <u>9,578,759</u> | <u>9,807,275</u> | <u>9,651,563</u> | <u>9,705,300</u> |



MISCELLANEOUS
Fund: General Fund 10003
MISCELLANEOUS - RENTALS AND LEASES

TOTAL RENTALS AND LEASES COSTS: **\$384,500.00**

Utilities & Rentals
Department

10003
Fund

1142
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|-----------------------------|------------------------|-----------------------|--------------------|----------------------|
| <u>DOES-Triangle Bldg</u> | <u>Physical Plants</u> | <u></u> | <u>\$ 40,000</u> | <u></u> |
| <u>DOES-Triangle Bldg</u> | <u>General Storage</u> | <u></u> | <u>\$ 52,500</u> | <u></u> |
| <u>DOES-Sweitzer Offset</u> | <u>Physical Plants</u> | <u></u> | <u>\$ (43,000)</u> | <u></u> |
| <u>JFS-Triangle Bldg</u> | <u>Human Resources</u> | <u></u> | <u>\$ 40,000</u> | <u></u> |
| <u>City of Akron</u> | <u>Balch St</u> | <u></u> | <u>\$ 45,000</u> | <u></u> |
| <u>State of Ohio DAS</u> | <u>Ocasek Buildg</u> | <u></u> | <u>\$ 250,000</u> | <u></u> |



EXECUTIVE

Fund:

General Fund

10003

Departments:

Operating Grants

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Area Agency on Aging | 65111 | 7,260 | 7,260 | 7,300 | 7,260 | 7,300 |
| Emergency Management | 65147 | 122,191 | 122,191 | 122,200 | 122,191 | 122,200 |
| Victim's Assistance | 65111 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Humane Society | 65111 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Co-op Extension Services | 65126 | 117,800 | 0 | 117,800 | 235,600 | 117,800 |
| Historical Society | 65111 | 51,000 | 51,000 | 51,000 | 51,000 | 51,000 |
| Soil & Water Conserv. | 65111 | 171,900 | 171,900 | 171,900 | 171,900 | 171,900 |
| DEPARTMENT TOTAL EXECUTIVE: | | 520,151 | 402,351 | 520,200 | 637,951 | 520,200 |

NOTE: Grants for Economic Development are shown in the Economic Development Budget



EXECUTIVE

Fund: *General Fund* *10003*

Departments: *Transfer Out* *8499*

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| <i>Transfers Out</i> | <i>84999</i> | <i>850,000</i> | <i>1,001,000</i> | <i>3,218,835</i> | <i>3,218,835</i> | <i>2,840,000</i> |
| DEPARTMENT TOTAL 10003-8499 | | <u>850,000</u> | <u>1,001,000</u> | <u>3,218,835</u> | <u>3,218,835</u> | <u>2,840,000</u> |



EXECUTIVE

Fund: Foreclosure Education & Prevention 10168

Departments: Transfer Out 8499

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Transfers Out | 84999 | 202,600 | 139,400 | 202,600 | 94,300 | 150,000 |
| DEPARTMENT TOTAL 10168-8499 | | <u>202,600</u> | <u>139,400</u> | <u>202,600</u> | <u>94,300</u> | <u>150,000</u> |



Fund: *Akron Zoological Park Project* *28721*

Departments: *Akron Zoological Park Project* *8051*

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 0 | 0 | 8,562,984 | 8,445,934 | 8,563,000 |
| DEPARTMENT TOTAL 28721-8051 | | <u>0</u> | <u>0</u> | <u>8,562,984</u> | <u>8,445,934</u> | <u>8,563,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

FISCAL OFFICE

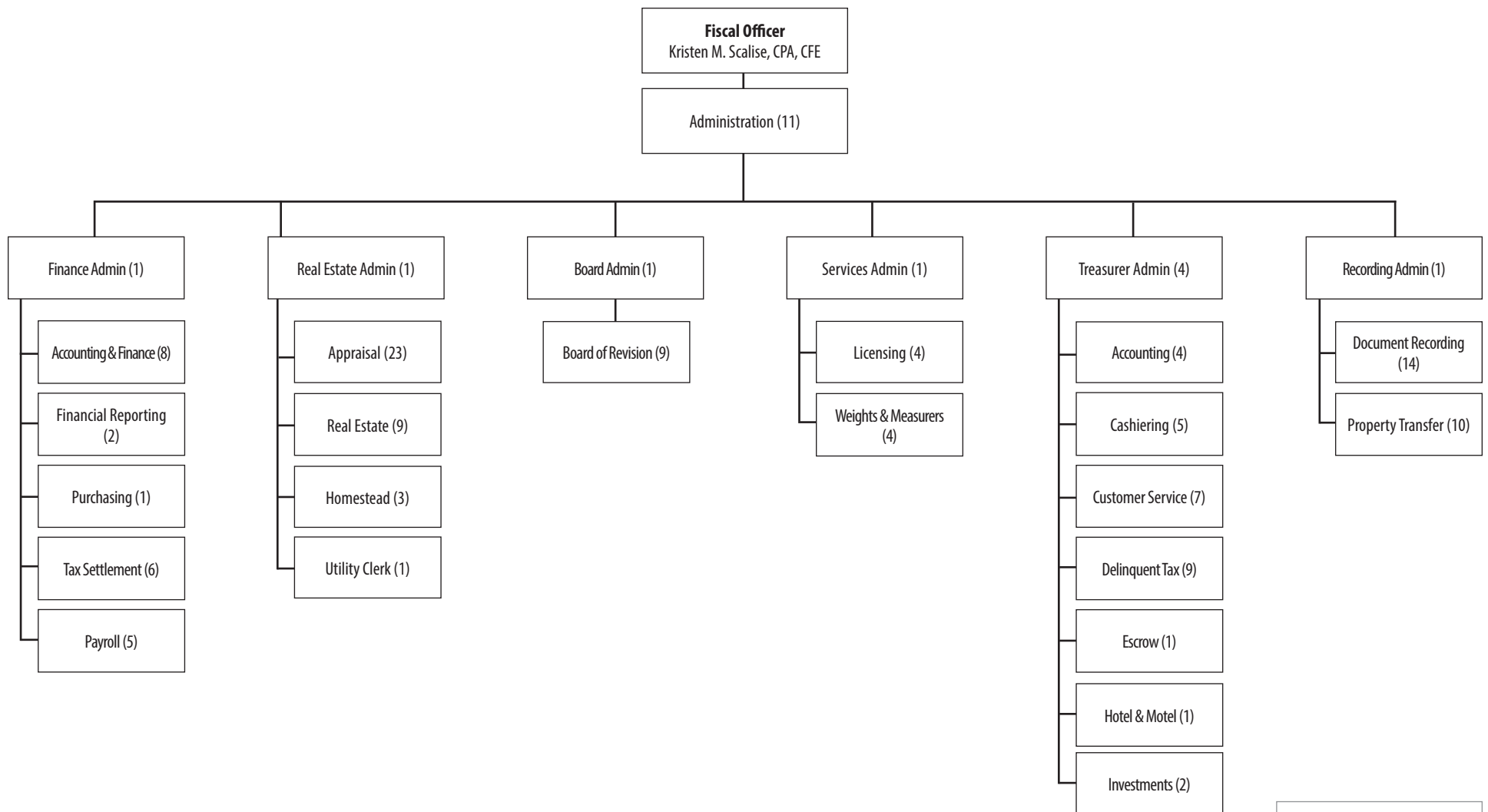


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

FISCAL OFFICE

Fiscal Officer • Kristen M. Scalise, CPA, CFE



Function and Full Time Staff: 148
Part-Time Staff: 1



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Fiscal Office

DEPARTMENT OVERVIEW

The Summit County Fiscal Office respectfully submits this budget proposal for the review of County Council and the County Executive. Preparation of the operating budget has been significantly influenced by the financial uncertainties related to the economic downturn and the subtle economic recovery. While there are signs that the economy is beginning to recover and some revenue streams are beginning to improve, our office will continue to make a disciplined effort to apply strategic planning with measurable objectives and long term goals with reference to this budget cycle. In addition to the financial challenges tied to the recession, reductions in funding from other levels of government (federal and state) have created several financial limitations. By applying tough fiscal policies, the Fiscal Office has engaged in cautionary discretion to achieve our goal of a structurally balanced budget which will enable us to continue to deliver quality services to the taxpaying citizens of this county.

As a result of, innovation, consolidation, resource realignment, and a dedicated work force, our office has prepared a responsible budget given the vast and varied services the Fiscal Office provides. It is the main goal of the Fiscal Office to consistently provide professional and courteous service to the public in a timely manner. We are committed to providing accurate accounting, reporting, and auditing services to citizens and governmental taxing districts in accordance with all federal, state and local laws in an efficient and cost effective manner.

The Fiscal Officer is the Chief Financial Officer of the County. The Fiscal Officer is responsible for handling all receipts and disbursements of county funds, creating financial statements, completing annual reports, the cautious and discreet management of the County's investment portfolio, and maintaining payroll for approximately 3,600 employees.

Additionally, the Fiscal Officer is responsible for the appraisal of all commercial, industrial, and residential property within the county as well as the maintenance of these records. The office handles all transfers of ownership of real property, maintains tax duplicates for all real, personal, mobile home, and special assessment records, collects and distributes real estate taxes, special assessments, and special revenue collections, issues dog licenses, Veteran's Identification cards and inspects weight scales and gas pumps through the Weights and Measures Department.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Fiscal Office

SUMMIT COUNTY FISCAL OFFICE: DIVISIONS

The goals of the Summit County Fiscal Office are to develop a taxpayer oriented organization by providing easy access to information and services and to foster a positive image of County Government. Over the last several years, our work has become increasingly difficult as we confront a fiscal landscape impacted by diminishing revenues stemming from the recent economic downturn. As we navigate these challenging times, we will continue to be guided by the core values and principles that have served our community well over the years, and which provide the foundation for the success of the Summit County Fiscal Office. To arrive at a balanced budget, our office has made a concerted effort to review the services our office provides, and prioritize these services in a manner best suited in meeting the needs of our community.

The Summit County Fiscal Office is currently organized into three divisions. These divisions are made up of the Auditor's, Treasurer's and Recording Division. Within these divisions, each Department head has been asked to construct a budget plan committed to fairness and innovation, which will allow the Fiscal Office to continue to offer efficient and effective services to the taxpayers of this County.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Payroll

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

The Payroll Department follows the Federal Fair Labor Standards Act, Ohio Revised Code and Codified Ordinances of the County of Summit and Collective Bargaining Agreements when paying Elected Officials and County personnel. Each county employee shall be paid on a biweekly basis. In addition, the payroll department is also responsible for maintaining W-4 records and also payroll deductions. The Payroll Department runs biweekly payrolls and monthly payrolls, producing nearly 100,000 direct deposits or paychecks per year. To maintain this, it is estimated that the payroll department spends 70% of production time on the biweekly payroll and 15% on the monthly payroll. Payroll also processes change forms from other departments and there is an estimated 15% error rate on those forms. Payroll also submits Federal, State and local taxes and various other withholdings such as OPERS, unemployment, etc. The remaining time is spent on assisting Summit County employees on the telephone, the walk-up counter and processing mail/e-mail correspondence.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continue to run payrolls and process changes with no errors and make withholding payments on a timely basis. |
| 2 | Work with County Dept. of Human Resources to integrate PeopleAdmin software with payroll processes, reducing data entry duplication and error rates. |
| 3 | Evaluate procedure for certification and tracking of employee retirements to avoid under/over payments. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------|------------------------------------------------------------|-------------------|-----------------------|
| Direct deposit items and checks | Run biweekly and monthly payrolls | 2015 – 91,160 | 2016 – 88,410 |
| E-Mails processed | Process payroll changes with no errors & on a timely basis | 2015 – 7,269 | 2015 – 9,023 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program Investments Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Monitor investments and increase the core portfolio as much as possible to maximize interest income while still holding enough cash to meet payroll and county obligations in a timely manner.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------|
| 1 | Maximize interest income. |
| 2 | Holding enough cash to meet all County obligations. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------|--------------------------|----------------------|--------------------------------------------------------|
| Interest income recognized | Maximize interest income | 2015 - \$2.1 million | 2016 - \$2.5 million 2017 - \$2.8 million projected |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Financial Reporting Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Financial reporting prepares the annual financial statements, as required by ORC section 117.38 and the Comprehensive Annual Financial Report (CAFR). The CAFR is submitted to the Government Finance Officers Association (GFOA) for certification that it complies with Generally Accepted Accounting Principles (GAAP) for governments.

The County has received the GFOA "Certificate of Achievement for Excellence in Financial Reporting" consecutively, for the last twenty-nine years. The Certificate is valid for a period of one year only. The County must prepare and publish an easily readable and efficiently organized CAFR, which satisfies both GAAP and applicable legal requirements.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continue to complete financial statements and full CAFR on a timely basis—unaudited to State by May 31 and audited to GFOA by June 30. |
| 2 | Continue to monitor and complete required preparations for any new GASB statements on financial reporting. |
| 3 | |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------------------------------------------------------|---------------------------------------------|-------------------|-----------------------|
| Receive 100% of requested information from departments by March 15 of each year | Continue to complete CAFR on a timely basis | March 31 | March 31 |
| Have complete set of financial statements, notes, MD&A by May 20 of each year for May 31 submittal | Continue to complete CAFR on a timely basis | May 31 | May 31 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Accounting Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Fiscal Officer is the Chief Financial Officer of the County. No County funds go in or out of the County without the Accounting Department either approving it or entering it into the Accounting software; Banner Financial Management Software. No County contract or obligation may be made without the Accounting Department's certification that funds for payment are available or in the process of collection. No account may be paid except by a warrant issued by Accounting, drawn upon the Fiscal Officer. The accounting system is organized and operated on a fund basis. Daily, Accounting enters into the Banner Financial System all revenues of County departments, and sends out receipts. Revenue received for posting from Departments is on Pay-In forms. The pay-ins may consist of several transactions. Transactions are also posted from Journal Voucher Settlements of all internal distributions of County funds. Accounting also maintains the County's Unclaimed Wire's website, where departments look for their direct deposited revenue and claim it for pay in. Accounting also maintains the list of Unclaimed Monies and Unclaimed Inheritances and process the claims for all Summit County Fiscal Office held Unclaimed Funds.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Accounting is in the process of converting Employee Mileage from checks to Direct Deposit. |
| 2 | Accounting is in the process of converting all its WebFocus reports to MS Access and or SSRS Dashboard |
| 3 | Accounting is in the process of improving the check process, creating MS Access process to Email Check Register and a notification that those checks are ready for pickup. This MS Access database will also be used to Email Applications for Replacement checks to the Departments. Payments for wire will no longer be actual checks, but a remittance advice. This should speed up the process for wires. |
| 4 | Accounting is in the process of Auditing all Vendor Numbers for proper W-9s and will do a mass mailing request for newer, more current W9s. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Accounting Fiscal Office

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------------------|----------------------------|
| End of Month Cutoff and Closure | Process all trans & close books by 9:00am 1 st day of next month | Completed All Timely or Early | Completed All Timely |
| Daily Revenue Reconciliations | Daily revenue posted and a recap report to Treasury by 10:00 am | Completed All Timely or Early | Completed All Timely |
| Revenue receipts | Transfer the printing of Revenue Receipts from WEBFocus to MS Access, with a new balancing process and report. | Successful | |
| W9 Audit | Audit all W9 and do a mass mailing for more current ones | | Complete Audit by 12/31/16 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Treasurer Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

TREASURER DIVISION

The primary function of the Treasurer's Division is to generate the semi-annual real estate tax bills for approximately 260,000 parcels. The Division collects the taxes, processes the payments, maintains accurate tax information and is the main depository for the entire County. The Treasurer's Division follows all Federal, State and Local laws as required.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Ensure that all laws, regulations and statutory requirements are met. |
| 2 | To encourage courteous and dependable service to the public. |
| 3 | Promote high morale among employees by providing uniform personnel policies and procedures and equal opportunities for advancement. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------|-------------------------------------------------------|-------------------|-----------------------|
| Internal Controls | Prevent fraud and create checks and balances | | |
| Proper Training | Foster good working relationships and quality service | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| FISCAL OFFICE | | | | | |
| Fund: General Fund | | | | | |
| Organization: Fiscal Office | | | | | |
| 10003-1205 | | | | | |
| 10003-1205 Accountant 1 | 2.00 | 1.00 | .80 | .80 | 1.00 |
| Accountant 2 | .60 | .60 | .60 | .60 | .00 |
| Accountant I | 1.00 | 1.00 | .00 | .00 | .00 |
| Accountant III | .00 | .00 | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 2.60 | 4.60 | 3.60 | 1.00 | 1.00 |
| Administrative Secretary | .00 | .00 | .00 | 1.00 | .00 |
| Assistant Fiscal Officer | 3.20 | 2.00 | 2.00 | 3.00 | 2.00 |
| Asst Director of Administratn | 2.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| Chief Deputy Fiscal Officer | 2.00 | 2.00 | 2.00 | 1.00 | 1.00 |
| Chief Fiscal Officer | 1.00 | 1.00 | 2.00 | 3.00 | 4.00 |
| Chief of Staff - Fiscal Office | .40 | .40 | .40 | .40 | .40 |
| Clerical Specialist I | 3.00 | 3.00 | .00 | .00 | .00 |
| Clerical Specialist II | 1.00 | 1.00 | 4.00 | 4.00 | 3.00 |
| Clerk 1 | 4.00 | 5.00 | 4.00 | 3.20 | 5.40 |
| Clerk 2 | 2.60 | .60 | .60 | 1.40 | .00 |
| Clerk 3 | .00 | .00 | 1.00 | 1.00 | .00 |
| Clerk I | .00 | 3.00 | 2.00 | 1.00 | 3.00 |
| Clerk II | 3.00 | 2.00 | .00 | 2.00 | 2.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|-----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|
| 10003-1205 | <i>Clerk III</i> | 8.00 | 8.00 | 9.00 | 8.00 | 7.00 |
| | <i>Clerk IV</i> | 1.00 | 1.00 | 2.00 | 1.00 | 2.00 |
| | <i>County Fiscal Officer</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Customer Service Coordinator</i> | 1.00 | 1.00 | .00 | .00 | .00 |
| | <i>Deputy Fiscal Officer</i> | 4.00 | 6.50 | 4.50 | 5.50 | 6.50 |
| | <i>Director of Administration</i> | 3.00 | 2.00 | 1.00 | 2.00 | 2.00 |
| | <i>Executive Assistant 1</i> | 2.00 | 1.00 | 2.00 | 2.00 | 1.00 |
| | <i>Fiscal Officer 3</i> | .00 | .00 | 1.00 | .00 | 1.00 |
| | <i>Fiscal Officer II</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Human Resource Administrttr-HRD</i> | .00 | .00 | .40 | .40 | 1.40 |
| | <i>Office Manager</i> | 1.00 | .00 | .00 | 1.00 | 2.00 |
| | <i>Purchasing Agent</i> | .00 | .00 | .00 | .60 | .60 |
| | <i>Relational Data Base Admin 3</i> | .00 | 1.00 | 1.00 | .00 | .00 |
| | <i>Support Services Administrator</i> | 8.40 | 7.40 | 7.80 | 6.80 | 6.40 |
| | <i>Utility Clerk</i> | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | <i>Weights and Measures Insp I</i> | .00 | 2.00 | 2.00 | .00 | .00 |
| | <i>Weights and Measures Insp II</i> | .00 | .00 | .00 | 2.00 | 2.00 |
| | <i>Weights and Measures Insp III</i> | 3.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Weights/Measures Supervisor</i> | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10003-1205 | | 62.80 | 65.10 | 61.70 | 60.70 | 61.70 |

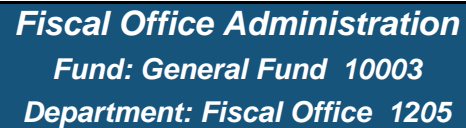


FISCAL OFFICE

Fund: General Fund 10003

Departments: Fiscal Office 1205

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 109,420 | 109,420 | 109,500 | 109,420 | 123,700 |
| Salaries-Employees | 20501 | 2,921,029 | 2,973,825 | 2,927,400 | 2,927,849 | 3,036,300 |
| Overtime | 20525 | 0 | 0 | 8,500 | 119 | 6,000 |
| Fringe Benefits | 25501 | 1,168,155 | 1,216,706 | 1,254,000 | 1,161,289 | 1,272,000 |
| Internal Services | 30401 | 218,023 | 223,023 | 230,000 | 234,968 | 240,000 |
| Supplies | 30501 | 74,910 | 59,857 | 92,300 | 79,165 | 94,100 |
| Travel | 37501 | 4,266 | 4,491 | 5,500 | 4,571 | 6,000 |
| Vehicle Fuel/Repair | 40501 | 4,451 | 4,972 | 5,000 | 3,396 | 5,000 |
| Contract Services | 45501 | 139,961 | 211,160 | 164,200 | 161,263 | 139,200 |
| Rentals | 54501 | 4,879 | 6,273 | 10,900 | 11,972 | 0 |
| Advertising/Printing | 58501 | 18,875 | 15,336 | 25,000 | 22,508 | 25,000 |
| Other | 60501 | 10,321 | 11,000 | 11,000 | 10,041 | 13,000 |
| DEPARTMENT TOTAL 10003-1205 | | <u>4,674,290</u> | <u>4,836,063</u> | <u>4,843,300</u> | <u>4,726,561</u> | <u>4,960,300</u> |



\$139,200.00

228



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Treasurer

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

CTIP-CURRENT TAX INSTALLMENT PROGRAM

The Current Tax Installment Program (CTIP) is designed to provide relief for residential homeowners who are facing financial difficulties. There is a 5% enrollment fee and the homeowner agrees to pay off the balance by the November 15th due date to avoid late payment penalties. The enrollment fee is calculated on the current taxes owed. There were 881 taxpayers enrolled in the CTIP in 2014.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------|
| 1 | Provide additional payment option to residential homeowners. |
| 2 | To encourage courteous and dependable service to the taxpayers of Summit County. |
| 3 | |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------|-------------------------------------|-------------------|-----------------------|
| Promote CTIP | Continue to provide payment options | 848 enrollees | 860 enrollees |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Tax Installment Plan Admin Fund | | | | | |
| Organization: Fiscal Office-Tax Installment Plan | | | | | |
| 10038-1324 | | | | | |
| 10038-1324 Accountant 3 | .00 | 1.00 | .00 | .00 | .00 |
| Fiscal Officer 1 | 1.00 | .00 | .00 | .00 | .00 |
| Support Services Administrator | .00 | .00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10038-1324 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |



FISCAL OFFICE

Fund: Tax Installment Plan Admin Fund 10038

Departments: Fiscal Office-Tax Installment Plan 1324

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 47,738 | 54,523 | 55,500 | 54,855 | 56,800 |
| Fringe Benefits | 25501 | 20,777 | 24,978 | 25,700 | 25,460 | 26,700 |
| Internal Services | 30401 | 494 | 1,473 | 5,000 | 362 | 5,000 |
| Supplies | 30501 | 702 | 540 | 5,000 | 0 | 2,000 |
| Other | 60501 | 879 | 0 | 5,000 | 0 | 5,000 |
| Equipment | 70501 | 0 | 0 | 5,000 | 0 | 0 |
| DEPARTMENT TOTAL 10038-1324 | | <u>70,591</u> | <u>81,514</u> | <u>101,200</u> | <u>80,676</u> | <u>95,500</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Treasurer

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

LODGING EXCISE TAX DEPARTMENT

The Summit County Fiscal Office's Lodging Establishment Taxes Department administers and enforces the collection of lodging excise taxes. The Fiscal Officer and assistants are assigned all of the duties and authority of County Council to administer and enforce the collection of said tax, including the power to administer oaths as provided by O.R.C. Section 305.31. An excise tax is imposed on each transaction in Summit County by which lodging is provided by a vendor to a transient guest. The excise tax applies to all such transactions not longer than 30 consecutive days. The tax does not apply to transactions for lodging furnished to representatives of the United States Government and such transaction shall qualify as exempt by filing a Certificate of Exemption with the statement or invoice. The current lodging tax in Summit County is 5.5%.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------|
| 1 | To administer and enforce Chapter 703 of the Codified Ordinances of the County of Summit. |
| 2 | Improving the community by collecting tax on behalf of the Development Finance Authority and Akron-Summit Convention Bureau. |
| 3 | |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------|-----------------------------------------------|-------------------|-----------------------|
| Work effectively with Prosecutor | Collect any and all unpaid lodging excise tax | \$5,018,516.42 | \$5.4 million |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Hotel/Motel | | | | | |
| Organization: Fiscal Office-Hotel/Motel | | | | | |
| 10017-1307 | | | | | |
| 10017-1307 Asst Director of Admimistratn | .80 | .00 | .00 | .00 | .00 |
| Deputy Fiscal Officer | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10017-1307 | .80 | 1.00 | 1.00 | 1.00 | 1.00 |



FISCAL OFFICE

Fund: *Hotel/Motel* **10017**

Departments: *Fiscal Office-Hotel/Motel* **1307**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 51,297 | 54,275 | 53,500 | 53,433 | 58,600 |
| Fringe Benefits | 25501 | 11,334 | 15,283 | 15,500 | 15,444 | 16,600 |
| Internal Services | 30401 | 1,464 | 4,391 | 10,000 | 1,150 | 10,000 |
| Supplies | 30501 | 368 | 0 | 2,000 | 0 | 2,000 |
| Travel | 37501 | 209 | 0 | 1,000 | 0 | 1,000 |
| Other | 60501 | 902 | 0 | 10,000 | 0 | 10,000 |
| DEPARTMENT TOTAL 10017-1307 | | <u>65,574</u> | <u>73,950</u> | <u>92,000</u> | <u>70,026</u> | <u>98,200</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Treasurer Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

DELINQUENT TAX ASSESSMENT COLLECTION

The Delinquent Tax Department is responsible for preparing and tracking delinquent tax contracts. Other responsibilities are the administration of the sub tax lien sale, the tax lien sale and all bankruptcy and tax foreclosure filings. Increasing tax delinquencies in counties throughout Ohio is a concern for all County Treasurers. The Delinquent Tax Payment Program gives Summit County the opportunity to take the lead once again and provide its citizens with a caring program. The Delinquent Tax Department is currently monitoring 2,017 active delinquent payment plans. Tax Certificate Sales ensure that taxing districts entitled to revenues from property tax collections will receive those tax dollars needed for their operations. We have held subsequent sales annually and collected over \$107 million in delinquencies through fiscal year 2015.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------|
| 1 | Use available tools provided by the Ohio Revised Code to collect real estate tax delinquencies. |
| 2 | Communicate and work effectively with other county agencies to make the collection process as efficient as possible. |
| 3 | Communicate effectively with the public so they are informed of the various payment options offered by the Fiscal Office. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------|--------------------------------------------------|-------------------|-----------------------|
| Conduct tax certificate sales | Collect real estate tax delinquencies | | |
| Promote delinquent payment plan | Assist delinquent taxpayers with payment options | | |



FISCAL OFFICE

Fund: **Delinquent Tax** **10018**

Departments: **Fiscal Office-Delinquent Tax** **1310**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 9,121 | 0 | 0 | 0 | 0 |
| Advertising/Printing | 58501 | 312,895 | 95,567 | 200,000 | 63,974 | 200,000 |
| Other | 60501 | 65,171 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 10018-1310 | | <u>387,188</u> | <u>95,567</u> | <u>200,000</u> | <u>63,974</u> | <u>200,000</u> |



FISCAL OFFICE

Fund: *Delinquent Tax* **10018**

Departments: *Non-Productive Land* **1311**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 0 | 35,831 | 125,000 | 36,228 | 125,000 |
| Advertising/Printing | 58501 | 0 | 170,915 | 250,000 | 178,875 | 250,000 |
| Other | 60501 | 0 | 160,169 | 200,000 | 132,471 | 250,000 |
| DEPARTMENT TOTAL 10018-1311 | | <u>0</u> | <u>366,915</u> | <u>575,000</u> | <u>347,574</u> | <u>625,000</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|-------------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Fund: DTAC – Fiscal | | | | | |
| Organization: Fiscal Office - DTAC | | | | | |
| 20571-1316 | | | | | |
| 20571-1316 | | | | | |
| Accountant 1 | 1.00 | .00 | .20 | .20 | 1.00 |
| Accountant 2 | 1.40 | 2.40 | 2.40 | .40 | .00 |
| Accountant 3 | 1.00 | .00 | .00 | 2.00 | 1.00 |
| Administrative Assistant | 1.10 | 1.10 | 1.10 | 1.00 | 1.00 |
| Assistant County Prosecutor 2 | .00 | .00 | .00 | .00 | 1.00 |
| Asst Director of Administratn | .00 | 1.00 | 1.00 | 1.00 | .00 |
| Chief Deputy Fiscal Officer | .20 | .20 | .20 | .20 | .20 |
| Chief Fiscal Officer | .00 | .00 | .00 | .00 | 1.00 |
| Chief of Staff - Fiscal Office | .10 | .10 | .10 | .10 | .10 |
| Clerk 1 | .00 | 1.00 | 2.00 | 1.80 | 4.60 |
| Clerk 2 | .40 | 1.40 | 2.40 | 2.60 | 2.00 |
| Clerk 3 | .00 | .00 | .00 | .00 | 1.00 |
| Deputy Fiscal Officer | .50 | .50 | .50 | .50 | .50 |
| Fiscal Officer 2 | 2.00 | 1.00 | 1.00 | 1.00 | .00 |
| Human Resource Administrtr-HRD | .00 | .00 | .10 | .10 | .10 |
| Purchasing Agent | .00 | .00 | .00 | .10 | .10 |
| Software Engineering Administr | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Special Projects Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Support Service Administrator | .10 | .10 | .00 | .00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 20571-1316 <i>Support Services Administrator</i> | .00 | .00 | .20 | .20 | .60 |
| ORGANIZATION TOTAL 20571-1316 | 9.80 | 10.80 | 13.20 | 12.20 | 15.20 |



FISCAL OFFICE

Fund: **DTAC – Fiscal** **20571**

Departments: **Fiscal Office - DTAC** **1316**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 517,885 | 585,284 | 647,153 | 573,346 | 607,600 |
| Overtime | 20525 | 0 | 20 | 0 | 0 | 0 |
| Fringe Benefits | 25501 | 174,177 | 221,881 | 352,473 | 195,494 | 215,500 |
| Internal Services | 30401 | 7,843 | 7,640 | 151,158 | 77,237 | 20,000 |
| Supplies | 30501 | 6,343 | 9,206 | 23,013 | 8,325 | 5,000 |
| Travel | 37501 | 6,134 | 2,251 | 14,253 | 1,699 | 2,000 |
| Contract Services | 45501 | 5,618 | 7,193 | 85,245 | 14,347 | 0 |
| Rentals | 54501 | 5,135 | 6,273 | 3,400 | 3,625 | 0 |
| Advertising/Printing | 58501 | 1,174 | 3,408 | 35,449 | 2,660 | 0 |
| Other | 60501 | 49,246 | 46,219 | 93,715 | 47,275 | 50,000 |
| Equipment | 70501 | 9,693 | 3,876 | 28,569 | 3,454 | 0 |
| SC Land Reutilization Corp | 85135 | 0 | 1,559,538 | 2,040,462 | 1,562,256 | 1,500,000 |
| DEPARTMENT TOTAL 20571-1316 | | <u>783,248</u> | <u>2,452,789</u> | <u>3,474,888</u> | <u>2,489,720</u> | <u>2,400,100</u> |



PROSECUTOR

Fund: DTAC – Foreclosures 20573

Departments: Prosecutor - DTAC Foreclosure 2615

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 42,622 | 53,257 | 227,777 | 15,189 | 0 |
| Advertising/Printing | 58501 | 42,405 | 44,890 | 100,000 | 33,480 | 100,000 |
| Other | 60501 | 54,808 | 35,134 | 144,921 | 44,506 | 100,000 |
| Prosecutor Refunds | 81119 | 62,234 | 44,581 | 186,360 | 35,726 | 50,000 |
| Transfers Out | 84999 | 0 | 0 | 0 | 0 | 100,000 |
| DEPARTMENT TOTAL 20573-2615 | | <u>202,068</u> | <u>177,861</u> | <u>659,058</u> | <u>128,901</u> | <u>350,000</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Tax Certificate Admin | | | | | |
| Organization: Fiscal Office-Tax Certificate Admin | | | | | |
| 20574-1319 | | | | | |
| 20574-1319 Accountant 1 | .00 | .00 | .00 | 1.00 | .00 |
| Administrative Secretary | .00 | .00 | .00 | .00 | 1.00 |
| Clerk 3 | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Deputy Fiscal Officer | .50 | .50 | .50 | .50 | .50 |
| ORGANIZATION TOTAL 20574-1319 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| *TOTAL FISCAL OFFICE | 156.00 | 159.00 | 162.00 | 145.00 | 149.00 |



FISCAL OFFICE

Fund: Tax Certificate Admin 20574

Departments: Fiscal Office-Tax Certificate Admin 1319

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 65,816 | 72,171 | 72,500 | 76,819 | 75,500 |
| Overtime | 20525 | 0 | 0 | 5,000 | 0 | 5,000 |
| Fringe Benefits | 25501 | 27,004 | 29,498 | 30,900 | 21,282 | 32,200 |
| Internal Services | 30401 | 94,375 | 78,003 | 169,900 | 61,058 | 169,900 |
| Travel | 37501 | 0 | 5,051 | 15,000 | 5,024 | 15,000 |
| Contract Services | 45501 | 29,482 | 21,811 | 30,000 | 15,988 | 20,000 |
| Other | 60501 | 74,982 | 100,000 | 100,000 | 55,768 | 125,000 |
| Treasurer - Refunds | 81201 | 31,488 | 25,429 | 50,000 | 49,222 | 60,000 |
| DEPARTMENT TOTAL 20574-1319 | | <u>323,148</u> | <u>331,964</u> | <u>473,300</u> | <u>285,161</u> | <u>502,600</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program Real Estate Division Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Real Estate Department: The Real Estate Department administers the special assessments charges levied by city, village, township or county offices. These are not part of real estate tax, but are included as a separate item on the real estate tax bill. All land in Summit County is identified by a parcel number describing how much land is to be valued. The Real Estate Department refunds monies for overpaid taxes. Working closely with the Board of Revision and the Summit County Prosecutor's Office the Real Estate Department adjusts values and refunds taxes resulting from values set by appeal. Other refunds are issued for real estate taxes paid on properties that have been granted an abatement or exemption; most often those kinds of refunds result when the final approval for the abatement or exemption is received after taxes have been paid. Real Estate Department manages the Property Exemptions, which provide categories of property that can be exempted, basing the exemption on the type or ownership and non-profit of use of the property. The Ohio Department of Natural Resources, Division of Forestry, offers a tax reduction program on forestland that is managed for the purpose of timber production. The Real Estate Department must setup, maintain, and report annually to the ODNR the current status of all Forestland parcels in Summit County. Additional duties of the Real Estate Department are to maintain records of gas and oil production and administer assessment for tax purposes. Also, the section must track, maintain, and assess Public Utilities reported by the Ohio Department of Taxation. The Real Estate Department also provides customer service to the public by answering inquiries, providing property information, certifying values and researching property history.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continued excellent service when conducting all the above duties in the Real Estate Office to insure the tax payers are served properly. |
| 2 | |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------------|--------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Exempts/special assessments and data entry | Work closely with all political entities and the public to achieve accuracy of these tasks | N/A | N/A |
| Exempts | In conjunction with Ward and Assoc. relist all exempt properties. | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program Real Estate Division Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Homestead Department: The Homestead Department is responsible for the maintenance of applications submitted for the Homestead Act for the elderly, disabled, Veterans, the Rental Registry Program and the 2.5% reduction in real property taxes for owner occupied property. Currently, over 43,550 homeowners are receiving a Homestead exemption and over 146,000 homeowners are receiving a 2.5% reduction on their property taxes. In addition to maintaining active applications, the Homestead Department tracks deaths of those individuals and current property transfers that are receiving an exemption and adjusts the Homestead reductions accordingly. In January of each year, it is the department's responsibility to notify each Homestead applicant to confirm there are no changes that would affect their eligibility status and the reduction(s) they are receiving. The customer service area in the Homestead department plays an important role for Summit County by communicating with homeowners and perspective homeowners. Each employee strives to maintain an excellent working relationship with the homeowners of Summit County to insure each person receives the ownership property tax reduction they are entitled.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continued excellent service when conducting all the above duties in the Homestead Department to insure the tax payers are served properly. |
| 2 | |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------|------------------------------------------------------|-------------------|-----------------------|
| Homestead (senior and veterans) | Do our due diligence to ensure all who apply qualify | 39,845 | Unknown |
| 2.5% | Collect all data | 143,967 | Unknown |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program Real Estate Division Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Appraisal Department: The Appraisal Office confirms and verifies sales data, physically inspects improved properties, obtains the building's property characteristics, sketches the improvement takes photographs of the property, classifies the property, reviews comparative properties, and obtains general and specific neighborhood and region data and a variety of other comparable data. The primary purpose of the collection of this data is to appraise and update property at its fair market value for tax purposes for approximately 269,000 properties. The Appraisal Office also has ongoing projects they must perform on a yearly basis, such as New Construction (any time a building permit is pulled our office along with Ward and Assoc. commercial appraisers go out and see what was done so we can add it to the tax roll), Field Checks (consisting of Damaged or destroyed properties, Razing's and call from property owners). Mapping and GIS, (Splits and Combines, New Allotments, Platt approvals, Drawing new parcels to the Counties Mapping Index, address corrections and issuing new parcel numbers). CAUV, (values farmland based on its ability to produce income rather than on market value). Vacant or Abandoned Properties,(in conjunction with the Summit County Land Bank our office goes out and collects data on any reported vacant or abandoned property and shares this info with other County offices as well as all local jurisdictions). Also we will be starting our 2017 Triennial Reappraisal

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continued excellent service when conducting all the above duties in the Appraisal Office to insure the tax payers are served properly. |
| 2 | |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|----------------------------------------------------|
| New Construction/ Field Checks/Razing's/ Damaged Properties | Along with Ward and Associates commercial appraisers finish this task on time to insure that we don't delay the abstract. Visit every property in question to ensure accuracy | Over 6000 | Based on current counts we estimate more this year |
| 2017 Triennial Reappraisal | Conduct and complete Reappraisal | Around 269,000 parcels | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Recording Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

RECORDING

The Recording Division keeps and maintains accurate land records ensuring that they are current, legible and easily accessible. These invaluable records are utilized by the general public, attorneys, historians, genealogists and land title examiners. Recording consists of four departments: Receipt/Recording, Document Scanning/Microfilming, Indexing/Verification and Customer Services.

PROPERTY TRANSFER

Property Transfer consists of two departments: Tax Maps and Conveyance. Property Transfer is responsible for the ownership of property in Summit County. The employees must interpret the document presented to them to determine the validity of the document for conveying. These employees work closely with land title examiners, attorneys and the general public on a daily basis.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Record and maintain a complete, accurate and permanent record pertaining to the conveyance and encumbrance of land parcels. |
| 2 | Enforce more than 1,000 sections of state law found in the Ohio Revised Code pertaining to duties of the conveyance/recording of legal documents. |
| 3 | Balance control totals to treasury funds which correspond to the bank accounts & reconcile all cashed warrants with the bank. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------|--------------------------------------------------------------------------------|---------------------------|------------------------------------------------|
| Document Recording | Accurately file & record all documents received per standards set by the State | 81,965 documents recorded | 57,761 documents recorded through August, 2015 |
| Document Scanning | Digitize and acquire microfilm of all recorded documents | 363,934 scanned images | 249,343 scanned images through August, 2015 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Board of Revision Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Per Ohio Revised Code, the Fiscal Office is the Secretary of the BOR and duties of the office include all scheduling and providing notices of hearing dates, providing support to hearing officers, as well as sending out the final decisions to taxpayers and other parties involved, including property owners, school board representatives, attorneys and the Prosecutor's Office. Hearing Officers are responsible for examining evidence presented by taxpayers relative to property values, as well as researching and analyzing comparable sales data in the market and determining a fair market value based upon all the data collected and presented. In the event that a taxpayer appeals the decision of the Board of Revision, the appeal is submitted either to the Court of Common Pleas or Ohio Board of Tax Appeals. The filed appeal case is then researched and answered by the BOR Specialist and/or the Director. This Board also hears and decides cases involving Rental Registration Fines, Real Estate Tax Penalty Remission Requests as well as Land Bank Foreclosure Cases.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------|
| 1 | Continue to handle case load of hearing and deciding all property assessment appeals. |
| 2 | Continue to review processes and procedures for ways to reduce expenses. |
| 3 | Explore and Implement Online Filing option for taxpayers for 2017 (Tax Year 2016). |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Appeal Hearings Heard | Continue to handle case load of hearing and deciding all property assessment appeals | 1,129 (2016) | 1,100 (2017) |
| Cost savings realized | Review processes and procedures for ways to reduce expenses—continue scanning and implement online filings to lower postage costs | \$15,000 | \$14,000 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Tax Settlement Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Tax Settlement and Budget is responsible for the balancing and distribution of all funds to each taxing authority in the County. In addition to real and personal property taxes this department distributes 911 wireless, AMHA PILOT, cigarette license fees, hotel-motel tax, inheritance tax, land reutilization, local government support, library local government support, manufactured home tax, motor vehicle fuel gasoline excise tax and cents per gallon, motor vehicle registration, national parks PILOT, public utility tax, retained interest, special assessments, special improvement district, tax increment financing payments, traffic fines for juvenile court along with Akron, Barberton and Stow Municipal Courts and State reimbursements.

This department is also responsible for all functions of the Summit County Budget Commission, including the preparation of the Summit County Budget Commission Certification of Tax Levy Estimates and the Official and Amended Certificates of Estimated Resources, monitoring the appropriation of all taxing authorities, monitoring all loan payments and scheduling, setting the tax millage on the bond and emergency levies, facilitating and retaining minutes of all Budget Commission meetings. Tax Settlement and Budget also monitors that each tax levy is yielding its anticipated revenue. This department is responsible for preparing and submitting to the Ohio Department of Taxation several abstracts detailing any changes to tax rates or property values. Additionally, Tax Settlement and Budget is responsible for providing statistical data for the Annual Information Statements, Comprehensive Annual Financial Reports and Generally Accepted Accounting Principles as requested by the taxing authorities and or their representative.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continue to expedite the certifications on tax levy estimates to the taxing authorities. |
| 2 | Continue to prepare all abstracts and file them timely with the Ohio Department of Taxation. |
| 3 | Continue to monitor and compare the Certificate of Estimated Resources for each taxing authority to ensure accuracy. |
| 4 | Utilize the newly created truBalance program for the real estate settlements Tax Settlement and Budget completes throughout the year. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------|-----------------------------------------------------------------------------|-----------------------|-----------------------|
| Settlement Distribution | Continue to distribute settlements to taxing authorities on a timely basis. | 69 taxing authorities | 69 taxing authorities |
| Abstract Filing | Continue to file abstracts with the State on a timely basis. | 22 Abstracts filed | 22 Abstracts filed |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Services

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

WEIGHTS & MEASURES

This division is the Consumer Protection Division of Summit County. The inspectors visit every grocery store, gas station and any other type of retail to verify that the scales they use are correct, so that if you purchase a gallon of gas, it is truly a gallon and that it is fuel that meets national standards of tolerance. If you purchase a pound of turkey, you are really getting a pound or when you go into the tanning bed, you are receiving the allotted time you have paid for. When you purchase an item from the mall, the inspectors verify the UPC codes to make sure they ring up correctly, if you want a cord of wood, it is truly a cord.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To reduce the overall budget and still maintain the level of services required by O.R.C. Continue enhancements to the Database RightWeight for optimal usage. |
| 2 | We are constantly adding new devices to our overall inventory and striving for ways to work smarter and increase our presence in the community. Continue to streamline the approach for the overall performance of W & M. |
| | |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------|-------------------------------------------------|-------------------|------------------------------|
| 10988 Establishments | Inspect each and every Device on a Yearly basis | 9547 | 6473 Devices as of 8/29/2016 |
| Complaints | Handle all complaints w/in 24 hours | 38 | 24 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Services

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

LICENSING

This division handles the licensing for Massage/Masseuse Permits, Massage Parlour License, Cigarettes, Vendors and Firewood. We mail approximately 40,000 dog license applications in November and they are due between December 1st and January 31st of each year. Mobile Home taxes are mailed twice a year and are due and payable in March and July. Cigarette renewal notices are mailed in April and run May to May. For the first time in 20 years we had someone come in and want to apply for a Massage/Masseuse License. We had to create a new database, as well as the permit and picture id. The same applies for the Massage Parlour application and License.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To successfully migrate to the new database for Manufactured Home. We have begun to use the new State of Ohio Vendor License program. |
| 2 | Educate the public on how the new program works. |
| 3 | Continue to collect delinquent MH taxes. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------|--------------------------------------------------------|-------------------|-----------------------|
| Dog Tags | Continue to work with animal control to increase sales | 39,431 | 39,000 |
| MH/Cig/Fire/Massage | Continue to provide an excellent level of service | 2,520 | 2,500 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Treasurer

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

ESCROW DEPARTMENT

The Escrow Department is responsible for enrolling taxpayers into the Real Estate Discount Program (R.E.D.). The department generates semi-annual coupons for enrolled taxpayers and processes and balances accounts for monthly prepayments. Summit County was the first county in Ohio to offer the Real Estate Discount Program. The Escrow Program is designed to allow taxpayers to pay their real estate taxes in monthly installments instead of the regular semi-annual billing. This program provides the citizens of Summit County with a method of budgeting their semi-annual tax payments. Further, taxpayers are able to share in the interest revenues generated from those early payments in the form of a discount credit, which reduces their semi-annual tax bill.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------|
| 1 | Assist taxpayers with enrolling into the Real Estate Discount Program. |
| 2 | Process and balance accounts for R.E.D. monthly prepayments. |
| 3 | Educate the public on the benefits of the monthly prepayment program. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------|--------------------------------------------------|-------------------|-----------------------|
| Cross-training employees | Maintain high standard of efficiency and service | | |
| Promote R.E.D. program | Provide public with a monthly payment option | 11,243 enrollees | 10,800 enrollees |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Real Estate Assessment | | | | | |
| Organization: Fiscal Office-Real Estate Assessmnt | | | | | |
| 20560-1235 | | | | | |
| 20560-1235 Accountant 1 | .00 | .00 | .00 | .00 | 1.00 |
| Accountant III | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Administrative Assistant | 1.30 | 1.30 | 1.30 | .00 | 1.00 |
| Appraisal Intern I | 2.00 | 4.00 | 8.00 | 5.00 | 4.00 |
| Appraisal Intern II | .00 | .00 | 1.00 | 3.00 | 6.00 |
| Appraisal Specialist | .00 | 1.00 | .00 | .00 | .00 |
| Appraisal Supervisor | 2.00 | 1.00 | 2.00 | 1.00 | 1.00 |
| Appraisal Technician II | 9.00 | 7.00 | 4.00 | 3.00 | 3.00 |
| Assistant Fiscal Officer | 1.00 | 1.00 | 2.00 | 2.00 | 2.00 |
| Asst Director of Administratn | 2.00 | 3.00 | 3.00 | 4.00 | 3.00 |
| Chief Deputy Fiscal Officer | .80 | .80 | .80 | .80 | .80 |
| Chief Fiscal Officer | 1.00 | 1.00 | .00 | 1.00 | 1.00 |
| Chief of Staff - Fiscal Office | .50 | .50 | .50 | .50 | .50 |
| Clerical Specialist I | 1.00 | 1.00 | 2.00 | 2.00 | .00 |
| Clerical Specialist II | 2.00 | 1.00 | 1.00 | 1.00 | 2.00 |
| Clerical Supervisor 2 | 1.00 | 1.00 | .00 | .00 | .00 |
| Clerk 2 | .00 | .00 | .00 | .00 | 1.00 |
| Clerk I | .00 | 6.00 | 9.00 | 10.00 | 10.00 |
| Clerk II | 5.00 | 2.00 | 1.00 | 1.00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|
| 20560-1235 | <i>Clerk III</i> | 10.00 | 10.00 | 6.00 | 4.00 | 4.00 |
| | <i>Clerk IV</i> | .00 | .00 | 4.00 | 7.00 | 4.00 |
| | <i>Comprehensive Planner Res/Anl</i> | .00 | .00 | 1.00 | 1.00 | 1.00 |
| | <i>Computr System Soft Analyst II</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| | <i>Deputy Fiscal Officer</i> | 5.00 | 5.50 | 4.50 | 4.50 | 4.50 |
| | <i>Director of Administration</i> | 3.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| | <i>Executive Assistant 1</i> | 1.00 | 2.00 | 4.00 | 2.00 | 2.00 |
| | <i>Fiscal Officer 3</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Human Resource Administrtr-HRD</i> | .00 | .00 | .50 | .50 | .50 |
| | <i>Office Manager</i> | 2.00 | 2.00 | 1.00 | 2.00 | 2.00 |
| | <i>Permit Technician</i> | 1.00 | .00 | .00 | 1.00 | 1.00 |
| | <i>Purchasing Agent</i> | .00 | .00 | .00 | .30 | .30 |
| | <i>Software Engineer</i> | 3.00 | 3.00 | 4.00 | .00 | .00 |
| | <i>Software Engineering Administr</i> | 1.00 | 1.00 | .00 | .00 | .00 |
| | <i>Spec Appraisal Projects Coord</i> | 1.00 | .00 | .00 | .00 | .00 |
| | <i>Spec Projects Appraisal Spec</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Special Projects Coordinator</i> | .00 | .00 | .00 | 1.00 | 1.00 |
| | <i>Support Services Administrator</i> | 1.50 | 2.50 | 2.00 | 2.00 | 2.00 |
| | <i>Utility Clerk</i> | .00 | .00 | .00 | .00 | 1.00 |
| ORGANIZATION TOTAL 20560-1235 | | 63.10 | 64.60 | 68.60 | 64.60 | 64.60 |



FISCAL OFFICE

Fund: Real Estate Assessment 20560

Departments: Fiscal Office-Real Estate Assessmnt 1235

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 0 | 0 | 3,000 | 3,000 | 3,000 |
| Salaries-Employees | 20501 | 2,980,939 | 3,048,364 | 2,942,400 | 2,816,115 | 3,070,400 |
| Overtime | 20525 | 53,254 | 1,031 | 0 | 0 | 0 |
| Fringe Benefits | 25501 | 1,221,513 | 1,322,432 | 1,308,000 | 1,276,113 | 1,368,000 |
| Internal Services | 30401 | 515,583 | 485,376 | 1,200,000 | 1,067,717 | 1,200,000 |
| Supplies | 30501 | 20,286 | 19,971 | 40,000 | 30,364 | 40,000 |
| Travel | 37501 | 12,976 | 13,678 | 15,000 | 11,034 | 15,000 |
| Vehicle Fuel/Repair | 40501 | 2,070 | 1,725 | 5,000 | 690 | 5,000 |
| Contract Services | 45501 | 739,383 | 675,833 | 286,000 | 195,296 | 340,000 |
| Rentals | 54501 | 31,306 | 28,003 | 63,400 | 52,577 | 31,000 |
| Advertising/Printing | 58501 | 48,340 | 25,139 | 100,000 | 20,639 | 100,000 |
| Other | 60501 | 244,910 | 270,185 | 400,000 | 251,304 | 325,000 |
| Equipment | 70501 | 237,032 | 8,707 | 100,000 | 116,074 | 100,000 |
| Transfers Out | 84999 | 0 | 4,644,900 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 20560-1235 | | <u>6,107,590</u> | <u>10,545,343</u> | <u>6,462,800</u> | <u>5,840,923</u> | <u>6,597,400</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <i>Fund: Real Estate Discount Administration</i> | | | | | |
| <i>Organization: Fiscal Office-R.E.D. Admin</i> | | | | | |
| 10035-1313 | | | | | |
| 10035-1313 Accountant 2 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10035-1313 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |



FISCAL OFFICE

Fund: Real Estate Discount Administration 10035

Departments: Fiscal Office-R.E.D. Admin 1313

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 40,072 | 42,398 | 41,800 | 41,732 | 42,800 |
| Fringe Benefits | 25501 | 22,029 | 23,826 | 24,800 | 24,094 | 25,800 |
| Internal Services | 30401 | 1,118 | 968 | 5,000 | 1,143 | 5,000 |
| Supplies | 30501 | 1,032 | 1,803 | 5,000 | 718 | 5,000 |
| Advertising/Printing | 58501 | 0 | 0 | 5,000 | 0 | 5,000 |
| DEPARTMENT TOTAL 10035-1313 | | <u>64,252</u> | <u>68,996</u> | <u>81,600</u> | <u>67,687</u> | <u>83,600</u> |



FISCAL OFFICE

Fund: Recorder Equipment 10020

Departments: Fiscal Office-Recording Equipment 1238

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Internal Services | 30401 | 0 | 0 | 20,000 | 14,915 | 80,000 |
| Contract Services | 45501 | 66,764 | 56,988 | 140,500 | 109,950 | 15,200 |
| Rentals | 54501 | 4,879 | 6,273 | 3,400 | 3,625 | 0 |
| Equipment | 70501 | 0 | 353,201 | 0 | 11,355 | 0 |
| DEPARTMENT TOTAL 10020-1238 | | <u>71,643</u> | <u>416,462</u> | <u>163,900</u> | <u>139,845</u> | <u>95,200</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|-----------------------------------------------------------|--------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Fund: Foreclosure Education & Prevention | | | | | | |
| Organization: Fiscal Office Foreclosure Task Force | | | | | | |
| 10168-1225 | | | | | | |
| 10168-1225 | Accountant 1 | 1.00 | .00 | .00 | .00 | .00 |
| | Clerk 1 | .00 | 1.00 | .00 | .00 | 1.00 |
| | Clerk 2 | .00 | .00 | 1.00 | 1.00 | .00 |
| ORGANIZATION TOTAL 10168-1225 | | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |



FISCAL OFFICE

Fund: Foreclosure Education & Prevention 10168

Departments: Fiscal Office Foreclosure Task Forc 1225

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 26,437 | 23,992 | 28,700 | 26,036 | 27,500 |
| Fringe Benefits | 25501 | 6,432 | 4,519 | 9,900 | 8,728 | 11,000 |
| Internal Services | 30401 | 0 | 0 | 1,000 | 0 | 1,000 |
| Supplies | 30501 | 0 | 0 | 1,000 | 0 | 1,000 |
| Other | 60501 | 881 | 0 | 500 | 0 | 5,000 |
| DEPARTMENT TOTAL 10168-1225 | | <u>33,750</u> | <u>28,511</u> | <u>41,100</u> | <u>34,764</u> | <u>45,500</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| <i>Fund: Expedited Foreclosure</i> | | | | | | |
| <i>Organization: Expedited Foreclosure</i> | | | | | | |
| 10178-1228 | | | | | | |
| 10178-1228 | Administrative Staff Advisor 1 | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | Administrative Staff Advisor 2 | .00 | .00 | .00 | .00 | 1.00 |
| | Paralegal | 1.00 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 10178-1228 | | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |



FISCAL OFFICE

Fund: *Expedited Foreclosure* **10178**

Departments: *Expedited Foreclosure* **1228**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 33,415 | 12,967 | 56,125 | 56,125 | 86,300 |
| Fringe Benefits | 25501 | 9,202 | 1,771 | 19,475 | 19,180 | 31,100 |
| Internal Services | 30401 | 330 | 0 | 10,000 | 213 | 10,000 |
| Supplies | 30501 | 879 | 4,289 | 17,000 | 12,422 | 20,000 |
| Travel | 37501 | 1,041 | 5,000 | 5,000 | 671 | 5,000 |
| Contract Services | 45501 | 0 | 0 | 7,000 | 12,698 | 10,000 |
| Rentals | 54501 | 0 | 0 | 0 | 0 | 21,000 |
| Advertising/Printing | 58501 | 0 | 2,322 | 3,500 | 0 | 5,000 |
| Other | 60501 | 0 | 0 | 5,000 | 7,203 | 5,000 |
| Equipment | 70501 | 0 | 832 | 5,000 | 9,000 | 205,000 |
| Transfers Out | 84999 | 0 | 401,851 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 10178-1228 | | <u>44,868</u> | <u>429,032</u> | <u>128,100</u> | <u>117,511</u> | <u>398,400</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

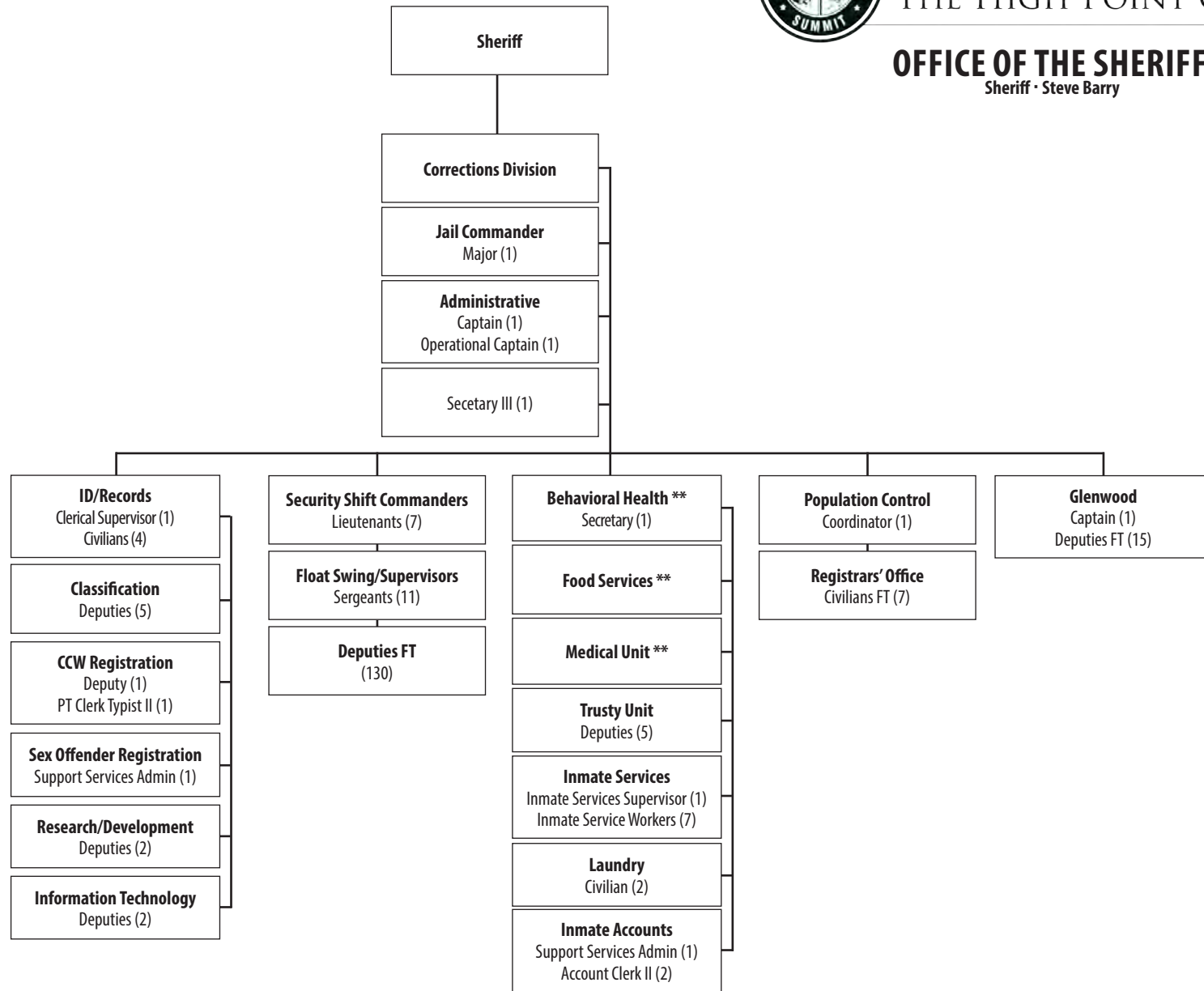
SHERIFF



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

OFFICE OF THE SHERIFF

Sheriff • Steve Barry



Sheriff

Administrative Support (1)

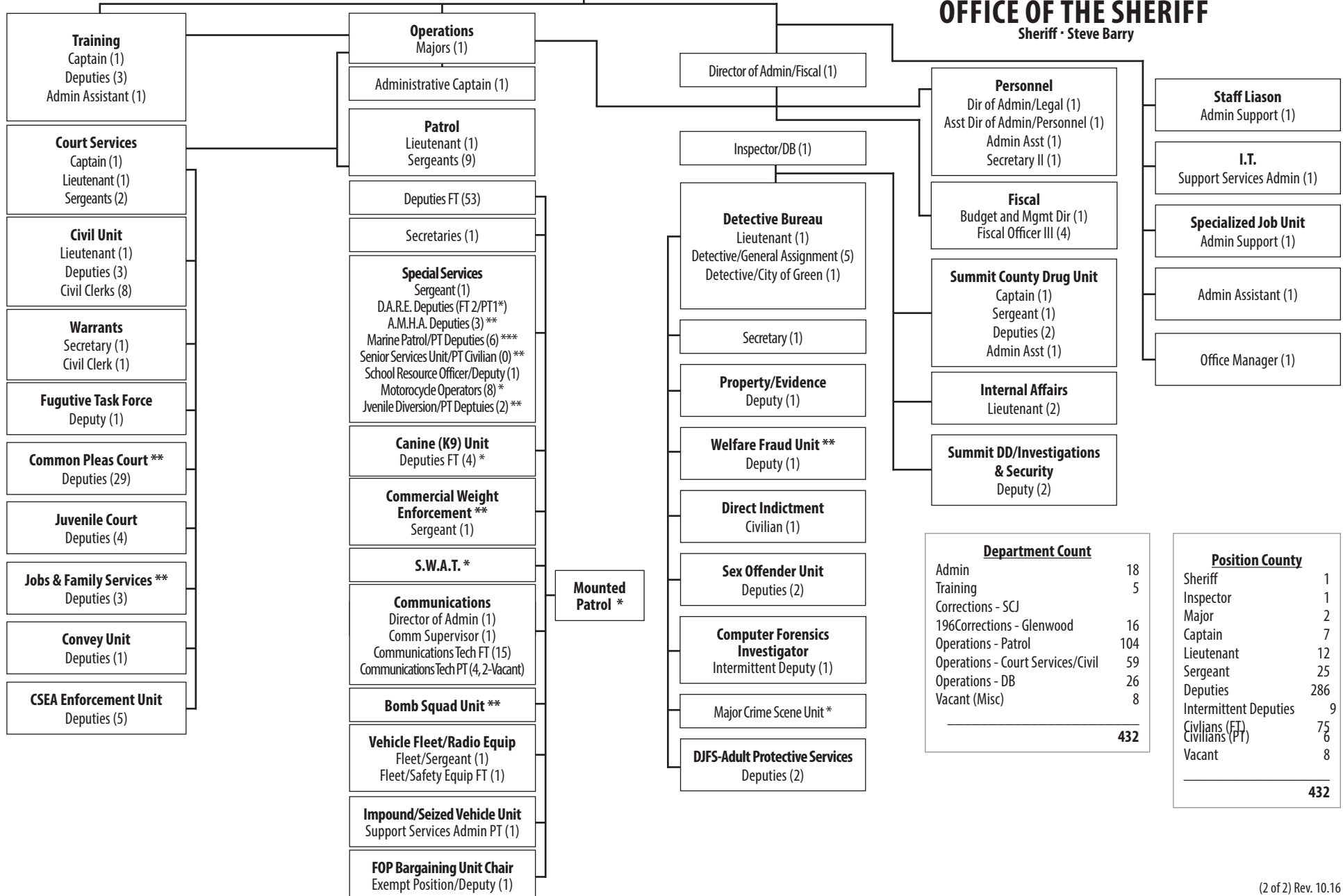


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

OFFICE OF THE SHERIFF

Sheriff • Steve Barry





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: General Office Fund

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff is tasked with the responsibility of preserving the public peace which can only be accomplished through the combined efforts of all sworn and civilian personnel. The Administrative Division of the Sheriff's Office provides support to all Divisions/Bureaus of the Sheriff's Office such as Patrol, Detective Bureau, Civil Bureau, Court Services, and Communications. Administrative staff is assigned in such areas as clerical support, personnel, finance, payroll, community relations, legal affairs, and internal audits and reviews.

General Powers and duties of the Sheriff, as required by the Ohio Revised Code, require the Sheriff to bring those persons guilty of any breach of peace before the Court of Common Pleas. The Court Services deputies serve fourteen Common Pleas Judges and are primarily responsible to transport prisoners to and from the jail and other specified facilities in a timely and safe manner. The O.R.C. also requires the Sheriff to serve all warrants, writs, and other documents received by the courts. A large quantity of documents received includes Domestic and Civil Orders of Protection.

Federal mandates require sex offenders to register their address according to the schedule establish by their designated classification as well as any time they have a change of address. The Sex Offender Unit is tasked with maintaining the registry and compliance of over 1,126 registered sex offenders in Summit County. This also includes providing community notification to residences when sex offenders move into the neighborhood.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------|
| 1 | To provide the safest environment possible for all citizens. |
| 2 | To maintain efficient operations within all Divisions/Bureaus of the Sheriff's Office. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------|-----------------------------------------------------------------------------|-------------------|-----------------------|
| Total inmate transports | Provide for safe and secure movement of all inmates | 2014 – 14,600 | 2015-14,366 |
| Total papers processed and served | Serve all warrants, writs, and documents timely and efficiently | 2014 – 37,290 | 2015-37,928 |
| Total Sex Offenders Registrations completed | Ensure proper registration of all sex offenders is conducted and maintained | 2014- 2,429 | 2015- 1850 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|------------------------------|-------------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| SHERIFF | | | | | | |
| Fund: General Fund | | | | | | |
| Organization: Sheriff | | | | | | |
| | 10003-3001 | | | | | |
| 10003-3001 | Admin Support - SHF | 1.00 | 3.00 | 3.00 | 3.00 | 2.00 |
| | Administrative Assistant | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| | Asst Director of Administratn | 3.00 | 1.00 | 1.00 | 1.00 | 2.00 |
| | Attorney | .00 | 1.00 | .00 | 1.00 | .00 |
| | Budget Management Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Civil Clerk I | 1.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| | Civil Clerk II | 7.00 | 6.00 | 5.00 | 5.00 | 5.00 |
| | Communication Technician I | .00 | 1.00 | 2.00 | 4.00 | 6.00 |
| | Communication Technician II | 1.00 | .00 | 1.00 | .00 | .00 |
| | Communications Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | County Sheriff | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Dir of Administration - Legal | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | Director of Administration | .00 | .00 | .00 | .00 | 1.00 |
| | Director of Administration - Legal | .00 | .00 | .00 | .00 | 1.00 |
| | Fiscal Officer 3 | 3.95 | 3.95 | 3.95 | 3.95 | 3.95 |
| | Fleet Com/Saf Equip Insp - SHF | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Office Manager | .00 | .00 | .00 | .00 | 1.00 |
| | Secretary II | 1.00 | 2.00 | 2.00 | 1.00 | 1.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 10003-3001 | Secretary III | 4.00 | 2.00 | 1.00 | 2.00 | 2.00 |
| | Sheriff Captain | 1.00 | .00 | 2.00 | 2.00 | 2.00 |
| | Sheriff Deputy | 54.00 | 50.00 | 43.00 | 43.00 | 44.00 |
| | Sheriff Lieutenant | 7.88 | 7.38 | 3.00 | 4.00 | 4.00 |
| | Sheriff Major | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Sheriff Sergeant | 10.88 | 11.88 | 7.00 | 7.00 | 7.00 |
| | Sheriff's Inspector | 1.00 | 2.00 | 2.00 | 2.00 | 1.00 |
| | Support Services Administrator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Vacant (Laywer) | .00 | .00 | 1.00 | .00 | .00 |
| ORGANIZATION TOTAL 10003-3001 | | 105.70 | 102.20 | 87.95 | 89.95 | 92.95 |



SHERIFF

Fund: General Fund 10003
Departments: Sheriff 3001

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 75,000 | 80,000 | 85,000 | 85,000 | 90,000 |
| Salaries-Employees | 20501 | 5,202,740 | 5,559,781 | 5,443,748 | 5,395,317 | 5,603,400 |
| Overtime | 20525 | 215,742 | 227,587 | 154,000 | 201,066 | 154,000 |
| Fringe Benefits | 25501 | 2,080,925 | 2,313,177 | 2,294,963 | 2,294,626 | 2,457,000 |
| Internal Services | 30401 | 92,671 | 107,578 | 101,261 | 101,261 | 120,000 |
| Supplies | 30501 | 56,022 | 73,130 | 60,000 | 54,687 | 60,000 |
| Travel | 37501 | 1,000 | 1,860 | 1,000 | 1,000 | 1,000 |
| Vehicle Fuel/Repair | 40501 | 261,049 | 194,295 | 197,000 | 211,701 | 250,000 |
| Contract Services | 45501 | 214,003 | 211,222 | 239,500 | 253,612 | 203,000 |
| Other | 60501 | 103,651 | 78,463 | 79,452 | 80,860 | 81,200 |
| Local Grant Match | 65107 | 159,928 | 163,754 | 150,817 | 150,817 | 165,200 |
| Equipment | 70501 | 5,443 | 36,583 | 33,000 | 34,662 | 30,000 |
| DEPARTMENT TOTAL 10003-3001 | | <u>8,468,174</u> | <u>9,047,430</u> | <u>8,839,741</u> | <u>8,864,611</u> | <u>9,214,800</u> |



Sheriff - General Administration
Fund: General Fund 10003
Department: Sheriff - General Administration 3001

TOTAL CONTRACT SERVICES COSTS: \$203,000.00

| <u>Sheriff-General Office</u> | | <u>10003</u> | | <u>3001</u> |
|-------------------------------|---------------------------------------------------|------------------------|------------------|----------------------|
| <u>Department</u> | | <u>Fund</u> | | <u>Org</u> |
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| <u>BLUE TECHNOLOGIES</u> | <u>COPIER</u> | <u>1/1/17-12/31/17</u> | <u>\$ 20,000</u> | <u></u> |
| <u>LEADS</u> | <u>BMV COMMUNICATIONS</u> | <u>1/1/17-12/31/17</u> | <u>\$ 18,000</u> | <u></u> |
| <u>NOVELL</u> | <u>NOVELL SUPPORT SERV.</u> | <u>1/1/14712/31/17</u> | <u>\$ 15,000</u> | <u></u> |
| <u>PRISONER TRANSPORTA</u> | <u>101,000. + 42,000 adder CSEA IV-d contract</u> | | <u>\$ 61,000</u> | <u></u> |
| <u>FOJ 50% OF SHERIFF'S</u> | <u>SALARY -12.5% (ORC 325.071)</u> | | <u>\$ 42,000</u> | <u></u> |
| <u>MOTOROLA</u> | <u>DISPATCH CENTER CONS</u> | <u>1/1/17-12/31/17</u> | <u>\$ 27,000</u> | <u></u> |
| <u>ARBITRATORS</u> | <u>VARIOUS VENDORS/GRIEVENCES</u> | | <u>\$ 20,000</u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Jail Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

In accordance with Section 341 of the Ohio Revised Code, the Summit County Sheriff is empowered as the keeper of the County Jail. The Summit County Jail is classified by the State of Ohio as a "full service" detention center. That means it is operated twenty-four (24) hours a day, three hundred sixty-five (365) days a year. It is, therefore, required that the facility be properly staffed for the safety and protection of the inmates and staff. The Jail must comply with Minimum Standards for Jails in Ohio, contained in rules 5120:1-8-01 to 5120:1-12-19 of the Ohio Administrative Code. Minimum Standards establish those minimum conditions necessary to ensure the safe, efficient, effective, and legal operation of a jail.

Support Services staff provide mandated services in the jail that include mental health treatment, food services, programming, and medical treatment. Sworn staff is responsible for the security operations. State of the art security and surveillance equipment including closed circuit television cameras, computerized electronic door control and alarm systems, and radio communication systems assist deputies in monitoring all movement throughout the facility. Aside from the advanced technology available to staff, the key elements to the effective management of the jail are use of good communication skills and continued training and education in modern methods of inmate management.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------|
| 1 | Ensure jail operations are in compliance "Minimum Standards for Jails." |
| 2 | Maintain proper staffing in order to provide a safe and secure environment for all staff, inmates, and visitors of the jail. |
| 3 | Provide sufficient staffing in order to provide all required programs in services required by Minimum Standards. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------|--------------------------------------------------------------------|-------------------|----------------------------------------|
| Jail Population control | Efficiently book and release inmates | | 2015- Booked-11,155 Released-11,217 |
| Jail Security | To insure safety of inmates and staff and eliminate jail incidents | | 2015- Assaults-25 Fights-7 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Sheriff-Jail | | | | | |
| 10003-3003 | | | | | |
| 10003-3003 Account Clerk II | 1.00 | 1.00 | .00 | .00 | .00 |
| Administrative Assistant | .00 | .00 | .00 | .00 | 1.00 |
| Assistant Sheriff | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Clerical Supervisor 1 | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Clerk Typist II | 3.00 | 3.00 | 3.00 | 3.00 | 4.00 |
| Data Entry Operator II | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Inmate Services Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Inmate Services Worker I | .00 | .00 | .00 | 1.00 | 3.00 |
| Inmate Services Worker II | 4.00 | 5.00 | 5.00 | 4.00 | 4.00 |
| Jail Population Control Admin | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Jail Population Control Coord | .00 | .00 | .00 | 1.00 | 1.00 |
| Jail Registrar I | .00 | 1.00 | 1.00 | 1.00 | 3.00 |
| Jail Registrar II | 3.00 | 3.00 | 3.00 | 3.00 | 1.00 |
| Laundry Worker I | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Secretary II | .00 | .00 | 1.00 | 1.00 | .00 |
| Secretary III | 2.00 | 2.00 | 1.00 | 1.00 | 2.00 |
| Sheriff Captain | 5.00 | 5.00 | 2.00 | 2.00 | 4.00 |
| Sheriff Deputy | 161.60 | 155.60 | 168.60 | 164.00 | 163.00 |
| Sheriff Lieutenant | 5.00 | 5.00 | 8.00 | 9.00 | 7.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 10003-3003 Sheriff Major | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Sheriff Sergeant | 12.00 | 12.00 | 10.00 | 11.00 | 11.00 |
| Support Services Administrator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10003-3003 | 204.60 | 201.60 | 211.60 | 208.00 | 209.00 |



SHERIFF

Fund: General Fund 10003

Departments: Sheriff-Jail 3003

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 11,391,073 | 11,911,751 | 12,405,371 | 11,753,544 | 12,102,600 |
| Overtime | 20525 | 665,395 | 518,239 | 288,000 | 939,827 | 325,000 |
| Fringe Benefits | 25501 | 4,542,468 | 4,897,885 | 5,021,850 | 5,021,850 | 5,174,000 |
| Internal Services | 30401 | 77,604 | 65,326 | 60,550 | 60,550 | 70,000 |
| Supplies | 30501 | 147,798 | 191,345 | 190,000 | 203,846 | 190,000 |
| Travel | 37501 | 6 | 287 | 1,000 | 420 | 1,000 |
| Vehicle Fuel/Repair | 40501 | 121,542 | 44,849 | 50,000 | 61,419 | 80,000 |
| Contract Services | 45501 | 3,022,800 | 3,097,830 | 3,101,169 | 3,057,107 | 3,304,100 |
| Other | 60501 | 166,249 | 226,860 | 260,400 | 335,871 | 260,400 |
| Equipment | 70501 | 39,520 | 39,330 | 40,000 | 37,807 | 40,000 |
| DEPARTMENT TOTAL 10003-3003 | | <u>20,174,457</u> | <u>20,993,703</u> | <u>21,418,340</u> | <u>21,472,242</u> | <u>21,547,100</u> |



Sheriff-Corrections
Fund: General Fund 10003
Department: Sheriff-Corrections 3003

TOTAL CONTRACT SERVICES COSTS: \$3,304,100.00

| <u>Sheriff-Jail</u> <u>Department</u> | | <u>10003</u> <u>Fund</u> | | <u>3003</u> <u>Org</u> |
|------------------------------------------|---------------------------------------|-----------------------------|---------------------|----------------------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| <u>Graphic Enterprises</u> | <u>Copiers</u> | <u>1/1/17-12/31/17</u> | <u>\$ 14,000</u> | |
| <u>Advanced Correctional Heal</u> | <u>Jail Medical Second renewal</u> | <u>1/1/17-12/31/17</u> | <u>\$ 2,136,000</u> | <u>* to be Bid out this year</u> |
| <u>Akron University</u> | <u>Inmate Legal</u> | <u>1/1/17-12/31/17</u> | <u>\$ 16,000</u> | |
| <u>Aramark Food</u> | <u>Jail Food*</u> | <u>12/1/16-11/30/17</u> | <u>\$ 750,000</u> | |
| <u>Sound Com</u> | <u>Maintenance of Closed Circui</u> | <u>1/1/17-12/31/17</u> | <u>\$ 10,000</u> | |
| <u>B&C Communications</u> | <u>Radio Maintenance Jail</u> | | <u>\$ 6,000</u> | |
| <u>Identix/ Dynamic Imaging</u> | <u>Maint/Fingerprint Machine/An</u> | <u>1/1/17-12/31/17</u> | <u>\$ 10,000</u> | |
| <u>Internation Inst.</u> | <u>Interpreting Services</u> | | <u>\$ 1,200</u> | |
| <u>Praxair/ Silco</u> | <u>Fire Extinguishers/Inspections</u> | | <u>\$ 1,200</u> | |
| <u>L3</u> | <u>X-Ray Machine Instr/Mainl</u> | <u>1/1/17-12/31/17</u> | <u>\$ 3,000</u> | |
| <u>Watch Systems</u> | <u>Presort/Mailing Labels</u> | <u>1/1/17-12/31/17</u> | <u>\$ 45,000</u> | |
| <u>Personell system</u> | | <u>2017</u> | <u>\$ 4,700</u> | |
| <u>Correc Tek</u> | <u>maintenance agreement</u> | <u>1/1/17-12/31/17</u> | <u>\$ 7,000</u> | |
| <u>General Encumbrance for</u> | <u>Inmate Boarding Geuaga</u> | <u>1/1/17-12/31/17</u> | <u>\$ 300,000</u> | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Marine Patrol Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff's Office Marine Patrol funding is provided by a grant from the Ohio Division of Watercraft with matching funds from Summit County. During participation in the State Marine Patrol Grant Program, with local Marine Patrols from across Ohio, Summit County has been recognized as the Outstanding Marine Patrol twelve times.

The Marine Patrol is a seasonal operation. Activities include boater education programs, marine law enforcement training, public speaking for boating and community organizations, safety equipment inspections, litter prevention programs, boat theft prevention programs, safety recall notifications and traditional marine law and alcohol enforcement.

The Sheriff's Office Marine Patrol is the primary law enforcement agency on the waters of Portage Lakes State Park. The mission of the Summit County Sheriff's Marine Patrol is to maintain a safe recreational boating environment for Summit County residents and visitors. We will accomplish this goal by being world class in our methods and a leader in our profession.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------------------|
| 1 | Educate the public on proper and safe boating guidelines. |
| 2 | Bring awareness to the dangers of boating under the influence as well as reduce the number of alcohol and drug-related accidents. |
| 3 | To maintain a safe recreational boating environment for Summit County residents and visitors. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|------------------------------|----------------------------------------------------------|------------------------|-----------------------|
| Safety Inspections conducted | Educate the public on proper and safe boating guidelines | 2014 – 229 inspections | 2015-298 inspections |
| Warnings Issued | Maintain a safe recreational boating environment | 2014- 742 warnings | 2015-1084 warnings |



SHERIFF

Fund: General Fund 10003

Departments: Sheriff-Marine Patrol 3007

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 31,059 | 37,427 | 27,655 | 23,987 | 30,300 |
| Fringe Benefits | 25501 | 4,911 | 5,057 | 5,844 | 5,445 | 5,300 |
| Other | 60501 | 6,699 | 4,205 | 9,169 | 11,674 | 7,100 |
| DEPARTMENT TOTAL 10003-3007 | | <u>42,669</u> | <u>46,688</u> | <u>42,669</u> | <u>41,107</u> | <u>42,700</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Court Security

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff's Court and Special Services Bureau has the responsibility of providing security at each entrance of the Common Pleas Court House which consists of the General Division, Probate Division and Domestic Division. Deputies assigned to the security stations are tasked with the responsibility of ensuring no unauthorized or dangerous items are brought into the courthouse. All persons entering the courthouse are required to pass through a magnetometer (metal detector) and all packages, purses, and briefcases are scanned by an x-ray machine.

Additionally, deputies are responsible for providing security within the each of the court rooms during hearings, trials, and call days. Deputies guard prisoners brought over from the jail to appear in court as well as take new arrestees into custody as ordered by the judge.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------|
| 1 | To provide security to the courthouse by screening visitors for unauthorized items and/or suspicious packages. |
| 2 | To maintain a safe and secure environment for judges, staff, and visitors in courtrooms during hearings, trials, and call days. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------------------------------|---------------------------------------------------------------------------------|------------------------------------|--------------------------------|
| Number of persons screened at security stations | To search for unauthorized or dangerous items being brought into the courthouse | 2014 – 255,260 persons screened | 2015- 253,701 persons screened |
| Number of inmates that appeared in Common Pleas Court | Maintain security of inmates transported from jail for court appearance | 2014 - 9,329 inmates appeared | 2015-9302 inmates appeared |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Sheriff-Court Security | | | | | |
| 10003-3012 | | | | | |
| 10003-3012 Sheriff Deputy | 7.00 | 7.00 | 7.00 | 7.00 | 7.00 |
| ORGANIZATION TOTAL 10003-3012 | 7.00 | 7.00 | 7.00 | 7.00 | 7.00 |



SHERIFF

Fund: General Fund 10003

Departments: Sheriff-Court Security 3012

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 397,775 | 432,670 | 409,819 | 419,947 | 416,800 |
| Overtime | 20525 | 288 | 79 | 11,000 | 873 | 11,000 |
| Fringe Benefits | 25501 | 164,377 | 176,898 | 178,500 | 178,170 | 188,000 |
| Supplies | 30501 | 2,308 | 13,105 | 600 | 516 | 10,000 |
| Travel | 37501 | 100 | 100 | 100 | 100 | 100 |
| Other | 60501 | 7,672 | 8,055 | 9,800 | 18,606 | 9,800 |
| Equipment | 70501 | 20,000 | 0 | 12,900 | 346 | 0 |
| DEPARTMENT TOTAL 10003-3012 | | <u>592,519</u> | <u>630,907</u> | <u>622,719</u> | <u>618,557</u> | <u>635,700</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Police Rotary Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff's Office contracts with several jurisdictions to provide policing and dispatch services including the City of Green, Coventry Township, Northfield Center Township, Twinsburg Township and the Akron Canton Airport. The Sheriff's Office also contracts to provide security, law enforcement, and investigative services to AMHA, Dept. of Job and Family Service, Developmentally Disable Board, and Adult Protective Services.

The Communications Bureau responds to incoming 911 calls and answers eight additional non-emergency lines as well. In addition to contracted communities, the Communications Bureau provides dispatch services to Springfield Township Police, Metro Parks, and Northfield Center Township Fire Department. The Communication Center provides radio communication and support to the Humane Society, Juvenile Court Probation employees and Children's Services Bureau. The Communications Center serves as the point of contact for several emergency resources including Activation of the Summit County Special Operations Response Teams comprised of firefighters who possess specialized training in the fields of hazardous material response, trench rescue, water rescue, rope rescue, confined space rescue and structural collapse rescue; the Crime Stoppers Program; Activation of the Emergency Alert Radio Notification used to issue Amber alerts and warn citizens of other emergencies; and manage the Reverse Alert Telephone Notification System used to alert citizens to emergencies in specific neighborhoods.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To prevent crime through high visibility and proactive enforcement in order to provide the safest environment possible for residents and the community. |
| 2 | To utilize all available emergency resources to provide citizens with safe, expedient, and accurate response to incidents. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------|------------------------------------------------------------------|--------------------------------|-----------------------|
| Dispatched Calls for Service | Provide quality law enforcement services to contracted districts | 2014- 75,401 | 2015-51,561 |
| Non-Emer. Phone Lines Answered | Provide citizens a means for reporting non-emergency incidents | Approximately 210,000 per year | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Sheriff's Policing Rotary | | | | | |
| Organization: Sheriff's Policing Rotary | | | | | |
| 10125-3025 | | | | | |
| 10125-3025 Communication Technician I | .00 | 2.00 | 2.00 | 2.00 | 1.00 |
| Communication Technician II | 11.00 | 9.00 | 8.00 | 9.00 | 8.00 |
| Direct Indictment Prog Liaison | .00 | .00 | .00 | 1.00 | 1.00 |
| Sheriff Deputy | 53.40 | 55.40 | 58.40 | 60.00 | 58.00 |
| Sheriff Sergeant | 1.00 | 1.00 | 7.00 | 7.00 | 7.00 |
| ORGANIZATION TOTAL 10125-3025 | 65.40 | 67.40 | 75.40 | 79.00 | 75.00 |



SHERIFF

Fund: Sheriff's Policing Rotary 10125

Departments: Sheriff's Policing Rotary 3025

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 4,289,533 | 4,470,885 | 4,805,800 | 4,717,621 | 4,480,900 |
| Overtime | 20525 | 104,492 | 145,386 | 60,400 | 141,924 | 84,000 |
| Fringe Benefits | 25501 | 1,910,089 | 2,005,769 | 2,187,037 | 2,149,471 | 2,182,600 |
| Internal Services | 30401 | 0 | 0 | 3,000 | 2,869 | 3,000 |
| Supplies | 30501 | 40,201 | 12,861 | 20,500 | 14,465 | 34,000 |
| Travel | 37501 | 480 | 126 | 1,000 | 504 | 1,000 |
| Vehicle Fuel/Repair | 40501 | 305,425 | 352,873 | 334,000 | 288,012 | 350,000 |
| Contract Services | 45501 | 17,134 | 21,374 | 20,000 | 19,625 | 20,000 |
| Insurance | 52501 | 33,582 | 38,582 | 36,969 | 36,969 | 40,000 |
| Other | 60501 | 81,668 | 147,619 | 99,194 | 175,734 | 166,400 |
| Equipment | 70501 | 193,467 | 164,754 | 253,500 | 278,302 | 62,000 |
| DEPARTMENT TOTAL 10125-3025 | | <u>6,976,069</u> | <u>7,360,230</u> | <u>7,821,400</u> | <u>7,825,497</u> | <u>7,423,900</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Training Rotary Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Sheriff's Office Training Bureau is dedicated to providing progressive, innovative, state of the art training and educational information to all personnel of the Summit County Sheriff's Office, other law enforcement and safety forces, as well as additional training that benefits the citizens of Summit County. The Training Bureau offers a variety of basic, intermediate and advanced law enforcement programs which includes but is not limited to 40 hours of mandatory in-service training/firearms qualifications for sworn personnel, advanced training skill classes, precision firearms skills enhancement training, K-9 training, tactical & SWAT training, defensive driving courses, and specialized courses for local, state and federal agencies. Additional instruction is offered to the citizens of Summit County on a vast array of topics for all age groups including a Citizen's Academy, Refuse to Be a Victim classes, First Aid/ CPR, and Teen Driving classes just to name a few.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------|
| 1 | Ensure sworn personnel receive mandatory updates and qualifications required by OPOTA. |
| 2 | Develop and expand training programs to benefit the Sheriff's Office, other agencies and the citizens of Summit County. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------|-----------------------------------------------------------------------------------------|---------------------|-----------------------|
| Number of hours of training conducted | Provide training and educational information to personnel, other agencies, and citizens | 2014 – 52,911 hours | 2015-48,529 hours |
| | | | |



SHERIFF

Fund: Sheriff's Training Rotary 10126

Departments: Sheriff's Training Rotary 3028

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Supplies | 30501 | 16,806 | 35,551 | 18,000 | 20,507 | 20,000 |
| Other | 60501 | 9,687 | 9,130 | 10,000 | 0 | 10,000 |
| Equipment | 70501 | 0 | 0 | 55,000 | 52,122 | 50,500 |
| DEPARTMENT TOTAL 10126-3028 | | <u>26,493</u> | <u>44,681</u> | <u>83,000</u> | <u>72,629</u> | <u>80,500</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Foreclosure Rotary Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The general powers of the Sheriff as indicated in the Ohio revised Code state the sheriff is responsible for executing all warrants, writs, and other process directed to the sheriff by any proper and lawful authority. The Sheriff's Office processes foreclosure documents that are received from Summit County, other Ohio Clerks of Court and the Summit County Prosecutor's Office that order the Sheriff's Office to advertise and sell properties for mortgage and delinquent tax foreclosures. The court prepares and executes the "Writ of Possession" that orders the eviction process after the foreclosure sale has concluded. Mortgage Sale is when the owner defaults on their loan and the mortgage company/bank begins the foreclosure process. Delinquent Tax Sale is when real estate taxes are delinquent and the prosecutor begins foreclosure action. Prosecutor Sale is an order from the County Prosecutor to the Sheriff to sell a property that has been seized or confiscated which is then sold for restitution.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------|
| 1 | Improve efficiency in service and processing of summons, warrants, and writs as directed by courts. |
| 2 | Decrease time frame from court issued orders of sale to sale date. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------|-----------------------------------------|-------------------|-----------------------|
| Scheduled Sales | Improve efficiency of all Sheriff Sales | 2014 – 4,367 | 2015 – 2766 |
| Evictions | Process eviction orders efficiently | 2014 – 241 | 2015 - 267 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Sheriff's Foreclosure Rotary | | | | | |
| Organization: Sheriff's Foreclosure Rotary | | | | | |
| 10127-3029 | | | | | |
| 10127-3029 Asst Director of Administratn | 1.00 | .00 | .00 | .00 | .00 |
| Civil Clerk II | .00 | 1.00 | 2.00 | 2.00 | 2.00 |
| Sheriff Deputy | 4.00 | 4.00 | 3.00 | 3.00 | 3.00 |
| Sheriff Lieutenant | .00 | 1.00 | 1.00 | .88 | .88 |
| Sheriff Sergeant | .50 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 10127-3029 | 5.50 | 6.00 | 6.00 | 5.88 | 5.88 |



SHERIFF

Fund: Sheriff's Foreclosure Rotary 10127

Departments: Sheriff's Foreclosure Rotary 3029

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 379,644 | 326,163 | 322,046 | 316,826 | 332,000 |
| Overtime | 20525 | 2,331 | 8,967 | 6,000 | 7,251 | 7,400 |
| Fringe Benefits | 25501 | 118,983 | 149,174 | 161,254 | 161,254 | 176,800 |
| Internal Services | 30401 | 0 | 0 | 15,000 | 14,093 | 15,000 |
| Supplies | 30501 | 2,615 | 1,696 | 5,000 | 2,190 | 3,000 |
| Travel | 37501 | 6 | 0 | 1,000 | 0 | 500 |
| Vehicle Fuel/Repair | 40501 | 98 | 9,999 | 30,000 | 37,929 | 20,000 |
| Contract Services | 45501 | 43,535 | 16,542 | 25,000 | 41,495 | 15,000 |
| Insurance | 52501 | 0 | 0 | 3,600 | 0 | 0 |
| Other | 60501 | 5,702 | 2,659 | 5,600 | 10,025 | 5,600 |
| Equipment | 70501 | 7,713 | 78,912 | 20,000 | 7,926 | 5,000 |
| DEPARTMENT TOTAL 10127-3029 | | <u>560,627</u> | <u>594,112</u> | <u>594,500</u> | <u>598,989</u> | <u>580,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Inmate Welfare Fund Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Inmate Services staff ensure the appropriate delivery of services and programs to inmates in the jail as required by the Ohio Department of Rehabilitation and Correction according to Jail Minimum Standards. Inmates are required to have access to television, exercise and equipment, table games, reading materials, and programming. The Commissary Services provides the means for inmates to purchase underclothing, food items, writing materials and personal hygiene items. Funds generated through the purchase of commissary by inmates are used to purchase supplies and equipment in order to provide the inmates with recreation and programming. The staff is responsible for processing all commissary ordered by inmates as well as delivery of commissary orders to inmates on housing units.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------|
| 1 | To provide required recreation and programming required by Ohio Jail Minimum Standards. |
| 2 | Provide support to staff in providing services to inmates. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------|-------------------------------------------|-------------------|-------------------------------------------|
| Recreation and Programming | Provide recreation and programming | | 2015-1934 library books, 2271 bible study |
| Commissary | Amount of commissary delivered to inmates | | 2015-\$487,941 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Inmate Welfare | | | | | |
| Organization: Sheriff-Inmate Welfare | | | | | |
| 10131-3034 | | | | | |
| 10131-3034 Account Clerk II | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Sheriff Deputy | .00 | .00 | .00 | .00 | 1.00 |
| Support Services Administrator | .00 | 1.00 | 1.00 | 1.00 | .00 |
| ORGANIZATION TOTAL 10131-3034 | 2.00 | 3.00 | 3.00 | 3.00 | 3.00 |



SHERIFF

Fund: Inmate Welfare 10131

Departments: Sheriff-Inmate Welfare 3034

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 119,317 | 135,403 | 132,100 | 131,007 | 142,400 |
| Overtime | 20525 | 0 | 325 | 0 | 69 | 0 |
| Fringe Benefits | 25501 | 43,738 | 46,797 | 52,400 | 46,420 | 68,900 |
| Supplies | 30501 | 12,075 | 56,889 | 30,000 | 16,635 | 30,000 |
| DEPARTMENT TOTAL 10131-3034 | | <u>175,131</u> | <u>239,413</u> | <u>214,500</u> | <u>194,131</u> | <u>241,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Child Support
Enforcement Agency-
Program: Building Security -
Process Serving
Sheriff's Office**

PROGRAM DESCRIPTION & CHALLENGES

The Child Support Enforcement Agency contracts with the Sheriff's Office for services to provide for the effective administration of the Child Support Enforcement Program. Two deputies are responsible for maintaining security within the CSEA work areas including the reception area, payment collections window, and staff work areas. Deputies are also responsible for transporting daily cash deposits to the bank.

Three deputies are responsible for maintaining process serving.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|-------------------------------------------------------------------|
| 1 | To provide a safe working environment for all staff and visitors. |
| 2 | To provide for secure transport of cash deposits to the bank. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------|------------------------------|--------------------------|------------------------------|
| Number of documents served | Ensure services of documents | 2014 – 3295 | Thru Aug, 2015 - 2007 |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Sheriff IV-D Process Serving | | | | | |
| Organization: IV-D Security | | | | | |
| 10124-3024 | | | | | |
| 10124-3024 Fiscal Officer 3 | .02 | .02 | .02 | .02 | .05 |
| Sheriff Deputy | 2.00 | 2.00 | 2.00 | 5.00 | 5.00 |
| Sheriff Lieutenant | .05 | .05 | .05 | .05 | .13 |
| Sheriff Sergeant | .05 | .05 | .00 | .00 | .12 |
| ORGANIZATION TOTAL 10124-3024 | 2.12 | 2.12 | 2.07 | 5.07 | 5.30 |



SHERIFF

Fund: Sheriff IV-D Process Serving 10124

Departments: IV-D Security 3024

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 120,629 | 121,783 | 308,400 | 297,562 | 318,900 |
| Overtime | 20525 | 237 | 158 | 200 | 122 | 0 |
| Fringe Benefits | 25501 | 47,868 | 47,363 | 149,400 | 116,503 | 146,400 |
| Travel | 37501 | 0 | 0 | 30,400 | 0 | 28,800 |
| Contract Services | 45501 | 0 | 0 | 0 | 0 | 23,700 |
| Other | 60501 | 0 | 228 | 7,000 | 0 | 7,000 |
| Equipment | 70501 | 0 | 0 | 12,500 | 0 | 12,500 |
| DEPARTMENT TOTAL 10124-3024 | | <u>168,733</u> | <u>169,532</u> | <u>507,900</u> | <u>414,186</u> | <u>537,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Inmate Phone Commission

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

As required according to Ohio Jail Minimum Standards inmates are to be provided access to telephones for making personal and professional contact with persons on the outside. Telephones are located on all housing pods and are accessible during out of cell leisure time. All phone calls are recorded. Recordings are utilized for conducting investigations and aiding in the prosecution of perpetrators. Inmates are charged a per minute rate for all calls. The Sheriff's Office receives seventy-two percent (72%) of the cost generated from each call made by an inmate. The revenue generated pays for the staffing and supply costs incurred for providing recordings to investigators and prosecutors.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To continue to provide recorded phone calls to investigators in conducting criminal investigations. |
| 2 | Aid prosecutors in obtaining convictions of offenders committing serious offenses in order to keep them off the streets making our community safer. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------|---------------------------------------------------------------|---------------------------|------------------------------|
| Number of phone calls by inmates | Provide inmates access to telephones as required by standards | 2014 – 458,844 calls made | 2015 – 388,850 calls made |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Inmate Phone Commission | | | | | |
| Organization: Sheriff-Jail | | | | | |
| 10161-3003 | | | | | |
| 10161-3003 Sheriff Deputy | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| ORGANIZATION TOTAL 10161-3003 | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |



SHERIFF

Fund: Inmate Phone Commission 10161

Departments: Sheriff-Jail 3003

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 282,979 | 301,056 | 346,300 | 342,293 | 246,300 |
| Overtime | 20525 | 2,549 | 1,363 | 4,000 | 2,841 | 4,000 |
| Fringe Benefits | 25501 | 128,253 | 137,324 | 163,000 | 150,414 | 147,300 |
| Supplies | 30501 | 0 | 0 | 5,000 | 0 | 5,000 |
| Other | 60501 | 7,207 | 5,012 | 7,000 | 10,174 | 7,000 |
| DEPARTMENT TOTAL 10161-3003 | | <u>420,987</u> | <u>444,755</u> | <u>525,300</u> | <u>505,722</u> | <u>409,600</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Foreclosure Task Force

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Sheriff's Office Investigators work to identify persons who have been victims of mortgage fraud and seek out illicit practices being conducted by predatory lenders. Offenders are arrested and prosecuted for their illegal business practices. Pro-active efforts have also been organized in order to educate the community and citizens about predatory lending and mortgage fraud.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|---------------------------------------------------------|
| 1 | Arrest and convict predatory lenders. |
| 2 | Identify victims of mortgage fraud. |
| 3 | Educate public on predatory lending and mortgage fraud. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------|------------------|--------------------------|------------------------------|
| | | | |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------------------|------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Foreclosure Education & Prevention | | | | | | |
| Organization: Sheriff Foreclosure Task Force | | | | | | |
| 10168-3014 | | | | | | |
| 10168-3014 | Secretary III | .00 | .00 | 1.00 | 1.00 | 1.00 |
| | Sheriff Deputy | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | Sheriff Sergeant | .50 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 10168-3014 | | 1.50 | 1.00 | 2.00 | 2.00 | 1.00 |



SHERIFF

Fund: Foreclosure Education & Prevention 10168

Departments: Sheriff Foreclosure Task Force 3014

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 56,442 | 107,449 | 112,700 | 107,609 | 103,800 |
| Fringe Benefits | 25501 | 27,199 | 31,000 | 48,700 | 43,892 | 30,900 |
| Supplies | 30501 | 152 | 0 | 5,000 | 75 | 5,000 |
| Other | 60501 | 2,397 | 2,409 | 1,400 | 0 | 2,400 |
| DEPARTMENT TOTAL 10168-3014 | | <u>86,191</u> | <u>140,858</u> | <u>167,800</u> | <u>151,576</u> | <u>142,100</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Concealed Carry
Weapon**

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Under Ohio Revised Code, the Sheriff is responsible to distribute and process applications for Ohio residents who wish to obtain a license to carry a concealed weapon. Upon receipt of an application for a concealed handgun license, an application to renew a concealed handgun license, or an application for a concealed handgun license on a temporary emergency basis, the sheriff is responsible to conduct a criminal records check and an incompetency check of the applicant to determine whether the applicant has met the criteria specified in the Revised Code. The deputy completes the criminal records check and the incompetency records check through a fingerprint submission to bureau of criminal identification and investigation. A search of local municipal court records is conducted along with a verification of required training. This process takes approximately two weeks to complete from the time the applications is accepted until the license is issued to the applicant. The applications submitted are very inconsistent from year to year based on new applications submitted and the requirement of license renewal every five years. The deputy is also tasked with ensuring the revocation and/or suspension of licenses issued when notified of pending criminal charges on a licensee.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|----------------------------------------------------------------------------------------------------|
| 1 | Ensure applications are processed in a timely manner. |
| 2 | Safeguard that background checks are accurately processed to prevent improper issuance of license. |
| 3 | Ensure issued licenses are in compliance with ORC. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------------|-----------------------------------------------------------------|--------------------------|------------------------------|
| Number of applications processed | Process all applications in a timely manner | 2014 – 3,428 | 2015 - 3243 |
| Number licenses suspended/revoked | Ensure licensees are compliant w/ guidelines established by ORC | 2014- 62 | 2015 - 63 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Concealed Weapon Administration | | | | | |
| Organization: Sheriff-Concealed Weapon Admin | | | | | |
| 20007-3027 | | | | | |
| 20007-3027 Clerical Supervisor 2 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Clerk Typist II | .00 | .00 | .00 | 1.00 | .00 |
| PT Clerk Typist II | .00 | .00 | .00 | .00 | 1.00 |
| Sheriff Deputy | .00 | .00 | .00 | .00 | 1.00 |
| ORGANIZATION TOTAL 20007-3027 | 1.00 | 1.00 | 1.00 | 2.00 | 3.00 |



SHERIFF

Fund: Concealed Weapon Administration 20007

Departments: Sheriff-Concealed Weapon Admin 3027

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 39,433 | 43,211 | 118,600 | 109,659 | 128,300 |
| Overtime | 20525 | 57 | 143 | 0 | 0 | 0 |
| Fringe Benefits | 25501 | 21,867 | 23,725 | 57,000 | 54,899 | 56,200 |
| Supplies | 30501 | 4,996 | 3,511 | 5,000 | 6,161 | 25,000 |
| Equipment | 70501 | 0 | 0 | 0 | 5,000 | 10,000 |
| DEPARTMENT TOTAL 20007-3027 | | <u>66,353</u> | <u>70,590</u> | <u>180,600</u> | <u>175,718</u> | <u>219,500</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Senior Services

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The purpose of the Senior Services Unit is to reduce the victimization of and improve services to the senior citizen population in the community. The unit is assisted by many volunteers within the Sheriff's Office who provide structured presentations for AARP groups, churches, social events, and fraternal organizations. The Sheriff's Office has established the Senior Watch Program which assigns Patrol deputies to personally visit our senior citizens within our Patrol Districts. In 2014, there were 130 senior citizens registered in the program that deputies checked on at least twice each month. The Sheriff's Office also holds a Summer Cookout as well as Christmas Parties both in our North and South Districts.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------------------|
| 1 | To improve the quality of life for seniors by reducing their fear of victimization. |
| 2 | To work with civic, social, and church organizations to provide education and protection to senior citizens. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------|-------------------------------------------|-------------------|---------------------------------|
| Senior Watch program | Check on welfare of seniors in the county | | 2015- 100 seniors in program |
| | | | |



SHERIFF

Fund: Sheriff Senior Services 2005 25595

Departments: Sheriff-Public Safety Grants 3051

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Supplies | 30501 | 485 | 950 | 1,000 | 260 | 0 |
| DEPARTMENT TOTAL 25595-3051 | | <u>485</u> | <u>950</u> | <u>1,000</u> | <u>260</u> | <u>0</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: D.A.R.E. Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff's Office chooses to use the D.A.R.E. Program as its main drug prevention program. D.A.R.E. is the nation's largest drug prevention program. The primary focus of the 5th Grade program is to develop the capacities needed to enable students to take charge of their lives with particular emphasis on substance use and abuse. Students are taught to understand the many consequences of using alcohol, tobacco, marijuana, methamphetamine and inhalants on their developing brains and bodies, as well as the consequences for engaging in violent behavior. Students learn to develop and use communication and resistance skills to make positive quality life decisions about substance use and abuse and avoidance of violence. In the primary grades (Kindergarten—3rd Grade) the deputies conduct two visits that cover various topics such as the dangers of smoking, Internet safety, gun safety, "Stranger Danger" and Safety City. The Sheriff's Office also presents the D.A.R.E. Middle School Program at the 8th Grade level. At the High School level, the deputies deliver drug awareness on Bath Salts, Heroin, and Methamphetamine. The presence of the deputies in the classrooms imposes a strong positive influence in the lives of the students. In 2015, deputies conducted approximately 214 classes to over 6836 students throughout Summit County.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------|
| 1 | To educate students to recognize and resist alcohol and drugs. |
| 2 | To inform students of the negative consequences and dangers involved in use of alcohol and drugs. |
| 3 | To establish a positive relationship between law enforcement officers and students. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------|----------------------------------------------------------------------|-----------------------------------|--------------------------------|
| Number of classes taught | Educating students on consequences of alcohol and drug use | 2014- 227 classes conducted | 2015-214 classes conducted |
| Number of students | Establish positive relationship between law enforcement and students | 2014 – 6,927 student interactions | 2015-6836 student interactions |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Dare Program | | | | | |
| Organization: Sheriff-Public Safety Grants | | | | | |
| 25372-3051 | | | | | |
| 25372-3051 Sheriff Deputy | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| ORGANIZATION TOTAL 25372-3051 | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |



SHERIFF

Fund: Dare Program 25372

Departments: Sheriff-Public Safety Grants 3051

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 99,935 | 119,326 | 117,600 | 107,682 | 123,000 |
| Fringe Benefits | 25501 | 41,705 | 50,483 | 62,100 | 56,508 | 64,800 |
| Supplies | 30501 | 13,654 | 12,591 | 15,000 | 11,421 | 15,000 |
| Travel | 37501 | 1,000 | 760 | 1,000 | 412 | 0 |
| Contract Services | 45501 | 0 | 0 | 0 | 0 | 6,800 |
| Other | 60501 | 210 | 2,158 | 2,800 | 2,100 | 0 |
| DEPARTMENT TOTAL 25372-3051 | | <u>156,504</u> | <u>185,317</u> | <u>198,500</u> | <u>178,123</u> | <u>209,600</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: 9-1-1 Wireless Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Sheriff's Office Communications Bureau is designated as an answering point for the "Wireless 9-1-1" system. The "Wireless 9-1-1" system provides citizens with emergency calling services for calls originating in the network of wireless service providers. Governed by guidelines specified in the Ohio Revised Code disbursement of funds must solely be used for the purpose of paying costs of designing, upgrading, purchasing, leasing, programming, installing, testing, or maintaining the necessary data, hardware, software required for the public safety answering point. Funds may also be used for personnel costs and training of staff of the public safety answering point.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------|
| 1 | To provide citizens with safe, expedient, and accurate response to emergencies. |
| 2 | |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: 911 Wireless Services | | | | | |
| Organization: 911 Wireless Service | | | | | |
| 28730-3155 | | | | | |
| 28730-3155 Communication Technician I | 2.00 | 2.00 | 1.00 | .00 | .00 |
| Communication Technician II | 1.00 | 1.00 | 1.00 | .00 | .00 |
| ORGANIZATION TOTAL 28730-3155 | 3.00 | 3.00 | 2.00 | .00 | .00 |
| *TOTAL SHERIFF | 408.00 | 404.50 | 408.13 | 408.89 | 409.12 |



SHERIFF

Fund: 911 Wireless Services 28730

Departments: 911 Wireless Service 3155

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 114,127 | 76,787 | 0 | 0 | 20,000 |
| Overtime | 20525 | 1,653 | 3,093 | 0 | 0 | 0 |
| Fringe Benefits | 25501 | 33,304 | 21,390 | 0 | 0 | 3,100 |
| Supplies | 30501 | 2,241 | 0 | 0 | 0 | 10,000 |
| Contract Services | 45501 | 0 | 0 | 0 | 0 | 5,000 |
| Equipment | 70501 | 169,562 | 0 | 0 | 0 | 10,000 |
| DEPARTMENT TOTAL 28730-3155 | | <u>320,888</u> | <u>101,270</u> | <u>0</u> | <u>0</u> | <u>48,100</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: DUI Enforcement and Education
Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Fines imposed under Ohio Revised Code Section 4511.19 division (G)(1)(a, b, c, d, e)(iii) are paid to an enforcement and education fund established by the law enforcement agency that is primarily responsible for the arrest of an offender, as determined by the court under which the fine was imposed. The Sheriff's Office can only use these funds to pay for those costs it incurs in the enforcement section 4511.19 or a comparable municipal OVI ordinance and for educating the public about the laws governing the operation of a vehicle while under the influence of alcohol and the dangers surrounding operating a vehicle under the influence of alcohol and the consumption of alcoholic beverages.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------|
| 1 | To reduce the amount of crashes involving persons under the influence. |
| 2 | Increase public awareness of the dangers of driving under the influence of alcohol and/or drugs. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



SHERIFF

Fund: *DUI Enforcement & Education* **25083**

Departments: *Sheriff-Public Safety Grants* **3051**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| <i>Supplies</i> | 30501 | 0 | 0 | 15,000 | 4,039 | 15,000 |
| <i>Other</i> | 60501 | 0 | 0 | 25,000 | 1,167 | 25,000 |
| DEPARTMENT TOTAL 25083-3051 | | <u>0</u> | <u>0</u> | <u>40,000</u> | <u>5,205</u> | <u>40,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Juvenile Diversion -
South**

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Juvenile Diversion Program is a partnership between the Sheriff's Office, the Summit County Juvenile Court System, and local communities to help reduce juvenile crime. The South program serves Coventry and the City of Green. The program is for first time, non-violent offenders and utilizes community service; making juveniles accountable for their offenses. A written contract is required between the offender, parent/guardian, and the Sheriff's Office. The contract states the community service hours to be worked, restitution (if applicable), random curfew checks, letters of apology, or other special sanctions. The program is an alternative to adjudication in the Juvenile Court System; however, if the offender breaks any terms to the contract, the matter is referred to Juvenile Court.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To work with first time non-violent juvenile offenders to keep them out of the Juvenile Court System. |
| 2 | To hold juvenile offenders accountable for their actions while imposing sanctions that reinforce them to make a positive impact on the community they live-in. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------|----------------------------------|
| Number of juveniles accepted in program compared with number that failed program | To reduce the number of cases heard by Juvenile Court to allow the court more time to deal with serious offenders | 2014- 31 accepted 4 failed | 2015- 27 accepted 0 failed |
| Community Service Hours | To make juveniles accountable for their actions | 280 hours completed | 440 hours completed |



SHERIFF

Fund: *Juvenile Diversion Prog* **25511**

Departments: *Sheriff-Public Safety Grants* **3051**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 20,935 | 22,893 | 21,000 | 20,724 | 30,200 |
| Fringe Benefits | 25501 | 3,832 | 4,101 | 8,200 | 4,011 | 7,800 |
| Supplies | 30501 | 0 | 0 | 500 | 0 | 1,000 |
| Other | 60501 | 0 | 0 | 0 | 870 | 0 |
| Equipment | 70501 | 0 | 0 | 3,000 | 0 | 0 |
| DEPARTMENT TOTAL 25511-3051 | | <u>24,767</u> | <u>26,993</u> | <u>32,700</u> | <u>25,605</u> | <u>39,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Juvenile Diversion-
North**

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Juvenile Diversion Program is a partnership between the Sheriff's Office, the Summit County Juvenile Court System, and local communities to help reduce juvenile crime. The North program serves Northfield Center Township and Twinsburg Township. The program is for first time, non-violent offenders and utilizes community service; making juveniles accountable for their offenses. A written contract is required between the offender, parent/guardian, and the Sheriff's Office. The contract states the community service hours to be worked, restitution (if applicable), random curfew checks, letters of apology, or other special sanctions. The program is an alternative to adjudication in the Juvenile Court System; however, if the offender breaks any terms to the contract, the matter is referred to Juvenile Court.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To work with first time non-violent juvenile offenders to keep them out of the Juvenile Court System. |
| 2 | To hold juvenile offenders accountable for their actions while imposing sanctions that reinforce them to make a positive impact on the community they live-in. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|----------------------------------|---------------------------------|
| Number of juveniles accepted in program compared with number that failed program | To reduce the number of cases heard by Juvenile Court to allow the court more time to deal with serious offenders | 2014- 12 accepted 3 failed | 2015- 5 accepted 0 failed |
| Community Service Hours | To make juveniles accountable for their actions | 80 hours completed | 50 hours completed |



SHERIFF

Fund: Juv. Diversion-Prog North (Sheriff) 25531

Departments: Sheriff-Public Safety Grants 3051

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 10,625 | 5,258 | 21,000 | 10,139 | 25,300 |
| Fringe Benefits | 25501 | 1,994 | 1,098 | 7,800 | 1,753 | 6,400 |
| Supplies | 30501 | 302 | 0 | 1,000 | 0 | 500 |
| DEPARTMENT TOTAL 25531-3051 | | <u>12,921</u> | <u>6,356</u> | <u>29,800</u> | <u>11,892</u> | <u>32,200</u> |



SHERIFF

Fund: SH CPT SB281 training fnd OPTOC 25709

Departments: Sheriff-Public Safety Grants 3051

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Supplies | 30501 | 0 | 0 | 0 | 0 | 5,000 |
| Travel | 37501 | 0 | 0 | 10,000 | 0 | 5,000 |
| Equipment | 70501 | 0 | 16,924 | 25,000 | 11,694 | 40,000 |
| DEPARTMENT TOTAL 25709-3051 | | <u>0</u> | <u>16,924</u> | <u>35,000</u> | <u>11,694</u> | <u>50,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

PROSECUTOR

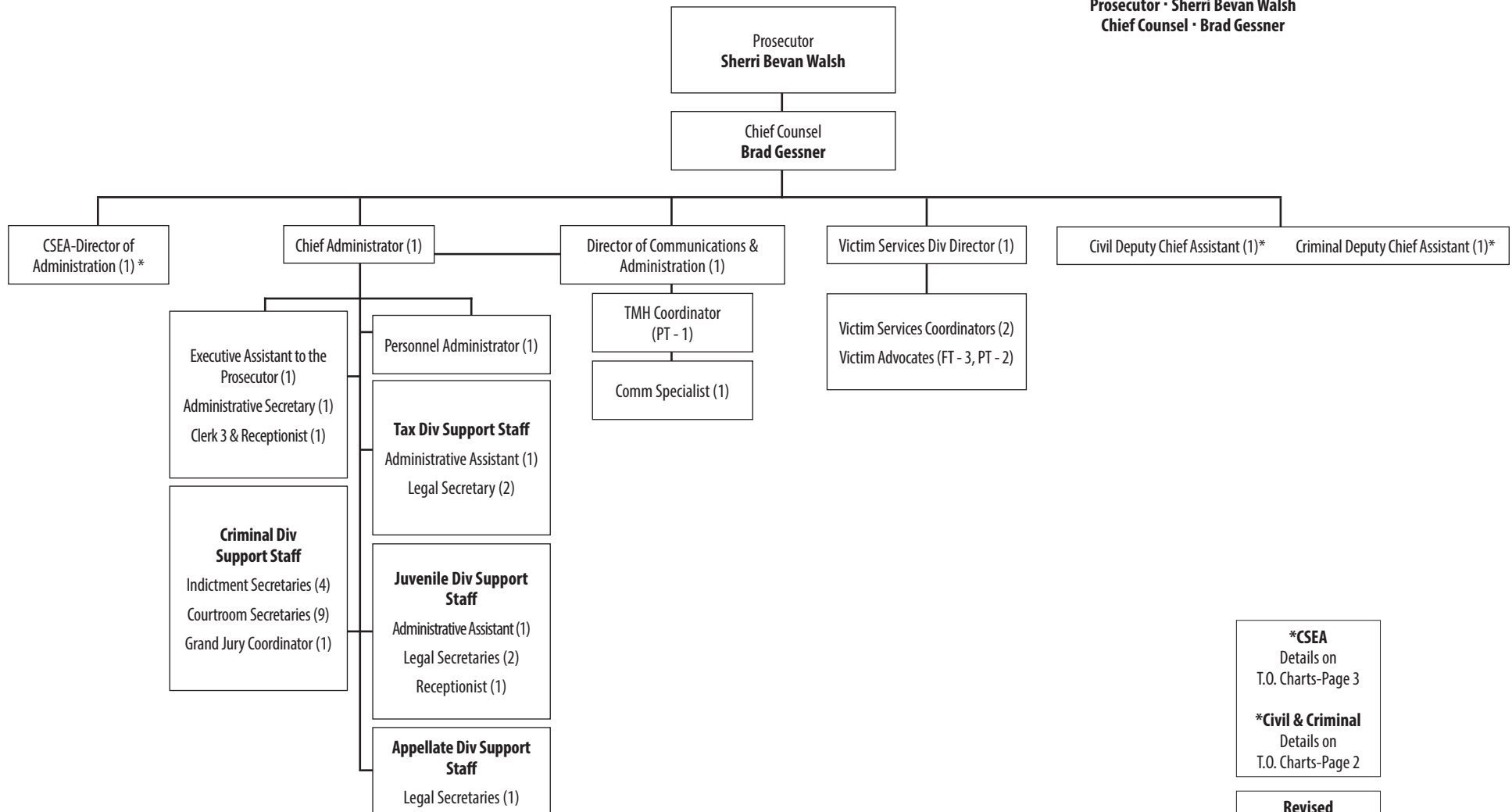


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

PROSECUTOR

Prosecutor • Sherri Bevan Walsh
Chief Counsel • Brad Gessner



***CSEA**
Details on
T.O. Charts-Page 3

***Civil & Criminal**
Details on
T.O. Charts-Page 2

Revised
7/22/2014
Prosecutor Total
96

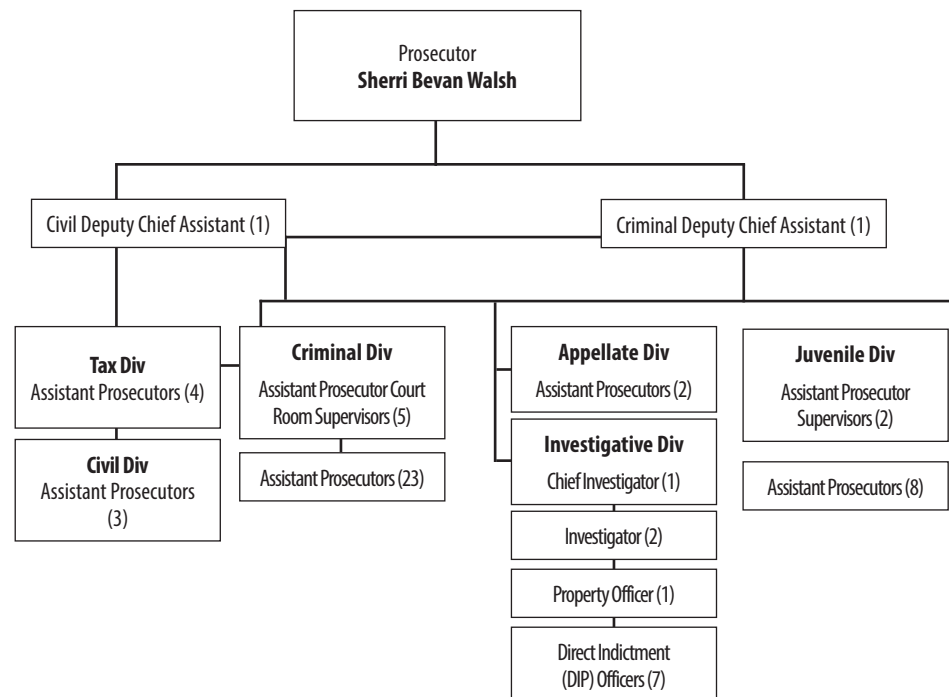


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

PROSECUTOR

Prosecutor • Sherri Bevan Walsh
Chief Counsel • Brad Gessner





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Criminal Division

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The mandatory function of the Criminal Division is to prosecute all felony cases in the county from arrest or indictment, through plea and sentencing, and appeals through all courts. The office advises police agencies about changes in the law, effective dates, and repercussions. Additionally, we review files for grand jury when no arrest has been made to determine if the case should proceed to grand jury or other actions should occur. We also review all police shootings for the use of deadly force.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continue achieving a high conviction rate of 95% or greater. |
| 2 | Focus on most serious offenses; homicides, sexual assaults, etc. to continue to obtain effective results. Continue to prosecute heroin/fentanyl dealers in order to try to get these drugs off the street. Continue to collaborate with community partners in seeking end to the heroin/fentanyl epidemic and find ways to eliminate deaths from these drugs. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------|-------------------------------------------------------------------------------------------------|--------------------------|------------------------------|
| Caseload, number of cases disposed | Keep community safe and hold offenders accountable by maintaining or increasing conviction rate | 3,860 | 4,000 |
| Homicide cases disposed by defendants | Keep community safe and hold offenders accountable by maintaining or increasing conviction rate | 40 | 30 |
| Life sentences for child rapists | Keep community safe and hold offenders accountable by maintaining or increasing conviction rate | 6 | 9 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Civil Division

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The Civil Division provides ongoing legal counsel and representation in state and federal courts as well as in administrative settings to a multitude of client agencies, commissions and boards as well as county council and all common pleas judges across a wide variety of practice areas.

The division continues to provide high quality legal services to all county officials, departments and employees. We continue to maintain a high success rate in litigation, thereby saving substantial taxpayer dollars. The oral and written legal opinions give guidance and direction to the many officers, departments, and agencies who request them. We have negotiated for three of our Assistant Prosecuting Attorneys to serve as "In-House" counsel for the County Engineer, Department of Health and the Fiscal Office. These three arrangements assist us with our limited financial resources and save the county money in utilizing their expertise as a "shared" resource. In an age of advancements in social media and technology, many times we advise our clients instantaneously by electronic means.

We are collaborating with our clients to develop best practices in an effort to minimize future litigation.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|---------------------------------------------------------------------------|
| 1 | Continue to build on litigation success with dispositive Motion Practice. |
| 2 | Continue to improve turnaround time for prosecutor opinions. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------|----------------------|--------------------------|------------------------------|
| Requests for Legal Opinion | Provide legal advice | 110 | 100 |
| Contracts Reviews Approvals | Provide legal advice | 164 | 150 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Juvenile Division
Program: Child Protection Unit

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The Child Protection Unit (CPU) is comprised of six attorneys who handle all Juvenile Court involved proceedings on behalf of Summit County Children Services. The CPU Prosecutors are in trial daily and handle complaints of child abuse, neglect and dependency, motions regarding visitation and custody as well as emergency hearings to address crisis events and safety risks affecting children. This Division strives to stay constantly informed and educated regarding the most recent child welfare related case decisions from the Ninth District Court of Appeals and trends nationally. As cases have become more complex and the procedural and evidentiary challenges grow, we are finding that we spend a great deal of the workday in the courtroom. The CPU strives to make the most efficient use of office time and the Prosecutors are in a constant state of trial-mode and fast-paced trial preparation. During 2015, the Juvenile Court has started assigning SCCS involved cases to Magistrates who have primarily handled Delinquency matters. Over time, with additional hearings set before magistrates Maxwell, Galonski, Freeman, Cody and McGukin (all of whom are on the 2nd floor) in addition to those regularly scheduled with the DN Magistrates and Judge on the 3rd floor, we are far more prone to scheduling difficulties, coverage problems and hearings that may run long and result in other courtrooms, parties and counsel waiting for a prosecutor to be released from their prior hearing.

The high quality of CPU legal representation is partly attributable to the use of iPads and applications to create an expansive legal library for quick access during trials and a billing sheets application for continual documentation of case-specific, timed entries for federal IV-E fund reimbursement. Current challenges include linking with a printer on the courtroom floors, expediting the length of hearings without compromising content and expanding use of internet applications.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Provide opportunities for the CPU Prosecutors to participate in child-welfare related training, programming and panel discussions with other professionals |
| 2 | Maintain staff of CPU with attorneys with growing trial experience and dedication to the role of representation of a child welfare agency. Reduce the amount of turnover to a minimum and keep at least half of the staff with long-term dedication to child-welfare. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Juvenile Division
Child Protection Unit**

Summit County Prosecutor

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|-------------------|------------------------------------------------------|
| Dependency, Neglect Abuse cases incoming | Provide quality representation to SCCS during all phases of child custody and protective supervision proceedings | 844 new cases | Currently at 585 (8/31/15) Year-end estimate: 860 |
| Attorneys with more than 2 years' of experience in child welfare | Increase the overall strength of the CPU Prosecutors through years of experience in litigation and consistency in child-welfare practice | 4 out of 6 | 3 out of 6 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Juvenile Division-
Delinquency**

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The purpose of the Delinquency Division is to prosecute all minors who are charged with criminal, traffic or status offenses that occur in Summit County, Ohio. The Delinquency Division also initiates and handles transfer proceedings in all cases in which the State requests a youth be tried as an adult. Lastly, the Delinquency Division prosecutes adults who are charged with offenses under the jurisdiction of Juvenile Court, such as Failure to Send and Contributing to the Delinquency/Unruliness of a Minor.

The greatest challenges facing the Delinquency Division are as follows:

- Advocate for and protect the community when violent and/or repeat felony offenders are released from Detention.
- A comprehensive internal referral tracking system that can be used to track cases, their outcomes, and identify trends.
- Increase effective use of technology to better prepare for cases and hearings.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Recruit and maintain an experienced staff that can appropriately discharge the duties of the Delinquency Division. |
| 2 | Identify repeat and/or violent felony offenders appropriate for prosecution as adults, and seek transfer of their cases to General Division. |
| 3 | Provide quality training opportunities for staff to help achieve program goals and objectives. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Juvenile Division-
Delinquency**

Summit County Prosecutor

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| <p>Delinquency Cases Handled</p> <p>(All new case referrals including delinquency complaints, traffic cases and adult charges. Does not include violations of court order or probation violations.)</p> | <p>Better track cases and the case management of individuals</p> <p><i>Keep in mind: a new referral management system was put in place in October 2013</i></p> | 2124 (new) cases in 2014 | 1868 cases estimated for 2015 |
| <p>Number of Juveniles whom State has sought to transfer to General Division for prosecution as adults by filing Motions to Relinquish Jurisdiction (MRJ).</p> | <p>Identify repeat and/or violent felony offenders appropriate for prosecution as adults, and seek their transfer to General Division.</p> | MRJs filed on 12 Juvenile in 2014 | MRJs will be filed on (estimated) 22 Juveniles in 2015. |
| <p>Increase division-specific trainings</p> | <p>Encourage mentorship and improve practical skills specific to the challenges and goals of the Delinquency Division</p> | <p>3 in-division trainings in 2014:</p> <p>Prosecution of juvenile sex offenders, traffic cases, & training on human trafficking diversion</p> | <p>2015 division trainings:</p> <p>Complaint training (1/20/15),</p> <p>Safe harbor training (7/28/15),</p> <p>OYAS training (TBD)</p> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Victim Services

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The purpose of the program is to provide mandated victim services to victims of criminal, domestic, and civil cases. Accompany victims to court and advocate on their behalf. Inform victims of their rights and provide information and assistance in completing Ohio Crime Victims' Compensation documents. Refer victims to other community services and organizations. Our mission is to prevent secondary victimization by the Criminal Justice System. The Victim Services Division is comprised of advocates who work in both Juvenile and Common Pleas Courts. These positions are funded by grants which are applied for annually. Challenges facing the program include sustaining grant funding. We have continued to pursue grant funding and are currently awaiting award announcements for 2017. We strive to maintain our high level of service to crime victims.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To ensure all victims are fully informed of their rights and kept informed of every proceeding regarding their case as well as provide court accompaniment. |
| 2 | Provide written and phone notification to victims regarding case actions. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------------------------|---------------------------------------------------------|-------------------|-----------------------|
| Maintain number of victims receiving services | Provide a centralized in-house victim services unit | 100% | 100% |
| Maintain number of victims receiving services | Provide internet access to case information for victims | 100% | 100% |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> |
|-----------------------------------------|--------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| | | <u>BUDGETED</u> | <u>BUDGETED</u> | <u>BUDGETED</u> | <u>BUDGETED</u> | <u>BUDGETED</u> |
| PROSECUTOR | | | | | | |
| Fund: General Fund | | | | | | |
| Organization: Prosecutor-General Office | | | | | | |
| | 10003-2603 | | | | | |
| 10003-2603 | Administrative Assistant | 2.00 | 2.00 | 3.00 | 2.15 | 1.65 |
| | Administrative Secretary | 2.00 | 2.00 | 2.00 | 2.00 | 2.80 |
| | Administrative Support | 1.80 | 1.80 | 1.80 | 1.50 | 1.51 |
| | Assistant County Prosecutor 1 | 21.66 | 20.40 | 21.00 | 21.27 | 19.47 |
| | Assistant County Prosecutor 2 | 13.05 | 12.98 | 11.51 | 11.33 | 11.53 |
| | Assistant County Prosecutor 3 | 4.32 | 4.30 | 4.30 | 4.05 | 4.05 |
| | Assistant Prosecutor 1 | .00 | .00 | .00 | .00 | 1.00 |
| | Chief Ast Prosecuting Attorney | 1.50 | 2.20 | 2.00 | 2.00 | 2.00 |
| | Chief Counsel | .70 | .70 | .70 | .70 | .70 |
| | Chief Investigator | .12 | .51 | .00 | .40 | .21 |
| | Clerical Supervisor 1 | .00 | 1.00 | .00 | .00 | .00 |
| | Clerk 3 | 1.00 | 1.00 | 1.00 | .80 | .00 |
| | County Prosecutor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Director of Administration | .80 | .80 | .80 | .80 | .80 |
| | Evidence & Property Officer | 1.00 | .00 | .00 | .00 | .00 |
| | Executive Assistant 1 | .00 | .00 | .00 | .25 | .25 |
| | Grand Jury Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Investigator 2 | 1.00 | 2.00 | 2.00 | 2.00 | 1.80 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|
| 10003-2603 | <i>Legal Secretary 1</i> | 2.00 | 1.00 | 2.00 | 4.50 | 5.50 |
| | <i>Legal Secretary 2</i> | 5.50 | 5.00 | 4.00 | 4.00 | 1.00 |
| | <i>Legal Secretary 3</i> | 4.00 | 4.00 | 5.00 | 3.00 | 6.00 |
| | <i>Office Manager</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| | <i>Personnel Administrator</i> | .80 | .80 | .80 | .80 | .80 |
| | <i>Secretary 1</i> | 2.00 | 2.00 | 1.00 | 1.00 | .00 |
| | <i>Victim Advocate</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| | <i>Victim Services Coordinator</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| ORGANIZATION TOTAL 10003-2603 | | 70.25 | 69.49 | 67.91 | 64.55 | 63.07 |



PROSECUTOR

Fund: General Fund 10003

Departments: Prosecutor-General Office 2603

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 118,513 | 118,513 | 118,600 | 118,513 | 130,700 |
| Salaries-Employees | 20501 | 3,473,434 | 3,610,575 | 3,486,000 | 3,470,017 | 3,591,600 |
| Overtime | 20525 | 9,829 | 6,395 | 0 | 12,400 | 0 |
| Fringe Benefits | 25501 | 1,317,180 | 1,375,495 | 1,364,800 | 1,359,784 | 1,440,100 |
| Internal Services | 30401 | 101,760 | 103,653 | 117,000 | 91,220 | 117,000 |
| Supplies | 30501 | 52,253 | 58,715 | 50,000 | 48,528 | 50,000 |
| Travel | 37501 | 61 | 100 | 0 | 0 | 300 |
| Vehicle Fuel/Repair | 40501 | 10,726 | 13,979 | 9,000 | 9,501 | 15,000 |
| Contract Services | 45501 | 72,896 | 77,707 | 97,700 | 69,607 | 85,200 |
| Other | 60501 | 164,798 | 154,556 | 255,700 | 234,421 | 168,400 |
| Local Grant Match | 65107 | 61,010 | 74,100 | 112,800 | 108,632 | 145,100 |
| DEPARTMENT TOTAL 10003-2603 | | <u>5,382,460</u> | <u>5,593,787</u> | <u>5,611,600</u> | <u>5,522,623</u> | <u>5,743,400</u> |



\$145,067.74

Information

93,215

32,638

19,215



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Inmate Phone Commission | | | | | |
| Organization: Prosecutor-General Office | | | | | |
| 10161-2603 | | | | | |
| 10161-2603 Investigator 2 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10161-2603 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |



PROSECUTOR

Fund: *Inmate Phone Commission* **10161**

Departments: *Prosecutor-General Office* **2603**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 43,634 | 48,696 | 48,600 | 48,600 | 50,100 |
| Fringe Benefits | 25501 | 15,918 | 19,928 | 24,600 | 24,515 | 25,800 |
| Supplies | 30501 | 270 | 0 | 1,400 | 0 | 2,000 |
| DEPARTMENT TOTAL 10161-2603 | | <u>59,822</u> | <u>68,624</u> | <u>74,600</u> | <u>73,115</u> | <u>77,900</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Tax Division Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The Tax Division pursues, through court action, the collection of delinquent real estate taxes, personal property taxes, hotel/motel taxes, and mobile home taxes owed in Summit County. Current challenges include increased monitoring and providing assistance to other agencies with the flow of delinquent tax proceeds, significant increases in Board of Tax Appeals cases, and continuing increases in Chapter 13 bankruptcy filings due to changes in the economy. Additionally, the City of Akron grant continues to increase foreclosures in Summit Lake properties. This type of program is now extended to the City of Barberton, City of Twinsburg, Cuyahoga Valley Metro Parks and the Akron Zoo.

The Prosecutor's Office is continuing to develop the Summit County Land Bank, working with other County Agencies to increase land value in Summit County.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------|
| 1 | Maintain current rate of delinquent tax collections. |
| 2 | Implementation of HB 294 (Non-judicial remedies for abandoned land). |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------------------|-----------------------------------------------------------------------------|-------------------|-----------------------|
| Tax Lien Foreclosures | Provide representation to the Summit County Fiscal Office | 322 | 200 |
| County and Municipal Land revitalizations | stabilize property values, reduce blight, return property to productive use | 298 | 250 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: DTAC – Prosecutor | | | | | |
| Organization: Prosecutor-DTAC | | | | | |
| 20572-2616 | | | | | |
| 20572-2616 Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.35 | 2.35 |
| Administrative Secretary | .00 | .00 | .00 | .00 | .20 |
| Administrative Support | .20 | .20 | .20 | .20 | .20 |
| Assistant County Prosecutor 1 | .34 | .00 | 1.00 | .20 | 2.00 |
| Assistant County Prosecutor 2 | 2.82 | 2.54 | 2.54 | 2.72 | 1.98 |
| Assistant County Prosecutor 3 | 1.68 | 1.70 | 1.70 | 1.95 | 1.95 |
| Chief Ast Prosecuting Attorney | .50 | .80 | 1.00 | 1.00 | 1.00 |
| Chief Counsel | .30 | .30 | .30 | .30 | .30 |
| Chief Investigator | .00 | .00 | .00 | .00 | .20 |
| Clerk 3 | .00 | .00 | .00 | .20 | .00 |
| Director of Administration | .20 | .20 | .20 | .20 | .20 |
| Executive Assistant 1 | .00 | .00 | .00 | .75 | .75 |
| Investigator 2 | .00 | .00 | .00 | .00 | .20 |
| Law Clerk | .00 | .00 | 1.00 | .00 | .00 |
| Legal Secretary 1 | .00 | 1.00 | .00 | .50 | .50 |
| Legal Secretary 2 | .50 | .00 | .00 | .00 | .00 |
| Legal Secretary 3 | 1.00 | 1.00 | 1.00 | 2.00 | 1.00 |
| Personnel Administrator 1 | .20 | .20 | .20 | .20 | .20 |
| ORGANIZATION TOTAL 20572-2616 | 8.74 | 8.94 | 10.14 | 11.57 | 13.02 |
| *TOTAL PROSECUTOR | 79.99 | 79.43 | 79.05 | 77.12 | 77.09 |



FISCAL OFFICE

Fund: DTAC – Prosecutor 20572

Departments: Prosecutor-DTAC 2616

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 553,979 | 671,890 | 746,661 | 707,043 | 785,100 |
| Overtime | 20525 | 843 | 827 | 0 | 247 | 0 |
| Fringe Benefits | 25501 | 172,465 | 224,837 | 334,257 | 271,458 | 319,200 |
| Internal Services | 30401 | 9,977 | 8,179 | 4,466 | 4,449 | 4,500 |
| Supplies | 30501 | 4,713 | 4,537 | 4,214 | 3,688 | 4,000 |
| Travel | 37501 | 1,755 | 19 | 2,849 | 2,736 | 2,000 |
| Contract Services | 45501 | 12,176 | 10,533 | 87,435 | 16,885 | 21,400 |
| Rentals | 54501 | 5,626 | 5,626 | 51,959 | 938 | 0 |
| Advertising/Printing | 58501 | 0 | 0 | 1,531 | 0 | 0 |
| Other | 60501 | 24,860 | 19,530 | 36,228 | 30,799 | 29,000 |
| Equipment | 70501 | 4,029 | 0 | 3,615 | 0 | 0 |
| DEPARTMENT TOTAL 20572-2616 | | <u>790,422</u> | <u>945,977</u> | <u>1,273,215</u> | <u>1,038,243</u> | <u>1,165,200</u> |



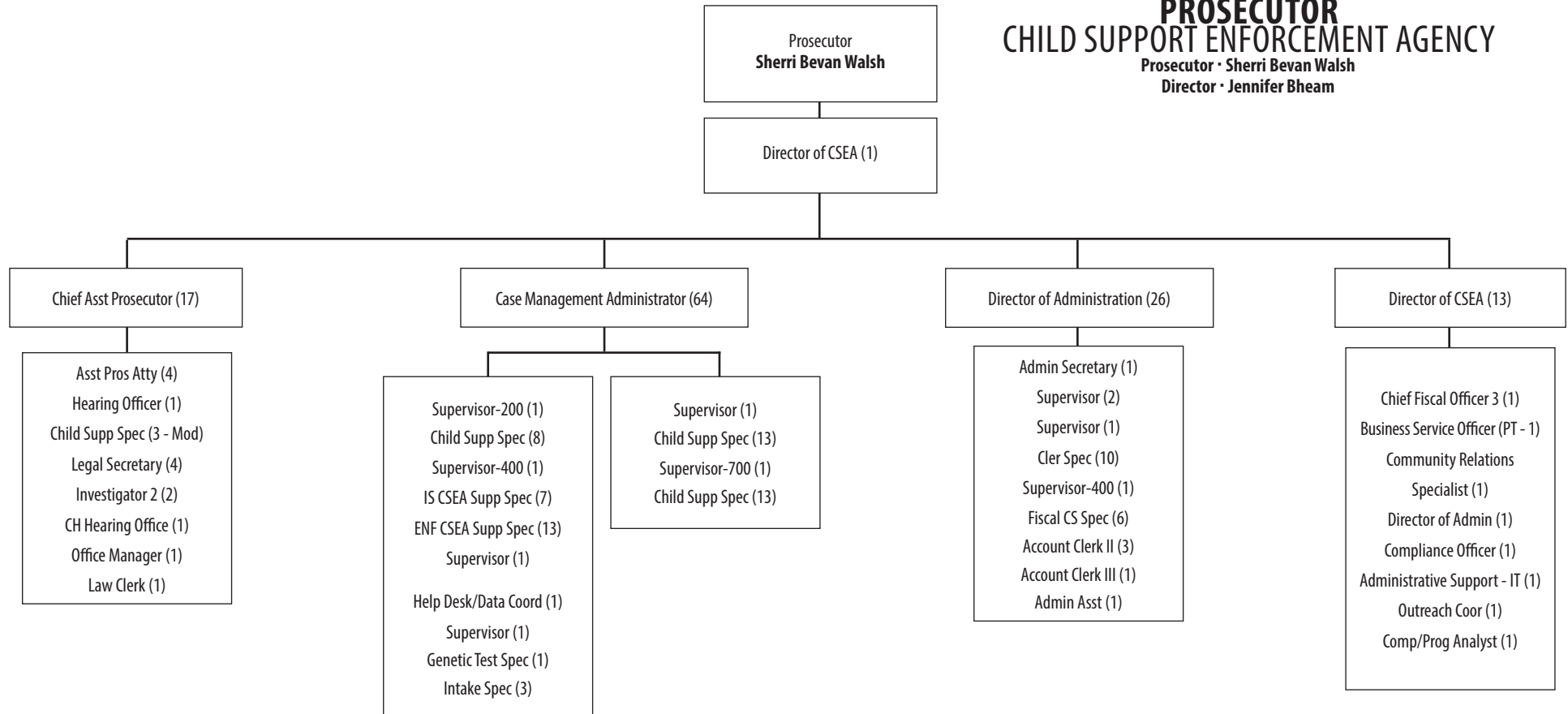
COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

PROSECUTOR

CHILD SUPPORT ENFORCEMENT AGENCY

Prosecutor • Sherri Bevan Walsh
Director • Jennifer Bheam



Revised
10/24/2015
Total Employees
120
Bargaining
82
Non-Bargaining
38
PT Non-Bargaining
0



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Child Support Prosecutor's Office

PROGRAM DESCRIPTION & CHALLENGES

The Child Support Enforcement Agency (CSEA) is comprised of 120 employees of the Prosecutor's Office (54%). CSEA is responsible for the establishment of paternity and support orders for all children born out-of-wedlock or of a marriage resulting in separation, divorce or dissolution. CSEA establishes support orders administratively and judicially, including orders for medical insurance or cash medical orders if health insurance is not available for children in applicable cases. CSEA is also responsible for the enforcement, collection and distribution of child, medical and spousal support associated with over 48,000 cases.

CSEA continues to work diligently with state and local partners to develop revenue generating ideas through IV-D contracts, memorandums of understanding, and statewide legislation. Due to funding reductions since 2011, CSEA is seeking a contribution of shared funds from Job and Family Services (533 funding) or the county general fund. The receipt of these shared funds will allow CSEA to receive additional federal funding to offset operating costs.

An additional statewide challenge is the current methodology used to calculate the child support state match allocation. The distribution of these funds is currently calculated using county statistics for out-of-wedlock births and divorces and dissolutions with children as reported by our local courts. Many county courts report these statistics differently and the statistics are flawed. This has resulted in the redistribution of the state match allocation that has decreased dramatically in some counties and increased in others. In addition to the flawed statistics, the number of divorces and dissolutions statewide has decreased because families cannot afford to get divorced. This does not mean, however, that child support agencies do not get these cases. Instead, these cases come to us as married, but separated, resulting in an additional workload without additional funding because only statistics from divorces or dissolutions with children are used in the calculation of this particular funding stream. A statewide workgroup made a recommendation to the Ohio Department of Jobs and Family Services to attempt to address this issue, however no decision has been made to change the calculation.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Child Support Prosecutor's Office

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------|
| 1 | Increase current support collections to exceed 75% within 3 years (statewide Project I-70). |
| 2 | Increase collections on past due support to 70% within 3 years. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Percentage of children born out of wedlock with paternity established | To establish paternity for all children born out-of-wedlock in Summit County | 100.79% | 100.9% |
| Percentage of cases with support orders established | To establish child and medical support orders for all children in Summit County who are born out-of-wedlock or are involved in parent separation, divorce, dissolution, or custody change cases | 95.16% | 94.5% |
| Percentage of current support collected | To collect current child support for minor children either under age 18 or who have not yet graduated high school | 71.87% | 72.9% |
| Percentage of arrears collection | To collect past due child support for children who are no longer under age 18 or have graduated high school, but for whom support was not paid as ordered | 61.62% | 65.8% |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| PROSECUTOR CHILD SUPPORT | | | | | |
| <i>Fund: Child Support Enforcement Agency</i> | | | | | |
| <i>Organization: Child Support Enforcement Agency</i> | | | | | |
| 28431-7503 | | | | | |
| 28431-7503 Account Clerk II | 3.00 | 2.00 | 2.00 | 2.00 | 3.00 |
| Account Clerk III | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Assistant | 2.00 | 1.00 | 1.00 | .00 | 1.00 |
| Administrative Hearing Officer | 2.00 | 2.00 | 2.00 | 2.00 | 1.00 |
| Administrative Secretary | 1.00 | 2.00 | 2.00 | 1.00 | 1.00 |
| Administrative Support | .00 | .00 | .00 | 1.00 | 1.00 |
| Assistant County Prosecutor 1 | 3.00 | 4.00 | 4.00 | 4.00 | 2.00 |
| Assistant County Prosecutor 2 | 1.00 | 1.00 | 1.00 | 1.00 | 2.00 |
| Assistant County Prosecutor 3 | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Budget/Management Director | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Chief Ast Prosecuting Attorney | 1.00 | .00 | .00 | .00 | .00 |
| Chief Fiscal Officer | 1.00 | 1.00 | .00 | .00 | 1.00 |
| Chief Hearing Officer | .00 | .00 | .00 | .00 | 1.00 |
| Child Support Specialist | 61.00 | 63.00 | 64.00 | 64.00 | 61.00 |
| Child Support Supervisor | 7.00 | 7.00 | 6.00 | 9.00 | 9.00 |
| Child Supt Train/Proc Writer | .00 | 1.00 | 1.00 | .00 | .00 |
| Clerical Specialist | 8.00 | 7.00 | 9.00 | 9.00 | 12.00 |
| Clerk II | 1.00 | 1.00 | .00 | .00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 28431-7503 | | | | | |
| <i>Community Relations Specialist</i> | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Compliance Officer</i> | 1.00 | 2.00 | 2.00 | 1.00 | 1.00 |
| <i>Computer Programmer Analyst 1</i> | .00 | .00 | .00 | .00 | 1.00 |
| <i>Computer Sys/Soft Analyst 1</i> | 2.00 | 2.00 | 2.00 | 2.00 | .00 |
| <i>Computer Systems Manager</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| <i>Director of Administration</i> | 1.00 | 1.00 | 1.00 | 2.00 | 2.00 |
| <i>Director of CSEA</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Fiscal Officer 3</i> | 1.00 | 1.00 | 1.00 | 2.00 | 1.00 |
| <i>Genetic Testing Specialist</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Help Desk/Data Coordinator</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Intake Specialist</i> | 3.00 | 3.00 | 4.00 | 3.00 | 3.00 |
| <i>Investigator 2</i> | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| <i>Law Clerk</i> | .00 | .00 | .00 | .00 | 1.00 |
| <i>Legal Secretary 1</i> | .00 | .00 | .00 | 1.00 | 2.00 |
| <i>Legal Secretary 2</i> | 3.00 | 3.00 | 3.00 | 2.00 | 1.00 |
| <i>Legal Secretary 3</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Office Manager</i> | .00 | .00 | .00 | 1.00 | 1.00 |
| <i>Outreach Coordinator-CSEA</i> | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Records Clerk I</i> | 2.00 | 2.00 | .00 | .00 | .00 |
| <i>Service Contract Coordinator</i> | 1.00 | .00 | .00 | .00 | .00 |
| <i>Social Program Administrator DHS</i> | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Support Services Administrator</i> | 1.00 | .00 | 1.00 | .00 | .00 |
| <i>Telephone Information Clerk</i> | 1.00 | 1.00 | 1.00 | 1.00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 28431-7503 <i>Trainer/Procedures Writer</i> | 1.00 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 28431-7503 | 119.00 | 120.00 | 120.00 | 119.00 | 119.00 |
| *TOTAL PROSECUTOR CHILD SUPPORT | 119.00 | 120.00 | 120.00 | 119.00 | 119.00 |



PROSECUTOR

Fund: Child Support Enforcement Agency 28431

Departments: Child Support Enforcement Agency 7503

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 4,499,507 | 4,701,984 | 4,700,700 | 4,621,641 | 4,758,400 |
| Fringe Benefits | 25501 | 2,050,422 | 2,164,568 | 2,231,000 | 2,212,278 | 2,384,000 |
| Internal Services | 30401 | 138,067 | 150,100 | 150,100 | 115,632 | 130,100 |
| Supplies | 30501 | 40,843 | 47,862 | 60,000 | 35,129 | 60,000 |
| Travel | 37501 | 17,585 | 14,956 | 18,000 | 16,207 | 15,000 |
| Vehicle Fuel/Repair | 40501 | 1,991 | 2,855 | 10,000 | 4,189 | 8,000 |
| Contract Services | 45501 | 801,135 | 676,086 | 1,147,000 | 831,969 | 1,105,300 |
| Other | 60501 | 372,193 | 377,376 | 400,000 | 401,197 | 450,000 |
| Equipment | 70501 | 0 | 0 | 0 | 3,233 | 0 |
| DEPARTMENT TOTAL 28431-7503 | | <u>7,921,744</u> | <u>8,135,786</u> | <u>8,716,800</u> | <u>8,241,474</u> | <u>8,910,800</u> |



Child Support Enforcement Agency
Fund: Child Support Enforcement 28431
Department: Child Support Enforcement 7503

TOTAL CONTRACT SERVICES COSTS: \$1,105,220.01

Child Support Enforcement Agency
Department

28431
Fund

7503
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|---------------------|-----------------------------|------------------------|------------|-------------------|
| Akron Bar Assoc | Notary Services | Annual | \$ 500 | |
| Arcade Insurance | Good Faith Bond | Annual Premium | \$ 2,500 | |
| Graphic Enterprises | Copier Maintenance/Supplies | Annual | \$ 9,000 | |
| N2Net | VOIP Service | Annual | \$ 4,500 | |
| DeLage Landen | Copier leases | Annual Lease | \$ 11,200 | |
| OCDA | Membership Dues | Annual | \$ 9,500 | |
| USPS | Qualified BR & PO Box | Annual | \$ 12,000 | |
| OCDA/CLEAR | Client Location Services | Annual | \$ 800 | |
| ODJFS | Network Support | Annual | \$ 1,500 | |
| SCDJFS | Document Imaging | Annual | \$ 6,000 | |
| OCDA/Appriss | Justice Exchange Software | Annual | \$ 3,000 | |
| People Admin | HR Software Package | Annual | \$ 8,500 | |
| Miscellaneous | | | \$ 10,000 | Subtotal \$79,000 |
| Fiscal Office | IV-D Provider Contract | Annual - Cash Payments | \$ 81,223 | 7/1/16 - 6/30/17 |
| Clerk of Courts | IV-D Provider Contract | Annual - Filings | \$ 29,890 | 1/1/17 - 12/31/17 |
| Domestic Court | IV-D Provider Contract | Annual - Magistrate | \$ 509,524 | 1/1/17 - 12/31/17 |
| Sheriff's Office | IV-D Provider Contract | Annual - Extradition | \$ 42,583 | 10/1/16 - 9/30/17 |
| Sheriff's Office | IV-D Provider Contract | Annual - SOP/Security | \$ 363,000 | 1/1/17 - 12/31/17 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

CLERK OF COURTS

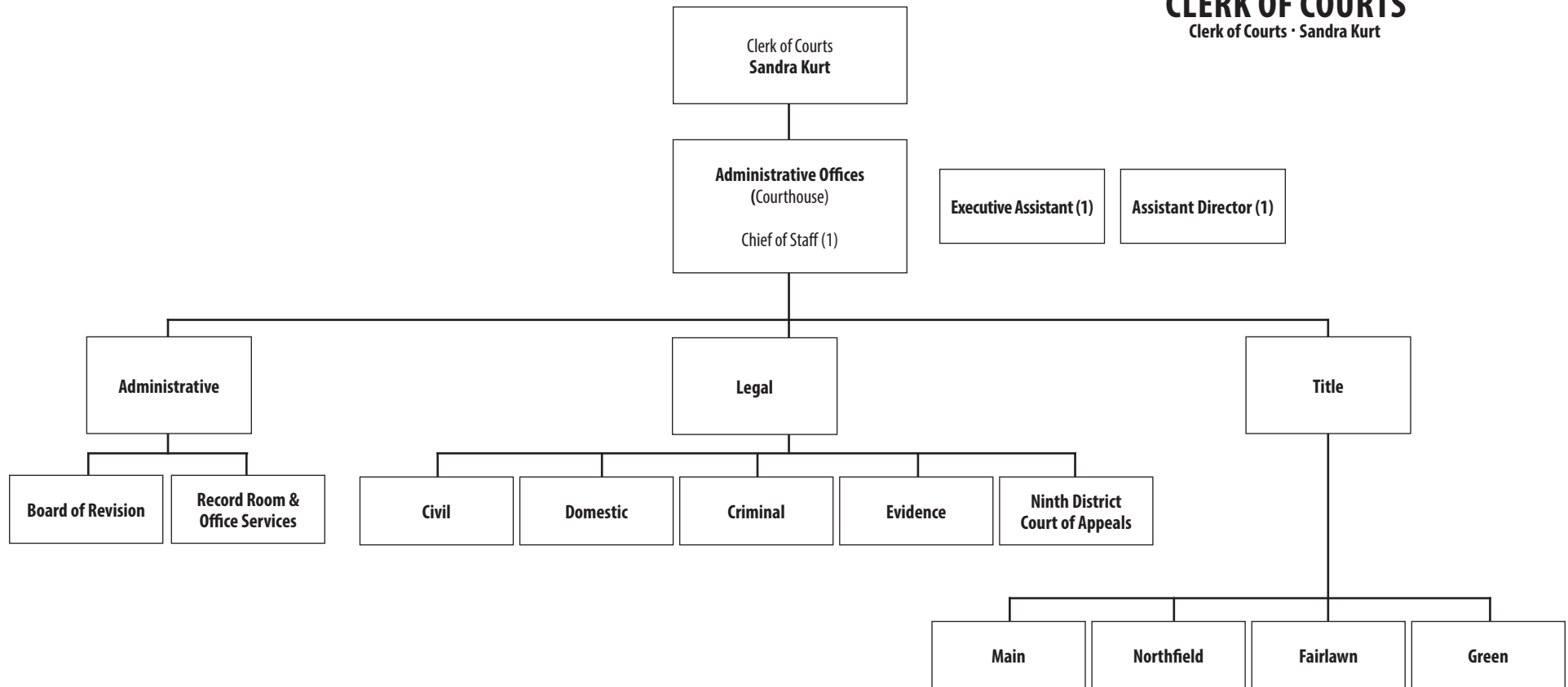


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

CLERK OF COURTS

Clerk of Courts · Sandra Kurt



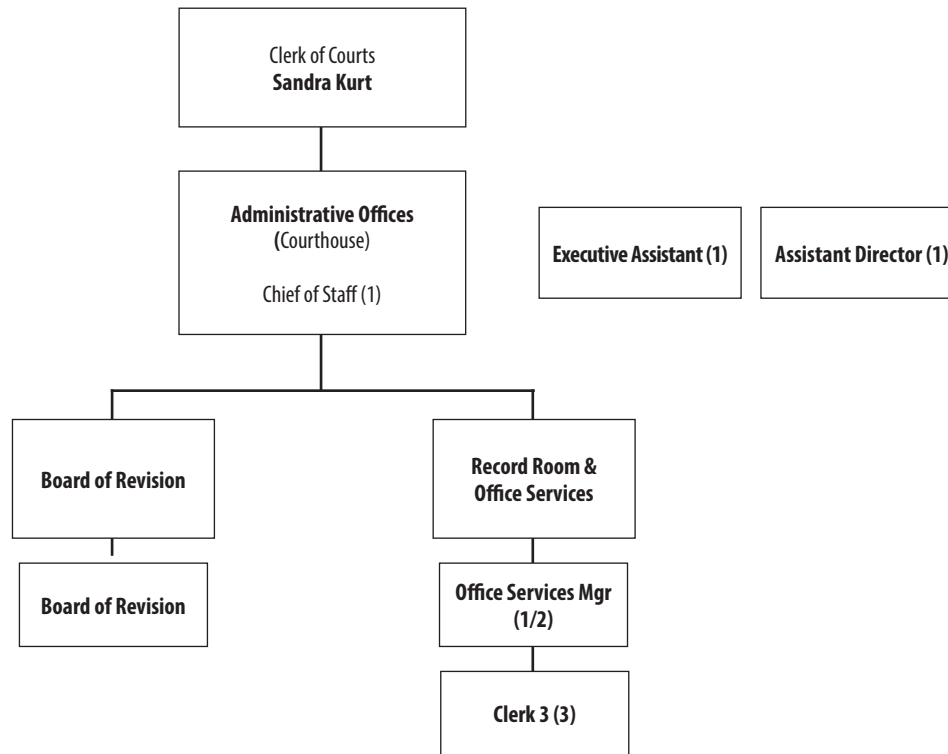


COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

RUSSELL M. PRY, EXECUTIVE

CLERK OF COURTS
ADMINISTRATION

Clerk of Courts • Sandra Kurt



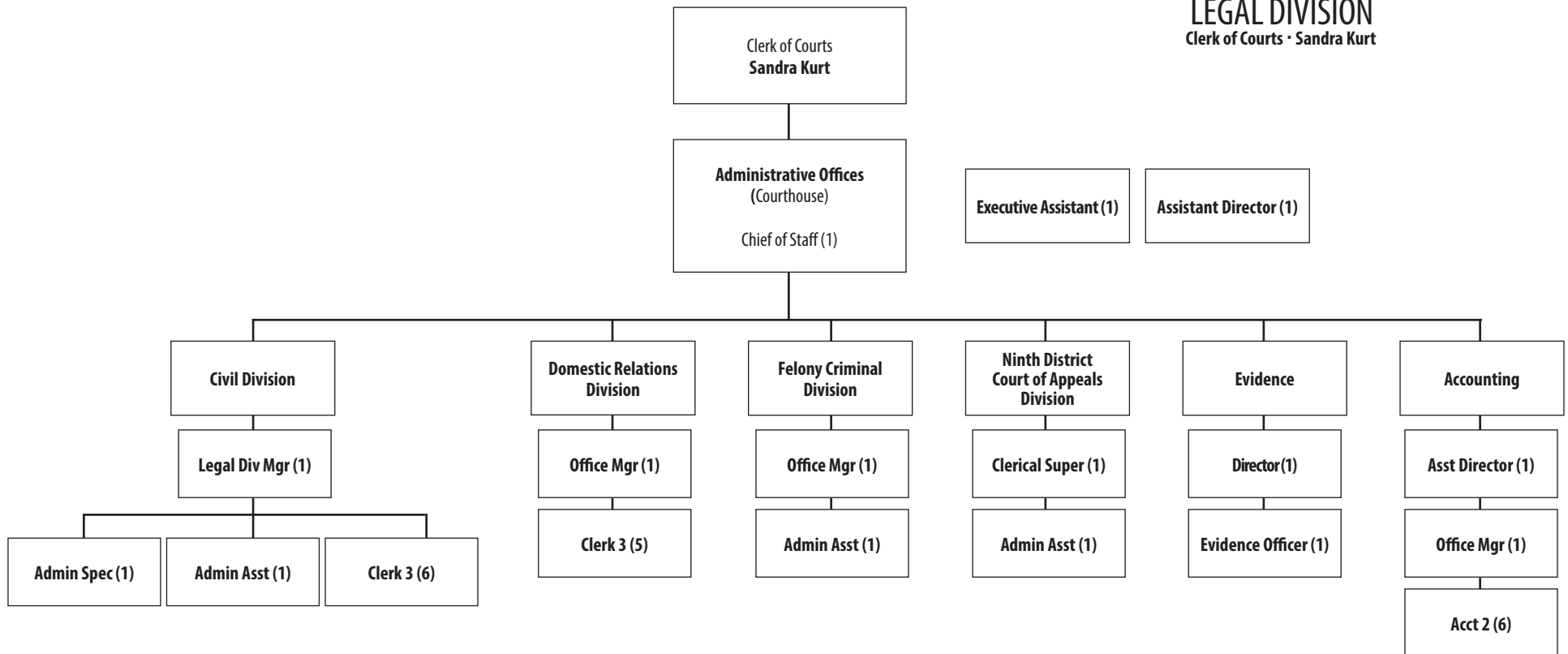


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

CLERK OF COURTS LEGAL DIVISION

Clerk of Courts • Sandra Kurt





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Clerk of Courts

DEPARTMENT OVERVIEW

The Summit County Clerk of Courts Office submits this program budget along with the necessary budget request worksheets for the Legal Division-General Fund Budget, Legal Division-Computerization Fund Budget and the Title Division-Title Administration Fund Budget.

It is our daily goal to provide the highest level of services throughout all of our departments and branch offices. The Clerk's Office provides a foundation for the Summit County Judicial System through electronic and traditional maintenance of case filings, collects monetary penalties imposed by the courts, secures and maintains case evidence, and provides the public with vehicle title documents and passports. We have continued our investment in technology as we expanded electronic filing to include the Criminal Division in 2016 with the Ninth District Court of Appeals remaining to be modernized. We continue to work with the Prosecutor and the Sheriff to provide for effective communication of necessary information between our various platforms.

The Clerk of Courts Office collects and distributes county revenues to the General Fund and other operating funds on behalf of the Courts, Sheriff, municipal courts and State. Fees resulting from the services we provide make up the revenues that are invoiced, collected and then paid to the Fiscal Office for disbursement to the corresponding operating funds. We are on target to pay more than 18 million dollars in fees and costs to various county and state revenue accounts for 2016 through our Legal Division. Our four Title offices offer convenient service in all areas of the County allowing us to collect Title and Passport fees. We will be paying over 120 million dollars to the State of Ohio for sales tax on vehicle transactions. We are transferring one of our Legal clerks to the Adult Probation offices to add convenience for probationers to pay fees, increasing our percentage of collections over recent performance. We will continue our efforts to increase the collection of delinquent fees and costs through our relationship with the Ohio Attorney General's office.

In 2016, the Title Fund contributed \$2.4 million to the County General Fund to allow the County to make an unanticipated payment to PERS required to settle an ongoing dispute. This contribution eliminated the need for the County to borrow the funds from PERS, resulting in a savings to taxpayers of finance payments of \$600,000. This \$2.4 million was in addition to the budgeted \$1.3 million contribution to the County General Fund.

To better serve the customers in Northern Summit County, Saturday hours were added to the Northfield Title Office, concurrent with the hours at the adjacent BMV office. This change allows our residents who work a standard Monday through Friday schedule the opportunity to complete their tasks in one office visit.

We have provided an overview of each of our office programs. We are a public service oriented office managing daily customer transactions via phone, website, email, and in person at our offices. Our customer service, with transactions numbering in the millions per year, continues to be outstanding as evidenced by regular unsolicited positive feedback.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Legal Division Clerk of Courts

PROGRAM DESCRIPTION & CHALLENGES

The Legal Branch of the Clerk's Office supports 3 courts, Common Pleas, Domestic Relations and Ninth District Appellate Court. The Clerk serves 17 judges and 14 magistrates. The Legal Branch is made up of 5 departments: Civil, Domestic Relations, Criminal, Evidence, and Accounting.

The mandatory functions of the operations are to maintain the Courts' dockets, process service of parties, serve notice when directed by the courts, issue felony writs, and assist the public, law enforcement, government entities and numerous legal professionals with case progress and procedures. Included in our responsibilities are the management, storage and destruction of case exhibits and evidence.

It is the Clerk's responsibility and duty to comply with all local rules of the courts we serve along with the rules of Ohio Supreme Court and numerous mandates as directed by the Ohio Revised Code.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Keep accurate and current record of the Courts and its proceedings. Implement new procedures when new laws are introduced into practice. |
| 2 | Manage case load to stay within guide lines directed by rules of procedures of the Supreme Court. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------|-------------------------------------------------------------------------------------|-------------------|-----------------------|
| Total number of cases filed | Accept, process service, keep accurate & timely record of cases in the three courts | 24,864 | 25,325 |
| | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Fiscal Operations Clerk of Courts

PROGRAM DESCRIPTION & CHALLENGES

The Fiscal /Accounting Department of the Clerk's Office is responsible for all monetary transactions received and distributed as directed by the Court of Common Pleas, Domestic Relations, and Ninth District Appellate Court.

All fees and costs established by the Ohio Revised Code are collected and paid to various county and state funds daily. Accurate accounting functions are required and must be within audit guidelines. The assessment of court costs, fines, etc. calculated with-out error and must comply with court's orders and audit standards on each case.

Monies received as a result of garnished salaries or bank accounts must be receipted and distributed in a timely manner to satisfy judgments. Monies held on account for recognizance bonds, child support and other court order matters must be maintained accurately.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Accurate assessment and collections of court ordered fees and costs mandated by Ohio Revised Code. Payments in timely manner to various county and state revenue funds along with distributions ordered by the courts. |
| 2 | Error free accounting records and compliance with audit standards on an annual basis. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------|---------------------------------------------------------------------|-------------------|-----------------------|
| Total Cash Received | Process & receipt all cash transactions presented to Clerk's Office | Over \$18 million | \$18.7 million |
| Payments to revenue funds, answers of garnishments | Timely payments and accurate payments | \$17 million | \$17.4 million |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| CLERK OF COURTS | | | | | |
| <i>Fund: General Fund</i> | | | | | |
| <i>Organization: Clerk of Courts</i> | | | | | |
| 10003-2501 | | | | | |
| 10003-2501 Account Clerk 3 | 2.00 | 3.00 | 2.00 | 1.00 | .00 |
| Accountant 1 | 4.00 | 4.00 | 4.00 | 4.00 | .00 |
| Accountant 2 | .00 | .00 | .00 | 2.00 | 6.00 |
| Admin Specialist | .00 | .00 | .00 | .00 | 1.00 |
| Administrative Assistant | 1.00 | .00 | 1.00 | 10.00 | 3.00 |
| Asst Director of Administration | .00 | .00 | .00 | 1.00 | 2.00 |
| Chief of Staff | .00 | .00 | .00 | 1.00 | 1.00 |
| Clerical Supervisor 2 | 6.00 | 6.00 | 6.00 | 1.00 | 1.00 |
| Clerk 3 | 30.00 | 28.00 | 25.00 | 15.00 | 18.00 |
| County Clerk of Courts | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Director of Administration | 1.00 | 2.00 | 2.00 | 3.00 | 2.00 |
| Evidence & Property Officer | .00 | .00 | .00 | 1.00 | 1.00 |
| Executive Assistant 1 - Clerk | .00 | .00 | .00 | .00 | 1.00 |
| Legal Division Manager | .00 | .00 | .00 | .00 | 1.00 |
| Office Manager | .00 | .00 | .00 | 3.00 | 3.00 |
| Office Services Administrator | .00 | .00 | 1.00 | .00 | .00 |
| Office Services Manager | .00 | .00 | .00 | .00 | .50 |
| Senior Administrator | .00 | .00 | .00 | .50 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 10003-2501 <i>Technical Office Machine Op.</i> | .00 | .00 | .00 | 1.00 | .00 |
| ORGANIZATION TOTAL 10003-2501 | 45.00 | 44.00 | 42.00 | 44.50 | 41.50 |



CLERK OF COURTS

Fund: General Fund 10003

Departments: Clerk of Courts 2501

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 84,435 | 84,435 | 85,500 | 85,260 | 93,100 |
| Salaries-Employees | 20501 | 1,394,384 | 1,418,041 | 1,742,300 | 1,743,146 | 1,698,900 |
| Overtime | 20525 | 1,659 | 10,539 | 10,000 | 9,154 | 11,000 |
| Fringe Benefits | 25501 | 637,880 | 692,413 | 749,900 | 749,900 | 797,300 |
| Professional Services | 27102 | 0 | 0 | 198,000 | 146,405 | 198,000 |
| Internal Services | 30401 | 49,527 | 48,680 | 52,200 | 37,641 | 50,400 |
| Supplies | 30501 | 89,144 | 91,392 | 90,000 | 80,345 | 90,000 |
| Contract Services | 45501 | 29,300 | 22,311 | 29,300 | 24,096 | 30,700 |
| Rentals | 54501 | 0 | 0 | 7,100 | 12,246 | 7,100 |
| Advertising/Printing | 58501 | 723 | 0 | 0 | 0 | 700 |
| Other | 60501 | 439,250 | 448,820 | 289,700 | 279,286 | 298,400 |
| Equipment | 70501 | 0 | 0 | 0 | 0 | 16,000 |
| DEPARTMENT TOTAL 10003-2501 | | <u>2,726,301</u> | <u>2,816,632</u> | <u>3,254,000</u> | <u>3,167,479</u> | <u>3,291,600</u> |



Clerk of Courts Legal Division

Fund: General Fund 10003

Department: Clerk of Courts Legal Division 2501

TOTAL PROFESSIONAL SERVICES COSTS: \$198,000.00

Clerk of Courts-General Office
Department

10003
Fund

2501
Org

| Vendor | Item/ Age | Type of Contract/Term | Cost | Other Information |
|------------------|----------------------|-----------------------|-----------|----------------------|
| Sikich LLP | Accounting Consult | | 25,000.00 | |
| Bank of America | Merchant Services | | 75,000.00 | |
| American Express | Credit Card Services | | 44,000.00 | |
| FedEx | Mail Services | | 54,000.00 | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

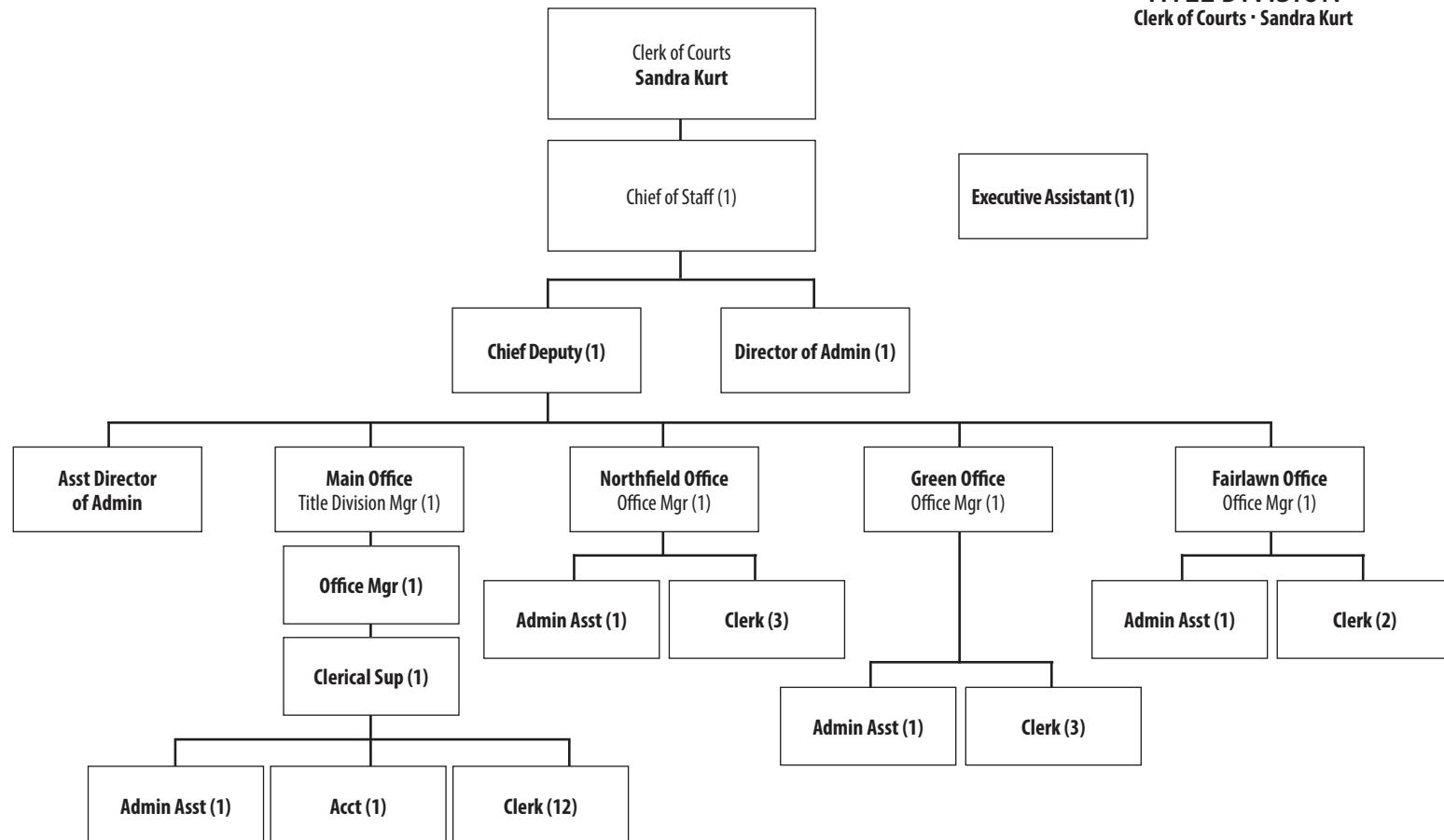


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

CLERK OF COURTS TITLE DIVISION

Clerk of Courts • Sandra Kurt





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Title & Passport Clerk of Courts

PROGRAM DESCRIPTION & CHALLENGES

The Title Division is responsible for the issuance of all automobile, boat, & motorcycle titles for all Summit County Auto & Boat Dealers including the general public when personal sales are involved. We are actually processing titles for some Cuyahoga County Dealers also.

The Title Offices also accepts US Passport applications and provides passport photos at each branch location.

As part of the title process the Clerk is responsible for the collection of millions of dollars of Ohio sales tax and is required to pay the sales tax to the State of Ohio. The Clerk strives to produce accurate and error free titles and sales tax transactions.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Process auto, boat & motorcycle titles accurately and in timely manner. Complete passport applications & photos for acceptance by US Passport Agency. |
| 2 | Calculate and collect sales tax on all motor vehicle sales transactions without error. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------|-----------------------------------------------------------------|-------------------------------------|-------------------------------------|
| No. of Titles & No. of Passport Apps | Produce error free and timely document of title & Passport Apps | 377,047 titles & 7,361 passports | 375,000 titles & 7,900 passports |
| Collection of Sales Tax | Collect and pay State Sales Tax accurately | Over \$125 million | Over \$125 million |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Certificate of Title Administration | | | | | |
| Organization: Clerk of Courts-Title Bureau | | | | | |
| 10180-1503 | | | | | |
| 10180-1503 Accountant 1 | 2.00 | 2.00 | 2.00 | 1.00 | 1.00 |
| Accountant 3 | .00 | .00 | .00 | 1.00 | .00 |
| Administrative Assistant | 1.00 | 1.00 | 1.00 | .00 | 7.00 |
| Asst Director of Administratn | 1.00 | 1.00 | .00 | 1.00 | 1.00 |
| Chief Dep Clk (Legal-Title) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Clerical Supervisor 1 | 4.00 | 3.00 | 3.00 | 3.00 | .00 |
| Clerical Supervisor 2 | 1.00 | 2.00 | 1.00 | .00 | 1.00 |
| Clerk 3 | 29.00 | 29.00 | 28.00 | 29.00 | 21.00 |
| Director of Administration | .00 | .00 | 1.00 | 1.00 | 1.00 |
| Executive Assistant | 1.00 | .00 | .00 | .00 | .00 |
| Help Desk/Data Coordinator | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Office Manager | .00 | .00 | 1.00 | 3.00 | 5.00 |
| Title Division Manager | 1.00 | 1.00 | 1.00 | .00 | .00 |
| ORGANIZATION TOTAL 10180-1503 | 42.00 | 41.00 | 40.00 | 40.00 | 38.00 |



CLERK OF COURTS

Fund: Certificate of Title Administration 10180

Departments: Clerk of Courts-Title Bureau 1503

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 1,311,270 | 1,561,189 | 1,530,200 | 1,512,646 | 1,518,500 |
| Overtime | 20525 | 54,351 | 56,606 | 52,700 | 68,063 | 75,300 |
| Fringe Benefits | 25501 | 581,362 | 690,550 | 682,000 | 679,828 | 698,000 |
| Professional Services | 27102 | 17,373 | 25,032 | 37,700 | 25,654 | 37,800 |
| Internal Services | 30401 | 20,194 | 27,020 | 31,000 | 31,000 | 34,000 |
| Supplies | 30501 | 74,862 | 55,187 | 125,000 | 90,034 | 125,000 |
| Travel | 37501 | 6,162 | 9,183 | 10,000 | 7,214 | 10,000 |
| Vehicle Fuel/Repair | 40501 | 0 | 255 | 4,000 | 85 | 4,000 |
| Contract Services | 45501 | 54,305 | 220,470 | 41,700 | 88,045 | 20,100 |
| Rentals | 54501 | 49,095 | 77,198 | 77,300 | 71,105 | 74,500 |
| Advertising/Printing | 58501 | 7,200 | 0 | 8,000 | 0 | 7,200 |
| Other | 60501 | 140,000 | 140,000 | 140,000 | 140,000 | 140,000 |
| Equipment | 70501 | 29,136 | 1,751 | 15,000 | 0 | 30,000 |
| Transfers Out | 84999 | 1,000,000 | 1,000,000 | 3,756,000 | 3,756,000 | 856,000 |
| DEPARTMENT TOTAL 10180-1503 | | <u>3,345,310</u> | <u>3,864,439</u> | <u>6,510,600</u> | <u>6,469,673</u> | <u>3,630,400</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Info-Technology Clerk of Courts

PROGRAM DESCRIPTION & CHALLENGES

The Clerk's Office Information Technology Department is responsible for all hardware, software and technology projects. The staff is currently managing the programming and implementation of case management system for Clerk's Office, Domestic Relations Court, CSEA, Prosecutors Office and Ninth Appellate Court.

The staff is responsible for the training and daily operations of the E-filing component that over three thousand attorneys use to file in the Common Pleas Court. The challenge we are facing currently is the conversion of Ninth District Appellate Court Cases and the Court's data base from a twenty four year old system to the new case management system without loss of court records and accounting records.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Conversion of old software and data to new case management software without loss of records. |
| 2 | Training more attorneys and government offices to E-File. Train Clerk and Court staff in the case management system. Maintain all internal technical operations along with clerk's website and E-Filing website. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------|-------------------------------------------------------------------|---------------------|-----------------------|
| Train E-Filing functions | Train Attorneys & their staff, Clerk's staff | 2,500 trained | All by end of 2017 |
| Conversion of Data-Appeals Div | Maintain all records as they exist in old system & convert to new | 99.9% accuracy rate | Same |



CLERK OF COURTS

Fund: Clerk's Computerization 28505

Departments: Clerk Of Courts-Computerization 2517

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 427,156 | 469,092 | 0 | 0 | 0 |
| Overtime | 20525 | 8,945 | 8,918 | 0 | 0 | 0 |
| Fringe Benefits | 25501 | 144,085 | 162,004 | 6,300 | 5,259 | 0 |
| Professional Services | 27102 | 9,353 | 10,000 | 0 | 0 | 0 |
| Internal Services | 30401 | 0 | 0 | 650,000 | 581,933 | 650,000 |
| Supplies | 30501 | 63,525 | 47,205 | 50,000 | 20,978 | 25,000 |
| Contract Services | 45501 | 122,044 | 280,642 | 0 | 0 | 0 |
| Other | 60501 | 1,952 | 1,772 | 0 | 0 | 0 |
| Equipment | 70501 | 18,462 | 11,200 | 0 | 0 | 0 |
| Capital Outlay | 78501 | 0 | 0 | 200,000 | 97,594 | 0 |
| DEPARTMENT TOTAL 28505-2517 | | <u>795,522</u> | <u>990,834</u> | <u>906,300</u> | <u>705,764</u> | <u>675,000</u> |



CLERK OF COURTS

Fund: Domestic Violence Trust 28270

Departments: Clerks Of Courts-Divorce Fees 3201

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Grants | 65111 | 50,300 | 49,553 | 60,000 | 49,717 | 60,000 |
| DEPARTMENT TOTAL 28270-3201 | | <u>50,300</u> | <u>49,553</u> | <u>60,000</u> | <u>49,717</u> | <u>60,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

COURTS

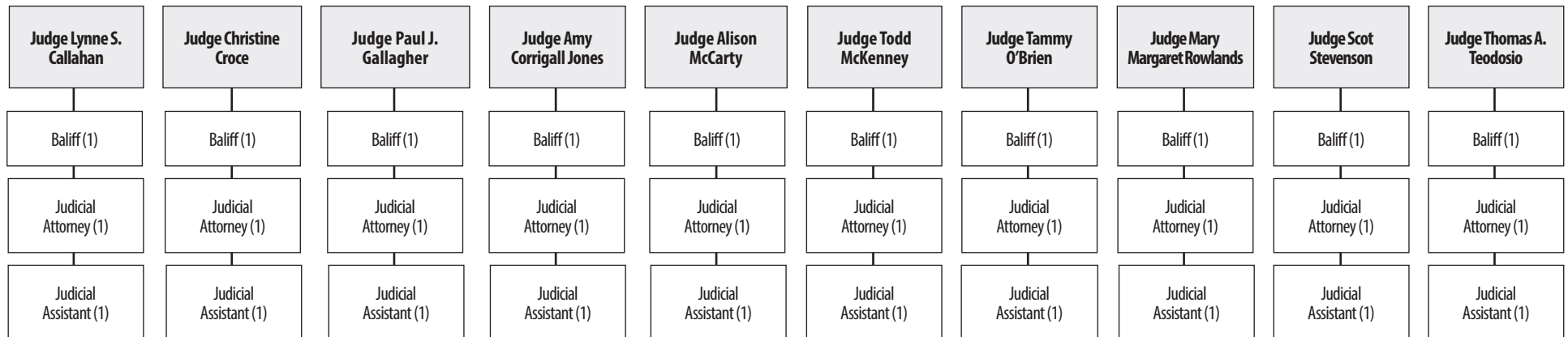


COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

RUSSELL M. PRY, EXECUTIVE

COURT OF COMMON PLEAS
GENERAL DIVISION - JUDGES

Administrative Judge · Judge Thomas A. Teodosio



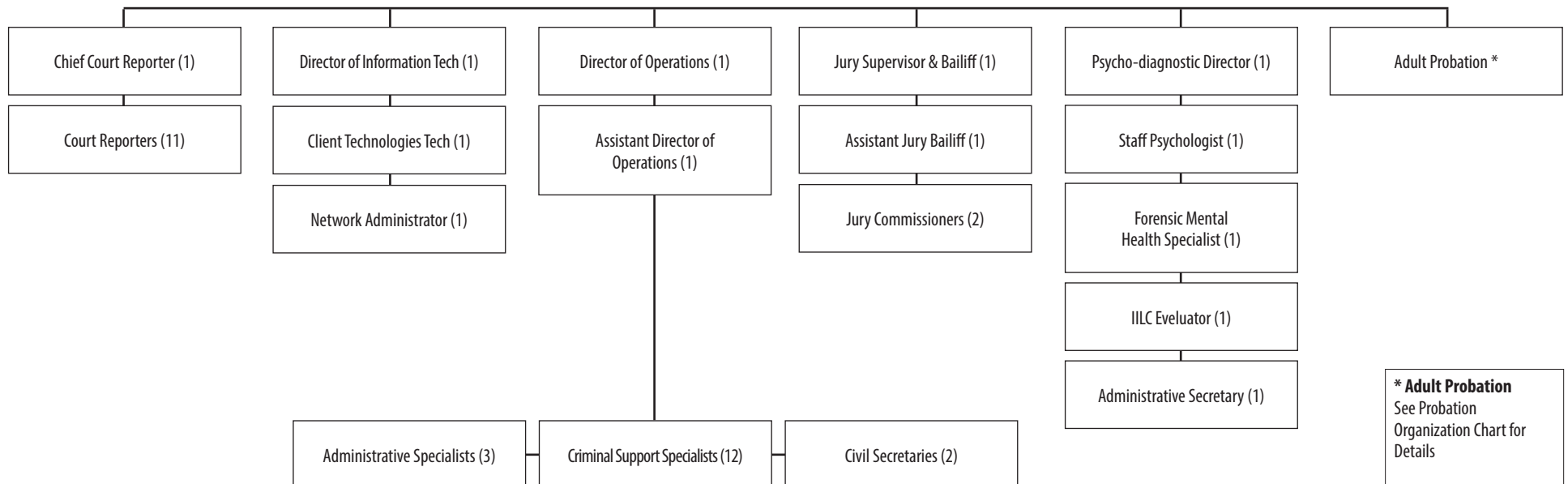
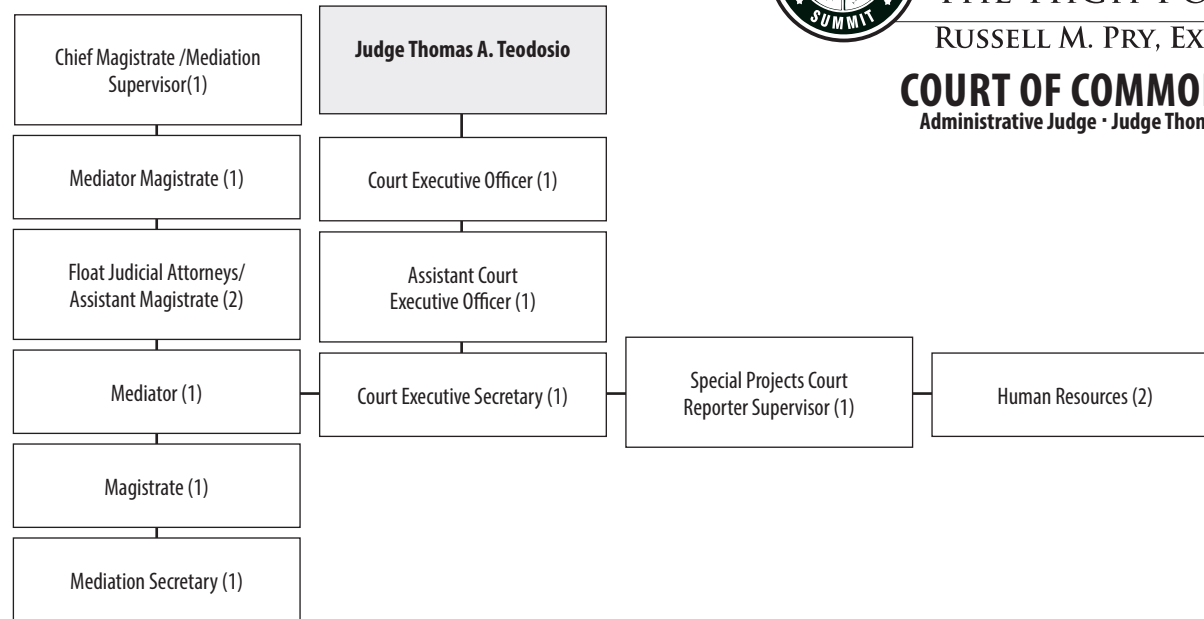


COUNTY OF SUMMIT THE HIGH POINT OF OHIO

RUSSELL M. PRY, EXECUTIVE

COURT OF COMMON PLEAS

Administrative Judge · Judge Thomas A Teodosio



*** Adult Probation**
See Probation
Organization Chart for
Details



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Court of Common Pleas

DEPARTMENT OVERVIEW

The Summit County Court of Common Pleas - General Division is pleased to submit the proposed operating budget for 2017.

The Summit County Court of Common Pleas – General Division, is a court of general jurisdiction, handling both criminal and civil cases. The ten General Division Judges preside over both types of cases which number more than 1,600 each year. The General Division Judges preside over the following matters:

- Felony Criminal Matters
- Probation
- Civil Cases
- Mediation and Alternative Dispute Resolution
- Foreclosures
- Administrative Appeals

The Mission of the Summit County Court of Common Pleas - General Division is to insure justice, thereby serving and protecting the public by:

- Providing access to fair, just and understandable forums for the timely resolution of differences and disputes.
- Applying and enforcing all laws in a timely and equitable manner.
- Taking appropriate corrective, remedial, rehabilitative and preventive actions and using appropriate progressive programs.

The Vision of the Summit County Court of Common Pleas - General Division will provide the highest quality of justice and justice system services to Summit County communities and will continue to work with our community partners and funding agencies to:

- Promoting cooperation among the courts, justice system and other community agencies and services.
- Initiating and implementing programs and policies designed to encourage ethical standards, enhance timely court performance and user accessibility.
- Using progressive court management technologies.
- Encouraging the use of appropriate dispute resolution mechanisms.
- Continuously ascertaining, shaping and responding to the needs and expectations of court users and the community.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Court of Common Pleas

County Council and County Executive's Office continue to make a commitment to the General Division which allows the Courts to perform its role of protecting the citizens of Summit County. The Court holds offenders accountable for their actions and it makes every effort to return offenders to the community as valuable participants in our day-to-day lives.

The General Division has continued to increase the use of revenue funds to prevent public safety from becoming an issue over the last eight years. There are currently very few operational expenses covered by the County's General Fund. The Judge's would like to provide pay raises (above the cost of living increase) to our 12 court reporters as they will be required to provide interactive real-time access to testimony. The judge will be able to include annotations, insert markers for later reference and highlight text as the testimony is taking place with this added court reporter duty.



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| COURTS - COMMON PLEAS COURT | | | | | |
| <i>Fund: General Fund</i> | | | | | |
| <i>Organization: Court of Common Pleas</i> | | | | | |
| 10003-2125 | | | | | |
| 10003-2125 Adm Human Resource Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Specialist | 2.00 | 2.00 | .00 | .00 | .00 |
| Administrative Specialist I | .00 | .00 | 1.00 | 1.00 | 2.00 |
| Administrative Specialist II | .00 | .00 | 2.00 | 2.00 | 1.00 |
| Arbitration Clerk | 1.00 | 1.00 | .00 | .00 | .00 |
| Assistant Dir of Operations | .00 | .00 | 1.00 | 1.00 | 1.00 |
| Asst Chief Court Reporter | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Asst Court Executive Officer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Chief Court Reporter | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Chief Magistrate | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Civil Assignment Administrator | 1.00 | 1.00 | .00 | .00 | .00 |
| Common Pleas Court Judge | 10.00 | 10.00 | 10.00 | 10.00 | 10.00 |
| Court Executive Officer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Court Reporter | 10.00 | 10.00 | 10.00 | 10.00 | 11.00 |
| Courtroom Bailiff | 10.00 | 10.00 | 10.00 | 9.00 | 10.00 |
| Criminal Assign Administrator | 1.00 | 1.00 | .00 | .00 | .00 |
| Criminal Support Specialist | .00 | .00 | .00 | .00 | 1.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|
| 10003-2125 | <i>Criminal Support Specialist 1</i> | .00 | .00 | 3.00 | 3.00 | 4.00 |
| | <i>Criminal Support Specialist 2</i> | .00 | .00 | 8.00 | 8.00 | 7.00 |
| | <i>Director of Operations</i> | .00 | .00 | 1.00 | 1.00 | 1.00 |
| | <i>Fiscal Specialist</i> | .00 | .00 | .00 | 1.00 | 1.00 |
| | <i>Foreclosure Specialist</i> | 1.00 | .00 | .00 | .00 | .00 |
| | <i>Judicial Assistant</i> | 10.00 | 10.00 | 10.00 | 10.00 | 9.00 |
| | <i>Judicial Assistant 2</i> | .00 | .00 | .00 | .00 | 1.00 |
| | <i>Judicial Attorney</i> | 12.00 | 12.00 | 12.00 | 12.00 | 10.00 |
| | <i>Judicial Attorney 2/Tech Advis</i> | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | <i>Judicial Atty Float/Asst Mag</i> | .00 | .00 | .00 | .00 | 2.00 |
| | <i>Judicial Secretary 2</i> | 1.00 | 1.00 | .00 | .00 | .00 |
| | <i>Jury Bailiff Assistant</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Jury Supervisor/Bailiff</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Magistrate Assistant</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Secretary 1</i> | .00 | 2.00 | .00 | .00 | .00 |
| | <i>Secretary 2</i> | 11.00 | 9.00 | .00 | .00 | .00 |
| | <i>Secretary I</i> | .00 | .00 | 1.00 | 1.00 | 1.00 |
| | <i>Secretary II</i> | .00 | .00 | 1.00 | 1.00 | 1.00 |
| | <i>Special Proj/Court Report Supv</i> | .00 | .00 | .00 | .00 | 1.00 |
| | <i>Special Projects Officer</i> | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| ORGANIZATION TOTAL 10003-2125 | | 82.00 | 81.00 | 82.00 | 82.00 | 83.00 |



COURTS

Fund: General Fund 10003

Departments: Court of Common Pleas 2125

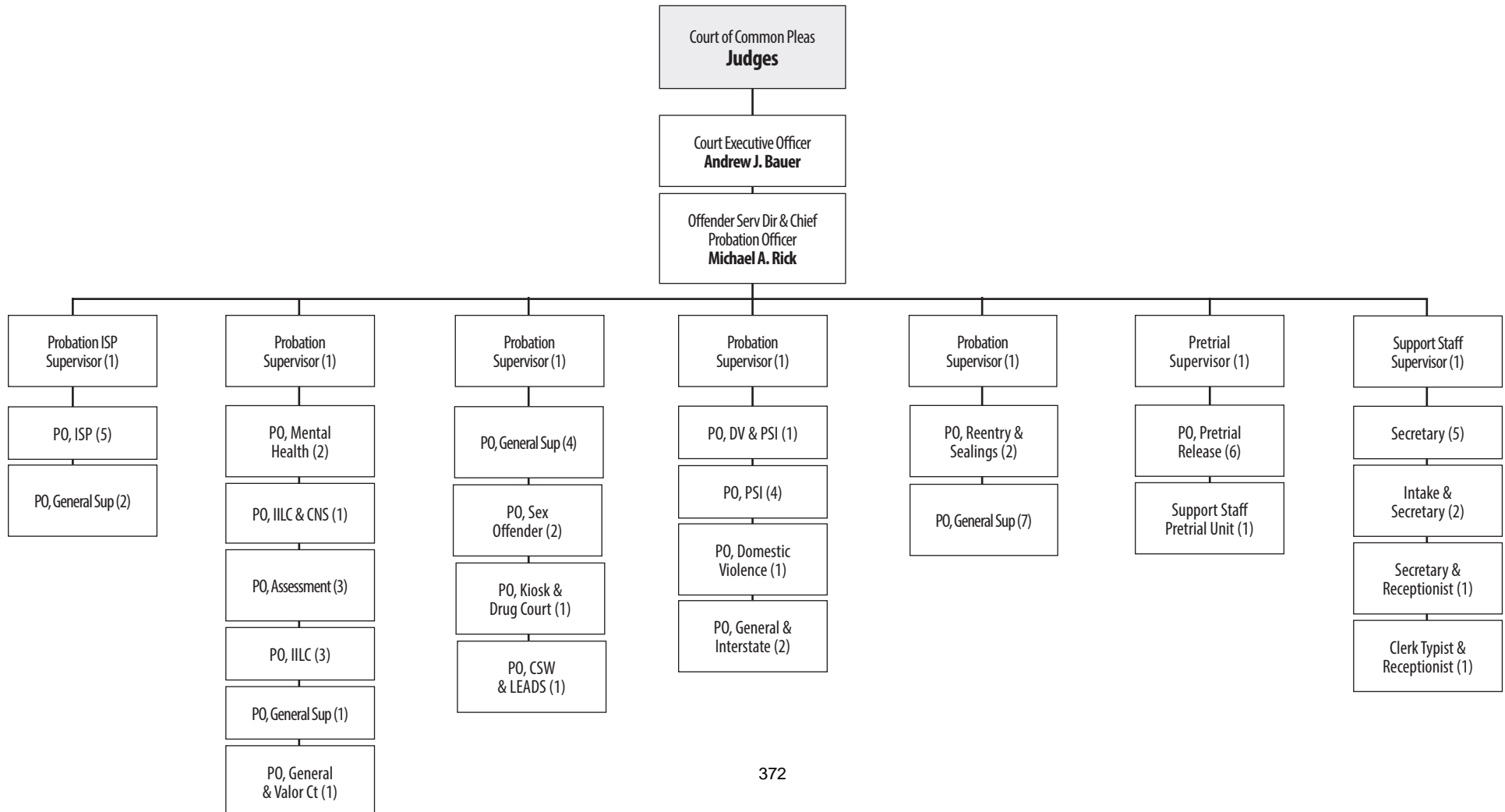
| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 140,000 | 140,000 | 140,000 | 136,863 | 140,000 |
| Salaries-Employees | 20501 | 3,771,369 | 3,843,720 | 3,764,000 | 3,713,401 | 3,878,300 |
| Overtime | 20525 | 0 | 0 | 0 | 1,408 | 0 |
| Fringe Benefits | 25501 | 1,371,187 | 1,476,947 | 1,558,300 | 1,552,089 | 1,638,600 |
| Transcripts | 27103 | 169,401 | 189,869 | 221,000 | 219,447 | 170,000 |
| Expenses-Foreign Judge | 27104 | 13,689 | 2,265 | 20,000 | 15,511 | 20,000 |
| Internal Services | 30401 | 160,000 | 160,000 | 160,000 | 143,755 | 160,000 |
| Other | 60501 | 1,479 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 10003-2125 | | <u>5,627,125</u> | <u>5,812,800</u> | <u>5,863,300</u> | <u>5,782,474</u> | <u>6,006,900</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

RUSSELL M. PRY, EXECUTIVE

COURT OF COMMON PLEAS
ADULT PROBATION





2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Adult Probation | | | | | |
| 10003-3303 | | | | | |
| 10003-3303 Adm Human Resource Specialist | .00 | 1.00 | 1.00 | .00 | .00 |
| Adult Probation Officer | 9.00 | 7.00 | 7.92 | 14.75 | 15.00 |
| Adult Probation Supervisor | 3.49 | 4.00 | 3.73 | 3.58 | 3.50 |
| Chief Adult Probation Officer | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Clerk Typist 2 | 2.00 | 1.00 | 1.00 | 1.00 | .00 |
| Community Service Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| IILC Assessment Officer | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Offender Services Director | 1.00 | .00 | .00 | .00 | .00 |
| Pre-Trial Release Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Pre-Trial Release Officer | 2.00 | 1.00 | 3.00 | 5.00 | 4.00 |
| Probation Secretary Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Restitution Coordinator | 1.00 | .00 | .00 | .00 | .00 |
| Secretary 1 | .00 | .00 | .00 | .00 | 3.00 |
| Secretary I | .00 | 1.00 | 2.00 | 2.00 | .00 |
| Secretary II | 7.00 | 6.00 | 5.00 | 5.00 | 5.00 |
| Senior Adult Probation Officer | 25.54 | 26.00 | 23.55 | 21.47 | 20.25 |
| Senior Pretrial Release Officer | 5.00 | 7.00 | 3.91 | 1.91 | 1.75 |
| Senior Probation Officer | .00 | .00 | 1.00 | .10 | .00 |
| Support Staff Specialist | 2.00 | 1.00 | 1.00 | .00 | 1.00 |
| ORGANIZATION TOTAL 10003-3303 | 62.03 | 60.00 | 58.11 | 58.81 | 57.50 |



COURTS

Fund: General Fund 10003
Departments: Adult Probation 3303

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 2,650,027 | 2,716,735 | 2,585,800 | 2,565,550 | 2,606,300 |
| Fringe Benefits | 25501 | 984,067 | 1,058,201 | 1,105,400 | 1,074,001 | 1,138,000 |
| Internal Services | 30401 | 31,699 | 31,700 | 31,700 | 31,700 | 31,700 |
| Local Grant Match | 65107 | 0 | 33,332 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 10003-3303 | | <u>3,665,793</u> | <u>3,839,968</u> | <u>3,722,900</u> | <u>3,671,250</u> | <u>3,776,000</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Psycho-Diagnostic | | | | | |
| 10003-3306 | | | | | |
| 10003-3306 IILC Assessment Officer | .00 | .00 | .00 | 1.00 | .00 |
| ORGANIZATION TOTAL 10003-3306 | .00 | .00 | .00 | 1.00 | .00 |



COURTS

Fund: General Fund 10003
Departments: Psycho-Diagnostic 3306

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 0 | 1,372 | 76,500 | 54,026 | 55,600 |
| Fringe Benefits | 25501 | 0 | 212 | 32,200 | 14,455 | 15,900 |
| Internal Services | 30401 | 2,964 | 3,276 | 9,100 | 3,299 | 9,100 |
| DEPARTMENT TOTAL 10003-3306 | | <u>2,964</u> | <u>4,860</u> | <u>117,800</u> | <u>71,779</u> | <u>80,600</u> |



COURTS

Fund: General Fund 10003
Departments: Grand Jury 2139

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Other | 60501 | 61,519 | 64,916 | 69,000 | 66,460 | 69,000 |
| DEPARTMENT TOTAL 10003-2139 | | <u>61,519</u> | <u>64,916</u> | <u>69,000</u> | <u>66,460</u> | <u>69,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Indigent Attorney Fees Common Pleas Court

PROGRAM DESCRIPTION & CHALLENGES

Funding for court appointed attorneys where defendants have qualified for indigent hardship. Outside counsel is typically appointed and paid for by the County for felony cases. These fees are reimbursed by the State of Ohio at a rate of 50% for 2016.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------|
| 1 | Ensure our citizens the right to fair legal representation regardless of income. |
| 2 | Submit attorney fee apps to state on time and within allowable costs to maximize reimbursement. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|------------------------------|-------------------------------------------------------------|-------------------|-----------------------|
| % Approved for Reimbursement | Maximize amount reimbursed by State of Ohio Public Defender | 99% | 99% |
| | | | |



COURTS

Fund: General Fund 10003
Departments: Attorney/Jury Fees 2103

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Attorney Fees | 27105 | 2,770,758 | 3,115,421 | 2,949,000 | 2,740,387 | 2,700,000 |
| Contract Services | 45501 | 117,511 | 108,036 | 100,000 | 71,801 | 100,000 |
| DEPARTMENT TOTAL 10003-2103 | | <u>2,888,269</u> | <u>3,223,457</u> | <u>3,049,000</u> | <u>2,812,188</u> | <u>2,800,000</u> |



COURTS

Fund: County Probation Service 27333

Departments: Common Pleas-County Probation Ser 3325

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Other | 60501 | 184,714 | 227,409 | 230,000 | 238,238 | 250,000 |
| Transfers Out | 84999 | 0 | 37,433 | 128,000 | 0 | 138,000 |
| DEPARTMENT TOTAL 27333-3325 | | <u>184,714</u> | <u>264,841</u> | <u>358,000</u> | <u>238,238</u> | <u>388,000</u> |



COURTS

Fund: Common Pleas Ct Leg Res Comp 28682

Departments: Computer Legal Research 2126

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Professional Services | 27102 | 40,000 | 12,584 | 80,000 | 12,933 | 80,000 |
| Contract Services | 45501 | 0 | 3,759 | 0 | 0 | 0 |
| Other | 60501 | 51,446 | 37,745 | 45,000 | 42,787 | 45,000 |
| DEPARTMENT TOTAL 28682-2126 | | <u>91,446</u> | <u>54,089</u> | <u>125,000</u> | <u>55,720</u> | <u>125,000</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Common Pleas Ct-Special Projects | | | | | |
| Organization: Common Pleas Special Projects | | | | | |
| 28684-2140 | | | | | |
| 28684-2140 Adm Human Resource Specialist | 1.00 | .00 | .00 | .00 | .00 |
| Client Technologies Technician | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Computer Help Desk | 1.00 | .00 | .00 | .00 | .00 |
| Dir of Information Technology | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Mediation Secretary | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Mediator | .00 | .00 | .00 | .00 | 1.00 |
| Network Administrator I | .00 | 1.00 | 1.00 | .00 | .00 |
| Network Administrator II | .00 | .00 | .00 | 1.00 | 1.00 |
| Network Manager | .71 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 28684-2140 | 3.71 | 4.00 | 4.00 | 4.00 | 5.00 |
| *TOTAL COURTS - COMMON PLEAS COURT | 147.74 | 145.00 | 144.11 | 145.81 | 145.50 |



COURTS

Fund: Common Pleas Ct-Special Projects 28684

Departments: Common Pleas Special Projects 2140

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 351,235 | 261,810 | 275,500 | 250,293 | 301,100 |
| Fringe Benefits | 25501 | 79,256 | 82,819 | 81,600 | 79,598 | 86,900 |
| Professional Services | 27102 | 81,101 | 140,356 | 149,800 | 64,024 | 149,800 |
| Supplies | 30501 | 25,473 | 26,332 | 20,000 | 19,918 | 20,000 |
| Travel | 37501 | 47,572 | 57,467 | 60,000 | 40,078 | 60,000 |
| Contract Services | 45501 | 171,865 | 157,553 | 185,000 | 184,068 | 185,000 |
| Other | 60501 | 12,486 | 19,457 | 15,000 | 14,963 | 15,000 |
| Equipment | 70501 | 81,048 | 48,455 | 50,000 | 50,813 | 50,000 |
| Capital Outlay | 78501 | 166,842 | 284,635 | 150,000 | 28,116 | 150,000 |
| DEPARTMENT TOTAL 28684-2140 | | <u>1,016,877</u> | <u>1,078,883</u> | <u>986,900</u> | <u>731,870</u> | <u>1,017,800</u> |



| | | |
|--------------------------------------|--------------|-------------|
| <u>Common Pleas Special Projects</u> | <u>28684</u> | <u>2140</u> |
| Department | Fund | Org |

384



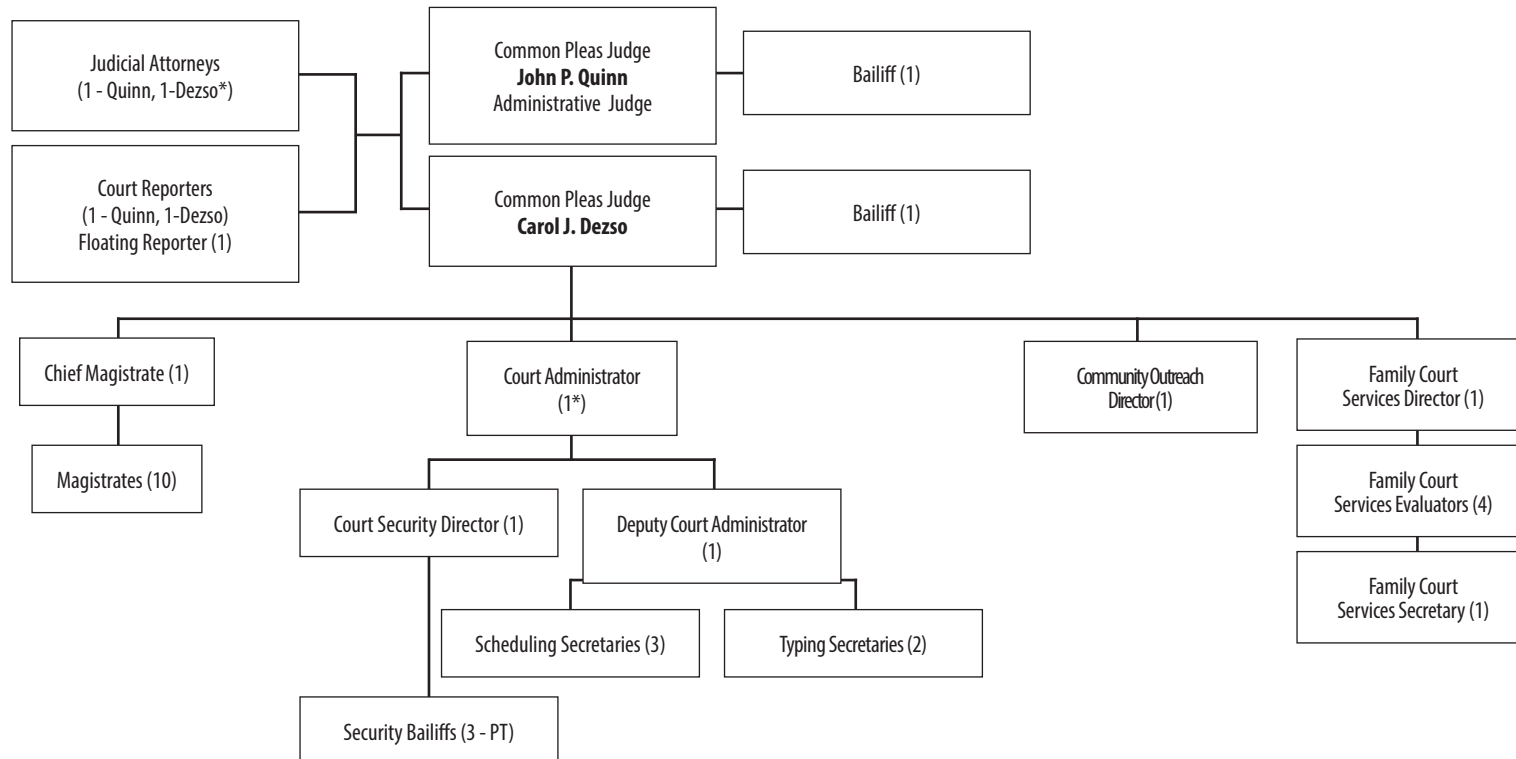
COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

DOMESTIC RELATIONS COURT COMMON PLEAS

Common Pleas Administrative Judge • John P. Quinn

Common Pleas Judge • Carol J. Dezso



* Also Serves as a PT Magistrate



Domestic Relations Court

DEPARTMENT OVERVIEW

The Summit County Domestic Relations Court has exclusive jurisdiction over terminations of marriages. The court also has jurisdiction over matters of allocation of parental rights (custody), parenting time (visitation) and support of minor children for never-married as well as previously married parents. The Court also adjudicates domestic violence cases involving family or household members.

The Court utilizes an in-house magistrate mediation program to best serve families who are litigating child custody and visitation issues to resolve their disputes amicably. This program, implemented at the end of 2005, is provided to families at no charge, and is having a great deal of success in obtaining lasting settlements. The Court also provides informal mediation services to parties to resolve minor disputes at no-charge without filing an action in court.

The Court also has a Family Court Services Department consisting of experienced social workers who conduct custody evaluations and make recommendations to the court on matters involving children. These social workers also partner with the mediation magistrate in the Court's mediation program as well as staffing the Court's "Working Together Program", an education/mediation program for unmarried parents.

In order to maintain regular flow and avoid delay of cases, the Court utilizes our judicial attorneys, as well as the court administrator as part-time magistrates to hear cases when the assigned magistrate is ill or unexpectedly unavailable. In order to help streamline and resolve child support contempt cases, the court continues to partner with the CSEA and several community agencies in diversion program called "Family Support Matters" which is designed to help first-time contemnors get back on track with paying support without the stigma of a contempt of court record.

The court continues to see a large number of domestic violence cases which require unscheduled immediate hearings on the date of case filing. We continue to look for ways to streamline our procedures to address these, as well as all cases as timely and efficiently as possible. In addition to courthouse security provided by the sheriff's office, the Domestic Relations Court has additional security staff more closely monitor courtrooms and serve as bailiffs in the court's lobbies.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Court Operations

Domestic Relations Court

PROGRAM DESCRIPTION & CHALLENGES

The Domestic Relations Court's primary function is to adjudicate cases filed by various parties. To that end, the court combines the resources of its two elected judges with eleven full-time appointed magistrates in a differentiated case management system. Complicated cases are identified early in the process and placed on a track which provides needed attention. Simple and uncontested cases are placed on a fast track for resolution. The court holds over ten thousand hearings per year between judges and magistrates combined.

Many of the court's cases involve parties who are not represented by attorneys. These cases require more resources of the court from pre-filing to final decision. Another significant portion of the court's docket involves domestic violence cases. These cases require an immediate hearing on the date they are filed and a second hearing within seven to ten days. The domestic violence caseload has increased by 40% between 2014 to 2016.

In 2014, the court renovated its web site to include more forms and self-help resources for parties as well as attorneys. The court implemented a new case management system in 2015 which includes electronic filing which is now mandatory for lawyers. This system provides greater automation of some tasks but has shifted the workflow to now require more complicated system monitoring vs. paper processing.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|------------------------------------------------------------------------------|
| 1 | Adjudicate all cases fairly and in a timely fashion. |
| 2 | Continue to optimize new case management system including electronic filing. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|--------------------------|------------------------------|
| New and reactivated case filings (minus Domestic Violence) | Adjudicate all cases timely and fairly, closing as many cases as are opened each year (100% clearance rate) | 4506 | 4600 |
| Domestic Violence case filings | Adjudicate all cases timely and fairly, closing as many cases as are opened each year (100% clearance rate) | 1162 | 1280 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| COURTS - DOMESTIC RELATIONS COURT | | | | | |
| <i>Fund: General Fund</i> | | | | | |
| <i>Organization: Domestic Relations Ct</i> | | | | | |
| <i>10003-2305</i> | | | | | |
| <i>10003-2305</i> <i>Bailiff /Executive Assistant</i> | .00 | 2.00 | .00 | .00 | .00 |
| <i>Bailiff Secretary</i> | 1.00 | .00 | 2.00 | 2.00 | 2.00 |
| <i>Chief Magistrate</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Community Outreach Director</i> | .40 | .40 | .40 | .00 | .00 |
| <i>Court Administrator</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Court Reporter</i> | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| <i>Court Security Director</i> | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Deputy Court Administrator</i> | 1.00 | 1.00 | .00 | 1.00 | 1.00 |
| <i>Domestic Relations Court Judge</i> | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| <i>Family Ct Services Evaluator</i> | 4.00 | 4.00 | 4.00 | 4.00 | 3.10 |
| <i>Judicial Attorney</i> | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| <i>Magistrate</i> | 8.00 | 8.00 | 8.00 | 8.40 | 9.00 |
| <i>Secretary</i> | 6.00 | 6.00 | 7.00 | 6.00 | 6.00 |
| <i>Secretary Supervisor</i> | 1.00 | .00 | .00 | .00 | .00 |
| <i>Security Bailiff</i> | 1.00 | .00 | .00 | .00 | .00 |
| <i>Trial Magistrate</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10003-2305 | 32.40 | 32.40 | 32.40 | 32.40 | 32.10 |



COURTS

Fund: General Fund 10003

Departments: Domestic Relations Ct 2305

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 28,000 | 28,000 | 28,000 | 28,000 | 28,000 |
| Salaries-Employees | 20501 | 1,796,217 | 1,874,441 | 1,836,500 | 1,835,610 | 1,872,900 |
| Fringe Benefits | 25501 | 582,850 | 655,979 | 662,100 | 662,100 | 708,400 |
| Transcripts | 27103 | 65 | 0 | 500 | 250 | 500 |
| Expenses-Foreign Judge | 27104 | 2,632 | 3,101 | 2,900 | 3,668 | 6,000 |
| Internal Services | 30401 | 41,070 | 41,320 | 40,500 | 39,488 | 42,000 |
| Supplies | 30501 | 22,921 | 10,792 | 15,700 | 13,957 | 17,200 |
| Contract Services | 45501 | 63,733 | 57,470 | 65,000 | 22,208 | 67,500 |
| Advertising/Printing | 58501 | 2,650 | 1,195 | 2,000 | 1,158 | 2,000 |
| Other | 60501 | 4,127 | 2,835 | 3,000 | 1,455 | 3,000 |
| DEPARTMENT TOTAL 10003-2305 | | <u>2,544,266</u> | <u>2,675,132</u> | <u>2,656,200</u> | <u>2,607,894</u> | <u>2,747,500</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Court Computerization

Domestic Relations Court

PROGRAM DESCRIPTION & CHALLENGES

The court strives to maintain current technology in all aspects of court operations. The court administrator also serves as the Court's IT manager and solely provides all IT support and maintenance functions. The Court has partnered with the Clerk of Courts and Prosecutor to implement a new case management system which includes electronic filing for all parties. This project, however, has placed additional burdens on the Court's limited IT staff and has necessitated outsourcing some IT services to vendors or consultants. The computerization fund is also used to partially fund the maintenance of the "Courtsmart" digital audio recording system which is used to record all court hearings.

The new case management system also allows parties to self-check-in for court hearings using a touch-screen in the lobby, thus, freeing the security bailiffs to assist customers with more complicated issues.

The Court's web site was updated in 2014 to provide additional resources for parties. We continue to make changes to the site to provide resources needed by our customers.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------|
| 1 | Maintain and optimize new case management system. |
| 2 | Provide online resources for court customers. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------|---------------------------------------------------|-------------------|-----------------------|
| New computer servers deployed | Maintain data security and server reliability | 0 | 3 |
| New desktop computers deployed | Provide reliable desktop computers to court staff | 0 | 3 |



COURTS

Fund: Dom-Legal Research, Computer 28672

Departments: Dom Rel Ct-Computer Research 2306

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Equipment | 70501 | 5,399 | 23,175 | 45,000 | 0 | 40,000 |
| DEPARTMENT TOTAL 28672-2306 | | <u>5,399</u> | <u>23,175</u> | <u>45,000</u> | <u>0</u> | <u>40,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Special Projects Domestic Relations Court

PROGRAM DESCRIPTION & CHALLENGES

Our court continues to look for ways we can best serve the litigants who have pending cases to find ways to amicably resolve their custody and visitation matters so as to have a positive impact upon the children involved. Cases involving unmarried parents have become a greater part of our caseload and we have increased resources allocated to the Working Together Program in order to accommodate more unmarried parents in that program to keep their case on track and resolve the matters in a timely fashion. Because this program is funded entirely by special projects funds, there is a budgetary impact in salary costs. However, by adding more staff to this program, we have been able to resolve more cases on their first (and often only) visit to the court. We have refocused this program to be conducted during the workday to minimize staffing costs. We have also increased the number of "informal" proceedings conducted by the court. These are informal mediations handled by the Community Outreach director to attempt to resolve minor children's issues without litigation. Due to general fund budget cuts in 2009, we began funding our mediation magistrate from the special projects fund. As a result of budget cuts in 2010, we have reduced our "Positive Solutions" from being held every month to alternating months. Due to additional budget cuts requested in 2012, we have shifted the salaries of additional employees to the special projects fund and have necessarily increased court filing fees to meet these expenses. In 2016, due to the increased number of high-conflict cases, we have resumed the Positive Solutions program on a month basis.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------|
| 1 | Provide high-quality education programs focused on reducing family conflict. |
| 2 | Maintain an active community outreach program to ensure we are meeting the needs of our customers. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------------------------|-------------------------------------------------------------------------|-------------------|-----------------------|
| Parties attending Remember the Children Program | All divorcing parties with children are required to attend this program | 1192 | 1100 |
| Parties attending Working Together Program | All unmarried parents must attend this program | 760 | 760 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Domestic Special Projects | | | | | |
| Organization: Dom Rel Ct-Special Projects | | | | | |
| 28674-2309 | | | | | |
| 28674-2309 Community Outreach Director | .60 | .60 | .60 | 1.00 | 1.00 |
| Family Court Services Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Family Ct Services Evaluator | .00 | .00 | .00 | .00 | .90 |
| Magistrate | 1.00 | 1.00 | 1.00 | .60 | .00 |
| ORGANIZATION TOTAL 28674-2309 | 2.60 | 2.60 | 2.60 | 2.60 | 2.90 |
| *TOTAL COURTS - DOMESTIC RELATIONS COURT | 35.00 | 35.00 | 35.00 | 35.00 | 35.00 |



COURTS

Fund: Domestic Special Projects 28674

Departments: Dom Rel Ct-Special Projects 2309

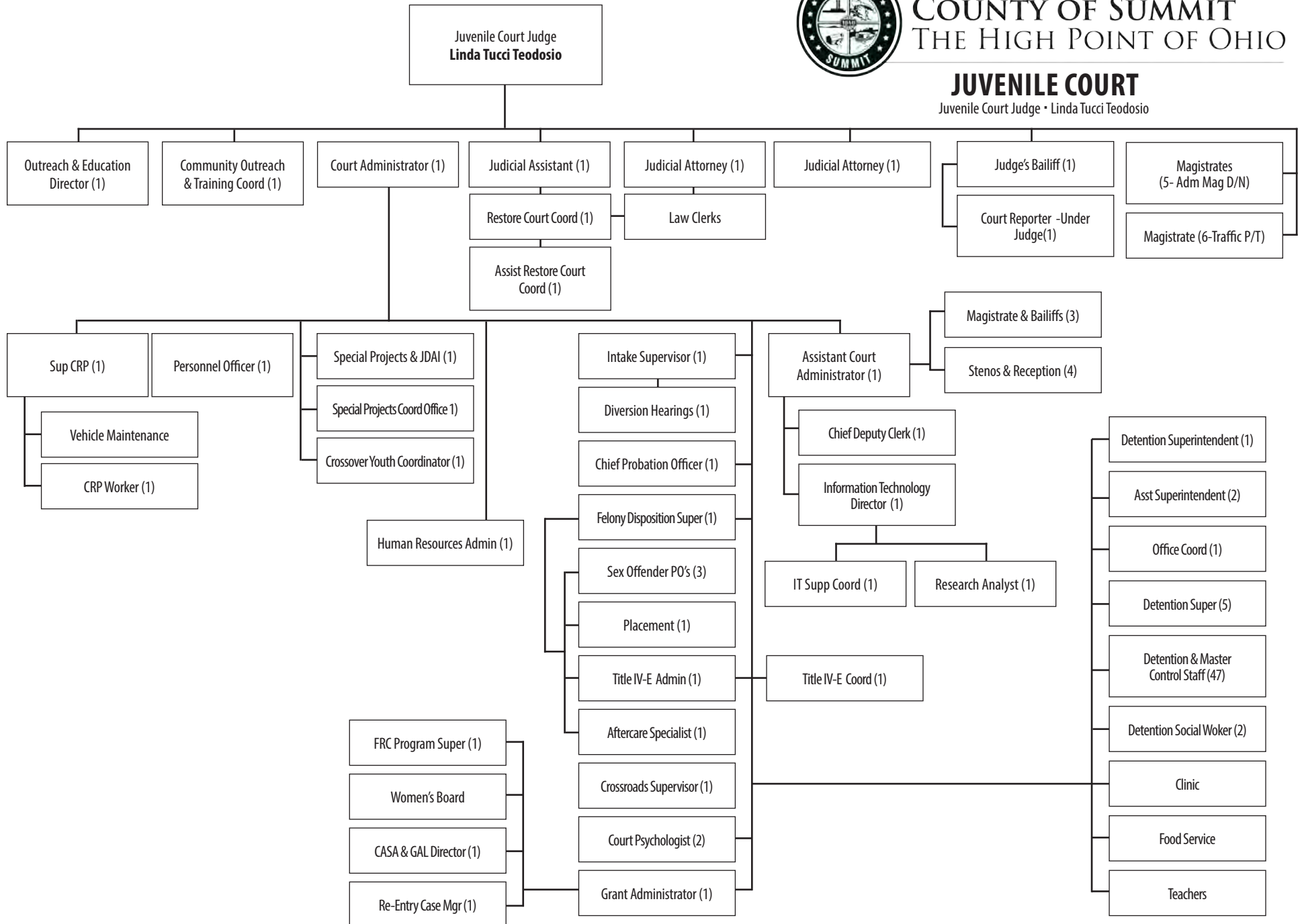
| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 194,632 | 184,295 | 222,319 | 201,768 | 229,096 |
| Fringe Benefits | 25501 | 61,511 | 59,419 | 71,600 | 62,575 | 69,000 |
| Supplies | 30501 | 42 | 420 | 3,000 | 2,074 | 2,000 |
| Travel | 37501 | 10,552 | 12,416 | 17,000 | 13,331 | 16,000 |
| Contract Services | 45501 | 3,293 | 3,850 | 13,000 | 3,254 | 21,500 |
| Other | 60501 | 0 | 905 | 3,000 | 0 | 5,000 |
| Equipment | 70501 | 0 | 0 | 6,000 | 0 | 5,000 |
| DEPARTMENT TOTAL 28674-2309 | | <u>270,031</u> | <u>261,305</u> | <u>335,919</u> | <u>283,002</u> | <u>347,596</u> |



COUNTY OF SUMMIT THE HIGH POINT OF OHIO

JUVENILE COURT

Juvenile Court Judge • Linda Tucci Teodosio



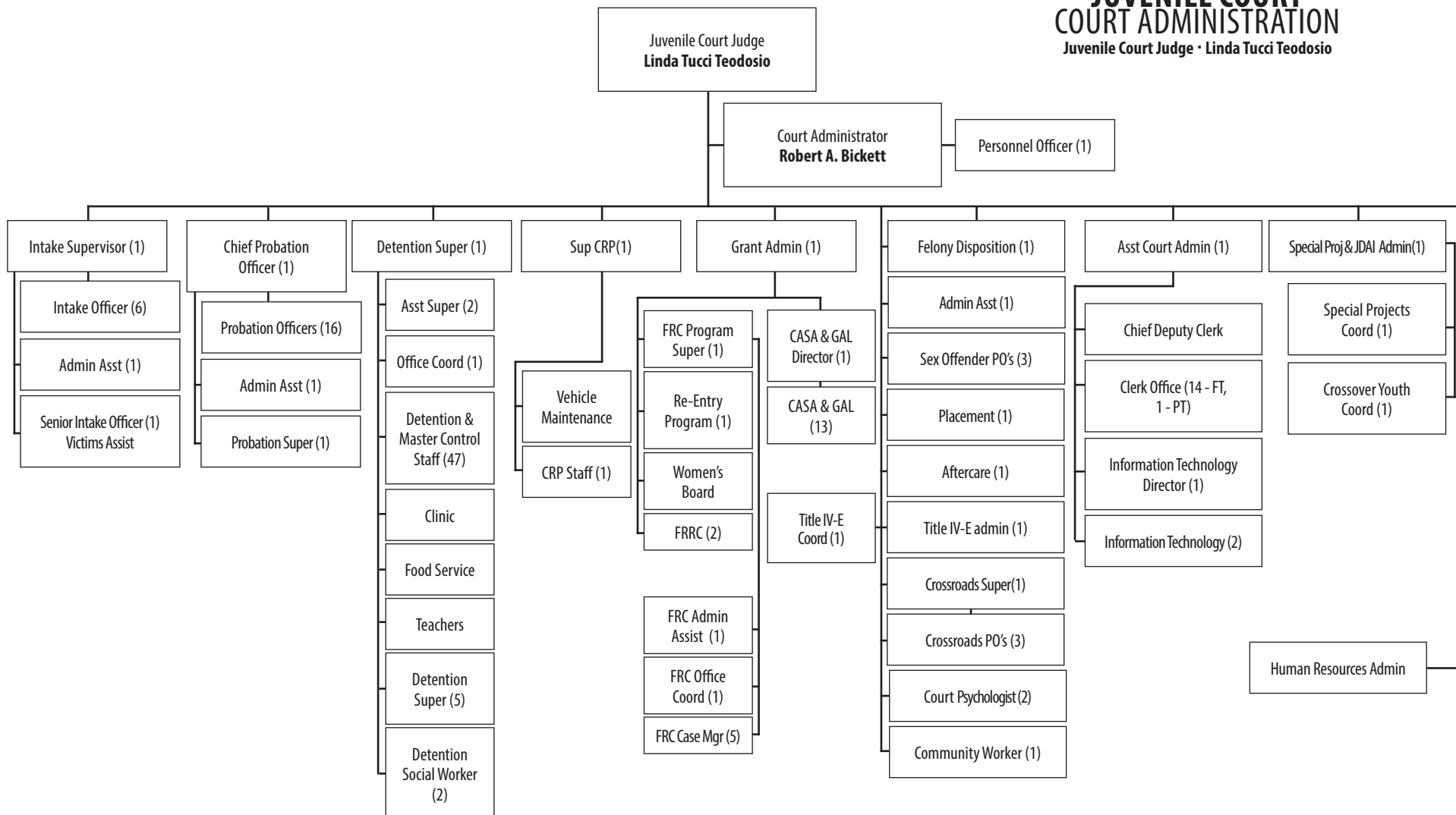


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

JUVENILE COURT COURT ADMINISTRATION

Juvenile Court Judge • Linda Tucci Teodosio





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Juvenile Court

DEPARTMENT OVERVIEW

The Summit County Juvenile Court respectfully submits the 2017 budget proposal for review by the Summit County Council and Executive. From 2008 to 2016, the Court has decreased its reliance on the General Fund by over 20%. This has been accomplished by continued review of expenditures and an aggressive approach to acquire non-general fund revenues. Below are some of the details of how we have been able to significantly reduce reliance on the general fund and keep the same levels of service to the citizens of Summit County.

Additional non-general fund dollars:

The Court has continued its success of acquiring non-general fund dollars. The 2016 non-general fund dollars accounted for 44% of the Court's overall 15.5 million dollar budget, compared to only 30% in 2008. This is the main reason the Court has been able to reduce reliance on general fund dollars and keep nearly the same staff levels of service to the public while increasing number of programs and services for youth and families. We have already secured non-general fund dollars for 2017 that will meet or exceed the 2016 figures.

Some of the sources of the additional funds we have been able to procure include Title VI-E, Title II, TANF/PRC, Title XX/TANF, VOCA, SVAA, National CASA, ODYS, WIA, Title IV-D, USDOJ and NSLP. Reclaim Ohio formula funding which rewards counties for meeting and/or exceeding strict performance standards has also been an important source of funding. Since 2008, Summit County has either ranked 1st or 2nd among all Ohio counties in total dollars awarded. In addition, the Court was awarded a Family Drug Court Implementation grant from the Department of Justice in the amount of \$538,363.00 over a three year period which began in October of 2013.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Juvenile Court

Review of Detention Operations:

The Court is continuing its Juvenile Detention Alternative Initiative (JDAI). The Court, four (4) other Ohio counties and DYS entered into an agreement with the Annie Casey Foundation to participate in the initiative in early 2010. The initiative has five objectives:

- Eliminate inappropriate or unnecessary use of secure detention.
- Minimize failures to appear and incidence of delinquent behavior.
- Redirect public finances to successful reform strategies.
- Improve conditions in secure detention.
- Reduce racial/ethnic and gender disparities.

A diverse group of local professionals and community volunteers completed an assessment of detention operations in various areas including classification and intake, health care, access, programming, training, environmental issues, due process and safety. From this group's resultant recommendations the Court has created a JDAI assessment action plan that it will continue implementing and monitoring throughout 2015. Also, in 2015 the Court sought and received accreditation of its juvenile detention facility from the American Correctional Association. This process allowed the Court to evaluate its operations against national standards, to remedy deficiencies, and to upgrade the quality of programs and services.

In conclusion, for 2017 the Court will stay the course of good stewardship of taxpayer monies and continue to seek new ways to improve effectiveness and efficiency in meeting the Court's mission to serve the best interests of our children through outreach, early intervention, community education and innovative programming, while fairly administering justice to all whose lives are impacted by the juvenile justice system.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Judicial/Admin Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Juvenile Court strives to serve the best interests of our children through outreach, early intervention, community education and innovative programming, while fairly administering justice to all whose lives are impacted by the juvenile justice system.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------|
| 1 | Continue to develop and implement fiscally sound, viable programming for youth that come before the Court. |
| 2 | Monitor and control Court's detention, placement, and ODYS population. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------------|-----------------------------------------------------------------------------------------|-------------------|-----------------------|
| Control Commitments to DYS | Make sure all viable options are exhausted before sentencing youth to ODYS | 12 | 12 |
| Maximize non-general fund dollars | Acquire non-general fund dollars from state, local and federal agencies and non-profits | 7,200,000 | 7,300,000 |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| COURTS - JUVENILE COURT | | | | | |
| <i>Fund: General Fund</i> | | | | | |
| <i>Organization: Juvenile Court</i> | | | | | |
| 10003-2402 | | | | | |
| 10003-2402 Admin Superv for Detention | .00 | 1.00 | .00 | .00 | .00 |
| Administrative Assistant | 2.00 | 1.00 | .00 | .00 | .00 |
| Assistant Court Administrator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Bailiff | 3.00 | 4.00 | 3.00 | 3.00 | 2.00 |
| Chief Magistrate | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Court Psychologist | 1.00 | .00 | .00 | .00 | .00 |
| Court Reporter | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Dir of Comm Outreach & Educatn | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Judicial Attorney | .00 | .00 | 1.00 | 1.00 | .00 |
| Juvenile Court Judge | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Lead Judicial Attorney | .00 | .00 | .00 | .00 | 1.00 |
| Magistrate | 7.65 | 10.00 | 9.00 | 8.80 | 8.80 |
| Personnel Officer | .00 | .00 | 1.00 | 1.00 | 1.00 |
| Supt of Detention Services | .00 | .00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10003-2402 | 19.65 | 21.00 | 20.00 | 19.80 | 18.80 |



COURTS

Fund: General Fund 10003
Departments: Juvenile Court 2402

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 14,000 | 14,000 | 24,000 | 14,000 | 14,000 |
| Salaries-Employees | 20501 | 1,251,824 | 1,339,369 | 1,295,400 | 1,296,486 | 1,335,600 |
| Overtime | 20525 | 997 | 1,956 | 4,500 | 1,332 | 4,500 |
| Fringe Benefits | 25501 | 421,177 | 464,924 | 434,800 | 430,343 | 460,800 |
| Transcripts | 27103 | 34,221 | 35,844 | 36,400 | 36,386 | 31,600 |
| Attorney Fees | 27105 | 1,243,911 | 1,248,021 | 1,450,000 | 1,352,011 | 1,300,000 |
| Internal Services | 30401 | 285,300 | 278,784 | 285,300 | 273,275 | 285,300 |
| Supplies | 30501 | 81,909 | 91,652 | 67,000 | 66,473 | 68,000 |
| Travel | 37501 | 1,982 | 1,788 | 2,000 | 2,101 | 2,000 |
| Contract Services | 45501 | 274,249 | 264,330 | 275,100 | 287,016 | 287,700 |
| Other | 60501 | 7,995 | 7,726 | 8,000 | 8,245 | 8,000 |
| Local Grant Match | 65107 | 14,000 | 20,000 | 50,000 | 50,000 | 50,000 |
| DEPARTMENT TOTAL 10003-2402 | | <u>3,631,565</u> | <u>3,768,394</u> | <u>3,932,500</u> | <u>3,817,668</u> | <u>3,847,500</u> |



Juvenile Court
Fund: General Fund 10003
Department: Juvenile Court 2402

TOTAL CONTRACT SERVICES COSTS: \$287,672.00

Juvenile Court-General Office
Department

10003
Fund

2402
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|--------------------------|-----------------------------|-----------------------|------------|----------------------|
| Arch Paging | Pagers - 1-5yrs | Annual | 13,244.00 | |
| Ohio Communications | Radio Maintenance | Annual | 2,500.00 | |
| ComDoc | Copiers 5 yrs | 5 yr lease | 53,600.00 | |
| Shred-It | Document destruction | 1yr | 5,400.00 | |
| Witness Fees | | | 7,800.00 | |
| Childrens Hospital | Physician Services | Annual | 40,000.00 | |
| PROWARE | Court Mgmt. Maintenance | Renewal | 126,238.00 | |
| HewlettPackard Financial | Computers | 3 yr lease/purchase | 17,000.00 | |
| Automated Environment | Detention Video Recorder Ma | Annual | 5,000.00 | |
| Oracle | Software Licenses | Annual | 4,500.00 | |
| International Institute | Interpreting Services | Annual | 3,000.00 | |
| Time Warner | Internet Connection | Annual | 3,800.00 | |
| Child Guidance | Mental Health Responder | Annual | 5,590.00 | |
| | | | | |
| | | | | |



Juvenile Court
Fund: General Fund 10003
Department: Juvenile Court 2402

TOTAL GRANT MATCHES **\$50,000.00**

Juvenile Court-General Office
Department

10003
Fund

2402
Org

| FUND & ORG | GRANT | GRANT PERIOD | MATCH REQUIREMENT | OTHER INFORMATION |
|--------------|------------------------|--------------|----------------------|-------------------|
| 21680R-3450R | JAG | | | |
| 21511-3421 | VOCA | | \$ 50,000 | |
| 21680-3440 | Family Resource Center | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Intake Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

Juvenile Court is evaluating the Intake process in order to implement new procedures and utilize improved screening and assessment tools to more accurately identify youth and family needs at the “front door” to better match those needs with the right services and community partners.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------|
| 1 | Make informed recommendations to Judge and Magistrates while protecting health and safety of both youth and community. |
| 2 | Increase and optimize interaction and coordination with community partners. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------|
| Number of referrals that go official vs. diversion | To make sure court and community resources are used on the right youth through an approved screening tool | 2,287 referrals were officially closed with another 311 processed unofficially without formal filing | 2,616 officially closed, 342 unofficial |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Juvenile Probation | | | | | |
| 10003-3402 | | | | | |
| 10003-3402 Administrative Assistant | 1.00 | 1.00 | 6.00 | 5.50 | 4.50 |
| Asst Chief Deputy Clerk | 1.00 | 1.00 | .00 | .00 | .00 |
| Bailiff | .00 | .00 | 1.00 | 1.00 | 2.00 |
| Chief Deputy Clerk | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Child Resp Project Coordinator | .00 | 1.00 | .50 | .00 | .00 |
| Clerical Supervisor | 1.00 | .00 | .00 | .00 | .00 |
| Court Administrator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Court Intake Officer (Degree) | 3.00 | 5.00 | 3.00 | 3.00 | 3.00 |
| Court Stenographer | 4.00 | 4.00 | .00 | .00 | .00 |
| Ct Intake Officer (non-degree) | 3.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Data Systems Analyst | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Deputy Clerk | 15.00 | 14.00 | 13.00 | 12.00 | 12.00 |
| FRRC Asst Coordinator | .00 | .00 | .00 | .00 | .35 |
| Human Resource Administrator | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Intake Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Judicial Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Judicial Attorney | 1.00 | 1.00 | 1.00 | .00 | 1.00 |
| Lead Deputy Clerk | .00 | .00 | .00 | 2.00 | 2.00 |
| Magistrate | .00 | .00 | .00 | 1.00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 10003-3402 Probation Officer (degree) | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 10003-3402 | 35.00 | 35.00 | 32.50 | 32.50 | 32.85 |



COURTS

Fund: General Fund 10003

Departments: Juvenile Probation 3402

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 1,391,758 | 1,439,399 | 1,399,200 | 1,438,111 | 1,474,300 |
| Overtime | 20525 | 11,792 | 11,469 | 52,700 | 10,525 | 12,300 |
| Fringe Benefits | 25501 | 588,919 | 634,991 | 645,400 | 643,506 | 670,700 |
| Internal Services | 30401 | 14,475 | 13,056 | 20,000 | 13,059 | 20,000 |
| Travel | 37501 | 996 | 934 | 1,000 | 959 | 1,000 |
| Other | 60501 | 3,205 | 3,364 | 3,700 | 3,691 | 3,300 |
| DEPARTMENT TOTAL 10003-3402 | | <u>2,011,145</u> | <u>2,103,213</u> | <u>2,122,000</u> | <u>2,109,851</u> | <u>2,181,600</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Detention Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

Continue to work with the Juvenile Detention Alternative Initiative (JDAI) to monitor and control detention population while ensuring community safety.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------|
| 1 | Continue JDAI reform to ensure the correct youth are being held. |
| 2 | Provide innovative programming which promotes lawful, responsible, and productive behavior. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------------------------|----------------------------------------------------------------------------------------------|---------------------------|---------------------------|
| Number of youth brought to detention vs. number of youth held | Make sure the right youth are held and released through use of the Detention Risk Assessment | 1,294 brought 722 held | 1,476 brought 864 held |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

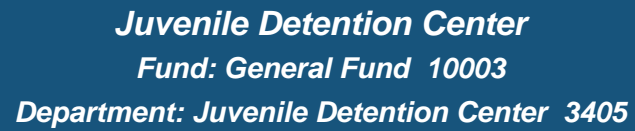
| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Juvenile Detention Center | | | | | |
| 10003-3405 | | | | | |
| 10003-3405 Admin Superv for Detention | 1.00 | .00 | .00 | .00 | .00 |
| Administrative Assistant | .00 | 1.00 | 1.00 | 1.00 | .00 |
| Court Intake Officer (Degree) | 1.00 | .00 | .00 | .00 | .00 |
| Court Psychologist | .00 | .00 | .00 | 1.00 | 1.00 |
| Court Stenographer | 1.00 | 1.00 | .00 | .00 | .00 |
| Detention Officer (Degree) | 6.00 | 3.00 | 7.00 | 9.00 | 8.00 |
| Detention Officer (Non-Degree) | 24.00 | 23.00 | 22.00 | 17.00 | 16.00 |
| Detention Recreation Coord | .00 | 1.00 | .00 | .00 | .00 |
| Detention Stenographer | 3.00 | 4.00 | .00 | .00 | .00 |
| Detention Supervisor | 7.00 | 6.00 | 5.00 | 6.00 | 6.00 |
| Laundry Kitchen Worker | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Master Control Staff | .00 | .00 | 4.00 | 2.00 | 1.00 |
| Supt of Detention Services | 1.00 | 1.00 | .00 | .00 | .00 |
| Training Officer-Detention | .00 | .00 | .00 | .00 | 1.00 |
| ORGANIZATION TOTAL 10003-3405 | 45.00 | 41.00 | 40.00 | 37.00 | 34.00 |



COURTS

Fund: General Fund 10003
Departments: Juvenile Detention Center 3405

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 1,424,954 | 1,349,536 | 1,345,700 | 1,382,755 | 1,375,700 |
| Overtime | 20525 | 292,692 | 419,045 | 431,800 | 390,576 | 431,800 |
| Fringe Benefits | 25501 | 700,521 | 660,906 | 692,500 | 678,063 | 677,300 |
| Internal Services | 30401 | 841 | 865 | 2,000 | 896 | 2,000 |
| Supplies | 30501 | 54,383 | 42,181 | 45,100 | 48,437 | 45,100 |
| Contract Services | 45501 | 292,805 | 277,378 | 279,400 | 341,481 | 283,000 |
| Other | 60501 | 3,837 | 3,999 | 4,400 | 3,644 | 4,000 |
| Medical Fees | 65120 | 183,506 | 166,788 | 174,700 | 171,439 | 174,700 |
| DEPARTMENT TOTAL 10003-3405 | | <u>2,953,538</u> | <u>2,920,697</u> | <u>2,975,600</u> | <u>3,017,290</u> | <u>2,993,600</u> |



\$283,000.00

3405
Org

[illegible]



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Donations Fund Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

The Court receives donations from the Juvenile Court's Women's Board and other charitable organizations and individuals throughout the year.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------|
| 1 | Use funds to help improve the lives of youth and families under the care of the Juvenile Court. |
| 2 | Use funds to support many of the Court's special programs and events. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COURTS

Fund: *Juvenile Court Donations* **21972**

Departments: *Juvenile Ct-Grants* **2403**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| <i>Supplies</i> | 30501 | 2,456 | 6,564 | 10,000 | 9,195 | 10,000 |
| DEPARTMENT TOTAL 21972-2403 | | <u>2,456</u> | <u>6,564</u> | <u>10,000</u> | <u>9,195</u> | <u>10,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Computerization Fund Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

In accordance with the Ohio Revised Code, additional fees are charged on each filing with the court to help cover computerization costs of court. The Court receives about 36,000 annually that are used for hardware and software upgrades.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------|
| 1 | Continue hardware upgrades as needed. |
| 2 | Finish Intake module for Court management system. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COURTS

Fund: *Juvenile Ct Computer* **28519**

Departments: *Juvenile Ct-Computerization* **2415**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| <i>Supplies</i> | 30501 | 29,295 | 19,623 | 10,000 | 9,519 | 15,000 |
| DEPARTMENT TOTAL 28519-2415 | | <u>29,295</u> | <u>19,623</u> | <u>10,000</u> | <u>9,519</u> | <u>15,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Title IV-E Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

Agreement with the Ohio Department of Job & Family Services to draw down federal funds under Title IV-E of the Social Security Act. Seventy-five percent of funds received go to Juvenile Court while the remaining twenty-five percent is paid into the County general fund.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------|
| 1 | Accurate recordkeeping of IV-E cases to allow for the maximum drawdown of funds. |
| 2 | To ensure expenditures of funds are for the improvement of children and youth services in Summit County. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------|--------------------------------|-------------------|-----------------------|
| IV-E funds received | Maximum drawdown of IV-E funds | 884,086.00 | 890,000.00 |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <i>Fund: Juv Ct - IV-E Reimbursement</i> | | | | | |
| <i>Organization: Juvenile Ct-IV-E Reimbursement</i> | | | | | |
| <i>28637-3409</i> | | | | | |
| <i>28637-3409 Administrative Assistant</i> | <i>.00</i> | <i>1.00</i> | <i>.50</i> | <i>.50</i> | <i>1.00</i> |
| <i>Asst to the Chief Magistrate</i> | <i>1.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> |
| <i>CASA/GAL Vol Coordinator</i> | <i>.00</i> | <i>2.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> |
| <i>Casa/GAL Vol Coord/Trn Asst</i> | <i>1.00</i> | <i>2.00</i> | <i>2.00</i> | <i>1.00</i> | <i>1.00</i> |
| <i>Case Manager</i> | <i>3.00</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> | <i>2.00</i> |
| <i>Court Psychologist</i> | <i>.00</i> | <i>2.00</i> | <i>1.00</i> | <i>.00</i> | <i>.00</i> |
| <i>Dir of Comm Outreach & Educatn</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> | <i>.00</i> | <i>.00</i> |
| <i>FRRC Asst Coordinator</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>.65</i> |
| <i>GAL Program Coordinator</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> |
| <i>GAL Staff Attorney</i> | <i>2.00</i> | <i>2.00</i> | <i>2.00</i> | <i>2.00</i> | <i>2.00</i> |
| <i>IV-E Administrator</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>1.00</i> |
| <i>Mental Health Detentn Soc Wrkr</i> | <i>1.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> |
| <i>PT Case Manager</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>1.00</i> |
| <i>Placement Coordinator</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> | <i>1.00</i> |
| <i>Volunteer Coordinator</i> | <i>.00</i> | <i>.00</i> | <i>.00</i> | <i>2.00</i> | <i>.00</i> |
| ORGANIZATION TOTAL 28637-3409 | 11.00 | 13.00 | 9.50 | 8.50 | 10.65 |



COURTS

Fund: Juv Ct - IV-E Reimbursement 28637

Departments: Juvenile Ct-IV-E Reimbursement 3409

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 541,184 | 578,511 | 586,200 | 421,150 | 409,500 |
| Fringe Benefits | 25501 | 170,317 | 151,186 | 178,000 | 153,215 | 158,000 |
| Travel | 37501 | 12,474 | 8,755 | 15,000 | 5,815 | 15,000 |
| Transfers Out | 84999 | 0 | 0 | 70,000 | 0 | 70,000 |
| DEPARTMENT TOTAL 28637-3409 | | <u>723,976</u> | <u>738,451</u> | <u>849,200</u> | <u>580,179</u> | <u>652,500</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Juv Ct - IV-E Reimbursement | | | | | |
| Organization: Juvenile Ct-Maintenance Cost | | | | | |
| 28637-3441 | | | | | |
| 28637-3441 Administrative Assistant | .00 | .00 | .00 | .50 | .50 |
| Dir of Comm Outreach & Educatn | .00 | .00 | .00 | 1.00 | 1.00 |
| GAL Staff Attorney | .00 | .00 | .00 | .00 | 1.00 |
| IV-E Coordinator | .00 | .00 | .00 | .00 | 1.00 |
| Operational Develop/Policy Writer | 1.00 | .00 | .00 | .00 | .00 |
| Probation Officer (degree) | .00 | .00 | 3.00 | .00 | .00 |
| ORGANIZATION TOTAL 28637-3441 | 1.00 | .00 | 3.00 | 1.50 | 3.50 |
| *TOTAL COURTS - JUVENILE COURT | 111.65 | 110.00 | 105.00 | 99.30 | 99.80 |



COURTS

Fund: Juv Ct - IV-E Reimbursement 28637

Departments: Juvenile Ct-Maintenance Cost 3441

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 0 | 85,981 | 134,500 | 130,766 | 235,200 |
| Fringe Benefits | 25501 | 192 | 26,489 | 55,000 | 36,312 | 53,000 |
| Contract Services | 45501 | 194,657 | 63,670 | 120,500 | 50,391 | 50,000 |
| DEPARTMENT TOTAL 28637-3441 | | <u>194,849</u> | <u>176,140</u> | <u>310,000</u> | <u>217,469</u> | <u>338,200</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Driver Intervention Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

Juvenile traffic diversion program that allows juvenile traffic offenders the opportunity to complete a training program which will result in the dismissal of their offense upon successful completion.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------|
| 1 | Address risk factors encountered while driving. |
| 2 | Teach driver's responsibilities behind wheel of car. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COURTS

Fund: Juv Ct Driver Intervention Prog 28640

Departments: Juv Ct-Driver Intervention Prog 3442

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Supplies | 30501 | 0 | 0 | 3,400 | 3,323 | 3,400 |
| Contract Services | 45501 | 6,400 | 7,000 | 7,000 | 6,800 | 7,000 |
| DEPARTMENT TOTAL 28640-3442 | | <u>6,400</u> | <u>7,000</u> | <u>10,400</u> | <u>10,123</u> | <u>10,400</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Legal Research Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

In accordance with Ohio Revised Code, additional fees are charged on each filing with the Court to help cover legal research costs of Court. Funds collected are quite nominal, about 5,000.00 per year. They are used to help defray the cost of the Court's Lexis contract.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--|
| 1 | |
| 2 | |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COURTS

Fund: Juv-Legal Research,Computer 28644

Departments: Juvenile Ct-Legal Research 2411

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 6,130 | 4,431 | 5,000 | 4,636 | 10,000 |
| DEPARTMENT TOTAL 28644-2411 | | <u>6,130</u> | <u>4,431</u> | <u>5,000</u> | <u>4,636</u> | <u>10,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Special Projects Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

In accordance with the Ohio Revised Code, the Court has established a special project fee on each filing to pay for special projects of the Court. The Court expects to receive about 65,000.00 in 2015, and that money will be used for upgrades to the digital recording and case management systems.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------|
| 1 | Upgrade or add modules to case management system. |
| 2 | Upgrade digital recording system. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COURTS

Fund: **Juvenile Ct-Special Projects** **28646**

Departments: **Juv Ct Special Projects** **2417**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 94,340 | 56,497 | 80,000 | 67,534 | 70,000 |
| DEPARTMENT TOTAL 28646-2417 | | <u>94,340</u> | <u>56,497</u> | <u>80,000</u> | <u>67,534</u> | <u>70,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Clerks Fees Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

The Clerk fees fund was established in 2012 to comply with IRS regulation 6045 that requires every payer engaged in a trade or business who, in the course of that trade or business, makes payments aggregating 600 dollars or more during a calendar year to an attorney in connection with legal services must provide a 1099 to the attorney.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------|
| 1 | Compliance with IRS regulation 6045. |
| 2 | |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COURTS

Fund: **Juvenile Court Clerk Fees** **28647**

Departments: **Juvenile Court-Clerk Fee** **2403**

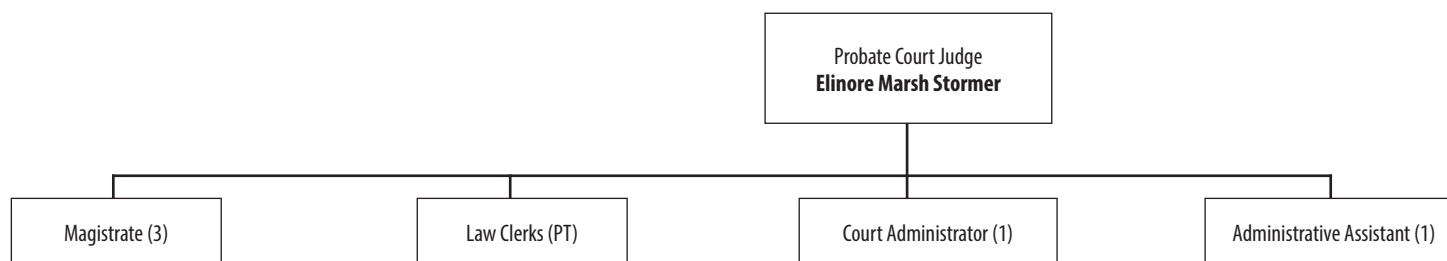
| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 8,691 | 6,448 | 10,000 | 3,935 | 10,000 |
| DEPARTMENT TOTAL 28647-2403 | | <u>8,691</u> | <u>6,448</u> | <u>10,000</u> | <u>3,935</u> | <u>10,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

COMMON PLEAS - PROBATE DIVISION

Judge Elinore Marsh Stormer

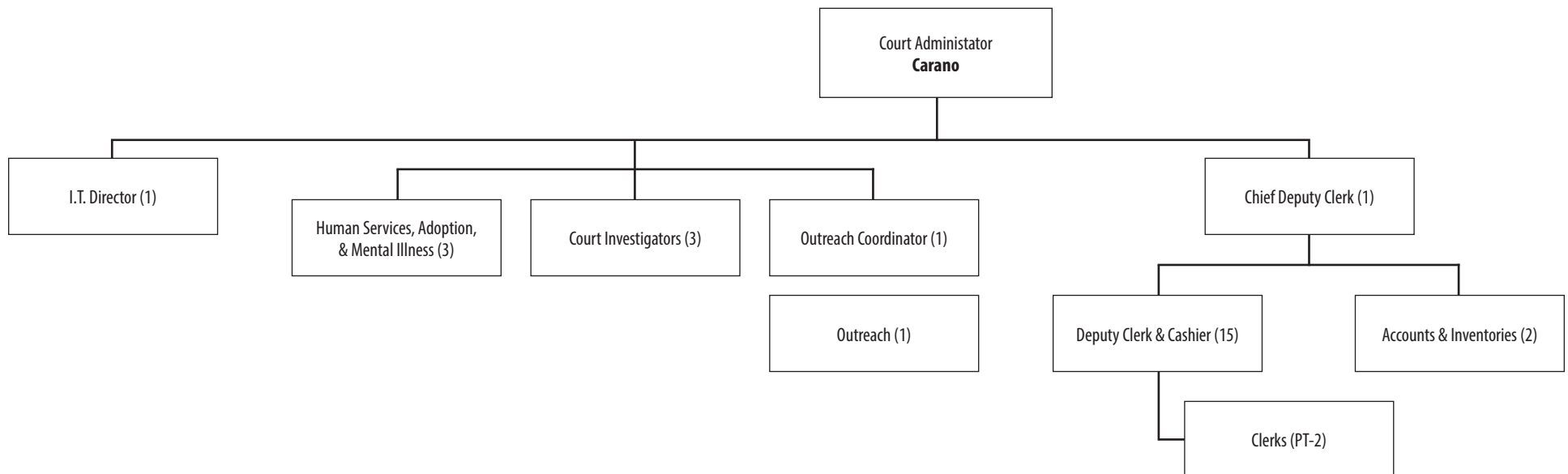




COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

COMMON PLEAS - PROBATE DIVISION
COURT ADMINISTRATION

Judge Elinore Marsh Stormer





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: General Office

Probate Court

The Summit County Probate Court respectfully submits the 2017 budget proposal for Summit County Council and County Executive review. Improvements to the physical environment and technological upgrades are the court's main priorities.

In 2016, major renovations were made to the Probate clerk's office area. This improvement has created a user friendly environment that includes a public viewing station with computers, and a private workspace with comfortable seating. Each clerk now provides individual service to attorneys and the public in order to accommodate their particular needs. The renovations include brighter lighting and sound panels that reduce the noise level. All costs for renovations were paid from by the Probate Court Special Projects Fund, with a savings of over \$200,000.00 in the County's Capital Improvement fund.

During the balance of 2016 and through 2017, the court will continue with plans to improve the physical environment in the Administration and Courtroom areas. Expenses for these improvements will be paid for by the Courts Special Projects fund. The court continues to reduce its reliance on the county's general fund for items such as travel and education, computerization, computerization salaries, legal research and community outreach. This translates into approximately 30% savings to the County general fund.

The Court is strongly committed to serving those who will need Probate Court services while focusing on efficiently and effectively improving operations without further cost to County taxpayers.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: General Office Probate Court

PROGRAM DESCRIPTION & CHALLENGES

The Court of Common Pleas, Probate Division, resolves cases in regards to estates, guardianships, trusts, wills, adoptions and mental illness. The Court returns a substantial amount of funding to the General Fund through the collection of court costs and fees which are established by the Ohio Legislature.

Challenges include ongoing technological expenses and upgrades to the physical environment of the courtroom and administrative offices.

Costs for guardianship cases will increase as the population continues to grow.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continue technological upgrades for case-flow improvement, continue to implement cost saving programs and conveniences to the public. Continue improvements to the physical environment of the court. |
| 2 | Continue collaborative programs with agencies for Volunteer Guardian Program. Continue recruitment of volunteer Senior Visitors and Guardians. Implement additional programs to assist with aging population and mentally ill. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| COURTS - PROBATE COURT | | | | | |
| <i>Fund: General Fund</i> | | | | | |
| <i>Organization: Probate Court</i> | | | | | |
| 10003-2204 | | | | | |
| 10003-2204 Account Clerk 1 | 1.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| Accounts Supervisor | 1.00 | .00 | .00 | .00 | .00 |
| Administrative Assistant | 1.00 | 1.40 | .50 | .50 | .50 |
| Adoption Clerk 1 | 1.00 | 2.00 | 2.00 | 1.00 | 1.00 |
| Assistant Admin Bailiff | 1.00 | .00 | .00 | .00 | .00 |
| Bookkeeping Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Cashier 1 | 1.00 | 2.00 | .00 | .00 | .00 |
| Chief Deputy Administrator | 1.00 | .00 | .00 | .00 | .00 |
| Chief Magistrate | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Civil Commitment Clerk 1 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Community Outreach Coordinator | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Community Outreach Sp | .00 | .00 | .00 | .00 | 1.00 |
| Counter Clerk 1 | 3.00 | 2.00 | 5.00 | 5.00 | 6.00 |
| Court Administrator | .00 | .90 | .90 | .90 | .90 |
| Deputy Clerk | .00 | 2.00 | 2.00 | .00 | 1.00 |
| Deputy Court Administrator | .00 | .90 | 1.00 | 2.00 | 1.00 |
| Docket Appointment Clerk 1 | .00 | .00 | 1.00 | 1.00 | 1.00 |
| Docket Appointment Clerk 2 | 1.00 | 1.00 | .00 | .00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|-------------------------------|-----------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 10003-2204 | General Office Supervisor | 1.00 | 1.00 | 1.00 | .00 | .00 |
| | Human Services Receptionist | .00 | .00 | .00 | 1.00 | 1.00 |
| | Investigator 1 | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| | Investigator 3 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Judicial Attorney | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | Magistrate 1 | 3.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| | Marriage License Clerk 1 | 3.00 | 2.00 | 3.00 | 1.00 | 3.00 |
| | Marriage License Clerk 2 | 1.00 | .00 | .00 | .00 | .00 |
| | Probate Court Judge | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Records Clerk 1 | 2.00 | 2.00 | 2.00 | 3.00 | 3.00 |
| | Records Room Supervisor | 1.00 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 10003-2204 | | 31.00 | 31.20 | 31.40 | 28.40 | 31.40 |



COURTS

Fund: General Fund 10003
Departments: Probate Court 2204

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 |
| Salaries-Employees | 20501 | 1,379,499 | 1,416,465 | 1,350,900 | 1,344,603 | 1,436,800 |
| Fringe Benefits | 25501 | 524,352 | 548,790 | 555,100 | 530,035 | 589,400 |
| Transcripts | 27103 | 295 | 0 | 0 | 0 | 2,000 |
| Internal Services | 30401 | 42,575 | 52,100 | 52,100 | 52,100 | 52,600 |
| Supplies | 30501 | 24,035 | 19,626 | 30,000 | 26,080 | 30,000 |
| Vehicle Fuel/Repair | 40501 | 1,981 | 1,189 | 6,000 | 96 | 6,000 |
| Contract Services | 45501 | 45,287 | 8,511 | 97,500 | 100,230 | 22,200 |
| Utilities | 50501 | 0 | 0 | 600 | 0 | 600 |
| Advertising/Printing | 58501 | 0 | 0 | 3,100 | 2,234 | 3,100 |
| DEPARTMENT TOTAL 10003-2204 | | <u>2,032,025</u> | <u>2,060,681</u> | <u>2,109,300</u> | <u>2,069,378</u> | <u>2,156,700</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Computerization

Probate Court

Per O.R.C. 2303.201, the Court collects fees from filings to be placed in the computerization fund.

Ongoing updates and changes to the Probate Court website continue. The website provides online resources and information for attorneys and the public.

Technological improvements, hardware replacement, updates and maintenance are scheduled for 2017.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Computerization Probate Court

PROGRAM DESCRIPTION & CHALLENGES

Per O.R.C. 2303.201, fees collected are placed in a separate fund for procuring and maintaining computerization of the court. The case management system will continue with upgrades in addition to yearly maintenance and support, greatly improving the efficiency of Probate Court case flow.

Challenges include the increasing costs of hardware and maintenance.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------|
| 1 | Maintain CMS releases and updates and continue maintenance and support, hardware and software upgrades. |
| 2 | Hardware replacement in the next one to two years. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Probate Computerization | | | | | |
| Organization: Probate Ct-Computerization | | | | | |
| 28522-2211 | | | | | |
| 28522-2211 Administrative Assistant | .00 | .10 | .00 | .00 | .00 |
| Computer Operations Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Court Administrator | .00 | .10 | .10 | .10 | .10 |
| Mental Illness Clerk | .00 | .10 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 28522-2211 | 1.00 | 1.30 | 1.10 | 1.10 | 1.10 |
| *TOTAL COURTS - PROBATE COURT | 32.00 | 32.50 | 32.50 | 29.50 | 32.50 |



COURTS

Fund: Probate Computerization 28522

Departments: Probate Ct-Computerization 2211

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 72,613 | 74,814 | 72,200 | 72,158 | 73,800 |
| Fringe Benefits | 25501 | 19,493 | 19,526 | 18,800 | 18,756 | 19,400 |
| Supplies | 30501 | 7,523 | 1,796 | 6,000 | 3,704 | 15,000 |
| Travel | 37501 | 0 | 130 | 1,000 | 53 | 2,500 |
| Contract Services | 45501 | 86,253 | 73,009 | 90,500 | 85,223 | 73,200 |
| Equipment | 70501 | 13,980 | 6,308 | 4,000 | 2,394 | 15,000 |
| DEPARTMENT TOTAL 28522-2211 | | <u>199,862</u> | <u>175,584</u> | <u>192,500</u> | <u>182,287</u> | <u>198,900</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Mental Health Probate Court

PROGRAM DESCRIPTION & CHALLENGES

Per O.R.C. 5122.43(B), costs, fees and expenses for Mental Health services are appropriated through a separate Mental Health Fund. Per O.R.C., reimbursements are made from the State of Ohio per allowable expenses.

The increasing amount of mental illness cases continue to create a challenge.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------|
| 1 | Process Mental Illness hearings and bill accordingly to Counties for allowable State reimbursements. |
| 2 | |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COURTS

Fund: Probate Ct-Mental Health 28668

Departments: Probate Ct-Mental Health 2217

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Other | 60501 | 47,900 | 62,450 | 135,000 | 77,955 | 60,000 |
| DEPARTMENT TOTAL 28668-2217 | | <u>47,900</u> | <u>62,450</u> | <u>135,000</u> | <u>77,955</u> | <u>60,000</u> |



COURTS

Fund: Domestic Violence Trust 28270

Departments: Probate-Marriage License 3503

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Grants | 65111 | 50,660 | 50,626 | 60,000 | 51,663 | 60,000 |
| DEPARTMENT TOTAL 28270-3503 | | <u>50,660</u> | <u>50,626</u> | <u>60,000</u> | <u>51,663</u> | <u>60,000</u> |



COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

Ninth District Court of Appeals

PROGRAM DESCRIPTION & CHALLENGES

The Courts of Appeals is established by Section 1, Article IV of the Ohio Constitution, and their jurisdiction is outlined in Section 3, Article IV. As intermediate level appellate courts, their primary function is to hear appeals from the common pleas, municipal, and county courts. Each case is heard and decided by a panel of three judges.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--|
| 1 | |
| 2 | |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



COURTS

Fund: General Fund 10003
Departments: Court Of Appeals 2005

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Expenses-Foreign Judge | 27104 | 1,031 | 913 | 1,000 | 913 | 1,000 |
| Internal Services | 30401 | 11,630 | 12,079 | 14,000 | 12,649 | 14,000 |
| Supplies | 30501 | 27,676 | 26,502 | 26,600 | 12,371 | 26,600 |
| Travel | 37501 | 2,038 | 13,056 | 12,300 | 10,925 | 12,300 |
| Contract Services | 45501 | 24,928 | 23,011 | 24,900 | 24,451 | 49,700 |
| Other | 60501 | 26,118 | 23,962 | 28,500 | 29,632 | 28,500 |
| DEPARTMENT TOTAL 10003-2005 | | <u>93,419</u> | <u>99,524</u> | <u>107,300</u> | <u>90,941</u> | <u>132,100</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

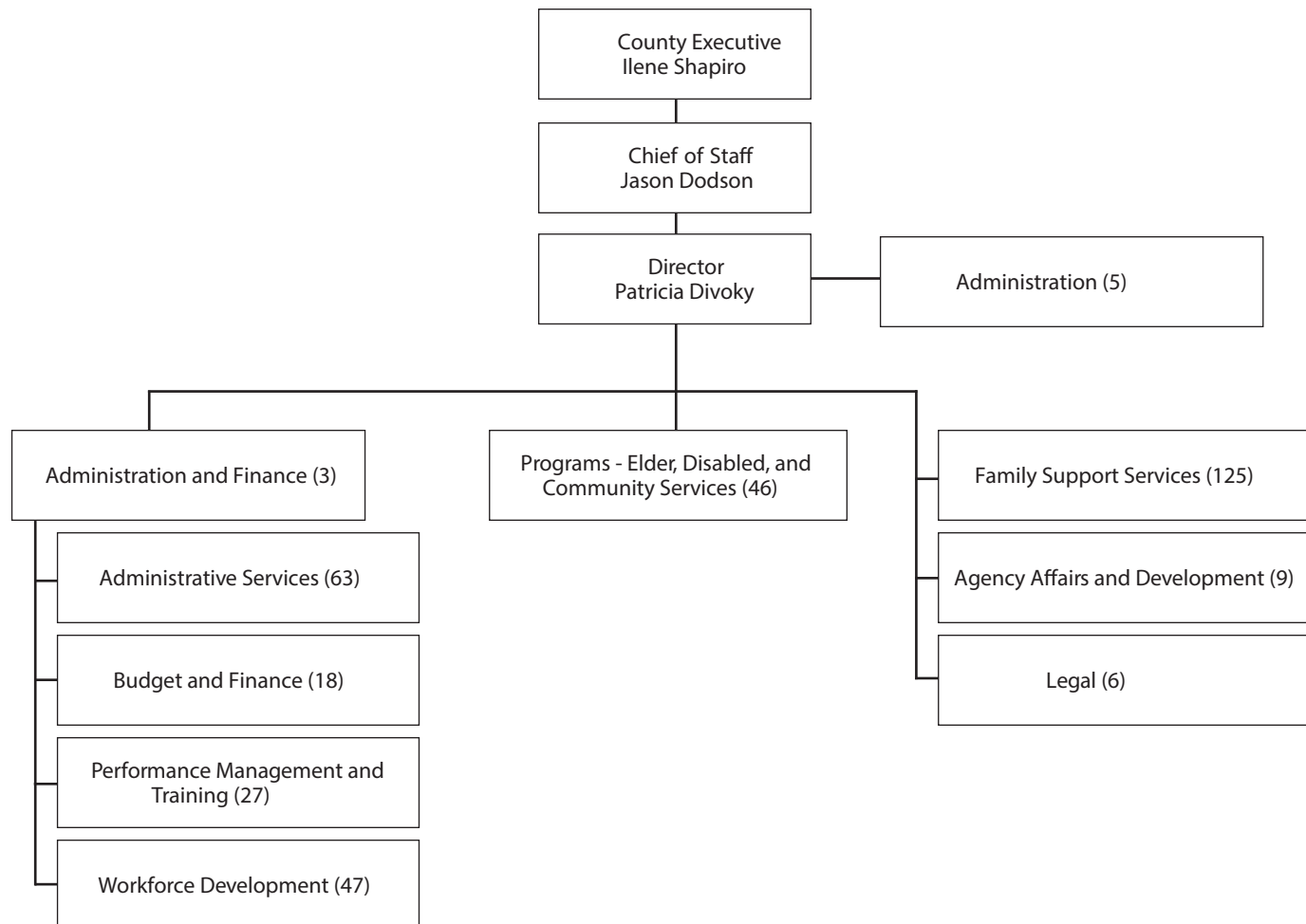
JOB & FAMILY SERVICES



COUNTY OF SUMMIT THE HIGH POINT OF OHIO

DEPARTMENT OF JOB AND FAMILY SERVICES

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson
Director of Job and Family Services • Patricia Divoky



Job & Family Services-Shared Costs

Fund: Job & Family Services 20011

Department: PA Revenue 7101

Allocation Comparison

| Budget Reference Description | 2014 Allocation | 2015 Allocation | 2016 Allocation | 2017 Allocation | Incr/(Decr) 2017 vs. 2016 | % Incr/(Decr) | Notes |
|--------------------------------------------------|----------------------|----------------------|----------------------|----------------------|------------------------------|------------------|-----------------------------------------------------------------------|
| Local Funding | | | | | | | |
| Mandated Share | 3,392,978.00 | 3,430,663.00 | 3,402,963.00 | 3,480,970.00 | 78,007.00 | 2.30% | County General Fund mandate |
| Subtotal - Mandated Local Contribution | 3,392,978.00 | 3,430,663.00 | 3,402,963.00 | 3,480,970.00 | 78,007.00 | 2.30% | |
| State Funding | | | | | | | |
| Income Maintenance | 1,994,622.00 | 1,685,579.94 | 1,695,869.00 | 1,666,395.00 | (29,474.00) | -1.48% | State match for Food Assistance & Disability Assistance |
| Medicaid Income Maintenance | 1,016,043.14 | 1,273,135.06 | 1,280,905.00 | 1,258,643.00 | (22,262.00) | -2.19% | State match for Medicaid |
| Medicaid Enhanced Match | 285,664.00 | 281,177.00 | 292,424.00 | 290,264.00 | (2,160.00) | -0.76% | State match for the new MAGI Medicaid |
| Community & Protective Service/ 533 Line Item | 591,580.00 | 573,592.00 | 551,045.00 | 563,158.00 | 12,113.00 | 2.05% | Flexible spending line item - 533 refers to the state budget line |
| Adult Protective Services (APS) | 23,102.00 | 22,811.00 | 30,000.00 | 30,000.00 | 0.00 | 0.00% | State allocation |
| Social Services Operating | 247,621.00 | 237,716.00 | 247,225.00 | 237,336.00 | (9,889.00) | -3.99% | State allocation - supplements APS |
| Subtotal - State Allocations | 4,158,632.14 | 4,074,011.00 | 4,097,468.00 | 4,045,796.00 | (51,672.00) | -1.24% | |
| Federal Funding | | | | | | | |
| Child Care Non-Admin | 475,757.00 | 442,371.00 | 455,673.00 | 450,078.00 | (5,595.00) | -1.18% | Child Care eligibility/determination |
| Child Care Admin | 346,006.00 | 321,724.00 | 331,399.00 | 327,330.00 | (4,069.00) | -1.18% | Supplements CC Non-Admin |
| TANF Regular | 4,223,161.00 | 4,054,235.00 | 4,141,104.00 | 3,975,460.00 | (165,644.00) | -3.92% | Temporary Assistance to Needy Families |
| TANF Administration | 5,296,742.00 | 5,099,524.00 | 4,947,929.00 | 4,768,119.00 | (179,810.00) | -3.39% | TANF administrative expenditures |
| TANF Earnings/Collections | 23,743.00 | 22,809.00 | 16,034.00 | 15,000.00 | (1,034.00) | -4.35% | Supplements TANF Regular Allocation |
| TANF CCMEP Regular | 0.00 | 0.00 | 0.00 | 3,407,775.00 | 3,407,775.00 | n/a | TANF CCMEP administrative exp. |
| TANF CCMEP Administration | 0.00 | 0.00 | 0.00 | 253,100.00 | 253,100.00 | n/a | TANF CCMEP expenditures |
| Title XX/TANF Transfer | 2,802,362.00 | 2,725,518.00 | 2,616,497.00 | 2,683,901.00 | 67,404.00 | 2.41% | Supplements TANF Regular Allocation |
| Title XX Base | 1,278,577.00 | 1,290,858.00 | 1,338,483.00 | 1,392,022.00 | 53,539.00 | 4.19% | Federal allocation - supplements APS |
| FAET 100% | 208,301.00 | 157,717.00 | 151,408.00 | 125,607.00 | (25,801.00) | -12.39% | Food Assistance Employment & Training |
| FAET Operating | 0.00 | 0.00 | 0.00 | 39,242.00 | 39,242.00 | n/a | Food Assistance Employment & Training; requires 50% state/local match |
| FAET Participation | 221,038.00 | 212,380.00 | 155,200.00 | 153,940.00 | (1,260.00) | -0.57% | Direct services to FAET clients |
| Refugee Cash & Medical | 0.00 | 27,000.00 | 27,000.00 | 27,000.00 | 0.00 | 0.00% | Refugee eligibility/determination |
| Fraud Awareness | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 0.00 | 0.00% | Fraud awareness campaign |
| Subtotal - Federal Allocations | 14,877,687.00 | 14,356,136.00 | 14,182,727.00 | 17,620,574.00 | 3,437,847.00 | 23.11% | |
| Total - All Allocations | 22,429,297.14 | 21,860,810.00 | 21,683,158.00 | 25,147,340.00 | 3,464,182.00 | 15.44% | |

Job & Family Services-Shared Costs
Fund: Job & Family Services 20011
Department: PA Revenue 7101

Reconciliation of Federal/State Allocations to the 2017 County Budget

| | Increase/ (Decrease) | Original Budget 2017 | Revised Budget 2016 | Revised Budget 2015 | |
|-------------------------------------------------------|-------------------------|----------------------------|---------------------------|---------------------------|-----------------------------------------------------------------------|
| Allocation letter | (165,644) | 3,975,460 | 4,141,104 | 4,053,735 | TANF Regular – Temporary Assistance for Needy Families - 93.558 |
| Allocation letter | (179,810) | 4,768,119 | 4,947,929 | 5,099,524 | TANF Admin– Temporary Assistance for Needy Families - 93.558 |
| Allocation letter (New 7/1/16) | 2,557,775 | 3,407,775 | 850,000 | - | TANF CCMEP Regular – Temporary Assistance for Needy Families - 93.558 |
| Allocation letter (New 7/1/16) | 203,100 | 253,100 | 50,000 | - | TANF CCMEP Admin– Temporary Assistance for Needy Families - 93.558 |
| Estimated-no allocation letter yet | (5,000) | 15,000 | 20,000 | 22,809 | TANF Earnings & Collections - 93.558 |
| Allocation letter | (29,474) | 1,666,395 | 1,695,869 | 2,012,043 | Income Maintenance Control – State Funds |
| Calculated - 50% Federal match | 1,125,264 | 3,335,000 | 2,209,736 | 7,013,448 | Federal Food Assistance - 10.561 |
| Allocation letter-transfer to IM Control | (22,262) | 1,258,643 | 1,280,905 | 946,672 | Medicaid IM Control - State Funds |
| Calculated - 50% Federal match | (1,894,727) | 135,000 | 2,029,727 | 2,840,017 | Federal Medicaid - 93.778 |
| Allocation letter | (2,160) | 290,264 | 292,424 | 281,177 | Medicaid Enhanced Match - State Funds |
| Estimated-additional dollars-no allocation letter yet | 200,000 | 200,000 | - | - | Medicaid Enhanced Match - State Funds - Projected Increase in Funding |
| One-time allocation | - | - | - | 39,219 | Medicaid Special Projects Enhanced Match - State Funds |
| Calculated - 75% Federal match | 1,683,771 | 10,635,000 | 8,951,229 | 961,188 | Federal Medicaid Enhanced - 93.778 |
| Federal Pass-Thru | - | - | - | - | State Children Health Incentive Program (SCHIP) - 93.767 |
| Allocation letter | (5,595) | 450,078 | 455,673 | 442,371 | County Child Care Non-Admin - 93.575 |
| Allocation letter | (4,069) | 327,330 | 331,399 | 321,724 | County Child Care Admin - 93.575 |
| Allocation letter | 67,404 | 2,683,901 | 2,616,497 | 2,725,518 | Title XX TANF Transfer - 93.667 |
| Allocation letter | 53,539 | 1,392,022 | 1,338,483 | 1,275,858 | Title XX Base (Social Services Block Grant) - 93.667 |
| Allocation letter | - | 30,000 | 30,000 | 22,811 | Adult Protective Services– State Funds |
| Allocation letter | (9,889) | 237,336 | 247,225 | 237,716 | Social Services Operating – State Funds |
| Allocation letter | 12,113 | 563,158 | 551,045 | 573,592 | Community & Protective Services- State Line Item 533 |
| Estimated-no allocation letter yet | (21,408) | 130,000 | 151,408 | 331,297 | Food Assistance Employment & Training (FAET)-100% - 10.561 |
| Estimated-no allocation letter yet | (25,000) | 75,000 | 100,000 | 106,190 | FAET Participation-50% - State Funds |
| Estimated-no allocation letter yet | (25,000) | 75,000 | 100,000 | 106,190 | FAET Participation-50% - Federal Funds - 10.561 |
| Allocation letter | - | 27,000 | 27,000 | 27,000 | Refugee Cash Assistance - 93.566 |
| Estimated-no allocation letter yet | - | 2,000 | 2,000 | 2,000 | Fraud Awareness - State Funds |
| Federal Pass-Thru | 500,000 | 2,200,000 | 1,700,000 | 1,650,000 | Medicaid NET Transportation |
| Projected (Pass-Thru) | 75,000 | 430,000 | 355,000 | 400,000 | Outstationed Eligibility (Medicaid) - 93.778 |
| Projected | (160,000) | 690,000 | 850,000 | 660,000 | WIOA Reimbursement |
| Subtotal-Grant Revenue | 3,927,928 | 39,252,581 | 35,324,653 | 32,152,099 | Subtotal-Grant Revenue |
| SFY2017 amount | 78,007 | 3,480,970 | 3,402,963 | 3,416,813 | Mandated Share - County General Fund |
| Other Revenue | (156,000) | 840,000 | 996,000 | 685,000 | Other Revenue |
| Total Revenues | 3,849,935 | 43,573,551 | 39,723,616 | 36,253,912 | Total Revenues |
| <hr/> | | | | | |
| 7103 - Shared Costs | | 12,279,200 | 11,911,100 | 11,379,140 | 7103 Budget Shared |
| 7105 - Family Support | | 15,581,700 | 14,689,500 | 14,883,566 | 7105 Budget Family Support Services |
| 7107 - Child & Adult Services | | 1,080,000 | 1,003,600 | 922,380 | 7107 Budget Child & Adult Services |
| 7125 - Title XX TANF Services | | 10,824,400 | 7,796,000 | 6,600,000 | 7125 Budget Tile XX TANF Services |
| 7128 - Enhanced Medicaid | | 1,031,500 | 1,721,600 | 796,990 | 7128 Budget Enhanced Medicaid |
| 7129 - Pass-Thru | 500,000 | 2,200,000 | 1,700,000 | 1,650,000 | 7129 Budget Medicaid/EMT Transportation Federal Pass Thru |
| Expense Budget | | 42,996,800 | 38,821,800 | 36,232,076 | Expense Budget |
| <hr/> | | | | | |
| Total Revenues | 2,149,935 | 43,573,551 | 41,423,616 | 37,903,912 | |
| Expense Budget | 2,475,000 | 42,996,800 | 40,521,800 | 37,882,076 | |
| Difference | | 576,751 | 901,816 | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Shared 7103

Job and Family Services

PROGRAM DESCRIPTION & CHALLENGES

The **Administrative Division** comprises the director, assistant directors, Legal Counsel, and Agency Affairs and Development. The Administrative Division develops and oversees the general service delivery of programs to the residents of Summit County. **Legal Counsel** represents the agency in legal matters, responds to record requests, and handles client complaints involving legal issues; Legal Counsel also oversees and manages the contracting process for the purchase of social services provided to by Summit County residents and administrative services for the purchase of good and services for agency operations.

Agency Affairs and Development is responsible for disseminating relevant information to staff, clients, providers, the community, and elected/appointed officials via the agency's internal and external websites and a variety of communication materials, including agency forms, marketing materials, signage, annual reports, press releases, and public service announcements.

The **Budget and Finance Division** is responsible for maintaining the financial integrity of the agency. This division applies for and draws down all federal and state funding, monitors and tracks expenditures against the various revenue streams, and uploads financial data to the state. Further, the division develops, monitors, and maintains federal, state, and county budgets. Four units are organized under this division. External Audit and Compliance ensures that all contract provisions are met and that the contracted vendors meet federal and state guidelines. The Purchasing Unit is responsible for all purchases and the tracking of inventory. Accounts Payable monitors expenses against purchase orders, submits vouchers for payment of invoices, and processes supplemental child care payments. Accounts Receivable collects revenues and tracks federal, state, and local funds.

Building Operations, a coordinated effort with the Summit County Department of Administrative Services, is responsible for the safe and efficient daily operation of the facilities. Building Operations provides support for various programs and staff at the Triangle Building, OhioMeansJobs (OMJ) Center, and satellite locations, as well as managing supplies and equipment to effectively maintain existing facilities while identifying needs and coordinating the storage, relocation, and purchasing of equipment and furniture in a cost-effective manner.

Management Information Systems (MIS), coordinated through the Summit County Office of Information Technology, are responsible for procuring and/or developing software solutions and maintaining all technology (hardware and software) used throughout the agency. The department includes a network/client systems manager who oversees the agency help desk staffed with four technicians whose duties include troubleshooting and the installation of computers, printers, copiers, telephone systems, and miscellaneous equipment, as needed.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Shared 7103

Job and Family Services

PROGRAM DESCRIPTION & CHALLENGES (continued)

The Administrative Division has identified a number of challenges related to the agency's relocation:

1. JFS Building Operations will work with the Summit County Department of Administrative Services to coordinate in-house and contracted maintenance staff in multiple facilities to ensure a reliable and cost-effective maintenance program and maintain current operations while identifying furniture and equipment that needs to be purchased, and/or transferred, scrapped, or auctioned.
2. MIS division will transition to the Summit County Office of Information Technology, and JFS will coordinate all IT and telecommunication activities with Summit MIS.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Agency Affairs and Development will update all agency-related content, including building signage, forms, documents, and other materials, to reflect the placement of an interim county executive; will also produce a community report, revamp the external website, and update/create marketing materials for outreach, all of which were delayed due to the move to a new facility. |
| 2 | Replace aging IT equipment at the OMJ Center and satellite offices, and work with Summit County Office of Information Technology to coordinate IT support for all DJFS facilities. |
| 3 | Work with Summit County Department of Administrative Services to coordinate maintenance support at the Triangle Building and OMJ Center, including the Conexis program that operates out of the OMJ Center. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Shared 7103

Job and Family Services

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|------------------------------|
| Targeted surveys, number of client visits, and actual website hits. | Update and create marketing materials for outreach and revamp the agency's external website. | Postponed due to agency move | 06.30.17 |
| Complete procurement and installation of aging IT equipment at the OMJ Center and satellite offices within budget parameters; produce an accurate pre- and post-inventory asset list. | Address IT challenges in a timely manner to ensure reliable services to staff and clients. In conjunction with the Office of Information Technology, identify equipment to be replaced, determine budget availability, obtain quotes and purchase items, and update the inventory asset list to reflect acquisitions and disposals. | Discussion with OIT staff | 06.30.17 |
| No operational downtime. | Maintain current building operations and IT systems for maximum operational time, and coordinate purchasing and installation as required. | New-building transition with staff, county, and state went smoothly. | 06.30.17 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| JOB & FAMILY SERVICES | | | | | |
| <i>Fund: Public Assistance</i> | | | | | |
| <i>Organization: JFS-Shared Costs</i> | | | | | |
| <i>20011-7103</i> | | | | | |
| 20011-7103 | | | | | |
| <i>Accountant 3</i> | .00 | .00 | .00 | 1.00 | 1.00 |
| <i>Accounting Specialist</i> | 6.00 | 6.00 | 5.00 | 3.00 | 2.00 |
| <i>Administrative Assistant</i> | 6.00 | 5.00 | 4.00 | 4.00 | 5.00 |
| <i>Administrative Liaison DHS</i> | 1.00 | 1.00 | 1.00 | 1.00 | .44 |
| <i>Assistant Director - DJFS</i> | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| <i>Assistant Director of IT</i> | .00 | .00 | .00 | .00 | .50 |
| <i>Assistant Payroll Supervisor</i> | 1.00 | .00 | .00 | .00 | .00 |
| <i>Asst Cnty Human Serv Administr</i> | 5.00 | 3.00 | 3.00 | 1.00 | 4.00 |
| <i>Asst Director of Administratn</i> | 2.00 | 1.00 | 3.00 | 1.00 | 1.00 |
| <i>Attorney 2</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Building Maint Superintendent</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| <i>Building Maintenance Supervisr</i> | 1.00 | 1.00 | .00 | .00 | .00 |
| <i>Chief Information Officer</i> | .00 | .00 | .00 | .00 | .19 |
| <i>Clerk II</i> | .00 | .00 | 1.00 | .00 | 1.00 |
| <i>Compliance Officer</i> | 1.00 | 1.00 | .00 | .00 | .00 |
| <i>Computer Operator II</i> | .00 | .00 | 1.00 | 1.00 | .00 |
| <i>Computer Sys/Software Analyst 2</i> | .00 | .00 | 1.00 | 1.00 | .00 |
| <i>Computer System Soft Analyst I</i> | .00 | .00 | .00 | .00 | 1.50 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 20011-7103 <i>Computr System Soft Analyst II</i> | .00 | .00 | .00 | .00 | 2.00 |
| <i>Contract Negotiator/Evaluator</i> | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Custodial Worker</i> | 5.00 | 6.00 | 5.00 | .30 | .00 |
| <i>Data Control Technician</i> | 3.00 | 3.00 | 3.00 | 3.00 | .00 |
| <i>Delivery Driver</i> | 1.00 | 1.00 | .00 | 1.00 | 1.00 |
| <i>Deputy Dir - Labor Relations</i> | .20 | .42 | .19 | .25 | .00 |
| <i>Deputy Director - Executive</i> | .00 | .00 | 1.00 | 3.00 | 1.00 |
| <i>Deputy Director-HRD/Personnel</i> | .25 | .42 | .43 | .00 | .00 |
| <i>Deputy Director-Law</i> | .00 | .00 | .00 | .00 | .13 |
| <i>Dir of Job & Family Services</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Director of Human Resources</i> | .40 | .42 | .49 | .49 | .75 |
| <i>Executive Assistant 1</i> | 9.75 | 10.78 | 9.99 | 7.94 | 11.45 |
| <i>Executive Assistant 2</i> | .00 | .00 | 1.00 | 1.20 | .24 |
| <i>Fiscal Officer 1</i> | 1.00 | 1.00 | 1.00 | 1.00 | 2.00 |
| <i>Fiscal Officer 3</i> | 1.00 | 1.26 | 1.20 | 1.00 | 1.00 |
| <i>Grant Program Analyst</i> | .00 | 1.00 | 1.00 | .00 | .00 |
| <i>Human Resource Admin Spc 1</i> | 1.00 | .52 | .67 | .00 | .00 |
| <i>Income Maintenance Worker III</i> | 3.00 | 3.00 | 7.00 | .00 | .00 |
| <i>Info Sys (IS) Develop Manager</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| <i>Inventory Control Specialist</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Investigator I</i> | .00 | .00 | 8.00 | .00 | .00 |
| <i>Investigator II</i> | .00 | .00 | 2.00 | .00 | .00 |
| <i>Legal Assistant</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 20011-7103 <i>Maintenance Administrator - EX</i> | .00 | .00 | .00 | 1.00 | 1.00 |
| <i>Maintenance Repair Worker</i> | 4.00 | 4.00 | 3.00 | .70 | .00 |
| <i>Network Client Systems Manager</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Office Manager</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Ombudsman DHS</i> | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Payroll Supervisor</i> | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Personnel Admin 2-HRC/AUD</i> | .00 | .00 | .00 | .60 | .61 |
| <i>Personnel Officer 2 DHS</i> | .00 | .00 | .00 | .80 | 1.10 |
| <i>Print Machine Operator</i> | 1.00 | 1.00 | 1.00 | 1.00 | 2.00 |
| <i>Public Inquiries Assistant II</i> | 17.00 | 14.00 | 18.00 | 24.00 | 28.00 |
| <i>Purchasing Specialist 1</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Relational Data Base Admin 3</i> | .00 | .00 | .00 | 1.00 | 1.00 |
| <i>Research Analyst</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| <i>Secretary I</i> | .00 | .00 | 1.00 | 1.00 | 1.00 |
| <i>Senior Administrator-EXE</i> | .00 | .00 | .00 | .55 | .79 |
| <i>Social Oper Administrator DHS</i> | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| <i>Social Program Adminstrtr DHS</i> | 3.00 | 2.00 | 2.00 | 2.00 | 1.00 |
| <i>Social Program Analyst DHS</i> | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| <i>Social Program Coordinator DHS</i> | 1.00 | 2.00 | 3.00 | 2.00 | 2.00 |
| <i>Social Program Manager DHS</i> | 3.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| <i>Social Program Supervisor DHS</i> | 2.00 | 2.00 | 4.00 | 8.00 | 6.00 |
| <i>Support Services Administrator</i> | .00 | .00 | .00 | 1.00 | 1.00 |
| <i>Telecommunications Coord - EX</i> | 1.00 | 1.00 | 1.00 | 1.00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 20011-7103 | Temp Custodial Worker | .00 | .00 | .00 | .90 | .00 |
| | Temp Maintenance Repair Worker | .00 | .00 | .00 | .70 | .00 |
| | Training Adm & EEO Compl Offic | .00 | .42 | .38 | .40 | .44 |
| | Training Officer 1 DHS/HRD | .00 | .00 | .00 | 1.00 | 1.00 |
| | Training Officer 2 DHS/HRD | 3.00 | 2.00 | .00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 20011-7103 | | 101.60 | 98.24 | 116.35 | 99.83 | 103.14 |



JOB AND FAMILY SERVICES

Fund: Public Assistance 20011

Departments: JFS-Shared Costs 7103

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 4,626,003 | 5,007,449 | 4,948,700 | 4,928,323 | 5,123,200 |
| Fringe Benefits | 25501 | 1,755,961 | 1,936,720 | 1,893,000 | 1,875,387 | 2,052,000 |
| Operations | 55101 | 4,268,050 | 3,630,297 | 5,382,400 | 5,500,231 | 5,104,000 |
| DEPARTMENT TOTAL 20011-7103 | | <u>10,650,014</u> | <u>10,574,467</u> | <u>12,224,100</u> | <u>12,303,941</u> | <u>12,279,200</u> |



Job & Family Services-Shared Costs

Fund: Job & Family Services 20011

Department: Shared Costs 7103

TOTAL CONTRACT SERVICES COSTS: **\$348,600.00**

| Job & Family Services-Shared Costs Department | | 20011 Fund | 7103 Org | |
|--------------------------------------------------|-----------------------------------|-----------------------|-------------|----------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| Brinks | Receipt Pickup | | \$ 7,200 | |
| CTR Systems | Time Clock Maint. (Kronos) | | \$ 20,000 | |
| Distillata | Water | | \$ 13,000 | |
| Diversified Business Machin | Date, Time Stamp | | \$ 1,200 | |
| Graphic Enterprises | Copier Maintenance | | \$ 53,000 | |
| Kevin Loving aka AnotherProject.com | DI maintenance | | \$ 15,000 | |
| ODJFS Call Center | | | \$ 18,000 | |
| Ohio Attorney General | Background checks | | \$ 15,000 | |
| Park Place Technologies | Imaging Equipment | | \$ 7,600 | |
| Presstek | Print Shop Equip maint | | \$ 15,000 | |
| Provider Gateway | Long Term Care Module | | \$ 30,000 | |
| Raco Industries | Inventory Tracking Software | | \$ 2,000 | |
| Select Security | Triangle Building | | \$ 2,000 | |
| Summit Co Sheriff | Security/OMJ Special Event | | \$ 10,000 | |
| Summit Co Sheriff | Security/Triangle and OMJ Lobbies | | \$ 50,000 | |
| Time Warner Cable | OMJ internet service | | \$ 6,600 | |
| Weaver Shred | Document shredding | | \$ 15,000 | |
| YMCA | Child Care Job Center | | \$ 68,000 | |



Job & Family Services-Shared Costs

Fund: Job & Family Services 20011

Department: Shared Costs 7103

TOTAL RENTALS AND LEASES COSTS: \$2,964,521.00

Job & Family Services-Shared Costs
Department

20011
Fund

7103
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|----------------------------|----------------------------|-----------------------|--------------|------------------------|
| Acme Auto Leasing | Vans | | \$ 15,000 | |
| TBD | Vehicle Lease | 2 vans, 4 cars | \$ 26,250 | |
| Akron Phoenix Development | | Triangle Lease | \$ 2,100,000 | includes facility fees |
| De Lage Landen | | Copier lease | \$ 30,000 | |
| Neopost | Mail machine printer lease | 5yr, maint included | \$ 2,900 | |
| Summit Workforce Solutions | JFS space | OMJ Center | \$ 330,456 | |
| Summit Workforce Solutions | JFS phone | OMJ Center | \$ 9,936 | |
| Summit Workforce Solutions | Fun Stop Space | OMJ Child Care Site | \$ 25,722 | |
| Summit Workforce Solutions | Fun Stop Phone | OMJ Child Care Site | \$ 276 | |
| Summit Workforce Solutions | MOU Partner space | OMJ Center | \$ 261,368 | |
| Summit Workforce Solutions | MOU Partner phones | OMJ Center | \$ 12,613 | |
| Susquehanna | Triangle Building | Furniture lease | \$ 150,000 | |



Job & Family Services-Shared Costs

Fund: Job & Family Services 20011

Department: Shared Costs 7103

Job & Family Services-Shared Costs
Department

TOTAL EQUIPMENT COSTS: **\$1,018,720.00**

20011

Fund

7103

Org

| Item Description | Type of Contract/ Term | Quantity | Cost | Other Information |
|--------------------------|-----------------------------------------|----------|-----------|-------------------|
| Advizex | Veeam | | \$ 1,500 | |
| AT&T | ISDN Renewal | | \$ 35,000 | |
| Cogent | Software maintenance | | \$ 1,000 | |
| DynECT | | | \$ 1,800 | |
| Go Daddy | Validation Certificates | | \$ 500 | |
| GoGrid | Cloud Server | | \$ 1,100 | |
| Gold Tech | Software maint | | \$ 30,000 | |
| HRIS | HR Software maint | | \$ 25,000 | |
| iFax Solutions | Software maintenance | | \$ 1,100 | |
| OARNet | VMWare Software | | \$ 6,500 | |
| ODJFS | Miscellaneous | | \$ 3,000 | |
| Printers | Replacement printers | | \$ 3,000 | |
| Qmatic/Tech. Communities | Software maintenance | | \$ 35,000 | |
| Qmatic/Tech. Communities | OMJ Upgrade | | \$ 75,000 | |
| Rocket Software | Renewal for screen scraping software | | \$ 5,100 | |



Job & Family Services-Shared Costs

Fund: Job & Family Services 20011

Department: Shared Costs 7103

Job & Family Services-Shared Costs
Department

TOTAL EQUIPMENT COSTS: **\$1,018,720.00**

20011

Fund

7103

Org

| Item Description | Type of Contract/ Term | Quantity | Cost | Other Information |
|--------------------------------|-------------------------------------------|----------|------------|-------------------|
| Simego LTD | Data Synchronisation | | \$ 1,100 | |
| TBD | Print Service | | \$ 35,000 | |
| Unitronix Data SystemsSoftware | Abacus maintenance | | \$ 5,300 | |
| Maintenenace | Misc. IT Costs | | \$ 30,000 | |
| Various | MIS Projects (PC replacements & software) | | \$ 150,000 | |
| Various | Fraud Awareness | | \$ 2,000 | |
| Summit County | Indirect Costs | | \$ 225,000 | |
| Various | MOU Partner Expenses | | \$ 345,000 | |



Program: Family and Support
Services 7105

Job and Family Services

PROGRAM DESCRIPTION & CHALLENGES

The Department of Job and Family Services offers diverse programs and services to clients, from infants to the elderly.

Ohio Works First (OWF) is the state's response to the Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) passed by Congress in 1995 and implemented in 1997. OWF emphasizes employment, training, education, and support services. Federal and state regulations mandate that individuals in receipt of OWF cash assistance through **Temporary Assistance to Needy Families (TANF)** must participate in allowable work activities in order to receive these benefits. The required hours of monthly work participation is determined by the recipient's cash and food assistance amounts, the Fair Labor Standards Act (FLSA), the number of parents living in the household, and the ages of their children. Clients are assessed for barriers to work, assigned to a work activity, and monitored by agency staff to ensure compliance and movement toward self-sufficiency, including, but not limited to, employment. The main program challenges are 1) the complex barriers that often make attending required program assignments a difficult task for our hardest-to-serve clients, 2) the limited scope of allowable/countable work activities that is not conducive to the needs of the hardest-to-serve client base, and 3) maintaining accurate contact with the client base when trying to collect participation data.

The **Elderly Disabled and Community Services (EDCS)** units assist nursing home residents with Medicaid-eligibility determinations. The division performs income and resource assessments and works with agencies contracted by the Ohio Department of Aging, the Ohio Department of Medicaid, My Care Ohio Providers, and the Ohio Department of Developmental Disabilities to determine a client's level of care (LOC) and subsequent eligibility for a variety of Medicaid-covered programs, including Passport, Assisted Living, and Ohio Home Care waivers. Additionally, the units perform outreach activities. Among the challenges facing the EDCS units are educating consumers and long-term care facilities on the five-year look-back period for income and resources, continuing to train staff on the Ohio Benefits System and long term-care eligibility, working with the Ohio Department of Medicaid on correcting buy-in issues, developing a plan to cross train staff on Adult Protective Services (APS) responsibilities, and increasing outreach opportunities with the local housing authority and senior centers in Summit County.

The **Supplemental Nutrition Assistance Program (SNAP)** helps eligible zero- and low-income households stretch their food budgets and buy healthy food. The USDA Food and Nutrition Service (FNS) evaluates each state's application-timeliness rates as part of its quality control review process, issuing penalties and performance bonuses accordingly. Summit County has improved its application timeliness rate in recent years, and the current challenge is to achieve an ongoing average of 95 percent.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Family and Support
Services 7105

Job and Family Services

PROGRAM DESCRIPTION & CHALLENGES (continued)

The agency's **document imaging (DI) system** is vital to operations and maintaining program integrity. DI has largely done away with paper case files that were often unorganized and difficult to access, making it easier to secure information, track eligibility criteria, preserve important verification documents, and reduce the space required for record storage. As part of the systems improvements necessitated in part by the Affordable Care Act and Medicaid expansion, the state included a DI component to Ohio Integrated Eligibility System (OIES) designed to replace its outdated CRIS-E processing system. The new DI system will require staff training and the recapture of required verification documents that cannot be imported from the current Butler County DI system.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Maintain the federally mandated all-family participation rate whereby 50 percent of the work required TANF/OWF clients actively participate in a work experience. |
| 2 | Maintain the federally mandated two-parent participation rate whereby 90 percent of the work-required two-parent TANF/OWF households are actively participating in a work experience. |
| 3 | Provide education materials and training for discharge planners, service coordinators, and social work staff on the five-year look-back period for institutional Medicaid, and work with Help Me Grow staff and HealthChek providers in educating community on pregnancy related and HealthChek issues. |
| 4 | Continue to train staff on OIES system and long-term care eligibility along with cross training staff on APS requirements. |
| 5 | A smooth and successful transition from the current Butler County DI system to the new State DI system. |
| 6 | Achieve a SNAP application-timeliness rate of 95 percent. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Family and Support
Services 7105**

Job and Family Services

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------|
| All-family participation rate | Maintain the federally mandated all-family participation rate whereby 50 percent of the work required TANF/OWF clients actively participate in a work experience. | Monthly average from Oct 2015 - June 2016 = 57.41 percent | Maintain 50+ percent |
| Two-parent participation rate | Maintain the federally mandated two-parent participation rate whereby 90 percent of the work-required two-parent TANF/OWF households actively participating in a work experience. | Monthly average from Oct 2015 - June 2016 = 94.68 percent | Maintain 90+ percent |
| Consumer surveys | Provide education materials and training on the five-year look-back period for institutional Medicaid and on HealthChek and pregnancy-related issues. | Not applicable | To be determined |
| Case reviews | Continue to train EDCS staff on long-term care eligibility criteria and OIES systems. | Not applicable | To be determined |
| Increased productivity and application timeliness with decreased wait times for eligibility determinations | A smooth and successful transition from the current Butler County DI system to the new state DI system. | State has not moved forward yet | 9.30.16 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Public Assistance | | | | | |
| Organization: JFS-Family Support Serv | | | | | |
| 20011-7105 | | | | | |
| 20011-7105 | .00 | .00 | .00 | .00 | 1.00 |
| Administrative Assistant | 2.00 | 1.00 | 4.00 | 2.00 | 2.00 |
| Asst Cnty Human Serv Administr | .00 | .00 | .00 | 1.00 | 1.00 |
| Asst Director of Administratn | 1.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| Career Navigator (New) | .00 | .00 | .00 | .00 | 4.00 |
| Case Management Specialist I | 5.00 | 5.00 | 5.00 | 4.00 | 6.00 |
| Case Management Specialist II | 119.00 | 122.00 | 130.00 | 126.00 | 128.00 |
| Clerk 2 | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Data Analyst (New) | .00 | .00 | .00 | .00 | 1.00 |
| Data Entry Operator III | .00 | .00 | .00 | .00 | 1.00 |
| Deputy Director - Executive | .00 | 1.00 | .00 | .00 | .00 |
| Employee Service Counselor | 1.00 | .00 | .00 | .00 | 1.00 |
| Employee Svcs Representative | .00 | .00 | .00 | 1.00 | .00 |
| Employment Services Liaison DHS | 3.00 | 4.00 | 3.00 | 3.00 | 2.00 |
| Employment Svcs Coordinator | .00 | .00 | .00 | .00 | 1.00 |
| Executive Assistant 1 | 1.00 | 1.00 | 1.00 | 3.00 | 1.00 |
| Family Coordinator (New) | .00 | .00 | .00 | .00 | 1.00 |
| Hearing Officer | 4.00 | 3.00 | 3.00 | 5.00 | 5.00 |
| Income Maint Case Cont Reviewr | 5.00 | 5.00 | 5.00 | 5.00 | 4.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|-----------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 20011-7105 | <i>Income Maintenance Worker III</i> | 33.00 | 39.00 | 36.00 | 44.00 | 45.00 |
| | <i>Investigator I</i> | 6.00 | 7.00 | .00 | 7.00 | 5.00 |
| | <i>Investigator II</i> | 2.00 | 2.00 | .00 | 2.00 | 2.00 |
| | <i>PT Case Mgmt Specialist I</i> | .00 | .00 | .00 | .00 | 2.00 |
| | <i>Public Inquiries Assistant I</i> | 2.00 | 2.00 | 1.00 | 1.00 | 1.00 |
| | <i>Public Inquiries Assistant II</i> | 17.00 | 16.00 | 12.00 | 6.00 | 5.00 |
| | <i>Senior Administrator-EXE</i> | 1.00 | .00 | .00 | .00 | .00 |
| | <i>Social Program Adminstrtr DHS</i> | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Social Program Analyst DHS</i> | .00 | .00 | 2.00 | 2.00 | 1.00 |
| | <i>Social Program Coordinator DHS</i> | 2.00 | 1.00 | .00 | .00 | .00 |
| | <i>Social Program Manager DHS</i> | 5.00 | 7.00 | 7.00 | 7.00 | 8.00 |
| | <i>Social Program Supervisor DHS</i> | 27.00 | 22.00 | 23.00 | 22.00 | 22.00 |
| | <i>Sr. Employee Svcs Representative</i> | .00 | .00 | .00 | 1.00 | .00 |
| | <i>Training Officer 2 DHS/HRD</i> | 1.00 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 20011-7105 | | 238.00 | 242.00 | 235.00 | 245.00 | 252.00 |



JOB AND FAMILY SERVICES

Fund: Public Assistance 20011

Departments: JFS-Family Support Serv 7105

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 9,419,152 | 9,945,961 | 10,214,300 | 10,214,300 | 10,407,700 |
| Fringe Benefits | 25501 | 4,045,848 | 4,230,809 | 4,444,000 | 4,427,195 | 4,744,000 |
| Operations | 55101 | 324,309 | 273,332 | 306,200 | 328,171 | 430,000 |
| DEPARTMENT TOTAL 20011-7105 | | <u>13,789,309</u> | <u>14,450,102</u> | <u>14,964,500</u> | <u>14,969,666</u> | <u>15,581,700</u> |



Job & Family Services-Family Support

Fund: Job & Family Services 20011

Department: Family Support 7105

TOTAL CONTRACT SERVICES COSTS: **\$210,000.00**

Job & Family Services-Family Support
Department

20011
Fund

7105
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|-----------------------|----------------------------|--------------------------------|-------------------|----------------------|
| <u>Cty Comm Assoc</u> | <u>Income Verification</u> | <u>TALX</u> | <u>\$ 60,000</u> | <u></u> |
| <u>Language Line</u> | <u></u> | <u>Interpretation services</u> | <u>\$ 150,000</u> | <u></u> |



Job & Family Services-Family Support

Fund: Job & Family Services 20011

Department: Family Support 7105

Job & Family Services-Family Support
Department

TOTAL EQUIPMENT COSTS: **\$200,000.00**

20011
Fund

7105
Org

| Item Description | Type of Contract/ Term | Quantity | Cost | Other Information |
|------------------|------------------------|----------|------------|-------------------|
| Indirect Cost | | | \$ 170,000 | |
| Travel | | | \$ 6,000 | |
| Training | | | \$ 20,000 | |
| Misc. | | | \$ 4,000 | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program Child and Family
Services 7107

Job and Family Services

PROGRAM DESCRIPTION & CHALLENGES

Child Care Services are available to income-eligible parents who are either working or participating in an approved work activity. Effective September 28, 2015, initial eligibility requirements for publically funded child care (PFCC) increased to 130 percent of the federal poverty level (FPL). The maximum income level for families to continue receiving PFCC increased to 300 percent of the FPL, and the family copayment for a caretaker with income at or below 100 percent of the FPL was waived. With the FPL changes, the Child Care department applications for PFCC will continue to increase, along with the reported changes, phone calls, and walk-ins.

Ohio Child Care Licensing and Quality System (OCLQS) is a new system being built to automate licensing and Step Up to Quality (SUTQ) tasks. ODJFS, Ohio Department of Education (ODE), and county agencies will all use the same system. All state and county users will access OCLQS using their State of Ohio User ID. Training and communication will occur consistently throughout 2016 via video conferences and e-mails; beginning September 2016, there will be interactive web-based trainings, face-to-face training modules, and an FAQ document. Providers will use the system to do many tasks, such as apply for a license, change location, submit corrective action plans, register for SUTQ, and submit SUTQ annual reports. Soft rollout is scheduled for December 2016; statewide implementation is set for early 2017.

Adult Protective Services (APS) investigates allegations of abuse, neglect, and exploitation of persons aged 60 and older in order to prevent, reduce, or remedy conditions that endanger these individuals. This is accomplished through planning, coordinating, facilitating, advocating, and providing appropriate services in a manner that is responsive and respectful and that promotes our belief in our seniors. Challenges for APS are 1) increasing overall community awareness of the APS model; 2) increasing case manager involvement in monitoring the health and well-being of individuals in volunteer guardian cases, including explaining institutional Medicaid and end-of-life issues, when applicable; 3) establishing a system to conduct quality assurance reviews for APS cases; 4) monitoring the need for additional staff in APS; and 5) increasing the involvement of long term-care (LTC) staff in working on APS cases and understanding the connection between the LTC and APS.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------|
| 1 | Continue to process child care applications within 30 days and process changes within 10 business days. |
| 2 | Increase child care licensing providers' awareness of new OCLQS systems and any updates. |
| 3 | Increase overall community awareness of the APS model. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program **Child and Family
Services 7107**

Job and Family Services

| | |
|---|--------------------------------------------------------------------------------------------------------------------------------|
| 4 | Work with Senior Independent Living Coalition (SILC) committees to increase the awareness of the APS model. |
| 5 | Continue to work on establishing a functional interdisciplinary team and a comprehensive plan and MOU with community partners. |
| 6 | Identify and establish an internal process for QA reviews on APS cases. |
| 7 | Track and monitor APS referral to determine additional partners or JFS staff needed in the model. |
| 8 | Develop a plan to increase the collaboration between LTC unit and APS. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------|
| Evaluate Control D report HMR008RB for pending initial applications and document imaging for processing timeliness | Process child care applications within 30 and changes within 10 business days. | Close to 5 percent of applications pending over 30 days | 3 percent or less of applications pending over 30 days |
| Track and evaluate feedback on system functionality from child care licensing providers | Determine if additional web-based training and/or webinars are needed. | Not applicable | Not Applicable |
| Track APS referrals | Increase community awareness and assess additional staffing needs of the model. | Not applicable | To be determined |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program **Child and Family
Services 7107**

Job and Family Services

| | | | |
|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|----------------|------------------|
| Survey/University of Akron evaluation and feedback from contract providers | Determine if additional partners are needed and if the model is meeting the requirements of the community and HB 483. | Not applicable | To be determined |
| Review and evaluate best practices with QA for APS cases | Contact APS workgroup and area department on aging for best internal QA practices. | N/A | To be determined |
| Develop a cross training for APS and LTC | Increase the awareness of long term-care staff on when to report APS issues and the importance of Medicaid for APS clients. | N/A | To be determined |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Public Assistance | | | | | |
| Organization: JFS-Children & Adult Serv | | | | | |
| 20011-7107 | | | | | |
| 20011-7107 Administrative Assistant | .00 | .00 | .00 | 1.00 | 1.00 |
| Adult Prot Social Worker | 3.00 | 4.00 | 4.00 | 5.00 | 4.00 |
| Asst Director of Administratn | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Case Manager APS | 1.00 | .00 | .00 | .00 | .00 |
| Child Care Specialist | 8.00 | 8.00 | 7.00 | 7.00 | 8.00 |
| Income Maintenance Worker III | .00 | .00 | .00 | .00 | 1.00 |
| Social Program Manager DHS | 2.00 | 1.00 | .00 | .00 | .00 |
| Social Program Supervisor DHS | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| ORGANIZATION TOTAL 20011-7107 | 17.00 | 16.00 | 14.00 | 16.00 | 17.00 |
| *TOTAL JOB & FAMILY SERVICES | 356.60 | 356.24 | 365.35 | 360.83 | 372.14 |



JOB AND FAMILY SERVICES

Fund: Public Assistance 20011

Departments: JFS-Children & Adult Serv 7107

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 626,658 | 650,550 | 696,100 | 694,102 | 766,000 |
| Fringe Benefits | 25501 | 267,059 | 256,680 | 258,500 | 255,769 | 299,000 |
| Operations | 55101 | 285 | 12,387 | 15,000 | 7,200 | 15,000 |
| DEPARTMENT TOTAL 20011-7107 | | <u>894,002</u> | <u>919,617</u> | <u>969,600</u> | <u>957,071</u> | <u>1,080,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: TANF Title XX
Services 7125

Job and Family Services

PROGRAM DESCRIPTION & CHALLENGES

The **Direct Services Division** receives and distributes funds for adult protective services (APS), prevention, retention, and contingency (PRC) services, work support programs for the Ohio Works First (OWF) population, and miscellaneous community programs.

Both **PRC** services and **OWF** work support services are provided through Temporary Assistance to Needy Families (TANF) funding. PRC direct services (for eligible households with at least one minor child) involve collaborating with community partners to provide short-term emergency assistance to low-income residents in Summit County. PRC supportive services, such as tutoring, financial literacy training, assistance with maintaining housing, and after-school programming, are provided through community collaborations and purchase-of-service agreements. For the purposes of tracking PRC-allocated funds and ensuring clients who receive this one-time special category of assistance, it is important that the PRC records be entered in the PRC database. OWF programs help clients to seek employment and become self-sufficient; Title 20 (TXX), a federal funding source that supports the cost of child care for income-eligible parents who are working or in school, is one such program. Completing a centralized program overview process for TXX, TXX/TANF, and TANF contracts would help to ensure program compliance and monitor TXX, TXX/TANF, and TANF activity.

APS investigates allegations of abuse, neglect, and exploitation of persons aged 60 and older in order to prevent, reduce, or remedy conditions that endanger these individuals. This is accomplished through planning, coordinating, facilitating, advocating, and providing appropriate services in a manner that is responsive and respectful and that promotes our belief in our seniors. Protective services are inclusive of all community resources that may address the existing needs of the individual. A challenge for APS will be educating and training the community on the core requirements and expectations of HB 483. This includes working with the Ohio Department of Job and Family Services on developing a statewide database and hotline and designing a monitoring tool for the supervisor and investigators.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------|
| 1 | Maintain and enhance the centralized program overview process for TXX, TXX/TANF, and TANF contracts. |
| 2 | Maintain PRC database and complete random quarterly audits on approved and denied cases. |
| 3 | Satisfy the expectations and requirements of HB 483. |
| 4 | Add Direction Home Area Agency on Aging to the APS model. |
| 5 | Conduct monthly QA reviews on APS cases. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: TANF Title XX
Services 7125**

Job and Family Services

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|--------------------------------------------------------|
| Assessment of TXX, TXX/TANF, and TANF program compliance | Review all TXX, TXX/TANF, and TANF contracts for program compliance at least twice during calendar year 2016. | Inconsistent reviews | All TXX, TXX/TANF, and TANF contracts will be reviewed |
| Review of PRC database | Review database for errors on a monthly basis and review documentation on at least ten cases per month. | Not applicable | Less than 5 percent errors found on cases per month |
| Review of APS case files | Review ten active APS cases per investigator/month for errors, and review ten APS screen-out cases and ten closed cases each month for outcomes; reviews to be completed by University of Akron based on HB 483 requirements. | Not applicable | To be determined |



JOB AND FAMILY SERVICES

Fund: Public Assistance 20011

Departments: JFS-Workforce Development 7125

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 0 | 0 | 138,504 | 138,504 | 0 |
| Fringe Benefits | 25501 | 0 | 0 | 21,399 | 21,399 | 0 |
| Operations | 55101 | 0 | 0 | 5,000 | 0 | 0 |
| Maintenance/Medical | 55401 | 300,679 | 330,999 | 136,500 | 136,446 | 124,800 |
| Purchased Services | 55701 | 4,549,074 | 6,192,869 | 10,685,303 | 9,751,363 | 10,699,600 |
| DEPARTMENT TOTAL 20011-7125 | | <u>4,849,753</u> | <u>6,523,868</u> | <u>10,986,706</u> | <u>10,047,711</u> | <u>10,824,400</u> |



Job & Family Services-Temporary Assistance to Needy Families

Fund: Job & Family Services 20011

Department: Temporary Assistance to Needy Families (TANF) 7125

TOTAL RENTALS AND LEASES COSTS: **\$124,780.00**

Job & Family Services-Workforce Dev
Department

20011
Fund

7125
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|-----------------------------------|--------------------------|-----------------------|------------------|----------------------|
| <u>Summit Workforce Solutions</u> | <u>SCOPE Rent</u> | <u>TANF</u> | <u>\$ 78,400</u> | |
| <u>Summit Workforce Solutions</u> | <u>SCOPE Telephone</u> | <u>TANF</u> | <u>\$ 1,380</u> | |
| <u>Summit Workforce Solutions</u> | <u>SCOPE Bay Rentals</u> | <u>TANF</u> | <u>\$ 45,000</u> | |



Job & Family Services-Temporary Assistance to Needy Families

Fund: Job & Family Services 20011

Department: Temporary Assistance to Needy Families (TANF) 7125

TOTAL CONTRACT SERVICES COSTS: \$10,699,596.00

| Job & Family Services-Workforce Dev Department | | 20011 Fund | | 7125 Org |
|---------------------------------------------------|------------------------|-----------------------|------------|----------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| Asian Services in Action | Refugees in SCOPE | TANF | \$ 111,400 | Work Activities |
| Battered Womens Shelter | DV Case Management | TANF | \$ 200,000 | |
| Battered Womens Shelter | Homeless Prevention | TANF | \$ 200,000 | PRC hard svcs |
| Child Guidance And Family Solutions | | TANF | \$ 85,000 | |
| City of Akron | | TANF | \$ 200,000 | PRC hard svcs |
| Community Legal Aid Services | | TANF | \$ 131,000 | PRC hard svcs |
| Family & Community Services, Inc. | Contract | TANF | \$ 171,226 | |
| Family Promise | Storage Unit Rental | TANF | \$ 25,000 | PRC hard svcs |
| Greenleaf Family Center | Participation & SCOPE | TANF | \$ 133,110 | |
| Medina County Sheltered Industries | SCOPE | TANF | \$ 300,000 | |
| METRO | Bus passes | OWF/TANF | \$ 147,500 | |
| Open M | Bridges of out Poverty | TANF | \$ 100,000 | |
| Summit Co Child Support | Seek Work Program | TANF | \$ 450,000 | |
| Summit Co Juvenile Court | Family Resource Ctr | TANF | \$ 419,799 | |
| UA School of Law | clinics | TANF | \$ 25,000 | |
| United Labor Agency | Workforce | TANF | \$ 192,663 | |
| Various | TANF PRC | TANF | \$ 500,000 | PRC hard svcs |
| Various Employers | Program (SEP) | TANF | \$ 150,000 | |
| Various | Other Contracts | TANF | \$ 200,000 | |
| Summit County Sheriff | Security - SCOPE Area | TANF | \$ 100,000 | |
| Ohio Bureau of Workers' Compensation | WC for WEP clients | OWF/TANF | \$ 10,000 | |
| | | | | |
| Akron Community Svc Ctr & Urban League | | CCMEP TANF | \$ 395,000 | |
| Tri-County JOG | | CCMEP TANF | \$ 378,000 | |
| Goodwill Industries | | CCMEP TANF | \$ 155,000 | |



Job & Family Services-Temporary Assistance to Needy Families

Fund: Job & Family Services 20011

Department: Temporary Assistance to Needy Families (TANF) 7125

TOTAL CONTRACT SERVICES COSTS: \$10,699,596.00

| Job & Family Services-Workforce Dev Department | | 20011 Fund | | 7125 Org |
|---------------------------------------------------|--------------------------|-----------------------|--------------|-----------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| United Labor Agency | | CCMEP TANF | \$ 103,000 | |
| Various Employers | Work Experience | CCMEP TANF | \$ 200,000 | |
| Various | On-the-Job Trainings | CCMEP TANF | \$ 150,000 | |
| Various | Job Skills Training | CCMEP TANF | \$ 150,000 | |
| Various | mentoring | CCMEP TANF | \$ 375,000 | |
| Various | Summer Youth Program | CCMEP TANF | \$ 1,000,000 | |
| Akron Community Svc Ctr & Urban League | Ex-offender | Title XX/TANF | \$ 200,000 | \$250,000 for 15 mos. |
| Childrens Hospital Medical Center of Akron | Car seats and training | Title XX/TANF | \$ 20,000 | |
| Greenleaf Family Center | Barberton SPARK | Title XX/TANF | \$ 55,000 | |
| Perfecting Saints Heart to Heart Ministries | Ex-offender | Title XX/TANF | \$ 120,000 | \$150,000 for 15 mos. |
| Summit Co Children Svcs | Title XX TANF Transfer | Title XX/TANF | \$ 700,000 | |
| Summit Co Juvenile Court | Guardian ad Litem | Title XX/TANF | \$ 281,398 | |
| Summit Co Juvenile Court | Youth Transition | Title XX/TANF | \$ 115,000 | |
| Summit Co Public Health | HUB | Title XX/TANF | \$ 50,000 | |
| Summit Co Public Health | Information & Referral | Title XX/TANF | \$ 80,000 | |
| Various | Summit for Kids | Title XX/TANF | \$ 100,000 | |
| Various | Other Contracts | Title XX/TANF | \$ 850,000 | |
| Battered Womens Shelter | APS After Hours | Title XX | \$ 65,000 | |
| Battered Womens Shelter | Triage/Stability Team | Title XX | \$ 140,000 | |
| Mature Services, Inc. | | Title XX | \$ 120,000 | \$150,000 for 15 mos. |
| Oriana House | Re-entry Program | Title XX | \$ 25,000 | |
| Summit Co Public Health | Adult Protective Service | Title XX | \$ 800,000 | |
| University of Akron | Data Analysis | Title XX | \$ 25,000 | |



Job & Family Services-Temporary Assistance to Needy Families

Fund: Job & Family Services 20011

Department: Temporary Assistance to Needy Families (TANF) 7125

TOTAL CONTRACT SERVICES COSTS: \$10,699,596.00

| <u>Job & Family Services-Workforce Dev</u> | | <u>20011</u> | | <u>7125</u> |
|------------------------------------------------|---------------------------|-----------------------|------------|-------------------|
| Department | | Fund | | Org |
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| Various | Other Contracts | Title XX | \$ 125,000 | |
| Various | FAET Participant expenses | FAET Participation | \$ 500 | Background checks |
| METRO | Bus passes | FAET Participation | \$ 40,000 | |
| Ohio Bureau of Workers' Compensation | clients | FAET | \$ 30,000 | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Enhanced Medicaid

Job and Family Services

PROGRAM DESCRIPTION & CHALLENGES

Since the opening of the federal health insurance exchanges in October 2013 and the expansion of Medicaid in Ohio in December 2013, Summit County has seen a dramatic increase in applications for both MAGI Medicaid and enhanced Medicaid for the newly eligible with income up to 138 percent of the federal poverty level. August 2016 the State changed from a 209(b) to 1634 resulting in changes to regulations for aged, blind, and disabled Medicaid, including long-term care services. Starting in 2013, the state started to replace the outdated CRIS-E processing system with the Ohio Benefits Worker Portal (OBWP). In August 2016, the state migrated all remaining Medicaid categories to Ohio Benefits including Medicaid for the aged, blind, disabled and those seeking long-term care services. The Ohio Benefits system has had many technical difficulties that have resulted in many manual overrides being developed by the State in order to determine eligibility. The main program challenges are 1) providing staff with training in new Medicaid rules, and updates to the OBWP operating system to ensure that eligibility is made accurately, timely, and with improved effectiveness; and 2) achieving the timeliness standards outlined in the Ohio Administrative Code.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|-------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Increase training for all staff while improving their effectiveness and accuracy in the new system. |
| 2 | Improve timeliness in authorization of all Medicaid applications, including those for the categorically needy and long-term care clients. |

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|----------------------------------------------------------------|------------------------------|
| Case accuracy monitored through quality assurance (QA) reviews | Increase training for all staff while improving their effectiveness and accuracy in the new system. | Level 1 training provided to all staff determining eligibility | To be determined |



JOB AND FAMILY SERVICES

Fund: Public Assistance 20011
Departments: Medicaid Enhancement 7128

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 429,853 | 563,074 | 642,100 | 613,173 | 815,000 |
| Fringe Benefits | 25501 | 97,780 | 148,612 | 195,000 | 186,685 | 216,000 |
| Operations | 55101 | 426 | 0 | 500 | 0 | 500 |
| DEPARTMENT TOTAL 20011-7128 | | <u>528,059</u> | <u>711,686</u> | <u>837,600</u> | <u>799,859</u> | <u>1,031,500</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Federal Pass-through

Job and Family Services

PROGRAM DESCRIPTION & CHALLENGES

Non-emergency transportation (NET) is a state-wide program is administered through county departments of job and family services. Through NET, Medicaid-eligible individuals are taken to and from Medicaid-covered appointments and services. NET is cost-effective and addresses consumers' medical conditions and timeliness concerns; however, other transportation programs already paid by Medicaid are to be accessed by the Medicaid-eligible consumer first before services through NET can be secured. In Summit County, NET is contracted through transportation-service providers. The challenges facing NET are the limited number of providers and limited hours of available services.

HealthChek and Pregnancy-Related Services (PRS): The HealthChek program is a federally mandated, comprehensive, preventive healthcare program for Medicaid-eligible individuals who are enrolled in managed care organizations. Ohio Medicaid's PRS program was developed to improve and maintain the health of pregnant women and increase their chances for positive birth outcomes. Ohio has one of the highest infant mortality rates in the country. Summit County contracts with the local public health department to assist with bringing these services to WIC and Help Me Grow clients. A particular challenge facing these programs is obtaining data from Ohio's five managed-care providers in order to provide outreach services to non-compliant pregnant women and families.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Work with current providers to address the increasing demand for NET services and the need for evening and weekend hours to accommodate consumers. |
| 1 | Increase the number of community partners providing NET services/after-hours services. |
| 2 | Work with providers who received Medicaid monies for infant mortality to provide First Things First materials to pregnant moms and families. |
| 3 | Develop a collaboration with Ohio's five managed-care providers. |
| 4 | Revise NET and HealthChek plans with the state. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Federal Pass-through

Job and Family Services

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------------|
| Review rides submitted for payment for NET compliance | Request verification from a representative sampling of people receiving NET services to determine if any safeguards are needed and to ensure accuracy. | Not applicable | 250 |
| Expand collaboration of HealthChek | Provide information to Summit County providers and agencies working with families and pregnant women. | N/A | To be determined |
| Non-compliant members data | Increase outreach to members not receiving physician care. | N/A | To be determined |



JOB AND FAMILY SERVICES

Fund: *Public Assistance* *20011*

Departments: *JFS-Federal Pass Thru* *7129*

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| <i>Purchased Services</i> | <i>55701</i> | <i>1,210,121</i> | <i>1,584,855</i> | <i>2,330,000</i> | <i>2,087,478</i> | <i>2,200,000</i> |
| DEPARTMENT TOTAL 20011-7129 | | <u>1,210,121</u> | <u>1,584,855</u> | <u>2,330,000</u> | <u>2,087,478</u> | <u>2,200,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

SANITARY SEWER SERVICES

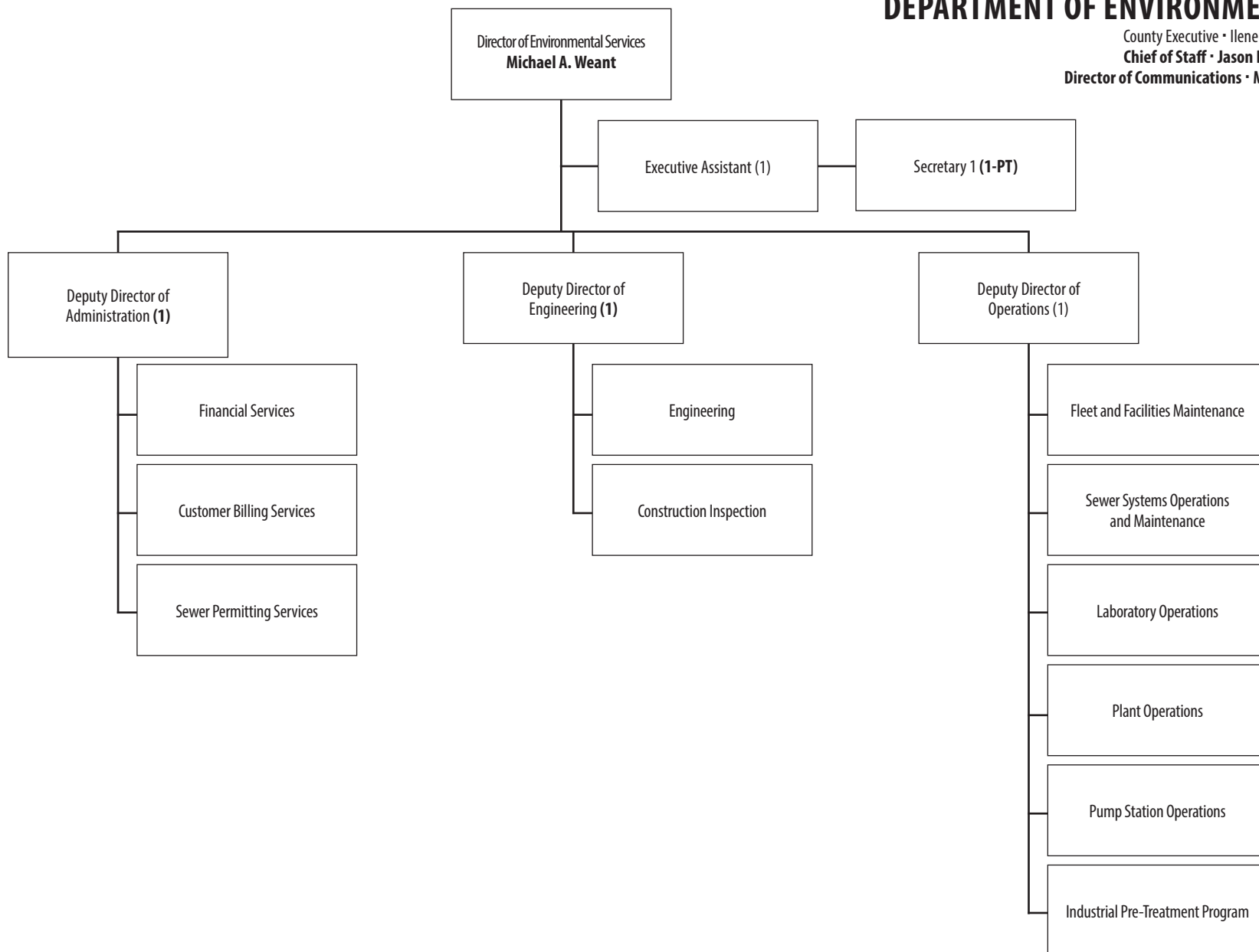


DEPARTMENT OF ENVIRONMENTAL SERVICES

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Communications • Michael A. Weant



*** GIS**

1. GIS Services provided by the County Executive's Department of Development
2. Personnel costs for GIS Services paid from Sewer Operating Fund.

**** Human Resources and Law, Insurance & Risk Management**

1. Human resource services provided by the County Executive's Department of Human Resources; HR, Safety, and Payroll programs, support and functions provided by CrystalWeddle (HR Administrator), Susan LaMancusa (Training Manager) and Carole Arshinkoff (Payroll Supervisor)
2. Legal resource services provided by the County Executive's Department of Law; legal support, representation and functions provided by Brian Harnak.
3. Personnel costs for HR and Legal services paid from Sewer Enterprise Fund.

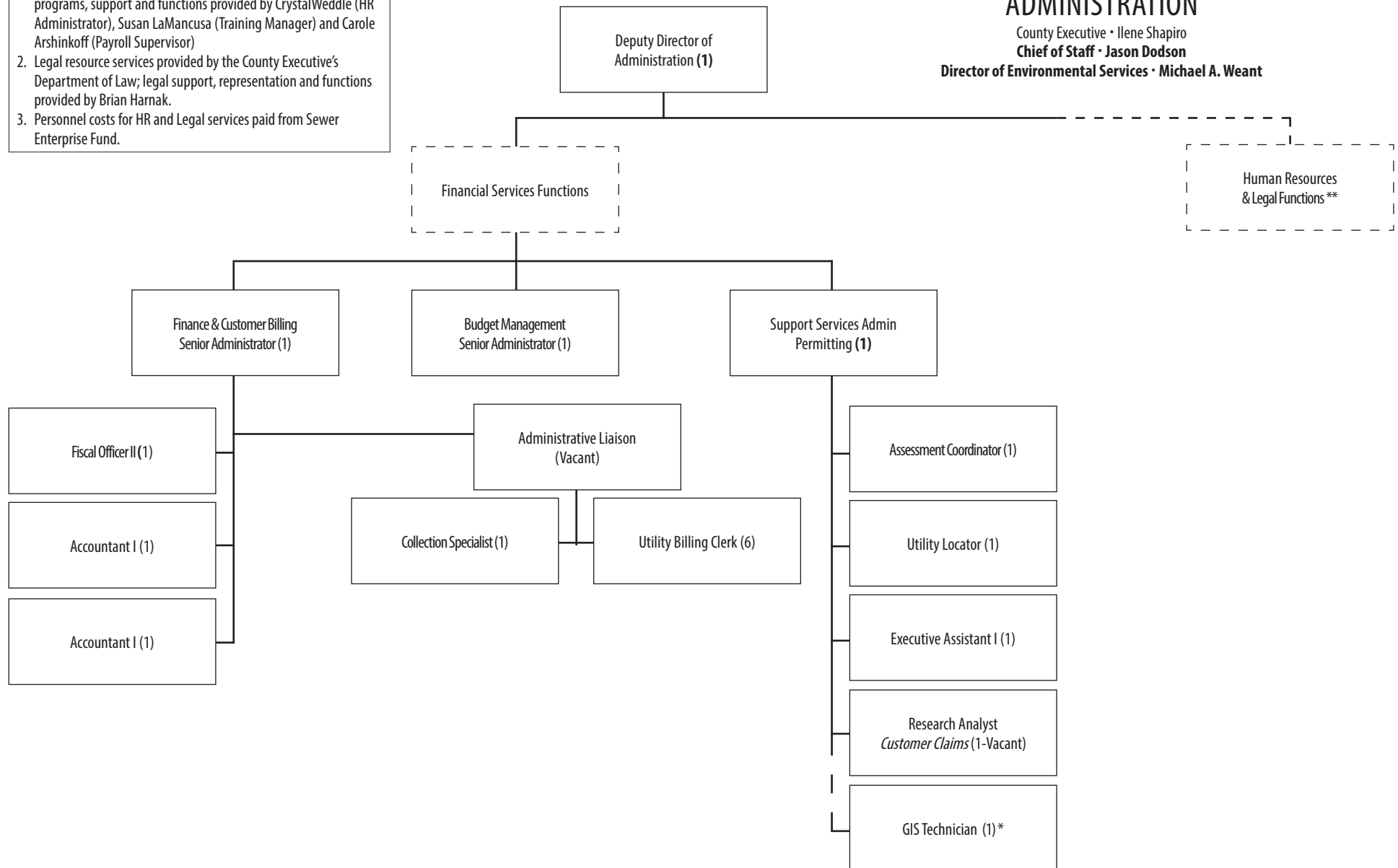


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

DEPARTMENT OF ENVIRONMENTAL SERVICES ADMINISTRATION

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson
Director of Environmental Services • Michael A. Weant





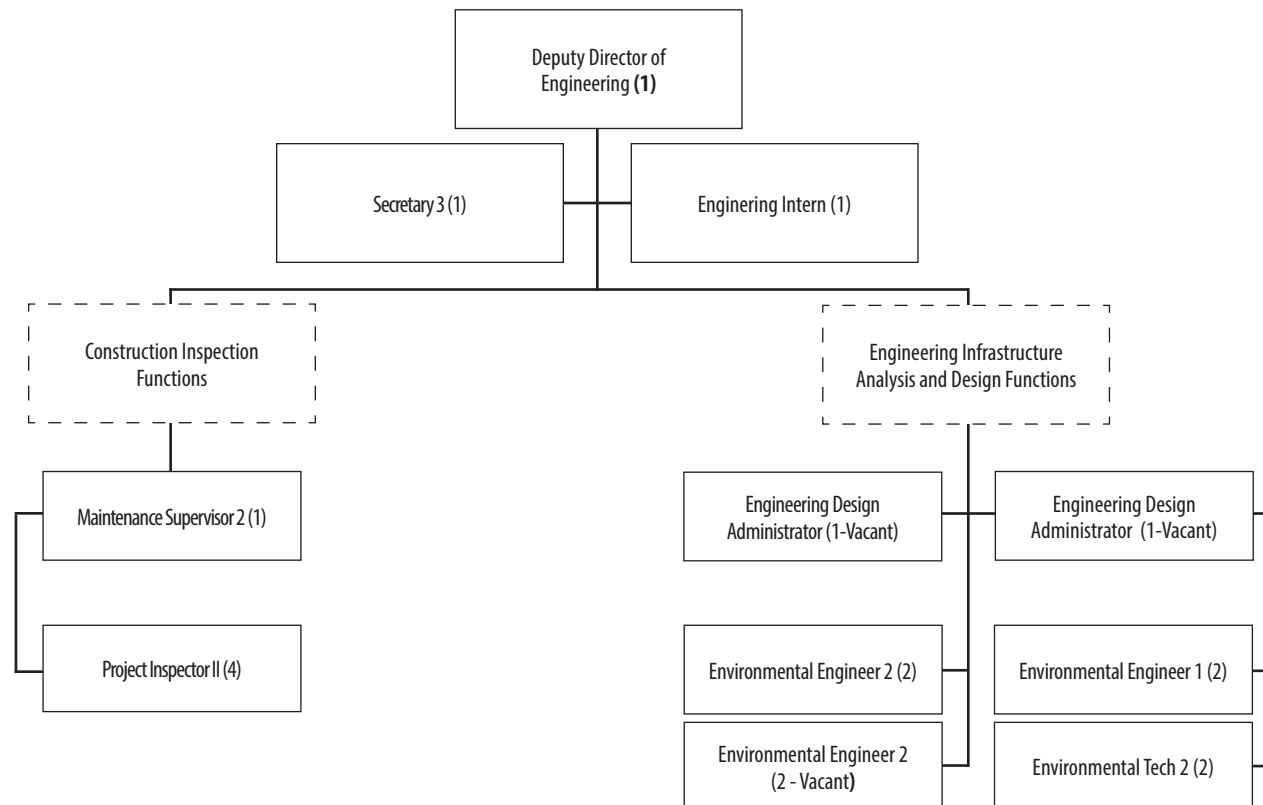
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ENVIRONMENTAL SERVICES
ENGINEERING

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Environmental Services • Michael A. Weant

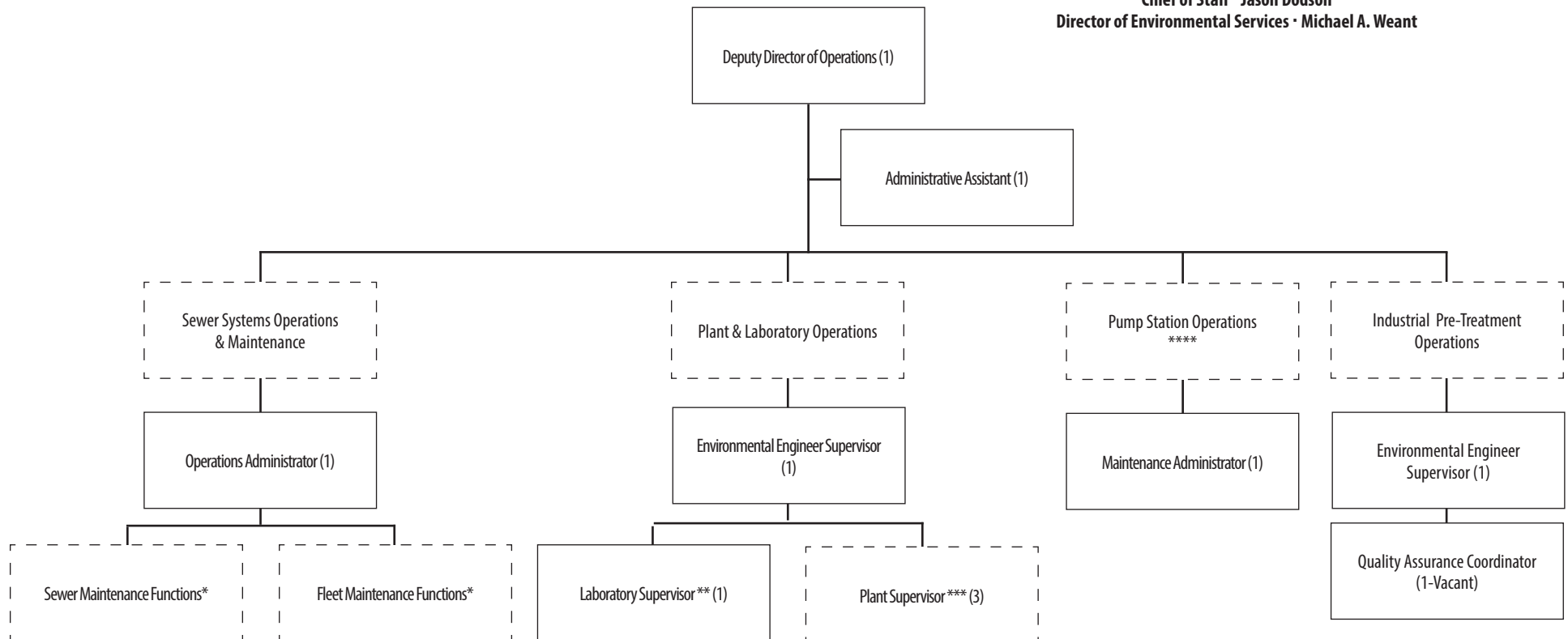




COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ENVIRONMENTAL SERVICES
OPERATIONS

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson
Director of Environmental Services • Michael A. Weant



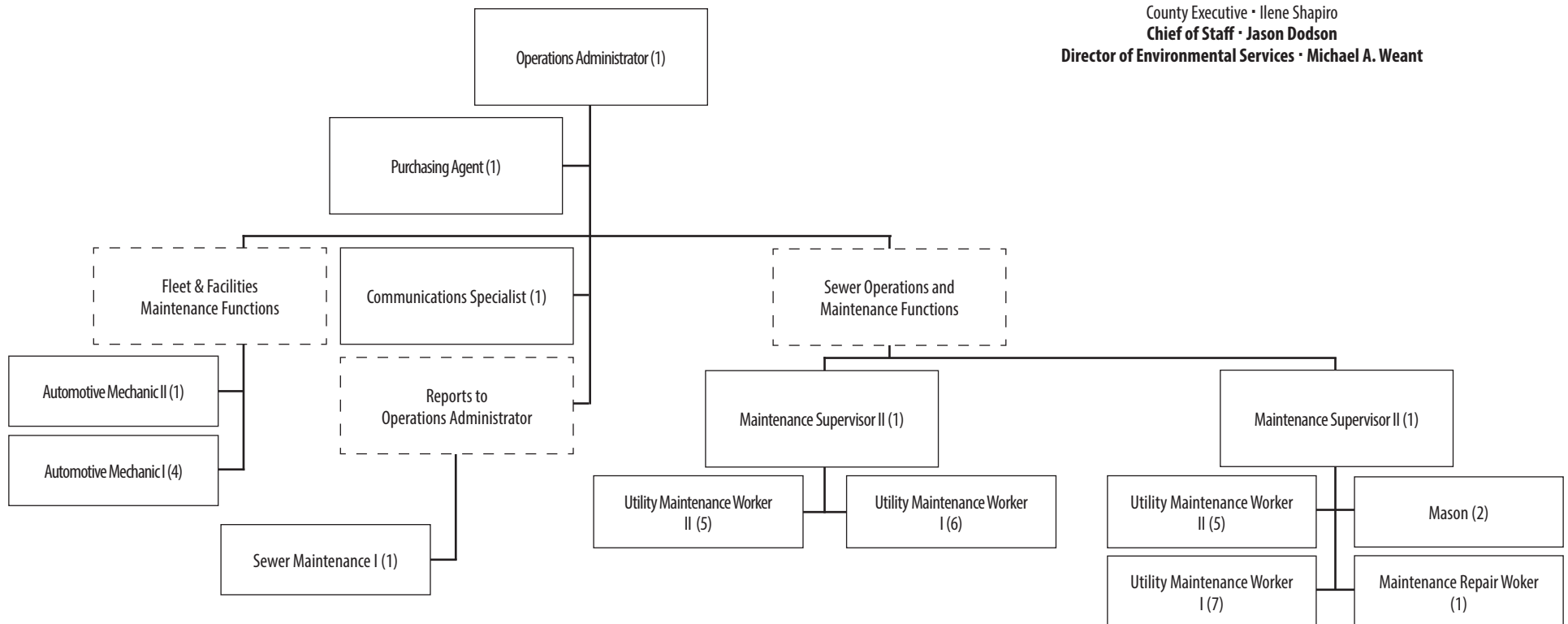
- * Sewer Maintenance**
1. Reference Sewer Systems Operations Chart
**** Laboratory Operations**
2. Reference Laboratory Operations Chart
***** Plant Operations**
3. Reference Plant Operations Chart
****** Pump Station Operations**
4. Reference Pump Station Operations Chart



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ENVIRONMENTAL SERVICES
SEWER SYSTEMS OPERATIONS
AND MAINTENANCE

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson
Director of Environmental Services • Michael A. Weant





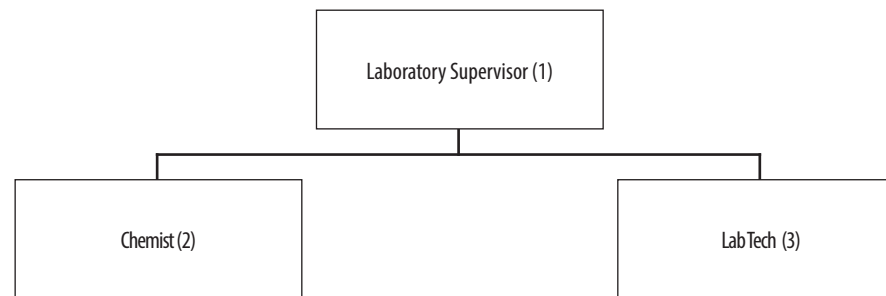
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ENVIRONMENTAL SERVICES
LABORATORY OPERATIONS

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Environmental Services • Michael A. Weant





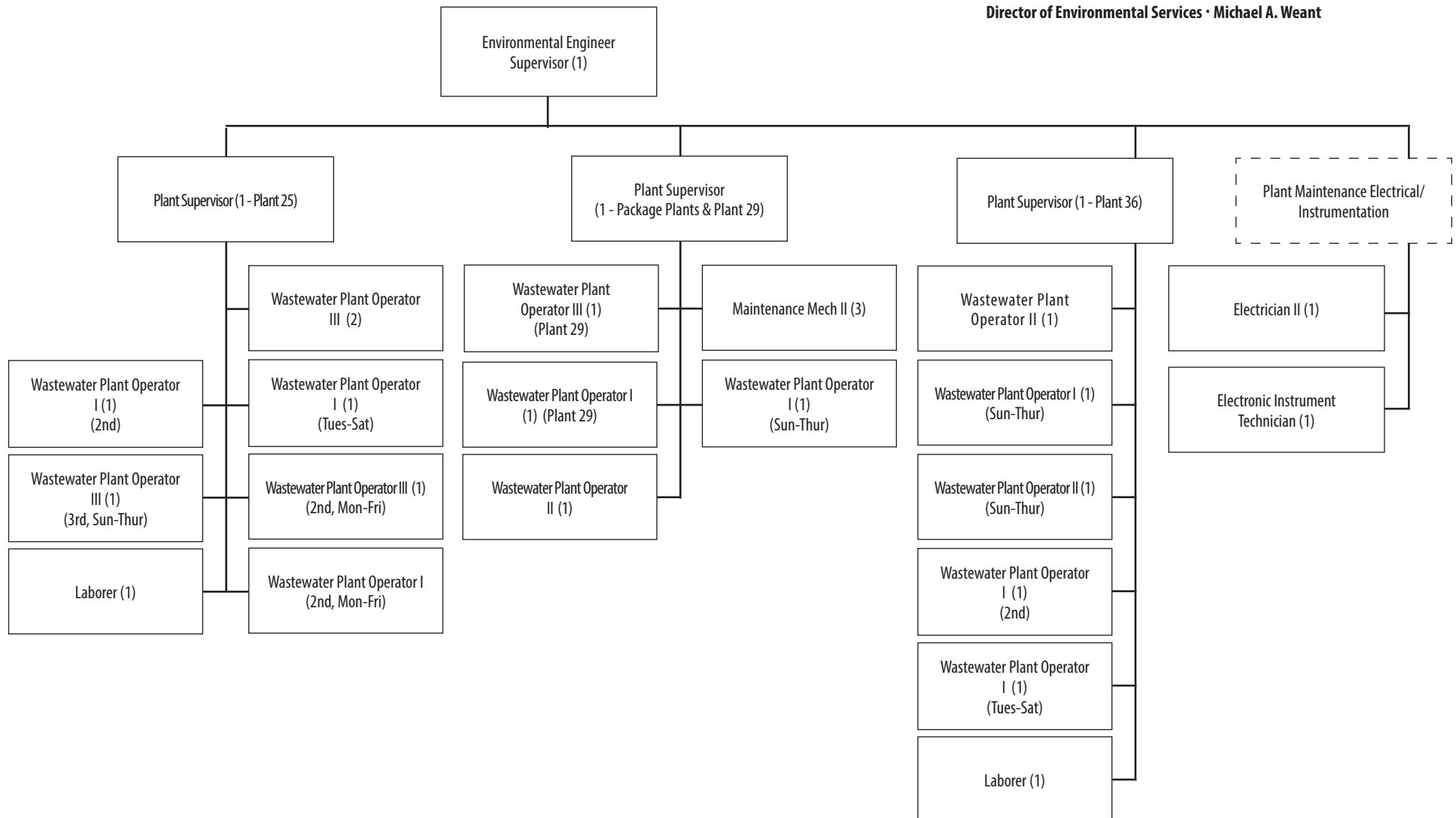
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ENVIRONMENTAL SERVICES
PLANT OPERATIONS

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Environmental Services • Michael A. Weant





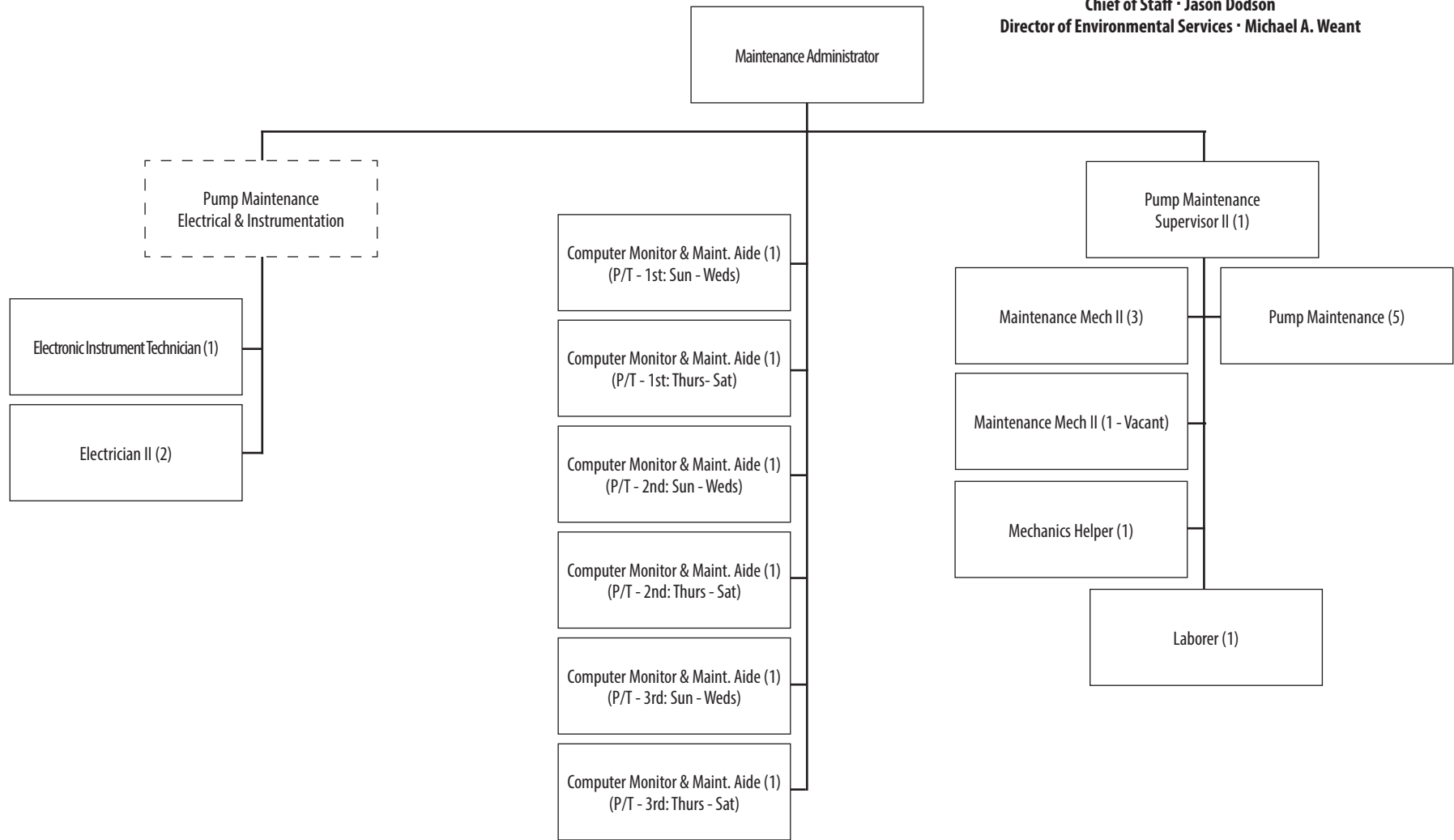
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF ENVIRONMENTAL SERVICES
PUMP STATION OPERATIONS

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Environmental Services • Michael A. Weant





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Billing **DOES Administration**

PROGRAM DESCRIPTION & CHALLENGES

The Customer Billing Section is responsible for the billing, payment processing, payment collection and customer service for approximately 45,000 sewer accounts. Section performance is critical to ensuring excellence in customer service and for ensuring a sufficient revenue stream for the Department.

A primary challenge is to achieve electronic submittal of water meter reads by all water providers to eliminate the lead time in receiving the reads as well to better identify “move-in, move-out adjustments” and meter re-read information. This is essential to this program since approximately seventy-five percent of our sewer customer base is billed from water meter reads.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Processes billing for sewer services in an accurate and timely manner. |
| 2 | Coordinate with water providers to assure water meter reads are actual reads and not estimated reads. |
| 3 | Assess current and emerging technologies as well as best management practices in utility billing and recommend improvements in current process to reduce annual costs. |
| 4 | Certify delinquent sewer user fees to ensure collection / recovery of fees due for delivered services. |
| 5 | Utilize reporting features of the new phone system to analysis call volumes, call waiting times, duration of calls and total phone call workload for billing clerks. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Billing **DOES Administration**

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------------------------------|
| Billing cycle close | Monthly: after 19 th due date or next business day (4-5 days after due date) | Objective met for all billing cycles | Process & close approx 180,000 bills by due dates. |
| Certification of delinquent fees | Provide Fiscal Office with necessary final listing by October 15 | Objective met, certification completed 9/22/2015 | Certify approx. 4400 accounts by due date |
| Internal / External Audits | Provide requested reports immediately and minimize eliminate findings. | Objective met for both Internal and External Audits | |
| Phone volume / analytics | New phone system implemented in September 2014 | No measurement | Analyze length of hold times and number of unanswered calls during peak times. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Financial Management

DOES Administration

PROGRAM DESCRIPTION & CHALLENGES

The Financial Management section provides typical financial functions such as purchasing, accounts payable, accounts receivable and cost accounting. This section plays a pivotal role in establishing and implementing the Department's financial management policies and initiatives. Core services include providing advice to support the Department's financial and economic objectives, financial management and regulation, financial reporting and administrative support.

A primary challenge for this program is generating sufficient revenue and reserves to adequately sustain sewer system maintenance, replacement and expansion.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Ensure compliance with appropriate policies, procedures, legal requirements and / or sound business practices. |
| 2 | Implement, manage and reconcile the procurement card purchasing program. |
| 3 | Provide strict oversight of accounts payable, accounts receivable and costing transaction details. |
| 4 | Prepare and provide the details necessary to meet GASB requirements, e.g. fixed asset reporting, information needed for the Comprehensive Annual Finance Report, etc. |
| 5 | Manage the accounts payable process to ensure timely payment of bills and to avoid late fees |
| 6 | Manage the accounts receivable process to ensure the timely collection and deposit of fees due. |
| 7 | Develop and provide management reports to the Director and Divisional Managers to promote financial decisions and control. |
| 8 | Adhere to records management policies and procedures to ensure the accurate and timely purging and shredding of old / outdated. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Financial Management

DOES Administration

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|
| Sewer Enterprise Fund Balance | Maintain an ending operating fund balance of 35% of annual operating expense, excluding debt service, to ensure solvency during any period of revenue instability | Ending fund balance was 60% of operating expenses | Ending fund balance is forecast to be 63% operating expenses |
| Age of accounts payables, excluding user fees | Enforce a "Net 30 days" policy / practice and calculate the total for late fees paid | No late fees paid | No late fees paid |
| Age of accounts receivable for sewer billings | Calculate and report total of aged receivables to include an average days delinquent | Overall reduction in 30,60 and 90 days periods; specific numbers are >30 days = \$746,383; >60 days = \$376,130; and >90 days = \$442,234 | Specific numbers are >30 days = \$449,817; >60 days = \$248,385; and >90 days = \$179.392 |
| CAFR significant findings | Provide oversight and controls to avoid any significant finding by external and / or internal audits | No findings by External Auditor | No findings by State and/or Internal Auditors |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Permitting **DOES Administration**

PROGRAM DESCRIPTION & CHALLENGES

The Permitting section is responsible for issuing permits for connections to our sewer mainlines, calculating and collecting fees, properly recording final sewer inspections, and submitting permit information to Billing for new customer account setup. Also, Permitting utilizes engineering and financial information to determine fee deferment eligibility, calculate paybacks and track developer discounts. As a result of Department reorganization, Permitting is now responsible for the planning, development, deployment and utilization of the Geographical Information System (GIS) from “office-to-field”. This effort also includes the use of data collected by handheld global positioning system devices to locate sewer system infrastructure with a high degree of positional accuracy.

A primary challenge for this program is developing and integrating applications to utilize GIS system and electronic drawings as they relate to issuing a permit.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Develop, expand or improve the permits module and related database and implement solutions that are better integrated with GIS and asset management, e.g. work order module for lateral inspection requests. |
| 2 | Utilize techniques and software tools to establish spatial relationships to significantly improve the ability to relate and query data |
| 3 | Define and develop and new / improved permit application |
| 4 | Continue and expand current GPS effort for locating manholes and other sewer infrastructure. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Permitting DOES Administration

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Implementation of new Permit Application | Implement a more effective application to allow faster reports and turnaround time, increased efficiency and greater ease in managing data. | New permit application implemented; integration and utilization with County GIS / house numbering | Utilize ESRI / GIS to continue improvements in operations and customer services, e.g. work flow |
| Sewer Laterals Project | Completion of laterals project to allow more information to be shared across the Agency and in the field. Includes scanning effort of approximately 100,000 documents. | 85% completed; all documents scanned | 100% completion |
| Monthly reports | Tracks types of permits and monetary amounts, explain variance, market issues: building homes, businesses applying for permits, market conditions. | Annual Permit Financial Review fee total is \$1,678,637 | Annual Permit Financial Review fee total forecast is \$1,800,000 |
| Locating Manholes and other Sewer Infrastructure | To continue and expand current GPS issue to provide information to both the field and office | New Measure | All new infrastructure is being captured by handheld GPS |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Project Design, Management &
Construction Inspection

DSSS Engineering

PROGRAM DESCRIPTION & CHALLENGES

The Engineering Section is responsible for protecting the public health by providing comprehensive planning, economical design and quality construction of new public and private sanitary sewer and treatment systems and to ensure the structural integrity of all existing County-owned sanitary sewer systems and facilities. The Engineering Section oversees all the publicly and privately financed wastewater projects. The public projects range from building wastewater treatment facilities and extending trunk lines to areas where existing sewage systems are inadequate to upgrades and improvements of existing wastewater treatment plant, sanitary lift station (pump station) and sanitary sewer lines. This Section makes many of the decisions as to the future collection system within the County. They direct the developer/contractor as to the size and direction of new sewer lines and review the potential for additional development and additional flows to ensure the collection system is sized correctly and the flow to the treatment plant is within its design.

The primary challenges for this program are:

- (1) Adopt methods and technology to increase efficiency and reduce program expenses.
- (2) Negotiate key sewer operating agreements with surrounding municipalities.
- (3) Accurately forecast areas of future growth and design sewers accordingly.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Analyze the condition of the County sanitary sewer system and recommend what areas of the system would be cost-effective to repair/replace. |
| 2 | Implement capacity and hydraulic modeling software to identify sewer system problems and deficiencies. |
| 3 | Manage public projects to minimize engineering changes during construction and subsequent change orders. |
| 4 | Insure proper planning, design and construction of sanitary sewer infrastructure. |
| 5 | Maintain a dynamic tabulation of needed and anticipated CIP projects with projected cost and year of effort listed in an as accurate and detailed level as feasible. |
| 6 | Flow modeling: acquiring data to allow higher impact decisions on projects. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Project Design, Management &
Construction Inspection

DSSS Engineering

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------------------------|
| Determine core engineering work that will be performed in house, compared to what can be contracted (project size/scope) | Focus on core scope of engineering work will help develop expertise in department and will support better long term resource planning | New Measure | Current number of major design contracts being managed in-house: 22 |
| Flow modeling | Increase the number of systems modeled per year | 2 systems modeled / completed | 2 systems to be modeled |
| Total amount of CIP project dollars per engineer | Increase the number and overall dollar amount of projects per engineer | | New Measure |
| Percentage of projects completed on schedule and on budget | Increase the number of projects completed on schedule and within budget | Measurement delayed pending implementation of project scheduling | 80% of planned project to be completed |
| Number of days for initial review of private developer projects | Increase efficiency and time management to meet a review time of no more than 30 days | Average review time 37 days | Average review time to be 30 days or less |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Pump Stations DSSS Operations

PROGRAM DESCRIPTION & CHALLENGES

The Pump Station Operations section operates over 200 sanitary sewer pump stations and grinder pumps. This Section provides for the operation and maintenance of all equipment including pumps, controls, generators and equalization tanks. Other work includes participation in pump station design, maintenance of pump station buildings and grounds, monitoring of station operations and responding to emergencies.

The primary challenges for this program are:

- (1) Implementing a new asset management system
- (2) Implementing ISO 14001
- (3) Completion of wireless technology for major stations.
- (4) Maintaining a qualified workforce.
- (5) Minimizing pump station failures
- (6) Standardization of equipment.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------|
| 1 | Implement work order procedures in Cityworks asset management program |
| 2 | Implement procedures required by ISO 14001 |
| 3 | Minimize pump station failures that result in backups or sanitary sewer overflows (SSO). |
| 4 | Minimize pump station failures that result in water in basement backups (WIB). |
| 5 | .Scheduled drawdown testing of major pump stations |
| 6 | Scheduled maintenance testing of main breakers & disconnect switches. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Pump Stations DSSS Operations

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------|------------------------------------------------------------------------|-------------------|-----------------------|
| Number of SSOs | Minimize pump station failures that result in sanitary sewer overflows | 2 | 0 |
| Number of WIBs | Minimize pump station failures that result in basement backups | 0 | 0 |
| Number of drawdown tests | Scheduled drawdown testing of major pump stations | 7 | 20 |
| Number of tests | Testing of main breaker & disconnect switch tests | 3 | 20 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Sewer Maintenance

DSSS Operations

PROGRAM DESCRIPTION & CHALLENGES

The Sewer Maintenance Section is responsible for operating and maintaining 1000 miles of sanitary sewer, over 20,000 manholes and more than 200 pump station wet wells. This Section also assists with the maintenance and repair of wastewater treatment plants when necessary. This Section investigates and resolves customer complaints and sewer backups and keeps organized and accurate records for reporting on Community Discharge Permits.

The primary challenges for this program are:

- (1) Implementing a new asset management program
- (2) Implementing ISO 14001
- (3) Minimizing sewer line blockages with scheduled cleaning, root control and televised conditional assessment

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------|
| 1 | Implement work order procedures in Cityworks asset management program |
| 2 | Implement procedures required by ISO 14001 |
| 3 | Minimize sanitary sewer overflows (SSO's) due to mainline blockages. |
| 4 | Minimize basement backups (WIB's) due to mainline blockage. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Sewer Maintenance

DSSS Operations

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------|------------------------------------------------------------------------------|-------------------|-----------------------|
| Linear feet of sewer cleaned | Clean 870,000 ft of sewer - 25% of collection system 18" diameter or smaller | 457,761 ft | 870,000 ft |
| Linear feet of sewer CCTV | TV and assess 8% of total collection system - approximately 430,000 ft | 81,134 ft | 300,000 ft |
| Number of WIB's caused by mainline blockages | Minimize number of basement backups due to blockages | 5 | 10 |
| Number of SSOs caused by mainline blockages | Minimize number of SSOs due to blockages | 2 | 5 |
| Number of complaints – County issue | Minimize number of complaints caused by County | 6 | 10 |
| Number of complaints – homeowner issue | Monitor system | 62 | 100 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Waste Water Treatment

DSSS Operations

PROGRAM DESCRIPTION & CHALLENGES

The Waste Water Treatment Plant Operations Section operates and maintains 6 Wastewater Treatment Plants in accordance with State and Federal EPA requirements. These facilities treat a combined average of 7.73 million gallons of waste water per day. Of the two regional plants, Fishcreek is staffed 24 hours per day, 365 days per year. This section operates and maintains all equipment associated with plant processes. Other work includes maintenance of buildings and grounds and monitoring alarms from pump stations located throughout the County. This section is also responsible for the management of the Industrial Pretreatment Section which includes sampling, customer facilities inspections and issuing permits to industrial customers.

The primary challenges for this program are:

- (1) Meeting ongoing EPA regulations and requirements
- (2) Implementing a new asset management system
- (3) Implementing ISO 14001
- (4) Maintaining a qualified workforce.
- (5) Implementing reporting functions of upgraded SCADA system
- (6) Scheduled testing of breakers and disconnect switches
- (7) Implementing a thermal imaging program for electrical work

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------|
| 1 | Meet EPA requirements for all 6 wastewater treatment plants. |
| 2 | Implement work order procedures in Cityworks asset management program |
| 3 | Implement procedures required by ISO 14001 |
| 4 | Use reporting functions in SCADA |
| 5 | Scheduled testing of breakers and disconnect switches |
| 6 | Implement infrared thermal imaging for Plants #25 & #36 electrical equipment |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Waste Water Treatment

DSSS Operations

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------|---------------------------------------------------|-------------------|-----------------------|
| Number of minor (daily or 7-day) violations | Minimize number of minor violations | 11 | 10 |
| Number of major (30 day) violations | Eliminate all major violations | 5 | 0 |
| Number of tests | Testing of main breaker & disconnect switch tests | 1124 | 2000 |
| Number of tests | Thermal imaging testing | New measure | 25 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|------------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| SANITARY SEWER SERVICES | | | | | | |
| <i>Fund: Sanitary Sewer Services</i> | | | | | | |
| <i>Organization: DSSS</i> | | | | | | |
| | 50001-8510 | | | | | |
| 50001-8510 | Accountant 1 | 2.00 | 2.00 | 2.00 | 1.00 | 1.00 |
| | Administrative Assistant | 1.00 | 1.00 | 1.00 | .00 | .00 |
| | Administrative Liaison DHS | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | Adminitrative Liaison DHS | .00 | .00 | .00 | .00 | .02 |
| | Assessment Coordinator | .00 | .00 | 1.00 | 1.00 | 1.00 |
| | Automotive Mechanic I | 3.00 | 4.00 | 5.00 | 4.00 | 5.00 |
| | Automotive Mechanic II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Chemist | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| | Collection Specialist/Cashier | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Communication Specialist | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Crossflow Coord | .00 | 1.00 | .00 | .00 | .00 |
| | Deputy Director - Administration | 1.00 | .00 | .00 | 1.00 | 1.00 |
| | Deputy Director - Engineering | 1.00 | 1.00 | .00 | .00 | 1.00 |
| | Deputy Director - Executive | .00 | .00 | .00 | 1.00 | .00 |
| | Deputy Director - HRD/Personnel | .10 | .05 | .05 | .00 | .00 |
| | Deputy Director - Labor Relations | .10 | .05 | .05 | .45 | .00 |
| | Deputy Director - Operations | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Deputy Director Engineering | .00 | .00 | 1.00 | .00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 50001-8510 Deputy Director-Law | .00 | .00 | .00 | .00 | .73 |
| Dir of Environmental Services | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Director of Human Resources | .10 | .05 | .05 | .06 | .01 |
| Electrician I | .00 | .00 | .00 | .00 | 1.00 |
| Electrician II | 4.00 | 3.00 | 3.00 | 3.00 | 2.00 |
| Electronic Instrument Technichn | 2.00 | 2.00 | 2.00 | 3.00 | 2.00 |
| Engineer/Design Administrator | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Engineering Intern | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Environmental Engineer 1 | 1.00 | 1.00 | 1.00 | 1.00 | 2.00 |
| Environmental Engineer 2 | 4.00 | 4.00 | 3.00 | 3.00 | 2.00 |
| Environmental Engineer Superv | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Environmental Technician I | 1.00 | .00 | .00 | .00 | .00 |
| Environmental Technician II | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Executive Assistant 1 | 2.00 | 2.20 | 2.20 | 2.36 | 2.01 |
| Executive Assistant 2 | .00 | .00 | .00 | .00 | .14 |
| Executive Assistant I | .00 | .00 | .00 | .00 | .03 |
| Fiscal Officer 2 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Fiscal Officer 3 | .00 | .05 | .05 | 1.14 | 1.00 |
| GIS Applications Specialist | 1.00 | 1.00 | .00 | .00 | .00 |
| Human Resource Admin Spc 1 | .00 | .00 | .05 | .00 | .00 |
| Human Resource Adminstrtr-HRD | 1.00 | 1.05 | 1.00 | .00 | .00 |
| Info Sys (IS) Develop Manager | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Lab Tech Analyst-in-Training | 3.00 | 3.00 | 3.00 | .00 | .00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|---------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 50001-8510 <i>Laboratory Manager</i> | 1.00 | .00 | .00 | .00 | .00 |
| <i>Laboratory Supervisor</i> | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Laboratory Technician</i> | .00 | .00 | .00 | 3.00 | 3.00 |
| <i>Laborer</i> | 4.00 | 4.00 | 3.00 | 3.00 | 4.00 |
| <i>Maintenance Administrator - EX</i> | 1.00 | 1.00 | 1.00 | 2.00 | 1.00 |
| <i>Maintenance Mechanic I</i> | .00 | .00 | .00 | .00 | 1.00 |
| <i>Maintenance Mechanic II</i> | 7.00 | 7.00 | 6.00 | 6.00 | 6.00 |
| <i>Maintenance Repair Worker</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Maintenance Supervisor 2</i> | 3.00 | 3.00 | 3.00 | 3.00 | 4.00 |
| <i>Mason</i> | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| <i>Mechanics Helper</i> | .00 | 1.00 | 1.00 | 2.00 | 2.00 |
| <i>Office Manager</i> | .00 | .00 | .00 | 1.00 | 1.00 |
| <i>Operations Administrator</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| <i>Payroll Supervisor</i> | .00 | .56 | .56 | .56 | .56 |
| <i>Permit Technician</i> | 1.00 | .00 | .00 | .00 | .00 |
| <i>Personnel Admin 2-HRC/AUD</i> | .00 | .00 | .00 | .05 | .14 |
| <i>Personnel Officer 2 DHS</i> | 1.00 | .00 | .00 | .00 | .27 |
| <i>Plant Supervisor</i> | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| <i>Project Inspector I</i> | 1.00 | 3.00 | .00 | .00 | .00 |
| <i>Project Inspector II</i> | 3.00 | 1.00 | 4.00 | 4.00 | 5.00 |
| <i>Public Works Manager</i> | .00 | .00 | 1.00 | .00 | .00 |
| <i>Pump Maintenance</i> | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| <i>Pumps Maintenance Super 2</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|---------------------------------------|-------------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 50001-8510 | <i>Purchasing Agent</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Quality Assurance Coordinator</i> | .00 | 1.00 | 1.00 | 1.00 | .00 |
| | <i>Relational Data Base Admin 3</i> | 1.00 | 1.00 | 1.00 | .00 | .00 |
| | <i>Research Analyst</i> | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | <i>Secretary 2</i> | 1.00 | 1.00 | .00 | .00 | .00 |
| | <i>Secretary 3</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Senior Administrator</i> | .00 | 3.00 | 3.00 | 3.00 | 3.28 |
| | <i>Senior Administrator-EXE</i> | .00 | .00 | .00 | .00 | 1.00 |
| | <i>Sewer Maintenance I</i> | 2.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Staff Attorney 1</i> | .50 | .50 | .50 | .50 | .00 |
| | <i>Support Services Administrator</i> | 3.00 | .00 | .00 | .00 | .00 |
| | <i>Training Adm & EEO Compl Offic</i> | .00 | .05 | .05 | .10 | .16 |
| | <i>Training Manager</i> | 1.00 | 1.00 | 1.00 | 1.00 | .83 |
| | <i>Utility Billing Clerk</i> | 5.00 | 5.00 | 5.00 | 6.00 | 6.00 |
| | <i>Utility Locator</i> | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | <i>Utility Maintenance Worker I</i> | 14.00 | 14.00 | 12.00 | 14.00 | 14.00 |
| | <i>Utility Maintenance Worker II</i> | 11.00 | 11.00 | 11.00 | 11.00 | 12.00 |
| | <i>WWater Treat Plant Op-in-Train</i> | .00 | .00 | .00 | 1.00 | .00 |
| | <i>Wastewatr Treat Plt Operatr I</i> | 9.00 | 6.00 | 9.00 | 9.00 | 10.00 |
| | <i>Wastewatr Treat Plt Operatr II</i> | 1.00 | 3.00 | 3.00 | 3.00 | 2.00 |
| | <i>Wastewatr Treat Plt Operatr III</i> | 6.00 | 6.00 | 5.00 | 4.00 | 5.00 |
| ORGANIZATION TOTAL 50001-8510 | | 138.80 | 134.56 | 131.56 | 134.22 | 135.19 |
| *TOTAL SANITARY SEWER SERVICES | | 138.80 | 134.56 | 131.56 | 134.22 | 135.19 |



DSSS

Fund: Sanitary Sewer Services 50001

Departments: DSSS 8510

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 5,816,241 | 6,209,717 | 6,514,600 | 6,194,239 | 0 |
| Labor | 20513 | 0 | 0 | 0 | 0 | 4,064,800 |
| Overtime | 20525 | 513,417 | 476,478 | 423,100 | 466,168 | 393,300 |
| Operations Supervision | 20527 | 0 | 0 | 0 | 0 | 789,500 |
| Admin - Support | 20528 | 0 | 0 | 0 | 0 | 1,819,800 |
| Fringe Benefits | 25501 | 2,575,229 | 2,677,559 | 3,000,900 | 2,749,665 | 3,098,000 |
| Professional Services | 27102 | 1,006,023 | 450,468 | 436,000 | 395,000 | 1,168,000 |
| Internal Services | 30401 | 266,000 | 206,873 | 682,200 | 665,554 | 682,200 |
| Supplies | 30501 | 227,538 | 279,889 | 400,000 | 319,823 | 435,000 |
| Material | 35501 | 827,804 | 898,613 | 950,000 | 883,092 | 1,000,000 |
| Travel | 37501 | 11,970 | 17,547 | 22,000 | 16,651 | 22,000 |
| Vehicle Fuel/Repair | 40501 | 491,995 | 393,818 | 600,000 | 332,063 | 650,000 |
| Contract Services | 45501 | 17,826,457 | 18,280,715 | 20,797,900 | 17,652,079 | 1,497,000 |
| Government - Disposal | 45602 | 0 | 0 | 0 | 0 | 16,500,000 |
| Private Disposal | 45605 | 0 | 0 | 0 | 0 | 260,000 |
| Utilities | 50501 | 1,736,072 | 1,702,112 | 2,100,000 | 1,766,215 | 2,100,000 |
| Insurance | 52501 | 0 | 0 | 190,000 | 0 | 190,000 |
| Rentals | 54501 | 96,981 | 195,996 | 648,100 | 566,746 | 1,102,100 |
| Advertising/Printing | 58501 | 3,375 | 1,593 | 8,000 | 2,250 | 4,000 |
| Other | 60501 | 532,687 | 534,940 | 575,000 | 381,647 | 550,000 |
| Equipment | 70501 | 415,389 | 270,908 | 241,700 | 225,477 | 519,600 |



DSSS

Fund: Sanitary Sewer Services 50001

Departments: DSSS 8510

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Capital Outlay | 78501 | 1,601,699 | 1,267,404 | 1,999,800 | 1,448,285 | 0 |
| Debt Service | 80501 | 0 | 0 | 14,000 | 0 | 14,000 |
| Transfers Out | 84999 | 7,776,648 | 9,486,929 | 11,118,223 | 10,468,306 | 8,000,000 |
| DEPARTMENT TOTAL 50001-8510 | | <u>41,725,524</u> | <u>43,351,559</u> | <u>50,721,523</u> | <u>44,533,261</u> | <u>44,859,300</u> |



Department of Environmental Services-Sewer

Fund: DOES Sewer 50001

Department: DOES Sewer 8510

TOTAL PROFESSIONAL SERVICES COSTS: **\$1,168,000.00**

Dept. of Environmental Services-Sewer
Department

50001
Fund

8510
Org

| Vendor | Item / Age | Type of Contract/Term | Cost | Other Information |
|-------------------|-----------------------------|--------------------------------|------------|---------------------------|
| Pending Selection | Misc. Consulting Svcs | Professional Services / Annual | \$ 100,000 | for ArcFlash hazard asses |
| Pending Selection | Conditional Assessment Stud | Professional Services / Annual | \$ 300,000 | Inspection & assessment c |
| Pending Selection | Legal Services | Professional Services / Annual | \$ 40,000 | Misc legal issues |
| Pending Selection | Safety Services | Professional Services / Annual | \$ 3,000 | Safety assessments & spe |
| Pending Selection | Engineering Svcs | Professional Services / Annual | \$ 375,000 | Survey, GEO tech, ROW, I |
| Pending Selection | EDMS | Professional Services / Annual | \$ 100,000 | Electronic Document Mang |
| Pending Selection | ISO | Professional Services / Annual | \$ 150,000 | |
| Pending Selection | SCADA/Cityworks Integration | Professional Services / Annual | \$ 100,000 | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |



Department of Environmental Services-Sewer

Fund: DOES Sewer 50001

Department: DOES Sewer 8510

TOTAL CONTRACT SERVICES COSTS: \$1,496,950.00

Dept. of Environmental Services-Sewer
Department

50001
Fund

8510
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|------------------------|--------------------------------|-----------------------|------------|------------------------------|
| | | | \$ - | |
| Ace Security Systems | Security Monitoring | Services / Annual | \$ 6,000 | Sweitzer, South Street, Sta |
| ARAMARK | Uniform services | Services / Annual | \$ 26,700 | 3 year contract, resol 2012 |
| AT&T Internet with SIP | Internet & Connectivity to All | Services / Annual | \$ 45,000 | 30 MB service, 3 year contra |
| AT&T Opteman | Network Servcies (Opteman) | Services / Annual | \$ 40,000 | 100 MB service plus portion |
| AT&T Long Distance | Plant 25, PS 96, PS103 | Services / Annual | \$ 1,800 | |
| AT&T Wireless Svcs | Wireless Services | Service / Annual | \$ 72,000 | Includes notebook air cards, |
| AT&T Land Lines | Plants and Pump Stations | Sevice/Annual | \$ 30,000 | |
| Bridgestone Americas | Printing & postage for custom | Service / Annual | \$ 110,000 | |
| Brinks | Armored Car Service | Services / Annual | \$ 4,600 | |
| City of Cleveland | Water Meter Reads | Services / Annual | \$ 290,000 | *2017 rate is \$4.68 |
| Consumer Ohio Water | Water Meter Reads | Services / Annual | \$ 6,000 | rate is \$.50 per read |
| Distillata | Drinking Water | Service / Annual | \$ 5,000 | |
| Digium/N2Net | Switchvox Maintenance | Service/Annual | \$ 2,000 | licenese renewal - 1 year |
| DPS | Copier repair, maint & supplie | Service / Annual | \$ 10,000 | plotter maintenance and p |
| eTactics | Customer Billing services | Service / Annual | \$ 45,000 | |
| Falls Supersonic | Car Washing | Services / Annual | \$ 1,400 | |
| FE Check Protector Co | Services for check processing | Services / Annual | \$ 7,500 | per check charge plus eloc |
| FE Check Protector Co | scanner maintenance | Services / Annual | \$ 3,500 | scanner and EZScan softw |
| Haines Electric | Data cabling/removing wiring | Service / Annual | \$ 10,000 | Plants and Sweitzer-includ |



Department of Environmental Services-Sewer

Fund: DOES Sewer 50001

Department: DOES Sewer 8510

TOTAL CONTRACT SERVICES COSTS: \$1,496,950.00

| Dept. of Environmental Services-Sewer Department | | 50001 Fund | | 8510 Org |
|-----------------------------------------------------|------------------------------|-------------------|------------|-----------------------------|
| Rexell | Rockwell TechConnect | Service/Annual | \$ 5,000 | support for HMI in plants a |
| N2Net | Phone system support | Services / Annual | \$ 500 | e911 |
| Pending Selection | Sewer Root Control | Services / Annual | \$ 20,000 | Program to be developed |
| Swift First | Medical Supplies | Purchase / Annual | \$ 9,000 | |
| TruGreen | Weed Control (Pump Stations) | Services / Annual | \$ 1,700 | |
| Various | Sanitary Sewer Emerg Repair | Purchase / Annual | \$ 285,000 | |
| Various | Pump Stations Emerg Repair | Purchase / Annual | \$ 160,000 | |
| Various | Equipment Emerg Repairs (var | Purchase / Annual | \$ 100,000 | |
| Various | Building Emerg Repairs (var | Purchase / Annual | \$ 80,000 | |
| Various | Lab / EPA Testing | Services / Annual | \$ 42,000 | |
| Village of Silver Lake | Water Meter Reads | Services / Annual | \$ 250 | |
| Waste Management of O | Trash & Sludge Disposal | Service / Annual | \$ 56,000 | |
| The Voice Inc | Phone recording changes | Purchase / Annual | \$ 1,000 | |



Department of Environmental Services-Sewer

Fund: DOES Sewer 50001

Department: DOES Sewer 8510

TOTAL RENTALS AND LEASES COSTS: \$1,102,031.00

| Dept. of Environmental Services-Sewer Department | 50001 Fund | 8510 Org | | |
|-----------------------------------------------------|------------------------------|-----------------------|------------|-----------------------------|
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
| | | | \$ - | |
| | | | \$ - | |
| Akron Phoenix Developm | Facility Lease, Bridgestone | Lease/Annual | \$ 720,000 | \$59,201/month |
| Ampco Parking | Parking Deck Cards (4) | Rental / Annual | \$ 3,600 | |
| DPS/Canon Financial | Copiers Lease (6) | Lease / Annual | \$ 9,600 | Copier Lease expires in 20 |
| Key Govt / Jack Doheny Sup | Vactor Sewer Cleaning Truck | Lease / Annual | \$ 51,000 | Lease expires in 2019 |
| Canon Financial/DPS | Plotter Lease | Lease / Annual | \$ 9,831 | Plotter Lease expires in 20 |
| Key Govt / MTECH | CCTV Sewer Inspection Truc | Lease / Annual | \$ 46,000 | Lease expire in 2020 |
| Summit County | Sweitzer Facility | Lease / Annual | \$ 30,000 | |
| TCF / BEST Equip | Vactor Sewer Cleaning Truck | Lease / Annual | \$ 48,000 | Lease expires in 2018 |
| Pending Selection | Misc Equip Rentals | Rental / Annual | \$ 9,500 | Bucket truck and misc |
| US Bank/Jack Doheny | Vactor Sewer Cleaning Truck | Lease / Annual | \$ 52,000 | Lease expires 2020 |
| Key Govt. Finance | Dodge Promaster | Lease / Annual | \$ 45,500 | Lease expires 2020 |
| Mtech/Republic Bank | Gapvax vactor | Lease / Annual | \$ 56,000 | Lease expires 2022 |
| Enterprise | 3 150's; 2 550s; transit van | Lease / Annual | \$ 21,000 | Open end lease various ex |



Department of Environmental Services-Sewer

Fund: DOES Sewer 50001

Department: DOES Sewer 8510

Dept. of Environmental Services-Sewer

Department

TOTAL EQUIPMENT COSTS: \$469,600.00

50001

Fund

8510

Org

| Item Description | Type of Contract | Quantity | Cost | Other Information |
|-------------------------------------------|------------------|----------|------------|------------------------------------------------|
| Various Pumps and Motors | Purchase | | \$ 150,000 | Plants and Pump Stations |
| Emergency Portable Pumps | Purchase | 2 | \$ 40,000 | Replacement of aging 4" and 6" pumps, 1 4" and |
| Plants (all), Ultra-violet bulbs and ball | Purchase | | \$ 30,000 | Replacement of bulbs for package plants |
| Notebooks/Tablets | Purchase | 22 | \$ 44,000 | Cityworks field |
| Hudson pump stations | Purchase | | \$ 50,000 | various upgrades to pump station equip |
| Misc. Computer Hardware | Purchase | | \$ 35,000 | |
| Replacement tape drive | Purchase | 1 | \$ 12,000 | for data backups for SCADA |
| Firewall replacement | Purchase | 2 | \$ 9,000 | Checkpoint FW replaced by OIT paid for by DS3 |
| Hardware maintenace | Purchase | | \$ 7,200 | SCADA hardware at plant 25 |
| CTR | Support | 4 | \$ 2,400 | timeclock chargeback |
| SCADA Phase 2 | Purchase | 30 | \$ 90,000 | modems, plc, view screens |
| | | | | |
| | | | | |
| | | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

ENGINEER

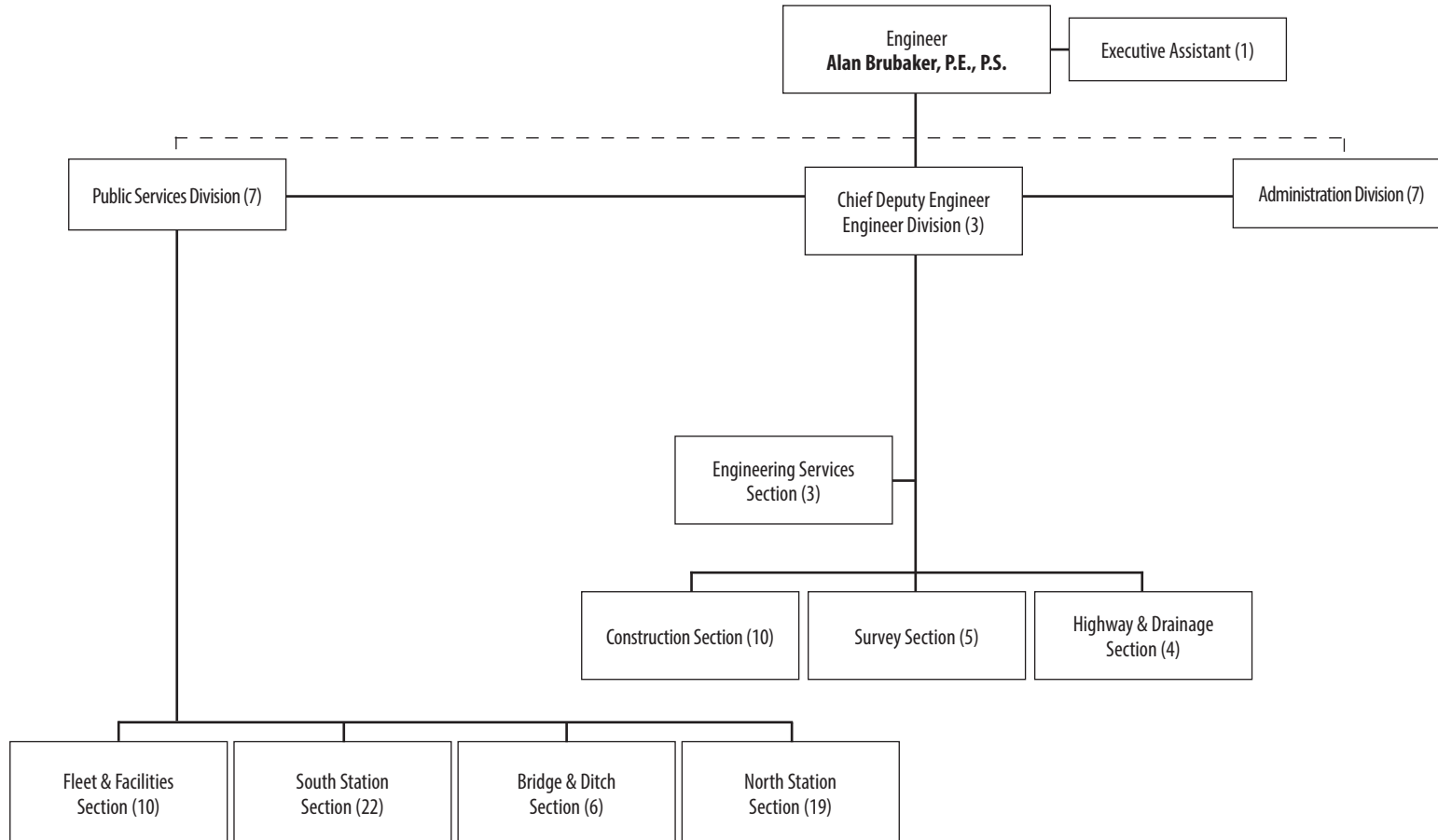


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

ENGINEER

Engineer • Alan Brubaker, P.E., P.S.





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Engineer

DEPARTMENT OVERVIEW

This year our office continues its commitment to rebuild our budget starting directly with the people who perform the public services we provide. We accomplish this by dividing the budget into component work sections and asking section leaders to provide rationale for all budget requests. The Engineer's office includes three divisions. Within each of these divisions, 13 individual sections administer their individual budgets to improve performance and accountability.

Section Leaders prepare the Program Requests. Each section leader is given broad parameters about spending levels but are primarily tasked with creating a budget that will support the activities they believe are essential to running their section. They are encouraged to include all expenditures that they believe are necessary and to prepare their rationale for each item they request. Section leaders also provide capital requests for those programs within their purview. Each section leader provides a detailed request for funding the operations of their section. Instead of simply increasing the previous year's budget by a certain percent, we review and discuss all requested expenditures to ensure the efficiency and cost effectiveness of this office. Each section leader discusses their program requests during the section budget review with their Division Director.

Each Division Director implements the first round of budget adjustments. In the division review, duplicate items are eliminated and appropriations are adjusted between line-items to match the county's accounting system. The emphasis is still on requesting all funds needed to perform division operations without regard to overall budgetary constraints.

The department review phase occurs when the Engineer and the division leaders meet to discuss the overall budget for the department. At this point, adjustments consider financial constraints and overall service delivery goals. Each division is responsible for making the necessary arguments in support of their requests, but decisions reflect the objectives and priorities of the whole department. In addition, the division leaders discuss capital requests during this final review phase.

This budget continues the effort to maintain a historical record of performance data to objectively show Council and Summit County citizens how we are doing. We have refined our performance measures over the last several years to identify measures that will assist in determining the budgetary ramifications of meeting our performance objectives.

Once the budget is completed, the department submits its budget request to the County Executive for inclusion in the appropriation ordinance. Council conducts its review of the Engineer's budget in conjunction with other departments in the county. Upon Council approval of the budget, each division director



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Engineer

and section leader manages their operations during the course of the budget year with the authority to make budgetary adjustments as needed to fulfill their obligations so long as they stay within the overall appropriation limits set by Council.

PROGRAM INITIATIVES

The Engineer seeks to improve the efficiency, responsiveness, and transparency of our operations. The following discussion summarizes our initiatives for providing services, and financial stability.

Regionalism

Government collaboration is a priority. A main goal of this office is to identify ways to regionalize the services we provide. The County Engineer has become a leader in providing shared services in collaboration with Summit County Communities. We continue to provide snow and ice control services to the City of New Franklin. In the City of Norton, we provide engineering services. These programs are win-win situations for both our office and the communities. In 2015, we anticipate working closely with METRO regional transit to provide engineering services on projects to improve bus stops throughout the County.

The Engineer assigns staff representatives to work directly with each township. The assigned employees attend township meetings and provide feedback to township trustees, staff, and residents for any questions they may have regarding transportation projects in their area. By assigning staff members to become experts in the needs and concerns of each township, we identify collaboration opportunities and foster better working relationships with all of the townships we represent.

We open our pavement maintenance program to all municipalities and townships in Summit County. This increases the amount of material needed to perform the pavement repairs, lowering the per-unit cost to both this office and to our community partners. The State of Ohio's *Beyond Boundaries* program recognized our pavement maintenance program as an example of government collaboration that deserves replication throughout the state. A comparison of the bid tabulations from the County program and similar projects in non-participating communities showed that the joint pavement maintenance program saves participating communities approximately 7% on pavement maintenance costs. Each year, the Engineer's Office works with participating communities to determine whether new services (ie. concrete street repair and culvert replacement) should be added to the program. In 2014, the program enjoyed its highest participation rate from member communities which demonstrates that the program is providing a valuable service to participating communities.



COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

Engineer

The office is currently in negotiations with Metro RTA to provide engineering services for design and contract administration of a program to install concrete pads at bus stops throughout the Metro RTA service area. We are also looking to provide pavement maintenance ratings for communities in Summit and Portage counties through the Akron Metropolitan Area Transportation Study (AMATS) which is the regional transportation planning coordinator for the greater Akron area.

Fund Stabilization Policies

The Motor Vehicle Gas Tax Fund (MVGT fund) supports the operations of the County Engineer. The county includes the fund as a Non-major Special Revenue Fund in the County's Comprehensive Annual Financial Report (CAFR). Proper management of the Engineer's office requires that we take steps to ensure the long-term health of the MVGT fund.

Minimum Fund Balance Policy

The County Engineer manages the MVGT fund to assure future funding of maintenance and road improvements. The financial integrity of the fund is paramount to our continued ability to provide services. Maintaining a reasonable fund balance is required to ensure that we are not spending beyond our means, but we are also fully using the tax dollars we collect on the improvements the community requires. Through the budget process, the Engineer monitors expenditure levels throughout the year to maintain an unencumbered fund balance of 10% to 15% of net fund expenditures with 12.5% being the target level.

Debt Management Policy

Debt financing can have significant advantages on certain projects. However, this office's reliance on road taxes pre-supposes a commitment to regular road maintenance and improvements. Therefore, our improvement program does not require unusually high or unanticipated expenditures in any given year. Construction of new highways and bridges are preferred uses for debt financing rather than maintenance or normal improvements to existing infrastructure. In addition, debt financing is appropriate when a revenue source fully supports the cost of the debt service (for example, special assessment projects). Overall debt service levels should not exceed 6% of the SCE's total operating budget. Debt service requirements are a primary consideration in the issuance of any new debt.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Administration Engineer

PROGRAM DESCRIPTION & CHALLENGES

Program Description:

The administrative division provides all the basic administrative functions of the Summit County Engineer's office essential to maintaining the day-to-day operation of the Engineer's office. The administration section manages the division operations and public records. The budget section provides oversight, control and management of budgetary functions.

Program Challenges:

Growth in tax revenue projections continues to lag behind inflationary growth in expenditures.

Proposed Personnel Changes:

The Administration division anticipates no further additions or reductions in full-time staff.

PROGRAM GOALS & OBJECTIVES

1

The functions of the Engineer's Office rely upon a healthy Motor Vehicle/Gas Tax Fund. We use three performance measures to monitor how well we are adhering to our financial policies and meeting our goal of maintaining a stable and healthy fund.

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------|----------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Ending Unencumbered Fund Balance | Maintain an ending unencumbered fund balance between 10% and 15% of MVGT direct expenditures | 10.71% | 10% |
| Debt Service Expenditures | Maintain a debt service level less than 6% of MVGT direct expenditures | 5.53% | 5% |
| Operating Expenditures | Maintain operating expenditure level less than 75% of MVGT direct expenditures | 69.86% | 68% |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|------------------------------------------------------|---------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| ENGINEER | | | | | | |
| <i>Fund: Motor Vehicle & Gas</i> | | | | | | |
| <i>Organization: Engineer-General Administration</i> | | | | | | |
| | 20502-4105 | | | | | |
| 20502-4105 | Administrative Assistant | 1.00 | .00 | .00 | .00 | 1.00 |
| | Administrative Staff Advisor 1 | 1.00 | .00 | .00 | .00 | .00 |
| | Administrative Staff Advisor 2 | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Assistant County Prosecutor 2 | .20 | .20 | .20 | .20 | .20 |
| | Budget/Management Director | .00 | .00 | .00 | 1.00 | .00 |
| | Clerk 3 | .00 | .00 | .00 | 1.00 | .00 |
| | Computer Operator II/Adv Fisc | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Computer Programmer Analyst 1 | .00 | 1.00 | .00 | .00 | .00 |
| | County Engineer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Dir of Admin Govt Affairs | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| | Dir of Admin Suppt Serv Activ | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Executive Assistant 1 - ENG | 1.00 | .00 | .00 | .00 | .00 |
| | Executive Assistant 2 - ENG | 1.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| | Fiscal Officer 2 | 1.00 | 1.00 | .00 | .00 | .00 |
| | Fiscal Officer 3 | .00 | .00 | 1.00 | 1.00 | 1.00 |
| | Network Administrator | 1.00 | 1.00 | 1.00 | .00 | .00 |
| | Office Manager | 1.00 | .00 | .00 | .00 | .00 |
| | Payroll Supervisor | .00 | .44 | .44 | .44 | .44 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| 20502-4105 Personnel Admin 1 | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Public Records Coordinator | 1.00 | 1.00 | .00 | .00 | .00 |
| Receptionist II | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Safety Coordinator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Software Engineer-FO | 1.00 | 1.00 | 1.00 | .00 | .00 |
| ORGANIZATION TOTAL 20502-4105 | 15.20 | 15.64 | 13.64 | 12.64 | 10.64 |



ENGINEER

Fund: Motor Vehicle & Gas 20502

Departments: Engineer-General Administration 4105

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 109,442 | 109,442 | 109,500 | 109,442 | 115,000 |
| Salaries-Employees | 20501 | 726,342 | 768,041 | 717,000 | 646,502 | 589,700 |
| Overtime | 20525 | 54 | 0 | 400 | 0 | 400 |
| Fringe Benefits | 25501 | 273,764 | 298,673 | 278,000 | 255,356 | 264,000 |
| Internal Services | 30401 | 91,243 | 82,200 | 357,200 | 346,954 | 350,000 |
| Supplies | 30501 | 53,243 | 35,180 | 38,800 | 22,751 | 38,000 |
| Travel | 37501 | 7,428 | 5,153 | 8,000 | 5,574 | 7,500 |
| Contract Services | 45501 | 120,236 | 38,002 | 7,100 | 4,127 | 6,000 |
| Utilities | 50501 | 154,076 | 133,346 | 147,800 | 118,551 | 144,000 |
| Rentals | 54501 | 23,190 | 12,991 | 0 | 7,624 | 10,000 |
| Advertising/Printing | 58501 | 0 | 499 | 2,100 | 1,269 | 2,100 |
| Other | 60501 | 34,612 | 36,068 | 37,600 | 35,401 | 42,100 |
| Equipment | 70501 | 70,294 | 36,407 | 7,500 | 9,148 | 4,500 |
| Debt Service | 80501 | 917,758 | 823,085 | 850,000 | 846,656 | 350,000 |
| Transfers Out | 84999 | 0 | 0 | 129,583 | 0 | 0 |
| DEPARTMENT TOTAL 20502-4105 | | <u>2,581,683</u> | <u>2,379,085</u> | <u>2,690,583</u> | <u>2,409,355</u> | <u>1,923,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Public Services Engineer

PROGRAM DESCRIPTION & CHALLENGES

Program Function:

The public services division is responsible for maintaining over 360 lane miles of county roadway, 315 bridges, 1,200 culverts, guardrail, berms, vegetation control, ditches, pavement markings, traffic signals, tree trimming and removal, deceased animal removal, fleet maintenance, maintenance of retention and detention ponds, roadside mowing, and snow and ice control on township roads and some State Highways. The administration section provides support to public services division employees, orders and tracks materials, oversees the division budget and processes all requests for services on county roads, bridges and ditches. The fleet and facilities maintenance section handles the maintenance and upkeep of the Summit County Engineer's fleet of vehicles, signage and signalization on Summit County roads, building maintenance, carpentry, masonry, and landscaping. The north station and south station sections are responsible for the snow and ice control and road maintenance throughout the County. The bridge and ditch section handles the force account maintenance and upkeep of Summit County's bridges, ditches and subdivision surface water systems.

Program Challenges:

Providing services in a timely manner is increasingly difficult due to staff reductions during the past several years.

Proposed Personnel Changes:

The Public Service division anticipates no further reductions in full-time staff. This budget continues the program of hiring part-time student helpers to provide traffic control during summer construction season.



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|-------------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Fund: Motor Vehicle & Gas | | | | | |
| Organization: Engineer-Maintenance | | | | | |
| 20502-4110 | | | | | |
| 20502-4110 Auto Service Worker II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Auto Service Worker II TB | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Bridge Worker II | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| Carpenter | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Custodial Worker | 1.00 | .00 | .00 | .00 | .00 |
| Dep Dir Maintenance Admin | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Ditch Maintenance Worker | 3.00 | 3.00 | 1.00 | .00 | .00 |
| Equipment Operator II | 25.00 | 23.00 | 27.00 | .00 | .00 |
| Equipment Operator III | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Fleet & Facil Maint Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Heavy Equipment Operator | 2.00 | 3.00 | 2.00 | 2.00 | 2.00 |
| Highway Maintenance Crew Leadr | 6.00 | 6.00 | 5.00 | 5.00 | 5.00 |
| Highway Maintenance Supervisor | 2.00 | 2.00 | 3.00 | 3.00 | 3.00 |
| Highway Maintenance Supt | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Highway Maintenance Worker | .00 | .00 | .00 | 2.00 | .00 |
| Highway Maintenance Worker II | .00 | 1.00 | .00 | .00 | .00 |
| Inventory Control Specialst II | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Maintenance Repairer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Maintenance Worker | .00 | .00 | .00 | 27.00 | 29.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|--------------------------------------|---------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|----------------------------------------------|
| 20502-4110 | Mason | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Mechanic | 4.00 | 3.00 | 4.00 | 4.00 | 4.00 |
| | Messenger | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Office Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Receptionist/Secretary | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Roads Maintenance Manager | 1.00 | .00 | .00 | .00 | .00 |
| | Safety Worker | 2.00 | 2.00 | 2.00 | .00 | .00 |
| | Sign Maker | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Signal Technician | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Stores Keeper | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Support Services Administrator | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Welder | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 20502-4110 | | 66.00 | 64.00 | 65.00 | 64.00 | 63.00 |



ENGINEER

Fund: Motor Vehicle & Gas 20502

Departments: Engineer-Maintenance 4110

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 3,153,801 | 3,281,030 | 3,214,500 | 3,098,594 | 3,185,500 |
| Overtime | 20525 | 77,499 | 86,976 | 141,000 | 108,900 | 126,000 |
| Fringe Benefits | 25501 | 1,375,161 | 1,488,210 | 1,458,900 | 1,446,520 | 1,527,000 |
| Supplies | 30501 | 341,682 | 211,290 | 225,000 | 155,497 | 200,000 |
| Material | 35501 | 1,250,481 | 1,201,238 | 1,156,200 | 957,085 | 1,074,100 |
| Travel | 37501 | 4,098 | 1,916 | 12,000 | 2,731 | 10,600 |
| Contract Services | 45501 | 33,033 | 50,492 | 72,600 | 59,310 | 70,600 |
| Rentals | 54501 | 9,813 | 17,309 | 24,300 | 16,089 | 27,300 |
| Advertising/Printing | 58501 | 975 | 222 | 500 | 338 | 500 |
| Other | 60501 | 496,963 | 458,272 | 504,000 | 441,793 | 484,200 |
| Equipment | 70501 | 54,315 | 47,784 | 68,600 | 35,916 | 25,500 |
| DEPARTMENT TOTAL 20502-4110 | | <u>6,797,819</u> | <u>6,844,739</u> | <u>6,877,600</u> | <u>6,322,772</u> | <u>6,731,300</u> |



\$200,000.00

533



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Engineering

Engineer

PROGRAM DESCRIPTION & CHALLENGES

Program Description:

The engineering division develops plans for highway, drainage, and bridge improvements and new construction on Summit County roads. The engineers and technicians prepare improvement plans for federal, state and locally funded projects on county highways. They also assist townships by preparing plans for township roads and roadside drainage systems. Engineering project managers are responsible for overseeing large projects from initial scoping through the design phase and into construction. The administration section provides oversight to the engineering division. The construction section ensures the quality, cost and timeliness of improvements to the County's highways and bridges. This section also performs annual inspection of bridges, culverts and roads. The engineering services section oversees most engineering plans, designs, and reviews in addition to overseeing all bridge improvements and maintenance work. The highway/drainage section manages highway design, installation and maintenance of traffic control devices. The survey section provides surveys, survey data and data management for the Summit County Engineer's office, conducts plan reviews of major road and bridge projects as well as road dedications, road vacations, annexations and land subdivisions.

Program Challenges:

Fully funding the pavement maintenance program is the major challenge for our office since this program is traditionally funded 100% with local revenue. Our office is also preparing to focus on improving the condition of our culvert inventory throughout the county.

Proposed Personnel Changes:

The Engineering division anticipates no further additions or reductions in full-time staff.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Engineering

Engineer

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | The core services provided by the Engineer's Office are the maintenance and improvement of the County's bridges and roads. We use several objective rating measures to evaluate how well we are maintaining our bridge and road infrastructure. |
| 2 | The Engineer inspects all 313 Summit County owned bridges annually. In addition to our in-house staff, outside consultants review the inspection reports to ensure reliability. The Bridge Sufficiency Rating (SR) is a recognized measure of the ability of a bridge to remain in service. Various factors are taken into account (such as condition, structural adequacy, safety and others) to calculate the SR using a numerical scale of 0-100. We use two measures to monitor how well we are maintaining our bridges. |
| 3 | The Pavement Condition Index (PCI) is a simple, convenient and inexpensive way to monitor the condition of the surface of roads. The PCI rates the condition of the surface of a road using a numerical scale of 0-100. The Engineer's office contracts with a company to perform this analysis biennially. The data collected to target our pavement maintenance program, ensuring that our office repairs the roadways in an efficient and cost effective manner. Ratings in the 68 to 81 range are considered "Good" condition. |
| 4 | Culverts are rated on a three-point scale with a rating of "one" being the best rating. Therefore, in order to make our performance measure comparable with those for roads and bridges, we adjusted the ratings to a 100-point scale with 100 being the top rating. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------|-------------------------------------------------------------------------------|-------------------|-----------------------|
| Bridge Sufficiency Rating | Maintain an average Bridge Sufficiency Rating greater than 80 | 86.5 | 85 |
| Bridge Sufficiency Rating | Maintain 90% of County Bridges to a Bridge Sufficiency Rating greater than 50 | 96.8 | 96 |
| Pavement Condition Index | Maintain an average Pavement Condition Index of at least 68 | 72 | 73 |
| Culvert Condition Rating | Maintain an adjusted average condition rating greater than 65 | 73.36 | 73 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Motor Vehicle & Gas | | | | | |
| Organization: Engineer-Engineering | | | | | |
| 20502-4115 | | | | | |
| 20502-4115 Bridge/Const Inspectn Coordntr | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Chief Deputy Engineer | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Construction Project Coordintr | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Construction Team Manager | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Dep Dir for Engineering Servs | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Design Engineer 1 | 2.00 | 2.00 | .00 | .00 | .00 |
| Design Engineer 2 | 6.00 | 6.00 | 6.00 | 5.00 | 5.00 |
| Engineering Project Manager | 1.00 | 1.00 | 2.00 | 2.00 | 3.00 |
| Engineering Tech IV/GIS Opertn | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Engineering Techn Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Engineering Technician III | 1.00 | 1.00 | .00 | .00 | .00 |
| Inspector | .00 | .00 | .00 | 1.00 | .00 |
| Inspector II | .00 | .00 | .00 | .00 | 1.00 |
| Inspector III | 4.00 | 3.00 | 3.00 | 3.00 | 4.00 |
| Office Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Public Works Manager | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Survey Coordinator | 2.00 | 2.00 | 2.00 | 2.00 | 3.00 |
| Survey Technician II | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Surveyor | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| ORGANIZATION TOTAL 20502-4115 | 29.00 | 28.00 | 26.00 | 26.00 | 26.00 |
| *TOTAL ENGINEER | 110.20 | 107.64 | 104.64 | 102.64 | 99.64 |



ENGINEER

Fund: Motor Vehicle & Gas 20502

Departments: Engineer-Engineering 4115

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 1,605,083 | 1,633,521 | 1,713,500 | 1,574,144 | 1,731,800 |
| Overtime | 20525 | 38,517 | 20,692 | 33,000 | 43,029 | 28,000 |
| Fringe Benefits | 25501 | 603,679 | 617,106 | 656,000 | 622,502 | 687,000 |
| Supplies | 30501 | 5,841 | 2,604 | 6,500 | 9,524 | 5,600 |
| Travel | 37501 | 15,399 | 17,509 | 23,800 | 13,300 | 23,500 |
| Contract Services | 45501 | 343,960 | 360,399 | 396,500 | 392,835 | 414,800 |
| Rentals | 54501 | 3,450 | 203 | 5,500 | 203 | 4,800 |
| Advertising/Printing | 58501 | 10,164 | 3,733 | 9,000 | 3,435 | 5,500 |
| Other | 60501 | 6,065 | 4,243 | 7,600 | 4,700 | 5,000 |
| Equipment | 70501 | 3,913 | 2,246 | 13,700 | 1,883 | 3,000 |
| DEPARTMENT TOTAL 20502-4115 | | <u>2,636,072</u> | <u>2,662,256</u> | <u>2,865,100</u> | <u>2,665,556</u> | <u>2,909,000</u> |



Motor Vehicle & Gas Tax Fund-Engineering

Fund: Motor Vehicle & Gas Tax 20502

Department: Engineer-Engineering 4115

TOTAL CONTRACT SERVICES COSTS: **\$414,750.00**

Engineering Motor Vehicle & Gas
Department

20502
Fund

4115
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|----------------|-----------------------------|-----------------------|---------|-------------------------|
| QCI | Construction Inspection | Task Order/ 1 yr | 125,000 | |
| S&ME | Geotechnical Engineering | Task Order/ 1 yr | 25,000 | |
| PSI | Construction Mat'ls testing | Task Order/ 1 yr | 40,000 | |
| Arcadis | ROW Appraisal/Eng Review | Task Order/ 1 yr | 140,000 | renewal |
| Morf Corp | Construction Management | annual | 2,000 | |
| CRIS | MLS | annual | 600 | for in house appraisals |
| City Blueprint | GPS Equipment Services | | 2,000 | |
| Various | Boot Allowance | per Union contract | 2,250 | 10-CON;3-SV;2-HD |
| JG3 | Pavement Inspection | every two years | 25,000 | |
| TMS | Traffic Engineering | Task Order/ 1 yr | 10,000 | |
| MicroPaver | Pavement Management | annual | 900 | |
| LJB | Inventory Maintenance | annual | 2,000 | CEAO Safety Study supp |
| TBD | CEAO Safety Studies | 90% reimbursed | 40,000 | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Assessed Drainage Program: Maintenance Dist. 1 Engineer

PROGRAM DESCRIPTION & CHALLENGES

Section 6137 of the Ohio Revised Code provides the general legislative authority that allows the County to improve and/or maintain storm water facilities on private lands. Specifically, Section 6137.02 of the Ohio Revised Code provides for the establishment of a county ditch maintenance fund. Summit County enacted subdivision regulations stipulating that developers are required to submit a final plat providing that all fee holders and all receiving title to the fee through them be subject to payment of drainage maintenance fees assessed or to be assessed by the County pursuant to Chapter 6137 of the Ohio Revised Code. The maintenance fee obligation is required to pass with the title to the property.

The drainage maintenance assessments are the method used by the County to fund on-going maintenance of the drainage system. The unencumbered balance of the fund through which these maintenance operations are paid cannot exceed 20% of the construction costs of the drainage improvements. In order to assure compliance with this requirement, the engineer calculates the drainage assessment based on the county receiving 20% of the original construction cost of the improvement over a period of 8 years. This calculation results in the County assessing 2.5% of the construction cost on an annual basis.

The County created two districts based upon community boundaries that approximate the two major drainage basins in the County. The northern district (District 1) includes those communities located in the Cuyahoga River watershed or the Rocky River watershed flowing north to Lake Erie.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To maintain an adequate fund balance to cover the on-going cost of maintaining the surface water control features for assessed subdivisions in the northern half of the County. |
| 2 | To conduct the comprehensive sexennial review of assessment rates and update them per ORC requirements. (Most recent review completed in 2015) |



ENGINEER

Fund: *Drainage Maint-District 1* **20505**

Departments: *Engineer-Ditches* **4025**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| <i>Other Non Operating</i> | <i>81102</i> | <i>2,838</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> |
| <i>Ditch Maintenance</i> | <i>87501</i> | <i>75,679</i> | <i>185,089</i> | <i>321,500</i> | <i>114,719</i> | <i>476,300</i> |
| DEPARTMENT TOTAL 20505-4025 | | <u>78,516</u> | <u>185,089</u> | <u>321,500</u> | <u>114,719</u> | <u>476,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Assessed Drainage
Maintenance Dist. 2
Engineer**

PROGRAM DESCRIPTION & CHALLENGES

Section 6137 of the Ohio Revised Code provides the general legislative authority that allows the County to improve and/or maintain storm water facilities on private lands. Specifically, Section 6137.02 of the Ohio Revised Code provides for the establishment of a county ditch maintenance fund. Summit County enacted subdivision regulations stipulating that developers are required to submit a final plat providing that all fee holders and all receiving title to the fee through them be subject to payment of drainage maintenance fees assessed or to be assessed by the County pursuant to Chapter 6137 of the Ohio Revised Code. The maintenance fee obligation is required to pass with the title to the property.

The drainage maintenance assessments are the method used by the County to fund on-going maintenance of the drainage system. The unencumbered balance of the fund through which these maintenance operations are paid cannot exceed 20% of the construction costs of the drainage improvements. In order to assure compliance with this requirement, the engineer calculates the drainage assessment based on the county receiving 20% of the original construction cost of the improvement over a period of 8 years. This calculation results in the County assessing 2.5% of the construction cost on an annual basis.

The County created two districts based upon community boundaries that approximate the two major drainage basins in the County. The southern district (District 2) includes those communities located in the Tuscarawas River watershed flowing south toward the Ohio River.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To maintain an adequate fund balance to cover the on-going cost of maintaining the surface water control features for assessed subdivisions in the southern half of the County. |
| 2 | To conduct the comprehensive sexennial review of assessment rates and update them per ORC requirements. (Most recent review completed in 2015) |



ENGINEER

Fund: *Drainage Maint-District 2* **20508**

Departments: *Engineer-Ditches* **4025**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| <i>Other Non Operating</i> | <i>81102</i> | <i>5,497</i> | <i>0</i> | <i>0</i> | <i>0</i> | <i>0</i> |
| <i>Ditch Maintenance</i> | <i>87501</i> | <i>82,816</i> | <i>66,492</i> | <i>279,200</i> | <i>51,444</i> | <i>446,300</i> |
| DEPARTMENT TOTAL 20508-4025 | | <u>88,313</u> | <u>66,492</u> | <u>279,200</u> | <u>51,444</u> | <u>446,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Rotary Fund Engineer

PROGRAM DESCRIPTION & CHALLENGES

The engineer's community rotary fund tracks activity related to commercial plan reviews and construction inspection services that are reimbursed in full by the developer.

The Summit County Engineer will pay invoices related to plan reviews and construction inspection services, for certain subdivisions. These amounts will then be billed to the developer of said subdivision for full reimbursement

These services will come from a consultant contract chosen by the processes required by Board of Control and County Council.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To perform needed commercial plan reviews and collect the proper fees and costs from the developer, while tracking said transactions. |
| 2 | |



EXECUTIVE

Fund: *Engineer Community Rotary* *10175*

Departments: *Engineer Community Rotary* *4210*

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Contract Services | 45501 | 131,830 | 128,592 | 231,642 | 124,465 | 150,000 |
| DEPARTMENT TOTAL 10175-4210 | | <u>131,830</u> | <u>128,592</u> | <u>231,642</u> | <u>124,465</u> | <u>150,000</u> |



Engineer Community Rotary Fund
Fund: Engineer Community Rotary 10175
Department: Engineer Community Rotary 4210

TOTAL CONTRACT SERVICES COSTS: **\$150,000.00**

Engineer Community Rotary Fund
Department

10175
Fund

4210
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|--------------------------|----------------------------|-----------------------|-------------------|--------------------------------------------|
| <u>QBS award pending</u> | <u>Inspection Services</u> | <u>Prof. Services</u> | <u>\$ 120,000</u> | <u>primary inspection (paid by develop</u> |
| <u>QBS award pending</u> | <u>Inspection Services</u> | <u>Prof. Services</u> | <u>\$ 30,000</u> | <u>back-up inspection (paid by develop</u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

COMMUNITY DEVELOPMENT GRANTS



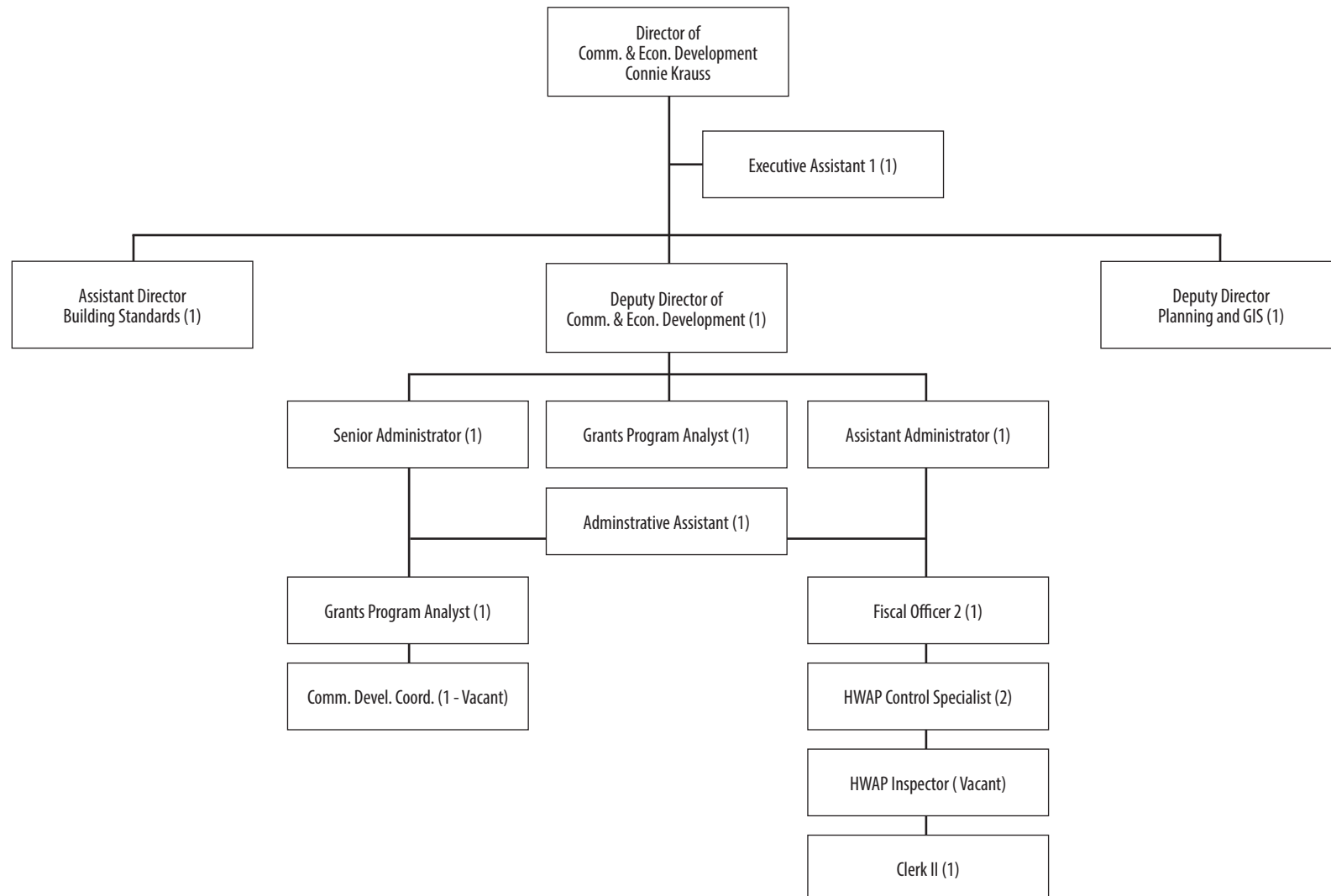
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF COMMUNITY AND
ECONOMIC DEVELOPMENT

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Community and Economic Development • Connie Krauss





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Community Development
Block Grant

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Department of Community and Economic Development receives an annual formula allocation from the US Department of Housing and Urban Development (HUD) for the Community Development Block Grant (CDBG) program. Activities and projects must meet a national objective and provide a benefit to low to moderate income individuals or a low to moderate income census tract. Funds may not be used in the cities of Akron, Barberton or Cuyahoga Falls.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------|
| 1 | Fund activities that meet a national objective per HUD regulations. |
| 2 | Meet timeliness with HUD standards. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------|------------------------------------------------------------------|-------------------|-----------------------|
| Meet timeliness deadline | Make sure that all funds are distributed | Met | On track to meet |
| Complete projects | Make sure that all sub-recipients complete project per agreement | Completed | On track to complete |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <i>Fund: Comm Dev Block Grant</i> | | | | | |
| <i>Organization: Econ Dev-CDBG General Admin</i> | | | | | |
| 22018-6108 | | | | | |
| 22018-6108 Administrative Support | .00 | .00 | .00 | .00 | .65 |
| Attorney 2 | .08 | .08 | .08 | .08 | .08 |
| Chief Fiscal Officer | .13 | .13 | .13 | .00 | .00 |
| Dir Community & Economic Dev | .13 | .13 | .13 | .13 | .13 |
| Executive Assistant 1 | .25 | .25 | .25 | .75 | .00 |
| Fiscal Officer 2 | .20 | .20 | .20 | .20 | .20 |
| Grant Program Analyst | 1.00 | 1.00 | 1.00 | .40 | .40 |
| ORGANIZATION TOTAL 22018-6108 | 1.78 | 1.78 | 1.78 | 1.55 | 1.45 |



COMMUNITY & ECONOMIC DEVELOPMENT

Fund: Comm Dev Block Grant 22018

Departments: Econ Dev-CDBG General Admin 6108

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 91,406 | 86,061 | 89,100 | 80,896 | 92,000 |
| Fringe Benefits | 25501 | 36,854 | 33,780 | 35,800 | 31,387 | 35,500 |
| Internal Services | 30401 | 1,216 | 1,594 | 8,000 | 1,499 | 3,600 |
| Supplies | 30501 | 979 | 1,138 | 4,300 | 1,866 | 3,500 |
| Travel | 37501 | 4,442 | 4,243 | 10,000 | 73 | 7,000 |
| Contract Services | 45501 | 9,625 | 5,000 | 5,000 | 5,000 | 5,000 |
| Advertising/Printing | 58501 | 1,808 | 1,930 | 3,000 | 2,969 | 4,000 |
| Other | 60501 | 53,000 | 43,400 | 47,400 | 47,400 | 29,400 |
| DEPARTMENT TOTAL 22018-6108 | | <u>199,329</u> | <u>177,145</u> | <u>202,600</u> | <u>171,091</u> | <u>180,000</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Comm Dev Block Grant | | | | | |
| Organization: Econ Dev-Commun. Investment Activ | | | | | |
| 22018-6114 | | | | | |
| 22018-6114 Administrative Assistant | .43 | .43 | .43 | .43 | .00 |
| Dir Community & Economic Dev | .12 | .00 | .00 | .00 | .00 |
| Executive Assistant 1 | .50 | .50 | .50 | .00 | .00 |
| Grant Program Analyst | .00 | .00 | .00 | .43 | .85 |
| Senior Administrator-EXE | .75 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 22018-6114 | 1.80 | .93 | .93 | .85 | .85 |



COMMUNITY & ECONOMIC DEVELOPMENT

Fund: Comm Dev Block Grant 22018

Departments: Econ Dev-Commun. Investment Activ 6114

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 43,470 | 43,832 | 43,900 | 43,842 | 38,800 |
| Fringe Benefits | 25501 | 16,868 | 13,024 | 13,700 | 13,686 | 8,200 |
| Internal Services | 30401 | 311 | 302 | 1,000 | 326 | 1,000 |
| Vehicle Fuel/Repair | 40501 | 1,025 | 690 | 1,500 | 690 | 1,000 |
| Contract Services | 45501 | 0 | 0 | 1,400 | 0 | 0 |
| Other | 60501 | 8,330 | 0 | 2,500 | 711 | 2,500 |
| Homeless Facilities | 67004 | 19,450 | 18,577 | 16,000 | 7,500 | 7,500 |
| Other Projects | 67012 | 100,000 | 0 | 0 | 0 | 0 |
| Rehad-Public | 67020 | 208,000 | 180,347 | 180,000 | 65,028 | 193,000 |
| Public Service | 67023 | 7,792 | 11,204 | 0 | 846 | 11,500 |
| Services for the Aged | 67024 | 38,562 | 27,302 | 24,100 | 17,170 | 25,000 |
| Water & Sewer | 67029 | 198,672 | 182,390 | 194,875 | 70,561 | 100,000 |
| Accessibility | 67045 | 45,000 | 0 | 0 | 0 | 0 |
| Grants to Sub-Grantees | 67501 | 379,878 | 462,725 | 488,211 | 267,904 | 253,500 |
| DEPARTMENT TOTAL 22018-6114 | | <u>1,067,357</u> | <u>940,392</u> | <u>967,186</u> | <u>488,265</u> | <u>642,000</u> |



Community Development Block Grant Fund-Community Investment

Fund: CDBG 22018

Department: CDBG Community Investment Activities 6114

TOTAL PROJECT COSTS:

\$590,500.00

| CDBG Comm. Investment Activities Department | | 22018 Fund | | 6114 Org |
|------------------------------------------------|---------------------|------------------------------|----------------------|-----------------|
| ACCOUNT | CATEGORY | COMMUNITY/NON-PROFIT | PROJECT | Other AMOUNT |
| 67004 | Homeless Facilities | | | \$ 7,500 |
| 67023 | Fair Housing | | | \$ 8,500 |
| 67023 | Public Service | | | \$ 3,000 |
| 67012 | | | | \$ - |
| 67020 | Rehab-Public | | | \$ 193,000 |
| 67029 | Water and Sewer | | | \$ 100,000 |
| 67024 | Services for Aged | Summit County/Infoline | Lifeline (200 units) | \$ 25,000 |
| 67501 | Grants to Sub-Grant | Columbine - Sewer Assistance | | \$ 253,500 |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Revolving Loan Fund Executive

PROGRAM DESCRIPTION & CHALLENGES

The Department of Community and Economic Development has established a Revolving Loan Fund Program using Community Development Block Grant (CDBG) funds. The program is designed to assist businesses in creating or retaining jobs for low to moderate income individuals. Businesses must be located in Summit County outside of the cities of Akron, Barberton and Cuyahoga Falls.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------|
| 1 | Create or retain jobs for low to moderate income individuals. |
| 2 | Assist start up or expanding companies with gap financing. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------|------------------------------------------------------|-------------------|-----------------------|
| Loans allocated | Jobs creation for low to moderate income individuals | 2 loans | 3 to 4 loans made |
| | | | |



COMMUNITY & ECONOMIC DEVELOPMENT

Fund: *Comm Dev Block Grant* *22018*

Departments: *Econ Dev-Revolving Loan* *6119*

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| <i>Rehab Loans</i> | <i>67035</i> | <i>102,500</i> | <i>51,250</i> | <i>146,250</i> | <i>51,250</i> | <i>100,000</i> |
| <i>DEPARTMENT TOTAL 22018-6119</i> | | <u><i>102,500</i></u> | <u><i>51,250</i></u> | <u><i>146,250</i></u> | <u><i>51,250</i></u> | <u><i>100,000</i></u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Land Reutilization Administration | | | | | |
| Organization: Economic Development | | | | | |
| 22030-6051 | | | | | |
| 22030-6051 Chief Fiscal Officer | .00 | .10 | .10 | .00 | .00 |
| Deputy Director - Development | .00 | .20 | .20 | .20 | .20 |
| Dir Community & Economic Dev | .00 | .10 | .10 | .29 | .29 |
| Fiscal Officer 2 | .00 | .13 | .13 | .13 | .13 |
| Senior Administrator-EXE | .00 | .50 | .25 | 1.00 | .50 |
| ORGANIZATION TOTAL 22030-6051 | .00 | 1.03 | .78 | 1.63 | 1.13 |



COMMUNITY & ECONOMIC DEVELOPMENT

Fund: Land Reutilization Administration 22030

Departments: Economic Development 6051

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 25,267 | 83,280 | 121,600 | 55,275 | 94,500 |
| Fringe Benefits | 25501 | 10,457 | 25,628 | 36,100 | 25,517 | 35,900 |
| Other | 60501 | 7,887 | 2,081 | 10,000 | 2,668 | 10,000 |
| Grants | 65111 | 1,088,401 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 22030-6051 | | <u>1,132,012</u> | <u>110,989</u> | <u>167,700</u> | <u>83,460</u> | <u>140,400</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Home Investment Partnership Executive

PROGRAM DESCRIPTION & CHALLENGES

The Department of Community and Economic Development receives annual formula funding from the US Department of Housing and Urban Development for the HOME Investment Partnership Program. The HOME program is designed to assist low to moderate income individuals with affordable housing. Projects include, but are not limited to, purchase/rehab/resell; owner occupied minor home repairs, and new construction.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------|
| 1 | Provide affordable housing for low to moderate income individuals. |
| 2 | Meet HUD requirements for property standards and timeliness of expenditures. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------|--------------------------------------------------------|-------------------|-----------------------|
| Funds expended | Provide housing for low to moderate income individuals | Completed timely | On target |
| | | | |



COMMUNITY & ECONOMIC DEVELOPMENT

Fund: Comm Dev-Home 22036

Departments: Community Development-Home 6154

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Other Sub-Grantees | 67032 | 252,054 | 202,825 | 511,016 | 567,284 | 283,500 |
| Chdo Subgrantees | 67038 | 32,449 | 171,800 | 145,000 | 32,200 | 47,250 |
| CHDO Operating | 67039 | 3,125 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 22036-6154 | | <u>287,628</u> | <u>374,625</u> | <u>656,016</u> | <u>599,484</u> | <u>330,750</u> |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|--------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Comm Dev-Home | | | | | |
| Organization: Econ Dev-HOME General Admin | | | | | |
| 22036-6157 | | | | | |
| 22036-6157 Administrative Assistant | .58 | .58 | .58 | .58 | .00 |
| Grant Program Analyst | .00 | .00 | .00 | .00 | .45 |
| ORGANIZATION TOTAL 22036-6157 | .58 | .58 | .58 | .58 | .45 |



COMMUNITY & ECONOMIC DEVELOPMENT

Fund: Comm Dev-Home 22036

Departments: Econ Dev-HOME General Admin 6157

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 19,349 | 20,308 | 24,100 | 22,304 | 19,500 |
| Fringe Benefits | 25501 | 5,784 | 6,219 | 7,700 | 7,478 | 11,200 |
| Internal Services | 30401 | 827 | 630 | 1,000 | 94 | 1,000 |
| Supplies | 30501 | 1,363 | 313 | 0 | 0 | 0 |
| Travel | 37501 | 3,705 | 4,221 | 600 | 0 | 600 |
| Advertising/Printing | 58501 | 815 | 897 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 22036-6157 | | <u>31,842</u> | <u>32,588</u> | <u>33,400</u> | <u>29,876</u> | <u>32,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

BOARDS & COMMISSIONS



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Bd Of Elections-General Office | | | | | |
| 10003-1600 | | | | | |
| 10003-1600 Administrative Assistant | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Assistant to Director | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Board of Elections Member | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| Computer Supervisor | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Deputy Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Field Operations Supervisor | 2.00 | 3.00 | 3.00 | 3.00 | 2.00 |
| Front Office Clerk | 18.00 | 17.00 | 19.00 | 19.00 | 20.00 |
| ORGANIZATION TOTAL 10003-1600 | 34.00 | 34.00 | 36.00 | 36.00 | 36.00 |



BOARDS & COMMISSIONS

Fund: General Fund 10003

Departments: Bd Of Elections-General Office 1600

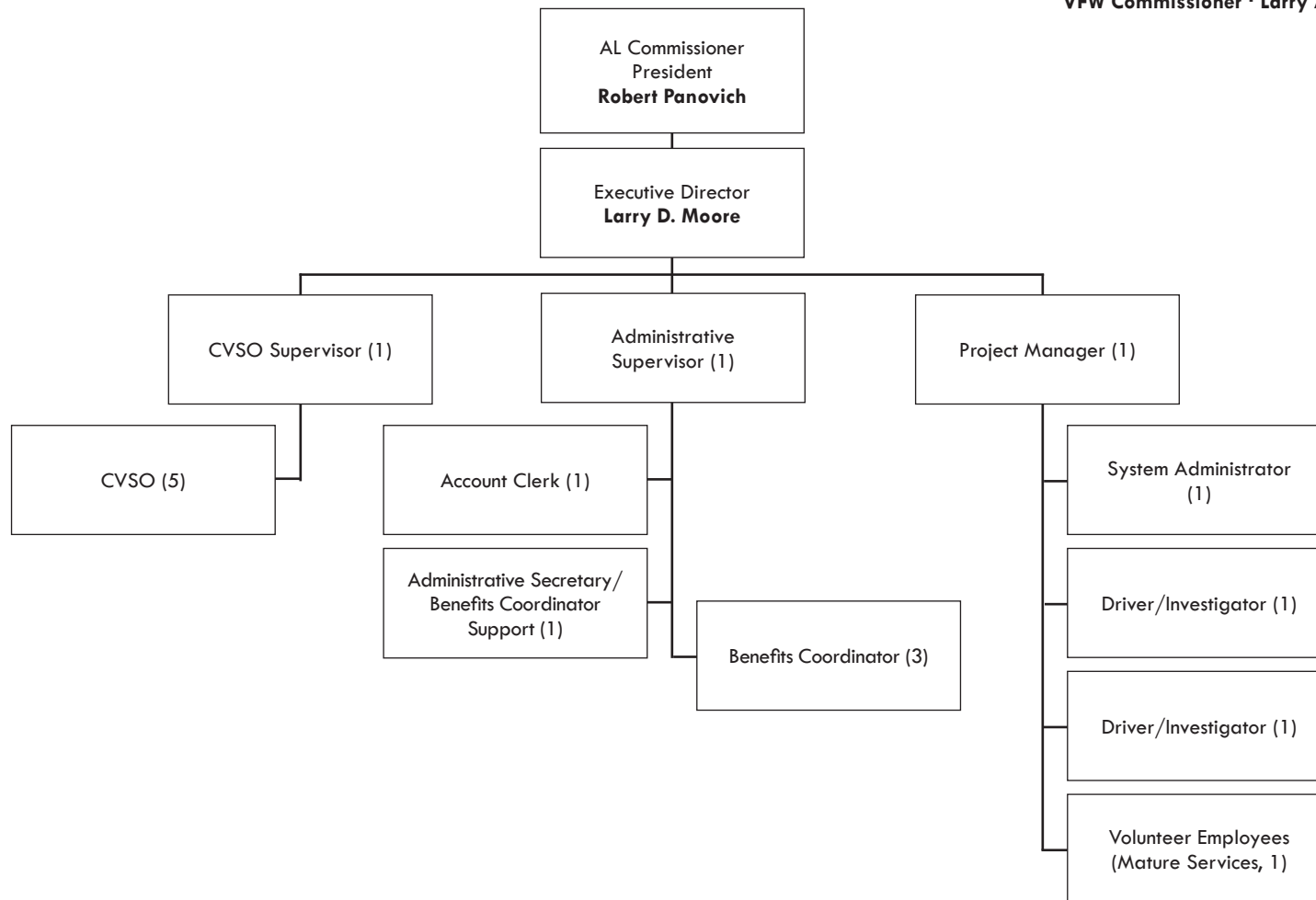
| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 71,580 | 71,580 | 75,200 | 75,156 | 79,000 |
| Salaries-Employees | 20501 | 1,620,528 | 1,679,454 | 1,769,400 | 1,703,294 | 1,750,600 |
| Overtime | 20525 | 107,720 | 92,248 | 200,000 | 252,828 | 200,000 |
| Salaries-Booth Workers | 24901 | 490,026 | 578,852 | 596,800 | 559,233 | 546,400 |
| Salaries-Part Time | 24901 | 542,111 | 459,364 | 981,570 | 809,770 | 540,000 |
| Fringe Benefits | 25501 | 673,033 | 707,920 | 868,000 | 815,423 | 799,000 |
| Internal Services | 30401 | 39,205 | 36,313 | 43,500 | 43,500 | 40,000 |
| Supplies | 30501 | 97,344 | 181,439 | 100,000 | 96,318 | 120,000 |
| Travel | 37501 | 6,647 | 9,000 | 9,000 | 9,000 | 10,000 |
| Vehicle Fuel/Repair | 40501 | 1,463 | 2,300 | 2,300 | 2,300 | 2,300 |
| Contract Services | 45501 | 583,934 | 554,130 | 1,015,000 | 822,511 | 570,000 |
| Rentals | 54501 | 49,366 | 49,998 | 65,000 | 50,874 | 50,000 |
| Advertising/Printing | 58501 | 34,972 | 34,162 | 80,000 | 41,525 | 40,000 |
| Other | 60501 | 20,154 | 34,586 | 10,000 | 4,361 | 10,000 |
| DEPARTMENT TOTAL 10003-1600 | | <u>4,338,083</u> | <u>4,491,345</u> | <u>5,815,770</u> | <u>5,286,092</u> | <u>4,757,300</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

VETERANS SERVICE COMMISSION

AL Commissioner President · Robert Panovich
Executive Director · Larry D. Moore
VVA Commissioner Secretary · Bruce Hestley
AMVETS Commissioner · Byron Morris
DAV Commissioner Vice President · Michael Stith
VFW Commissioner · Larry Ashbaugh





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: General Office

Veterans Service Commission

PROGRAM DESCRIPTION & CHALLENGES

There are three major duties established under Ohio Revised Code Title 59: To assist veterans and their families by providing emergency financial aid; assistance in preparing and filing claims and veteran's transportation to VA medical facilities. Other duties include establishing programs of outreach and coordination with other agencies to enhance available services to veterans within the county. Participating in appropriate memorial and commemorative activities to help promote patriotism and veterans services,

PROGRAM GOALS & OBJECTIVES

| | |
|----------|------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To actively identify, connect with, and advocate for veterans & their families. |
| 2 | To ensure continual education is maintained for all staff members to provide the very best in assistance to veterans and their families. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|------------------------------|
| OH Dept of Veterans Service Report Yearly Report | Measures federal dollars brought in to the county by the VSC compared to county tax dollars cost to operate VSC | \$78 to \$1.00 | |
| Yearly Emergency Financial Aid | Review number of veterans and/or family member's assisted and total dollar amounted expended. | 1264 clients received assistance in the amount of \$835,488.14 | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: General Fund | | | | | |
| Organization: Veteran's Service Commission | | | | | |
| 10003-7330 | | | | | |
| 10003-7330 Account Clerk 1 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Administrative Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Benefits Coordinator | 4.00 | 4.00 | 4.00 | 3.00 | 3.00 |
| Entry Level Service Officer | 2.00 | .00 | .00 | .00 | .00 |
| Executive Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Field Investigator/Driver | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Project Manager | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Service Officer Supervisor | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Systems Administrator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Veteran Services Comm Member | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Veterans Benefit Officer | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Veterans Service Officer | 4.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| ORGANIZATION TOTAL 10003-7330 | 25.00 | 24.00 | 24.00 | 23.00 | 22.00 |



BOARDS & COMMISSIONS

Fund: General Fund 10003

Departments: Veteran's Service Commission 7330

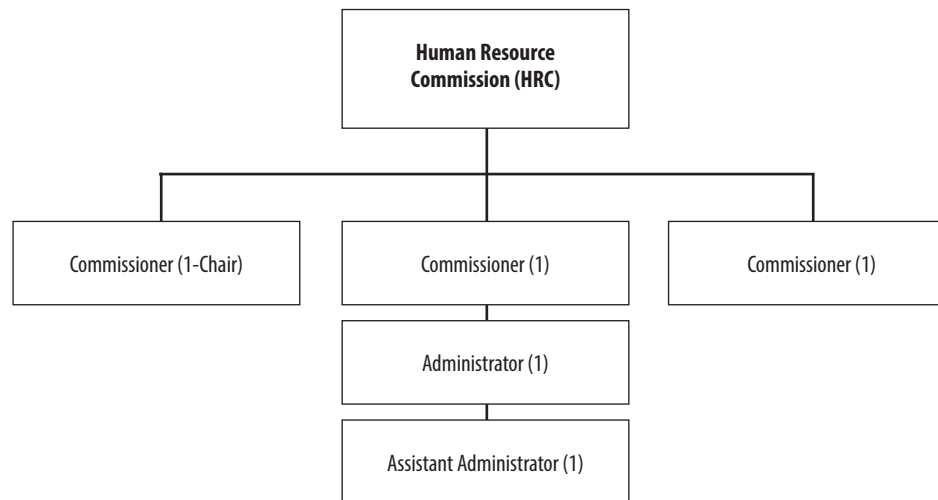
| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 56,000 | 60,000 | 56,000 | 56,000 | 60,000 |
| Salaries-Employees | 20501 | 892,778 | 904,630 | 860,000 | 857,358 | 870,000 |
| Fringe Benefits | 25501 | 413,002 | 441,294 | 441,300 | 441,058 | 455,000 |
| Professional Services | 27102 | 0 | 0 | 49,000 | 22,458 | 29,700 |
| Internal Services | 30401 | 21,384 | 15,437 | 30,400 | 14,855 | 31,600 |
| Supplies | 30501 | 9,189 | 10,780 | 11,000 | 10,968 | 11,000 |
| Travel | 37501 | 27,384 | 31,246 | 34,200 | 30,929 | 30,000 |
| Vehicle Fuel/Repair | 40501 | 4,916 | 3,483 | 5,000 | 2,960 | 6,000 |
| Contract Services | 45501 | 72,875 | 51,646 | 53,400 | 59,597 | 64,100 |
| Advertising/Printing | 58501 | 25,292 | 60,157 | 40,000 | 30,430 | 50,000 |
| Other | 60501 | 88,644 | 93,895 | 91,100 | 66,996 | 80,100 |
| Relief Allowance | 65250 | 1,077,526 | 835,488 | 1,100,300 | 987,037 | 1,137,200 |
| Grave Markers | 65256 | 5,000 | 2,782 | 5,000 | 3,700 | 5,000 |
| Memorial Day Expenses | 65259 | 16,252 | 16,854 | 18,000 | 18,000 | 18,000 |
| Equipment | 70501 | 29,587 | 27,924 | 50,000 | 50,000 | 12,100 |
| DEPARTMENT TOTAL 10003-7330 | | <u>2,739,828</u> | <u>2,555,616</u> | <u>2,844,700</u> | <u>2,652,345</u> | <u>2,859,800</u> |



COUNTY OF SUMMIT THE HIGH POINT OF OHIO

HUMAN RESOURCE COMMISSION

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

**Program: Human Resource
Commission**

Human Resource Commission

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Commission (HRC) has responsibility for the resolution or disposition of all personnel matters, with authority to appoint hearing officers to hear all employee appeals previously under the jurisdiction of the State Personnel Board of Review and responsibility for administration of county-wide compliance with federal and state laws regarding personnel matters for which the County is the reporting unit and for administration of other personnel matters for which the County is responsible, and for maintenance of records required by such laws.

The HRC has the authority to ensure pay equity for like positions, standardization of benefits, approval of qualifications, consistent discipline, training of management in personnel practices, training of employees in job functions, training for total quality management, consistent administration of performance management system, coordination of recruitment, and compliance to ethics resolutions or ordinances as passed by County Council.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Administer all Family Medical Leave, with FML training. Administer all ADA Accommodations along with supervisor training. Administer all sick leave donations with Leave Donation Program. |
| 2 | Process, hear and rule on all employee appeals for non-bargaining employees. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| BOARDS & COMMISSIONS | | | | | |
| <i>Fund: General Fund</i> | | | | | |
| <i>Organization: Human Resource Commission-Gen Offic</i> | | | | | |
| 10003-1401 | | | | | |
| 10003-1401 Assistant Administrator/HRC | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Human Resource Comm Member | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |
| ORGANIZATION TOTAL 10003-1401 | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |



BOARDS & COMMISSIONS

Fund: General Fund 10003

Departments: Human Resource Commission 1401

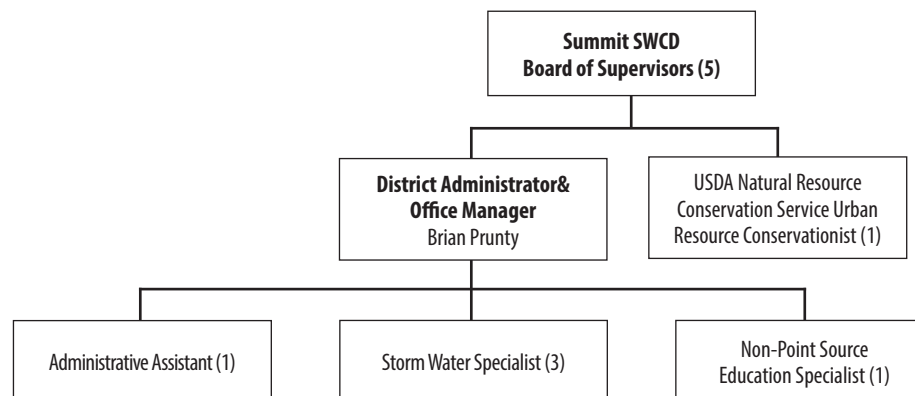
| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries - Official | 20051 | 15,600 | 14,000 | 22,200 | 22,142 | 21,000 |
| Salaries-Employees | 20501 | 110,490 | 116,858 | 114,700 | 114,247 | 117,700 |
| Fringe Benefits | 25501 | 34,338 | 37,621 | 39,200 | 38,966 | 40,700 |
| Internal Services | 30401 | 3,565 | 3,578 | 3,700 | 3,356 | 3,700 |
| Supplies | 30501 | 480 | 468 | 500 | 496 | 500 |
| Travel | 37501 | 347 | 3,528 | 1,400 | 885 | 2,000 |
| Advertising/Printing | 58501 | 500 | 0 | 500 | 0 | 500 |
| Other | 60501 | 600 | 540 | 600 | 0 | 600 |
| DEPARTMENT TOTAL 10003-1401 | | <u>165,921</u> | <u>176,593</u> | <u>182,800</u> | <u>180,091</u> | <u>186,700</u> |



COUNTY OF SUMMIT THE HIGH POINT OF OHIO

SOIL AND WATER CONSERVATION DISTRICT

Board Supervisor Chair · Robert Bobel
Board Supervisor Vice Chair · Craig Graf
District Administrator · Brian Prunty



Note: The Board of Supervisors are elected to a 3-year term. The election is held each fall at the District's Annual Program Planning Meeting. The SWCD board provides guidance to the office staff with program development and budget requests.

Note: Lynette Harmon is a United States Department of Agriculture, National Resource Conservation Service employee and is assigned to Cuyahoga/Summit Counties and is provided by the federal government. Ms. Harmon is stationed in Cuyahoga County.

The Summit SWCD is also a subdivision of the State of Ohio under the Department of Agriculture Division of Soil and Water Conservation. The state provides matching dollars at a rate of between 70-90% for each Summit County dollar received.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Conservation Education

Soil & Water

PROGRAM DESCRIPTION & CHALLENGES

Summit SWCD staff assists 29 Summit County Communities with their NPDES Phase II public involvement and public education program mandates. Clean-ups, landowner and teacher workshops, demonstrations, contests, media events and educational materials with a storm water theme are provided to the communities in an effort to raise the public awareness on water quality and storm water issues. OEPA mandates that a community must reach 50% of its population with a themed water quality message over the 5-year permit period.

Traditional education programs are also provided to schools, youth and civic group as they are requested.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Assist communities with their water quality public information program. (2015 Theme - Turf Reduction “Honey I shrunk the Lawn: with Native Plants”) |
| 2 | Provide opportunities for public participation activities (contests, demonstrations, clean-ups, invasive plant pulls, etc.) |
| 3 | Provide media information and materials to spread the storm water quality message regionally |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------|--------------------------------------------------------------------------|------------------------------------------|--------------------------------------------|
| Community Events and Displays | Provide materials with an annual water quality theme at community events | 79,668 people reached | 70,556 people reached |
| Public Participation Activities | Hold events/activities to encourage public participation | 7,283 participants | 2,504 participants |
| Media Information | Provide themed news releases, videos, billboards for media | 640,000 circulation numbers for articles | 1,080,259 circulation numbers for articles |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Construction Activity

Soil & Water

PROGRAM DESCRIPTION & CHALLENGES

The Summit Soil and Water Conservation District (SWCD) has a small technical staff of three that is responsible for the timely review of development plans, improvement drawings and Storm Water Pollution Prevention Plans (SWPPP) for 29 of 31 Summit County communities. Construction site inspections for these projects are conducted at a minimum of once a month and more often for mass grading operations and sites with compliance issues.

These functions performed by the SWCD staff support the county and local communities in their compliance efforts with their OEPA NPDES Phase II Storm Water Permit Compliance as well as protect the water quality of Summit County's surface water resources. As the economy continues to recover, the amount of development is on the increase and SWCD staffing for these important tasks becomes a challenge. The SWCD will be reviewing ways to increase staff to continue to provide these valuable services in a timely manner.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|--------------------------------------------------------------------------------------------------------------|
| 1 | Timely review of Site and Storm Water Pollution Prevention Plans (SWPPP) for 29 communities in Summit County |
| 2 | Provide at minimum, monthly inspections of all active construction projects for SWPPP compliance |
| 3 | Provide Assistance to Phase II Communities for OEPA Storm Water Audits |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------------|----------------------------------------------------------------|--------------------------|------------------------------|
| Site Plans Reviewed | Timely review (30 days) of all plans submitted | 261 plan reviews | 318 plan reviews |
| Individual Lots Reviewed | SWPPP's approved for Individual Lots | 48 plan reviews | 57 plan reviews |
| Construction Site Inspections | At minimum monthly inspections; more often for mass grading or | 1,678 Inspections | 1,680 Inspections |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Landowner Assistance Soil & Water

PROGRAM DESCRIPTION & CHALLENGES

The objective of this program is to provide technical assistance to rural, suburban and urban landowners to promote better resource management on private and public lands. Types of assistance includes farm planning and practice installation with our NRCS partners, woodland management, soils information, drainage problems and erosions consultations, pond management (algae control) and stream protection and flooding issues. The SWCD is also taxed with the job of investigating animal waste complaints under the state's Agriculture Pollution Abatement rules. The SWCD assists communities with the implementation of the County's Riparian Setback Codified Ordinance 937 and assists landowners with stream management and riparian area restoration.

Landowner education is also provided in the form of rain barrel and rain garden workshops, small farm workshops, organic lawn care programs and soil testing information. The SWCD offers natural resource items for sale to the public including soil test kits, native plant kits, rain barrels and fish for stocking ponds.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------|
| 1 | Riparian setback assistance, natural resource inventories and evaluations for communities and landowners |
| 2 | Summit SWCD products for sale to promote conservation with county residents |
| 3 | Landowner education and workshops |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Landowner Assistance Soil & Water

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Riparian setback reviews and landowners assistance | To provide technical assistance on riparian assessments, assist with natural resource concerns and issue related to their property. | 424 evaluations | 294 evaluations |
| Provide products to residents | Soil test kits, fish, trees, native plants, rain barrels, cover crops and native plant seeds. | 124 units sold | 97 units sold |
| Workshops for residents and the general public | Organic lawn care, small farms, turf reduction, rain gardens and other conservation themes | 1002 participants | 736 participants |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Water Quality Soil & Water

PROGRAM DESCRIPTION & CHALLENGES

Summit SWCD provides assistance to groups, organizations, communities and decision makers to aid in the implementation of water quality programs and practices to protect surface and subsurface water resources in the county. SWCD assistance provided includes technical review of storm water plans to ensure post construction water quality practices are included on all construction sites where appropriate or may be guidance offered in the development and adoption of ordinances (riparian setback; post construction water quality) and zoning regulations to achieve water quality goals.

The SWCD also works with and is a member of other groups including the Lake Erie Central Basin Work Group, NE Ohio Storm Water Training Council, Tinkers Creek, and Watershed Groups on technical education programs and activities.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Review of SWPPPs to ensure post construction practices are provided per County Ord. 943 and the Ohio General Construction Permit. |
| 2 | Participate with NE Ohio Storm Water Training Council to provide storm water and water quality training to engineers, developers and others. |
| 3 | Assist the County Engineers Office and regulated communities with updates to the storm water program |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------|-------------------------------------------------------|-------------------|-----------------------|
| Site plans reviewed | Review all submitted plans and produce review letters | 261 Plan reviews | 318 Plan reviews |
| NE Ohio Storm Water Training Council | Developer/Consultant Workshops | 376 participants | 615 participants |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Water Quality

Soil & Water

| | | | |
|---------------------------------------------------------------------------|--------------------------------------------------------------------------------------|------------------------------------------------|-----------------------------------------------------------------------|
| Develop O&M certification for post construction inspections and reporting | Develop a statewide certification program | Developing Curriculum, workshop agenda, bylaws | Developing presentations and collaborate with OSU finalizing program. |
| Address the TMDL requirements in the County's MS4 Permit | Assist County/COSE with rewriting the County's SWMP | Wrote 4 sections of new plan | Finalize and execute plan |
| Develop and execute tripartite agreement with NEORSD | Assist NEORSD service area communities with MS4 permit compliance and NEORSD Title V | Submit service proposal | Perform service as outlined in proposal |
| Conduct I&M Service for City of Akron | Develop execute MOA with City and conduct storm water inspection services. | Draft MOA | Execute agreement and perform services |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Soil & Water Conservation | | | | | |
| Organization: Soil & Water Conservation District | | | | | |
| 93250-9530 | | | | | |
| 93250-9530 Administrative Assistant | .00 | .00 | .00 | .00 | 1.00 |
| District Program Administrator | .00 | .00 | 1.00 | 1.00 | 1.00 |
| Environmental Prog Admin | 1.00 | 1.00 | .00 | .00 | .00 |
| Non-Pnt Sour Poll Edu Spec | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Storm Water Specialist | 1.00 | 1.00 | 2.00 | 2.00 | 3.00 |
| Urban Stream Specialist | 1.00 | 1.00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 93250-9530 | 4.00 | 4.00 | 4.00 | 4.00 | 6.00 |
| *TOTAL BOARDS & COMMISSIONS | 77.00 | 77.00 | 78.50 | 78.00 | 79.00 |



BOARDS & COMMISSIONS

Fund: Soil & Water Conservation 93250

Departments: Soil & Water Conservation District 9530

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 226,830 | 254,751 | 265,700 | 265,185 | 279,300 |
| Fringe Benefits | 25501 | 61,512 | 65,274 | 88,700 | 72,724 | 127,200 |
| Supplies | 30501 | 1,743 | 1,281 | 5,000 | 2,555 | 5,000 |
| Vehicle Fuel/Repair | 40501 | 2,015 | 1,608 | 5,000 | 1,267 | 5,000 |
| Contract Services | 45501 | 4,811 | 4,984 | 3,000 | 2,571 | 3,000 |
| Utilities | 50501 | 6,379 | 4,773 | 0 | 0 | 0 |
| Rentals | 54501 | 30,000 | 30,000 | 40,000 | 39,167 | 41,500 |
| Other | 60501 | 9,000 | 9,208 | 15,000 | 11,066 | 15,000 |
| DEPARTMENT TOTAL 93250-9530 | | <u>342,289</u> | <u>371,877</u> | <u>422,400</u> | <u>394,535</u> | <u>476,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Akron Law Library

PROGRAM DESCRIPTION & CHALLENGES

PROGRAM DESCRIPTION: Akron Law Library continues to facilitate effective legal research in Summit County for our subscribers – attorneys, court personnel and county officials -- and the general public – as we have since our law library was established in 1888. Akron Law Library offers modern Ohio and USA law books as well as the most advanced online legal research technology which is updated and authoritative including primary law, secondary research titles, analytical materials, practice-specific insights, litigation resources, public records and related legal research information. Our staff includes two professional librarians with extensive legal reference/research experience to further provide in-depth assistance to our library patrons.

CHALLENGES: Like most Ohio county law libraries, Akron Law Library continues to face budget issues as provided via county municipal court fines and penalties according to stipulations of the Ohio Revised Code. In this modern age of austerity, Akron Law Library has been compelled to eliminate some legal research book titles and online secondary research materials. We continue to nurture an ongoing relationship with Akron Bar Association and their Foundation. Generally, Akron Law Library challenges are focused upon maintaining updated legal research information; seeking to increase library patrons and library usage; and developing our ongoing relationship with Akron Bar Association and grant-funding by the Bar Foundation.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------|
| 1 | To offer and facilitate modern, professional legal research information and legal reference/research assistance. |
| 2 | To maintain & promote an efficient county law library with professional staff and access to updated published & online information. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------|-----------------------------------------------|-------------------|-----------------------|
| Library users registration | Increase numbers of law library users | 4,900 | 6,000 |
| Library books circulation | Increase numbers of library books checked out | 7,062 | 9,900 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Law Library Resources Fund | | | | | |
| Organization: Law Library | | | | | |
| 28733-2148 | | | | | |
| 28733-2148 Administrative Assistant | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Library Director | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Reference Librarian | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Student Assistant | 1.00 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 28733-2148 | 4.00 | 3.00 | 3.00 | 3.00 | 3.00 |



BOARDS & COMMISSIONS

Fund: Law Library Resources Fund 28733

Departments: Law Library 2148

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 141,217 | 135,925 | 132,800 | 132,787 | 135,000 |
| Fringe Benefits | 25501 | 48,783 | 57,847 | 62,000 | 60,945 | 64,000 |
| Professional Services | 27102 | 15,165 | 84 | 500 | 0 | 1,400 |
| Internal Services | 30401 | 1,433 | 3,139 | 6,000 | 1,392 | 6,000 |
| Supplies | 30501 | 42,413 | 42,939 | 60,200 | 46,118 | 60,800 |
| Contract Services | 45501 | 158,311 | 118,601 | 156,700 | 125,487 | 118,200 |
| Rentals | 54501 | 646 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 28733-2148 | | <u>407,969</u> | <u>358,535</u> | <u>418,200</u> | <u>366,730</u> | <u>385,400</u> |



Law Library Resources Board
Fund: Law Library Resources Board 28733
Department: Law Library Resources Board 2148

TOTAL CONTRACT SERVICES COSTS: **\$118,131.00**

Law Library Resources Board
Department

28733
Fund

2148
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|-----------------------|--------------------------|-----------------------|----------|----------------------|
| EOS | Library catalog software | | | Bar Foundation paid |
| Consortuim Fee | 2% of library budget | mandated yearly | \$8,500 | |
| Westlaw | Legal Database | 3rd yr | \$32,910 | |
| Westlaw | Behind counter research | 2nd year | \$6,721 | |
| County legal research | County departments | annual | \$70,000 | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

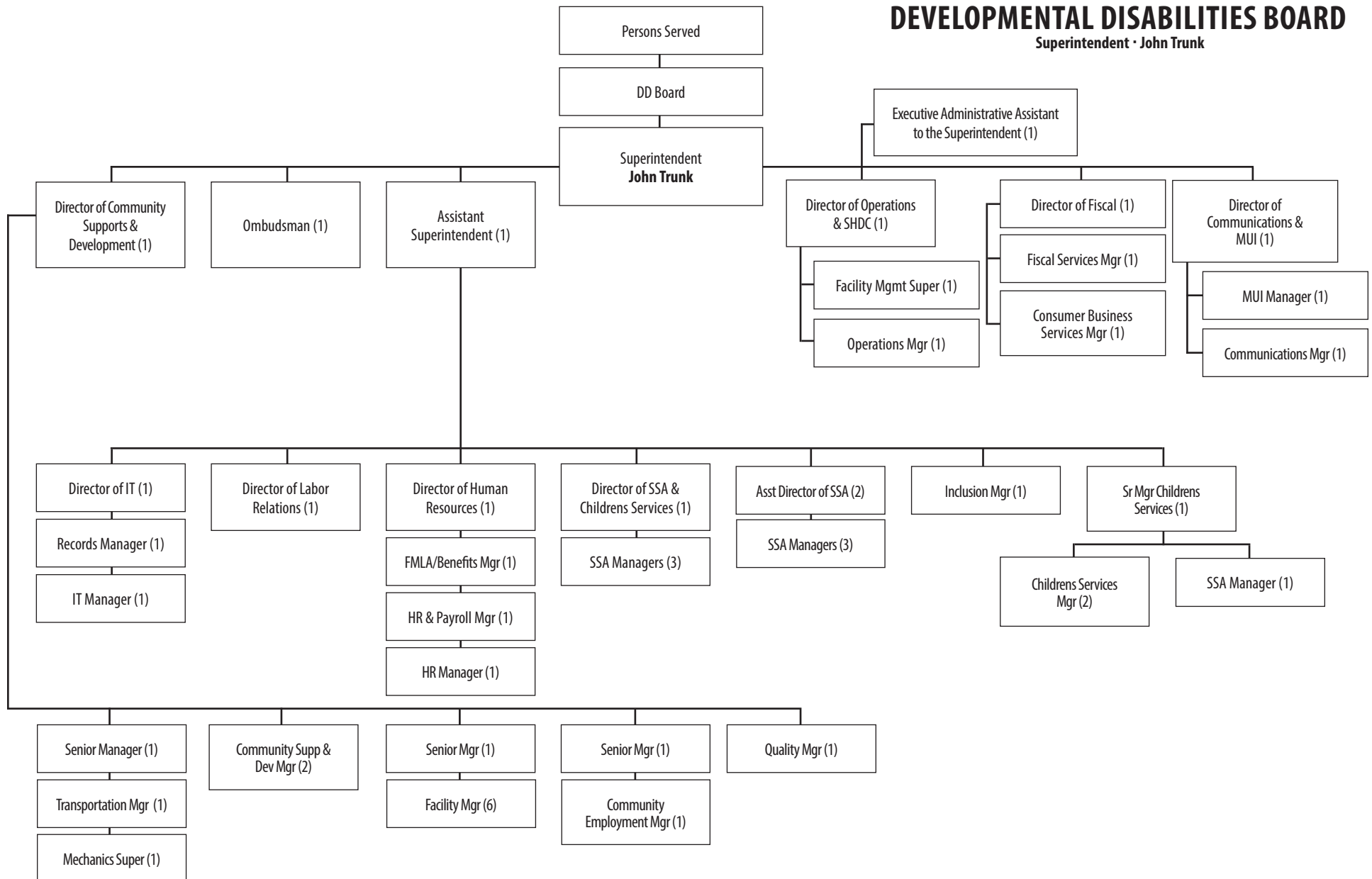


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

DEVELOPMENTAL DISABILITIES BOARD

Superintendent • John Trunk





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Health & Safety, Quality **Developmental Disabilities Board**

PROGRAM DESCRIPTION & CHALLENGES

Connecting children and adults with developmental disabilities to high-quality services and supports is very important to us, and we take the health and safety of every person we support seriously. All alleged, suspected and actual incidents that adversely affect the health, safety or welfare of an individual is investigated through Summit DD's Major Unusual Incidents (MUI) department. The MUI staff are responsible for completing an investigation, identifying cause and contributing factors, and working with each person's team to develop a prevention plan to reduce the likelihood of the incident occurring again. Summit DD works closely with law enforcement when crimes are committed against anyone supported by Summit DD. Summit DD staff complete provider compliance reviews to ensure providers meet quality standards. Summit DD also works with providers to identify best practice service standards, build capacity, monitor supports and provide service partners with training and resources.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|--------------------------------------------------------------------------------------------------------------------------------------|
| 1 | We will work with providers to build capacity for the service needs that individuals identify through their individual service plan. |
| 2 | We will partner with providers through onboarding, training, technical assistance and ongoing communication. |
| 3 | We will monitor and report outcomes to ensure quality services. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------|----------------------------------------------------------------------------------------------------------------------|--------------------------|------------------------------|
| Person served overall satisfaction | To determine the overall satisfaction with Summit DD as an Agency of individuals we support. | 96% | 95% |
| Parent/guardian overall satisfaction | To determine the overall satisfaction with Summit DD as an Agency of parents and guardians of individual we support. | 89% | 89% |
| Provider Satisfaction with Summit DD | To determine the overall satisfaction with Summit DD as an Agency from Agency and Independent providers. | 74% | 75% |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Health & Safety, Quality
Developmental Disabilities
Board

| | | | |
|------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|-------|
| # of MUI Investigations | To track the number of Major Unusual Incidents, ranging from abuse and neglect to unscheduled hospitalizations, completed by Summit DD staff and monitor trends and patterns in compliance with Ohio Revised Code. | 1,299 | 1,300 |
| # of Provider Compliance Reviews | To track the number of regular and special provider compliance reviews completed by Summit DD staff to ensure quality services and oversight of providers as required by Ohio Revised Code. | 72 | 70 |
| Conviction rate for crimes against individuals | To track the percentage of criminal cases that result in a conviction, measuring return on investment with Summit County Sherriff Partnership. | 100% | 100% |
| MUI Reports filed on time | Measures the efficiency of Major Unusual Incident investigation process completed by Summit DD staff. There is a 30 business day turn around period. | 100% | 95% |
| 24 Hour MUI Reporting Rate | Measures the conformance to Ohio Revised Code of private providers and mandatory reporters which requires reports to be submitted by 3 pm the day after discovery of an incident. | 97% | 95% |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Overhead &
Program: Organizational Success
Developmental Disabilities
Board

PROGRAM DESCRIPTION & CHALLENGES

Summit DD develops innovative solutions to complex problems with an appreciation for the ebb and flow of the natural evolution of the system and the ever changing landscape. We understand that evolution may impact our relationships and offerings. We continually strive to challenge ourselves, realizing that our long-term sustainability is the key to provide a lifetime of support to individuals with disabilities.

While Summit DD examines its role as a service provider there is a direct financial impact to salaries, benefits, Waiver match costs and Waiver revenue. Coupled with our increased Waiver match commitments to support new graduates, Summit DD must examine its business plan to be sustainable through our next levy period, ending in 2024. We will identify critical budget impacts and build scenarios that allow us to meet our goals yet remain sustainable in the future.

As Summit DD's role as a direct service provider for Home and Community Based services diminishes, the make-up of our workforce will change. Summit DD will continue to be thoughtful and transparent to staff during this transition. In 2016, we will develop a variety of approaches to educate and support employees impacted by the transition.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------|
| 1 | We will remain the visible leader in disability issues as our role as a direct Waiver service provider diminishes. |
| 2 | We will maximize revenue, create efficiencies and leverage technology to remain sustainable for those we support. |
| 3 | We will foster a diverse workplace that is welcoming and values the unique contribution of each employee. |
| 4 | We will define and cultivate our core competencies and align our resources to remain flexible to achieve our long range plan goals. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Overhead &
Program: Organizational Success
Developmental Disabilities
Board

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Total Federal funding for services provided in Summit County | Measures the value of federal dollars that are reinvested into the local economy. Local levy tax dollars used to pay the match obligation draws down these federal dollars. | \$66 Million | \$68 Million |
| % of adults who receive federal funds | Measures fiscal accountability by leveraging funding sources other than local levy dollars to fund services for adults. Local levy dollars are used as match money to draw down these funds. | 85% | 86% |
| # of adults enrolled on a Medicaid waiver | Measures fiscal accountability by leveraging funding sources other than local levy dollars to fund services for adults. Local levy dollars are used as match money to draw down these funds. Tracks trends and patterns over time to measure growth in programs. | 2,003 | 2,044 |
| % of adults who utilize Summit DD as a Medicaid Provider | To measure compliance to Center for Medicaid and Medicare Services federal regulation to transition out of a direct service provider for facility-based, community employment and transportation services and maintain the Board's role in providing services for children, service coordination and connectors to services, and quality oversight. | 37% | 35% |
| % of employees who have had opportunities at work to learn and grow in the last year | To measure effectiveness of employee support options. | Baseline | 75.3% |
| % of employees who feel there is someone at work who encourages my development | To measure effectiveness of employee support options. | Baseline | 75% |
| % of employees satisfied with policies and programs that promote workplace diversity | To measure effectiveness of employee support options. | Baseline | 75.7% |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Overhead &
Program: Organizational Success
Developmental Disabilities
Board

| | | | |
|-----------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|
| Residents Inclusion Index (Collaborative Polls) | To measure the support for inclusion of Summit County Residents. Measures favorable response to inclusion in the workplace and in the schools. Measures the impact of Summit DD's inclusive programs. | 78.5% | 80% |
| Familiarity with Summit DD Supports (Collaborative Polls) | Measures the effectiveness of Summit DD's marketing efforts. | 39.2% | 39.5% |
| Website Visitors | Measures the effectiveness of Summit DD's marketing efforts. | 86,369 | 90,000 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Service Coordination **Developmental Disabilities Board**

PROGRAM DESCRIPTION & CHALLENGES

Summit DD's Service and Support Administrators, or SSAs, are the primary point of accountability for each person they support. SSAs complete comprehensive assessments and listen to the needs and life circumstances of each person to create an individualized service plan, or ISP, and connect people to supports that help them achieve their personal life goals. From private providers in the community to natural supports, SSAs are the connectors that link people to high-quality services and resources. Summit DD SSAs will be there, no matter who is providing services or supports, to provide ongoing coordination and monitoring of those services. Summit DD staff also work with individuals to determine eligibility for services and develop a budget for services. Service coordination is provided to individuals who are eligible for services at no cost to the individual or family.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | We will listen to individuals to find out what is important to them, and then empower individuals and families to advocate for their needs with creative solutions that connect individuals to their community. |
| 2 | We will focus on the individual and family, balancing paid and natural supports, to help them through their journey with an individualized service plan based on what people need to meet their goals. |
| 3 | We will respect a person's right to make informed choices about their lives. |
| 4 | We will engage providers in the person-centered plan to develop best-fit opportunities for each individual's unique needs. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Service Coordination Developmental Disabilities Board

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Service Coordination Satisfaction Index (person served) | To determine satisfaction levels of adults we support with the service coordination services they receive. | 78% | 90% |
| Choice and Decision Making Index (person served) | To determine satisfaction levels of adults we support with the opportunities they have to make choices about their lives. | 74% | 80.5% |
| Information and Planning Index (parents of adults) | To determine satisfaction levels with parents and guardians of adults we support with the service planning process. | 94% | 90% |
| Information and Planning Index (parents of children) | To determine satisfaction levels with parents and guardians of children we support with the information they receive in the service planning process. | 92% | 90% |
| Choices Index (parents) | To determine satisfaction levels with parents and guardians of adults and children we support with the choices in provider agencies and understanding of service costs. | 67% | 70% |
| Number of individuals supported with SSA Services | Tracks the number of individuals who receive case management service by Summit DD SSAs to determine growth in services. | 3,329 | 3,670 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Services for Children &
Adults
**Program:
Developmental Disabilities
Board**

PROGRAM DESCRIPTION & CHALLENGES

Summit DD provides an array of services for children and families with special needs. These accredited services fit the individual needs of each family from early intervention services and inclusive community programs to school-age supports, right in their own communities.

Summit DD partners with over 400 private providers to connect adults with developmental disabilities to the supports they need to achieve their personal vision of a satisfying life. From residential services to community employment, our SSAs are able to coordinate services and supports that meet every adult's individual needs and goals.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | We will inspire organizations to make inclusion a part of their culture to build welcoming, accessible communities for all. |
| 2 | We will build off the success of those we support in order to overcome misperceptions about the abilities of individuals. |
| 3 | We will unite with the community to ensure that employers and places of education are diverse and inclusive, capitalizing on the talents of those we support. |
| 4 | We will connect families of young children to best-fit support to empower caregivers to be the best advocate. |
| 5 | We will connect individuals and families to best-fit community support during the transition from youth to adult to empower individuals and families to make choices about their future. |
| 6 | We will connect individuals to best-fit employment support that meets each individual where they are on their path to employment. |
| 7 | We will connect individuals to best-fit living options. |
| 8 | We will connect individuals to community life so each person has the opportunity to explore their interests and hobbies. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Services for Children & Adults
Program: Developmental Disabilities Board

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| # of families supported through early intervention | Track the number of families both 0-2 and the expanded services of 3-5 to determine growth in programs. | 800 | 895 |
| % of adults graduating from high school who are supported in college or community employment | To track measure of success in community integration and Employment First initiatives. | Baseline | 25% |
| # of adults who receive residential support | To track the number of adults who receive either 24/7 community living, adult family living, live independently, live in an intermediate care facility or a nursing home to determine growth in programs. | 1,698 | 1,732 |
| # of individuals supported | Track the total number of adults and children supported to determine growth in enrollment. | 4,369 | 4,338 |
| % of Adults who Work in the Community (Census) | To measure the percent of adults who have community based jobs to determine growth in programs and success of more inclusive services and programs. | 23.8% | 25% |
| # of Children who receive childcare in the community (Census) | To track the number of children who receive inclusive childcare in partner Community Partnership for Inclusion site where Summit DD staff provide support for site. Determines growth of program and success of more inclusive programs. | 98 | 100 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <i>Fund: Developmental Disabilities</i> | | | | | |
| <i>Organization: Developmental Disabilities</i> | | | | | |
| 20801-5210 | | | | | |
| 20801-5210 TOTAL | 569.50 | 540.50 | 496.00 | 496.00 | 452.50 |
| ORGANIZATION TOTAL 20801-5210 | 569.50 | 540.50 | 496.00 | 496.00 | 452.50 |
| *TOTAL BOARDS & COMMISSIONS-LEVY | 928.30 | 895.50 | 847.00 | 842.00 | 799.50 |



BOARDS & COMMISSIONS

Fund: *Developmental Disabilities* **20801**

Departments: *Developmental Disabilities* **5210**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 23,740,935 | 22,908,253 | 23,384,781 | 21,619,985 | 21,676,369 |
| Fringe Benefits | 25501 | 12,732,040 | 10,137,185 | 9,408,874 | 9,244,558 | 9,854,803 |
| Supplies | 30501 | 1,251,275 | 1,160,289 | 1,252,728 | 708,318 | 958,239 |
| Travel | 37501 | 409,146 | 342,981 | 382,260 | 333,143 | 336,950 |
| Contract Services | 45501 | 34,527,925 | 35,063,722 | 38,057,082 | 36,404,890 | 36,766,264 |
| Rentals | 54501 | 790,592 | 630,485 | 357,700 | 397,427 | 142,675 |
| Advertising/Printing | 58501 | 132,540 | 136,465 | 127,500 | 124,534 | 132,000 |
| Other | 60501 | 368,928 | 340,975 | 383,424 | 329,128 | 363,323 |
| Equipment | 70501 | 359,666 | 504,199 | 277,500 | 195,666 | 256,000 |
| Capital Outlay | 78501 | 287,079 | 299,057 | 400,000 | 73,201 | 379,000 |
| DEPARTMENT TOTAL 20801-5210 | | <u>74,600,126</u> | <u>71,523,610</u> | <u>74,031,849</u> | <u>69,430,850</u> | <u>70,865,623</u> |



BOARDS & COMMISSIONS

Fund: Consolidated Donations 20813

Departments: Developmental Disabilities 5210

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Other | 60501 | 16,611 | 22,460 | 115,000 | 91,436 | 115,000 |
| DEPARTMENT TOTAL 20813-5210 | | <u>16,611</u> | <u>22,460</u> | <u>115,000</u> | <u>91,436</u> | <u>115,000</u> |



COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

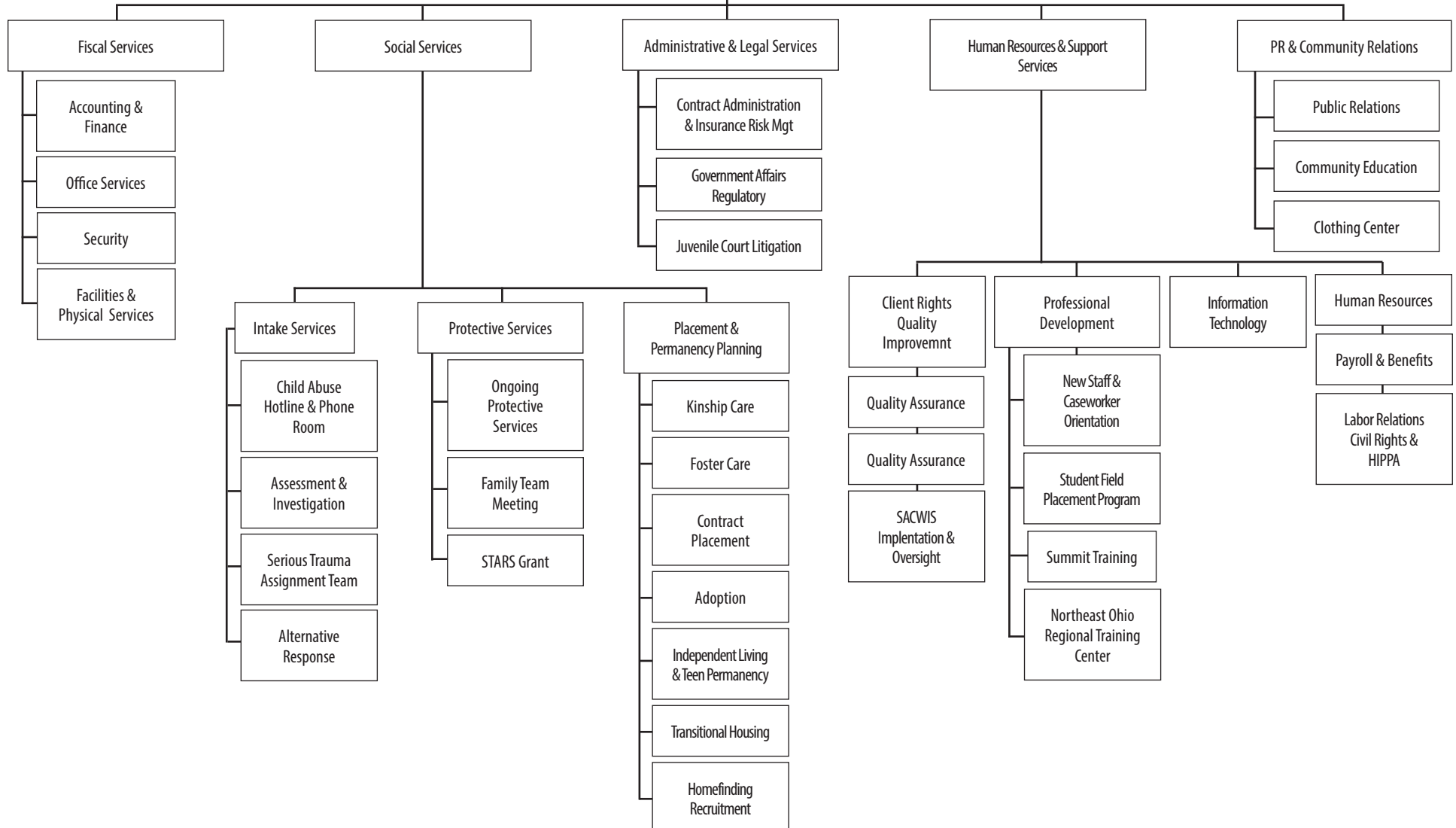
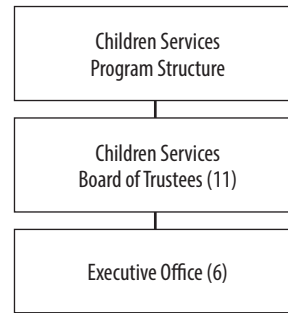
CHILDREN SERVICES BOARD

Board Chair • Anna M. Arvay, CPA

Board Vice Chair • Anne Connell-Freun, Vice-Chair

Executive Director • Julie Barnes

Deputy Executive Director | General Counsel • Katerina C. Papas, Esq.





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Children Services

DEPARTMENT OVERVIEW

Summit County Children Services is committed to the safety, permanency and well-being of all children served, in partnership with families and the community. It is also our mandate to protect abused, neglected, and dependent children. As the sole Summit County agency with this mission and mandate, during 2013, SCCS received 10,202 calls of concern. Of these calls, 6,542 were assigned for service, which included alternative response cases, traditional investigations of abuse, neglect, dependency, and FINS (families in need of services) cases. In addition to the calls that led to assignment and investigation / assessment services by SCCS intake staff, 2,107 of the total calls of concern received during 2013 resulted in the provision of information and referral services.

To meet the varied and complex needs of Summit County families, SCCS directly provides abuse, neglect and dependency assessments; social work counseling, and case management/service coordination services. It is the objective of agency services to maintain children in their own home or in the least restrictive, appropriate environment while working with family members toward reunification or an alternative permanent plan including relative/kinship caregivers. When placement services are needed, these are provided for children in agency custody. All agency services provided focus on safety, well-being and permanency as outlined in the Federal Child and Family Service Reviews.

SCCS continued to use several child-safety focused decision-making techniques as numbers of children in care reduced. Safety planning, for example, is a process used to identify upfront safety action steps that should be implemented as needed in order to maintain child safety without bringing the child into agency care. SCCS also used Team Decision-Making meetings to bring a child's immediate and extended family members to the table to help make decisions about the child's well-being and the child's immediate and future care. SCCS continues to expand family search and engagement strategies to increase the level of identification of maternal and paternal relatives who may serve as supports to the SCCS-involved child and family; search and engagement activities also identified non-blood kin (perceived as family to the child) who may serve as additional supports. Relatives are also used as short-term and longer-term caregivers for the child when the child cannot remain safely in the family home.

Ongoing collaboration and partnerships with community service organizations continue and these ensure specialized services such as medical, counseling, in-home services, mental health, substance abuse, and placement services are available and provided to SCCS clients as needed. In addition, SCCS caseworkers worked with community providers to assist parents and caregivers regarding housing, education, employment and other identified needs.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Protective Services Children Services

PROGRAM DESCRIPTION & CHALLENGES

Protective Services are provided to children under 18 years of age (up to age 21 years if *developmentally disabled, or physically/mentally impaired*) and their families when there is an identified risk of abuse or neglect and the Intake assessment identified the need for ongoing services. Services are provided to intact families to maintain children in their own homes and to families when children have been removed with a goal of family reunification. Alternative permanency planning is provided for children unable to be returned home.

Protective services are provided by licensed social workers and include home visits, family interviews, observation of the environment and family interaction, information and linkage to community services and collaboration with community professionals. Ongoing case management is provided to monitor the child's safety and family compliance with case plan objectives.

Protective Services social worker represents the agency in Juvenile Court to report the child's adjustment to placement and the family's progress on the case plan.

Protective Services are provided to families for approximately 12 months with ongoing supervisory oversight and mandated case reviews. Upon termination of services, after care plans are developed to reduce the risks to children and prevent the need for future agency services.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------|
| 1 | Provide services that bring safety and stability to children's lives. |
| 2 | Children will not experience a recurrence of maltreatment. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------|----------------------------------------------------------------------------|-------------------|-----------------------|
| % of Children | No 2 nd substantiated allegation of abuse within six (6) months | 91.3% | 91.7% |
| % of Children | Children in care reunified with family within one (1) year | 74.6% | 77.8% |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Intake/Assessment Children Services

PROGRAM DESCRIPTION & CHALLENGES

Summit County Children Services serves all children at risk of abuse, neglect and dependency who are under 18 years of age (up to age 21 if “developmentally disabled, or physically impaired”).

Agency provides a 24 hour/7 day a week hotline to receive calls, mail, and walk-ins of concern for children at risk of abuse, neglect, dependency. The hotline is staffed by licensed social workers and an after hours contract provider. All calls are documented, screened for service, and prioritized according to identified risks.

Calls of abuse, neglect, dependency are assigned to licensed social workers/supervisors for investigation or assessment and determination of service needs. Reports may be assigned for an investigation response (IR) or as an alternative response (AR) for those abuse or neglect reports that meet the criteria for AR. Investigations and assessments are completed through home visits, family interviews, observation of the environment and family interaction, review of family/agency history, and collaboration with community professionals. Assessments focus on family strengths, limitations, service needs, and safety risks to the child. Information and referrals for community services are also provided.

For children at immediate risk of harm, when possible, a safety plan is implemented to prevent the child’s removal from the home.

PROGRAM GOALS & OBJECTIVES

| | |
|---|------------------------------------------------------------|
| 1 | Timely response to calls of concern. |
| 2 | Assign cases to Alternative Response track as appropriate. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------|-----------------------------------------------------|-------------------|-----------------------|
| % of Responses | Respond to calls of concern within ODJFS timeframes | 98.9% | 99.2% |
| Monthly Average # of Cases | Assignment of cases to Alternative Response | 34 cases | 47 cases |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Foster Care Children Services

PROGRAM DESCRIPTION & CHALLENGES

SCCS Foster Care/Placement services are provided to all Summit County children under 18 years of age (up to age 21 if developmentally disabled, or physically/mentally impaired) in need of substitute care due to abuse, neglect, dependency. Parents of children served in contracted paid placements are also served when the service goal is family reunification.

Foster Care/Placement services are provided by licensed social workers and include initial placement matching and ongoing support services to maintain placement stability, and foster/adoptive parent recruitment/retention, and licensure/recertification. Placement and support services are available 24 hours/7days a week. Foster/adoptive home recruitment is ongoing to maintain a viable pool of available placement resources for children in agency custody.

The placement for a child is selected based on the child's individual needs and the least restrictive setting to meet the identified needs. If a child's needs exceed agency foster care resources, a contract resource is secured. Ongoing contact and case management services are provided to children in placement and caregivers to monitor the child's progress and ensure identified service and support needs are met.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------|
| 1 | Children in out of home placements will be safe from abuse/neglect. |
| 2 | Children in care will have stable placements. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------|-----------------------------------------------------|-------------------|-----------------------|
| % of Children | Children maintained in a safe placement | 98.4% | 99.9% |
| % of Children | Children in care having two (2) or fewer placements | 78% | 80% |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Adoption

Children Services

PROGRAM DESCRIPTION & CHALLENGES

Adoption services are provided by licensed master level social workers to all children under age 18 and in the permanent custody of the agency and up to the age of 21, if they were in agency custody prior to the age of 18 and have developmental and/or cognitive delays.

Adoption services are provided to ensure a permanent, nurturing home to children in the permanent custody of SCCS. Services may include, but are not limited to: adoption preparation services, adoption finalization, post-legalization counseling, case management and Post-Adoption Special Services Subsidy.

The child's preparation for adoption begins at the time permanent custody is granted to SCCS and continues through the selection of the adoptive home and the pre-placement adoptive home visits.

All available resources are considered, including the child's relatives and current foster parents. The child's eligibility for adoption subsidies is also assessed and if eligible, funds are pursued.

Upon placement of the child in an adoption home, an ongoing assessment occurs identifying needs of the family and child. Support services are provided for approximately six months to facilitate a successful adoption.

PROGRAM GOALS & OBJECTIVES

| | |
|----------|----------------------------------------------------------------------------------------|
| 1 | Children in permanent custody will achieve a permanent home without lingering in care. |
| 2 | Children in permanent custody will be matched with a permanent family. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-------------------------|--------------------------------------------------------|--------------------------|------------------------------|
| % Adoption Finalized | Adoption Finalized within 24 months in initial custody | 34.7% | 37.7% |
| # of Unmatched Children | Reduce the number of unmatched children | 74 | 56 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| BOARDS & COMMISSIONS-LEVY | | | | | |
| <i>Fund: Children's Services Board</i> | | | | | |
| <i>Organization: Children's Services</i> | | | | | |
| 20603-7407 | | | | | |
| 20603-7407 TOTAL | 338.30 | 335.00 | 330.00 | 325.00 | 325.00 |
| ORGANIZATION TOTAL 20603-7407 | 338.30 | 335.00 | 330.00 | 325.00 | 325.00 |



BOARDS & COMMISSIONS

Fund: Children's Services Board 20603

Departments: Children's Services 7407

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 18,794,034 | 19,518,911 | 19,372,150 | 19,372,150 | 20,134,245 |
| Fringe Benefits | 25501 | 7,024,637 | 7,637,543 | 8,033,619 | 7,918,371 | 8,551,000 |
| Supplies | 30501 | 450,869 | 433,647 | 458,575 | 398,559 | 450,415 |
| Material | 35501 | 15,483 | 17,938 | 18,250 | 15,588 | 19,400 |
| Travel | 37501 | 709,447 | 724,660 | 712,700 | 697,816 | 756,650 |
| Contract Services | 45501 | 15,553,585 | 16,466,105 | 19,003,625 | 17,666,517 | 19,452,629 |
| Other | 60501 | 1,521,134 | 1,748,771 | 1,807,392 | 1,535,117 | 1,862,817 |
| Medical Assistance | 69501 | 167,614 | 150,604 | 179,000 | 165,137 | 178,000 |
| Equipment | 70501 | 356,232 | 379,073 | 495,094 | 492,096 | 509,433 |
| DEPARTMENT TOTAL 20603-7407 | | <u>44,593,033</u> | <u>47,077,253</u> | <u>50,080,405</u> | <u>48,261,350</u> | <u>51,914,589</u> |

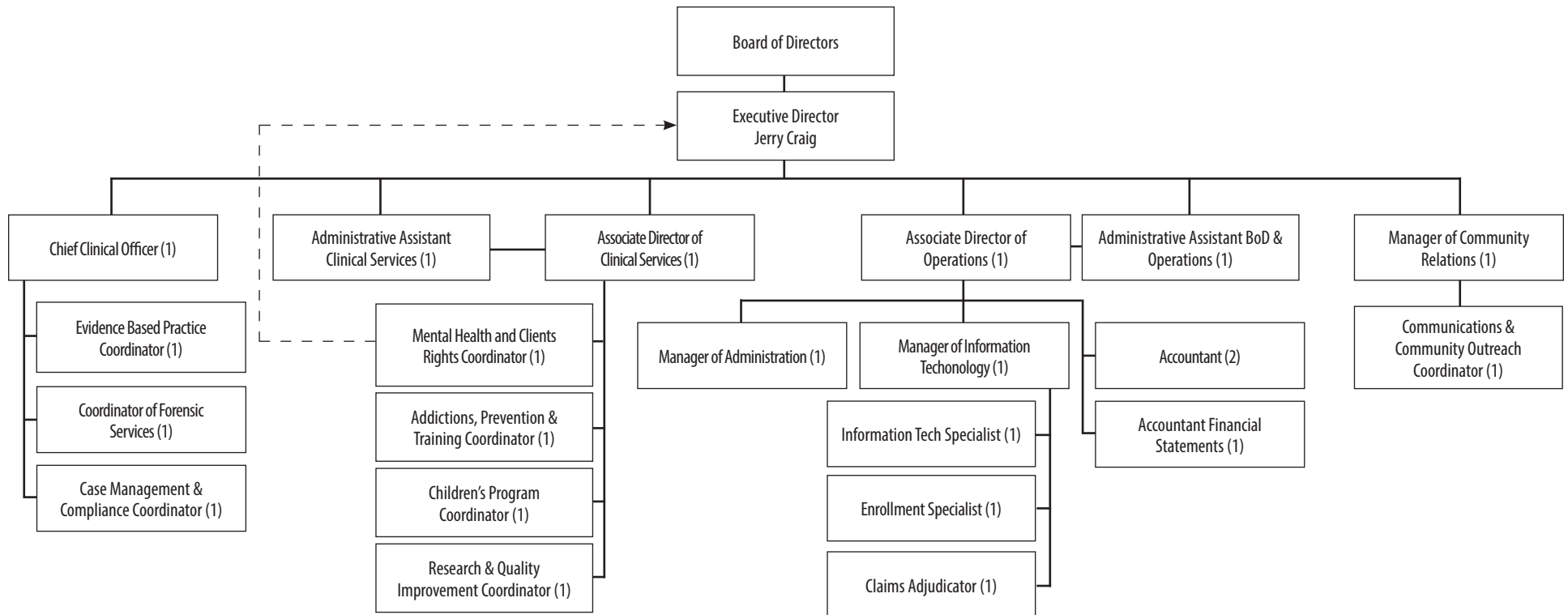


COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

ALCOHOL, DRUG ADDICTION & MENTAL HEALTH SERVICE BOARD

Executive Director • Jerry Craig



Dashed line indicates reporting the Clients Rights responsibilities of that position directly to the Executive Director.

All positions are 1.0 FTE.
Total of 22 FTE's



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

ADM Board

DEPARTMENT OVERVIEW

The County of Summit Alcohol, Drug Addiction, and Mental Health Services Board (**ADM Board**) is responsible for planning, funding, monitoring and evaluating treatment and prevention services for people who are at risk for or experience addiction and/or mental illness. The ADM Board does not provide any direct service, but contracts with local agencies to provide quality, affordable services for people at critical times in their lives. The ADM Board system of services also provides opportunities to prevent or delay the onset of behavioral health disorders and to promote recovery and hope for a better life.

Addiction and mental illness are real medical conditions that can affect anyone. Effective treatments are available and people do recover. One in four families may experience either a mental health or substance use problem. Summit County residents have a rich array of services and supports available to them through the ADM Board system.

In Ohio, local Alcohol, Drug Addiction and Mental Health Services Boards are given the statutory responsibility for seeing that services and facilities are available locally to help people with mental illness and/or addictions. The ADM Board of Directors is comprised of 14 community volunteers who provide leadership in policy formation and fund allocation. They, along with ADM Board staff, assess community needs, plan, and manage public resources in order to provide essential services.

We are grateful for strong support from our community as 80% of the ADM Board's system resources come from the property tax levy approved by Summit County voters. It is through those levy dollars that underinsured and uninsured people can still be served. The remainder of ADM Board funding comes from state, federal and private sources.

On an annual basis, the ADM Board funds services and supports for over 25,000 Summit County residents in need of treatment for mental health and substance abuse issues, whether they are children or adults. The Board also funds prevention services for more than 22,000 citizens, with a key focus on child and adolescent programs.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Quality Improvement ADM Board

PROGRAM DESCRIPTION & CHALLENGES

The ADM Board identified several quality indicators to measure the clinical performance of ADM Board investments. Criteria for establishing indicators include the consideration of the following:

- *What data is already being collected by providers?*
- *What can be gathered using existing methodologies (MACSIS, GOSH, BH, MHSIP, GFMS, Agency Reports, etc.)?*
- *What are recognized measures for effectiveness?*
- *Can this data be compared over time?*

We parallel our local quality indicators with the National Outcomes Measures (NOMs) defined by the Substance Abuse and Mental Health Services Administration (SAMHSA). This alignment enables us to set clinical benchmarks and/or measure our system's performance against other systems. Data reporting is broken into the following categories: Prevention activities, Workforce development, Adult Addiction, Adult Mental Health, Adolescent Addiction and Adolescent Mental Health.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------|
| 1 | Use data to identify system improvement opportunities. |
| 2 | Adjust services to changing community needs. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|------------------------|------------------------------------------------------------------------------|-------------------|-----------------------------------------------------------------|
| Global Ends monitoring | Monitor and report on client based and workforce development activities. | Achieved | Data collection until 12/31/16, then complete year end analysis |
| Executive Summary | Identify key trends and targets for course corrections of change initiative. | Achieved | Addressing service gaps with additional investments for 2017. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Program Evaluation ADM Board

PROGRAM DESCRIPTION & CHALLENGES

Monitoring and evaluation of funded behavioral health treatment and prevention programs are key functions of the ADM Board. To this end the Board has established Policies and Procedures specific to activities for the evaluation of local programs and services. This ensures programs are of high quality and meet known certification standards. Specific program evaluation reviews include:

- **Compliance Reviews:** Reviews of a representative sample of clinical & support and financial records from contract providers of Non-Medicaid Services. Records are measured against agency certification standards and contract requirements. These reviews are conducted every other year.
- **Corrective Action Reviews-** Follow-up reviews for agencies that were found to have repeat insufficiencies during a previous compliance review or a pattern of deficiencies warranting immediate correction and follow up. These reviews are conducted every other year.
- **Prevention Reviews:** Reviews of representative samples of billed prevention services to ensure programs meet the spirit of prevention activities as defined by the Center for Substance Abuse Prevention (CSAP) and are compliant with certification and contract requirements. These reviews are conducted every other year.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Ensure compliance with all clinical/prevention certification standards. |
| 2 | Identify needed improvements/best practices/evidence-based practices to ensure clients are receiving the highest level of services available. |

PERFORMANCE MEASURES

| Measure | Objective | Prior Year Result | Current Year Estimate |
|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------------|
| Clinical & Support Service Compliance Reviews | To complete reviews of a representative sampling of 2016 ADM Funded Treatment and Support Services in 2017 and provide feedback and follow-up to providers | Achieved | N/A |
| Prevention Reviews | To complete all reviews by 12/31/2016 and provide appropriate feedback and follow-up as necessary. | N/A | On-track |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-----------------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| <i>Fund: Alcohol, Drug & Mental Health</i> | | | | | |
| <i>Organization: Alcohol, Drug & Mental Health Bd</i> | | | | | |
| 20704-5335 | | | | | |
| 20704-5335 TOTAL | 20.50 | 20.00 | 21.00 | 21.00 | 22.00 |
| ORGANIZATION TOTAL 20704-5335 | 20.50 | 20.00 | 21.00 | 21.00 | 22.00 |



BOARDS & COMMISSIONS

Fund: Alcohol, Drug & Mental Health 20704

Departments: Alcohol, Drug & Mental Health Bd 5335

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 1,570,059 | 1,617,050 | 1,777,965 | 1,724,551 | 1,699,471 |
| Fringe Benefits | 25501 | 418,124 | 443,289 | 518,653 | 504,013 | 561,554 |
| Professional Services | 27102 | 67,055 | 83,380 | 77,880 | 72,880 | 76,680 |
| Supplies | 30501 | 16,429 | 23,564 | 43,960 | 17,851 | 33,200 |
| Travel | 37501 | 76,327 | 79,504 | 85,717 | 74,289 | 100,309 |
| Contract Services | 45501 | 36,211,098 | 37,161,945 | 42,044,611 | 39,963,868 | 45,043,500 |
| Utilities | 50501 | 8,231 | 6,584 | 13,950 | 11,932 | 11,880 |
| Insurance | 52501 | 31,799 | 53,762 | 54,650 | 62,015 | 58,736 |
| Rentals | 54501 | 187,146 | 96,020 | 97,928 | 94,905 | 97,721 |
| Advertising/Printing | 58501 | 3,389 | 3,431 | 17,500 | 4,056 | 12,000 |
| Other | 60501 | 921 | 3,593 | 4,002 | 1,397 | 3,789 |
| Equipment | 70501 | 76,241 | 27,604 | 30,500 | 28,600 | 30,500 |
| DEPARTMENT TOTAL 20704-5335 | | <u>38,666,818</u> | <u>39,599,726</u> | <u>44,767,316</u> | <u>42,560,356</u> | <u>47,729,340</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

INTERNAL SERVICES



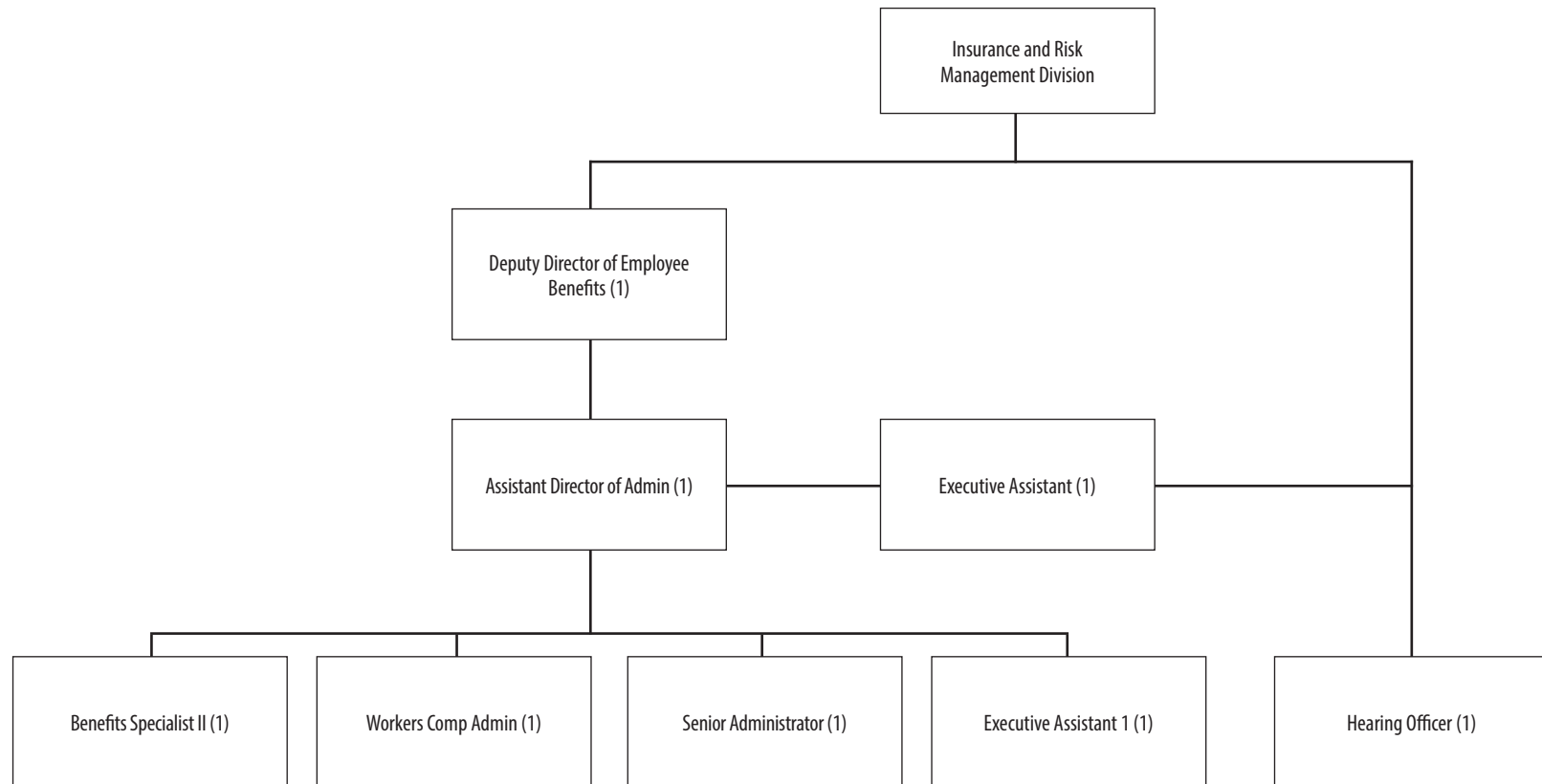
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF LAW, INSURANCE
AND RISK MANAGEMENT
INSURANCE AND RISK MANAGEMENT

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Law, Insurance and Risk Management • Deborah S. Matz





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Employee Hospitalization

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Insurance Department of the Executive Office is responsible for the administration of the Employee Benefit Programs for all employees of Summit County, as well as political entities who have enrolled in the County benefit program. Responsibilities include ensuring quality benefit programs are offered at the best cost. Contributions are collected from employees and departments and claims and premiums are paid to vendors out of the insurance fund, and it is the responsibility of the Insurance Department to ensure that contributions are collected and vendors are paid accurately.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Continue to offer quality health care and other benefits at a reasonable cost. |
| 2 | Continue to find innovative ways to reduce or maintain healthcare costs in an environment where health care costs continue to rise. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Hospitalization Benefits-IS | | | | | |
| Organization: Internal Serv-Hospitalization | | | | | |
| 60011-8759 | | | | | |
| 60011-8759 Assistant Administrator-EXE | .51 | .51 | .51 | .51 | .00 |
| Benefits Specialist 2 | .75 | .75 | .75 | .75 | 1.00 |
| Chief of Staff-Executive | .00 | .00 | .08 | .08 | .08 |
| Deputy Director - Insurance | 1.18 | 1.18 | 1.18 | 1.18 | .68 |
| Director of Administration | .00 | .00 | .00 | .00 | 1.00 |
| Executive Assistant 1 | 2.00 | 2.00 | 2.00 | 2.00 | .00 |
| Executive Assistant 2 | .00 | .00 | .00 | .00 | 1.00 |
| Senior Administrator-EXE | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 60011-8759 | 5.44 | 5.44 | 5.52 | 5.52 | 4.76 |



INTERNAL SERVICE FUNDS

Fund: Hospitalization Benefits-IS 60011

Departments: Internal Serv-Hospitalizat on 8759

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 331,925 | 350,446 | 356,500 | 351,639 | 318,400 |
| Fringe Benefits | 25501 | 104,372 | 111,548 | 114,700 | 112,444 | 101,500 |
| Professional Services | 27102 | 128,970 | 209,686 | 540,700 | 424,730 | 548,500 |
| Internal Services | 30401 | 10,292 | 7,593 | 30,000 | 7,598 | 15,000 |
| Supplies | 30501 | 5,191 | 5,986 | 8,000 | 7,730 | 8,000 |
| Travel | 37501 | 1,042 | 1,183 | 2,000 | 835 | 2,000 |
| Contract Services | 45501 | 120,000 | 125,154 | 130,000 | 130,000 | 130,000 |
| Claims | 51501 | 33,427,477 | 36,286,415 | 40,088,500 | 39,034,858 | 41,000,000 |
| Other | 60501 | 120,233 | 137,482 | 140,000 | 132,736 | 140,000 |
| Transfers Out | 84999 | 0 | 1,235,000 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 60011-8759 | | <u>34,249,503</u> | <u>38,470,492</u> | <u>41,410,400</u> | <u>40,202,569</u> | <u>42,263,400</u> |



\$548,416.00

8759
Org

[illegible]



\$130,000.00

8759
Org

[illegible]



INTERNAL SERVICE FUNDS

Fund: Hospitalization Stop Loss Res 60012

Departments: Internal Serv-Hospitalizaton 8759

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Claims | 51501 | 0 | 0 | 1,500,000 | 153,748 | 1,500,000 |
| DEPARTMENT TOTAL 60012-8759 | | <u>0</u> | <u>0</u> | <u>1,500,000</u> | <u>153,748</u> | <u>1,500,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Workers Compensation Executive

PROGRAM DESCRIPTION & CHALLENGES

The Insurance Department of the Executive Office is responsible for the Administration of the Workers Compensation program for all County of Summit Employees, as well as MetroParks, DD Board, Public Health and Children's Services. The Insurance Department receives and reviews all injury reports and works with the Bureau of Workers Compensation to ensure claims are valid and paid appropriately.

Each year premiums and claims paid are charged back to each department based on their payroll volume and the claims that have been paid on behalf of their department employees.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------|
| 1 | Continue to work to reduce Workers Compensation costs through education and diligence in claims monitoring. |
| 2 | Continue to train and educate employees and supervisors on safety programs and safety in the workplace. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------|-----------|-------------------|-----------------------|
| | | | |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|-------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Workers Compensation-IS | | | | | |
| Organization: Internal Serv-Workers Comp | | | | | |
| 60008-8756 | | | | | |
| 60008-8756 Assistant County Prosecutor 2 | .25 | .25 | .25 | .25 | .24 |
| Deputy Director - Insurance | .32 | .32 | .32 | .32 | .32 |
| Dir of Finance & Budget | .10 | .10 | .10 | .10 | .10 |
| Director of Law | .30 | .30 | .35 | .35 | .35 |
| Executive Assistant 1 | .00 | .00 | .00 | .00 | .67 |
| Senior Administrator-EXE | .10 | .10 | .10 | .10 | .10 |
| Worker's Compensation Admin | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 60008-8756 | 2.07 | 2.07 | 2.12 | 2.12 | 2.78 |



INTERNAL SERVICE FUNDS

Fund: *Workers Compensation-IS* **60008**

Departments: *Internal Serv-Workers Comp* **8756**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 150,360 | 158,754 | 157,500 | 155,306 | 196,900 |
| Fringe Benefits | 25501 | 46,635 | 50,112 | 50,600 | 49,479 | 62,000 |
| Professional Services | 27102 | 42,514 | 41,038 | 71,000 | 51,770 | 71,000 |
| Internal Services | 30401 | 1,838 | 1,834 | 5,000 | 1,965 | 5,000 |
| Supplies | 30501 | 950 | 3,101 | 5,000 | 3,383 | 5,000 |
| Travel | 37501 | 350 | 386 | 2,500 | 1,492 | 2,500 |
| Claims | 51501 | 1,753,847 | 1,727,461 | 3,774,800 | 2,088,481 | 3,500,000 |
| Other | 60501 | 0 | 2,913 | 5,000 | 982 | 5,000 |
| DEPARTMENT TOTAL 60008-8756 | | <u>1,996,494</u> | <u>1,985,598</u> | <u>4,071,400</u> | <u>2,352,858</u> | <u>3,847,400</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Auto Insurance Repair

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Insurance Risk Management Department of the Executive's Office is responsible for maintaining insurance coverage for County owned vehicles. The County has a deductible of \$25,000.00 per incident. We are also responsible for approving the repairs to County vehicles involved in an accident. For all claims over \$1,000.00 we require three estimates before approving the repairs. The first \$1,000.00 of the repair costs are charged back to the department that the vehicle is assigned to. In addition to the County vehicles, the Risk Management Department monitors the mileage logs for all assigned County vehicles, and maintains the authorized list of drivers for the County.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Risk Management is in the process of implementing a new system to more accurately record mileage logs for County vehicles. As of 7/1/2015, all reporting departments have been trained on how to use the new mileage log system. |
| 2 | Risk Management is in the process of increasing the frequency that County employee driving records are monitored. All authorized County of Summit drivers are monitored twice per year through Samba and the Ohio BMV. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------------------------------------|------------------------------------------------------------------------------|-------------------|-----------------------|
| New mileage log system in place and operational. | Maintain System upgrade as needed | | 2016 |
| Semi-Annual monitoring successful | Increase frequency of monitoring to monthly and maintain cost effectiveness. | | 2016 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Auto Insurance Repair | | | | | |
| Organization: Auto Repair | | | | | |
| 10145-1151 | | | | | |
| 10145-1151 Assistant Administrator-EXE | .49 | .49 | .49 | .49 | .00 |
| Benefits Specialist 1 | .25 | .00 | .00 | .00 | .00 |
| Benefits Specialist 2 | .00 | .25 | .25 | .25 | .00 |
| Deputy Director - Insurance | .50 | .50 | .50 | .50 | 1.00 |
| Executive Assistant 1 | .00 | .00 | .00 | .00 | .33 |
| ORGANIZATION TOTAL 10145-1151 | 1.24 | 1.24 | 1.24 | 1.24 | 1.33 |



INTERNAL SERVICE FUNDS

Fund: *Auto Insurance Repair* **10145**

Departments: *Auto Repair* **1151**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 81,087 | 85,775 | 86,600 | 86,541 | 96,600 |
| Fringe Benefits | 25501 | 24,618 | 26,418 | 28,000 | 27,040 | 36,000 |
| Professional Services | 27102 | 0 | 0 | 1,500 | 0 | 1,500 |
| Vehicle Fuel/Repair | 40501 | 57,635 | 62,479 | 115,000 | 70,983 | 115,000 |
| Contract Services | 45501 | 4,000 | 4,571 | 5,000 | 4,943 | 10,800 |
| Other | 60501 | 20,689 | 53,850 | 97,900 | 4,425 | 100,000 |
| DEPARTMENT TOTAL 10145-1151 | | <u>188,029</u> | <u>233,093</u> | <u>334,000</u> | <u>193,931</u> | <u>359,900</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Insurance Retention Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Extra details are special work assignments performed by sworn personnel, for public or private employers, under the color of the Sheriff's Office that may require the carrying of a firearm and/or may require an employee to make an arrest or complete an investigation. These details are worked outside normal work hours and include traffic details, security details, and community events. Pursuant to Ohio Revised Code section 2744.07(A)(1), the County is required to defend a Deputy Sheriff while acting in an official capacity. Such defense may be required for a deputy working for a third-party employer. Third party employers are required to pay a surcharge to cover a deputy involved in any incident which requires the County by Law to provide a defense or pay a settlement claim. Twenty-five percent of the fee collected is applied to purchasing equipment and safety necessities.

PROGRAM GOALS & OBJECTIVES

| | |
|---|--------------------------------------------------------------------------------------------------|
| 1 | Provide required defense of deputies working in an official capacity for a third-party employer. |
| 2 | Purchase necessary equipment and safety gear. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------------|-------------------------------------------------------------|---------------------|-----------------------|
| Extra detail hours worked | Provide third party employers with law enforcement services | 2014 – 60,117 hours | 2015-53,152 hours |
| | | | |



INTERNAL SERVICE FUNDS

Fund: Insurance Retention Fund 10155

Departments: Sheriff-Insurance Retention 3030

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Other | 60501 | 0 | 0 | 50,000 | 1,955 | 50,000 |
| Equipment | 70501 | 75,000 | 95,090 | 90,000 | 86,540 | 100,000 |
| DEPARTMENT TOTAL 10155-3030 | | <u>75,000</u> | <u>95,090</u> | <u>140,000</u> | <u>88,495</u> | <u>150,000</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Copy & Mail Services

Executive – Office Services

PROGRAM DESCRIPTION & CHALLENGES

Office Services provides a full service copy shop which includes: printing, binding, lamination, folding, inserting, and tab creation in addition to a full mail service including: pickup, sorting, delivery and mail metering for 300 accounts comprised of County and City of Akron departments in which we take advantage of all presort and bulk mailing discount rates. Office Services also operates a paper ordering/inventory website to allow departments countywide the convenience to order and track copy paper online. The Department of Office Services is organized under the Department of Finance and Budget in the Executive's Office as an internal service operation. Office Services operates under a cost sharing agreement with the City of Akron, where the City and County split the cost of all leased equipment, materials and supply purchases. The County supplies full time employees to the operation and the City supplies employees on an as needed basis. Additionally, Office Services has entered into a salary share with the Clerk of Courts for one employee and also serves as a secondary/backup office in case of emergency for COC and DJFS.

Since 2004, Office Services has expanded its customer base to include the City of Akron while reducing employment from 10 employees to 3.5. Our cost sharing agreement with the COA and COC has saved both the City and County, in excess of \$75,000 a year.

PROGRAM GOALS & OBJECTIVES

| | |
|---|---------------------------------------------------------------------------------------------------------------|
| 1 | Process all mail services, copy shop and supply orders in a timely, accurate and cost efficient manner. |
| 2 | Provide operational savings to the County and City of Akron, by continuing to streamline and share resources. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------|----------------------------------------------------|-------------------|-----------------------|
| Customer Complaints | Eliminate | 2 | 0 |
| General Fund Subsidy | Minimize subsidy required from County general fund | \$150,000 | \$100,000 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|----------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Office Services-IS | | | | | |
| Organization: Internal Serv-Office Services | | | | | |
| 60005-8753 | | | | | |
| 60005-8753 Office Machine Operator | 3.00 | 2.00 | 2.00 | 1.00 | 2.00 |
| Office Services Administrator | .00 | .00 | .50 | .00 | .00 |
| Office Services Manager | .00 | .00 | .00 | .00 | .50 |
| Records Clerk I | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Senior Administrator-EXE | 1.00 | 1.00 | .00 | .50 | .00 |
| Technical Office Machine Operator | .00 | .00 | .00 | .50 | .00 |
| Technical Print Sys Operator | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 60005-8753 | 5.00 | 5.00 | 4.50 | 4.00 | 4.50 |



INTERNAL SERVICE FUNDS

Fund: Office Services-IS 60005

Departments: Internal Serv-Office Services 8753

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 211,937 | 172,976 | 163,300 | 163,239 | 168,100 |
| Fringe Benefits | 25501 | 89,047 | 71,064 | 72,000 | 71,788 | 77,000 |
| Internal Services | 30401 | 5,000 | 4,386 | 5,000 | 4,322 | 5,400 |
| Supplies | 30501 | 893,789 | 766,212 | 981,050 | 645,220 | 974,200 |
| Vehicle Fuel/Repair | 40501 | 799 | 400 | 1,000 | 690 | 1,000 |
| Contract Services | 45501 | 7,523 | 4,809 | 8,900 | 5,699 | 8,900 |
| Rentals | 54501 | 84,389 | 83,686 | 88,550 | 75,159 | 84,700 |
| Equipment | 70501 | 1,917 | 0 | 0 | 0 | 0 |
| DEPARTMENT TOTAL 60005-8753 | | <u>1,294,400</u> | <u>1,103,532</u> | <u>1,319,800</u> | <u>966,117</u> | <u>1,319,300</u> |



Office Services
Fund: Office Services 60005
Department: Office Services 8753

TOTAL SUPPLIES COSTS: \$974,200.00

Office Services-IS
Department

60005
Fund

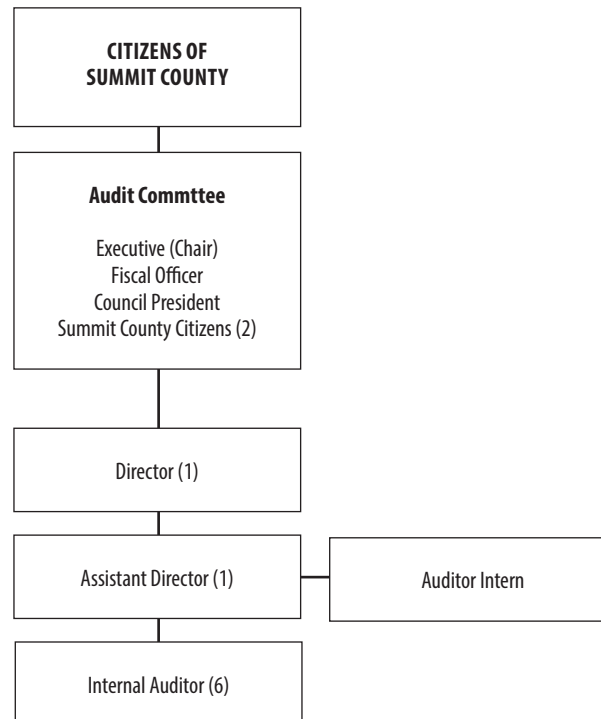
8753
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|-------------------------------|-----------------------------------------------------|-----------------------|-------------------|--------------------------------|
| <u>US Postal Service</u> | <u>Postage fees/increase</u> | <u></u> | <u>\$ 775,000</u> | <u>6.5% postage increase</u> |
| <u>US Postal Service</u> | <u>Permit fees</u> | <u></u> | <u>\$ 800</u> | <u></u> |
| <u>Copy/Specialty paper</u> | <u>Prices vary - 3 quotes/CUE obtained.</u> | <u></u> | <u>\$ 172,000</u> | <u></u> |
| <u>GBC</u> | <u>Bindings, tabs,cover stock, report covers,</u> | <u></u> | <u>\$ 1,800</u> | <u></u> |
| <u>Misc. Supplies</u> | <u>Office supplies, record retention supplies,</u> | <u></u> | <u>\$ 500</u> | <u></u> |
| <u>Distillata</u> | <u>Bottled water</u> | <u></u> | <u>\$ 550</u> | <u></u> |
| <u>Pitney Bowes</u> | <u>Mail machine supplies - ink cartridges ,etc.</u> | <u></u> | <u>\$ 5,500</u> | <u></u> |
| <u>Swift First Aid</u> | <u>Medical Supplies for cabinet - 1 location</u> | <u></u> | <u>\$ 250</u> | <u></u> |
| <u>Xerox Corporation</u> | <u>Copier supplies-Proprietary Equipment</u> | <u></u> | <u>\$ 2,500</u> | <u>new machine - increased</u> |
| <u>Xerox Corporation</u> | <u>Color Copier Overages</u> | <u></u> | <u>\$ 12,000</u> | <u></u> |
| <u>Xerox Corporation</u> | <u>D125 Copier Overages</u> | <u></u> | <u>\$ 1,200</u> | <u></u> |
| <u>Lake Business Products</u> | <u>Canon Microprinter 60 cartridges</u> | <u></u> | <u>\$ 1,500</u> | <u></u> |
| <u>Laminating Supplies</u> | <u></u> | <u></u> | <u>\$ 600</u> | <u></u> |



INTERNAL AUDIT

County Executive • Ilene Shapiro
Chief of Staff • Jason Dodson
Director • Lisa Skapura





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Internal Audit Department

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Internal Audit Department's (IAD's) mission is to recognize and address the risks and vulnerabilities that can impact Summit County in order to assist, coordinate, and facilitate positive change and promote best practices for countywide operations while helping to ensure resources are utilized efficiently and effectively.

IAD provides auditing services, investigations, information and research, best practices, training, and advisory services to the various offices, courts, boards, and agencies in Summit County. In addition, the Summit County Audit Committee has approved contracting IAD's services out to other local government entities, both inside and outside of Summit County.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------|
| 1 | Complete audits and follow-ups on a risk-based approach based on the 2014 Summit County Risk Assessment update. |
| 2 | Complete audits and reviews of high-risk areas as noted in surrounding counties in order to reduce the risk in Summit County. |
| 3 | Conduct agreed upon procedures as requested by County management. |
| 4 | Provide internal audit services to other Summit County governments/entities. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|----------------------------------------------|---------------------------------------------------------------------------------------------------|---------------------------|---------------------------|
| Peer Review (conducted every three years) | Generally Accepted Government Auditing Standards (GAGAS) Compliance | Full Compliance (2013) | Full Compliance (2016) |
| % Completion of work program | A work program is presented to and approved every quarter by the Summit County Audit Committee | 100% | 100% |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Internal Auditor-IS | | | | | |
| Organization: Internal Auditor-IS | | | | | |
| 60020-8768 | | | | | |
| 60020-8768 Asst Dir - Internal Auditing | .00 | .00 | .00 | 1.00 | 1.00 |
| Dep Dir - Internal Auditing | 1.00 | 1.00 | 1.00 | .00 | .00 |
| Director of Internal Auditing | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Internal Auditor 1 | 3.00 | 5.00 | 4.50 | 5.00 | 5.00 |
| Internal Auditor 2 | 1.00 | 1.00 | 1.00 | 1.00 | .00 |
| Internal Auditor 3 | .00 | .00 | .00 | .00 | 1.00 |
| ORGANIZATION TOTAL 60020-8768 | 6.00 | 8.00 | 7.50 | 8.00 | 8.00 |



INTERNAL SERVICE FUNDS

Fund: Internal Auditor-IS 60020

Departments: Internal Auditor-IS 8768

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 380,298 | 426,731 | 479,600 | 472,655 | 495,700 |
| Fringe Benefits | 25501 | 130,558 | 143,625 | 165,700 | 164,959 | 178,400 |
| Internal Services | 30401 | 5,484 | 4,913 | 6,000 | 4,894 | 6,000 |
| Supplies | 30501 | 1,192 | 1,178 | 1,500 | 1,293 | 1,500 |
| Travel | 37501 | 4,794 | 3,476 | 5,700 | 4,168 | 6,000 |
| Contract Services | 45501 | 31,651 | 10,129 | 9,000 | 4,918 | 4,000 |
| Other | 60501 | 363 | 176 | 400 | 254 | 400 |
| Equipment | 70501 | 0 | 0 | 0 | 0 | 2,500 |
| DEPARTMENT TOTAL 60020-8768 | | <u>554,340</u> | <u>590,226</u> | <u>667,900</u> | <u>653,140</u> | <u>694,500</u> |



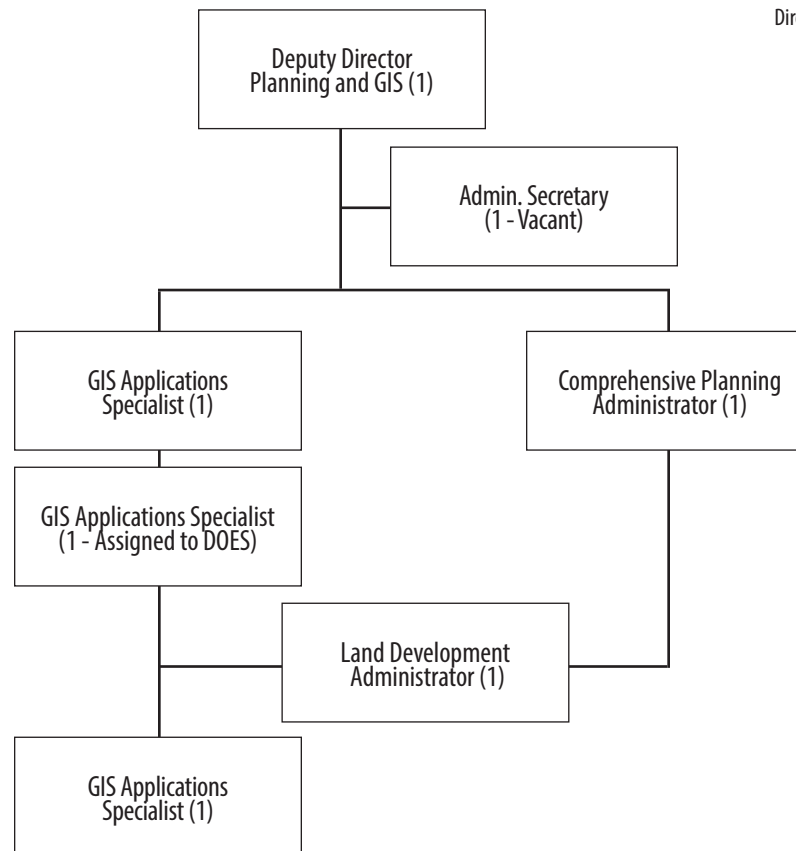
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEPARTMENT OF COMMUNITY AND
ECONOMIC DEVELOPMENT
PLANNING | GIS

County Executive • Ilene Shapiro

Chief of Staff • Jason Dodson

Director of Community and Economic Development • Connie Krauss





2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|---------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Geographic Information Systems | | | | | |
| Organization: GIS | | | | | |
| 60021-8769 | | | | | |
| 60021-8769 Administrative Secretary | .50 | .50 | .00 | .00 | .00 |
| Deputy Director - Development | .60 | .60 | .00 | .00 | .00 |
| Deputy Director - Planning | .00 | 1.00 | 1.00 | 1.00 | 1.00 |
| GIS Applications Specialist | 3.00 | 3.00 | 3.00 | 1.00 | 1.00 |
| GIS Technl/Application Admin | .00 | .00 | .00 | 2.00 | 2.00 |
| Land Development Administrator | .00 | .00 | .60 | .60 | .60 |
| Senior Administrator-EXE | 1.00 | .00 | .00 | .00 | .00 |
| ORGANIZATION TOTAL 60021-8769 | 5.10 | 5.10 | 4.60 | 4.60 | 4.60 |
| *TOTAL EXECUTIVE | 175.07 | 174.74 | 174.24 | 168.91 | 172.68 |



INTERNAL SERVICE FUNDS

Fund: Geographic Information Systems 60021
Departments: GIS 8769

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 279,109 | 283,510 | 279,200 | 262,162 | 286,200 |
| Fringe Benefits | 25501 | 97,780 | 105,530 | 106,600 | 92,854 | 99,900 |
| Internal Services | 30401 | 2,083 | 1,311 | 10,000 | 1,671 | 10,000 |
| Supplies | 30501 | 3,734 | 4,043 | 5,000 | 986 | 5,000 |
| Travel | 37501 | 3,680 | 3,321 | 6,500 | 3,768 | 6,500 |
| Contract Services | 45501 | 39,572 | 86,460 | 393,000 | 103,212 | 393,000 |
| Other | 60501 | 0 | 0 | 50,000 | 2,000 | 50,000 |
| DEPARTMENT TOTAL 60021-8769 | | <u>425,957</u> | <u>484,174</u> | <u>850,300</u> | <u>466,654</u> | <u>850,600</u> |



Geographic Information Systems

Fund: GIS 60021

Department: GIS 8769

TOTAL CONTRACT SERVICES COSTS:

\$393,000.00

Geographic Information Systems - IS
Department

60021
Fund

8769
Org

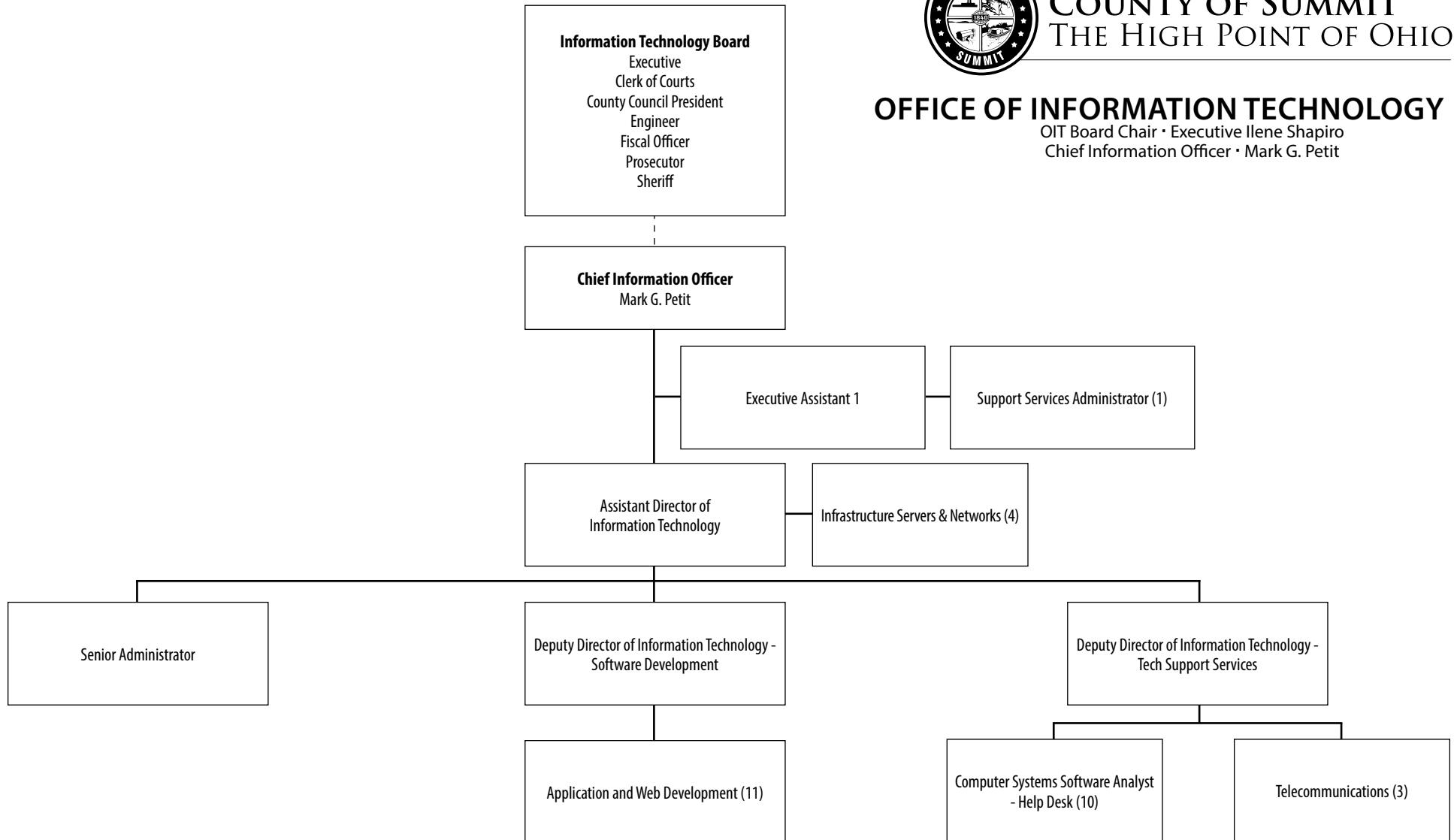
| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|--------|---------------------------|-----------------------|-----------|----------------------|
| | Street View Ortho Project | | \$300,000 | |
| ESRI | GIS Software | Two Yr Maint | \$90,000 | |
| | Plotter | Maintenance | \$1,500 | |
| | Handheld GPS Equip | Maintenance | \$1,500 | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

OFFICE OF INFORMATION TECHNOLOGY

OIT Board Chair • Executive Ilene Shapiro
Chief Information Officer • Mark G. Petit





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Information Technology

PROGRAM DESCRIPTION & CHALLENGES

The Office of Information Technology at the County of Summit continues to improve our business systems. It is a consolidation of all Information Technology staff and systems amongst all the elected officials within Summit County Government. The consolidation in 2015 has yielded opportunities for standardization, simplification, measurement and enhancements in customer service, data delivery, and end user computing.

Our office continues to deliver a high level of customer service and innovation to information technology within Summit County.

PROGRAM GOALS & OBJECTIVES

| | |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Improve disaster recovery program |
| 2 | Enhance technology support services to improve time to resolution, information dissemination and communications. |
| 3 | Develop our team of technology professionals by cross training, training, knowledge sharing, and collaboration. |
| 4 | Enhance our software development efforts through team development, improving support efforts, and continued development of custom applications for key business processes. |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Information Technology

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|---------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|
| System Availability | Maintain 99% uptime for all systems during business hours. | No significant interruptions in service | Less than 1% network and systems interruptions |
| Business Continuity | Ensure continued backup and recovery, and planning efforts to support files, server and system recovery in the shortest possible timeframe. | Continuously ran successful backups. Successful disaster recovery test. | Backups continue to be successful. Added additional resources to disaster recovery. |
| Customer Service | Enhance business process and services for technology support services to minimize end user disruption of computing issues. Implement enhanced service levels and improve time to resolution. | All requests assigned and resolved within a reasonable amount of time | All requests being assigned and resolved within a reasonable amount of time even with reduced staffing |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Fund: Information Technology-IS | | | | | |
| Organization: Information Technology-IS | | | | | |
| 60025-8773 | | | | | |
| 60025-8773 Assistant Administrator-EXE | .00 | .00 | .00 | .50 | .50 |
| Assistant Director of IT | .00 | .00 | .00 | .00 | .50 |
| Chief Information Officer | .00 | .00 | .00 | 1.00 | .81 |
| Client Server Operator | .00 | .00 | .00 | 1.00 | .00 |
| Computer Sys/Soft Analyst 1 | .00 | .00 | .00 | .00 | 1.00 |
| Computer Sys/Soft Analyst 3 | .00 | .00 | .00 | .00 | 2.00 |
| Computer System Soft Analyst 3 | .00 | .00 | .00 | 2.00 | .00 |
| Computer System Soft Analyst I | .00 | .00 | .00 | 3.00 | 1.50 |
| Computer System Soft Analyst II | .00 | .00 | .00 | 1.00 | .00 |
| Computr System Soft Analyst II | .00 | .00 | .00 | .00 | 3.00 |
| Deputy Dir Informatioin Technolo! | .00 | .00 | .00 | 1.00 | .00 |
| Deputy Director of IT | .00 | .00 | .00 | .00 | 2.00 |
| Deputy Fiscal Officer | .00 | .00 | .00 | 2.00 | 1.00 |
| Director of Administration | .00 | .00 | .00 | 1.00 | 1.00 |
| Executive Assistant 1 | .00 | .00 | .00 | .00 | 1.00 |
| Network Administrator | .00 | .00 | .00 | 2.00 | 2.00 |
| Relational Data Base Admin 3 | .00 | .00 | .00 | 2.00 | 2.00 |
| Senior Administrator | .00 | .00 | .00 | .00 | 1.00 |
| Software Engineer-FO | .00 | .00 | .00 | 7.00 | 4.00 |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | | <u>2013</u> <u>BUDGETED</u> | <u>2014</u> <u>BUDGETED</u> | <u>2015</u> <u>BUDGETED</u> | <u>2016</u> <u>BUDGETED</u> | <u>2017</u> <u>BUDGETED</u> |
|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| 60025-8773 | Software Engineering Admin | .00 | .00 | .00 | 1.00 | .00 |
| | Software Engineering Administr | .00 | .00 | .00 | .00 | 1.00 |
| | Support Services Admin | .00 | .00 | .00 | 1.00 | .00 |
| | Support Services Administrator | .00 | .00 | .00 | .00 | 1.00 |
| | Unix Systems Admin | .00 | .00 | .00 | 1.00 | .00 |
| | Unix Systems Administrator | .00 | .00 | .00 | .00 | 1.00 |
| | Web Systems Analyst | .00 | .00 | .00 | 1.00 | .00 |
| ORGANIZATION TOTAL 60025-8773 | | .00 | .00 | .00 | 27.50 | 26.31 |
| *TOTAL INFORMATION TECHNOLOGY | | 3.00 | 3.00 | 3.00 | 30.50 | 29.31 |



INTERNAL SERVICE FUNDS

Fund: Information Technology-IS 60025

Departments: Information Technology-IS 8773

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 0 | 67,310 | 1,894,900 | 1,864,882 | 1,857,400 |
| Fringe Benefits | 25501 | 0 | 17,553 | 647,000 | 632,823 | 659,000 |
| Internal Services | 30401 | 0 | 0 | 30,000 | 20,129 | 30,000 |
| Supplies | 30501 | 0 | 0 | 55,000 | 30,486 | 55,000 |
| Travel | 37501 | 0 | 0 | 10,000 | 2,617 | 10,000 |
| Contract Services | 45501 | 0 | 78,118 | 1,344,300 | 1,309,519 | 1,544,000 |
| Other | 60501 | 0 | 0 | 25,000 | 7,718 | 25,000 |
| Equipment | 70501 | 0 | 0 | 50,000 | 12,912 | 50,000 |
| DEPARTMENT TOTAL 60025-8773 | | <u>0</u> | <u>162,982</u> | <u>4,056,200</u> | <u>3,881,086</u> | <u>4,230,400</u> |



Information Technology

Fund: Information Technology 60025

Department: Information Technology 8773

TOTAL CONTRACT SERVICES COSTS: \$1,543,938.59

Information Technology - IS
Department

60025
Fund

8773
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|--------------------------------|------------------------------------------------------------------------------|--------------------------|------------|--------------------|
| 3M Cogent Inc. | Annual Jail Maintenance | Web check/records & ID | \$ 780 | 12/4/2017 |
| Access Data Group Inc. | FTK Standalone 1 year license | mobile phone examiner | \$ 5,500 | 12/31/2018 |
| ACS Enterprise Solutions, Inc. | Application Xtender Server 50 CC Users & Reports Mgmt Server | 1 Year | \$ 13,000 | 10/21/2017 |
| AllData | AllData Service Manuals | Contract Service | \$ 1,700 | Subscription for v |
| ALLDATA | Online Source for Auto OEM Diagnostic and Repair Info | 2-Year contract | \$ 3,000 | Software: 7/28/20 |
| Allmax | Operator 10 Support & Maintenance (used in WTPs) | Purchase / 1 year term | \$ 2,500 | Software: 6/30/20 |
| APP River (10/17/14-10/16/15) | secure tide- e-mail spam | virus protector 2 yr | \$ 5,000 | 5/30/2017 total 2 |
| Applied Laser Technologies | Printer Hardware Maintenance for 3 HP LaserJet 4350dtn | 1 Year | \$ 972 | 12/31/2017 |
| AppRiver | SecureTide Protection | Contract Service | \$ 1,800 | Hosted SPAM filte |
| AppRiver | Email, Spam and Antivirus | Purchase/1 year | \$ 2,800 | Software: 5/30/20 |
| APWA | MicroPAVER | Professional Service | \$ 650 | Maintenance for C |
| Atalasoft | DotImage Document Imaging 8.0 All 1D & 2D SKD & 8.0 Dev/Build & Mai | 1 Year | \$ 3,600 | 2/15/2017 |
| Barracuda Networks Inc. | 1 yr message archiver and | archiver replacement | \$ 4,448 | |
| BCG | Great Plains and IRS-Greenshades Software License | 1 year | \$ 15,000 | 3/31/2017 |
| BCG | BCG Backup Storage | 1 year | \$ 18,000 | 12/31/2016 |
| Beacon | Annual Jail Maintenance | JMS | \$ 65,000 | 5/19/2017 |
| Bentley Systems | Storm water Analysis Software | Professional Service | \$ 2,500 | Maintenance for H |
| Azteca | Software Maintenance: Cityworks Renewal | Purchase/Annual | \$ 60,000 | Software |
| BPI | Network Support (4 - \$5000 blocks; \$100/hour plus extra for pc/printer ref | Purchase / 1 year term | \$ 23,000 | Contract Service |
| Carlson | Carlson Survey | Professional Service | \$ 200 | Maintenance for S |
| CDW-G | HP Foundation Care 24x7 Service | 1-year | \$ 7,000 | 3/17/2017 |
| CGI | software support & licences (Case mgt) | 1 year | \$ 200,000 | 7/31/2017 |
| Correctec | Annual Jail Maintenance | health record management | \$ 7,000 | 9/30/2017 |
| CTR | KRONOS Time Clocks | Purchase / 1 year term | \$ 3,000 | Contract Services |
| Cummins Bridgeway, LLC | INSITE Lite | Contract Service | \$ 400 | Subscription for C |
| Developer Express, Inc | Dxprience Enterprise Subscription with Source - Total 5 Licenses | 1 Year | \$ 2,750 | 3/4/2017 |
| DLT Solutions | Autodesk AutoCAD | Professional Service | \$ 8,500 | Maintenance for E |
| DLT Solutions | Autocad License, Support, Maintenance | Purchase / 3 year term | \$ 6,600 | Software: 1/17/20 |
| DLT Solutions Inc | Oracle - Core Technology/Oracle Standard Edition | 1 Year | \$ 1,354 | 1/11/2017 |
| Draftco | Autocad User Support | Purchase / 1 year term | \$ 1,000 | Contract Services |
| Dynamic Imaging System In | Annual Jail Maintenance | picture link system | \$ 5,642 | 4/30/2017 |



Information Technology

Fund: Information Technology 60025

Department: Information Technology 8773

TOTAL CONTRACT SERVICES COSTS: \$1,543,938.59

Information Technology - IS
Department

60025
Fund

8773
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|---------------------------|------------------------------------------------------------------------|---------------------------|------------|--------------------|
| Eagle Point | Data Reduction & Surveyors Companion | Professional Service | \$ 600 | Maintenance for S |
| Eagle Point | Pinnacle | Contract Service | \$ 2,500 | Subscription for E |
| Ericom | PowerTerm Webconnect | Professional Service | \$ 350 | Maintenance for r |
| ESRI | ArcGIS / ArcInfo | Professional Service | \$ 6,400 | GIS Software licen |
| ESRI | GIS | Purchase / 1 year term | \$ 15,000 | 10/31/2017 |
| Frey & Assoc | CUBIC Utility Billing Support & Maintenance | Purchase / 1 year term | \$ 33,000 | |
| GE Fanuc (Grematter) | SCADA maintenance renewal: iFix and historian Software | Purchase / 1 year term | \$ 8,500 | 6/25/2017 |
| GeoShack | Magnet Office Maintenance | Professional Service | \$ 350 | Software for Surve |
| GeoShack | Topcon Maintenance | Professional Service | \$ 1,000 | Maintenance for S |
| GeoShack | Topcon Total Care Maintenance | Equipment | \$ 2,000 | 2 Topcon GRS-1 I |
| GeoShack | Magnet Field GPS Maintenance | Equipment | \$ 650 | 9/4/2017Renew: 1 |
| GoDaddy.com | SSL Certificates | Contract Service | \$ 450 | UCC SSL cert for |
| Granite (Jack Doheny Comp | Pipelogix CCTV Sewer Inspection | Purchase / 1 year term | \$ 3,600 | Software |
| GTSoftware | Linux V10.1 Enterprise - 64 Bit NetCOBOL | 1 Year | \$ 700 | 7/31/2017 |
| Hurricane Labs LLC | Check Point Firewall Software Subscription Support - 1,000 Users & Che | 1 Year | \$ 38,000 | 4/1/2017 |
| IBM | ViewONE Image Software Renewal - 2 Licenses | 1 Year | \$ 1,550 | 7/31/2017 |
| ID Networks Inc. | Annual Jail Maintenance | Fingeroll livescan system | \$ 4,234 | 3/31/2017 |
| Information Builders Inc | WebFOCUS Developer for DBA | 1 Year | \$ 690 | 6/29/2017 |
| Innovyze | Infoworks | Purchase / 1 year term | \$ 8,000 | Software: 8/14/20 |
| InspectTech | BridgeInspect | Contract Service | \$ 8,000 | Access to historic |
| Intelliadmin LLC | 4 - Remote Control Std Edition Licenses | 1 Year | \$ 796 | 10/23/2015 |
| Kronos | Kronos 8 Training | 1 Year | \$ 7,200 | |
| Kronos | Software Maintenance/Time Clock Maintenance/WorkForce Mobile/Know | 1-year | \$ 13,500 | |
| Kronos | Software Maintenance/Time Clock Maintenance/WorkForce Mobile/Know | 1-year | \$ 4,500 | |
| Kronos | Software Maintenance/Time Clock Maintenance/WorkForce Mobile/Know | 1-year | \$ 6,750 | |
| Kronos | Software Maintenance/Time Clock Maintenance/WorkForce Mobile/Know | 1-year | \$ 6,750 | |
| Kronos | Software Maintenance/Time Clock Maintenance/WorkForce Mobile/Know | 1 Year | \$ 105,500 | 3/20/2017 |
| Mail Finance | EZ track Software (e-certified Mail) | 60 mo. | \$ 9,800 | 11/4/2017 |
| Microsoft 365 | E-mail and apps (1-year payments) | Purchase/3 year term | \$ 15,000 | Software |
| MicroSurvey | STAR*NET PLUS | Professional Service | \$ 400 | Maintenance for S |
| MIS Patnrns Inc | VIPRE Antivirus Software | 3 Years | \$ 10,500 | 3-Year: 10/17/201 |
| MNJ | Unitrends-Backup Appliance Maintenance | Equipment | \$ 4,000 | Service for two Ur |



Information Technology

Fund: Information Technology 60025

Department: Information Technology 8773

TOTAL CONTRACT SERVICES COSTS: \$1,543,938.59

Information Technology - IS
Department

60025
Fund

8773
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|-----------------------------|---------------------------------------------------------------------------------------------------|----------------------------|-----------|--------------------|
| MNJ (CISCO) | Smartnet, Metro E Switch, vRanger/Backup Exec for SCADA | Purchase / 1 year term | \$ 4,000 | Software: 1/17/20 |
| MNJ Technologies Inc | Red Hat ENT Linux ES STD 4 - Licenses (Banner) | 3 Years | \$ 8,000 | 6/5/2017 |
| Morf Corp | BuildAForm | Contract Service | \$ 2,000 | Online Constructio |
| MRK Technologies LTD | 3 yr Sophos Anti-virus | for entire agency 6/25/17 | \$ 3,000 | 6/15/2017 total 3 |
| Multiple | DS3 share of Solarwinds, ServiceNow, etc. | Purchase/1 year term | \$ 10,000 | Software |
| Navex Global | PolicyTech Maintenance & Support | Purchase / 1 year term | \$ 3,000 | Software: 12/12/2 |
| NeoPost | Integration Software to CMS (e-certified Mail) | 60 mo. | \$ 6,885 | 10/22/2017 |
| OARnet | 3 -VMware vSphere 4 Enterprise/ESX Enterprise 3.5 (Per Processor) License & Maintenance, SnS Cc | | \$ 3,200 | 1/23/2016 |
| OARnet 1 | 3 - VMware vSphere 4 Enterprise License & Maintenance, SnS Code: (VS6-ENT-P-SSS-C) | | \$ 1,500 | 4/18/2016 |
| OARnet 2 | 2 - Vmware vSphere 4 Enterprise License & Maintenance for Disaster Recovery Server, SnS Code: (| | \$ 1,250 | 1/19/2016 |
| OARnet 3 | 16 - VMware vsphere 4 Enterprise License & Maintenance, SnS Code: (VS6-EPL-P-SSS-C) | | \$ 9,950 | 3/31/2016 |
| OARnet 4 | VMware Support & Subscription for ESX Server , SnS Code: (VCS6-STD-P-SSS-C), 1vCenter Serv f | | \$ 1,000 | 2/25/2016 |
| OARnet 5 | VMware 1 - vCenter Server Standard/1 - vCenter Site Recovery Manager/2 - vSphere Enterprise Licer | | \$ 3,100 | 1/12/2016 |
| OARnet | VMware vSphere Essentials | Professional Service | \$ 2,300 | Maintenance for s |
| OARnet | VMWare Enterprise & Horizon View Support & Maintenance | Purchase / 1 year term | \$ 7,000 | Contract Services |
| OARnet | VMware | 1-year | \$ 7,000 | 3/17/2017 |
| OpenText (Informative Grap | BRAVA .Tiff Editor (10) | Purchase / 1 year term | \$ 300 | Software: 1/25/20 |
| OARnet 6 | 3-Workstation Windows-Linux Licenses (WS10-LW-CE), 3-Workstation | Windows-Linux Licenses Mai | \$ 575 | 1/12/2016 |
| Oracle America Inc | Data Base Software - Silver Support (RDBA) | 1 Year | \$ 31,000 | 2/28/2017 |
| Park Place | Extended Warranty Service Agreement | Equipment | \$ 4,100 | Maintenance agre |
| Peak-Ryzek Inc | Moore 4100 Pressure Sealer Service | 1 Year | \$ 2,000 | 2/28/2017 |
| People Admin Inc | HR Management | 4 Years | \$ 2,500 | 3/17/2017 |
| People Admin Inc | HR Management | 4 Years | \$ 12,500 | 3/17/2017 |
| People Admin Inc | HR Management | 4 Years | \$ 5,000 | 1-year: 3/17/2016 |
| People Admin Inc | HR Management | 4 Years | \$ 5,000 | 1 year: 3/17/2016 |
| People Admin Inc | HR Management | 4 Years | \$ 1,500 | 3/17/2016 |
| Pluralsight LLC | On-Demand Video Training for Developers - Licenses, 4 e-Learning, 10 e | 1 Year | \$ 9,000 | 9/13/2017 |
| Precision Laser & Instrumen | Trimble Business Center | Professional Service | \$ 500 | Software for Surv |
| Precision Laser & Instrumen | Trimble S6 Robotic Total Station Maintenance | Equipment | \$ 2,000 | Maintenance agre |
| Prisim Software | DocRecord | Professional Service | \$ 1,500 | Document manag |
| Proware | Annual Maintenacne | agreement civil system | \$ 14,367 | |
| RSMeans | Costworks, Construction Estimating | Purchase / 1 year term | \$ 700 | Software: 12/12/2 |



Information Technology

Fund: Information Technology 60025

Department: Information Technology 8773

TOTAL CONTRACT SERVICES COSTS: \$1,543,938.59

Information Technology - IS
Department

60025
Fund

8773
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|----------------------------|------------------------------------------------------------------------|------------------------|------------|--------------------|
| Rush Truck Centers of Ohio | Navistar ServiceMAXX | Contract Service | \$ 550 | Subscription for K |
| Rush Truck Centers of Ohio | Diamond Logic Builder | Contract Service | \$ 700 | High performance |
| ServiceNow | IT Support software application | 3-Year | \$ 13,533 | 3-year: 9/29/2019 |
| ServiceNow | IT Support software application | 3-Year | \$ 4,511 | 3-year: 9/29/2019 |
| ServiceNow | IT Support software application | 3-Year | \$ 6,767 | 3-year: 9/29/2019 |
| ServiceNow | IT Support software application | 3-Year | \$ 6,767 | 3-year: 9/29/2019 |
| ServiceNow | IT Support software application | 3-Year | \$ 13,533 | 3-year: 9/29/2019 |
| SHI Inc | Sonicwall Support, Filtering & Maintenance | Purchase / 2 year term | \$ 4,000 | Contract Service: |
| Smartsheet | Project Scheduling | Purchase / 1 year term | \$ 2,500 | Software: 1/14/20 |
| Solarwinds | IT Monitoring and Maintenance Application | 1-year | \$ 6,300 | |
| Solarwinds | IT Monitoring and Maintenance Application | 1-year | \$ 2,100 | |
| Solarwinds | IT Monitoring and Maintenance Application | 1-year | \$ 3,150 | |
| Solarwinds | IT Monitoring and Maintenance Application | 1-year | \$ 3,150 | |
| Solarwinds | IT Monitoring and Maintenance Application | 1-year | \$ 6,300 | 11/19/2017 |
| Target Systems Inc. | 2 Shadow Protect server (S/N: D26C-8098-332D-7BC5) Maintenance Re | 1 year | \$ 800 | 10/2/2017 |
| Target Systems Inc. | 1-Shadow Protect Granular Recovery for Exchg 8 (unlimited Mailboxes) b | 1 year | \$ 22,505 | 1/15/2017 Ck# 1 |
| Target Systems Inc. | Prepaid IT hours | | \$ 10,000 | |
| Target Systems Inc. | Annual Maintenance back - 5 Shadow Servers (S/N: C2F4-6FF1-0B4B-A | 1 year | \$ 900 | entire agency |
| Teamviewer | Teamviewer Remote Support Application | 1-year | \$ 3,500 | 4/27/2017 |
| Toggl | Time and Work Tracker for OIT Employees (\$340+/month) | 1-year | \$ 800 | About \$350/month |
| Transoft Solutions | AutoTURN | Professional Service | \$ 1,600 | Maintenance for 1 |
| Tyler Technologies Inc | IAS Annual Maintenance | 1 Year | \$ 205,100 | 1/1/2017 |
| Vadar Systems Inc | Tax Lien Software Annual Maintenance | 1 Year | \$ 14,000 | 7/1/2017 |
| Xerox Government Systems | Banner Software Maintenance | 3 Years | \$ 191,798 | 1/1/2017 |
| ZOHO Corporation | ManageEngine ADManager Plus Premium Edition for 1 Domain with 2 Te | 3 Years | \$ 7,900 | 4/24/2019 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

Program: Telecommunications Information Technology

PROGRAM DESCRIPTION & CHALLENGES

The Telecommunications Department oversees the County's telephone systems and data infrastructure. The department is responsible for maintaining equipment, facility cabling, setting up and removing users, countywide telephone directories, bill paying, departmental chargebacks and overseeing vendor contracts including the County's current Centrex contract and Master Use Agreement with AT&T.

PROGRAM GOALS & OBJECTIVES

| | |
|---|-------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Provide support for all telecommunications in a timely and responsive manner. Respond within 1 business day to all telecommunications requests. |
| 2 | Evaluate, and where appropriate, implement new technology to enhance telecommunications for the county. |

PERFORMANCE MEASURE

| Measure | Objective | Prior Year Result | Current Year Estimate |
|--------------------|-------------------------------------------------------|-------------------|-----------------------|
| Time to resolution | Respond to all requests within a 24-hour time period. | N/A | 99% |
| | | | |



2017 Budgeted Full-Time Employees Compared to 2013, 2014, 2015, 2016

| | <u>2013 BUDGETED</u> | <u>2014 BUDGETED</u> | <u>2015 BUDGETED</u> | <u>2016 BUDGETED</u> | <u>2017 BUDGETED</u> |
|------------------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| INFORMATION TECHNOLOGY | | | | | |
| <i>Fund: Telephone Service - IS</i> | | | | | |
| <i>Organization: Internal Serv - Telephone</i> | | | | | |
| 60017-8765 | | | | | |
| 60017-8765 Administrative Secretary | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant Administrator-EXE | .50 | .50 | .50 | .50 | .50 |
| Fiscal Officer 2 | .50 | .50 | .50 | .50 | .50 |
| Telecommunications Manager-EX | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| ORGANIZATION TOTAL 60017-8765 | 3.00 | 3.00 | 3.00 | 3.00 | 3.00 |



INTERNAL SERVICE FUNDS

Fund: Telephone Service - IS 60017

Departments: Internal Serv - Telephone 8765

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|------------------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Salaries-Employees | 20501 | 146,257 | 154,658 | 157,500 | 157,484 | 148,600 |
| Fringe Benefits | 25501 | 60,578 | 65,202 | 60,800 | 48,015 | 54,900 |
| Internal Services | 30401 | 3,088 | 2,880 | 3,200 | 1,873 | 3,200 |
| Supplies | 30501 | 1,083 | 64 | 5,500 | 4,059 | 5,500 |
| Material | 35501 | 8,877 | 5,061 | 16,000 | 606 | 16,000 |
| Travel | 37501 | 0 | 0 | 800 | 0 | 800 |
| Vehicle Fuel/Repair | 40501 | 0 | 0 | 1,000 | 0 | 1,000 |
| Contract Services | 45501 | 0 | 0 | 400 | 0 | 400 |
| Utilities | 50501 | 853,902 | 975,839 | 1,200,000 | 754,088 | 1,200,000 |
| Advertising/Printing | 58501 | 0 | 0 | 500 | 0 | 500 |
| Other | 60501 | 4 | 0 | 500 | 0 | 500 |
| Equipment | 70501 | 0 | 0 | 300 | 0 | 300 |
| DEPARTMENT TOTAL 60017-8765 | | <u>1,073,788</u> | <u>1,203,704</u> | <u>1,446,500</u> | <u>966,124</u> | <u>1,431,700</u> |



Telephone Service
Fund: Telephone Service 60017
Department: Telephone Service 8765

TOTAL CONTRACT SERVICES COSTS: \$1,200,000.00

Telephone Service - IS
Department

60017
Fund

8765
Org

| Vendor | Item/Age | Type of Contract/Term | Cost | Other Information |
|--------------------------|-------------------------------------|-----------------------|------------------|---------------------------------------|
| <u>AT&T Mobility</u> | <u>Cellphone</u> | <u></u> | <u>\$260,000</u> | <u>Countywide</u> |
| <u>AT&T Mobility</u> | <u>AVL, Telemetry, Air Cards</u> | <u></u> | <u>\$65,000</u> | <u>DOES</u> |
| <u>AT&T</u> | <u>Internet with SIP and POTS</u> | <u></u> | <u>\$84,000</u> | <u>DOES</u> |
| <u>Geostar</u> | <u>Consulting</u> | <u></u> | <u>\$48,000</u> | <u>AT&T Credits & Various</u> |
| <u>Involta</u> | <u>Internet</u> | <u></u> | <u>\$18,768</u> | <u>Countywide</u> |
| <u>AT&T Opteman</u> | <u>Network Connectivity</u> | <u></u> | <u>\$45,600</u> | <u>DOES</u> |
| <u>AT&T Opteman</u> | <u>Network Connectivity</u> | <u></u> | <u>\$47,592</u> | <u>Countywide</u> |
| <u>AT&T Centrex</u> | <u>Local & Long Distance</u> | <u></u> | <u>\$528,000</u> | <u>Countywide</u> |
| <u>AT&T</u> | <u>Phone & Cellular Service</u> | <u></u> | <u>\$30,000</u> | <u>Engineer</u> |
| <u>Time Warner</u> | <u>Internet Service (South)</u> | <u></u> | <u>\$5,100</u> | <u>Engineer</u> |
| <u>Windstream</u> | <u>Internet Service (North)</u> | <u></u> | <u>\$1,900</u> | <u>Engineer</u> |
| <u>Verizon Wireless</u> | <u>Cellular Data Service</u> | <u></u> | <u>\$300</u> | <u>Engineer</u> |
| <u>Various</u> | <u></u> | <u></u> | <u>\$65,740</u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |
| <u></u> | <u></u> | <u></u> | <u></u> | <u></u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

DEBT SERVICE

DEBT SERVICE

COUNTY OF SUMMIT, OHIO

DEBT LIMITATIONS

Direct Debt Limitations

The Revised Code provides that the net principal amount of unvoted general obligation debt of the County, excluding “exempt debt” (discussed below), may not exceed 1% of the tax valuation of all property in the County as listed and assessed for taxation, and that the principal amount of both voted and unvoted general obligation debt of the County, excluding the “exempt debt,” may not exceed a sum equal to \$6,000,000 plus 2.5% of the tax valuation in excess of \$300 million. These two limitations are referred to as the “direct debt limitations” and may be amended from time to time by the General Assembly. Further, the County’s unvoted general obligation debt for the County’s share of state highway improvements may not exceed 0.5% of the tax valuation.

Without consideration of money in the County’s Bond Retirement Fund and based on outstanding debt as of January 1, 2015 and current total assessed valuation, the County’s voted and unvoted non-exempt debt capacities are:

| Limitation | Non-Exempt Debt | Additional Borrowing Capacity Within Limitation |
|----------------------------------|-----------------|-------------------------------------------------|
| \$6,000,000 + 2.5%=\$284,574,052 | \$44,653,306 | \$239,920,746 |
| 1% = \$114,429,621 | 44,653,306 | 69,776,315 |

Indirect Debt and Unvoted Property Tax Limitations

Voted general obligation debt may be issued by the County if authorized by a vote of the electors. Ad valorem taxes, without limitation as to amount or rate, to pay debt service on voted bonds are authorized by the electors at the same time they authorize the issuance of the bonds.

General obligation debt also may be issued by the County (and by certain overlapping subdivisions) without a vote of the electors. This unvoted debt may not be issued unless the ad valorem property tax for the payment of the debt service on (a) those bonds (or the bonds in anticipation of which BANs are issued), and (b) all outstanding unvoted general obligation

bonds (including bonds in anticipation of which BANs are issued) of the combination of overlapping taxing subdivisions, including the County, resulting in the highest tax required for such debt service, in any one year is ten mills or less per \$1.00 of assessed valuation. This indirect debt limitation is imposed by a combination of provisions of the Ohio Constitution and the Revised Code. One of those provisions is commonly referred to as the “ten-mill limitation” or as the “inside millage.” The ten-mill limitation is the maximum aggregate millage for all purposes that may be levied on any single piece of property by all overlapping taxing subdivisions without a vote of the electors.

The highest debt service requirement in any year for all County debt subject to the ten-mill limitation is estimated to be \$15,506,480 in the year 2017. The payment of that annual debt service would require a levy of 1.36 mills based on current assessed valuation. The County expects to pay approximately \$6,401,400 of this maximum annual debt service requirement from sources other than ad valorem taxes, such as special assessments, State reimbursements, payments under agreements with other local governments and nonprofit corporations, utility revenues, and other sources. If those other sources for any reason are not available, the debt service could be met from the amounts produced by the millage (2.20 mills) currently allocated to the County within the ten mill limitation.

Debt Tables A, B, and C list the County’s principal amount of outstanding debt and leeway for additional debt within the direct debt limitations, various County and overlapping general obligation debt allocations, projected debt service requirements on the bonds.

Debt Table A

COUNTY OF SUMMIT, OHIO

**COMPUTATION OF LEGAL DEBT MARGIN
AS OF SEPTEMBER 15, 2016**

| | <u>2016</u> |
|------------------------------------------------------------------|--------------------------|
| Assessed Valuation of County | <u>\$ 11,442,962,080</u> |
| Gross County Debt Outstanding | 125,788,569 |
| Less Exempted Debt: | |
| OWDA Loans | (8,765,839) |
| OPWC Loans | (603,292) |
| ODD Loans | (29,458) |
| WPCLF Loans | (7,846,356) |
| FWCC | |
| State Infrastructure Bank Loan | |
| Unvoted General Obligation Bonds/Notes | |
| Sewer System Improvements | (27,352,246) |
| Series 2010 Bonds - Bridgestone | (6,835,000) |
| Series 2012 Bonds - Goodyear | (15,160,000) |
| Series 2016 Bonds - Akron Share | (10,635,000) |
| Amount Available in Debt Service Fund | <u>(3,908,072)</u> |
| Total Subject to Direct Debt Limitation | <u>44,653,306</u> |
| Debt Limitation | |
| Direct Debt Limitation | 284,574,052 |
| Less: Net Indebtedness | <u>(44,653,306)</u> |
| Direct Debt Margin | <u>\$ 239,920,746</u> |
| Debt Margin as a Percentage of Debt Limit | 84.31% |
| Unvoted Debt Limitation | |
| (1% of County Assessed Valuation) | 114,429,621 |
| Less: Net Indebtedness | <u>(44,653,306)</u> |
| Unvoted Debt Margin | <u>\$ 69,776,315</u> |
| Unvoted Debt Margin as a Percentage of the Unvoted Debt Limit | 60.98% |

Debt Table B

COUNTY OF SUMMIT, OHIO

**COMPUTATION OF DIRECT AND OVERLAPPING DEBT
ATTRIBUTABLE TO GOVERNMENTAL ACTIVITIES
AS OF JANUARY 1, 2016**

| | Debt Outstanding | Percentage Applicable To County ⁽¹⁾ | Portion of Direct and Overlapping Debt Within County |
|---------------------------------------|-----------------------|------------------------------------------------------|------------------------------------------------------------------|
| Direct: | | | |
| County of Summit | \$ 59,992,378 | 100.00% | \$ 59,992,378 |
| Overlapping: | | | |
| Cities Wholly Within County | 254,129,236 | 100.00% | 254,129,236 |
| Villages Wholly Within County | 1,919,365 | 100.00% | 1,919,365 |
| Townships Wholly Within County | - | 100.00% | - |
| School Districts Wholly Within County | 93,127,206 | 100.00% | 93,127,206 |
| Norton City | 4,353,875 | 99.94% | 4,351,263 |
| Akron-Summit County Library District | 23,590,000 | 99.46% | 23,462,614 |
| Tallmadge City School District | 23,049,480 | 98.36% | 22,671,469 |
| Tallmadge City | 7,850,000 | 96.36% | 7,564,260 |
| Mogadore Village | 530,000 | 72.86% | 386,158 |
| Mogadore Local School District | 7,314,997 | 67.16% | 4,912,752 |
| Northwest Local School District | 15,484,624 | 19.11% | 2,959,112 |
| Wayne Public Library District | 5,181,640 | 1.80% | 93,270 |
| Jackson Local School District | 54,802,706 | 1.03% | 564,468 |
| Aurora City School District | 24,024,982 | 3.02% | 725,554 |
| Highland Local School District | 23,230,000 | 0.91% | 211,393 |
| Total Overlapping | 538,588,111 | | 417,078,119 |
| Total Direct and Overlapping Debt | <u>\$ 598,580,489</u> | | <u>\$ 477,070,497</u> |

(1) Percentages determined by dividing the amount of assessed valuation of the political subdivision located within the boundaries of the County by the total assessed valuation of the subdivisions.

Sources: Debt outstanding for overlapping governments, taken from Ohio Municipal Advisory Council (OMAC), as of January 1, 2016
County of Summit Fiscal Office

DEBT TABLE C

PROJECTED DEBT SERVICE REQUIREMENTS ON GENERAL OBLIGATION BONDS 2016 TO 2036

| | Projected Debt Service: | | | Portion of Total Debt Service Anticipated To Be Paid From: | | | | |
|------|-------------------------|------------------------------------------------------------|-----------------------|------------------------------------------------------------|------------------------|----------------|----------------|---------|
| | Bonds (a) | Bonds in Anticipation of Which Notes are Outstanding | Total Debt Service | Limited Ad Valorem Taxes | Special Assessments | Water Receipts | Sewer Receipts | Other |
| 2017 | 15,506,480 | - | 15,506,480 | 9,105,081 | - | - | 5,479,246 | 922,154 |
| 2018 | 14,526,119 | - | 14,526,119 | 8,402,214 | - | - | 5,206,479 | 917,425 |
| 2019 | 14,511,998 | - | 14,511,998 | 8,385,719 | - | - | 5,205,854 | 920,425 |
| 2020 | 14,244,025 | - | 14,244,025 | 8,115,520 | - | - | 5,210,379 | 918,125 |
| 2021 | 13,649,339 | - | 13,649,339 | 7,517,947 | - | - | 5,210,767 | 920,625 |
| 2022 | 8,471,990 | - | 8,471,990 | 7,484,206 | - | - | 66,759 | 921,025 |
| 2023 | 6,540,304 | - | 6,540,304 | 5,618,779 | - | - | - | 921,525 |
| 2024 | 5,086,656 | - | 5,086,656 | 4,166,931 | - | - | - | 919,725 |
| 2025 | 5,054,764 | - | 5,054,764 | 4,132,839 | - | - | - | 921,925 |
| 2026 | 5,025,085 | - | 5,025,085 | 4,104,910 | - | - | - | 920,175 |
| 2027 | 4,978,413 | - | 4,978,413 | 4,060,588 | - | - | - | 917,825 |
| 2028 | 4,945,535 | - | 4,945,535 | 4,023,310 | - | - | - | 922,225 |
| 2029 | 4,899,099 | - | 4,899,099 | 3,978,874 | - | - | - | 920,225 |
| 2030 | 4,833,978 | - | 4,833,978 | 3,911,953 | - | - | - | 922,025 |
| 2031 | 3,181,575 | - | 3,181,575 | 2,261,175 | - | - | - | 920,400 |
| 2032 | 195,025 | - | 195,025 | 195,025 | - | - | - | - |
| 2033 | 200,350 | - | 200,350 | 200,350 | - | - | - | - |
| 2034 | 195,400 | - | 195,400 | 195,400 | - | - | - | - |
| 2035 | 195,450 | - | 195,450 | 195,450 | - | - | - | - |
| 2036 | 200,363 | - | 200,363 | 200,363 | - | - | - | - |

(a) Interest payments for Build America Bonds are presented as gross payments and do not reflect offsetting interest subsidies.

(b) \$10,635,000 2016 Radio System bonds paid by City of Akron.



DEBT SERVICE

Fund: General Bond Retirement 30620
Departments: Gen Oblig Bond Retirement 8301

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Debt Service | 80501 | 8,204,826 | 8,911,457 | 10,527,200 | 8,917,244 | 11,380,610 |
| DEPARTMENT TOTAL 30620-8301 | | <u>8,204,826</u> | <u>8,911,457</u> | <u>10,527,200</u> | <u>8,917,244</u> | <u>11,380,610</u> |

General Debt Service Funds

Fund: Debt Service 30620

Department: G.O. and Non-Tax Revenue Debt 8301 & 8302

(Excludes Environmental Service Debt)

| | <u>2014 Actual</u> | <u>2015 Actual</u> | <u>2016 Adopted</u> | <u>2016 Actual</u> | <u>2016 Actual</u> | <u>2016 Actual</u> | <u>2017 Adopted</u> |
|----------------------------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| <u>Inside Millage Debt Service</u> | <u>Expenditures</u> | <u>Expenditures</u> | <u>Budget</u> | <u>Principal</u> | <u>Interest</u> | <u>Expenditures</u> | <u>Budget</u> |
| Unredeemed Principal & Interest | \$0.00 | \$0.00 | \$10,000.00 | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 |
| Annual Disclosure Updates | 7,483.69 | 12,162.38 | 10,000.00 | 0.00 | 0.00 | 4,087.00 | 112,000.00 |
| Trust & Port Fees | 14,500.00 | 14,500.00 | 17,000.00 | 0.00 | 0.00 | 19,600.00 | 17,000.00 |
| Bond Issuance Costs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 121,686.96 | 0.00 |
| Debt Administration | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 102,831.00 | 0.00 |
| Fairgrounds Arena (R10 Series A) | 105,284.51 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parking Deck Bonds 2002 (AR 04) | 495,189.40 | 496,055.83 | 501,053.38 | 413,000.00 | 88,053.38 | 501,053.38 | 0.00 |
| Juvenile Court Bonds 2002 (AR 04) | 1,023,837.54 | 1,025,267.04 | 1,025,157.64 | 845,000.00 | 180,157.64 | 1,025,157.64 | 0.00 |
| 800 mhz Bonds 2002 (AR 04) | 793,641.38 | 790,628.82 | 794,648.83 | 655,000.00 | 139,648.82 | 794,648.82 | 0.00 |
| Port Authority - Airport Project | 250,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 0.00 | 250,000.00 | 250,000.00 |
| 2010 Series B Tax Exempt | 1,145,125.00 | 1,145,725.00 | 1,144,975.00 | 1,055,000.00 | 89,975.00 | 1,144,975.00 | 1,143,600.00 |
| 2010 Series C Build America Bonds | 242,824.00 | 242,824.00 | 242,824.00 | 0.00 | 242,824.00 | 242,824.00 | 242,824.00 |
| 2010 Series D Recovery Zone ED Bonds | 376,916.00 | 376,916.00 | 376,916.00 | 0.00 | 376,916.00 | 376,916.00 | 376,916.00 |
| 2013 - Juvenile Court Bonds 2002 (CR 13) | 81,776.82 | 81,776.82 | 81,776.82 | 0.00 | 81,776.82 | 81,776.82 | 81,776.82 |
| 2013 - Parking Deck Bonds 2002 (CR 13) | 39,693.92 | 39,693.92 | 39,693.92 | 0.00 | 39,693.92 | 39,693.92 | 39,693.92 |
| 2013 - Ohio Building Façade Series 2003 (AR 13) | 1,749,887.50 | 1,748,587.50 | 1,751,837.50 | 1,360,000.00 | 391,837.50 | 1,751,837.50 | 1,751,037.50 |
| 2015 Capital Improvements Series A | 0.00 | 0.00 | 287,107.47 | 0.00 | 0.00 | 0.00 | 280,445.31 |
| 2016 - Current Refunding - (AR 2004) Parking Deck 2002 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 479,326.67 |
| 2016 - Current Refunding - (AR 2004) Juvenile Court 2002 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 986,196.67 |
| 2016 - Current Refunding - (AR 2004) 800 MHZ 2002 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 701,592.22 |
| 2016 - County Radio System | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 675,666.67 |
| 2016 - BOE Early Voting | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 116,327.64 |
| 2016 - Safety Building Elevator Imp | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 83,282.08 |
| 2016 - Edwin Shaw Series A | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 215,000.00 |
| Total Inside Millage Debt Service | <u>\$6,326,159.76</u> | <u>\$6,224,137.31</u> | <u>\$6,532,990.56</u> | <u>\$4,578,000.00</u> | <u>\$1,630,883.08</u> | <u>\$6,457,088.04</u> | <u>\$7,562,685.50</u> |
| | | | | | | | |
| <u>Non-Tax Revenue Debt Service</u> | | | | | | | |
| ABIA/Port Bond & State Loan Guarantee | \$0.00 | \$0.00 | \$795,996.50 | \$0.00 | \$0.00 | \$0.00 | \$734,924.50 |
| 2010 SCPA RZED Bonds - Bridgestone Project | 791,020.00 | 784,986.00 | 782,998.00 | 370,000.00 | 412,998.00 | 782,998.00 | 772,791.00 |
| 2012 SCPA Development Revenue Bonds (Goodyear) | 0.00 | 1,386,783.76 | 1,390,050.00 | 675,000.00 | 715,050.00 | 1,390,050.00 | 1,388,050.00 |
| Total Non-Tax Revenue Debt Service | <u>\$791,020.00</u> | <u>\$2,171,769.76</u> | <u>\$2,969,044.50</u> | <u>\$1,045,000.00</u> | <u>\$1,128,048.00</u> | <u>\$2,173,048.00</u> | <u>\$2,895,765.50</u> |

General Debt Service Funds**Fund: Debt Service 30620****Department: G.O. and Non-Tax Revenue Debt 8301 & 8302****(Excludes Environmental Service Debt)****Reimbursed Debt -
Other Sources**

| | <u>2014 Actual Expenditures</u> | <u>2015 Actual Expenditures</u> | <u>2016 Adopted Budget</u> | <u>2016 Actual Principal</u> | <u>2016 Actual Interest</u> | <u>2016 Actual Expenditures</u> | <u>2017 Adopted Budget</u> |
|---------------------------------------------------------|--------------------------------------------|--------------------------------------------|---------------------------------------|-----------------------------------------|----------------------------------------|--------------------------------------------|---------------------------------------|
| ADAMH Board (R10 Series A) | \$204,719.88 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Engineer (R10 Series A) | 369,958.11 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Akron Jail Add 2004 | 512,968.42 | 515,550.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2015 Capital Imp & Partial Engineer Refunding, Series A | 0.00 | 0.00 | 846,656.25 | 253,796.66 | 33,310.81 | 287,107.47 | 0.00 |
| 2016 - Akron Radio System | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> | <u>0.00</u> | <u>922,153.61</u> |
| Total Reimbursed Debt - Other | <u>\$1,087,646.41</u> | <u>\$515,550.00</u> | <u>\$846,656.25</u> | <u>\$253,796.66</u> | <u>\$33,310.81</u> | <u>\$287,107.47</u> | <u>\$922,153.61</u> |
| Total - General Debt Service | <u>\$8,204,826.17</u> | <u>\$8,911,457.07</u> | <u>\$10,348,691.31</u> | <u>\$5,876,796.66</u> | <u>\$2,792,241.89</u> | <u>\$8,917,243.51</u> | <u>\$11,380,604.61</u> |



DSSS

Fund: **DSSS Debt Service** **50051**

Departments: **DSSS** **8510**

| <u>DESCRIPTION</u> | <u>BANNER ACCT #</u> | <u>2014 ACTUAL EXPENDITURES</u> | <u>2015 ACTUAL EXPENDITURES</u> | <u>2016 ADJUSTED BUDGET</u> | <u>2016 ACTUAL EXPENDITURES</u> | <u>2017 ADOPTED BUDGET</u> |
|-----------------------------|--------------------------|-----------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|------------------------------------|
| Debt Service | 80501 | 7,543,366 | 7,853,815 | 8,200,000 | 8,008,396 | 8,000,000 |
| DEPARTMENT TOTAL 50051-8510 | | <u>7,543,366</u> | <u>7,853,815</u> | <u>8,200,000</u> | <u>8,008,396</u> | <u>8,000,000</u> |



Sewer Debt Service Fund

Fund: Sewer Debt Service 50051

Department: Sanitary Sewer Services 8510

| <u>Sewer Debt Service</u> | <u>2014 Actual Expenditures</u> | <u>2015 Actual Expenditures</u> | <u>2016 Adjusted Budget</u> | <u>2016 Actual Principal</u> | <u>2016 Actual Interest</u> | <u>2016 Actual Expenditures</u> | <u>2017 Adopted Budget</u> |
|-------------------------------------------------------------|-------------------------------------|-------------------------------------|---------------------------------|----------------------------------|---------------------------------|-------------------------------------|--------------------------------|
| <u>General Obligation Bonds</u> | | | | | | | |
| 2004 refunding of Environmental Services Elevator Series 15 | \$11,031.58 | \$14,700.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| 2004 refunding of Sewer Bond Issue May 1997 | \$285,000.00 | \$278,250.00 | \$281,250.00 | \$255,000.00 | \$26,250.00 | \$281,250.00 | \$0.00 |
| 2004 refunding of Sewer Series 2001 | \$1,482,912.50 | \$1,436,662.50 | \$1,445,162.50 | \$1,090,000.00 | \$355,162.50 | \$1,445,162.50 | \$0.00 |
| 2004 refunding of Sewer Bond Series 2002 | \$69,594.18 | \$66,310.81 | \$69,152.65 | \$57,000.00 | \$12,152.65 | \$69,152.65 | \$0.00 |
| Sewer Bond - Series 2002R | \$3,403,125.00 | \$3,833,175.00 | \$3,838,250.00 | \$2,785,000.00 | \$1,053,250.00 | \$3,838,250.00 | \$3,830,075.00 |
| 2013 - Current Refunding - 2002 Series - Sewer Bond | \$5,329.26 | \$5,329.26 | \$5,329.26 | \$0.00 | \$5,329.26 | \$5,329.26 | \$5,329.26 |
| 2016 - (AR 2004)-Sewer Bond Issue May 1997 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$276,540.00 |
| 2016 - (AR 2004)-Sewer Series 2001 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,301,124.72 |
| 2016 - (AR 2004)-Sewer Bond Series 2002 | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$66,176.67</u> |
| Total General Obligation Bonds | <u>\$5,696,992.52</u> | <u>\$5,634,427.57</u> | <u>\$5,639,144.41</u> | <u>\$4,187,000.00</u> | <u>\$1,452,144.41</u> | <u>\$5,639,144.41</u> | <u>\$5,479,245.65</u> |
| <u>OWDA Loans</u> | | | | | | | |
| | <u>2014 Actual Expenditures</u> | <u>2015 Actual Expenditures</u> | <u>2016 Budget Request</u> | <u>2016 Actual Principal</u> | <u>2016 Actual Interest</u> | <u>2016 Actual Expenditures</u> | <u>2017 Adopted Budget</u> |
| Fishcreek Plt 25 Mod (Q403) | \$240,993.26 | \$240,993.26 | \$240,993.26 | 195,567.50 | 25,201.52 | \$220,769.02 | \$220,769.02 |
| Plant 29 Aurora Shores Wwtp Expansion | \$51,625.70 | \$52,014.06 | \$52,014.06 | 43,820.67 | 5,573.73 | \$49,394.40 | \$49,394.40 |
| Plt 30 Abandonment (Q932) | \$236,835.48 | \$236,835.48 | \$236,835.48 | 160,311.88 | 45,549.66 | \$205,861.54 | \$205,861.54 |
| Gilwood/Call Trunk Swr (Q432) | \$429,974.56 | \$429,974.56 | \$429,974.56 | 291,046.02 | 8,695.56 | \$299,741.58 | \$299,741.58 |
| Gilwood/Call Trunk Swr Supl (Q432) | \$37,884.66 | \$37,884.66 | \$37,884.66 | 25,978.28 | 7,338.30 | \$33,316.58 | \$33,316.58 |
| Plts 26 & 45 Abandonment (Q533) | \$71,128.56 | \$66,495.66 | \$66,495.66 | 65,473.44 | 1022.22 | \$66,495.66 | \$66,495.66 |
| Wrrsp Imprvmnts Project (Q509,534,908-2) | \$265,447.39 | \$265,447.39 | \$265,447.39 | 101,308.04 | 5,015.13 | \$106,323.17 | \$229,928.98 |
| Pump Station #26 Abandonment (Q330) | \$36,942.84 | \$36,942.84 | \$36,942.84 | 18,593.36 | 13,980.56 | \$32,573.92 | \$32,573.92 |
| Kenneth & Samira Sanitary Sewer Imp (Q330) | \$69,076.96 | \$69,076.96 | \$69,076.96 | 37,087.24 | 26,938.72 | \$64,025.96 | \$64,025.96 |
| Howe Road Trunk Sewer Rehab / Repair (Q611) | \$45,123.74 | \$45,124.22 | \$45,124.22 | 22,976.51 | 17,825.11 | \$40,801.62 | \$40,801.62 |
| Pump Station Telemetry | \$24,014.97 | \$28,695.84 | \$28,695.84 | 18,655.17 | 10,040.67 | \$28,695.84 | \$28,695.84 |
| Manhole Rehabilitation Program | \$9,070.39 | \$9,824.78 | \$9,824.78 | 6,387.10 | \$3,437.68 | \$9,824.78 | \$9,824.78 |
| Warner Road Trunk Line & Force Main (Q830) | \$36,171.08 | \$34,270.78 | \$34,270.78 | 19,188.08 | 15,082.70 | \$34,270.78 | \$34,270.78 |
| Seasons Road Pump Station And Force Main | \$17,995.92 | \$24,317.98 | \$24,317.98 | \$13,615.53 | \$10,702.45 | \$24,317.98 | \$24,317.98 |
| Greensburg Massillon Rd Pump Station And Sewer, Q923 | \$21,413.92 | \$28,936.86 | \$28,936.86 | 16,201.64 | 12,735.22 | \$28,936.86 | \$28,936.86 |
| Pump Station #6 Evaluation and Assessment | \$24,381.90 | \$12,190.95 | \$12,190.95 | 0.00 | 0.00 | \$0.00 | \$0.00 |
| Ps30 & 51 Force Main Abandonment (Q944) | \$19,626.88 | \$18,101.62 | \$18,101.62 | 9,866.28 | 8,235.34 | \$18,101.62 | \$18,101.62 |
| PS6 Force Main Replacement Ph2 (Q-325-2) | \$68,150.84 | \$65,700.84 | \$65,700.84 | 13,476.64 | 25,490.25 | \$38,966.89 | \$77,933.78 |
| WWTP#36 Upgrade (Upper Tusc) | \$0.00 | \$380,842.27 | \$380,842.27 | \$218,532.34 | \$165,536.70 | \$384,069.04 | \$384,069.04 |



Sewer Debt Service Fund

Fund: Sewer Debt Service 50051

Department: Sanitary Sewer Services 8510

| | <u>2014 Actual</u> | <u>2015 Actual</u> | <u>2016 Adjusted</u> | <u>2016 Actual</u> | <u>2016 Actual</u> | <u>2016 Actual</u> | <u>2017 Adopted</u> |
|------------------------------------------------------|----------------------------|----------------------------|-----------------------------|---------------------------|---------------------------|----------------------------|----------------------------|
| <u>Sewer Debt Service</u> | <u>Expenditures</u> | <u>Expenditures</u> | <u>Budget</u> | <u>Principal</u> | <u>Interest</u> | <u>Expenditures</u> | <u>Budget</u> |
| PS#48 Replacement (Q-831) | \$0.00 | \$21,736.16 | \$21,736.16 | \$5,824.53 | \$5,043.55 | \$10,868.08 | \$21,736.16 |
| Manchester WWTP Program Manager | \$0.00 | \$0.00 | \$201,998.00 | \$173,403.21 | \$25,423.35 | \$198,826.56 | \$198,740.00 |
| Columbine Sanitary Sewer Imp Design | \$0.00 | \$17,764.82 | \$17,764.82 | \$32,176.31 | \$3,400.90 | \$35,577.21 | \$35,577.21 |
| Clinton Sanitary Sewer Imp Design | \$0.00 | \$172,691.44 | \$172,691.44 | 172,691.44 | \$0.00 | \$172,691.44 | \$172,691.44 |
| Massillon Road Sanitary Sewer Imprvmnt | \$0.00 | \$0.00 | \$31,747.22 | \$9,270.69 | \$6,611.92 | \$15,882.61 | \$15,882.61 |
| New Debt, PS6 Force Main Rplcmnt Ph3 (Q-325-3) | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$43,059.64</u> | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$0.00</u> | <u>\$0.00</u> |
| Total OWDA Loans | <u>\$2,432,856.34</u> | <u>\$2,295,863.43</u> | <u>\$2,572,668.29</u> | <u>\$1,671,451.90</u> | <u>\$448,881.24</u> | <u>\$2,120,333.14</u> | <u>\$2,293,687.36</u> |
| <u>OPWC Loans</u> | | | | | | | |
| WWTP #30 Abandonment (CH808, 0% int)) | \$26,450.00 | \$26,450.00 | \$13,225.00 | \$13,225.00 | \$0.00 | \$13,225.00 | \$0.00 |
| WWTP #30 Abandonment (CH710 Stark Cnty, 0% int)) | \$36,050.00 | \$36,050.00 | \$18,025.00 | \$18,025.00 | \$0.00 | \$18,025.00 | \$0.00 |
| Kenneth and Samira Sewer Replacement (CH04L, 0% int) | \$85,494.20 | \$85,494.20 | \$85,494.20 | \$85,494.20 | \$0.00 | \$85,494.20 | \$85,494.20 |
| Whitefriars Drive (CH03O, 0% int) | 14,395.00 | 14,395.00 | 14,395.00 | 28,790.00 | 0.00 | 28,790.00 | 28,790.00 |
| Total OPWC Loans | <u>\$162,389.20</u> | <u>\$162,389.20</u> | <u>\$131,139.20</u> | <u>\$145,534.20</u> | <u>\$0.00</u> | <u>\$145,534.20</u> | <u>\$114,284.20</u> |
| Total Sewer Debt Service | <u>\$8,292,238.06</u> | <u>\$8,092,680.20</u> | <u>\$8,342,951.90</u> | <u>\$6,003,986.10</u> | <u>\$1,901,025.65</u> | <u>\$7,905,011.75</u> | <u>\$7,887,217.21</u> |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

CAPITAL IMPROVEMENTS



Summit County Capital Improvement Policy

Capital Improvement Program 2017-2022

The Summit County Charter requires the County Executive to submit annually to the County Council a capital improvement program. The program is required to include the capital improvement schedule proposed for the current fiscal year, along with the estimated cost of each item or project and the proposed method of financing. The proposal must also include planned capital improvements for the succeeding five years.

The Executive's Department of Finance and Budget prepared this budget in conformity with the Government Finance Officers Association's Recommended Practices for Capital Budgets.

OBJECTIVES OF THE CAPITAL INVESTMENT PROGRAM

1. To maintain and upgrade county facilities such as roads, bridges, water and sewer lines and buildings.
2. To minimize long-term operating costs. This can be achieved through the investment in technology and the purchase and upgrade of equipment and vehicles.
3. To encourage and promote tourism and economic development throughout the County by direct investment and partnering with area governments and institutions.
4. To improve financial planning by comparing needs with resources, estimating future bond issues and identifying potential fiscal implications.



Summit County Capital Improvement Policy

Capital Improvement Program 2017-2022

ELIGIBILITY CRITERIA

In general, to qualify for funding through the County's capital budget, a project must have a cost of more than \$15,000 and a useful life in excess of 5 years. A qualified project may be funded through a variety of sources such as operating fund transfers and public borrowing.

FUNDING SOURCES

AMATS – Akron Metropolitan Area Transportation Study grant funding.

Animal Control - Fees collected by the Animal Control Department for licenses and fines.

CDBG – Federal funds received from the Department of Housing and Urban Development to be used for various Community Development Projects.

CEAO – County Engineers Association of Ohio.

Computerization Funds - Fees collected by the Court of Common Pleas for the computerization of the Clerk of Courts, Common Pleas and Probate Court.

Coroner Lab Fund - Fees collected by the Coroner for the performance of out-of-county autopsies.

Court Computerization Fund - Fees collected by the Court of Common Pleas for the computerization of the Court.



Summit County Capital Improvement Policy

Capital Improvement Program 2017-2022

Department of Job and Family Services – Capital project expenses are recovered through leases or depreciation charges paid by DJFS to the County through annual federal or state funding for DJFS operations.

Ditch Maintenance Funds – Assessed funds collected from certain developments for storm water management.

Energy Efficiency Conservation Block Grants (EECBG) – Energy Efficiency Conservation Block Grants provide funding to local governments, states, territories, and Indian tribes to fund programs and projects that reduce energy use and fossil fuel emissions and improve energy efficiency.

EPA Grant – Grants from the U.S. Environmental Protection Agency.

Federal Funds – Funds from a variety of federal government programs.

General Fund Capital Improvement Program - Unlike various counties and local governments that have dedicated revenues of statutory set-asides for capital investment, the County's primary source for capital is the General Fund. The General Fund Capital Improvement Program was established by the County in 2001 and was funded through an investment of General Fund dollars totaling \$21.6 million. Of the initial \$21.6 million invested, roughly \$320,000, remained uncommitted, at the end of 2012. The County transferred an additional \$849,120 from the General Fund in 2013, \$947,335 in 2014, \$878,995 in 2015 and \$2,589,797 in 2016 (including \$513,835 in water fund proceeds) to fund capital administration and several small projects. At the end of 2017, approximately \$1,000,000 will be available for projects in 2018. Since the General Fund is first used to pay debt service on non-exempt general obligation bonds and the operation of the County, the County must have a funding plan for first meeting those obligations, and secondly, and no less importantly, to determine sustainable amounts of available dollars from the General Fund for capital projects.



Summit County Capital Improvement Policy

Capital Improvement Program 2017-2022

General Obligation Debt – Long term bonds financed by unvoted general property tax levies. General obligation debt is used in the financing of major projects that exceed the county's funding ability. In certain instances, non-tax revenue bonds backed solely by the pledge of general fund revenues such as investment earnings, charges for services, fees and fines may be issued.

Homeland Security Grants – Federal funds for the purpose of homeland security and public safety grant opportunities offered by agencies across the Federal government to make our nation more secure against the threat of terrorism, as well as other natural and man-made hazards. These grants include the preparedness of first responders and citizens, public health, infrastructure security, and other public safety activities.

Insurance Retention – In 2004 the County established an insurance retention fund, used primarily to cover the cost of liability insurance for Sheriff's deputies working extra jobs. Third party employers pay a fee of \$2.00 per hour to cover the county's cost of insurance related to these potential incidences. Once the balance in this fund exceeds \$200,000, fund balance may be used by the Sheriff for the purchase of equipment.

Motor Vehicle License and Gasoline Tax (MVGT) – Taxes levied on the sale of gasoline and motor vehicle licenses throughout the county. A percentage is distributed to the county and placed in the MVGT fund for operations of the Engineer.

Ohio Department of Transportation (ODOT) – Federal Funds allocated to Ohio and made available to the County.

Ohio Department of Rehabilitation & Corrections (ODRC) – Ohio Department of Rehabilitation & Corrections Grant Funding.

Ohio Public Works Commission (OPWC) – Bonds issued by the State of Ohio to fund conservation and revitalization of land and water within the state. Bonds issued for this purpose are to be paid by current liquor profits and general state revenues.



Summit County Capital Improvement Policy

Capital Improvement Program 2017-2022

Ohio Water Development Authority (OWDA) – OWDA loans are revenue obligations payable from the revenues of the systems that are improved with OWDA loans and from special assessments associated with those improvements.

Other Local – Contributions from other political subdivisions or private developers to pay a portion of project costs.

Permanent Improvements – Funds received from the sale of real property.

Policing Rotary Fund – Revenue collected from various funding sources including statutory and other contractual revenues.

Probation Fees - Monthly supervision fees collected from probationers.

Public Lands Highways Discretionary (PLHD) – PLHD provides funding for transportation planning, research, and engineering and construction of highways, roads, parkways, and transit facilities that are within, adjacent to, or provide access to Indian reservations and Federal public lands, including national parks, refuges, forests, recreation areas, and grasslands.

Real Estate Assessment Fund (REA) – Administrative fees collected by the Fiscal Office for the assessment of real property valuation within the county.

Sewer Fund – Financed primarily by user charges.

Special Projects – Special Revenue Fund of the Summit County Common Pleas Court used for special projects at the Court's discretion.



Summit County Capital Improvement Policy

Capital Improvement Program 2017-2022

Surface Transportation Program (STP) - provides flexible funding that may be used by States and localities for projects on any Federal-aid highway, including the NHS, bridge projects on any public road, transit capital projects, and intra city and intercity bus terminals and facilities.

Title Fund – Administrative fees and sales tax proceeds collected by the Clerk of Courts for the titling of motor vehicles within the county.

Water Pollution Control Loan Fund (WPCLF) – The WPCLF is capitalized through federal grants. The State of Ohio is required to match every \$5 dollar of federal funds with \$1 of state funds. This fund provides low interest loans to communities for wastewater treatment system improvements. It also funds other types of projects with the intent to protect and improve water resources. These projects include the control of storm water runoff, support of conservation practices on farms, brownfield cleanup, and the restoration of stream corridors and aquatic habitats.

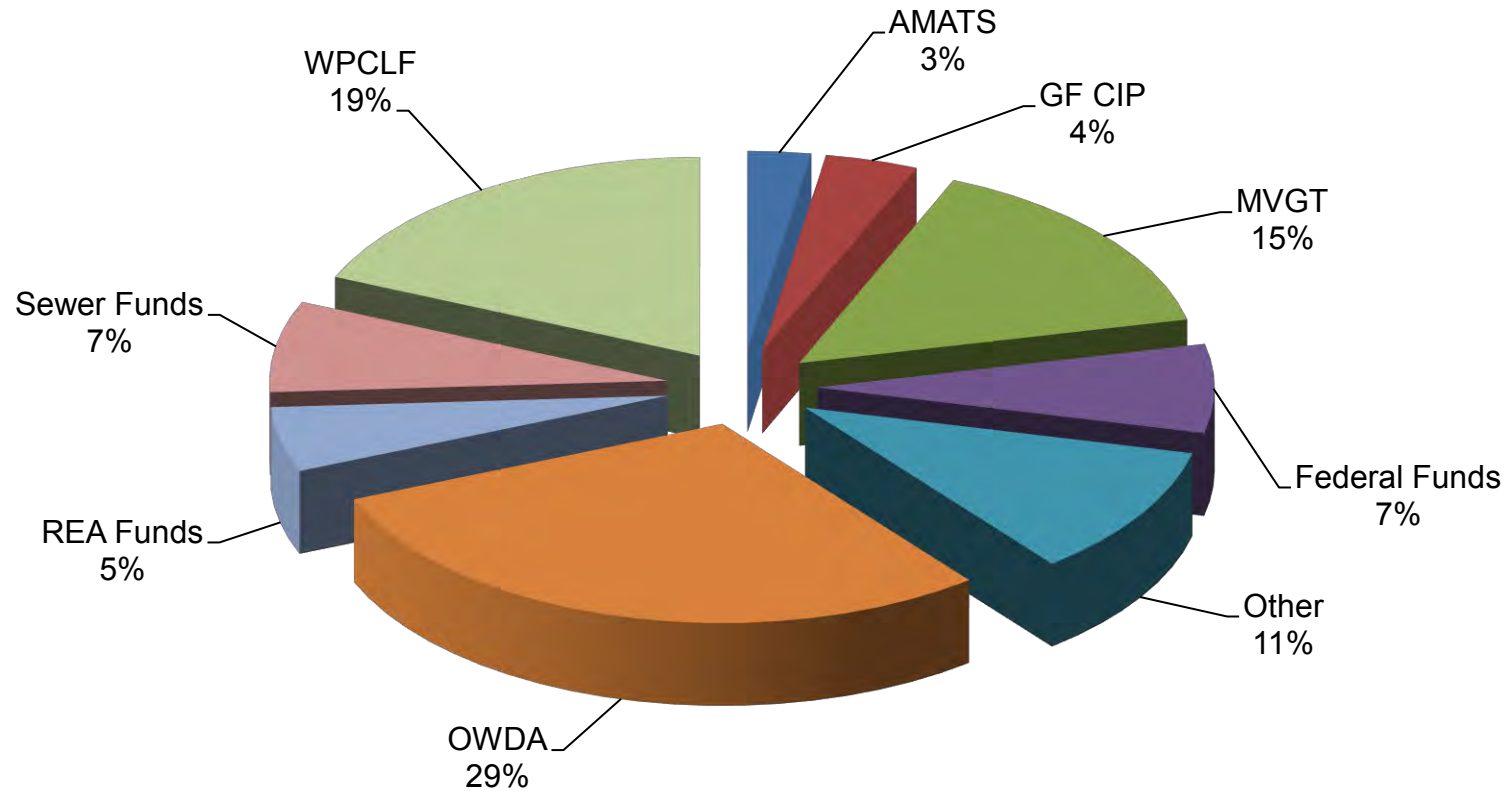


2017 CAPITAL IMPROVEMENT PROGRAM

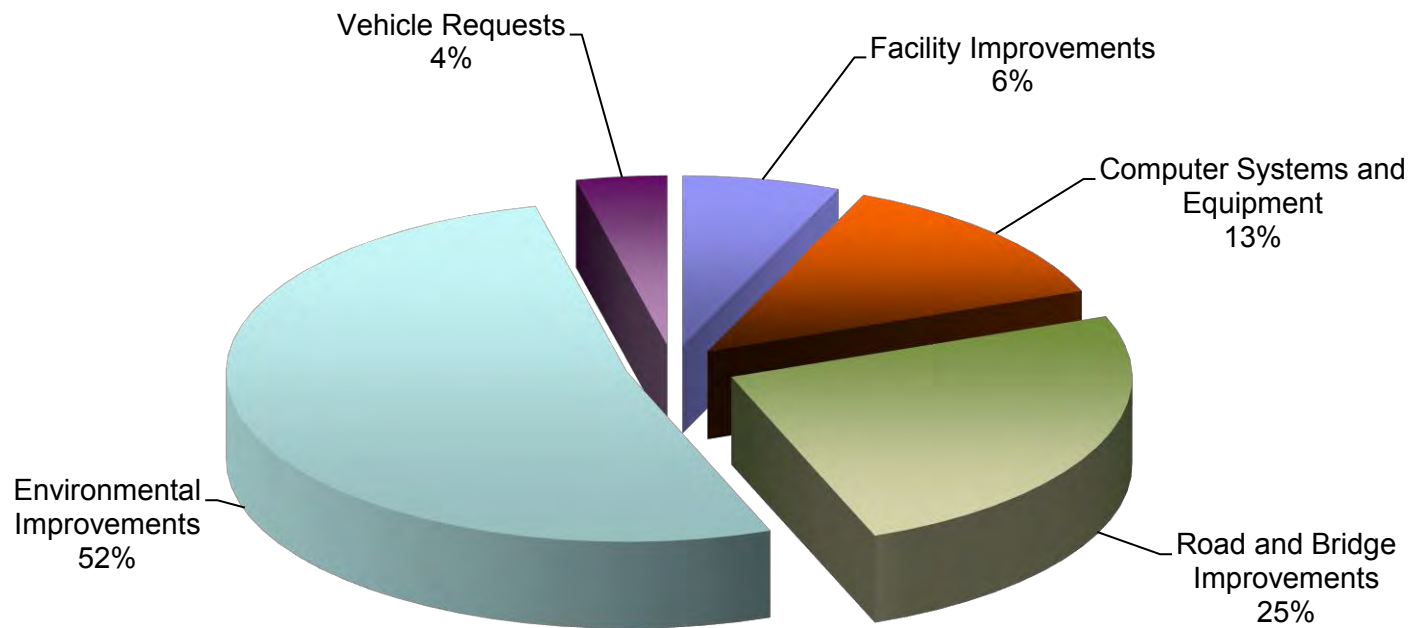
Sources and Uses

| <u>FUNDING SOURCE</u> | <u>COMPUTER SYSTEMS AND EQUIPMENT</u> | <u>ENVIRONMENTAL IMPROVEMENTS</u> | <u>FACILITY IMPROVEMENTS</u> | <u>ROADS AND BRIDGES</u> | <u>ECONOMIC DEVELOPMENT</u> | <u>VEHICLES</u> | <u>TOTAL</u> |
|---------------------------|-------------------------------------------|---------------------------------------|----------------------------------|----------------------------------|---------------------------------|--------------------|---------------------|
| AMATS | | | | \$915,545 | | | \$915,545 |
| CEAO | | | | \$27,328 | | | \$27,328 |
| Computerization Funds | \$413,500 | | | | | | \$413,500 |
| DJFS | \$70,500 | | \$150,000 | | | | \$220,500 |
| Federal Funds | | | | \$1,344,744 | | | \$1,344,744 |
| Federal Safety | | | | \$1,220,012 | | | \$1,220,012 |
| Foreclosure Rotary | | | | | | \$24,100 | \$24,100 |
| GF CIP | \$394,234 | | \$737,750 | \$100,000 | \$35,000 | \$78,300 | \$1,345,284 |
| GO Debt | | | \$118,000 | | | | \$118,000 |
| Insurance Retention | | | | | | \$95,000 | \$95,000 |
| MVGT | \$198,500 | | \$50,000 | \$4,744,223 | | \$391,000 | \$5,383,723 |
| ODOT | | | | \$182,221 | | | \$182,221 |
| ODRC | | | \$435,981 | | | | \$435,981 |
| OPWC | | | | \$356,128 | | | \$356,128 |
| OWDA | | \$10,240,000 | | | | | \$10,240,000 |
| Other Local | \$473,400 | | \$100,000 | | | | \$573,400 |
| Permanent Improvements | | | \$180,000 | | | | \$180,000 |
| Probation Fees | \$40,000 | | | | | \$21,000 | \$61,000 |
| REA Funds | \$1,572,925 | | | | | \$300,000 | \$1,872,925 |
| Rotary Fund | \$40,400 | | | | | \$193,500 | \$233,900 |
| Sewer Funds | \$566,500 | \$1,735,000 | \$383,000 | | | \$202,340 | \$2,886,840 |
| Special Projects | \$200,000 | | \$80,000 | | | | \$280,000 |
| State of Ohio | \$593,774 | | | | | | \$593,774 |
| WPCLF | | \$6,588,000 | | | | | \$6,588,000 |
| TOTAL | \$4,563,733 | \$18,563,000 | \$2,234,731 | \$8,890,201 | \$35,000 | \$1,305,240 | \$35,591,905 |

2017 County of Summit Capital Improvement Program Sources of Funding



2017 County of Summit Capital Improvement Program Uses of Funding





Summit County Capital Improvement Policy

Capital Improvement Program 2017

2017 Capital Improvements Operating Impact Summary

The following section contains a detail listing of capital projects planned for the county. Each project has been evaluated and then given a designation as to the impact it will have on the operating funds of the county once the project has been completed. The designations for the project impact have been categorized by the following terms:

(P) Positive— The project will either generate some revenue to offset expenses or actually reduce operating costs.

(N) Negligible – A project will have a very small impact on the operating budget. Operating expenses will be increased less than \$ 10,000 per year.

(S) Slight – The impact will be between \$ 10,001 and \$ 50,000 in increased operating expenses.

(M) Moderate – The impact will be between \$ 50,001 and \$ 100,000 in increased operating expenses.

(H) High – This project will cause an increase of operating expenditures in excess of \$ 100,001 or more annually.

Some projects are very difficult to evaluate as to what impact they may have on the operating budget. Our operating budget impact estimates are based on either our knowledge of the project or from other sources within the county.



FACILITY IMPROVEMENTS



2017 CAPITAL IMPROVEMENT BUDGET

Facility Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|----------------------------------------------|-------------|---------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Engineer | | | | | |
| Boston (North) Station | | | | | |
| Facility Improvements | \$25,000 | MVGT | \$275,000 | General Improvements anticipated for our Boston (North) Station. The 2017 program wil include asphalt repairs to driveway approach. | P |
| South Street | | | | | |
| Facility Improvements | \$25,000 | MVGT | \$400,000 | General Improvements anticipated to our South Street complex. The 2017 program will include roof repairs to Building 8. | P |
| Executive | | | | | |
| Department of Sanitary Sewer Services | | | | | |
| Plant 25 Fishcreek Data Center Fire Suppress | \$18,000 | Sewer Funds | \$18,000 | Installation of a proper fire suppression system to protect the server / data center. | N |
| Plant 25 and Plant 36 ARCFlash Evaluation | \$100,000 | Sewer Funds | \$100,000 | Engineering study and labeling of electrical cabinets to meet new ArcFlash and NFPA 70E electrical safety requirements. | N |
| Plant 36 Upper Tusc Influent Building Imp | \$20,000 | Sewer Funds | \$20,000 | Rehabilitation and / or replacement of garage door, doors, heaters / heating system upgrade; to support switch from ferric chloride to aluminum since aluminum must be kept at a temperature of >50 degrees. | P |
| Plant 36 Upper Tusc Tertiary Bldg Roof | \$120,000 | Sewer Funds | \$120,000 | Replacement of the roof of the tertiary filter building. The current roof was installed in 1980 and is at the end of its useful life. | P |



2017 CAPITAL IMPROVEMENT BUDGET

Facility Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|------------------------------------------------|-----------|----------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Vehicle Maintenance Garage (space study & eng) | \$125,000 | Sewer Funds | \$475,000 | Space study & engineering in 2017 with payment from Sewer Enterprise Fund; Construction of a new facility, funded through WPCLF, to consolidate sewer, fleet & pump maintenance. This will provide needed space in a more secure location. This will also include inventory consolidation and control and centralized purchasing. | P |
| General Government | | | | | |
| Animal Control Facility | | | | | |
| General Repairs and Maintenance | \$10,000 | Permanent Imp | \$120,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Board of Elections | | | | | |
| General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Parking Lot Upgrade | \$118,000 | GO Debt | \$118,000 | Replace deteriorating stairs and portion of retaining wall. Also repair and overlay parking lot. | N |
| Community Based Corrections Facility | | | | | |
| Men's CBCF Repair | \$206,570 | ODRC | \$206,570 | The State has approved funding in the amount of \$206,570 for improvements at the Men's CBCF Building. The project include masonry repairs, asphalt repairs and a boiler replacement. To date \$19,750 has been awarded in contracts. | N |
| Women's CBCF Repair | \$229,411 | ODRC | \$229,411 | Summit County has been awarded \$450,000 in capital funds to correct foundation settlement at the Women's CBCF on Sherman Street. The building was built on an old fill site in 2000 with some localized settlement occurring on spread footings supporting non-load bearing walls. This project will support and stabilize the spread footings, level floors as required and repair cracked masonry walls. Construction work on first project completed by Cavanaugh Building Corp at a cost | N |



2017 CAPITAL IMPROVEMENT BUDGET

Facility Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|---------------------------------------------------------------|-------------|---------------------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| | | | | of \$200,945.50 and design work totaling \$19,644.44. | |
| Edwin Shaw Property General Maintenance & Upkeep | \$25,000 | GF CIP | \$25,000 | \$12,000 for contract with the Village of Lakemore to maintain patrols and snow removal at Edwin Shaw property. Remainder for permits, fees, misc expenses and repair of vandalized property. | N |
| Jobs and Family Services General Repairs and Maintenance | \$150,000 | DJFS | \$150,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Medical Examiner General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Ohio Building General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Safety Building Replace Courthouse Connector Roof | \$25,000 | GF CIP | \$25,000 | Remove and replace roof on connector walkway from Safety Building to Courthouse | N |
| Summit Center General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Summit County Parking Deck General Repairs and Maintenance | \$35,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Tallmadge Avenue Facility | | | | | |



2017 CAPITAL IMPROVEMENT BUDGET

Facility Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|-----------------------------------------------------------------------------|-----------|----------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Pave Parking Lot | \$100,000 | Other Local | \$100,000 | Repair and overlay main parking lot at the facility. Excess DFA bond proceeds issued on behalf of Summit Workforce Solutions will be used. | N |
| Veterans Service Bldg. General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Judicial and Public Safety | | | | | |
| Domestic Relations Court/Clerk of Courts General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Juvenile Court and Detention Center General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Safety Building Carpet 4th Floor | \$40,000 | GF CIP | \$40,000 | Replace existing, frayed carpet that is coming loose and becoming a tripping hazard. | N |
| General Repairs and Maintenance | \$10,000 | Permanent Imp | \$60,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Summit County Courthouse Façade Cleaning and Repair | \$250,000 | GF CIP | \$250,000 | Repair façade at the Courthouse and Annex. The existing coating on the lower level is peeling and allowing the stone to deteriorate. | N |
| General Repairs and Maintenance | \$20,000 | Permanent Imp | \$120,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |



2017 CAPITAL IMPROVEMENT BUDGET

Facility Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|-------------------------------------|--------------------|---------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Probate Renovation | \$70,000 | GF CIP | | | N |
| | \$80,000 | Special Projects | \$150,000 | Renovate the Probate Courtroom for court technology | N |
| Upgrade Bathrooms in Basement | \$75,000 | GF CIP | \$75,000 | Renovate the 4 public bathrooms on the ground level of the Courthouse and Annex. | N |
| Summit County Jail | | | | | |
| General Repairs and Maintenance | \$25,000 | Permanent Imp | \$150,000 | Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects. | N |
| Housing Unit Fencing | \$122,750 | GF CIP | \$122,750 | Install a 132'x 13' high galvanized 6 gauge chain link fence at 29 different locations at the Summit County Jail. Some of the pods already have this design. | N |
| Sanitary Sewer Grinder Pump | \$130,000 | GF CIP | \$130,000 | Install a grinder pump on main sanitary sewer lateral at the northeast corner of Jail | N |
| Total: Facility Improvements | \$2,234,731 | | \$4,019,731 | | |



ECONOMIC DEVELOPMENT



2017 CAPITAL IMPROVEMENT BUDGET

Economic Development

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|-------------------------------------------------|-----------------|---------------------------|--------------------------------------|----------------------------------------------------------------------------------------------------------|----------------------|
| Executive | | | | | |
| Economic Development | | | | | |
| Canal Way Development & Trail Plan - Grant Prog | \$35,000 | GF CIP | \$210,000 | \$35,000 for grants to various communities in partnership with the Ohio & Erie Canal Corridor Coalition. | |
| Total: Economic Development | \$35,000 | | \$210,000 | | |



COMPUTER SYSTEMS AND EQUIPMENT



2017 CAPITAL IMPROVEMENT BUDGET

Computer Systems & Equipment

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|-------------------------------|-------------|---------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Engineer | | | | | |
| Maintenance Department | | | | | |
| Heavy Equipment | \$175,000 | MVGT | \$1,290,000 | Replacements necessary due to unreliability, poor physical condition, and high/increasing maintenance costs. Planned purchase of 1 front-end loader, utility body for 40037, floating scaffolding, and mobile lifts (2017). | P |
| General Government | | | | | |
| Board of Elections | | | | | |
| Poll Books | \$104,784 | GF CIP | | | |
| | \$593,774 | State of Ohio | \$698,558 | Purchase of 462 ExpressPoll tablets with barcode scanning and signature capture capabilities. Additionally this project will require \$70,000 in boothworker training funds. Annual licensing, maintenance and Triad expenses will require an additional \$64,200. | P |
| Information Technology | | | | | |
| Hardware & Software | | | | | |
| Appraisal Software Upgrade | \$100,000 | GF CIP | | | |
| | \$473,400 | Other Local | | | |



2017 CAPITAL IMPROVEMENT BUDGET

Computer Systems & Equipment

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|-------------------------------------------------|-------------|---------------------------|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| | \$1,549,425 | REA Funds | \$2,522,825 | The current Fiscal Office CAMA system software was purchased in 1993 and has been in use since 1995. The software is beyond its useful life and requires daily maintenance. Per discussions with OIT the Fiscal Office is in great need of a software upgrade or replacement. The project will be funded \$1,549,425 REA fund and \$973,400 General Fund or other funding sources. | H |
| Disaster Recovery and Backup | \$100,000 | GF CIP | \$100,000 | For the improvement of the county wide information systems disaster recovery implementation. Funds will be used to duplicate or replicate a portion (up to 50%) of our virtualized production data servers to the chosen datacenter platform. This service will improve our system redundancy and substantially reduce our recovery time window for downtime of mission critical systems in the event of a disaster. | N |
| Hardware GPS Handheld Devices | \$25,000 | Sewer Funds | \$75,000 | Purchase of additional GPS handhelds for field utilization / location of sanitary sewer infrastructure | P |
| Hardware Plant 25 & 36 Access Control/ Security | \$45,000 | Sewer Funds | \$85,000 | Purchase and Installation of hardware to provide monitoring and control of outside entrances within our two major waste water treatment plants. Purchase and installation of hardware to secure Plant 25 and Plant 36 Data Centers | P |
| Hardware SCADA Upgrade Pump Stations, Ph 2 | \$105,000 | Sewer Funds | \$105,000 | Purchase and installation of programmable logic controllers and other equipment to allow the implementation of a wireless SCADA solution for approximately 35 pump stations | P |
| Software Asset Module of ServiceNow | \$50,000 | Sewer Funds | \$50,000 | Purchase and installation of asset module to track DS3 assets. | P |
| Software CUBIC ebills and credit card payments | \$23,000 | Sewer Funds | \$23,000 | Purchase and configuration for electronic billing and electronic payment module for our existing CUBIC Utility Billing System | P |



2017 CAPITAL IMPROVEMENT BUDGET

Computer Systems & Equipment

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|--------------------------------------------|-----------|----------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Software CheckPoint Threat Protection | \$1,500 | Computer Funds | | | |
| | \$4,500 | DJFS | | | |
| | \$4,500 | GF CIP | | | |
| | \$1,500 | MVGT | | | |
| | \$1,500 | REA Funds | | | |
| | \$1,500 | Sewer Funds | \$15,000 | Migration off of Proxy Server (Includes migration rules from proxy server) | P |
| Software Cityworks PLL / Permitting Module | \$85,000 | Sewer Funds | \$85,000 | Purchase and installation of software to provide management / issuance of sanitary sewer connection permits | P |
| Software ORION Project Management | \$125,000 | Sewer Funds | \$125,000 | Purchase, configuration and installation of software to improve capital planning and to capture all capital planning data in a database; possible use by County Engineer, Physical Plants and OBM. | P |
| Software Office 365 Enterprise License | \$15,000 | Sewer Funds | \$60,000 | Purchase of licenses E1 and E3 for agency staff (OIT) | P |
| Software OnBase Document Management System | \$70,000 | Sewer Funds | \$70,000 | Purchase and installation of EDMS licensing, configuration, and maintenance | P |
| Software Splunk SIEM | \$10,000 | Computer Funds | | | |
| | \$30,000 | DJFS | | | |
| | \$30,000 | GF CIP | | | |
| | \$10,000 | MVGT | | | |
| | \$10,000 | REA Funds | | | |
| | \$10,000 | Sewer Funds | \$100,000 | Security event management - Network and system monitoring | P |
| Software VEEAM Backup and Replication | \$12,000 | Computer Funds | | | |
| | \$36,000 | DJFS | | | |
| | \$36,000 | GF CIP | | | |
| | \$12,000 | MVGT | | | |
| | \$12,000 | REA Funds | | | |
| | \$12,000 | Sewer Funds | \$120,000 | Purchase and installation of backup/replication software and support for backing up and replicating SCADA | P |



2017 CAPITAL IMPROVEMENT BUDGET

Computer Systems & Equipment

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|-------------------------------------------------|-------------|---------------------------|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Judicial and Public Safety | | | | | |
| Clerk of Courts | | | | | |
| Clerk's Case Management System Module Expansion | \$200,000 | Computer Funds | \$200,000 | Software development and continued implementation of the Case Management System in the Clerk of Courts Office, Domestic Relations Court, Prosecutors Office and Court of Appeals. Includes E-Filing and Accounting modules for the Clerk and Courts and evidence module for Clerk and Prosecutor. | P |
| Common Pleas Court-Adult Probation | | | | | |
| Computer Equipment Replacement | \$40,000 | Probation Fees | \$40,000 | Replace existing personal computers, monitors and laptops in adult probation. | N |
| Common Pleas Court-General Division | | | | | |
| Computer Equipment Replacement | \$150,000 | Computer Funds | \$150,000 | Replace existing personal computers, monitors and laptops in the general division. | N |
| Courtroom Technology | \$200,000 | Special Projects | \$1,200,000 | Digital displays, sound and smartboard presentations for courtrooms. This will allow both the plaintiffs and defendants to have access to the same level of equipment. This will help increase the speed of trials. | S |
| Server Replacement | \$40,000 | Computer Funds | \$40,000 | Replace the Court's three servers that make up our Vmware environment, plus the disk storage or SAN | |
| Sheriff | | | | | |
| 10 Vehicle Computers | \$40,400 | Rotary Fund | \$40,400 | Replacement of MDW 800s which are no longer being supported. | N |



2017 CAPITAL IMPROVEMENT BUDGET

Computer Systems & Equipment

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|------------------------------------------------|--------------------|---------------------------|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Summit County Jail Sapphire System | \$18,950 | GF CIP | \$18,950 | The Summit County Sheriff's Office has eight servers for the Summit County Jail. This room has a water supply emergency system in case of a fire. Tyco Simplex Grinnell provided a quote for a Sapphire System for all design, materials, fabrication, delivery, labor, equipment, and supervision necessary for the installation of this system. | N |
| Total: Computer Systems & Equipment | \$4,563,733 | | \$7,213,733 | | |



VEHICLES



2017 CAPITAL IMPROVEMENT BUDGET

Vehicles

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|-------------------------|-------------|---------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Engineer | | | | | |
| Maintenance Department | | | | | |
| Dump Plows | \$305,000 | MVGT | \$1,455,000 | Replacements necessary due to unreliability, poor physical condition, and high/increasing maintenance costs. Planned purchase of 1 tandem axle cab and chassis with swap loaders, carry-all trailer (2017). | P |
| Pick-up Trucks | \$86,000 | MVGT | \$370,000 | Replacements necessary due to unreliability, poor physical condition, and high/increasing maintenance costs. Planned purchase of 2 F150 pick-ups and 1 replacement pool car (2017). | P |
| Executive | | | | | |
| Sanitary Sewer Services | | | | | |
| Ford 150 Pu | \$8,690 | Sewer Funds | \$143,690 | Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs. | N |
| Ford Back Hoe | \$90,000 | Sewer Funds | \$90,000 | Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs. | N |
| Ford F550 / 1 Ton Dump | \$15,384 | Sewer Funds | \$75,384 | Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs. | N |
| Ford Taurus | \$4,345 | Sewer Funds | \$4,345 | Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs. | N |



2017 CAPITAL IMPROVEMENT BUDGET

Vehicles

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|----------------------------------------------------------|-------------|---------------------------|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Ford Van | \$5,885 | Sewer Funds | \$5,885 | Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs. | N |
| Gmc 1500 Pu | \$13,036 | Sewer Funds | \$13,036 | Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs. | N |
| Kubota Excavator (Mini) | \$65,000 | Sewer Funds | \$65,000 | Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs. | N |
| General Government | | | | | |
| Fiscal - Appraisal Department Passenger Vehicles | \$300,000 | REA Funds | \$300,000 | Purchase 10 County vehicles for the Fiscal Office appraisal staff. Currently the appraisers use their personal vehicles for field work and receive the federal mileage reimbursement rate. The Fiscal Officer has decided to purchase County vehicles for use by the appraisal staff. | N |
| Judicial and Public Safety | | | | | |
| Common Pleas Court-Adult Probation Passenger Vehicles | \$21,000 | Probation Fees | \$42,500 | Vehicle replacements necessary due to unreliability, poor physical condition, and high/increasing maintenance costs. | N |
| Sheriff | | | | | |



2017 CAPITAL IMPROVEMENT BUDGET

Vehicles

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|------------------------------------|--------------------|---------------------------|--------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| 1 Marked Civil Vehicle | \$24,100 | Foreclosure | \$24,100 | Replace vehicle used on a daily basis to serve protection orders, and vacate orders, along with foreclosures. This is currently being used by the new civil foreclosure Deputy. | N |
| 3 Prisoner Transport Vans | \$78,300 | GF CIP | \$78,300 | Prisoner Transport Van needed for Conveyance of prisoners to Court and to Prison. Over the past 4 years, 4 of the passenger vans have been Auctioned off due to need and 1 van has been purchased for replacement. | N |
| 5 Unmarked Vehicles | \$95,000 | Insurance Ret | \$95,000 | The Sheriff's Office is in need of replacement unmarked vehicles. These vehicles have high mileage and are costly to maintain. | N |
| 7 Community Rotary Patrol Vehicles | \$193,500 | Rotary Fund | \$193,500 | 7 New Patrol vehicles needed for contracted areas. These vehicles were all assessed and found to be too costly to repair and the frames are unsafe. These vehicles if not replaced every year, have over 100,000 miles in approximately 1 year of service due to being driven 24 hours a day. | N |
| Total: Vehicles | \$1,305,240 | | \$2,955,740 | | |



ENGINEER



2017 CAPITAL IMPROVEMENT BUDGET

Bridge Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|----------------------------------------------|-------------|---------------------------|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Engineer | | | | | |
| Bridge Engineering and Construction Projects | | | | | |
| Bridge Repair/Rehabilitations | \$125,000 | MVGT | \$750,000 | This is a set aside amount of \$25,000 per year for structural engineering and an additional \$100,000 per year for construction of bridge repair projects that are uncovered during our annual bridge inspection programs. | P |
| Bridge Waterproofing | \$25,000 | MVGT | \$150,000 | The proposed improvement involves installation of ODOT Item 512, Type 3 waterproofing on existing bridge decks and the tops of box culverts. The waterproofing is installed after the existing asphalt and existing waterproofing (if present) is milled off and a new asphalt leveling surface is placed on the bridge. Lastly, a new asphalt wearing surface is placed on top of the new waterproofing layer. This work is necessary when the old waterproofing has failed, or is not present, and salt laden water is leaking through relatively porous asphalt and/or joints between adjacent precast box beams and adjacent box culvert sections. The waterproofing aids in the preservation and life of the structure by keeping salt laden water away from precast concrete members and away from vulnerable reinforcing steel within the concrete. | P |
| Greenwich Road Bridge | \$160,000 | MVGT | \$160,000 | In the City of Norton, replace the Greenwich Road Bridge over Hudson Run with a four (4) sided box culvert. This bridge has a sufficiency rating of 19 and is one of the lowest rated structures on the Summit County inventory. | P |



2017 CAPITAL IMPROVEMENT BUDGET

Bridge Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|----------------------------------|-----------|-------------------|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| High Level Bridge | \$400,000 | MVGT | \$1,415,000 | High Level Bridge (AKR-008-0909) over the Cuyahoga River. This is a preventative maintenance project on the county's most expensive structure. An inspection and documentation of the areas requiring painting will be developed into a detailed zone painting project. The same inspection will provide information regarding which structural members need to be upgraded to meet current safety standards. (gusset plates will be modified to strengthen their connections with the existing structural members 2017) (zone painting 2018). This bridge was built in 1948 and has a sufficiency rating of 39.2 (out of a possible 100 point score) and is classified as functionally obsolete. | P |
| Home Avenue Bridge | \$100,000 | MVGT | \$1,584,000 | Replace existing bridge over the Little Cuyahoga River in Akron which was built in 1954 and has a sufficiency rating of 42.7 (out of a possible 100 point score) and is classified as structurally deficient. This triple span, continuous concrete slab deck is 73 foot long, 65 foot wide and carries four lanes of traffic. | P |
| N. Main over Howard St. | \$100,000 | MVGT | \$275,000 | Prepare plans for bridge elimination and installation of at-grade crossing (2017). Project construction pending funding application through CEAO (2021). | P |
| Riverview Rd Bridge - Cuy. Falls | \$300,000 | MVGT | \$1,613,200 | In the City of Cuyahoga Falls, rehabilitate the existing Riverview Road bridge over Furnace Run Rd. Replace the bridge deck, replace a portion of the pier caps and replace the wing walls and parapets. This bridge carries a load limit restricting the bridge to only 55% of legal loads. | P |



2017 CAPITAL IMPROVEMENT BUDGET

Bridge Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|-----------------------------------|------------------------|---------------------------|--------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Vanderhoof Road Bridge | \$705,944 \$176,486 | Federal Funds MVGT | \$882,430 | The existing bridge over the Tuscarawas River in New Franklin was built in 1929 and has a Sufficiency rating of 50 (out of a possible 100 point score) and is classified as structurally deficient. The bridge is a non-redundant fracture critical structure that has been retrofitted with steel plates to stabilize the bridge. This single span, through girder, is 82 foot long, 27 foot wide and will be replaced with a 32 foot wide deck. The type of bridge will be determined as part of the preliminary design and will provide for both vehicular and pedestrian traffic. | P |
| Total: Bridge Improvements | \$2,092,430 | | \$6,829,630 | | |



2017 CAPITAL IMPROVEMENT BUDGET

Road & Ditch Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|---------------------------------------|----------------------|---------------------------|--------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Engineer | | | | | |
| Highway Engineering Projects | | | | | |
| CEAO HSIP Safety Studies | \$27,328 | CEAO | \$30,365 | Awarded safety funding for Pavement Marking Inventory (\$17,385), Sign Compliance (\$10,980) and Software (\$2,000) | N |
| Landslide Mitigation | \$3,037 \$100,000 | MVGT MVGT | \$600,000 | This project will provide an inventory and assessment of current landslide hazards, a strategy to mitigate landslide hazards, and to repair landslide damage. The County will develop a comprehensive and efficient strategy for reducing risks, damage and losses from landslides and slope movements at designated locations in the northwest portion of the County. | P |
| Traffic Signal Improvements | \$50,000 | MVGT | \$115,000 | Traffic signal battery backups for 6 intersections (2017). Traffic signal upgrade to Canton Road and Sanitarium Road. (2018) | N |
| Pavement, Culvert & Ditch Maintenance | | | | | |
| Culvert Replacement Program | \$65,000 | MVGT | \$565,000 | The installation and/or removal and replacement of storm sewer, ditch, and pavement to prevent flooding and damage to roads in various locations throughout the county. Project areas determined by condition from prior year's inspection and are based upon culvert condition. | P |
| Regional Stormwater | \$100,000 | GF CIP | \$600,000 | Design and construction of Regional Detention Basins as a method of capturing flood waters, holding them, and slowly releasing them to avoid catastrophic damage to downstream areas. Clearing of debris from county ditches, streams and channels. Preparation of studies and estimates for potential assessed projects. Repair and maintenance of County non-petition ditches. Preparation and administration of the NPDES reporting to the EPA. | P |



2017 CAPITAL IMPROVEMENT BUDGET

Road & Ditch Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|-------------------------------|-------------|----------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Sewer Cleaning Program | \$50,000 | MVGT | \$300,000 | Annual Task Order for our enclosed systems to clean out our existing roadway storm sewers, perform video inspection to assess the conditions of storm sewers within county road rights-of-ways and rate their condition to determine what repairs are needed. | P |
| Roadway Construction Projects | | | | | |
| Annual Roadway Maintenance | \$300,000 | MVGT | \$1,600,000 | This program is a combination of road maintenance and safety projects that do affect the structural strength of the roadway. The 2017 request includes crack sealing (\$100,000), asphalt rejuvenation (\$50,000), and striping (\$150,000). | N |
| Annual Roadway Resurfacing | \$2,500,000 | MVGT | | | |
| | \$356,128 | OPWC | \$17,855,880 | This program is a combination of resurfacing projects that affect the structural strength of the roadway. Included are 448 Asphalt (Hot Mix), 405 Asphalt (Motor Paving), and 409 (Chip Seal). Resurface County roads in order to maintain a PCI at 68. OPWC money will be used toward resurfacing of Killian Rd from S. Main St. to Arlington Rd (2017). | N |
| Boston Mills Road | \$558,800 | Federal Funds | | | |
| | \$139,700 | MVGT | \$698,500 | In Boston Township, rehabilitate the first phase of a 1 mile long section section of Boston Mills Road starting at Riverview Road and extending to a point just west of the parking lots for Blue Hen Falls.A section of roadway approximately 1,000 feet long will be reconstructed. The parking lots at Blue Hen Falls and the parking lot at the intersection of Boston Mills and Riverview Road are destinations for park visitors. Due to a lack of shoulders, pedestrains and cyclists must walk in the roadway pavement to traverse from one site to another. We propose to provide both adequate shoulders and improved drainage within the corridor, however due to restrictions on the amount of federal funding available we will only be able to study the environmental impacts of the entire 1 mile corridor and construct a | P |



2017 CAPITAL IMPROVEMENT BUDGET

Road & Ditch Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|---------------------------------------------|---------------------------------------|---------------------------------|--------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Canton Road Improvements | \$915,545 \$1,220,012 \$182,221 | AMATS Federal Safety ODOT | \$9,328,537 | portion of the actual improvements. PID89113 Implementing countermeasures recommended by a safety study (8-29-2006) prepared by the Summit County Engineer and approved by ODOT to improve the safety and operation of Canton Road between Sanitarium Road and Waterloo Road. The project includes widening Canton Road to 5 lanes, traffic signal upgrades, replacement of curb and gutters, construction of sidewalk/bike path, concrete sidewalks, storm sewers, replacing box culvert, pavement repairs, resurfacing, pavement marking and traffic signs. Design construction started in 2007 and construction contracts will be awarded in 2018. The project is estimated for completion 2019. | N |
| Canton Road Sidewalks | \$80,000 \$75,000 | Federal Funds MVGT | \$435,000 | Installation of sidewalks from Sanitarium Road to north of Tri-County Plaza (westside only). | N |
| Community Partnerships | \$50,000 | MVGT | \$300,000 | County participation in community administered OPWC approved projects. | N |
| Intersection Improvements | \$25,000 | MVGT | \$650,000 | Safety and traffic control improvements at existing intersections throughout the County. Includes force account and contractor work as needed. | N |
| Total: Road & Ditch Improvements | \$6,797,771 | | \$33,078,282 | | |



ENVIRONMENTAL IMPROVEMENTS



2017 CAPITAL IMPROVEMENT BUDGET

Environmental Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|-------------------------------------------------|-------------|---------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| DSSS | | | | | |
| Pump Station Improvements | | | | | |
| PS 11 Upgrade and Force Main Realignment (cons) | \$460,000 | OWDA | \$460,000 | Partial abandonment of existing force main and construction and realignment of approx 3,054 L.F. of 6" DIP. Realignment and new connection will be on Olde 8 Rd to manhole XAHN. | |
| PS 122 Improvements (cons) | \$60,000 | Sewer Funds | \$60,000 | Upgrading electrical panel, installing soft starts, and rebuilding pumps. | P |
| PS 123 Improvements (eng and cons) | \$150,000 | Sewer Funds | \$150,000 | Cleaning the holding tank, updating and automating the surge station and tank (new valves, controls, instrumentation, and possible piping re-alignment).The designing, programming and installation will be performed by others. | P |
| PS 19 Replacement (cons) | \$1,840,000 | WPCLF | \$1,840,000 | Replacement and relocation of the existing 750 GPM pump station, realignment of the force main, and possible construction of a gravity sewer flowing to the Season's Road Pump Station. The existing pump station is prone to flooding during wet-weather events due to overflow from Wyoga Lake. Existing pump station structure and equipment are at the end of their useful lives (constructed in 1966). An alternate design will be evaluated which could direct the flow from the service area for the pump station from the Mudbrook Trunk, which flows to Akron, to County-owned sewers to ultimately be treated at our Fishcreek Plant. This change will require an agreement with Akron and a modification to the 208 Facilities Plan. | P |
| PS 29 Replacement (eng) | \$65,000 | Sewer Funds | \$65,000 | Replacement of a pump station due to its poor condition. It is at the end of its useful life. | P |



2017 CAPITAL IMPROVEMENT BUDGET

Environmental Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|--------------------------------------------------|-----------|----------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| PS 3 Upgrade and Force Main Rehab/Realtmt (cons) | \$455,000 | OWDA | \$455,000 | Replacement 1,950 L.F. of a 6" force main. An alternative consisting of redirecting the flow from PS105 to PS3, changing the pumps in PS3 then redirecting its flow to the PS105 force main will also be investigated. | P |
| PS 36 Replacement (eng) | \$100,000 | OWDA | \$100,000 | Rehab and replacement of electrical motors and pumps to attain the proper and necessary pumping rate of 250 GPM. These repairs are in lieu of the replacement of 12,400 L.F. of 8" and 12" VCP. Improvement is necessary due to surcharging at the pump station which results in overflows within the gravity collection system. | P |
| PS 4 Rehabilitant, Roof Replacement | \$15,000 | Sewer Funds | \$15,000 | Replacement of an old and leaking roof. | P |
| PS 6 Pump Replace, Electrical, Flow Meter, Roof | \$725,000 | OWDA | \$725,000 | Replacement of all main pumps (3), an upgrade of the electrical service, and the installation of a flow meter for the pump station located at 5246 Hudson Drive. The new pumps will increase the capacity and GPM of the pump station. The work also includes the replacement of the roofs on 3 buildings at this location, replacement of the waterline & other piping in the drywell, and the evaluation of connecting the PS 13 force main directly into the PS 6 force main. The increased capacity will provide the required velocity through the force main. This includes a PS 13 force main extension and re-alignment. | P |
| PS 68 Rehabilitation, Roof Replacement | \$15,000 | Sewer Funds | \$15,000 | Replacement of an old and leaking roof. | P |
| PS 78 Force Main Replacement (eng) | \$100,000 | OWDA | \$100,000 | Replacement of 2000 L.F. of DIP due to deteriorating conditions and repetitive failures. | P |
| PS 81 Force Main Replace & Realignment (eng) | \$50,000 | Sewer Funds | \$50,000 | Replacement of force main and realignment to remove it from the Summit Racing parking lot; there have been numerous breaks in the force main over the last 5 years. | P |
| PS123 CVI Force Main Evaluation / eng Report | \$200,000 | Sewer Funds | \$200,000 | Engineering study, evaluation, and report for CVI force main (pumps to Northeast Ohio Regional Sewer District); it is to include PS 4, PS 10, & PS 123. | P |



2017 CAPITAL IMPROVEMENT BUDGET

Environmental Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|-------------------------------------------------|-------------|----------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Sewer System Improvements | | | | | |
| Baumgarder St Collection System Repairs (eng) | \$80,000 | Sewer Funds | \$80,000 | Replacement of sections of pipe due to poor structural condition; issue with inflow and infiltration. Resident Shrewsbury has had multiple WIB. | P |
| Broadledge Sewer Repair/Replacement (eng) | \$40,000 | Sewer Funds | \$40,000 | Replacement of an older section of sewer consisting of 851 ft of 8" pipe (in a backyard easement) that requires frequent cleaning and root removal. Remedial action will be to line and to replace defective sections. An alternative solution of privately owned grinder pumps to allow abandonment of existing line and pumping of flows to a gravity sewer will be evaluated. Possible use of individual grinders to sewer in front of the house and to abandon the existing line. | P |
| Cleveland Ave (SR 532) Trunk Sewer (eng) | \$100,000 | OWDA | \$100,000 | Construction of a new trunk sewer to permit gravity sewer service to the golf course development in Mogadore and numerous other businesses along or near the stream. | P |
| Cresswood erosion control | \$50,000 | Sewer Funds | \$50,000 | Storm water is creating significant erosion around the 24" trunk line into resident's yard. | N |
| Hillstock Trunk Sewer Rehab/Replacement (eng) | \$150,000 | Sewer Funds | \$150,000 | Replacement and "upsizing" of 1,528 L.F. of 8" and 12" trunk with new 12" to 21" PVC sewer located northeast of the intersection of SR224 and SR91. The replacement of the sewer trunk line is necessary to address capacity issues and to accommodate expansion of the City of Akron JEDD sewers. | P |
| Hines Hill Trunk Sewer Replacement (eng) | \$200,000 | OWDA | \$200,000 | Clean, inspect, and perform conditional assessment on 9,700 L.F. of 8" and 12" VCP. | N |
| Hudson SSO Elim- OEPA Cons Order, Area J (cons) | \$2,000,000 | OWDA | \$2,000,000 | Repairs and replacement mandated by OEPA Consent Order; this consists of 10,700 L.F. Project will require public and private side improvements with the estimated costs to be public side improvements only. | H |



2017 CAPITAL IMPROVEMENT BUDGET

Environmental Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|-------------------------------------------------|-------------|----------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Hudson SSO Elim- OEPA Cons Order, Area J (eng) | \$200,000 | OWDA | \$200,000 | Repairs and replacement mandated by OEPA Consent Order; this consists of 10,700 lineal feet. Project will require public and private side improvements with the estimated costs to be public side improvements only. | H |
| Hudson SSO Elim- OEPA Cons Order, Area L (eng) | \$250,000 | OWDA | \$250,000 | Repairs and replacement mandated by OEPA Consent Order; this consists of 14,800 L.F. Project will require public and private side improvements with the estimated costs to be public side improvements only. | H |
| Indian Creek - Exposed Sewers Repair (cons) | \$500,000 | OWDA | \$500,000 | Erosion of the creek bed in Indian Creek has uncovered four different sanitary sewer lines that cross the creek. This project will install protection for those lines. This may be a joint project with the City of Macedonia. There is also culvert on Sioux Lane that needs replacing. | H |
| Little Cuyahoga Master Meter (land acqu & cons) | \$35,000 | Sewer Funds | \$110,000 | Construction of a sewage master meter for billing purposes on the Little Cuyahoga River trunk sewer that serves Mogadore and Springfield Township. | N |
| Manhole Rehabilitation Program (cons) | \$100,000 | Sewer Funds | \$800,000 | Rehabilitation of various manholes to address poor structural integrity and/or to eliminate the infiltration of ground water. Selection of the manholes scheduled for rehabilitation is based on inspection and conational assessment. Rehab of manholes in Hines Hill Trunk is scheduled in 2016. This is an annual program and is necessary to comply with EPA CMOM requirements. This program also reduces treatment costs at both DOSSS treatmentfaculties as well as facilities owned by others. | P |
| Middleton Rd Sewer Line Replacement (cons) | \$1,700,000 | OWDA | \$1,700,000 | Replacement of 4,800 L.F. of 8" asbestos concrete pipe (ACP) on Middleton RD between SR91 (Darrow Rd) and Stow Rd. | H |
| Mogadore Sewer System Rehabilitation (cons) | \$100,000 | Sewer Funds | \$1,550,000 | Rehabilitation and / or replacement of aging sewer infrastructure to eliminate inflow and infiltration and to meet OEPA CMOM requirements. | H |



2017 CAPITAL IMPROVEMENT BUDGET

Environmental Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|-------------------------------------------------|-----------|----------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Mudbrook Trunk Bar Screen Landslide Stab (cons) | \$700,000 | OWDA | \$700,000 | Repair / stabilization of 3 separate landslide areas. The landslide areas are over the trunk and represent a potential failure or break in the Mudbrook Trunk. | H |
| Mudbrook Trunk Cleaning | \$150,000 | Sewer Funds | \$450,000 | Mechanical removal of accumulated grit in the Mudbrook trunk line. The size of the line, the amount of grit, and the volume of flow requires equipment larger than the County owns. Removal of grit will provide for greater flow and capacity of the trunk. | N |
| New Franklin 2A Manchester Rd , South (eng) | \$165,000 | WPCLF | \$165,000 | New Growth. Assessed project. Construction of new dual force mains and collection system with flow going to Barberton WWTP. | P |
| New Franklin 2B Manchester Rd Sewer (eng) | \$68,000 | WPCLF | \$68,000 | New growth. Assessed project. Construction of a new sewer trunk. Will remain dry until Contract 2 is complete. Necessary to be in advance of road improvement by the City. | P |
| New Franklin 3 Bali Rd Vacuum Station (eng) | \$420,000 | WPCLF | \$420,000 | New Growth. Assessed project. Construction of a new pump station and collection system to serve a portion of New Franklin. All flow will be pumped to the Barberton WWTP. | P |
| New Franklin 5 Renninger Rd Trunk (eng)) | \$375,000 | WPCLF | \$375,000 | New Growth. Assessed project. Construction of a new sanitary sewer trunk with flow going to the Barberton WWTP. | P |
| New Franklin 7A Vanderhoof PS & Coll Sys (eng) | \$480,000 | WPCLF | \$480,000 | New Growth. Assessed project. Construction of a new pump station, force main, and collection system with flow going to the Barberton WWTP. | P |
| New Franklin Contract 1 Zelray Park PS (eng) | \$340,000 | WPCLF | \$340,000 | Abandonment of existing WWTP and the construction of a new regional pump station. Existing flow from current customers and future flows from new customers will be transported and treated by Barberton WWTP. Some costswill be recovered through assessments over a 20 year period. | P |
| Old Home Ditch Repair of Exposed Sewers (cons) | \$500,000 | OWDA | \$500,000 | Erosion of the creek bed in the creek has uncovered a sanitary sewer line which cross the creek. This project will install protection for those lines. | S |



2017 CAPITAL IMPROVEMENT BUDGET

Environmental Improvements

| DESCRIPTION | 2017 | FUNDING SOURCE | TOTAL PROJECTED COSTS | DESCRIPTION | OP IMPACT |
|------------------------------------------------|-------------|----------------|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| PS 19 Collection System I&I Evalatuion / Study | \$50,000 | Sewer Funds | \$50,000 | Evaluation and analysis of the amounts of inflow and infiltration in the collection system. Results will be used for planning future capital projects. | N |
| Stow Gorge Replacement Ph1 (cons) | \$800,000 | WPCLF | \$800,000 | Replacement of approximately 2,100 ft of gravity sewer that was installed in 1923. Pipe material is clay and cast iron; sizes range from 8" to 20".The location is near the southeast corner of Kent Road and Darrow Road, adjacent to Adell Durbin Park. | M |
| Various Sanitary Sewer Repairs, Q455 (cons) | \$600,000 | OWDA | \$600,000 | Replacement of gravity trunk sewer. Pipe material is cast / ductile iron; sizes range from 8" to 20". | M |
| Various Sanitary Sewer Repairs, Q455 (eng) | \$80,000 | Sewer Funds | \$80,000 | Replacement of sanitary sewer lines due to structural deficiencies, bad / separated joints, and significant blockage due to root intrusion. Single contract for the following locations: Santom Dr from manhole SDBA to SDBB(Stow); Marhofer Dr from manhole SCZL to SCZK (Stow); Haskell Dr from manhole BD31 to BD31 (Bath); Olde 8 Rd from manhole MAXD to MAXE, manhole MAXE to MAXA (Northfield Center Township; Graham Rd frommanhole SCFA to SCEZ (Stow); Graham Rd form Manhole SDAW to SDAR; E Glenwood Rd from manhole SCWP to SCWO; Woodland Dr from manhole KAWX to KAWW. | M |
| WWTP Improvements | | | | | |
| Plant 10 & Plant 48 Emergency Generators | \$250,000 | Sewer Funds | \$250,000 | Installation of emergency generators due to changes in NPDES permit requirements. Majority of the work to be done by DSSS personnel. | M |
| Plant 25 Fishcreek Bar Screen/Filter Rep (eng) | \$250,000 | OWDA | \$250,000 | Replacement of the bar screens and tertiary filters. This equipment is at the end of its useful life and newer, more efficient technology is available. | M |
| Plant 25 Fishcreek Clarifier & Sludge (cons) | \$1,000,000 | OWDA | \$1,000,000 | Rehabilitating and recoating portions of the final clarifiers, upgrading to sludge PS#2, and resurfacing the roadways. The work also includes construction of an additional channel to interconnect the four final clarifiers. | M |



2017 CAPITAL IMPROVEMENT BUDGET

Environmental Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>FUNDING SOURCE</u> | <u>TOTAL PROJECTED COSTS</u> | <u>DESCRIPTION</u> | <u>OP IMPACT</u> |
|---------------------------------------------|---------------------|---------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Plant 25 Fishcreek Clarifier & Sludge (eng) | \$30,000 | Sewer Funds | \$30,000 | Rehabilitating and recoating portions of the final clarifiers, upgrading to sludge PS#2, and resurfacing the roadways. The work also includes construction of an additional channel to interconnect the four final clarifiers. | M |
| Plant 25 Fishcreek PLC upgrades | \$65,000 | Sewer Funds | \$65,000 | Six PLCs in the SCADA network use DH+ for communication; the protocol is no longer supported. Will convert to ethernet & replace panelview HMIs. | N |
| Plant 29 Aurora Shores Abandonment (cons) | \$1,850,000 | WPCLF | \$1,850,000 | Demolition and abandonment of Plant 29 and construction of a pump station redirecting the flow into the Twinsburg WWTP. Tanks and equalization will be retained. | M |
| Plant 36 Upper Tusc Abandonment (eng) | \$250,000 | WPCLF | \$250,000 | Abandonment of 32 Rotating Biological Contactors (RBC) and a replacement of this process with the construction of a new secondary process. | S |
| Plant 36 Upper Tusc Sludge Pond Removal | \$400,000 | OWDA | \$800,000 | Removal of sludge and solid waste per the OEPA Director's findings and orders; work to be performed in house. | M |
| Total: Environmental Improvements | \$18,563,000 | | \$21,488,000 | | |



2017-2022 PLAN



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Summary

| <u>CATEGORY</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>TOTAL 2017-2022 PLAN</u> |
|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------------------------------|
| Computer Systems & Equipment | \$4,563,733 | \$505,000 | \$597,000 | \$4,154,220 | \$440,000 | \$450,000 | \$10,709,953 |
| Economic Development | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$210,000 |
| Environmental Improvements | \$18,563,000 | \$22,494,000 | \$20,877,000 | \$20,739,000 | \$25,656,187 | \$26,200,000 | \$134,529,187 |
| Facility Improvements | \$2,234,731 | \$9,722,620 | \$6,535,000 | \$4,505,000 | \$255,000 | \$255,000 | \$23,507,351 |
| Road & Bridge Improvements | \$8,890,201 | \$14,084,759 | \$7,876,500 | \$11,447,400 | \$10,842,500 | \$4,025,000 | \$57,166,360 |
| Vehicles | \$1,305,240 | \$659,500 | \$606,000 | \$696,000 | \$493,000 | \$598,000 | \$4,357,740 |
| TOTAL | \$35,591,905 | \$47,500,879 | \$36,526,500 | \$41,576,620 | \$37,721,687 | \$31,563,000 | \$230,480,591 |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Sources and Uses

| <u>FUNDING SOURCE</u> | <u>COMPUTER SYSTEMS AND EQUIPMENT</u> | <u>ENVIRONMENTAL IMPROVEMENTS</u> | <u>FACILITY IMPROVEMENTS</u> | <u>ROADS AND BRIDGES</u> | <u>ECONOMIC DEVELOPMENT</u> | <u>VEHICLES</u> | <u>TOTAL</u> |
|---------------------------|-------------------------------------------|---------------------------------------|----------------------------------|----------------------------------|---------------------------------|--------------------|----------------------|
| AMATS | | | | \$3,149,474 | | | \$3,149,474 |
| CEAO | | | | \$3,370,128 | | | \$3,370,128 |
| Computerization Funds | \$413,500 | | | | | | \$413,500 |
| DJFS | \$70,500 | | \$150,000 | | | | \$220,500 |
| Federal Funds | | | | \$11,976,544 | | | \$11,976,544 |
| Federal Safety | | | | \$4,196,842 | | | \$4,196,842 |
| Foreclosure Rotary | | | | | | \$24,100 | \$24,100 |
| GF CIP | \$4,222,454 | | \$6,575,370 | \$600,000 | \$210,000 | \$138,300 | \$11,746,124 |
| GO Debt | | | \$5,118,000 | | | | \$5,118,000 |
| Insurance Retention | | | | | | \$95,000 | \$95,000 |
| MVGT | \$1,313,500 | | \$675,000 | \$32,208,023 | | \$1,825,000 | \$36,021,523 |
| ODOT | | | | \$1,082,221 | | | \$1,082,221 |
| ODRC | | | \$435,981 | | | | \$435,981 |
| OPWC | | | | \$356,128 | | | \$356,128 |
| OWDA | | \$16,930,000 | | | | | \$16,930,000 |
| Other Local | \$473,400 | | \$100,000 | \$227,000 | | | \$800,400 |
| Permanent Improvements | | | \$1,015,000 | | | | \$1,015,000 |
| Probation Fees | \$40,000 | | | | | \$42,500 | \$82,500 |
| REA Funds | \$1,572,925 | | | | | \$300,000 | \$1,872,925 |
| Rotary Fund | \$40,400 | | | | | \$193,500 | \$233,900 |
| Sewer Funds | \$769,500 | \$7,859,000 | \$858,000 | | | \$1,739,340 | \$11,225,840 |
| Special Projects | \$1,200,000 | | \$80,000 | | | | \$1,280,000 |
| State of Ohio | \$593,774 | | | | | | \$593,774 |
| WPCLF | | \$109,740,187 | \$8,500,000 | | | | \$118,240,187 |
| TOTAL | \$10,709,953 | \$134,529,187 | \$23,507,351 | \$57,166,360 | \$210,000 | \$4,357,740 | \$230,480,591 |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Facility Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|------------------------------------------------|-----------|-----------|-------------|-------------|----------|----------|----------------------------|------------------------|
| Engineer | | | | | | | | |
| Boston (North) Station | | | | | | | | |
| Facility Improvements | \$25,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$275,000 | MVGT |
| South Street | | | | | | | | |
| Facility Improvements | \$25,000 | \$50,000 | \$175,000 | \$50,000 | \$50,000 | \$50,000 | \$400,000 | MVGT |
| Executive | | | | | | | | |
| Department of Sanitary Sewer Services | | | | | | | | |
| Plant 25 Fishcreek & Plant 36 Upper Tusc WIFI | | | \$100,000 | | | | \$100,000 | Sewer Funds |
| Plant 25 Fishcreek Data Center Fire Suppress | \$18,000 | | | | | | \$18,000 | Sewer Funds |
| Plant 25 and Plant 36 ARCFlash Evaluation | \$100,000 | | | | | | \$100,000 | Sewer Funds |
| Plant 36 Upper Tusc Influent Building Imp | \$20,000 | | | | | | \$20,000 | Sewer Funds |
| Plant 36 Upper Tusc Storage Building Imp | | | \$25,000 | | | | \$25,000 | Sewer Funds |
| Plant 36 Upper Tusc Tertiary Bldg Roof | \$120,000 | | | | | | \$120,000 | Sewer Funds |
| Vehicle Maintenance Garage (cons) | | | \$4,250,000 | \$4,250,000 | | | \$8,500,000 | WPCLF |
| Vehicle Maintenance Garage (space study & eng) | \$125,000 | \$350,000 | | | | | \$475,000 | Sewer Funds |
| General Government | | | | | | | | |
| Animal Control Facility | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$70,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$120,000 | Permanent Improvements |
| Paving and EIFS Repairs | | \$60,000 | | | | | \$60,000 | GF CIP |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Facility Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|--------------------------------------|-----------|-----------|----------|----------|----------|----------|----------------------------|------------------------|
| Board of Elections | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |
| Parking Lot Upgrade | \$118,000 | | | | | | \$118,000 | GO Debt |
| Community Based Corrections Facility | | | | | | | | |
| Men's CBCF Repair | \$206,570 | | | | | | \$206,570 | ODRC |
| Women's CBCF Repair | \$229,411 | | | | | | \$229,411 | ODRC |
| Edwin Shaw Property | | | | | | | | |
| General Maintenance & Upkeep | \$25,000 | | | | | | \$25,000 | GF CIP |
| Jobs and Family Services | | | | | | | | |
| General Repairs and Maintenance | \$150,000 | | | | | | \$150,000 | DJFS |
| Medical Examiner | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |
| HVAC Control Upgrade | | \$200,000 | | | | | \$200,000 | GF CIP |
| Ohio Building | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |
| Replace Simplex Panel | | \$30,000 | | | | | \$30,000 | GF CIP |
| Safety Building | | | | | | | | |
| Replace Courthouse Connector Roof | \$25,000 | | | | | | \$25,000 | GF CIP |
| Summit Center | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |
| Summit County Parking Deck | | | | | | | | |
| Expansion Joint Repair | | \$150,000 | | | | | \$150,000 | GF CIP |
| General Repairs and Maintenance | \$35,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$85,000 | Permanent Improvements |
| Recoat Deck on Levels 1 and 2 | | \$130,000 | | | | | \$130,000 | GF CIP |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Facility Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|------------------------------------------|-----------|-------------|----------|----------|----------|----------|----------------------------|------------------------|
| Tallmadge Avenue Facility | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |
| Pave Parking Lot | \$100,000 | | | | | | \$100,000 | Other Local |
| Veterans Service Bldg. | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |
| Judicial and Public Safety | | | | | | | | |
| Consolidated Dispatch | | | | | | | | |
| NextGen 911 Dispatch Center | | \$5,000,000 | | | | | \$5,000,000 | GO Debt |
| Domestic Relations Court/Clerk of Courts | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |
| Juvenile Court and Detention Center | | | | | | | | |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |
| Safety Building | | | | | | | | |
| Carpet 4th Floor | \$40,000 | | | | | | \$40,000 | GF CIP |
| General Repairs and Maintenance | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$10,000 | \$60,000 | Permanent Improvements |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Facility Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|-----------------------------------------------|--------------------|--------------------|--------------------|--------------------|------------------|------------------|----------------------------|------------------------|
| Summit County Courthouse | | | | | | | | |
| Annex Roof and Courthouse Shingle Replacement | | | \$180,000 | | | | \$180,000 | GF CIP |
| Façade Cleaning and Repair | \$250,000 | | | | | | \$250,000 | GF CIP |
| General Repairs and Maintenance | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$20,000 | \$120,000 | Permanent Improvements |
| HVAC Controls Upgrade | | \$600,000 | | | | | \$600,000 | GF CIP |
| Interior Stair Repair | | | \$100,000 | | | | \$100,000 | GF CIP |
| Jury Pool Renovation | | \$275,000 | | | | | \$275,000 | GF CIP |
| Probate Renovation | \$70,000 | | | | | | \$70,000 | GF CIP |
| | \$80,000 | | | | | | \$80,000 | Special Projects |
| Upgrade Bathrooms in Basement | \$75,000 | | | | | | \$75,000 | GF CIP |
| Summit County Jail | | | | | | | | |
| General Repairs and Maintenance | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$150,000 | Permanent Improvements |
| HVAC Improvements | | \$1,000,000 | | | | | \$1,000,000 | GF CIP |
| Housing Unit Classrooms and Lobby Kiosk | | \$200,000 | | | | | \$200,000 | GF CIP |
| Housing Unit Fencing | \$122,750 | | | | | | \$122,750 | GF CIP |
| Jail Cameras | | \$850,000 | | | | | \$850,000 | GF CIP |
| Jail Padded Cells | | \$27,340 | | | | | \$27,340 | GF CIP |
| Pod Lighting Upgrade | | \$120,000 | | | | | \$120,000 | GF CIP |
| Pod Table Replacement | | \$175,380 | | | | | \$175,380 | GF CIP |
| Roof Replacement | | | \$1,500,000 | | | | \$1,500,000 | GF CIP |
| Sanitary Sewer Grinder Pump | \$130,000 | | | | | | \$130,000 | GF CIP |
| SecurPass | | \$239,900 | | | | | \$239,900 | GF CIP |
| Total: Facility Improvements | \$2,234,731 | \$9,722,620 | \$6,535,000 | \$4,505,000 | \$255,000 | \$255,000 | \$23,507,351 | |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Economic Development

| <u>DESCRIPTION</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>TOTAL 2017-2022 PLAN</u> | <u>FUNDING SOURCE</u> |
|-------------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-------------------------------------|---------------------------|
| Executive | | | | | | | | |
| Economic Development | | | | | | | | |
| Canal Way Development & Trail Plan - Grant Prog | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$210,000 | GF CIP |
| Total: Economic Development | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$35,000 | \$210,000 | |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Computer Systems & Equipment

| <u>DESCRIPTION</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>TOTAL 2017-2022 PLAN</u> | <u>FUNDING SOURCE</u> |
|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------------------------------|---------------------------|
| Engineer | | | | | | | | |
| Maintenance Department | | | | | | | | |
| Heavy Equipment | \$175,000 | \$150,000 | \$250,000 | \$350,000 | \$140,000 | \$225,000 | \$1,290,000 | MVGT |
| General Government | | | | | | | | |
| Board of Elections | | | | | | | | |
| Poll Books | \$104,784 | | | | | | \$104,784 | GF CIP |
| | \$593,774 | | | | | | \$593,774 | State of Ohio |
| Voting Equipment | | | | \$3,428,220 | | | \$3,428,220 | GF CIP |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Computer Systems & Equipment

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|-------------------------------------------------|-------------|-----------|-----------|-----------|-----------|----------|----------------------------|-----------------------|
| Information Technology | | | | | | | | |
| Hardware & Software | | | | | | | | |
| Appraisal Software Upgrade | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | | \$500,000 | GF CIP |
| | \$473,400 | | | | | | \$473,400 | Other Local |
| | \$1,549,425 | | | | | | \$1,549,425 | REA Funds |
| Disaster Recovery and Backup | \$100,000 | | | | | | \$100,000 | GF CIP |
| Hardware GPS Handheld Devices | \$25,000 | | | \$25,000 | | \$25,000 | \$75,000 | Sewer Funds |
| Hardware Modem Replace for PS Telemetry - Ph 2 | | | \$32,000 | \$36,000 | | | \$68,000 | Sewer Funds |
| Hardware Plant 25 & 36 Access Control/ Security | \$45,000 | \$40,000 | | | | | \$85,000 | Sewer Funds |
| Hardware SCADA Upgrade Pump Stations, Ph 2 | \$105,000 | | | | | | \$105,000 | Sewer Funds |
| Software Asset Module of ServiceNow | \$50,000 | | | | | | \$50,000 | Sewer Funds |
| Software CUBIC ebills and credit card payments | \$23,000 | | | | | | \$23,000 | Sewer Funds |
| Software CheckPoint Threat Protection | \$1,500 | | | | | | \$1,500 | Computerization Funds |
| | \$4,500 | | | | | | \$4,500 | DJFS |
| | \$4,500 | | | | | | \$4,500 | GF CIP |
| | \$1,500 | | | | | | \$1,500 | MVGT |
| | \$1,500 | | | | | | \$1,500 | REA Funds |
| | \$1,500 | | | | | | \$1,500 | Sewer Funds |
| Software Cityworks PLL / Permitting Module | \$85,000 | | | | | | \$85,000 | Sewer Funds |
| Software ORION Project Management | \$125,000 | | | | | | \$125,000 | Sewer Funds |
| Software Office 365 Enterprise License | \$15,000 | \$15,000 | \$15,000 | \$15,000 | | | \$60,000 | Sewer Funds |
| Software OnBase Document Management System | \$70,000 | | | | | | \$70,000 | Sewer Funds |
| Software Spluk SIEM | \$10,000 | | | | | | \$10,000 | Computerization Funds |
| | \$30,000 | | | | | | \$30,000 | DJFS |
| | \$30,000 | | | | | | \$30,000 | GF CIP |
| | \$10,000 | | | | | | \$10,000 | MVGT |
| | \$10,000 | | | | | | \$10,000 | REA Funds |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Computer Systems & Equipment

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|-------------------------------------------------|--------------------|------------------|------------------|--------------------|------------------|------------------|----------------------------|-----------------------|
| Software Spluk SIEM | \$10,000 | | | | | | \$10,000 | Sewer Funds |
| Software VEEAM Backup and Replication | \$12,000 | | | | | | \$12,000 | Computerization Funds |
| | \$36,000 | | | | | | \$36,000 | DJFS |
| | \$36,000 | | | | | | \$36,000 | GF CIP |
| | \$12,000 | | | | | | \$12,000 | MVGT |
| | \$12,000 | | | | | | \$12,000 | REA Funds |
| | \$12,000 | | | | | | \$12,000 | Sewer Funds |
| Judicial and Public Safety | | | | | | | | |
| Clerk of Courts | | | | | | | | |
| Clerk's Case Management System Module Expansion | \$200,000 | | | | | | \$200,000 | Computerization Funds |
| Common Pleas Court-Adult Probation | | | | | | | | |
| Computer Equipment Replacement | \$40,000 | | | | | | \$40,000 | Probation Fees |
| Common Pleas Court-General Division | | | | | | | | |
| Computer Equipment Replacement | \$150,000 | | | | | | \$150,000 | Computerization Funds |
| Courtroom Technology | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$200,000 | \$1,200,000 | Special Projects |
| Server Replacement | \$40,000 | | | | | | \$40,000 | Computerization Funds |
| Sheriff | | | | | | | | |
| 10 Vehicle Computers | \$40,400 | | | | | | \$40,400 | Rotary Fund |
| Summit County Jail | | | | | | | | |
| Sapphire System | \$18,950 | | | | | | \$18,950 | GF CIP |
| Total: Computer Systems & Equipment | \$4,563,733 | \$505,000 | \$597,000 | \$4,154,220 | \$440,000 | \$450,000 | \$10,709,953 | |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Vehicles

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|----------------------------|-------------------|
| Engineer | | | | | | | | |
| Maintenance Department | | | | | | | | |
| Dump Plows | \$305,000 | \$230,000 | \$230,000 | \$230,000 | \$230,000 | \$230,000 | \$1,455,000 | MVGT |
| Pick-up Trucks | \$86,000 | \$56,000 | \$56,000 | \$56,000 | \$58,000 | \$58,000 | \$370,000 | MVGT |
| Executive | | | | | | | | |
| Sanitary Sewer Services | | | | | | | | |
| 2014 FREIGHTLINER Vac Con (849) | | | | \$60,000 | | | \$60,000 | Sewer Funds |
| Cctv Truck | | | | | \$60,000 | | \$60,000 | Sewer Funds |
| Ford 15 Ton Dump Truck | | \$200,000 | | | | | \$200,000 | Sewer Funds |
| Ford 150 Pu | \$8,690 | | \$60,000 | | \$75,000 | | \$143,690 | Sewer Funds |
| Ford Back Hoe | \$90,000 | | | | | | \$90,000 | Sewer Funds |
| Ford Cut Away Fan (Cctv) | | \$50,000 | | | | | \$50,000 | Sewer Funds |
| Ford F550 / 1 Ton Dump | \$15,384 | | \$60,000 | | | | \$75,384 | Sewer Funds |
| Ford F550 Utility Truck | | \$42,000 | | | | | \$42,000 | Sewer Funds |
| Ford Taurus | \$4,345 | | | | | | \$4,345 | Sewer Funds |
| Ford Van | \$5,885 | | | | | | \$5,885 | Sewer Funds |
| Gmc 1500 Pu | \$13,036 | | | | | | \$13,036 | Sewer Funds |
| International Tank Truck | | | \$200,000 | \$200,000 | | | \$400,000 | Sewer Funds |
| Kubota Excavator (Mini) | \$65,000 | | | | | | \$65,000 | Sewer Funds |
| Trailer, Cons | | | | \$50,000 | | | \$50,000 | Sewer Funds |
| Trailer, Dump | | | | \$100,000 | | | \$100,000 | Sewer Funds |
| Trailer, Equipment | | | | | | \$10,000 | \$10,000 | Sewer Funds |
| Trailers (2), Sludge Hauling | | | | | | \$300,000 | \$300,000 | Sewer Funds |
| Vactor Sewer Cleaning Truck | | | | | \$70,000 | | \$70,000 | Sewer Funds |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Vehicles

| <u>DESCRIPTION</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>TOTAL 2017-2022 PLAN</u> | <u>FUNDING SOURCE</u> |
|------------------------------------------------------------|--------------------|------------------|------------------|------------------|------------------|------------------|-------------------------------------|---------------------------|
| General Government | | | | | | | | |
| Executive-Physical Plant Dept. Two F150 4X4 Work Trucks | | \$60,000 | | | | | \$60,000 | GF CIP |
| Fiscal - Appraisal Department Passenger Vehicles | \$300,000 | | | | | | \$300,000 | REA Funds |
| Judicial and Public Safety | | | | | | | | |
| Common Pleas Court-Adult Probation Passenger Vehicles | \$21,000 | \$21,500 | | | | | \$42,500 | Probation Fees |
| Sheriff | | | | | | | | |
| 1 Marked Civil Vehicle | \$24,100 | | | | | | \$24,100 | Foreclosure Rotary |
| 3 Prisoner Transport Vans | \$78,300 | | | | | | \$78,300 | GF CIP |
| 5 Unmarked Vehicles | \$95,000 | | | | | | \$95,000 | Insurance Retention |
| 7 Community Rotary Patrol Vehicles | \$193,500 | | | | | | \$193,500 | Rotary Fund |
| Total: Vehicles | \$1,305,240 | \$659,500 | \$606,000 | \$696,000 | \$493,000 | \$598,000 | \$4,357,740 | |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Bridge Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|----------------------------------------------|--------------------|--------------------|------------------|--------------------|--------------------|------------------|----------------------------|-------------------|
| Engineer | | | | | | | | |
| Bridge Engineering and Construction Projects | | | | | | | | |
| Bath Road Bridge | | | | \$780,000 | | | \$780,000 | CEAO |
| | | \$230,000 | | \$195,000 | | | \$425,000 | MVGT |
| Brandywine Rd over Brandywine Creek | | \$80,000 | \$400,000 | | | | \$480,000 | MVGT |
| Bridge Repair/Rehabilitations | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$750,000 | MVGT |
| Bridge Waterproofing | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$25,000 | \$150,000 | MVGT |
| Greenwich Road Bridge | \$160,000 | | | | | | \$160,000 | MVGT |
| High Level Bridge | \$400,000 | \$1,015,000 | | | | | \$1,415,000 | MVGT |
| Home Avenue Bridge | | \$1,187,200 | | | | | \$1,187,200 | Federal Funds |
| | \$100,000 | \$296,800 | | | | | \$396,800 | MVGT |
| N. Main over Howard St. | \$100,000 | | | | \$175,000 | | \$275,000 | MVGT |
| Riverview Rd Bridge - Cuy. Falls | | | \$20,000 | \$1,031,200 | | | \$1,051,200 | CEAO |
| | \$300,000 | | \$5,000 | \$257,000 | | | \$562,000 | MVGT |
| Riverview Rd over Yellow Creek | | \$50,000 | \$150,000 | \$700,000 | | | \$900,000 | MVGT |
| Steels Corners Road Bridge | | | | | \$100,000 | | \$100,000 | MVGT |
| Vanderhoof Road Bridge | \$705,944 | | | | | | \$705,944 | Federal Funds |
| | \$176,486 | | | | | | \$176,486 | MVGT |
| Wright Road Bridge | | | | \$8,000 | \$613,600 | | \$621,600 | CEAO |
| | | \$175,000 | | \$2,000 | \$153,400 | | \$330,400 | MVGT |
| Total: Bridge Improvements | \$2,092,430 | \$3,184,000 | \$725,000 | \$3,123,200 | \$1,192,000 | \$150,000 | \$10,466,630 | |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Road & Ditch Improvements

| <u>DESCRIPTION</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> | <u>2022</u> | <u>TOTAL 2017-2022 PLAN</u> | <u>FUNDING SOURCE</u> |
|---------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------------------------------|---------------------------|
| Engineer | | | | | | | | |
| Highway Engineering Projects | | | | | | | | |
| CEAO HSIP Safety Studies | \$27,328 | | | | | | \$27,328 | CEAO |
| | \$3,037 | | | | | | \$3,037 | MVGT |
| Landslide Mitigation | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$600,000 | MVGT |
| Rail Road Crossings | | | | | \$200,000 | | \$200,000 | MVGT |
| Traffic Signal Improvements | \$50,000 | \$65,000 | | | | | \$115,000 | MVGT |
| Pavement, Culvert & Ditch Maintenance | | | | | | | | |
| Culvert Replacement Program | \$65,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$565,000 | MVGT |
| Regional Stormwater | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$100,000 | \$600,000 | GF CIP |
| Sewer Cleaning Program | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$300,000 | MVGT |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Road & Ditch Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|-------------------|
| Roadway Construction Projects | | | | | | | | |
| Akron Cleveland Road | | | | \$743,600 | | | \$743,600 | Federal Funds |
| | | | \$40,000 | \$185,000 | | | \$225,000 | MVGT |
| Annual Roadway Maintenance | \$300,000 | \$250,000 | \$300,000 | \$250,000 | \$250,000 | \$250,000 | \$1,600,000 | MVGT |
| Annual Roadway Resurfacing | \$2,500,000 | \$3,000,000 | \$3,000,000 | \$3,000,000 | \$3,000,000 | \$3,000,000 | \$17,500,000 | MVGT |
| | \$356,128 | | | | | | \$356,128 | OPWC |
| Boston Mills Road | \$558,800 | | | | | | \$558,800 | Federal Funds |
| | \$139,700 | | | | | | \$139,700 | MVGT |
| Canton Road Improvements | \$915,545 | \$2,233,929 | | | | | \$3,149,474 | AMATS |
| | \$1,220,012 | \$2,976,830 | | | | | \$4,196,842 | Federal Safety |
| | | \$900,000 | | | | | \$900,000 | MVGT |
| | \$182,221 | \$900,000 | | | | | \$1,082,221 | ODOT |
| Canton Road Resurfacing | | | \$800,000 | | | | \$800,000 | Federal Funds |
| | | | \$200,000 | | | | \$200,000 | MVGT |
| Canton Road Sidewalks | \$80,000 | | \$224,000 | | | | \$304,000 | Federal Funds |
| | \$75,000 | | \$56,000 | | | | \$131,000 | MVGT |
| Cleveland - Massillon Road Phase 1 | | | | \$800,000 | | | \$800,000 | Federal Funds |
| | | \$10,000 | \$50,000 | \$350,100 | | | \$410,100 | MVGT |
| Cleveland - Massillon Road Phase 2 | | | | \$800,000 | | | \$800,000 | Federal Funds |
| | | | \$70,000 | \$246,500 | | | \$316,500 | MVGT |
| Community Partnerships | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$300,000 | MVGT |
| Countywide Guardrail Project | | | | | \$300,000 | | \$300,000 | CEAO |
| Countywide Pavement Marking | | | \$150,000 | | | | \$150,000 | CEAO |
| Intersection Improvements | \$25,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$125,000 | \$650,000 | MVGT |
| Killian Rd Corridor | | | | | \$440,000 | | \$440,000 | CEAO |
| | | | | | \$50,000 | | \$50,000 | MVGT |
| Krumroy Road | | | | | \$769,600 | | \$769,600 | Federal Funds |
| | | | | | \$202,400 | | \$202,400 | MVGT |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Road & Ditch Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|---------------------------------------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|----------------------------|-------------------|
| Medina Line Road Phase 1 | | | | | \$743,600 | | \$743,600 | Federal Funds |
| Medina Line Road Phase 2 | | | \$743,600 | \$40,000 | \$185,900 | | \$225,900 | MVGT |
| Medina Line Road Phase 3 | | \$40,000 | \$185,900 | | | | \$743,600 | Federal Funds |
| | | | \$580,000 | | | | \$225,900 | MVGT |
| | | | \$227,000 | | | | \$580,000 | Federal Funds |
| Olde Eight Phase 1 | | | | | \$681,200 | | \$227,000 | Other Local |
| Olde Eight Phase 2 | | | | \$50,000 | \$180,300 | | \$681,200 | Federal Funds |
| Portage Lakes Drive | | | | | \$997,600 | | \$230,300 | MVGT |
| Portage Lakes Drive Needs Study | | | | | \$259,400 | | \$997,600 | Federal Funds |
| Ravenna Road Phase 1 | | | | | \$161,200 | | \$309,400 | MVGT |
| Ravenna Road Phase 2 | | | | | \$60,300 | | \$161,200 | Federal Funds |
| Valley View Road Phase 1 | | | | | | \$100,000 | \$60,300 | MVGT |
| Valley View Road Phase 2 | | | | \$565,000 | | | \$100,000 | MVGT |
| | | | | \$214,000 | | | \$565,000 | Federal Funds |
| | | | | \$336,000 | | | \$214,000 | MVGT |
| | | | | \$119,000 | | | \$336,000 | Federal Funds |
| | | | | | \$234,000 | | \$119,000 | MVGT |
| | | | | \$10,000 | \$68,500 | | \$234,000 | Federal Funds |
| | | | | | \$265,200 | | \$78,500 | MVGT |
| | | | | \$40,000 | \$76,300 | | \$265,200 | Federal Funds |
| | | | | | | | \$116,300 | MVGT |
| Total: Road & Ditch Improvements | \$6,797,771 | \$10,900,759 | \$7,151,500 | \$8,324,200 | \$9,650,500 | \$3,875,000 | \$46,699,730 | |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Environmental Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|--------------------------------------------------|-------------|-----------|-----------|-----------|-----------|-----------|----------------------------|-------------------|
| DSSS | | | | | | | | |
| Pump Station Improvements | | | | | | | | |
| Chaffee Road Pump Station (new ps cons) | | | | | | \$750,000 | \$750,000 | WPCLF |
| Chaffee Road Pump Station (new ps eng) | | | | | \$150,000 | | \$150,000 | Sewer Funds |
| Copley Road Pump Station (new pump station cons) | | | \$500,000 | | | | \$500,000 | WPCLF |
| Copley Road Pump Station (new pump station eng) | | \$125,000 | | | | | \$125,000 | Sewer Funds |
| GP 250 Upgrade (cons) | | | \$400,000 | | | | \$400,000 | OWDA |
| GP 250 Upgrade (eng) | | \$60,000 | | | | | \$60,000 | Sewer Funds |
| PS 1 Roseland Estates Abandonment (eng) | | | \$65,000 | \$250,000 | | | \$315,000 | Sewer Funds |
| PS 11 Upgrade and Force Main Realignment (cons) | \$460,000 | | | | | | \$460,000 | OWDA |
| PS 122 Improvements (cons) | \$60,000 | | | | | | \$60,000 | Sewer Funds |
| PS 123 Improvements (eng and cons) | \$150,000 | | | | | | \$150,000 | Sewer Funds |
| PS 17 Rehabilitation (cons) | | | \$350,000 | | | | \$350,000 | OWDA |
| PS 17 Rehabilitation (eng) | | \$60,000 | | | | | \$60,000 | Sewer Funds |
| PS 19 Replacement (cons) | \$1,840,000 | | | | | | \$1,840,000 | WPCLF |
| PS 23 Replacement (cons) | | | | \$800,000 | | | \$800,000 | WPCLF |
| PS 23 Replacement (eng) | | | \$100,000 | | | | \$100,000 | Sewer Funds |
| PS 29 Replacement (cons) | | \$375,000 | | | | | \$375,000 | OWDA |
| PS 29 Replacement (eng) | \$65,000 | | | | | | \$65,000 | Sewer Funds |
| PS 3 Upgrade and Force Main Rehab/Realmt (cons) | \$455,000 | | | | | | \$455,000 | OWDA |
| PS 30 Improvements (cons) | | | \$250,000 | | | | \$250,000 | Sewer Funds |
| PS 30 Improvements (eng) | | \$50,000 | | | | | \$50,000 | Sewer Funds |
| PS 36 Replacement (cons) | | \$450,000 | | | | | \$450,000 | OWDA |
| PS 36 Replacement (eng) | \$100,000 | | | | | | \$100,000 | OWDA |
| PS 4 Rehabilitant, Roof Replacement | \$15,000 | | | | | | \$15,000 | Sewer Funds |
| PS 46 Rehabilitation (cons) | | | | \$200,000 | | | \$200,000 | Sewer Funds |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Environmental Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|--------------------------------------------------|-----------|-----------|-----------|------|-----------|-------------|----------------------------|-------------------|
| PS 6 Pump Replace, Electrical, Flow Meter, Roof | \$725,000 | | | | | | \$725,000 | OWDA |
| PS 62 & PS 82 Improvements (cons) | | | \$125,000 | | | | \$125,000 | Sewer Funds |
| PS 62 & PS 82 Improvements (eng) | | \$40,000 | | | | | \$40,000 | Sewer Funds |
| PS 63 Improvements (cons) | | | \$250,000 | | | | \$250,000 | Sewer Funds |
| PS 63 Improvements (eng) | | \$70,000 | | | | | \$70,000 | Sewer Funds |
| PS 67 Improvements (cons) | | \$30,000 | | | | | \$30,000 | Sewer Funds |
| PS 68 Rehabilitation, Roof Replacement | \$15,000 | | | | | | \$15,000 | Sewer Funds |
| PS 77 Improvements, (cons) | | \$80,000 | | | | | \$80,000 | Sewer Funds |
| PS 78 Force Main Replacement (cons) | | \$250,000 | | | | | \$250,000 | OWDA |
| PS 78 Force Main Replacement (eng) | \$100,000 | | | | | | \$100,000 | OWDA |
| PS 81 Force Main Replace & Realignment (cons) | | \$250,000 | | | | | \$250,000 | Sewer Funds |
| PS 81 Force Main Replace & Realignment (eng) | \$50,000 | | | | | | \$50,000 | Sewer Funds |
| PS 90 Force Main Realignment (cons) | | | | | | \$3,000,000 | \$3,000,000 | WPCLF |
| PS 90 Force Main Realignment Redirection (eng) | | | | | \$360,000 | | \$360,000 | WPCLF |
| PS 95 Force Main Realignment (cons) | | | | | | \$1,800,000 | \$1,800,000 | WPCLF |
| PS 95 Force Main Realignment / Redirection (eng) | | | | | \$216,000 | | \$216,000 | WPCLF |
| PS123 CVI Force Main Evaluation / eng Report | \$200,000 | | | | | | \$200,000 | Sewer Funds |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Environmental Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|-------------------------------------------------|-------------|-------------|-------------|-------------|-----------|-----------|----------------------------|-------------------|
| Sewer System Improvements | | | | | | | | |
| Baumgarder St Collection System Repairs (cons) | | \$400,000 | | | | | \$400,000 | Sewer Funds |
| Baumgarder St Collection System Repairs (eng) | \$80,000 | | | | | | \$80,000 | Sewer Funds |
| Broadledge Sewer Repair/Replacement (cons) | | \$200,000 | | | | | \$200,000 | Sewer Funds |
| Broadledge Sewer Repair/Replacement (eng) | \$40,000 | | | | | | \$40,000 | Sewer Funds |
| Cleveland Ave (SR 532) Trunk Sewer (cons) | | \$500,000 | | | | | \$500,000 | OWDA |
| Cleveland Ave (SR 532) Trunk Sewer (eng) | \$100,000 | | | | | | \$100,000 | OWDA |
| Clinton Sewer Sys Capacity - Canal Fulton WWTP | | \$133,000 | | | | | \$133,000 | Sewer Funds |
| Clinton Sewer System 1 & 1A & 1B (cons) | | | \$3,400,000 | \$3,400,000 | | | \$6,800,000 | WPCLF |
| Cresswood erosion control | \$50,000 | | | | | | \$50,000 | Sewer Funds |
| Fairland Road Collection System (cons) | | | | \$1,850,000 | | | \$1,850,000 | WPCLF |
| Fairland Road Collection System (eng) | | | \$150,000 | | | | \$150,000 | WPCLF |
| Hillstock Trunk Sewer Rehab/Replacement (cons) | | \$200,000 | \$200,000 | \$200,000 | \$200,000 | | \$800,000 | OWDA |
| Hillstock Trunk Sewer Rehab/Replacement (eng) | \$150,000 | | | | | | \$150,000 | Sewer Funds |
| Hines Hill Trunk Sewer Replacement (cons) | | \$2,000,000 | | | | | \$2,000,000 | WPCLF |
| Hines Hill Trunk Sewer Replacement (eng) | \$200,000 | | | | | | \$200,000 | OWDA |
| Hudson SSO Elim- OEPA Cons Order, Area J (cons) | \$2,000,000 | | | | | | \$2,000,000 | OWDA |
| Hudson SSO Elim- OEPA Cons Order, Area J (eng) | \$200,000 | | | | | | \$200,000 | OWDA |
| Hudson SSO Elim- OEPA Cons Order, Area L (cons) | | \$2,500,000 | | | | | \$2,500,000 | OWDA |
| Hudson SSO Elim- OEPA Cons Order, Area L (eng) | \$250,000 | | | | | | \$250,000 | OWDA |
| Indian Creek - Exposed Sewers Repair (cons) | \$500,000 | | | | | | \$500,000 | OWDA |
| Indian Hills Sewer System Rehab (cons) | | | \$500,000 | | | | \$500,000 | WPCLF |
| Indian Hills Sewer System Rehab (eng) | | \$95,000 | | | | | \$95,000 | WPCLF |
| Inverness Trunk Ph 1, downstream of Meadows Dam | | | \$575,000 | | | | \$575,000 | WPCLF |
| Inverness Trunk Ph 2, Wyoga Lake to Railroad | | \$425,000 | | | | | \$425,000 | OWDA |
| Linwood Rd Collection System (eng) Eval I&I | | \$100,000 | | | | | \$100,000 | Sewer Funds |
| Little Cuyahoga Master Meter (land acqu & cons) | \$35,000 | \$75,000 | | | | | \$110,000 | Sewer Funds |
| Little Cuyahoga Rehab/Replacement (cons) | | | \$500,000 | | \$500,000 | \$500,000 | \$1,500,000 | WPCLF |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Environmental Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|-------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------------------------|-------------------|
| Little Cuyahoga Rehab/Replacement (eng) | | \$200,000 | | | | | \$200,000 | WPCLF |
| Manhole Rehabilitation Program (cons) | \$100,000 | \$100,000 | \$100,000 | \$150,000 | \$150,000 | \$200,000 | \$800,000 | Sewer Funds |
| Middleton Rd Sewer Line Replacement (cons) | \$1,700,000 | | | | | | \$1,700,000 | OWDA |
| Mogadore Sewer System Rehabilitation (cons) | \$100,000 | \$100,000 | \$100,000 | \$250,000 | \$500,000 | \$500,000 | \$1,550,000 | Sewer Funds |
| Mudbrook Trunk Bar Screen Landslide Stab (cons) | \$700,000 | | | | | | \$700,000 | OWDA |
| Mudbrook Trunk Cleaning | \$150,000 | | \$150,000 | | \$150,000 | | \$450,000 | Sewer Funds |
| Mudbrook Trunk Collection System I&I Elim | | \$400,000 | \$500,000 | \$500,000 | \$1,000,000 | \$1,000,000 | \$3,400,000 | WPCLF |
| New Franklin 10 Upper Deck PS & Coll Sys (cons) | | | | | \$2,600,000 | | \$2,600,000 | WPCLF |
| New Franklin 10 Upper Deck PS & Coll Sys (eng) | | | | \$312,000 | | | \$312,000 | WPCLF |
| New Franklin 11 Kertesz Dr PS & Coll Sys (eng) | | | | | \$176,187 | | \$176,187 | WPCLF |
| New Franklin 12 Yager Rd PS & Coll Sys (cons) | | | | | | \$5,200,000 | \$5,200,000 | WPCLF |
| New Franklin 12 Yager Rd PS & Coll Sys (eng) | | | | | \$865,000 | | \$865,000 | WPCLF |
| New Franklin 13 Pancake Creek Coll Sys (cons) | | | | | | \$5,350,000 | \$5,350,000 | WPCLF |
| New Franklin 13 Pancake Creek Coll Sys (eng) | | | | | \$535,000 | | \$535,000 | WPCLF |
| New Franklin 2A Manchester Rd , South (cons) | | \$1,100,000 | | | | | \$1,100,000 | WPCLF |
| New Franklin 2A Manchester Rd , South (eng) | \$165,000 | | | | | | \$165,000 | WPCLF |
| New Franklin 2B Manchester Rd Sewer (cons) | | \$1,100,000 | | | | | \$1,100,000 | WPCLF |
| New Franklin 2B Manchester Rd Sewer (eng) | \$68,000 | | | | | | \$68,000 | WPCLF |
| New Franklin 3 Bali Rd Vacuum Station (cons) | | | \$2,800,000 | | | | \$2,800,000 | WPCLF |
| New Franklin 3 Bali Rd Vacuum Station (eng) | \$420,000 | | | | | | \$420,000 | WPCLF |
| New Franklin 4 State Park Dr Vacuum Sta (cons) | | | | \$3,600,000 | | | \$3,600,000 | WPCLF |
| New Franklin 4 State Park Dr Vacuum Sta (eng) | | | \$432,000 | | | | \$432,000 | WPCLF |
| New Franklin 5 Renninger Rd Trunk (cons) | | | \$2,500,000 | | | | \$2,500,000 | WPCLF |
| New Franklin 5 Renninger Rd Trunk (eng)) | \$375,000 | | | | | | \$375,000 | WPCLF |
| New Franklin 6 Manchester Rd PS & Sewer (cons) | | | | \$6,652,000 | | | \$6,652,000 | WPCLF |
| New Franklin 6 Manchester Rd PS & Sewer (eng) | | | \$800,000 | | | | \$800,000 | WPCLF |
| New Franklin 7A Vanderhoof PS & Coll Sys (cons) | | \$3,200,000 | | | | | \$3,200,000 | WPCLF |
| New Franklin 7A Vanderhoof PS & Coll Sys (eng) | \$480,000 | | | | | | \$480,000 | WPCLF |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Environmental Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|--------------------------------------------------|-----------|-------------|-------------|-----------|-------------|-------------|----------------------------|-------------------|
| New Franklin 7B W Turkeyfoot Rd Coll Sys (cons) | | | | | \$2,000,000 | | \$2,000,000 | WPCLF |
| New Franklin 7B W Turkeyfoot Rd Coll Sys (eng) | | | | \$300,000 | | | \$300,000 | WPCLF |
| New Franklin 8 W Nimisila PS & Coll Sys (cons) | | | | | \$4,000,000 | | \$4,000,000 | WPCLF |
| New Franklin 8 W Nimisila PS & Coll Sys (eng) | | | | \$750,000 | | | \$750,000 | WPCLF |
| New Franklin 9 Sweigart PS & Coll Sys, (cons) | | | \$1,760,000 | | | | \$1,760,000 | WPCLF |
| New Franklin 9 Sweigart PS & Coll Sys, (eng) | | \$176,000 | | | | | \$176,000 | WPCLF |
| New Franklin Cons Manager | | \$1,000,000 | | | | | \$1,000,000 | WPCLF |
| New Franklin Contract 1 Zelray Park PS (cons) | | \$2,800,000 | | | | | \$2,800,000 | WPCLF |
| New Franklin Contract 1 Zelray Park PS (eng) | \$340,000 | | | | | | \$340,000 | WPCLF |
| New Franklin Contract 13 Pancake Creek PS (cons) | | | | | \$2,000,000 | | \$2,000,000 | WPCLF |
| New Franklin Contract 13 Pancake Creek PS (eng) | | | | \$225,000 | | | \$225,000 | WPCLF |
| Old Home Ditch Repair of Exposed Sewers (cons) | \$500,000 | | | | | | \$500,000 | OWDA |
| PS 13 Coll Sys I&I Elim, private side (cons) | | | | \$200,000 | | | \$200,000 | Sewer Funds |
| PS 19 Collection System I&I Evalatuion / Study | \$50,000 | | | | | | \$50,000 | Sewer Funds |
| PS 36 Coll Sys I&I Elim, private side (cons) | | | | | \$156,000 | | \$156,000 | Sewer Funds |
| Plant 25 Fishcreek Cuy River Siphon Insp | | | \$100,000 | | | | \$100,000 | Sewer Funds |
| Rhoadsdale Avenue Sewer Line Rehab (cons) | | | \$25,000 | | | | \$25,000 | Sewer Funds |
| Rhoadsdale Avenue Sewer Line Rehab (eng) | | \$85,000 | | | | | \$85,000 | Sewer Funds |
| Roseland Estates, I&I Elim, private side (cons) | | | | | \$1,048,000 | | \$1,048,000 | WPCLF |
| Seasons -Wyoga Lake-Akron Cleveland Roads (cons) | | | | | | \$1,250,000 | \$1,250,000 | WPCLF |
| Stow Gorge Replacement Ph1 (cons) | \$800,000 | | | | | | \$800,000 | WPCLF |
| Stow Gorge Replacement Ph2 (cons) | | | \$1,000,000 | | | | \$1,000,000 | WPCLF |
| Stow Gorge Replacement Ph2 (eng) | | \$125,000 | | | | | \$125,000 | WPCLF |
| Various Sanitary Sewer Repairs, Q455 (cons) | \$600,000 | | | | | | \$600,000 | OWDA |
| Various Sanitary Sewer Repairs, Q455 (eng) | \$80,000 | | | | | | \$80,000 | Sewer Funds |
| Warner Road Sewer Lining (cons) | | | \$45,000 | | | | \$45,000 | Sewer Funds |



2017 - 2022 CAPITAL IMPROVEMENT PROGRAM

Environmental Improvements

| DESCRIPTION | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | TOTAL 2017-2022 PLAN | FUNDING SOURCE |
|-------------------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------------|-------------------|
| WWTP Improvements | | | | | | | | |
| Plant 10 & Plant 48 Emergency Generators | \$250,000 | | | | | | \$250,000 | Sewer Funds |
| Plant 25 Fishcreek Bar Screen/Filter Rep (con) | | | \$2,000,000 | | | | \$2,000,000 | WPCLF |
| Plant 25 Fishcreek Bar Screen/Filter Rep (eng) | \$250,000 | | | | | | \$250,000 | OWDA |
| Plant 25 Fishcreek Clarifier & Sludge (cons) | \$1,000,000 | | | | | | \$1,000,000 | OWDA |
| Plant 25 Fishcreek Clarifier & Sludge (eng) | \$30,000 | | | | | | \$30,000 | Sewer Funds |
| Plant 25 Fishcreek PLC upgrades | \$65,000 | | | | | | \$65,000 | Sewer Funds |
| Plant 25 Fishcreek RBC Replace/Oxidation (cons) | | | | | \$2,400,000 | | \$2,400,000 | WPCLF |
| Plant 25 Fishcreek RBC Replace/Oxidation (eng) | | | | \$300,000 | | | \$300,000 | WPCLF |
| Plant 29 Aurora Shores Abandonment (cons) | \$1,850,000 | | | | | | \$1,850,000 | WPCLF |
| Plant 32 I&I Elim, private side (cons) | | \$240,000 | | | | | \$240,000 | OWDA |
| Plant 36 Upper Tusc Abandonment (cons) | | \$3,000,000 | | | | | \$3,000,000 | WPCLF |
| Plant 36 Upper Tusc Abandonment (eng) | \$250,000 | | | | | | \$250,000 | WPCLF |
| Plant 36 Upper Tusc Sludge Pond Removal | \$400,000 | \$400,000 | | | | | \$800,000 | OWDA |
| Plant 49 Macedonia WWTP (cons) | | | | | \$6,650,000 | \$6,650,000 | \$13,300,000 | WPCLF |
| Plant 49 Macedonia WWTP (planning, eng) | | | \$800,000 | \$800,000 | | | \$1,600,000 | WPCLF |
| Plant 49 Macedonia WWTP Anti-Deg Mitigation | | | \$400,000 | | | | \$400,000 | WPCLF |
| Total: Environmental Improvements | \$18,563,000 | \$22,494,000 | \$20,877,000 | \$20,739,000 | \$25,656,187 | \$26,200,000 | \$134,529,187 | |



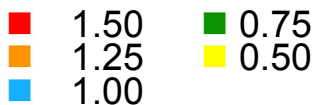
COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

BENCHMARK ANALYSIS



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

State of Ohio County Sales Tax Rates

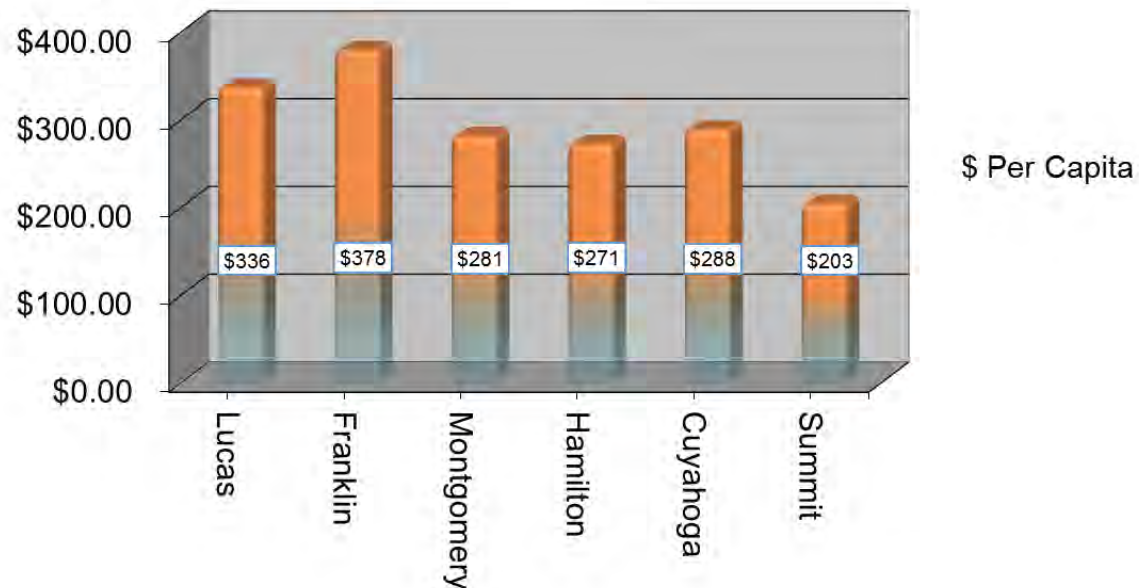


| COUNTY | COUNTY TAX RATE | COUNTY | COUNTY TAX RATE | COUNTY | COUNTY TAX RATE |
|------------|-----------------|------------|-----------------|------------|-----------------|
| Adams | 1.50 | Muskingum | 1.50 | Ottawa | 1.25 |
| Auglaize | 1.50 | Noble | 1.50 | Portage | 1.25 |
| Belmont | 1.50 | Paulding | 1.50 | Putnam | 1.25 |
| Brown | 1.50 | Perry | 1.50 | Richland | 1.25 |
| Champaign | 1.50 | Pickaway | 1.50 | Union | 1.25 |
| Clark | 1.50 | Pike | 1.50 | Allen | 1.00 |
| Columbiana | 1.50 | Preble | 1.50 | Ashtabula | 1.00 |
| Coshocton | 1.50 | Ross | 1.50 | Carroll | 1.00 |
| Crawford | 1.50 | Sandusky | 1.50 | Clermont | 1.00 |
| Darke | 1.50 | Scioto | 1.50 | Clinton | 1.00 |
| Fayette | 1.50 | Seneca | 1.50 | Defiance | 1.00 |
| Fulton | 1.50 | Shelby | 1.50 | Erie | 1.00 |
| Guernsey | 1.50 | Van Wert | 1.50 | Fairfield | 1.00 |
| Hardin | 1.50 | Vinton | 1.50 | Geauga | 1.00 |
| Harrison | 1.50 | Washington | 1.50 | Greene | 1.00 |
| Henry | 1.50 | Williams | 1.50 | Hancock | 1.00 |
| Highland | 1.50 | Wyandot | 1.50 | Knox | 1.00 |
| Huron | 1.50 | Ashland | 1.25 | Lake | 1.00 |
| Jackson | 1.50 | Athens | 1.25 | Lorain | 1.00 |
| Jefferson | 1.50 | Cuyahoga | 1.25 | Medina | 1.00 |
| Lawrence | 1.50 | Delaware | 1.25 | Montgomery | 1.00 |
| Licking | 1.50 | Franklin | 1.25 | Trumbull | 1.00 |
| Logan | 1.50 | Gallia | 1.25 | Tuscarawas | 1.00 |
| Lucas | 1.50 | Hamilton | 1.25 | Warren | 1.00 |
| Marion | 1.50 | Hocking | 1.25 | Wood | 1.00 |
| Meigs | 1.50 | Holmes | 1.25 | Butler | 0.75 |
| Mercer | 1.50 | Madison | 1.25 | Wayne | 0.75 |
| Monroe | 1.50 | Mahoning | 1.25 | Stark | 0.50 |
| Morgan | 1.50 | Miami | 1.25 | Summit | 0.50 |
| Morrow | 1.50 | | | | |



PER CAPITA GENERAL FUND BUDGET

Summit County has the lowest expenditures per capita of all major Ohio counties.



Article X of the Summit County Charter created the Department of Internal Auditing and established a County Audit Committee, to whom the Department reports. Internal audit provides an independent review function that can be invaluable to management in evaluating operations, processes, policies, and procedures. Internal audit provides a mechanism to investigate suspected fraud, waste, and abuse and provides public accountability for use of tax dollars, resulting in better government. Summit County was the first county of Ohio's 88 counties to create an Internal Audit Department and Audit Committee and remains one of only two counties in Ohio mandated to institute, oversee, and perform internal audit functions.

The Internal Audit Department regularly performs independent operational and performance audits of all County departments, courts, boards, and agencies and works on special projects related to specific issues, systems, and processes, upon requests by the Audit Committee and individual departments. The department serves as an independent, objective source of information for the citizens of Summit County and as a resource for County management to obtain advice on financial, operational, performance, information systems, and security issues, controls, and procedures.

In late 2012, the Internal Audit Department began incorporating a benchmarking analysis into its performance audits of County departments. These benchmarks primarily focus on measuring the cost and services provided by Summit County departments in comparison to similar departments in similar counties to Summit. In most cases Montgomery County Ohio and Lucas County Ohio are used, as they are the two closest counties to Ohio in population size and composition.

Summit County Sheriff's Office

Corrections Division

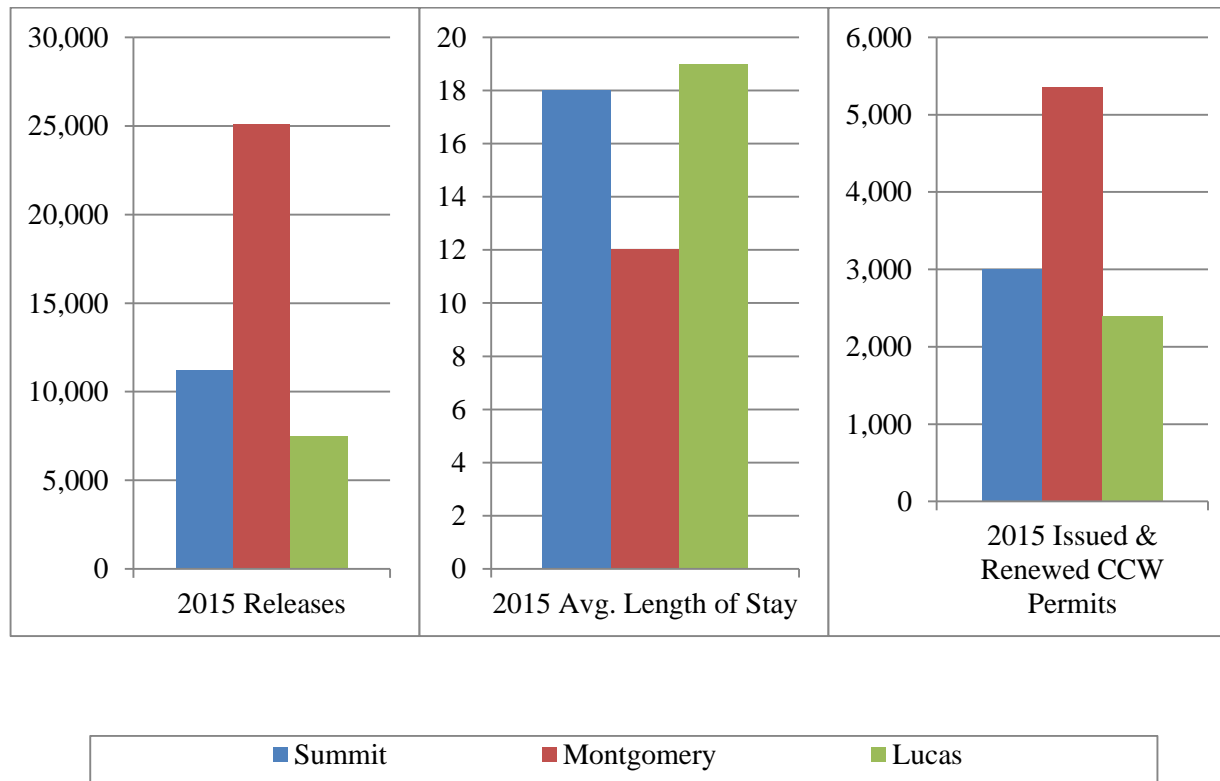
2016 Benchmarking



Summit County Sheriff's Office

Corrections Division

2016 Benchmarking

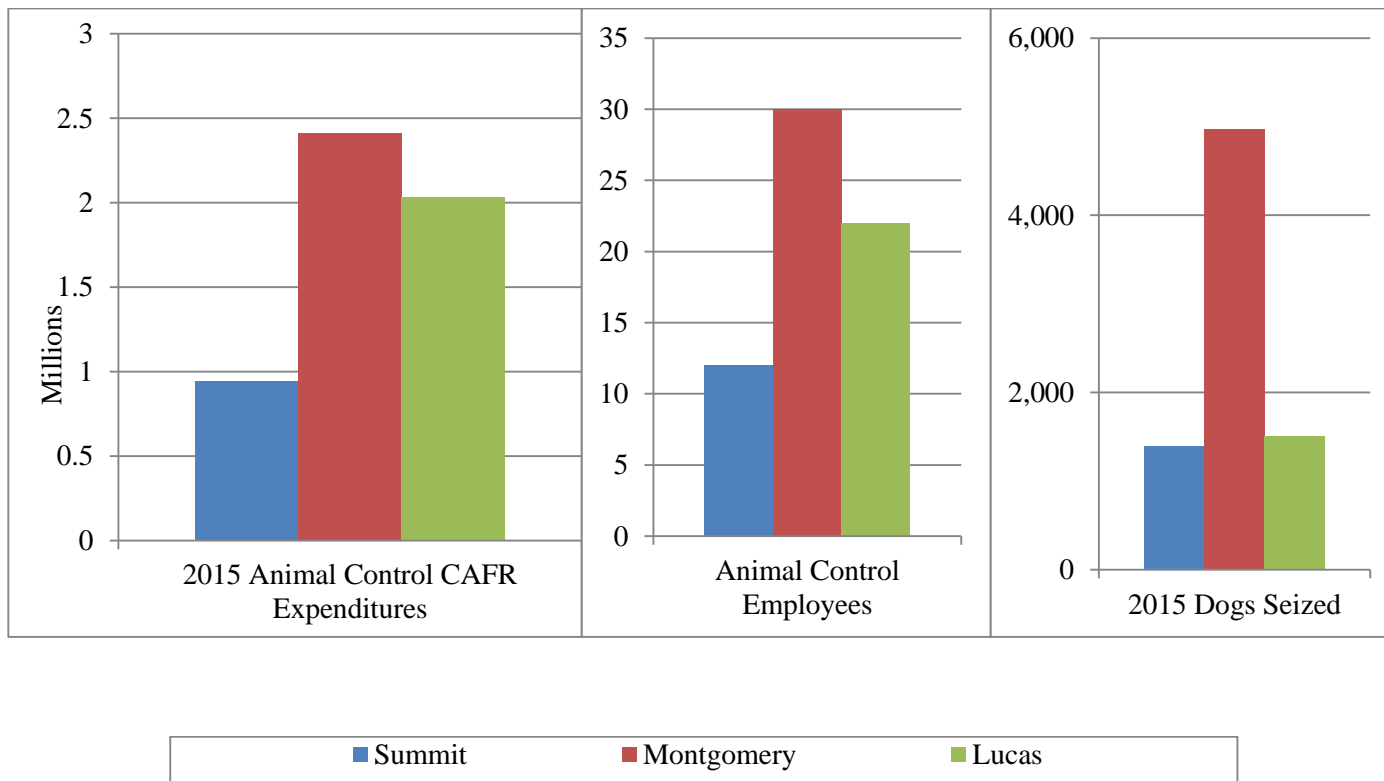


Summit County Executive Office

Department of Administrative Services

Animal Control Division

2016 Benchmarking

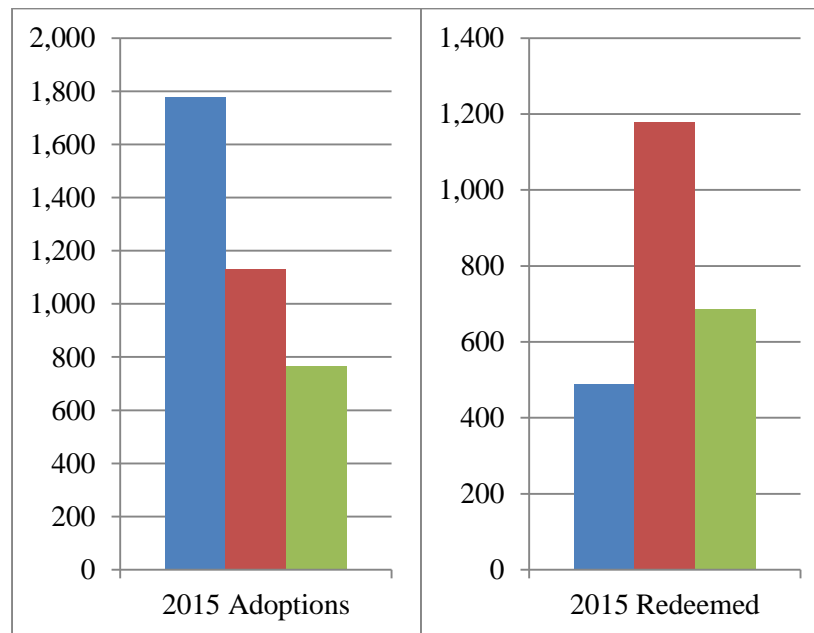


Summit County Executive Office

Department of Administrative Services

Animal Control Division

2016 Benchmarking



■ Summit

■ Montgomery

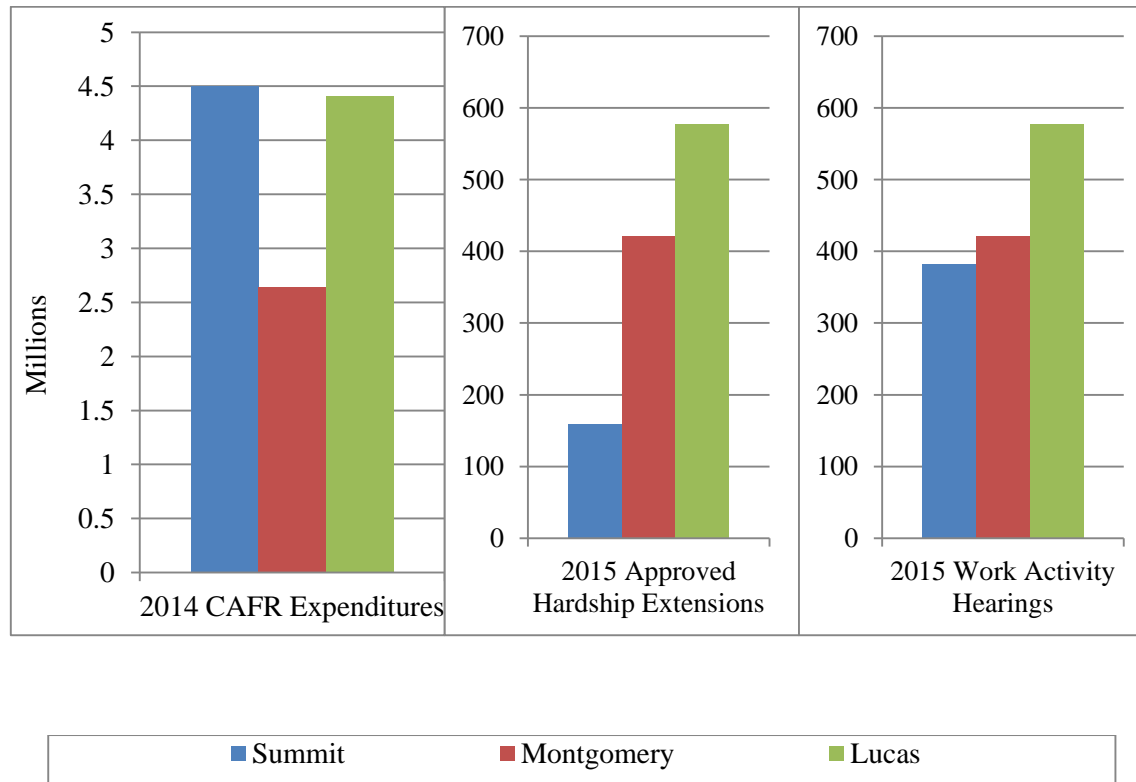
■ Lucas

Summit County Executive Office

Department of Job and Family Services

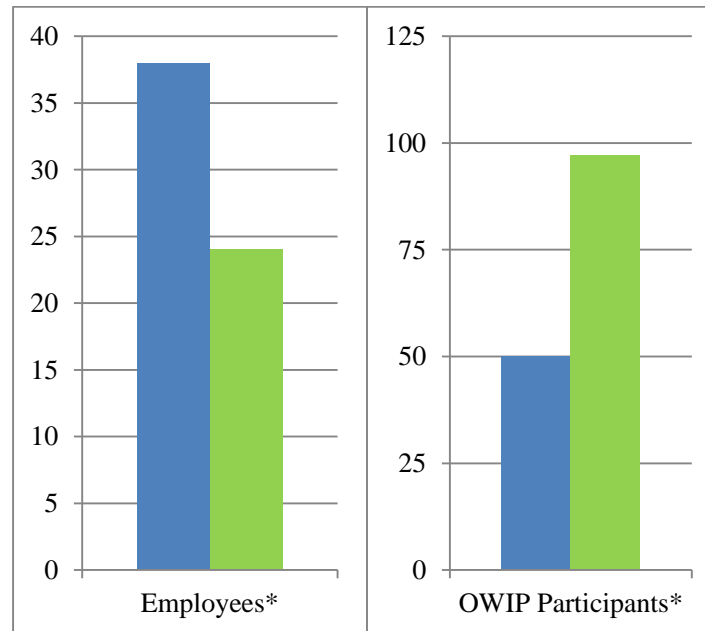
Workforce Development Division

2016 Benchmarking



Summit County Executive Office
Department of Job and Family Services
Workforce Development Division

2016 Benchmarking



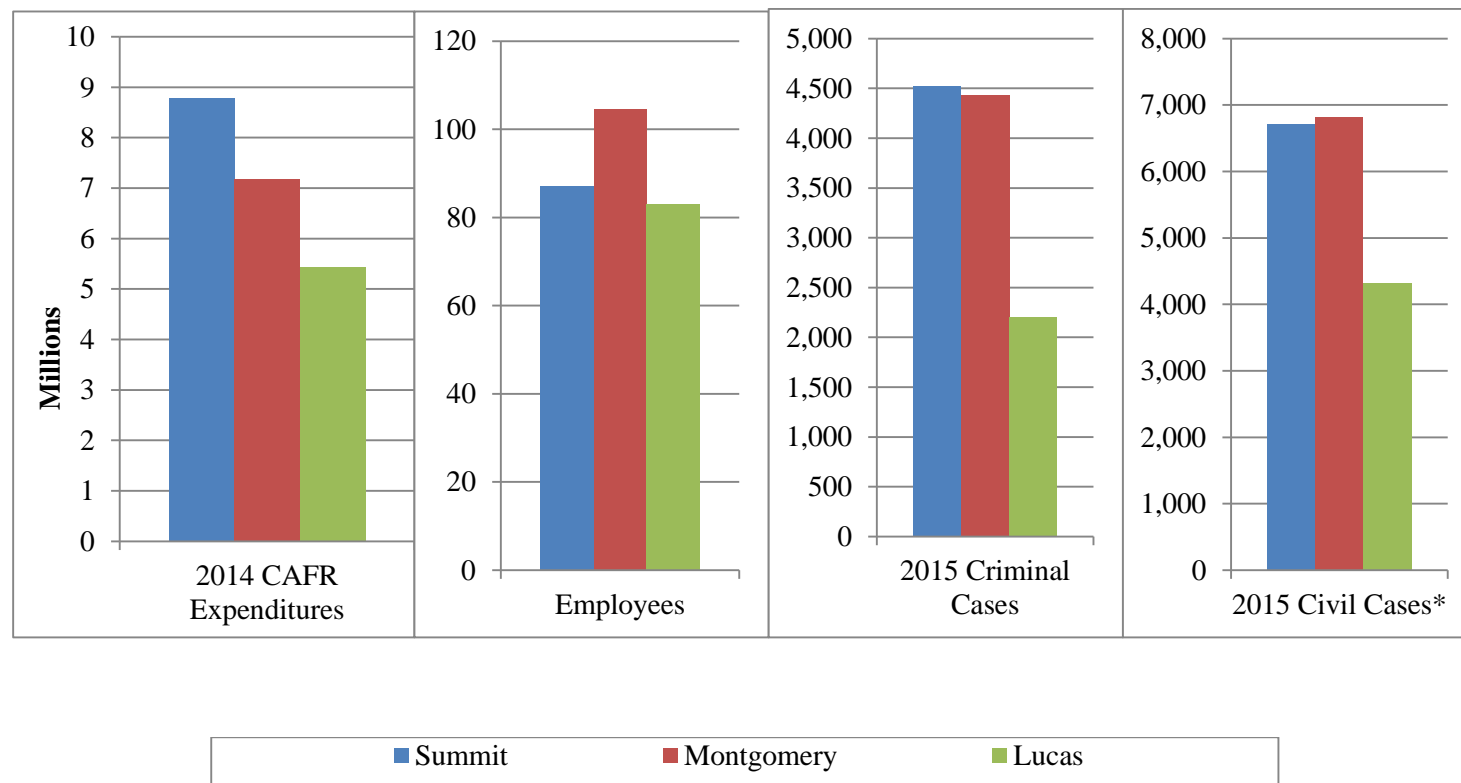
■ Summit ■ Montgomery ■ Lucas

* Information was not provided by Montgomery County.

Summit County Common Pleas Court

General Division

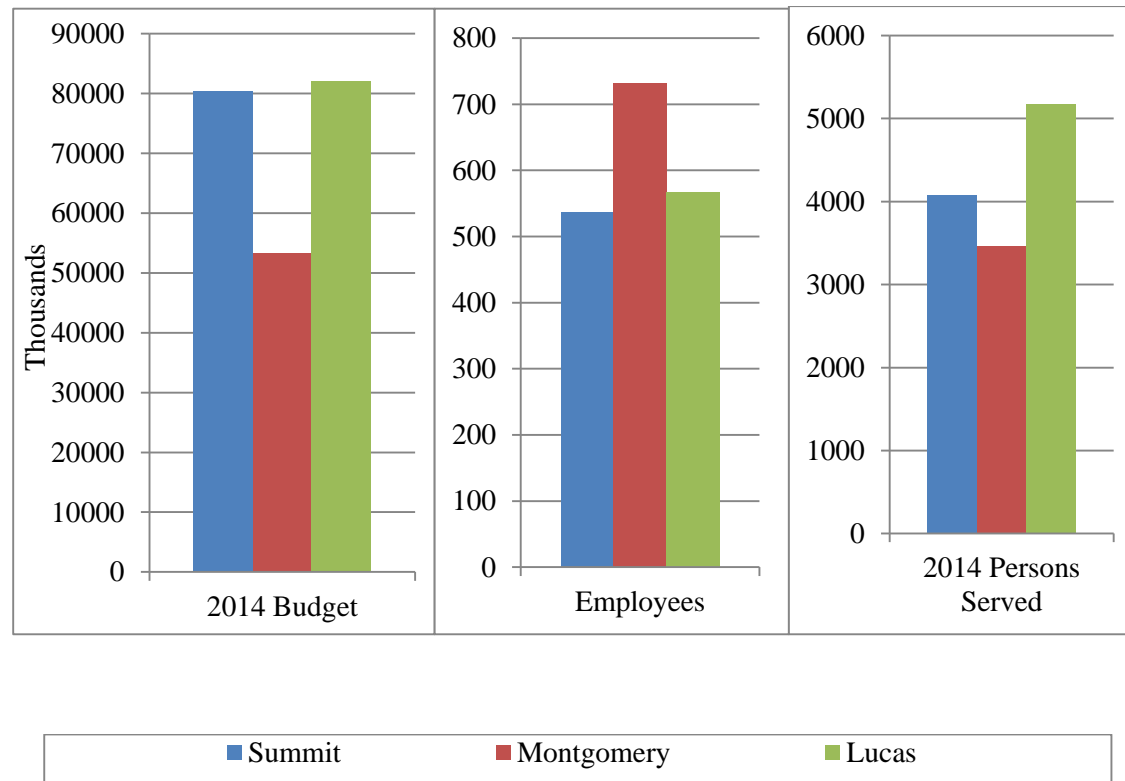
2016 Benchmarking



* Includes mediation and arbitration cases.

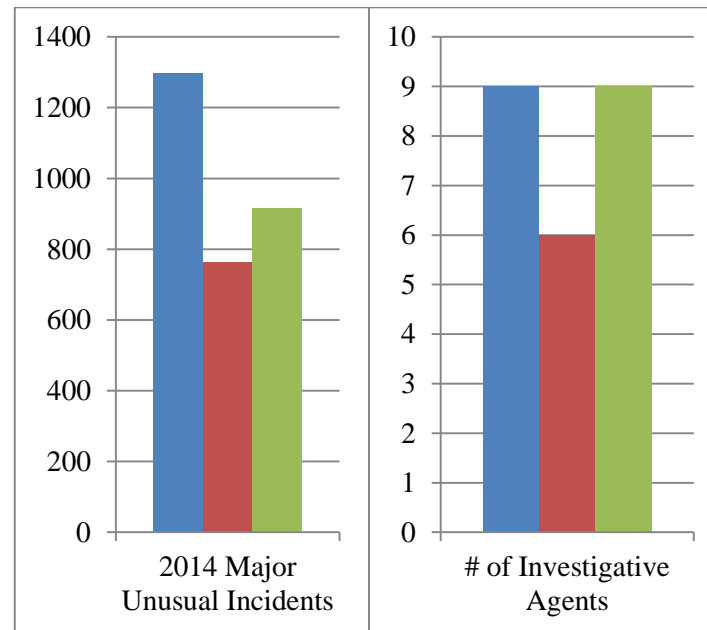
Summit County Developmental Disabilities

2015 Benchmarking



Summit County Developmental Disabilities

2015 Benchmarking (cont.)

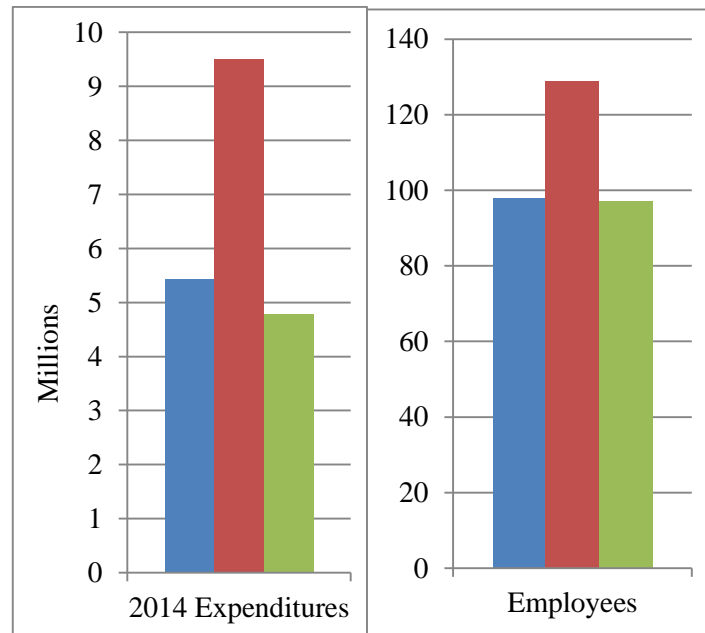


■ Summit ■ Montgomery ■ Lucas

Summit County Prosecutor's Office

Legal Division

2015 Benchmarking



■ Summit

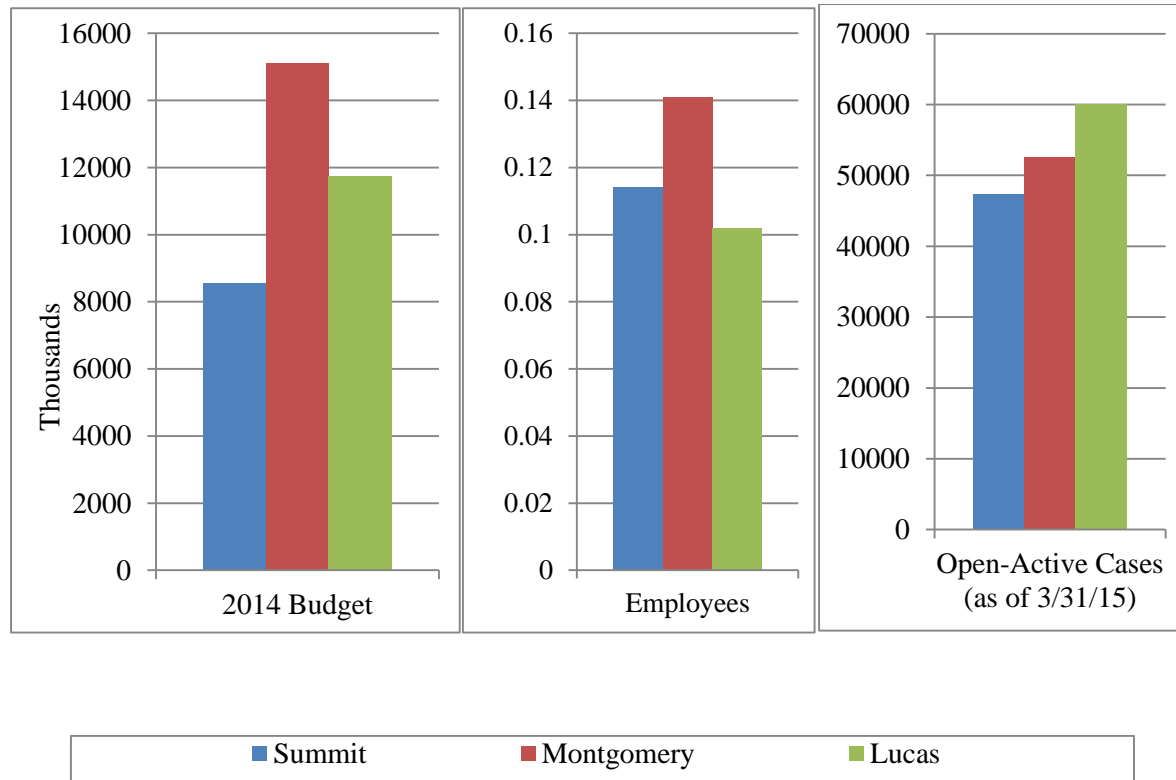
■ Montgomery

■ Lucas

Summit County Prosecutor's Office

Child Support Enforcement Agency

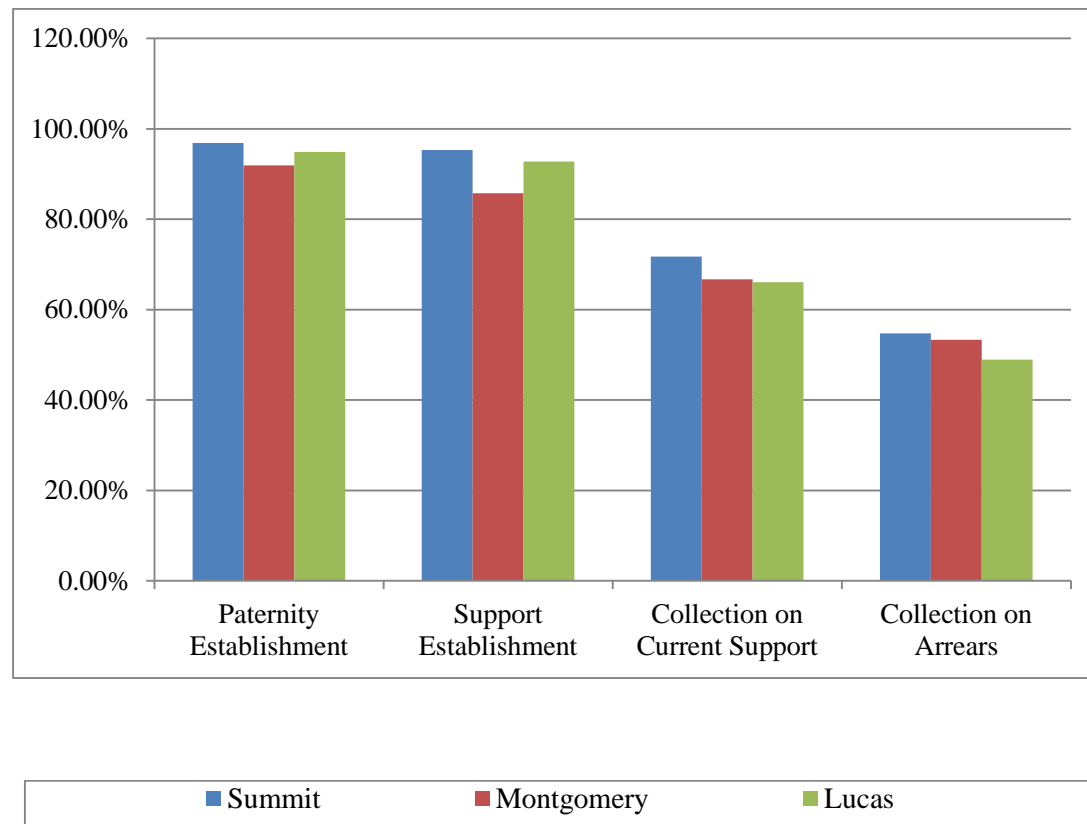
2015 Benchmarking



Summit County Prosecutor's Office

Child Support Enforcement Agency

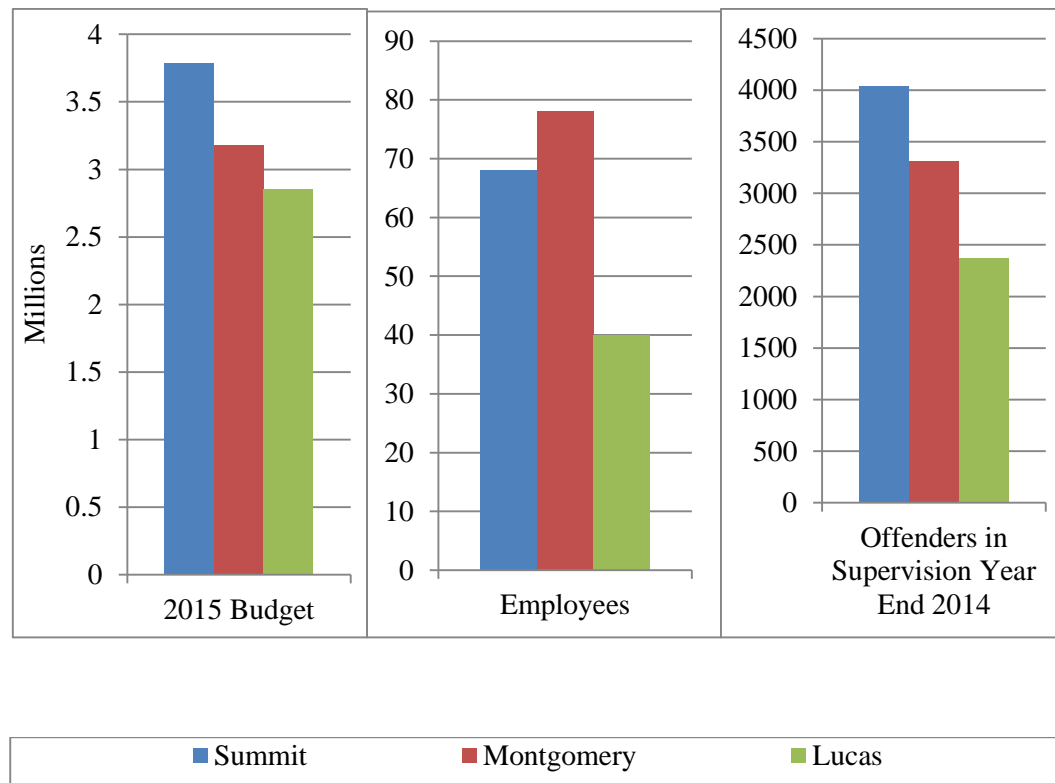
2015 Benchmarking (cont.)



Summit County Common Pleas Court

Adult Probation

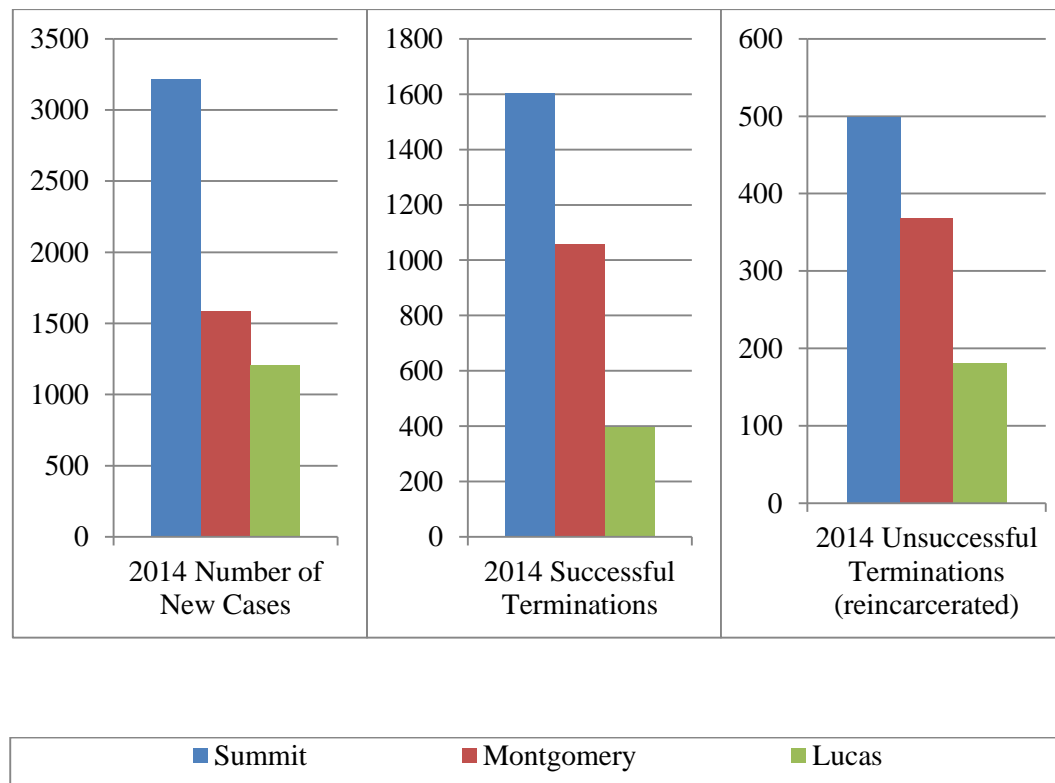
2015 Benchmarking



Summit County Common Pleas Court

Adult Probation

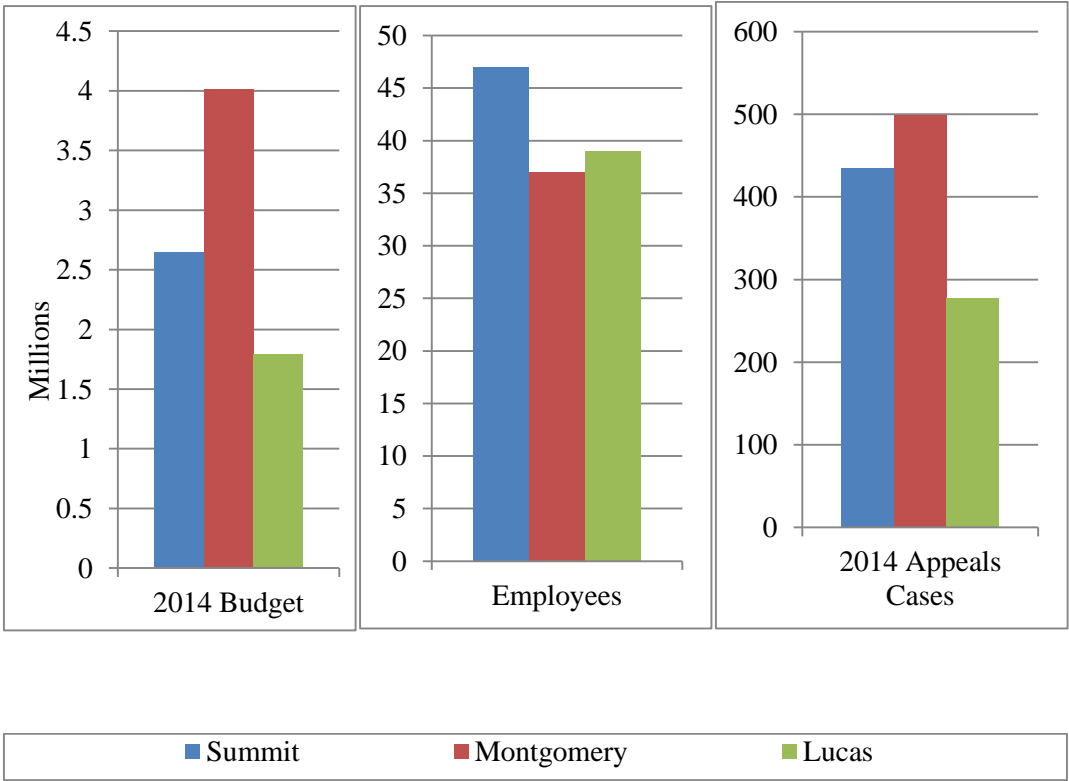
2015 Benchmarking (cont.)



Summit County Clerk of Courts

Legal Division

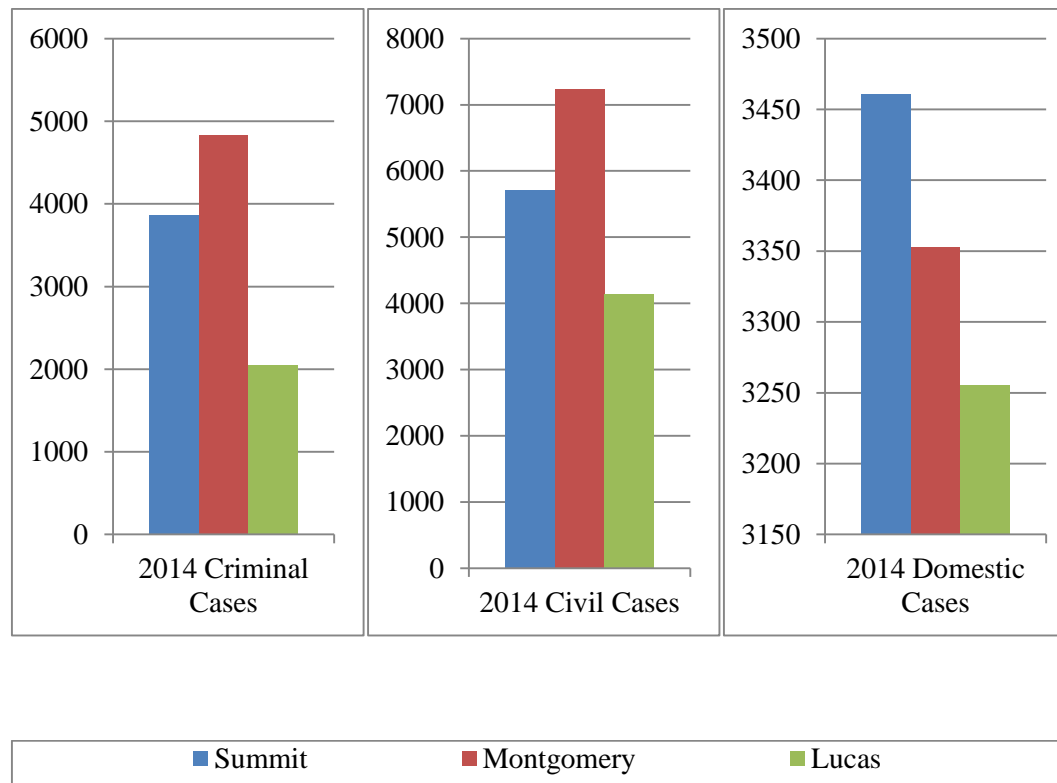
2015 Benchmarking



Summit County Clerk of Courts

Legal Division

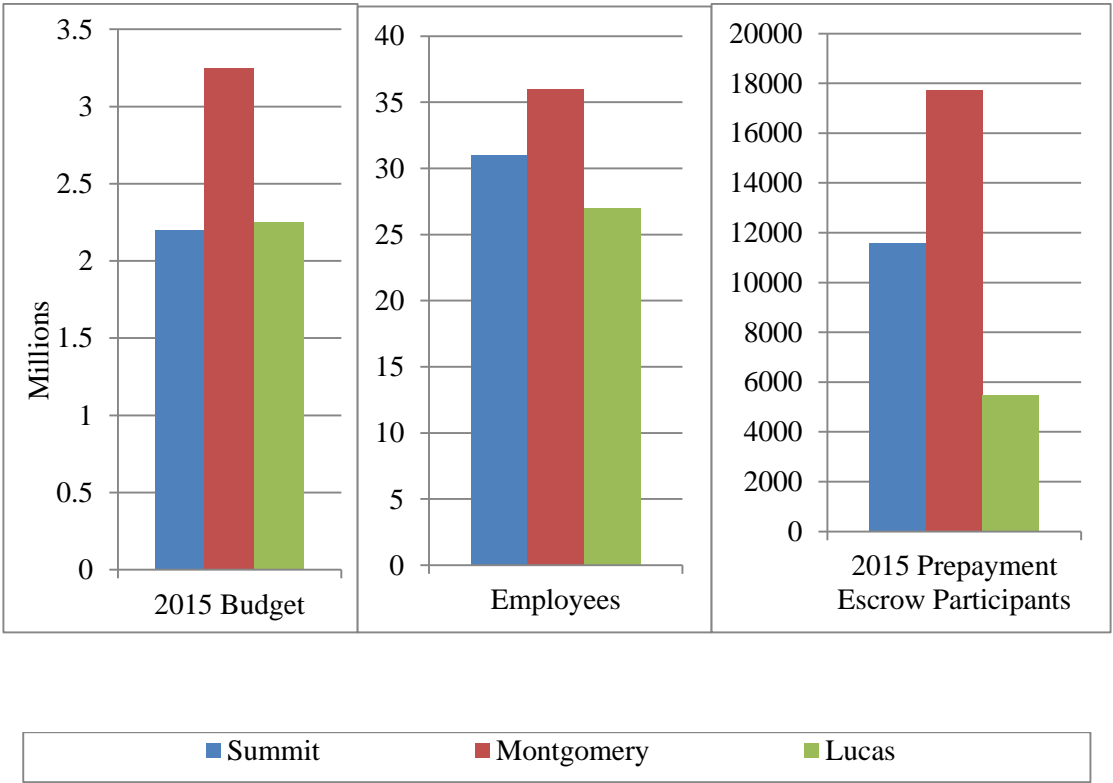
2015 Benchmarking (cont.)



Summit County Fiscal Office

Treasurer Division

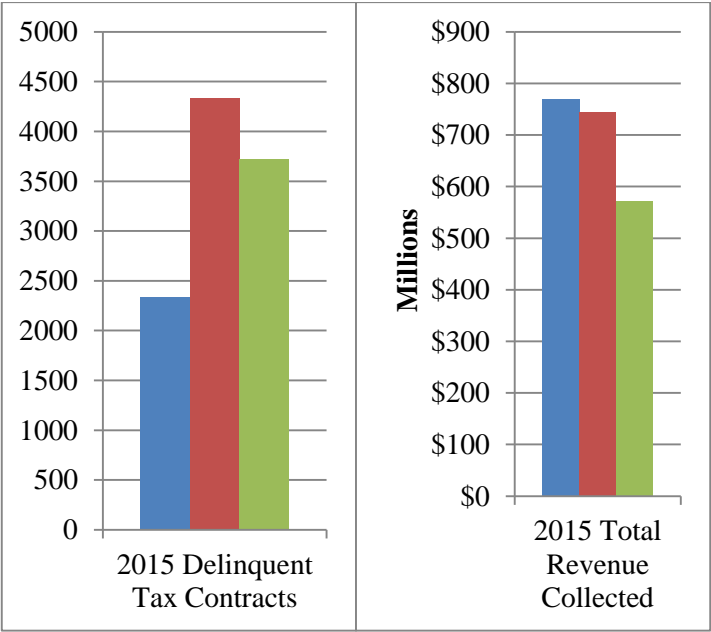
2015 Benchmarking



Summit County Fiscal Office

Treasurer Division

2015 Benchmarking (cont.)

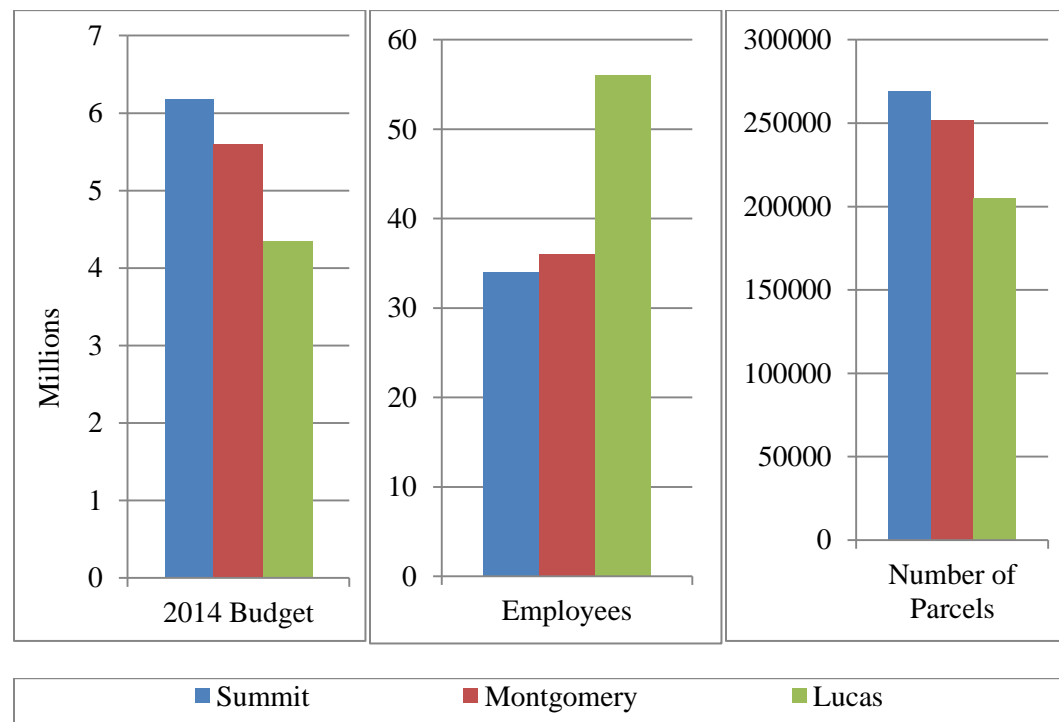


County of Summit

Fiscal Office

Real Estate Division

2015 Benchmarking





COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

APPENDIX



COUNTY OVERVIEW

MANAGEMENT STRUCTURE

ADMINISTRATIVE OFFICES

| | |
|-----------------------|-----------------------------|
| EXECUTIVE OFFICE..... | Ilene Shapiro |
| FISCAL OFFICE..... | Kristen M. Scalise CPA, CFE |
| PROSECUTOR..... | Sherri Bevan Walsh |
| SHERIFF..... | Steve Barry |
| CLERK OF COURTS..... | Sandra Kurt |
| ENGINEER..... | Alan Brubaker |

LEGISLATIVE AUTHORITY

COUNTY COUNCIL

| | |
|-----------------|-------------------|
| DISTRICT 1..... | Ron Koehler |
| DISTRICT 2..... | John Schmidt |
| DISTRICT 3..... | Gloria Rodgers |
| DISTRICT 4..... | Jeff Wilhite |
| DISTRICT 5..... | David Hamilton |
| DISTRICT 6..... | Jerry Feeman |
| DISTRICT 7..... | Tim Crawford |
| DISTRICT 8..... | Paula Prentice |
| AT-LARGE..... | John A. Donofrio |
| AT-LARGE..... | Clair Dickinson |
| AT-LARGE..... | Elizabeth Walters |

- In 1979 the voters of the County adopted a Charter, establishing the first charter form of county government in Ohio. The Charter became effective January 1, 1981. It replaced a statutory form of county government. The Charter currently provides for a County Executive and an 11-member County Council (the “Council”), comprised of three members elected at-large and eight members elected from the districts they represent. The general responsibilities of the County Executive are administrative, and the general responsibilities of the Council are legislative.
- In addition to the County Executive and the Council, there are five elected administrative officials of the County: the Fiscal Officer, Clerk of Courts, Engineer, Sheriff, and Prosecuting Attorney. Each of these officers is elected on a county-wide basis to a four year term of office, and each officer exercises independent authority within the limits of Ohio law and the County Charter.



COUNTY OF SUMMIT

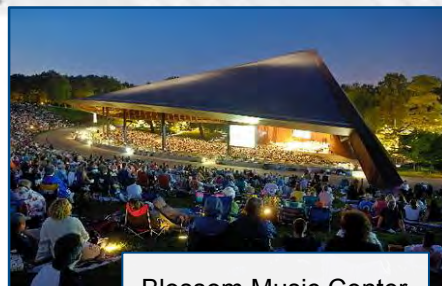
THE HIGH POINT OF OHIO

COUNTY OVERVIEW AND VISION

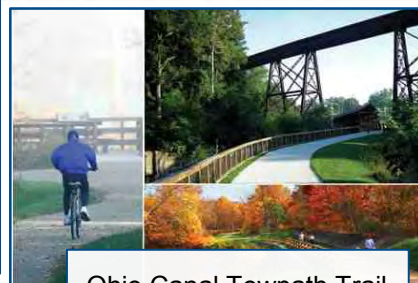
COMMUNITY AMENITIES



Cuyahoga Valley National Park



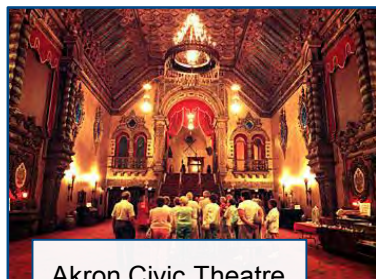
Blossom Music Center



Ohio Canal Towpath Trail



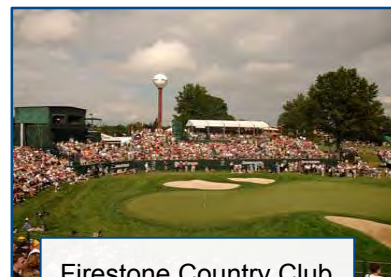
Stan Hywet Hall & Gardens



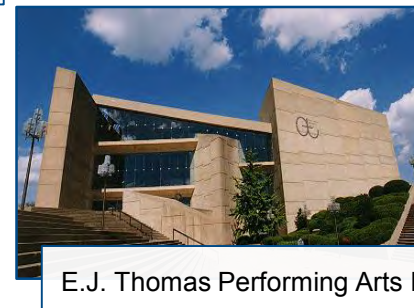
Akron Civic Theatre



Akron Art Museum



Firestone Country Club



E.J. Thomas Performing Arts Hall



All American Soapbox Derby



John S. Knight Convention Center



Akron Zoological Park



Canal Park

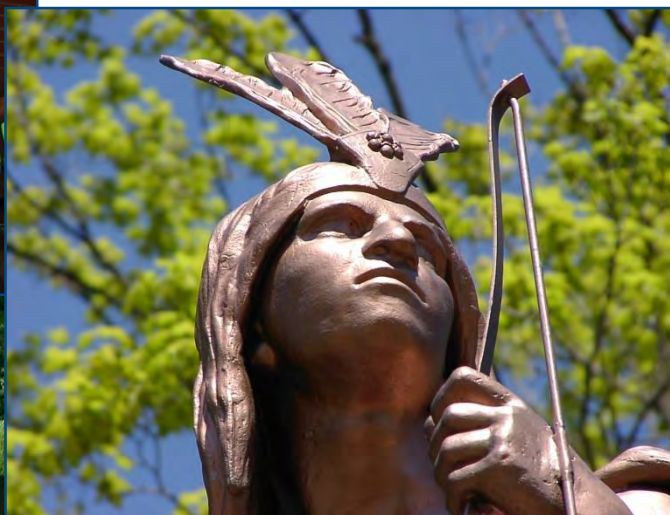


COUNTY OVERVIEW AND VISION

- Proactive and collaborative local government
- Leadership takes an active role
- Emphasis on public and private partnerships
- Focus on economic development and job creation
- Continuous improvement of County facilities
- Public and private consolidation and collaboration for economic savings
- Strong and prudent financial management
- Promotion of environmentally-friendly measures



A GREAT PLACE TO LIVE



POPULATION 545,931

Fourth largest county in Ohio
412.8 square miles





ECONOMIC DEVELOPMENT

- 1,100 firms throughout the County and region
- Akron and Summit County are “Polymer Valley”
- 35,000 employees in the region
- Largest number of Polymer companies in region
- University of Akron
 - College of Polymer Science & Polymer Engineering
 - Nation’s largest polymer program (by enrollment)
 - Ranked 2nd in the nation behind MIT (U.S. News & World Report)
 - Industry anchored by Goodyear Tire & Rubber Company, Bridgestone and A. Schulman Inc.



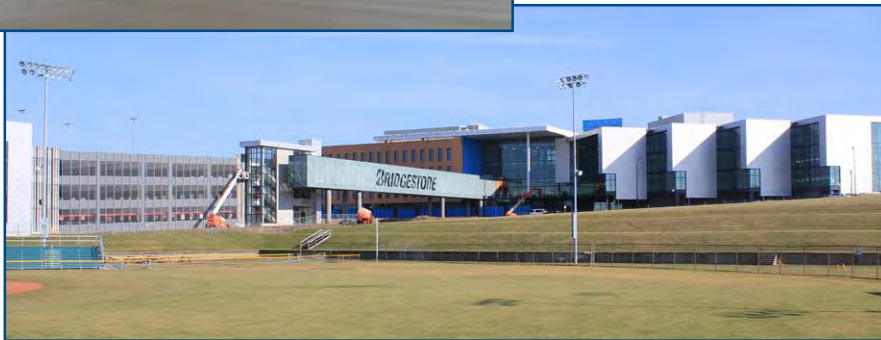


BRIDGESTONE PROJECT OVERVIEW

A \$70 million state-of-the-art 260,000 square foot Technical Center for Bridgestone Americas Tire Operations, Inc. in the City of Akron will be completed in 2012.



The County contributed \$7.3 million to the project, which will fund the construction of a new public parking deck and a portion of a skywalk between the deck and the Technical Center

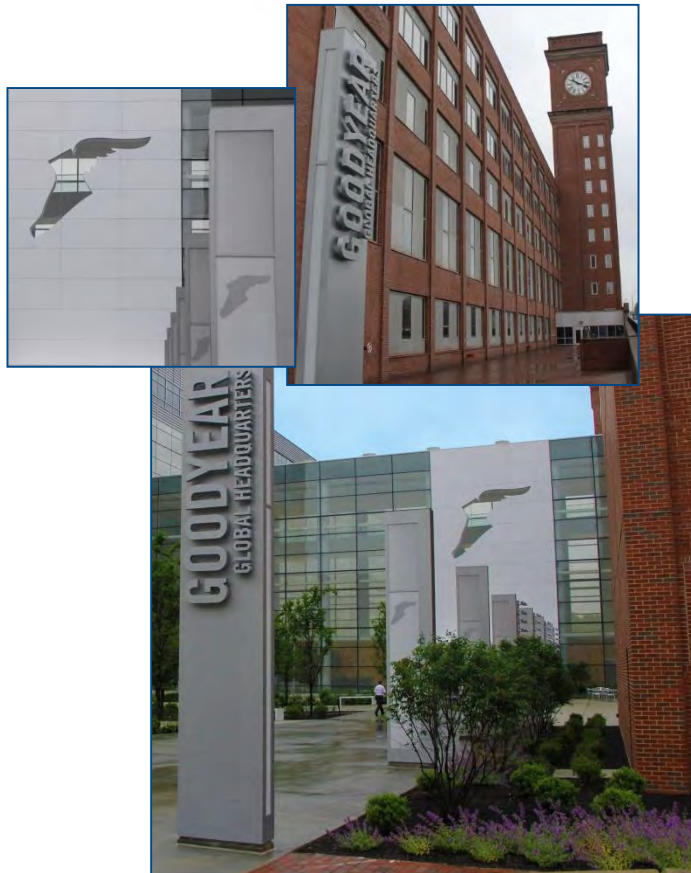


State and local incentives, totaling more than \$100MM, will result in a reconstruction of the neighboring infrastructure and a revitalization of the Firestone Park neighborhood.

Bridgestone has agreed to retain 1000 employees in Akron for the next 20 years



GOODYEAR PROJECT OVERVIEW



- Goodyear headquartered in Akron for over 100 years
- Employs over 3,000 workers and contractors
- Focus in Akron is research, development and innovation
- County, City, Port Authority and State partnered to keep Goodyear in Akron
- Redevelopment of Global and North American Headquarters
- \$220 million HQ, Tech Center and Parking Deck
- County commitment \$15,000,000
- Investment keeps Goodyear in Akron for 25+ years



ECONOMIC DRIVERS



- Strong, diverse employer base
- Solid transportation infrastructure
- Strong industry sectors
- Access to higher education and quality libraries



COUNTY OF SUMMIT

THE HIGH POINT OF OHIO

ECONOMIC DEVELOPMENT LARGE EMPLOYERS

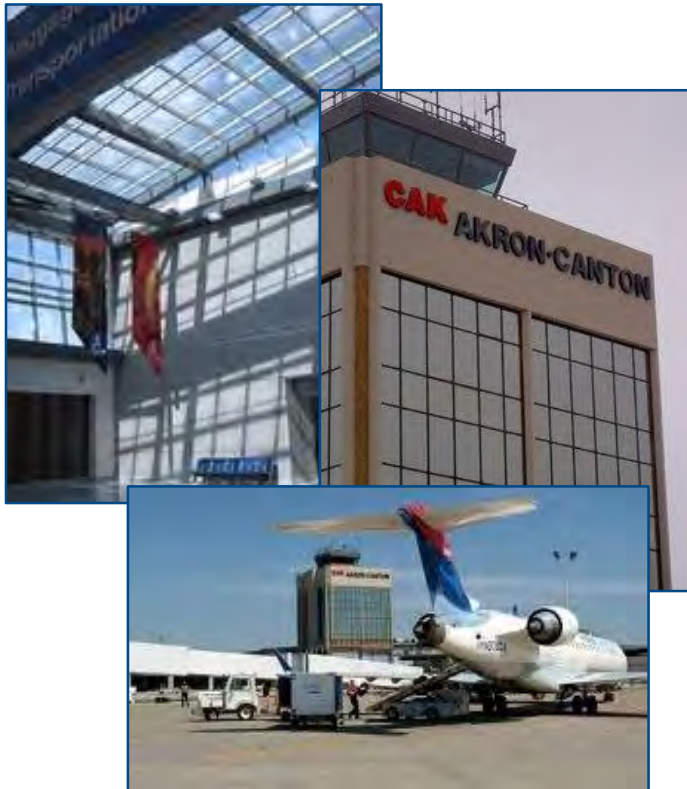
The County's largest employers are a diversified group representing health care, education, government, energy, manufacturing and retail sectors. This diversity helps stabilize against significant changes in employment by any one industry.

| <u>Company</u> | <u>Location</u> | <u>Employee</u> | <u>Industry</u> |
|-----------------------------------|-----------------|-----------------|-------------------------------------------------|
| Summa Health System | Akron | 5,956 | Medical Health Care Services |
| Cleveland Clinic Akron General | Akron | 3,840 | Medical Health Care Services |
| Akron Children's Hospital | Akron | 3,719 | Medical Health Care Services |
| Goodyear Tire & Rubber Co. | Akron | 3,000 | Tire Manufacturer |
| Summit County | Akron | 2,874 | Government |
| Sterling Jewelers Inc. | Akron | 2,870 | Retail Jewelry |
| Akron Public Schools | Akron | 2,755 | Elementary and Secondary Schools |
| FirstEnergy Corp. | Akron | 2,468 | Electric Utility |
| University of Akron | Akron | 2,342 | Higher Education |
| Time Warner Cable | Akron | 2,095 | Cable Utility |
| Babcock & Wilcox Co. | Barberton | 1,800 | Fabricated Plate Work |
| City of Akron | Akron | 1,777 | Government |
| Diebold Inc. | North Canton | 1,708 | ATMs & Electronics Equipment |
| Fred W. Albrecht Grocery Co. | Akron | 1,353 | Retail Food and Pharmacies |
| Jo-Ann Stores Inc. | Hudson | 1,216 | Fabric and craft retailer |
| InfoCision Management Corp. | Akron | 1,200 | Call Center |
| Bridgestone Americas Inc. | Akron | 1,150 | Tire manufacturer |
| Newell Rubbermaid | Mogadore | 980 | Consumer Products |
| AssuraMed | Twinsburg | 750 | Mail Order Medical Supplies |
| Stow-Munroe Falls City School | Stow | 632 | Elementary and Secondary Schools |
| FedEx Custom Critical Inc. | Uniontown | 628 | Transportation |
| Pepsi Beverages Co. | Twinsburg | 500 | Manufacturer, seller and distributor of PepsiCo |
| Meggitt Aircraft Braking Systems | Akron | 482 | Aircraft brakes, wheels, brake controls |
| Barberton City Schools | Barberton | 473 | Elementary and Secondary Schools |
| National Interstate Insurance Co. | Richfield | 450 | Specialty Insurance Products |
| Hudson City School District | Hudson | 441 | Elementary and Secondary Schools |
| Oriana House Inc. | Akron | 439 | Community Corrections and Chemical Dependency |
| Hattie Larlham | Twinsburg | 414 | Residential Care |
| City of Cuyahoga Falls | Cuyahoga | 375 | Government |
| Myers Industries Inc. | Akron | 295 | Polymer and Metal products |
| Akron-Summit County Public | Akron | 290 | Public Library |
| Omnova Solutions Inc. | Fairlawn | 150 | Specialty Chemicals |





ECONOMIC DEVELOPMENT CASE STUDY



| Year | Total Passengers |
|------|------------------|
| 2000 | 789,607 |
| 2001 | 702,792 |
| 2002 | 894,798 |
| 2003 | 1,164,755 |
| 2004 | 1,358,079 |
| 2005 | 1,434,233 |
| 2006 | 1,438,304 |
| 2007 | 1,391,836 |
| 2008 | 1,469,196 |
| 2009 | 1,449,269 |
| 2010 | 1,563,031 |
| 2011 | 1,670,000 |
| 2012 | 1,838,083 |
| 2013 | 1,724,676 |
| 2014 | 1,566,638 |
| 2015 | 1,545,997 |



- Premier airport serving NE Ohio
- Third Fastest growing airport in US
- Just completed an FAA funded runway and capital improvement project

Ohio County Profiles

Prepared by the Office of Research



Summit County

Established: Act - March 3, 1840
2015 Population: 541,968
Land Area: 412.8 square miles
County Seat: Akron City
Named for: Highest point along the Erie-Ohio Canal



Taxes

| | |
|--------------------------------|------------------|
| Taxable value of real property | \$11,023,983,490 |
| Residential | \$8,448,869,940 |
| Agriculture | \$106,836,780 |
| Industrial | \$330,044,870 |
| Commercial | \$2,134,510,080 |
| Mineral | \$3,721,820 |
| Ohio income tax liability | \$409,372,272 |
| Average per return | \$1,607.10 |

Land Use/Land Cover

| | Percent |
|-----------------------------------------|---------|
| Developed, Lower Intensity | 45.52% |
| Developed, Higher Intensity | 11.04% |
| Barren (strip mines, gravel pits, etc.) | 0.12% |
| Forest | 28.38% |
| Shrub/Scrub and Grasslands | 2.53% |
| Pasture/Hay | 5.17% |
| Cultivated Crops | 2.65% |
| Wetlands | 2.65% |
| Open Water | 1.93% |

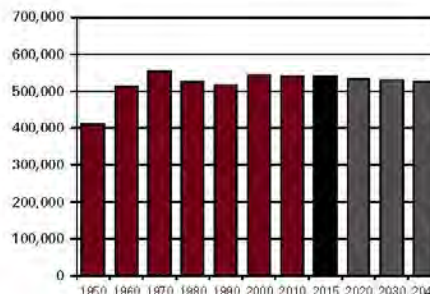
Largest Places

| | Est. 2015 | Census 2010 |
|-----------------------|-----------|-------------|
| Akron city | 197,542 | 199,092 |
| Cuyahoga Falls city | 49,146 | 49,581 |
| Stow city | 34,797 | 34,837 |
| Barberton city | 26,234 | 26,570 |
| Green city | 25,898 | 25,744 |
| Hudson city | 22,437 | 22,262 |
| Twinsburg city | 18,872 | 18,796 |
| Copley twp | 17,595 | 17,304 |
| Tallmadge city (part) | 17,223 | 17,282 |
| Springfield twp | 14,741 | 14,605 |

UB: Unincorporated balance

Total Population

| Census | | | Estimated | | |
|--------|--------|------|-----------|-----------|---------|
| 1800 | | 1910 | 108,253 | 2011 | 541,281 |
| 1810 | | 1920 | 286,065 | 2012 | 541,192 |
| 1820 | | 1930 | 344,131 | 2013 | 542,195 |
| 1830 | | 1940 | 339,405 | 2014 | 542,600 |
| 1840 | 22,580 | 1950 | 410,032 | 2015 | 541,968 |
| 1850 | 27,485 | 1960 | 513,589 | | |
| 1860 | 27,344 | 1970 | 553,371 | | |
| 1870 | 34,674 | 1980 | 524,472 | | |
| 1880 | 43,788 | 1990 | 514,990 | Projected | |
| 1890 | 54,089 | 2000 | 542,899 | 2020 | 534,150 |
| 1900 | 71,715 | 2010 | 541,781 | 2030 | 528,990 |
| | | | | 2040 | 523,190 |



| Population by Race | Number | Percent |
|-------------------------------|----------------|--------------|
| ACS Total Population | 541,464 | 100.0% |
| White | 434,336 | 80.2% |
| African-American | 77,257 | 14.3% |
| Native American | 949 | 0.2% |
| Asian | 12,733 | 2.4% |
| Pacific Islander | 107 | 0.0% |
| Other | 2,147 | 0.4% |
| Two or More Races | 13,935 | 2.6% |
| Hispanic (may be of any race) | 9,586 | 1.8% |
| Total Minority | 113,913 | 21.0% |

| Educational Attainment | Number | Percent |
|---------------------------|---------|---------|
| Persons 25 years and over | 372,056 | 100.0% |
| No high school diploma | 34,669 | 9.3% |
| High school graduate | 120,653 | 32.4% |
| Some college, no degree | 74,734 | 20.1% |
| Associate degree | 30,651 | 8.2% |
| Bachelor's degree | 72,406 | 19.5% |
| Master's degree or higher | 38,943 | 10.5% |

| Family Type by Employment Status | Number | Percent |
|-----------------------------------------------------|---------|---------|
| Total Families | 138,355 | 100.0% |
| Married couple, husband and wife in labor force | 54,380 | 39.3% |
| Married couple, husband in labor force, wife not | 19,904 | 14.4% |
| Married couple, wife in labor force, husband not | 8,205 | 5.9% |
| Married couple, husband and wife not in labor force | 17,675 | 12.8% |
| Male householder, in labor force | 7,057 | 5.1% |
| Male householder, not in labor force | 2,202 | 1.6% |
| Female householder, in labor force | 20,536 | 14.8% |
| Female householder, not in labor force | 8,396 | 6.1% |

| Household Income | Number | Percent |
|--------------------------------|-----------------|---------|
| Total Households | 220,710 | 100.0% |
| Less than \$10,000 | 17,462 | 7.9% |
| \$10,000 to \$19,999 | 25,452 | 11.5% |
| \$20,000 to \$29,999 | 23,735 | 10.8% |
| \$30,000 to \$39,999 | 22,708 | 10.3% |
| \$40,000 to \$49,999 | 20,828 | 9.4% |
| \$50,000 to \$59,999 | 18,233 | 8.3% |
| \$60,000 to \$74,999 | 23,217 | 10.5% |
| \$75,000 to \$99,999 | 25,887 | 11.7% |
| \$100,000 to \$149,999 | 25,961 | 11.8% |
| \$150,000 to \$199,999 | 8,765 | 4.0% |
| \$200,000 or more | 8,462 | 3.8% |
| Median household income | \$50,082 | |

Percentages may not sum to 100% due to rounding.

| Population by Age | Number | Percent |
|----------------------|-------------|---------|
| ACS Total Population | 541,464 | 100.0% |
| Under 5 years | 31,009 | 5.7% |
| 5 to 17 years | 88,936 | 16.4% |
| 18 to 24 years | 49,463 | 9.1% |
| 25 to 44 years | 133,102 | 24.6% |
| 45 to 64 years | 155,889 | 28.8% |
| 65 years and more | 83,065 | 15.3% |
| Median Age | 40.6 | |

| Family Type by Presence of Own Children Under 18 | Number | Percent |
|-----------------------------------------------------------|---------|---------|
| Total Families | 138,460 | 100.0% |
| Married-couple families with own children | 37,518 | 27.1% |
| Male householder, no wife present, with own children | 3,912 | 2.8% |
| Female householder, no husband present, with own children | 16,608 | 12.0% |
| Families with no own children | 80,422 | 58.1% |

| Poverty Status of Families By Family Type by Presence of Related Children | Number | Percent |
|---------------------------------------------------------------------------|---------|---------|
| Total Families | 138,460 | 100.0% |
| Family income above poverty level | 123,640 | 89.3% |
| Family income below poverty level | 14,820 | 10.7% |
| Married couple, with related children | 2,107 | 1.5% |
| Male householder, no wife present, with related children | 1,394 | 1.0% |
| Female householder, no husband present, with related children | 8,006 | 5.8% |
| Families with no related children | 3,313 | 2.4% |

| Ratio of Income To Poverty Level | Number | Percent |
|--------------------------------------------------|---------|---------|
| Population for whom poverty status is determined | 532,863 | 100.0% |
| Below 50% of poverty level | 36,748 | 6.9% |
| 50% to 99% of poverty level | 41,746 | 7.8% |
| 100% to 124% of poverty level | 22,252 | 4.2% |
| 125% to 149% of poverty level | 23,587 | 4.4% |
| 150% to 184% of poverty level | 32,979 | 6.2% |
| 185% to 199% of poverty level | 14,434 | 2.7% |
| 200% of poverty level or more | 361,117 | 67.8% |

| Geographical Mobility | Number | Percent |
|----------------------------------|---------|---------|
| Population aged 1 year and older | 535,665 | 100.0% |
| Same house as previous year | 475,862 | 88.8% |
| Different house, same county | 38,344 | 7.2% |
| Different county, same state | 13,849 | 2.6% |
| Different state | 5,940 | 1.1% |
| Abroad | 1,670 | 0.3% |

| Travel Time To Work | Number | Percent |
|---------------------------|--------------|---------|
| Workers 16 years and over | 243,452 | 100.0% |
| Less than 15 minutes | 71,391 | 29.3% |
| 15 to 29 minutes | 104,362 | 42.9% |
| 30 to 44 minutes | 42,646 | 17.5% |
| 45 to 59 minutes | 14,397 | 5.9% |
| 60 minutes or more | 10,656 | 4.4% |
| Mean travel time | 22.5 minutes | |

| Housing Units | Number | Percent |
|------------------------|---------|---------|
| Total housing units | 245,178 | 100.0% |
| Occupied housing units | 220,710 | 90.0% |
| Owner occupied | 147,956 | 67.0% |
| Renter occupied | 72,754 | 33.0% |
| Vacant housing units | 24,468 | 10.0% |

| Year Structure Built | Number | Percent |
|-----------------------|---------|---------|
| Total housing units | 245,178 | 100.0% |
| Built 2010 or later | 803 | 0.3% |
| Built 2000 to 2009 | 20,340 | 8.3% |
| Built 1990 to 1999 | 28,150 | 11.5% |
| Built 1980 to 1989 | 20,254 | 8.3% |
| Built 1970 to 1979 | 31,708 | 12.9% |
| Built 1960 to 1969 | 32,282 | 13.2% |
| Built 1950 to 1959 | 43,106 | 17.6% |
| Built 1940 to 1949 | 19,094 | 7.8% |
| Built 1939 or earlier | 49,441 | 20.2% |
| Median year built | 1963 | |

| Value for Specified Owner-Occupied Housing Units | Number | Percent |
|--------------------------------------------------|-----------|---------|
| Specified owner-occupied housing units | 147,956 | 100.0% |
| Less than \$20,000 | 4,173 | 2.8% |
| \$20,000 to \$39,999 | 3,565 | 2.4% |
| \$40,000 to \$59,999 | 8,621 | 5.8% |
| \$60,000 to \$79,999 | 15,951 | 10.8% |
| \$80,000 to \$99,999 | 17,297 | 11.7% |
| \$100,000 to \$124,999 | 18,896 | 12.8% |
| \$125,000 to \$149,999 | 15,681 | 10.6% |
| \$150,000 to \$199,999 | 26,066 | 17.6% |
| \$200,000 to \$299,999 | 23,284 | 15.7% |
| \$300,000 to \$499,999 | 11,405 | 7.7% |
| \$500,000 to \$999,999 | 2,435 | 1.6% |
| \$1,000,000 or more | 582 | 0.4% |
| Median value | \$133,700 | |

| House Heating Fuel | Number | Percent |
|----------------------------|---------|---------|
| Occupied housing units | 220,710 | 100.0% |
| Utility gas | 197,093 | 89.3% |
| Bottled, tank or LP gas | 2,117 | 1.0% |
| Electricity | 17,685 | 8.0% |
| Fuel oil, kerosene, etc | 1,800 | 0.8% |
| Coal, coke or wood | 759 | 0.3% |
| Solar energy or other fuel | 775 | 0.4% |
| No fuel used | 481 | 0.2% |

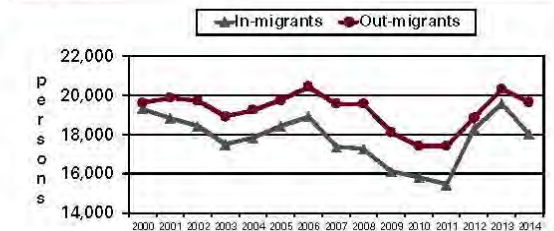
Percentages may not sum to 100% due to rounding.

| Gross Rent | Number | Percent |
|-------------------------------------------------------|--------|---------|
| Specified renter-occupied housing units | 72,754 | 100.0% |
| Less than \$100 | 396 | 0.5% |
| \$100 to \$199 | 1,192 | 1.6% |
| \$200 to \$299 | 3,314 | 4.6% |
| \$300 to \$399 | 2,922 | 4.0% |
| \$400 to \$499 | 3,872 | 5.3% |
| \$500 to \$599 | 8,581 | 11.8% |
| \$600 to \$699 | 10,348 | 14.2% |
| \$700 to \$799 | 9,303 | 12.8% |
| \$800 to \$899 | 8,599 | 11.8% |
| \$900 to \$999 | 7,762 | 10.7% |
| \$1,000 to \$1,499 | 10,535 | 14.5% |
| \$1,500 or more | 2,770 | 3.8% |
| No cash rent | 3,160 | 4.3% |
| Median gross rent | \$742 | |
| Median gross rent as a percentage of household income | 30.4 | |

| Selected Monthly Owner Costs for Specified Owner-Occupied Housing Units | Number | Percent |
|-------------------------------------------------------------------------|---------|---------|
| Specified owner-occupied housing units with a mortgage | 100,149 | 100.0% |
| Less than \$400 | 831 | 0.8% |
| \$400 to \$599 | 3,830 | 3.8% |
| \$600 to \$799 | 9,975 | 10.0% |
| \$800 to \$999 | 15,080 | 15.1% |
| \$1,000 to \$1,249 | 18,827 | 18.8% |
| \$1,250 to \$1,499 | 15,471 | 15.4% |
| \$1,500 to \$1,999 | 18,849 | 18.8% |
| \$2,000 to \$2,999 | 13,542 | 13.5% |
| \$3,000 or more | 3,744 | 3.7% |
| Median monthly owners cost | \$1,275 | |
| Median monthly owners cost as a percentage of household income | 21.6 | |

| Vital Statistics | Number | Rate |
|---------------------------------------------|--------|---------|
| Births / rate per 1,000 women aged 15 to 44 | 6,180 | 60.6 |
| Teen births / rate per 1,000 females 15-19 | 380 | 22.5 |
| Deaths / rate per 100,000 population | 5,755 | 1,061.9 |
| Marriages / rate per 1,000 population | 2,868 | 5.3 |
| Divorces / rate per 1,000 population | 1,545 | 2.9 |

Migration



Agriculture

| | |
|---------------------------------|--------------|
| Land in farms (acres) | 16,545 |
| Number of farms | 304 |
| Average size (acres) | 54 |
| Total cash receipts | \$11,284,000 |
| Per farm | \$37,118 |
| Receipts for crops | \$9,784,000 |
| Receipts for livestock/products | \$1,499,000 |

Education

| | |
|-------------------------------------|----------|
| Public schools buildings | 148 |
| Students (Average Daily Membership) | 73,759 |
| Teachers (Full Time Equivalent) | 4,635.3 |
| Expenditures per student | \$10,961 |
| Graduation rate | 83.6 |
| Non-public schools | 39 |
| Students | 10,577 |
| 4-year public universities | 1 |
| Branches | 0 |
| 2-year public colleges/satellites | 0 |
| Private universities and colleges | 0 |
| Public libraries (Main / Branches) | 7 / 20 |

Transportation

| | |
|--------------------------------------------|-----------------|
| Registered motor vehicles | 515,706 |
| Passenger cars | 390,175 |
| Noncommercial trucks | 45,428 |
| Total license revenue | \$12,926,903.87 |
| Interstate highway miles | 90.34 |
| Turnpike miles | 13.61 |
| U.S. highway miles | 5.85 |
| State highway miles | 184.96 |
| County, township, and municipal road miles | 2,782.37 |
| Commercial airports | 4 |

Health Care

| | |
|----------------------------------------------|-------|
| Physicians (MDs & DOs) | 1,883 |
| Registered hospitals | 10 |
| Number of beds | 2,715 |
| Licensed nursing homes | 45 |
| Number of beds | 4,287 |
| Licensed residential care | 35 |
| Number of beds | 3,125 |
| Persons with health insurance (Aged 0 to 64) | 90.7% |
| Adults with insurance (Aged 18 to 64) | 89.1% |
| Children with insurance (Aged Under 19) | 95.2% |

Voting

| | |
|-----------------------------|---------|
| Number of registered voters | 357,565 |
| Voted in 2014 election | 139,640 |
| Percent turnout | 39.1% |

Communications

| | |
|---------------------|---------|
| Television stations | 2 |
| Radio stations | 6 |
| Daily newspapers | 2 |
| Circulation | 97,713 |
| Weekly newspapers | 8 |
| Circulation | 104,860 |

Crime

| | |
|-----------------------------------------------|--------|
| Total crimes reported in Uniform Crime Report | 18,178 |
| Violent crime | 1,882 |
| Property crime | 16,176 |
| Arson | 120 |

Finance

| | |
|-------------------------------------------|--------------|
| FDIC insured financial institutions (HQs) | 3 |
| Assets (000) | \$25,827,171 |
| Branch offices | 165 |
| Institutions represented | 21 |

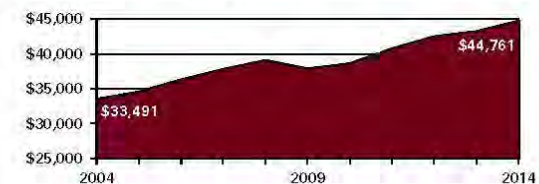
Transfer Payments

| | |
|----------------------------------------------------------------------------|------------------|
| Total transfer payments | \$4,614,351,000 |
| Payments to individuals | \$4,503,837,000 |
| Retirement and disability | \$1,672,234,000 |
| Medical payments | \$2,095,464,000 |
| Income maintenance (Supplemental SSI, family assistance, food stamps, etc) | \$459,660,000 |
| Unemployment benefits | \$48,169,000 |
| Veterans benefits | \$99,619,000 |
| Federal education and training assistance | \$90,292,000 |
| Other payments to individuals | \$38,399,000 |
| Total personal income | \$24,258,142,000 |
| Dependency ratio | 19.0% |
| (Percent of income from transfer payments) | |

State Parks, Forests, Nature Preserves, Scenic Waterways, And Wildlife Areas

| | |
|------------------|----------|
| Areas/Facilities | 14 |
| Acreage | 2,938.48 |

Per Capita Personal Income



Civilian Labor Force

| | 2011 | 2012 | 2013 | 2014 | 2015 |
|----------------------|---------|---------|---------|---------|---------|
| Civilian labor force | 276,600 | 272,300 | 271,600 | 272,200 | 272,900 |
| Employed | 251,500 | 252,000 | 250,900 | 256,200 | 259,400 |
| Unemployed | 25,100 | 20,300 | 20,700 | 16,000 | 13,500 |
| Unemployment rate | 9.1 | 7.5 | 7.6 | 5.9 | 4.9 |

Establishments, Employment, and Wages by Sector: 2014

| Industrial Sector | Number of Establishments | Average Employment | Total Wages | Average Weekly Wage |
|-------------------------------------|--------------------------|--------------------|------------------|---------------------|
| Private Sector | 13,564 | 231,696 | \$10,505,480,743 | \$872 |
| Goods-Producing | 1,972 | 39,744 | \$2,188,271,119 | \$1,059 |
| Natural Resources and Mining | 30 | 178 | \$8,396,274 | \$906 |
| Construction | 1,022 | 10,004 | \$543,501,634 | \$1,045 |
| Manufacturing | 920 | 29,562 | \$1,636,373,211 | \$1,064 |
| Service-Providing | 11,593 | 191,952 | \$8,317,209,624 | \$833 |
| Trade, Transportation and Utilities | 3,175 | 52,275 | \$2,086,094,716 | \$767 |
| Information | 194 | 3,484 | \$202,843,130 | \$1,120 |
| Financial Services | 1,294 | 11,296 | \$666,809,657 | \$1,135 |
| Professional and Business Services | 2,608 | 45,173 | \$2,757,413,996 | \$1,174 |
| Education and Health Services | 1,708 | 45,602 | \$1,974,587,622 | \$833 |
| Leisure and Hospitality | 1,343 | 25,790 | \$395,644,701 | \$295 |
| Other Services | 1,234 | 8,268 | \$232,394,173 | \$541 |
| Federal Government | | 1,968 | \$129,558,299 | \$1,266 |
| State Government | | 4,919 | \$270,598,367 | \$1,058 |
| Local Government | | 21,532 | \$987,314,407 | \$882 |

Private Sector total includes Unclassified establishments not shown

Change Since 2009

| | | | | |
|-------------------------------------|--------|--------|--------|-------|
| Private Sector | -5.1% | 3.3% | 15.1% | 11.4% |
| Goods-Producing | -11.4% | 3.8% | 13.2% | 9.1% |
| Natural Resources and Mining | 7.1% | -19.1% | -19.7% | -0.8% |
| Construction | -16.8% | 5.9% | 29.2% | 21.9% |
| Manufacturing | -5.2% | 3.3% | 8.9% | 5.3% |
| Service-Producing | -3.9% | 3.2% | 15.6% | 12.0% |
| Trade, Transportation and Utilities | -6.8% | 2.6% | 11.6% | 8.6% |
| Information | -2.0% | -8.2% | 1.7% | 10.8% |
| Financial Services | -6.2% | -0.4% | 17.4% | 17.9% |
| Professional and Business Services | -3.5% | 4.2% | 19.6% | 14.8% |
| Education and Health Services | 2.5% | 2.6% | 13.3% | 10.5% |
| Leisure and Hospitality | -1.0% | 7.8% | 26.1% | 17.1% |
| Other Services | -4.6% | 2.2% | 19.2% | 16.6% |
| Federal Government | | 1.3% | 11.9% | 10.4% |
| State Government | | -2.4% | 3.0% | 5.5% |
| Local Government | | -10.6% | -3.0% | 8.6% |

Business Numbers

| | 2011 | 2012 | 2013 | 2014 | 2015 |
|-------------------|--------|--------|--------|--------|--------|
| Business starts | 875 | 1,067 | 823 | 940 | 828 |
| Active businesses | 10,616 | 10,486 | 10,437 | 10,337 | 10,276 |

Residential Construction

| | 2011 | 2012 | 2013 | 2014 | 2015 |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|
| Total units | 527 | 440 | 435 | 471 | 561 |
| Total valuation ('000) | \$93,907 | \$95,830 | \$109,538 | \$130,149 | \$143,247 |
| Total single-unit bldgs | 476 | 437 | 435 | 471 | 561 |
| Average cost per unit | \$193,655 | \$218,719 | \$251,813 | \$276,325 | \$255,342 |
| Total multi-unit bldg units | 51 | 3 | 0 | 0 | 0 |
| Average cost per unit | \$33,866 | \$83,333 | \$0 | \$0 | \$0 |

Major & Notable Employers

| | |
|------------------------------------|---------|
| Akron City Schools | Govt |
| Akron General Health System | Serv |
| Children's Hospital Medical Center | Serv |
| Diebold Inc | Mfg |
| FirstEnergy Corp | Utility |
| Goodyear Tire & Rubber Co | Mfg |
| Jo-Ann Stores Inc | Trade |
| McDermott Intl/Babcock & Wilcox | Mfg |
| Signet Group plc/Sterling Inc | Trade |
| Summa Health System | Serv |
| University of Akron | Govt |

COUNTY OF SUMMIT CODIFIED ORDINANCES - Relevant Sections pertaining to County Budget

SECTION 2.03 POWERS AND DUTIES OF THE COUNTY EXECUTIVE.

The County Executive shall have all the powers and duties of an administrative nature under this Charter and responsibility for the day-to-day running of the departments, offices and agencies of County government under his or her jurisdiction and control. Such powers and duties include, but are not limited to, the following:

(Amended 11-8-05.)

(1) To appoint, suspend, discipline and remove all county personnel except those who, as provided by general law, are under the jurisdiction of officers, boards, agencies, commissions and authorities of a county other than the board of county commissioners, and except those who are appointed by the County Council pursuant to Section 3.03(l) of this Charter.

(Amended 11-5-91.)

(2) To appoint officers and members of boards, agencies, commissions and authorities required by general law to be appointed by boards of county commissioners and of such additional boards, commissions, agencies and authorities as may hereafter be created pursuant to this Charter. No such appointment shall be effective until confirmed by the County Council, but if the County Council shall fail to act on an appointment within sixty days, it shall become effective without such approval. The County Executive shall use good faith efforts to reflect the diversity of the people of the County in appointing such officers and members.

(Amended 11-4-97.)

(3) To approve or veto any ordinance or resolution as provided in Section 3.04 of this Charter.

(4) To serve, in person or by his delegate, as a member of the County Board of Revision.

(5) To execute contracts, conveyances and evidences of indebtedness on behalf of the County.

(6) To attend meetings of the County Council and take part in the discussion of all matters before County Council.

(7) To introduce ordinances and resolutions for consideration by the County Council and otherwise to make recommendations for actions to be taken by the County.

(8) To submit to the County Council a proposed operating budget for each fiscal year which shall contain at least the following:

(a) A statement of estimated revenues from all sources, including fund balances from the preceding year;

(b) A statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding estimated revenues for such year;

(c) A schedule of estimated revenues and proposed expenditures for each County department, office, agency, authority, board and commission, on a quarterly or more frequent basis; and

(d) A summary of the contents of the proposed operating budget.

(9) To submit annually to the County Council a capital improvements program which shall contain at least the following:

(a) The capital improvements scheduled for, or proposed to be undertaken within, the current fiscal year, together with the estimated cost of each improvement and the proposed or established method of financing;

(b) The capital improvements proposed for the five years next succeeding the current fiscal year, together with the estimated cost of each improvement and the proposed or established method of financing; and

(c) A summary of the detailed contents of the program.

(d) A five year debt management projection for capital improvements.
(Added (d) 11-5-91.)

(10) To submit a written message to the County Council accompanying the proposed operating budget and capital improvements program explaining the budget both in fiscal terms and in terms of work to be done, outlining the proposed financial policies of the County for the current fiscal year and describing the important features of the budget. The message shall include any proposals for major changes in financial policies and in expenditures, appropriations and revenues as compared with the preceding fiscal year and the reasons for such proposals, and an itemization and explanation of each proposed capital improvement.

The operating budget and capital improvements program and accompanying message shall be submitted to the County Council by February 15 of each year.

(11) To conduct collective bargaining regarding uniform wages and compensatory benefits with any recognized employee bargaining unit and administer uniform personnel procedures for all County employees of the County Fiscal Officer, Clerk of the Court of Common Pleas, Medical Examiner, County Engineer, Prosecuting Attorney, Sheriff, County Council and County Executive.
(Amended 11-6-01.)

(12) To submit to the County Council annually a five year financial forecast for the general operating funds of the County.
(Added (12) 11-5-91.)

183.03 ANNUAL OPERATING BUDGET.

(a) On or before November 15 of each year the Executive, if in receipt of the official certificate of estimated resources from the Summit County Budget Commission by September 1 of each year in accordance with Section 183.02(c), should submit to Council either a proposed temporary or permanent operating budget for the next fiscal year which shall contain at least the following:

- (1) A statement of estimated revenues from all sources;
- (2) A statement of proposed expenditures shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding the estimated resources;
- (3) A schedule of estimated revenues and proposed expenditures for each department, office, agency, authority, board and commission on a quarterly basis; and
- (4) A summary of the contents of the proposed operating budget.

(b) On or before October 15 of each year the Executive shall meet with each department, office, agency, authority, board and commission to discuss their estimated revenues and budgetary needs for the following year.

(c) Prior to October 15 of each year and before the Executive's meeting with the Court of Common Pleas, Domestic, General, Juvenile, and Probate Divisions, each division of the Common Pleas Court shall submit a written request for an appropriation for the following year setting forth estimated administrative expenses that the judge or administrative judge considers reasonably necessary for the operation of such division as provided by general law.

(d) In meetings open to the public with notice being given as provided by general law, Council shall review the budget prepared by the Executive for the following year with the Executive and each affected department, office, agency, authority, board and commission and complete the review by December 15 of each year.

(e) Prior to the close of the hearing process, a public hearing shall be held by Council with respect to the budget requests of the divisions of the Courts of Common Pleas.

(f) The Clerk of Council shall notify each division of its hearing at least ten (10) days in advance.

(g) On or before the last regularly scheduled meeting of each year Council shall adopt a temporary or permanent budget and any appropriation measure for the following year.

(h) The Council at that time shall adopt a budget for each division of the Common Pleas Court that is determined, after a public hearing and considering the request of the division, to be reasonably necessary to meet all the administrative expenses of such division.

(i) If a permanent operating budget for the following year has not been proposed or, if proposed, adopted by December 31 of each year, then on or before February 15 of each year the Executive shall submit to Council a proposed permanent operating budget for that fiscal year.

(j) This proposed permanent operating budget shall contain at least the following:

(1) A statement of estimated resources from all sources, including fund balances from the previous year;

(2) A statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding estimated revenues for such year;

(3) A schedule of estimated revenues and proposed expenditures for each County department, office, agency, authority, board and commission, on a quarterly basis; and

(4) A summary of the contents of the proposed permanent operating budget.

(k) On or before April 1 of each year, Council shall adopt a permanent operating budget and any appropriation measure for that fiscal year which shall not exceed the latest amended official certificate of estimated resources certified by the Budget Commission, or in the case of an appeal as provided by general law, the State Board of Tax Appeals.

(l) As part of any annual appropriation measure, or amendment thereto, Council shall adopt a spending plan setting forth a quarterly schedule of expenses and expenditures of all appropriations for the fiscal year from the general fund budget, classified to set forth separately a quarterly schedule of expenses and expenditures for each department, office, agency, authority, board and commission, and within each, the amount appropriated for personal services, including employee salaries and fringe benefits. Each department, office, agency, authority, board and commission shall be limited in its expenses and expenditures of funds appropriated from the general fund during any quarter by the schedule established in the spending plan, which shall serve as a limitation during that quarter on making contracts or giving of orders involving the expenditure of funds during that quarter.

(Ord. 87-692. Approved 11-18-87.)

130.03 AMENDMENT OF LINE ITEM APPROPRIATIONS AND FUND TRANSFERS.

(a) The County Executive is hereby authorized to approve and authorize the transfer of funds from one line item appropriation to another line item appropriation by executive order in accord with the following:

(1) No transfer to or from a line item shall be approved which would cause the total amount of transfers to or from the line item in any one fiscal year to exceed thirty percent (30%) of the total line item appropriation for the fiscal year.

(Ord. 81-126. Approved 3-17-81.)

(2) No transfer(s) to or from a line item appropriation for salaries shall be approved which would be in excess of ten thousand dollars (\$10,000) in the aggregate to or from the salary appropriation. The thirty percent (30%) provision in subsection (a)(1) hereof would not apply to the salary line item itself.

(Ord. 91-533. Approved 8-8-91.)

(3) No transfer shall be approved which reduces the line item appropriation below an amount sufficient to cover all unliquidated and outstanding contracts or obligations certified from or against the appropriation.

(4) Every request for transfer shall be accompanied by a statement of the necessity for the transfer and the availability of sufficient funds within the line item appropriation to be reduced to provide for the original purpose of the appropriation.

(5) A written narrative notification of every transfer approved by the Executive shall be provided to the Clerk of Council.

(6) The executive order shall be directed to the County Fiscal Officer.

(b) The County Fiscal Officer is hereby authorized and directed to make the transfer of funds from one (1) line item appropriation to another line item appropriation as provided herein upon receipt of and in accordance with the appropriate executive order.

(Ord. 81-126. Approved 3-17-81.)

COUNTY OF SUMMIT, OHIO
TAX TABLE A
TAX YEAR 2016/COLLECTION YEAR 2017

| | TOTAL | COUNTY | METRO PARKS | LIBRARY | SCHOOL | JVSD | TWP | VLLY FIRE N.H.W.D. Richfield JRD | CORP | RES/AG C.R.F. | OTHER C.R.F. | RES/AG EFFECTIVE | OTHER EFFECTIVE |
|---------------------------------------|--------|--------|----------------|---------|--------|------|-------|----------------------------------------|-------|------------------|-----------------|---------------------|--------------------|
| AKRON CITY | | | | | | | | | | | | | |
| AKRON CSD | 106.62 | 12.70 | 1.46 | 2.60 | 79.56 | | | | 10.30 | 0.241897 | 0.165156 | 80.828967 | 89.011036 |
| COPLEY-FAIRLAWN CSD | 90.73 | 12.70 | 1.46 | 2.60 | 63.67 | | | | 10.30 | 0.279247 | 0.250579 | 65.393878 | 67.995008 |
| COVENTRY LSD-PORTAGE LKS JVSD | 110.64 | 12.70 | 1.46 | 2.60 | 79.23 | 4.35 | | | 10.30 | 0.325846 | 0.275392 | 74.588442 | 80.170603 |
| REVERE LSD-CUYA VLLY JVSD | 94.55 | 12.70 | 1.46 | 2.60 | 65.49 | 2.00 | | | 10.30 | 0.294750 | 0.258982 | 66.681371 | 70.063268 |
| SPRINGFIELD LSD-PORTAGE LKS JVSD | 88.36 | 12.70 | 1.46 | 2.60 | 56.95 | 4.35 | | | 10.30 | 0.200878 | 0.179993 | 70.610402 | 72.455799 |
| WOODRIDGE LSD | 91.71 | 12.70 | 1.46 | 2.60 | 64.65 | | | | 10.30 | 0.157968 | 0.175308 | 77.222710 | 75.632526 |
| BARBERTON CITY | | | | | | | | | | | | | |
| BARBERTON CSD | 90.35 | 12.70 | 1.46 | 1.95 | 69.99 | | | | 4.25 | 0.220917 | 0.131566 | 70.390116 | 78.463019 |
| COVENTRY LSD-PORTAGE LKS JVSD | 104.59 | 12.70 | 1.46 | 2.60 | 79.23 | 4.35 | | | 4.25 | 0.344694 | 0.291480 | 68.538442 | 74.104128 |
| NORTHWEST LSD-STARK AREA JVSD | 77.51 | 12.70 | 1.46 | 2.00 | 55.10 | 2.00 | | | 4.25 | 0.285742 | 0.263032 | 55.362118 | 57.122368 |
| NORTON CSD | 86.70 | 12.70 | 1.46 | 2.60 | 65.69 | | | | 4.25 | 0.321259 | 0.230256 | 58.846814 | 66.736765 |
| BATH TWP | | | | | | | | | | | | | |
| COPLEY-FAIRLAWN CSD | 97.33 | 12.70 | 1.46 | 2.60 | 63.67 | | 16.90 | | | 0.267573 | 0.246169 | 71.287126 | 73.370326 |
| REVERE LSD-CUYA VLLY JVSD | 101.15 | 12.70 | 1.46 | 2.60 | 65.49 | 2.00 | 16.90 | | | 0.282505 | 0.254191 | 72.574619 | 75.438586 |
| BOSTON HEIGHTS VILLAGE | | | | | | | | | | | | | |
| HUDSON CSD | 108.69 | 12.70 | 1.46 | | 88.43 | | | | 6.10 | 0.368741 | 0.220076 | 68.611560 | 84.769987 |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 93.65 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | | | 6.10 | 0.330298 | 0.318934 | 62.717567 | 63.781838 |
| ORDONIA HILLS CSD-CUYA VLLY JVSD-NHWD | 94.15 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | | 0.50 | 6.10 | 0.328544 | 0.317240 | 63.217567 | 64.281838 |
| WOODRIDGE LSD | 87.51 | 12.70 | 1.46 | 2.60 | 64.65 | | | | 6.10 | 0.165635 | 0.187734 | 73.015279 | 71.081431 |
| BOSTON TWP | | | | | | | | | | | | | |
| HUDSON CSD | 120.37 | 12.70 | 1.46 | | 88.43 | | 8.98 | 8.80 | | 0.332903 | 0.200030 | 80.298438 | 96.292370 |
| REVERE LSD-CUYA VLLY JVSD | 102.03 | 12.70 | 1.46 | 2.60 | 65.49 | 2.00 | 8.98 | 8.80 | | 0.273147 | 0.244981 | 74.160818 | 77.034556 |
| WOODRIDGE LSD | 99.19 | 12.70 | 1.46 | 2.60 | 64.65 | | 8.98 | 8.80 | | 0.146062 | 0.167216 | 84.702157 | 82.603814 |
| CLINTON VILLAGE | | | | | | | | | | | | | |
| NORTHWEST LSD-STARK AREA JVSD | 89.60 | 12.70 | 1.46 | 2.00 | 55.10 | 2.00 | | | 16.34 | 0.284847 | 0.256675 | 64.077721 | 66.601889 |
| COPLEY TWP | | | | | | | | | | | | | |
| AKRON CSD | 113.22 | 12.70 | 1.46 | 2.60 | 79.56 | | 16.90 | | | 0.230849 | 0.156108 | 87.083312 | 95.545442 |
| COPLEY-FAIRLAWN CSD | 97.33 | 12.70 | 1.46 | 2.60 | 63.67 | | 16.90 | | | 0.263863 | 0.234261 | 71.648223 | 74.529414 |
| HIGHLAND LSD-MEDINA JVSD | 112.01 | 12.70 | 1.46 | 2.60 | 75.30 | 3.05 | 16.90 | | | 0.381715 | 0.400517 | 69.254096 | 67.148146 |
| REVERE LSD-CUYA VLLY JVSD | 101.15 | 12.70 | 1.46 | 2.60 | 65.49 | 2.00 | 16.90 | | | 0.278935 | 0.242732 | 72.935716 | 76.597674 |

COUNTY OF SUMMIT, OHIO
TAX TABLE A
TAX YEAR 2016/COLLECTION YEAR 2017

| | TOTAL | COUNTY | METRO PARKS | LIBRARY | SCHOOL | JVSD | TWP | VLLY FIRE N.H.W.D. Richfield JRD | CORP | RES/AG C.R.F. | OTHER C.R.F. | RES/AG EFFECTIVE | OTHER EFFECTIVE |
|-----------------------------------|--------|--------|----------------|---------|--------|------|-------|----------------------------------------|-------|------------------|-----------------|---------------------|--------------------|
| COVENTRY TWP | | | | | | | | | | | | | |
| BARBERTON CSD | 101.65 | 12.70 | 1.46 | 1.95 | 69.99 | | 15.55 | | | 0.200878 | 0.118060 | 81.230717 | 89.649182 |
| COVENTRY LSD-PORTAGE LKS JVSD | 115.89 | 12.70 | 1.46 | 2.60 | 79.23 | 4.35 | 15.55 | | | 0.315048 | 0.264041 | 79.379043 | 85.290291 |
| GREEN LSD-PORTAGE LKS JVSD | 82.05 | 12.70 | 1.46 | 2.60 | 45.39 | 4.35 | 15.55 | | | 0.076886 | 0.085157 | 75.741479 | 75.062887 |
| SPRINGFIELD LSD-PORTAGE LKS JVSD | 93.61 | 12.70 | 1.46 | 2.60 | 56.95 | 4.35 | 15.55 | | | 0.194520 | 0.171291 | 75.401003 | 77.575487 |
| CUYAHOGA FALLS CITY | | | | | | | | | | | | | |
| CUYAHOGA FALLS CSD | 97.01 | 12.70 | 1.46 | 1.90 | 69.95 | | | | 11.00 | 0.290979 | 0.229529 | 68.782105 | 74.743393 |
| HUDSON CSD | 113.59 | 12.70 | 1.46 | | 88.43 | | | | 11.00 | 0.352769 | 0.207491 | 73.518991 | 90.021082 |
| REVERE LSD-CUYA VALLY JVSD | 95.25 | 12.70 | 1.46 | 2.60 | 65.49 | 2.00 | | | 11.00 | 0.292584 | 0.257079 | 67.381371 | 70.763268 |
| STOW MUNROE FALLS CSD | 82.50 | 12.70 | 1.46 | 2.00 | 55.34 | | | | 11.00 | 0.131169 | 0.123250 | 71.678577 | 72.331873 |
| WOODRIDGE LSD | 92.41 | 12.70 | 1.46 | 2.60 | 64.65 | | | | 11.00 | 0.156772 | 0.173980 | 77.922710 | 76.332526 |
| FAIRLAWN CITY | | | | | | | | | | | | | |
| AKRON CSD | 99.02 | 12.70 | 1.46 | 2.60 | 79.56 | | | | 2.70 | 0.260463 | 0.177832 | 73.228967 | 81.411036 |
| COPLEY-FAIRLAWN CSD | 83.13 | 12.70 | 1.46 | 2.60 | 63.67 | | | | 2.70 | 0.304777 | 0.273487 | 57.793878 | 60.395008 |
| REVERE LSD-CUYA VLLY JVSD | 86.35 | 12.70 | 1.46 | 2.60 | 65.49 | 2.00 | | | 2.10 | 0.322740 | 0.283575 | 58.481371 | 61.863268 |
| GREEN CITY | | | | | | | | | | | | | |
| GREEN LSD-PORTAGE LKS JVSD | 68.90 | 12.70 | 1.46 | 2.60 | 45.39 | 4.35 | | | 2.40 | 0.084893 | 0.099518 | 63.050878 | 62.043199 |
| JACKSON LSD | 69.36 | 12.70 | 1.46 | 1.70 | 51.10 | | | | 2.40 | 0.224320 | 0.211921 | 53.801180 | 54.661162 |
| HUDSON CITY | | | | | | | | | | | | | |
| HUDSON CSD | 110.90 | 12.70 | 1.46 | | 88.43 | | | | 8.31 | 0.361968 | 0.213088 | 70.757710 | 87.268527 |
| STOW MUNROE FALLS CSD | 78.64 | 12.70 | 1.46 | 2.00 | 55.34 | | | | 7.14 | 0.138514 | 0.130095 | 67.747296 | 68.409318 |
| LAKEMORE VILLAGE | | | | | | | | | | | | | |
| SPRINGFIELD LSD-PORTAGE LKS JVSD | 87.11 | 12.70 | 1.46 | 2.60 | 56.95 | 4.35 | | | 9.05 | 0.203778 | 0.183807 | 69.358917 | 71.098615 |
| MACEDONIA CITY | | | | | | | | | | | | | |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 96.45 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | | | 8.90 | 0.360753 | 0.344666 | 61.655381 | 63.206975 |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 96.95 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | | 0.50 | 8.90 | 0.358892 | 0.342888 | 62.155381 | 63.706975 |
| TWINSBURG CSD-CUYA VLLY JVSD | 92.89 | 12.70 | 1.46 | 2.00 | 65.83 | 2.00 | | | 8.90 | 0.316327 | 0.253048 | 63.506392 | 69.384401 |
| MOGADORE VILLAGE | | | | | | | | | | | | | |
| MOGADORE LSD-MAPLEWOOD JVSD | 109.19 | 12.70 | 1.46 | 2.60 | 86.28 | 4.00 | | | 2.15 | 0.350206 | 0.274577 | 70.950955 | 79.208967 |

COUNTY OF SUMMIT, OHIO
TAX TABLE A
TAX YEAR 2016/COLLECTION YEAR 2017

| | TOTAL | COUNTY | METRO PARKS | LIBRARY | SCHOOL | JVSD | TWP | VLLY FIRE N.H.W.D. Richfield JRD | CORP | RES/AG C.R.F. | OTHER C.R.F. | RES/AG EFFECTIVE | OTHER EFFECTIVE |
|-----------------------------------|--------|--------|----------------|---------|--------|------|-------|----------------------------------------|-------|------------------|-----------------|---------------------|--------------------|
| MUNROE FALLS CITY | | | | | | | | | | | | | |
| STOW MUNROE FALLS CSD | 76.70 | 12.70 | 1.46 | 2.00 | 55.34 | | | | 5.20 | 0.141088 | 0.132570 | 65.878577 | 66.531873 |
| TALLMADGE CSD | 98.99 | 12.70 | 1.46 | 2.60 | 77.03 | | | | 5.20 | 0.264744 | 0.190212 | 72.782978 | 80.160935 |
| NEW FRANKLIN CITY | | | | | | | | | | | | | |
| COVENTRY LSD-PORTAGE LKS JVSD | 112.49 | 12.70 | 1.46 | 2.60 | 79.23 | 4.35 | | | 12.15 | 0.339823 | 0.283996 | 74.263328 | 80.543246 |
| MANCHESTER LSD-PORTAGE LKS JVSD | 103.11 | 12.70 | 1.46 | 2.60 | 69.85 | 4.35 | | | 12.15 | 0.275436 | 0.221422 | 74.709819 | 80.279156 |
| NORTON CSD | 94.60 | 12.70 | 1.46 | 2.60 | 65.69 | | | | 12.15 | 0.317424 | 0.226471 | 64.571700 | 73.175883 |
| NORTHWEST LSD-STARK AREA JVSD | 85.41 | 12.70 | 1.46 | 2.00 | 55.10 | 2.00 | | | 12.15 | 0.284779 | 0.255807 | 61.087004 | 63.561486 |
| NORTHFIELD CENTER TWP | | | | | | | | | | | | | |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 105.20 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | 17.15 | 0.50 | | 0.340283 | 0.328520 | 69.402209 | 70.639737 |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 104.70 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | 17.15 | | | 0.341908 | 0.330088 | 68.902209 | 70.139737 |
| NORTHFIELD VILLAGE | | | | | | | | | | | | | |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 95.03 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | | | 7.48 | 0.328014 | 0.316143 | 63.858848 | 64.986967 |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 95.53 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | | 0.50 | 7.48 | 0.326297 | 0.314488 | 64.358848 | 65.486967 |
| NORTON CITY | | | | | | | | | | | | | |
| BARBERTON CSD | 95.60 | 12.70 | 1.46 | 1.95 | 69.99 | | | | 9.50 | 0.208785 | 0.130303 | 75.640116 | 83.143017 |
| NORTON CSD | 91.95 | 12.70 | 1.46 | 2.60 | 65.69 | | | | 9.50 | 0.302917 | 0.223309 | 64.096814 | 71.416763 |
| PENINSULA VILLAGE | | | | | | | | | | | | | |
| WOODRIDGE LSD | 98.81 | 12.70 | 1.46 | 2.60 | 64.65 | | | 8.80 | 8.60 | 0.155563 | 0.172118 | 83.438810 | 81.803027 |
| REMINDERVILLE VILLAGE | | | | | | | | | | | | | |
| AURORA CSD | 98.47 | 12.70 | 1.46 | | 79.11 | | | | 5.20 | 0.333781 | 0.318283 | 65.602549 | 67.128663 |
| TWINSBURG CSD-CUYA VLLY JVSD | 89.19 | 12.70 | 1.46 | 2.00 | 65.83 | 2.00 | | | 5.20 | 0.286799 | 0.222342 | 63.610360 | 69.359344 |
| RICHFIELD TWP | | | | | | | | | | | | | |
| REVERE LSD-CUYA VLLY JVSD | 98.50 | 12.70 | 1.46 | 2.60 | 65.49 | 2.00 | 12.50 | 1.75 | | 0.282930 | 0.251594 | 70.631371 | 73.717993 |
| WOODRIDGE LSD | 95.66 | 12.70 | 1.46 | 2.60 | 64.65 | | 12.50 | 1.75 | | 0.151446 | 0.171156 | 81.172710 | 79.287251 |
| RICHFIELD VILLAGE | | | | | | | | | | | | | |
| REVERE LSD-CUYA VLLY JVSD | 88.10 | 12.70 | 1.46 | 2.60 | 65.49 | 2.00 | | 1.75 | 2.10 | 0.316329 | 0.278098 | 60.231371 | 63.599593 |

COUNTY OF SUMMIT, OHIO
TAX TABLE A
TAX YEAR 2016/COLLECTION YEAR 2017

| | TOTAL | COUNTY | METRO PARKS | LIBRARY | SCHOOL | JVSD | TWP | VLLY FIRE N.H.W.D. Richfield JRD | CORP | RES/AG C.R.F. | OTHER C.R.F. | RES/AG EFFECTIVE | OTHER EFFECTIVE |
|-----------------------------------|--------|--------|----------------|---------|--------|------|-------|----------------------------------------|-------|------------------|-----------------|---------------------|--------------------|
| SAGAMORE HILLS TWP | | | | | | | | | | | | | |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 98.73 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | 11.18 | | | 0.317048 | 0.306699 | 67.427813 | 68.449579 |
| NORDONIA HILLS CSD-CUYA VLLY JVSD | 99.23 | 12.70 | 1.46 | 2.60 | 68.79 | 2.00 | 11.18 | 0.50 | | 0.315451 | 0.305154 | 67.927813 | 68.949579 |
| WOODRIDGE LSD | 93.09 | 12.70 | 1.46 | 2.60 | 64.65 | | 11.18 | 0.50 | | 0.159679 | 0.180909 | 78.225525 | 76.249172 |
| SILVER LAKE VILLAGE | | | | | | | | | | | | | |
| CUYAHOGA FALLS CSD | 99.76 | 12.70 | 1.46 | 1.90 | 69.95 | | | | 13.75 | 0.282958 | 0.223202 | 71.532105 | 77.493393 |
| SPRINGFIELD TWP | | | | | | | | | | | | | |
| GREEN LSD-PORTAGE LKS JVSD | 85.40 | 12.70 | 1.46 | 2.60 | 45.39 | 4.35 | 18.90 | | | 0.105195 | 0.110703 | 76.416359 | 75.945989 |
| SPRINGFIELD LSD-PORTAGE LKS JVSD | 96.96 | 12.70 | 1.46 | 2.60 | 56.95 | 4.35 | 18.90 | | | 0.215389 | 0.190815 | 76.075883 | 78.458589 |
| STOW CITY | | | | | | | | | | | | | |
| STOW MUNROE FALLS CSD | 81.00 | 12.70 | 1.46 | 2.00 | 55.34 | | | | 9.50 | 0.133598 | 0.125532 | 70.178577 | 70.831873 |
| TALLMADGE CITY | | | | | | | | | | | | | |
| STOW MUNROE FALLS CSD | 77.65 | 12.70 | 1.46 | 2.00 | 55.34 | | | | 6.15 | 0.139362 | 0.134007 | 66.828577 | 67.244352 |
| TALLMADGE CSD | 99.94 | 12.70 | 1.46 | 2.60 | 77.03 | | | | 6.15 | 0.262228 | 0.190780 | 73.732978 | 80.873414 |
| TWINSBURG CITY | | | | | | | | | | | | | |
| TWINSBURG CSD-CUYA VLLY JVSD | 84.58 | 12.70 | | 2.00 | 65.83 | 2.00 | | | 2.05 | 0.301654 | 0.233488 | 59.066130 | 64.831616 |
| TWINSBURG TWP | | | | | | | | | | | | | |
| TWINSBURG CSD-CUYA VLLY JVSD | 101.36 | 12.70 | 1.46 | 2.00 | 65.83 | 2.00 | 17.37 | | | 0.299262 | 0.222680 | 71.026809 | 78.789135 |



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

GLOSSARY

COUNTY OF SUMMIT BUDGET 2017

GLOSSARY OF TERMS

(including common acronyms)

Accrual Basis – revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

Activity – A method of budgeting in which activities that incur costs in each function of an organization are established and relationships are defined between activities. This information is then used to decide how much resource should be allocated to each activity.

Ad Valorem Taxes – taxes based on the assessed value of real estate or personal property. Ad valorem taxes can be property tax or even duty on imported items. Property ad valorem taxes are the major source of revenues for state and municipal governments.

ADMH – Alcohol, Drug Addiction and Mental Health Services Board, also known as ADM.

Amortization Schedules – the gradual reduction of a debt by means of planned equal periodic payments sufficient to meet current interest and liquidate the debt at maturity. When the debt involves real property, often the periodic payments include a sum sufficient to pay taxes and hazard insurance on the property.

Appropriation - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and to the time when it may be expended.

Balanced Budget – A budget for which projected expenditures are equal to projected revenues. Some budgets where expenditures are less than revenues may also be considered balanced. Historically, the County has made every effort to propose a balanced operating budget.

BAN (Bond Anticipation Note) – A short-term interest bearing security issued in the anticipation of larger approaching bond issues.

BANNER – is the current computerized financial system utilized by the County.

Bond – A debt investment, with which the investor loans money to an entity (e.g. government) that borrows the funds for a defined period of time at a specified interest rate.

COUNTY OF SUMMIT BUDGET 2017

GLOSSARY OF TERMS

(including common acronyms)

Budget – An estimation of the revenue and expenses over a specified future period of time. Budgets are usually compiled and re-evaluated on a periodic basis.

Budget Stabilization Fund – The County maintains a Budget Stabilization Fund to be used only in emergency situations. By regulation of the Ohio Revised Code, these funds are not to be certified by the Budget Commission of the County as an available source of funds until they are actually needed for an emergency situation.

Call Features – can be 1. process of redeeming a bond or preferred stock issue before its normal maturity. A security with a call provision typically is issued at an interest rate higher than one without a call provision. Investors look at yield-to-call rather than yield-to-maturity; 2. right to buy 100 shares of stock at a specified price within a specified period; or, 3. option to buy (call) an asset at a specified price within a specified period.

Capital Budget or Capital Improvement Program (CIP)– is the estimated amount planned to be expended for capital items in a given fiscal period. Capital items are fixed assets such as facilities and equipment, the cost of which is normally written off over a number of fiscal periods. The capital budget, however, is limited to the expenditures that will be made within the fiscal year comparable to the related operating budgets.

Capital Expenditures - Amount used during a particular period to acquire or improve long-term assets such as property, plant, or equipment.

Capital Outlay - The purchase of lands, buildings, furniture and equipment where the asset has an estimated useful life of five years or more or extends the useful life of the existing capital asset five years or more and has an individual unit purchase price of \$15,000.00 or more.

Capital Projects Funds - Funds established to account for all resources, principally debt proceeds, transfers from operation funds and construction grants, which are used for the acquisition of capital facilities.

Cash Basis - An accounting system in which revenues are recorded when received or collected, and expenses are recorded when paid.

COUNTY OF SUMMIT BUDGET 2017

GLOSSARY OF TERMS

(including common acronyms)

CCAO – County Commissioners Association of Ohio.

CDBG – Community Development Block Grant.

Certified (Certificate)– Estimated revenues that have been filed by the County with the County Budget Commission. These revenues are reflected on the Official Certificate of Estimated Resources.

Charter - a document defining the formal organization of a corporation, colony, city, county or other corporate body. “Home-rule” charter counties have the ability to change the status and function of county elected officials.

CSB – Children Services Board.

CSEA – Child Support Enforcement Agency.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of financial resources for, and the payment of, general long-term debt principal, interest and related costs.

Depreciation - An expense recorded to reduce the value of a long-term tangible asset.

DJFS – Department of Job and Family Services.

D.R.E.T.A.C. - Delinquent Real Estate Tax & Assessment Collection. A fund established by the Ohio Revised Code Section 321.26.1. Five per cent of all delinquent real property, personal property, and manufactured and mobile home taxes and assessments collected by the county treasurer shall be deposited in the delinquent tax and assessment collection fund, which shall be created in the county treasury. The moneys in the fund, one half of which shall be appropriated to the fiscal officer/treasurer and one half of which shall be appropriated to the county prosecuting attorney, shall be used solely in connection with the collection of delinquent real property, personal property, and manufactured and mobile home taxes and assessments.

Direct Expenditures - Expenditures by an operating division in which the division has control over the level of expenditure.

Discount – The difference between the lower price paid for a security and the security's face amount at issue.

COUNTY OF SUMMIT BUDGET 2017

GLOSSARY OF TERMS

(including common acronyms)

DOES – Department of Environmental Services, sometimes referred to as ES.

Encumbrances - Commitments related to unperformed contracts for goods or services.

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples are the Sewer Fund and the Water Fund.

Expendable Trust and Agency Funds - Disbursements from Expendable Trust are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments. An example would be a payroll tax withhold fund.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FOCUS – or WebFOCUS, is a complex report-writing software program that the County utilizes for financial reporting.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance – the difference between a governmental fund's current assets—cash, short-term investments, inventories, receivables, and other unrestricted assets expected to be available to finance operations in the immediate future and its current liabilities. A positive difference of current assets over current liabilities gives an indication of the resources immediately available to finance ongoing operations.

GAAP – Generally Accepted Accounting Principles. The overall conventions, rules, and procedures that define accepted accounting practice.

COUNTY OF SUMMIT BUDGET 2017

GLOSSARY OF TERMS

(including common acronyms)

General Fund - The General Fund is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in other funds.

General Obligation Debt – A municipal bond backed by the credit and "taxing power" of the issuing jurisdiction, rather than the revenue from a given project. General obligation bonds are issued with the belief that a municipality will be able to repay its debt obligation through taxation or revenue from projects. No assets are used as collateral.

Governmental Funds – Funds which most governmental functions of the County are financed. Examples are : General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Fund.

HOME – represents the Home Investment Partnership Program.

HUD – The Federal Department of Housing and Urban Development.

IDIS – Integrated Disbursement and Information System, which is a nationwide database administered by HUD.

Infrastructure – is the resources (as personnel, buildings, or equipment) required for an activity.

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, or to other governmental units, on a cost reimbursement basis.

KRONOS – the computerized employee time and attendance keeping system currently utilized by the County.

Line Item Budget – is a budget initiated by government entities in which budgeted financial statement elements are grouped by administrative entities and object. These budget item groups are usually presented in an incremental fashion that is in comparison to previous time periods.

Material – concept that all significant items should be disclosed in financial statements. Such items are relatively important and likely to influence the decisions of users of the financial statements.

COUNTY OF SUMMIT BUDGET 2017

GLOSSARY OF TERMS

(including common acronyms)

Millage – is a rate (as of taxation) expressed in mills per dollar (1/1000th of a dollar).

Modified Accrual – is a mixture of the cash and accrual basis. The modified accrual basis should be used for governmental funds. To be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current spendable resources. In other words, revenues must be both measurable and available to pay for the current period's liabilities. Revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities. Expenditures are recognized when a transaction or event is expected to draw upon current spendable resources rather than future resources.

Operating Budget - Plans of current expenditures and the proposed means of financing them. The use of annual operating budgets is usually required by law.

ORC – Ohio Revised Code.

Overlapping Debt – The debt of a political entity where its tax base overlaps the tax base of another political entity such as a city within a county.

PERS – Public Employees Retirement System, also referred to as OPERS for Ohio.

Premium – The difference between the higher price paid for a security and the security's face amount at issue.

PRC - Prevention, Retention and Contingencies - A program operated by the Job And Family Services Department.

Receivable – Money which is owed to a company by customers who have bought goods and services on credit. It is a current asset that will repeatedly turn into cash as customers pay their bills.

Serial Bond – is a bond issue in which the bonds mature periodically over a number of years.

Sinking Fund – is a sum set apart periodically from the income of a government and allowed to accumulate in order ultimately to pay off a debt. A preferred investment for a sinking fund is the purchase of the government's bonds that are to be paid off. Usually the fund is administered by a trustee.

COUNTY OF SUMMIT BUDGET 2017
GLOSSARY OF TERMS
(including common acronyms)

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by County ordinances and/or federal and state statutes.

SSAB – Social Services Advisory Board. Primary role is to evaluate the health and human services needs of the community and assess the design and structure of the social service system.

TANF - Temporary Assistance to Needy Families - a program operated by the Job and Family Services Department through funds received from the State of Ohio.

Tax Duplicate - List of property tax rate assessments by taxing districts within a county unit.

Term Bonds – bonds whose principal is payable at maturity. Sometimes referred to as bullet-maturity bonds or bullet bonds.

User Fees - The payment of a fee for direct receipt of a public service by the party benefiting from the service.



COUNTY OF SUMMIT
THE HIGH POINT OF OHIO

co.summit.oh.us