

County of Summit · The High Point of Ohio



Re: 2020 Operating Budget

Dear Council President Wilhite and Members of County Council:

It is my pleasure to submit to you the 2020 Operating Budget for the County of Summit. The 2020 total budget for all funds of \$565.8 million represents a 1.64% increase over 2019's adjusted budget of \$556.6 million. In 2008, the County's total budget stood at \$576 million with the general fund's portion totaling \$122 million. The budget plan I present to you today, for 2020, includes a general fund budget of \$119.1 million and total countywide employment of 2,741. This is a reduction of nearly 1,000 employees since 2008.

In total, the State of Ohio has reduced revenue sharing to Summit County by nearly \$20 million annually over the past decade with roughly \$12 million of the total, directly impacting the General Fund. As a result of these losses we have had to look for new and unique ways to streamline operations and to tackle ongoing issues facing our community. In 2019, my office worked with the Sheriff's office to implement a plan developed in conjunction with County Council and the Jail Operations Advisory Committee, that provided the full-time equivalent of 18 additional deputies working at the County Jail, restored crucial inmate services and provided additional security with the installation of more than 300 new security cameras at the facility. These changes have helped to drive down overtime costs and injury and sick leave usage. This has led to a safer and more stable environment at the jail. This 2020 budget plan includes the addition of two more inmate services workers to assist in further expanding programs.

In 2018, working together with several of our local communities, we approved a group purchase of a scalable, state of art, countywide 911 dispatching system. In October, the County and City of Akron were the first two communities to go live with the new system. This proved to be an amazing collaborative effort that we should all be proud of. In 2020, the cities of Stow, Cuyahoga Falls, Green and Fairlawn will also go live. In 2020, we will also move forward with implementation of consolidating dispatch operations to improve efficiency and save even more taxpayer dollars. We continue to make job creation one of our top priorities. Over the past year we also pushed forward with our Economic Development Task Force, and have been developing the Development Data Hub and Summit Business Connection programs to more effectively assist local businesses.

The County of Summit continues to be an economic model that other local governments point to for comparison. Our County sales tax remains among the lowest in the state. Of the big six counties in Ohio, we have the lowest per capita general fund operating budget. In November of 2018, Moody's Investors Service confirmed its long-term rating of 'Aa1' on Summit County's existing general obligation (GO) debt. In its rating report, Moody's noted "Summit County has a very strong credit position, and its Aa1 rating is slightly higher than the median rating of Aa2 for counties nationwide." I look forward to continuing our good work together, aimed at keeping the County in a strong financial position.

Sincerely

Ilene Shapiro

Summit County Executive



MISSION STATEMENT

"To provide a high quality of life through the provision of goods and services to all residents of the County of Summit in a fiscally responsible manner."

* As adopted by the Council of the County of Summit, State of Ohio, Resolution # 2004-491, September 20, 2004



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Summit County, Ohio for its annual budget for the fiscal year beginning January 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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POLICY & PLANNING



Leadership has been described as the capacity to translate vision into reality. The County of Summit works along with a myriad of governmental, public and private sector entities to provide benefits to our residents in five general service areas: criminal justice, social services, economic development, environmental and infrastructure capital improvements, and general government including information technology. The County attempts to balance the needs of all the residents with the resources available.

Over the past two years Summit County has taken a proactive approach in dealing with the impact of the global economic recession that has rippled through all aspects of the global economy. The County Executive has sought to incorporate a long-term view of the direction of the economy to help guide the short-term decision making necessary to prepare the 2020 budget. The 2020 budget incorporates some basic guiding principals which included the preservation of vital services, the fair and equitable treatment of all officeholders and employees and the long-term preservation of employment for all of our current employees. These guiding principals are balanced with and are inter dependent on the objective of achieving a budget that is sustainable not just for 2020 but for years to come and the preservation of adequate reserves to ensure the long-term economic health of the county.

The Summit County Executive believes that it is necessary for the County to maintain not less than a 17.3% reserve in general unencumbered funds in order to preserve the financial strength of the County. Since 2008 the County has reduced its annual general fund operating budget from \$121.8 million to the \$119.7 million contained in this 2020 budget. This spending plan will leave the County with general fund reserves totaling approximately 26.9% of general fund expenditures and is part of a five-year spending plan which seeks maintain reserves in excess of the 17.3% desired minimum.

Since 2008 the county has incorporated a variety of cost savings measures, revenue enhancements and innovative collaborations. The following are a few of the measures taken by the county over the past few years to achieve these budget reductions:

Financial Policies

The County of Summit recognizes the process of formulating and adopting the financial policies as recommended by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB). The GFOA recommends that, at a minimum, "financial policies in the following areas be developed by professional staff and formally adopted by the jurisdiction's governing board as well as the governing boards of those component units...and other bodies under their jurisdiction."

- Financial Planning Policies
- Revenue Policies
- Expenditure Policies

Summit County operates using a mix of formally adopted policies such as its cash reserve, investment and debt policies and informal policies designed to provide consistency with a level of flexibility in managing the County's financial planning.

Financial Planning Policies:

<u>Balanced Budget</u> – The County defines a balanced operating budget as a budget for which projected expenditures are equal to projected revenues. When a deviation from a balance operating budget is planned, it is also presented to County Council in accordance with Section 183.03 of the Codified Ordinances of the County of Summit.

Long-Range Planning – According to Section 2.03 of the Codified Ordinances of the County of Summit, the County Executive is required "To submit a written message to the County Council accompanying the proposed operating budget and capital improvements program explaining the budget both in fiscal terms and in terms of work to be done, outlining the proposed financial policies of the County for the current fiscal year and describing the important features of the budget. The message shall include any proposals for major changes in financial policies and in expenditures, appropriations and revenues as compared with the preceding fiscal year and the reasons for such proposals, and an itemization and explanation of each proposed capital improvement." The Executive accomplishes this in the budget letter, along with a Budget Policy statement and a Budget Highlights message. Summit County maintains five year forecasts for all of its major funds and uses these forecasts in conjunction with its capital investment plan as a long range planning tool

<u>Asset Inventory</u> – The County, through Council Resolution, sets the guidelines to inventory and assess the condition of all major capital assets. The current standards are that an asset must have a cost of \$15,000 or more and a useful life in excess of five years.

Revenue Policies:

Revenue Diversification – Summit County has gone to great lengths since 2008 to diversify its revenue portfolio to the extent legally and practically possible. Summit County, like most counties in Ohio still remains reliant on sales and property taxes for a significant portion of its local revenue.

<u>Fees and Charges</u> - Chapter 113 of the Codified Ordinances of the County of Summit addresses the criteria for the various types of County fees and charges.

<u>Use of One-time Revenues</u> – One-time revenues are used to support non-recurring operational and capital expenditures. One-time revenues are not used to support ongoing operational costs or to avoid budget reductions.

<u>Use of Unpredictable Revenues</u> –The County monitors revenues on a monthly basis and adjusts forecasts and budgets as necessary to manage unpredictable revenues.

Expenditure Policies:

<u>Debt Capacity, Issuance and Management</u> -The Debt Policy appears on the following page.

<u>Reserve or Stabilization Accounts</u> –For budgeting purposes, it is the goal of the County to maintain a carryover unencumbered fund balance in the General Fund and Budget Stabilization Fund of at least 17.3% of the budgeted operating expenditures for the year. The County targets balances for all of its major funds to maintain a 90 day reserve.

<u>Operating/Capital Expenditure Accountability</u> – The Department of Finance and Budget monitors actual revenues and expenditures and performs comparisons to the budget on a monthly basis. Results are presented to the County Executive and County Council on a monthly basis along with appropriation adjustments as necessary.

COUNTY OF SUMMIT EXECUTIVE ORDER NO. 12-024

SUBJECT: GENERAL FUND CASH BALANCE MAINTENANCE POLICY

DATE: FEBRUARY 1, 2012

TO: JASON DODSON, Chief of Staff

BRIAN NELSEN, Director of Finance and Budget

DEBORAH S. MATZ, Director of Law, Insurance and Risk Management

DISTRIBUTION: JERRY FEEMAN, Council President

NICK KOSTANDARAS, Finance Chair KRISTEN SCALISE, Fiscal Officer

Purpose:

To establish reasonable guidelines related to the maintenance of certain financial resources of the County, and to create proper measures to allow the County Executive, as the chief budgetary officer of the County pursuant to the Summit County Charter, and the Director of Finance and Budget to maintain the County's ability to:

- 1. Meet liquidity requirements for current and long-term obligations
- 2. Manage unexpected revenue shortfalls
- 3. Accept reasonable uninsured risks, where advantageous
- 4. Provide for unanticipated contingencies and emergencies
- 5. Provide for long-term budget and tax stabilization
- 6. Borrow funds at reasonable interest rates, when needed
- 7. Maintain its bond rating at current levels, or, where possible, improve the rating
- 8. Retain only such cash balance levels that are needed to accomplish the above objectives.

Definitions:

Cash balance: The level of monetary assets available at any given time within a fund.

General Fund: The principal operating fund of the County.

Fund balance: The equity within a fund at any given time, represented by the difference between the fund's monetary and non-monetary assets and its liabilities.

Cash Balance vs. Fund Balance:

An entity's "fund balance" at any given time, is represented by the difference between the fund's assets and liabilities. Some types of assets, such as inventories and accounts receivables are not immediately available to pay bills. For that reason, the "fund balance" may be less useful than the "cash balance" in describing assets on hand to meet current obligations. At the same time, the "fund balance" offers a broader picture of the entity's financial condition, as it takes all assets and liabilities into account. "Cash Balance" will be the standard used throughout this policy as it reflects cash available to meet expenditure requirements.

Determining and Maintaining Cash Balance Requirements:

- 1) Summit County shall make all reasonable efforts to achieve and maintain an unreserved cash balance in its General Fund, in an amount sufficient to provide liquidity to meet the operating cash flow needs of the County at any given period during the fiscal year. The amount of such reserve, if available, should be no less than the average past three years' total operating expenditures incurred during the first nine weeks of the fiscal year, which is approximately 17.3% of the annual operating budget.
- 2) The Director of Finance and Budget shall be responsible for annually determining the unreserved cash balance requirements for the General Fund, and provide recommended budgets for the following fiscal year that ensure that these minimum levels of unreserved cash balances are attained and maintained.
- Funds for which cash balances may not be legally maintained shall be exempted from the County's cash balance policy.
- 4) In accordance with State law, all available cash balances shall be appropriated in the annual budget. Of those available cash balances, the Director of Finance and Budget shall estimate the amounts needed to meet the requirements for the following fiscal year.

ie: 2/4/12' KOSSELL M. PRY, Exceditive

Debt Policy (Codfied)

189.01 MAXIMUM PAYMENTS FOR DEBT SERVICE; DEFINITIONS.

Except in emergencies as defined and declared by resolution of County Council, the level of payments for inside millage debt service should not exceed nine percent (9%) of revenues. "Revenues" shall be defined as the certificate of estimated resources for the current year, excluding the beginning balance, for the general and sales tax funds combined. "Level of payments" shall be defined as the actual payment due on bond issues and the payment that would be due on note issues were they in the form of bond issues. For purposes of converting note issues to bond issues for this calculation, interest rates per the most current edition of the Bond Buyers Index are to be used. (Ord. 88-388. Approved 7-25-88.)

189.02 MAXIMUM DEBT ISSUANCE.

Except in emergencies as defined and declared by resolution of County Council, the amount of inside millage debt issued should be limited to the total of the following calculations:

- (a) The current debt leeway within the unvoted direct debt limitation, plus the sum of any reserves that are in the County's debt service funds; less the sum of:
 - (1) Any issue that has been exempted from the unvoted direct debt limitation for any reason other than that the debt service has been, or is expected to be in accordance with statute, paid from sources other than the inside millage of the County;
 - (2) Any matured and unredeemed principal and interest; and
 - (3) In 1990 and subsequent years, any amount that still exists as a deficit in the Human Services Fund. The "Human Services Fund" shall be defined as the accumulated variance between the County's share of annual costs for human services' programs and the amount actually paid by the County against such obligations.

(Ord. 88-388. Approved 7-25-88.)

189.03 DEBT ISSUANCE BEYOND LIMITATION.

Debt may be issued beyond the limitation established herein without enacting the emergency provision provided the issuance does not exceed the amount of debt principal to be retired during the year or one million dollars (\$1,000,000), whichever is less.

(Ord. 88-388. Approved 7-25-88.)

Debt Policy (Codfied)

189.04 STATUTORY LIMITATIONS NOT TO BE EXCEEDED.

Nothing in this chapter is meant to allow the County to exceed any limits established by general law, including, but not limited to, the direct debt limitation or the indirect debt and unvoted property tax limitation. (Ord. 88-388. Approved 7-25-88.)

Debt Policy (UnCodfied)

Reliance on current revenue vs. debt to finance capital improvements

The County plans to use current revenues to pay for short-term capital projects, repair and maintenance items and plans to reserve long-term debt for capital improvements with useful lives of ten years or more.

Annual preparation of Capital Improvement Plan

The County will produce a five-year capital improvement plan (CIP) and update the plan annually. The plan will remain flexible to permit changes in project priorities. Debt will be issued in accordance with the CIP as necessary.

Parameters for annual note issues

Annual note issues will be used to finance on-going capital needs of the County that exceed current revenue sources. In addition, annual notes will be limited to items with useful lives shorter than 10 (ten) years. Notes may be used for projects during the construction period with the intention of taking the notes to bonds upon completion, when actual costs are finalized. As necessary, the County will renew the notes at maturity. The County's goal is to annually pay down the maximum amount allowable with the budget, but not less than 10% of the outstanding note balance.

Debt not to exceed useful life of assets

The County will not issue debt for any capital improvement for a term that exceeds the useful file of the improvement.

Debt Policy (Uncodfied)

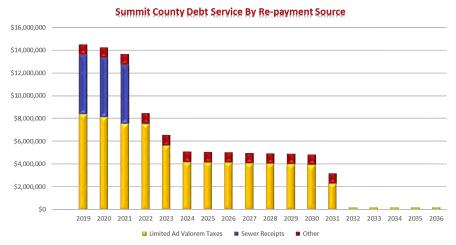
Bond structuring considerations

Bond amortization schedules will be structured to minimize interest expense within the constraints of revenue available for debt service. The structure may include features such as serial and term bonds, original issue discounts, premiums and mandatory sinking funds in any configuration that enhances the marketability of the bonds in order to minimize the total cost of financing. The bonds should include call features to maximize the County's ability to advance refund and retire the debt early. However, the call features should be balanced with market conditions to ensure that the total cost of financing is not adversely affected.

Credit enhancement consideration

For each debt issue, the County will analyze the potential economic benefit of utilizing credit enhancement (bond insurance, bank letters of credit, etc.) and will pursue such enhancement provided cost savings are obtainable. Further, the County will only pursue credit enhancement from companies that maintain the highest possible rating by nationally recognized rating agencies for their products.

Future County Debt Service Requirements



Fund Structure and Basis of Presentation

The County accounting system is organized and operated on a fund basis. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts recording cash and other resources, together with all related liabilities and residual equity or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations. The County Operating Budget includes the following fund types:

All of the funds of the County can be divided into three categories: Governmental funds, Proprietary funds, and Fiduciary funds.

Governmental Funds- Funds are those through which most governmental functions of the County are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. The following are the County's major governmental funds:

GENERAL FUND: This fund accounts for the general operating revenues and expenditures of the County not specifically required to be recorded elsewhere. The primary revenue sources are property taxes, sales and use tax, charges for services, intergovernmental revenues and interest income.

SPECIAL REVENUE FUNDS: These funds are used to account for specific governmental revenues requiring separate accounting because of legal or regulatory provisions or administrative action. These funds include the Job and Family Services, Children Services, Alcohol, Drug Addiction & Mental Health Services and Board of Developmental Disabilities, which are the major funds of the County, and all federal and state grant funds, not accounted for in the enterprise funds.

DEBT SERVICE FUND: This fund is used to account for revenues received and used to pay principal and interest on general obligation debt. Revenues are derived primarily from property taxes.

CAPITAL PROJECTS FUNDS: These funds are used to account for the acquisition or construction of capital assets. Revenues and financing resources are derived primarily from the issuance of bonds and notes or receipts from the General Fund and Special Revenue Funds.

Fund Structure and Basis of Presentation

<u>Proprietary Funds-</u> Proprietary fund reporting focuses on the determination of operating income, changes in net assets, financial position and cash flows. Proprietary funds are classified as either enterprise or internal service.

ENTERPRISE FUNDS: These funds are used to account for operations that provide services which are financed primarily by user charges. The Sewer Revenue fund is reported as major funds of the County.

INTERNAL SERVICE FUNDS: These funds are used to account for the financing on a cost-reimbursement basis of goods or services provided by one department or agency to other departments or agencies. Charges to the user departments are intended to recover total cost. The internal service funds include: Office Services, Telephone, Workers Compensation, Insurance & Risk Management, Geographic Information Systems, Internal Audit and Information Technology.

<u>Fiduciary Funds-</u> Fiduciary fund reporting focuses on net assets and changes in net assets. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds and agency funds. The County only maintains agency funds.

AGENCY FUNDS: These funds include property and other taxes and intergovernmental resources which have been collected and will be distributed to other taxing districts located within the County. Agency funds are purely custodial in nature. The County includes the following agency funds in the budget document: Soil & Water.

Each section of the budget is categorized by officeholder or major agency. In addition to any respective departments under the General Fund, each budget section may also contain other fund types. These additional funds are listed as follows:

Fund Structure and Basis of Presentation

EXECUTIVESpecial Revenue Funds- CDBG, Home Program, Land Reutilization Administration, Medical Examiner

Lab Fees, Animal Control, Hazardous Materials, Issue 2 Administration, Enterprise Zone, Emergency

Management

Capital Projects- Administration

Agency Funds- Soil & Water

FISCAL OFFICE Special Revenue Funds- Delinquent Tax, Tax Lien Administration, Delinquent

Real Estate Tax & Assessment (DRETAC), Real Estate Assessment

SHERIFF Special Revenue Funds- DUI Enforcement, DARE, Drug Unit, Juvenile Diversion, Juvenile Diversion

North, Law Enforcement Liaison, Concealed Weapon Admin, 911 Wireless, Continuing Professional

Training.

PROSECUTOR Special Revenue Funds- Child Support Enforcement, DRETAC.

CLERK OF COURTS Special Revenue Funds- Computerization

COURTS Special Revenue Funds- Probation Services, Probate Court Computerization, Common Pleas Special

Projects, Domestic Relations Court Legal Research, Domestic Relations Court Special Projects

JOB & FAMILY SERVICES Special Revenue Funds- all programs

Fund Structure and Basis of Presentation

SANITARY SEWER

SERVICES

Enterprise Funds- Sewer

ENGINEER Special Revenue Funds- Motor Vehicle & Gas Tax, Drainage Maintenance

DEVELOPMENT GRANTS Special Revenue Funds- all programs

Description of County Budget and Goal–Setting Process

Operating Budget

The Charter of Summit County requires the County Executive to submit the annual operating budget and appropriation ordinance to County Council (Art. II, Sec. 2.03(8)). The County Council must approve a final appropriation ordinance by April 1 according to state law. The Charter requires the following information be submitted as part of the budget proposal:

- a.) A statement of estimated revenues from all sources, including fund balances from the preceding year.
- b.) A statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding estimated revenues for such year.
- c.) A schedule of estimated revenues and proposed expenditures for each county department, office, agency, authority, board and commission, on a quarterly or frequent basis, and;
- d.) A summary of the contents of the proposed operating budget.

The Charter also requires the Executive to submit a written message to County Council explaining the budget in fiscal terms, and outlining the proposed financial policies of the County. The message must identify any proposals for major changes in financial policies and the reasons for the change. The message incorporates the Executive's goals for the fiscal year.

Capital Budget

Additional charter requirements affect the capital budgeting process. Art. II. Sec.2.03 (9) requires that the capital budget be submitted annually and contain at least the following:

- a.) The schedule of proposed capital improvements, estimated costs and financing method.
- b.) The capital improvements proposed for the five years next succeeding the current fiscal year, along with the estimated costs and method of financing.
- c.) A summary of the detailed contents, and
- d.) A five year debt management projection for capital improvements.

Budget and Accounting Basis

<u>Basis of Budget-</u> The County budgets on a cash basis. Encumbrances outstanding at year-end are carried over in the following year as an addition to the budget, or are discharged. Encumbrances that are discharged return to the fund balance and may be reappropriated during the current year or subsequent years.

<u>Basis of Accounting</u>- Government-wide financial statements, proprietary and fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue and in the presentation of expenses versus expenditures.

Revenues – On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: sales and use taxes, investment income, federal and state grants and subsidies, state-levied locally shared taxes (including motor vehicle license fees and gasoline taxes), fees and rentals.

Deferred Revenue- Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Expenses/Expenditures- On the accrual basis of accounting, expenses are recognized at the time they are incurred. The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable.

The Fiscal Office-Audit Division prepares a Comprehensive Annual Financial Report each year by taking the actual revenue and expenditures recorded on the County's accounting system during the year and making adjustments as required to present the County's audited financial reports in accordance with established rules and practices. Examples of adjustments are accruing revenue receivables and expenditures payables as of year end. These adjustments are not recognized on the accounting system of the County until revenue is actually received or expenditures are actually paid.

Budget Requests and Goal-Setting

Independently-elected officeholders, boards, and commissions submit their goals and objectives, with their proposed budgets, to the County Executive through the Department of Finance and Budget. The Department of Finance and Budget prepares the operating budget and submits it to County Council along with the goals of the various offices boards and commissions. County Council reviews the goals with each office, board and commission during the operating budget hearings.

2020 Operating Budget Timetable

	Proposed Dates	Actual Dates
Distribute Budget Forms Electronically	August 26, 2019	August 26, 2019
Forms Due Back from Offices	September 25, 2019	Various
Department Hearings	October – November, 2019	October – November, 2019
Executive Review	October, 2019	October – November, 2019
Revenue Forecast to Council	November 18, 2019	November 18, 2019
Budget Presented to Council	November 18, 2019	November 18, 2019
Council Hearings	October 21 - December 9, 2019	October 21 - December 9, 2019
Appropriation Resolutions to Council Committee	November 18, 2019	November 18, 2019
Appropriation Resolutions Adopted	by December 9, 2019	December 9, 2019

2020 Capital Budget Timetable

	Proposed Dates	<u>Actual Dates</u>
Distribute Budget Forms Electronically	November 8, 2019	November 8, 2019
Forms Due Back from Offices	December 6, 2019	November 25 - December 16, 2019
Office Hearings	December, 2019	December, 2019
Executive Review	December 31, 2019	January 7, 2020
Budget Presented to Council	January 27, 2020	January 27, 2020
Appropriation Resolution to Council	January 27, 2020	January 27, 2020
Appropriation Resolution Adopted	February 10, 2020	February 10, 2020

Budget Adjustments and Amendments

Operating Budget

According to Section 130.03 of the County of Summit Codified Ordinances, the Executive has the ability to make line item adjustments within appropriated budgets as long as the adjustments do not exceed 30% of the line item being increased or decreased. County Council must approve adjustments to salary line items exceeding \$10,000, in addition to adjustments to appropriated line items exceeding 30%.

Capital Budget

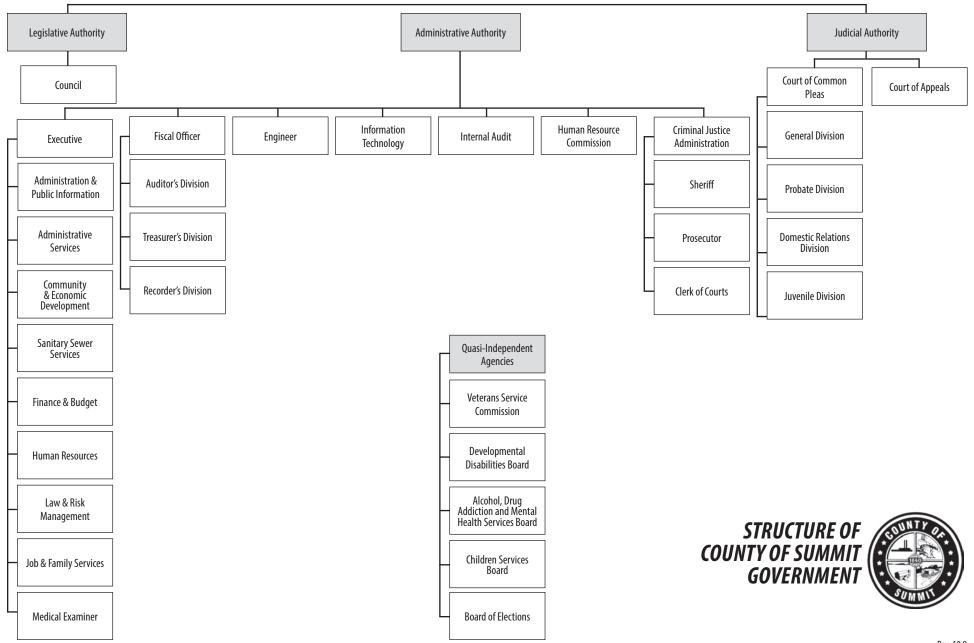
County Council must approve any changes to the Capital Budget appropriations. Within the amounts appropriated for specific projects, the County Executive has the following powers:

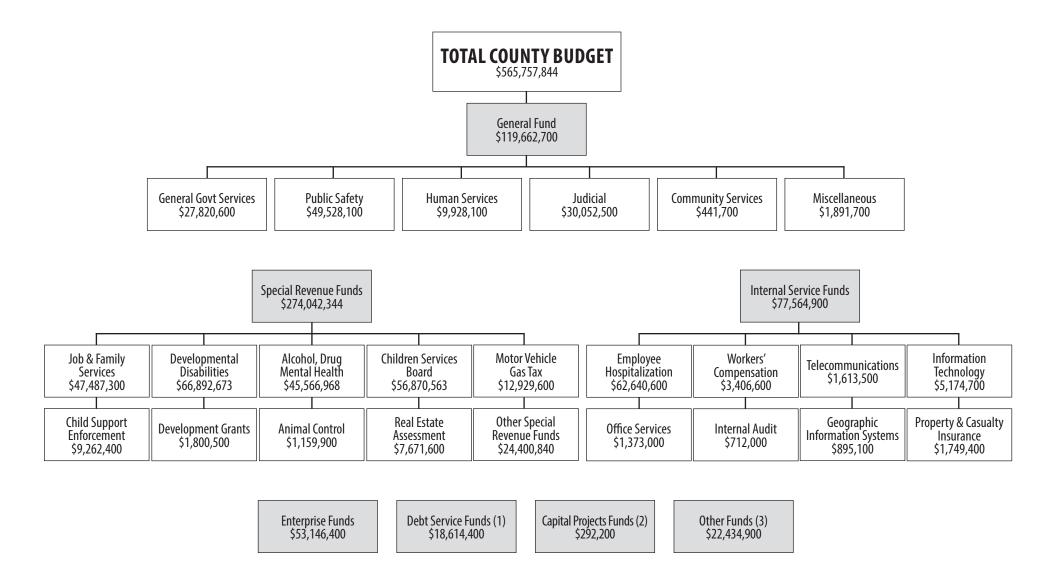
- The Executive may execute contracts for capital improvements upon approval by the Board of Control, and in addition, County Council must approve contracts exceeding \$50,000.
- Change orders up to 15% or \$15,000 whichever is greater, must in addition be approved by the Board of Control, and County Council must approve change orders exceeding 30% or \$25,000 whichever is greater.



OVERVIEW

CITIZENS OF SUMMIT COUNTY







- 1. Debt Service Funds include Sewer Debt Service.
- 2. Capital Projects Funds do not include the Capital Improvements Plan budget.
- 3. Other Funds consist of the Trust & Agency Funds and various other Governmental Funds.



Executive's 2020 Operating Budget Overview

Summit County General Information

The County, formed in 1840, is located in northeastern Ohio and covers an area of 412.8 square miles. Twenty-two cities and villages as well as nine townships are located in the County. The largest city in the County, the City of Akron, is the county seat. According to the 2010 Census, the County has a population of 541,781, making it the fourth most populous of the 88 counties in Ohio.

In 1979, the voters of the County adopted a Charter, establishing the first charter form of county government in Ohio. The Charter became effective January 1, 1981. It replaced a statutory form of county government, and provided the County much of the same home rule powers exercised by municipalities. The Charter currently provides for a County Executive and an 11-member County Council (the "Council"), comprised of three members elected at-large and eight members elected from the districts they represent. The County Executive is the primary administrative and budgetary official for the County. Currently, the Executive's Office is divided into nine departments, each of which has jurisdiction over a different portion of the administration. The County Council exercises the legislative and policy-making power of the County. The Council meets on a weekly basis to consider and approve resolutions and ordinances that are proposed by either the Executive or one of the Council members. The legislative powers enjoyed by the Council include, but are not limited to: appropriating funds, adoption of operating and capital improvement budgets, levying taxes, issuing bonds and notes, establishing procedures for and approving of contracts for services and public works, and establishing personnel procedures. The Executive and each Council member are elected to four-year terms.

The Fiscal Officer, the Clerk of Courts, the County Engineer, the Sheriff, and the Prosecuting Attorney are all separately elected officials that carry out certain specified administrative functions of the County, in addition to those carried out by the Executive. The elected Fiscal Officer performs the duties of the statutory offices of County Recorder, County Treasurer, and County Auditor. The other offices perform the same functions under the Charter as their statutory equivalents. Each of these officers is elected on a county-wide basis to a four-year term of office, and each officer exercises independent authority within the limits of the Ohio law and the County's Charter.

The judicial functions of the County are carried out by the Court of Common Pleas, which is divided into four divisions: General, Domestic, Juvenile and Probate, as well as the Court of Appeals for the Ohio Ninth District. All judges are elected county-wide to six-year terms.



Executive's 2020 Operating Budget Overview

Several quasi-independent agencies are part of the County structure, each of which perform a variety of functions, including the Veterans Service Commission, the Board of Developmental Disabilities, the Children's Services Board, the Alcohol, Drug Addiction and Mental Health Services Board, and the Board of Elections.

Budget Goals & Strategy

The Summit County Executive's Office and County Council work jointly to manage the County's annual budget, with the goal of maintaining a fiscally responsible plan that seeks to preserve fund balances and provide services at prudent levels over the long term. Since 2008, the County has reduced annual appropriations by more than \$11 million and reduced County employment by nearly 1,000 full time positions to achieve this balance. On a monthly basis, the Executive's Department of Finance and Budget updates a five-year forecast which trends general fund revenues, expenditures and expected fund balances and provides an update to the Executive, County Council and the public. This forecast is used for modeling future year budgets and making decisions related to staffing, services and capital investment in the County. Additionally, the County also updates long range forecasts for its levy-funded agencies (Board of Developmental Disabilities, Children's Services Board, and Alcohol, Drug Addiction and Mental Health Services Board), Sanitary Sewer Services Department, Engineer's Office, Real Estate Assessment Fund, Jobs and Family Services Fund, and Child Support Enforcement Agency, all on a quarterly basis. These forecasts, along with the County's annual Capital Improvement Plan, have proven essential for designing budgets that allow Summit County to operate as the most efficient of Ohio's large urban counties and provide a roadmap used to balance the County's ability to address priorities ranging from the current opiate epidemic to upgrades and the potential consolidation of the County's dispatch operations.

Over the past year, the Jail Operations Advisory Committee, the Executive's Office and the Sheriff's office have formulated a plan that will provide the full-time equivalent of 18 additional deputies working at the County Jail, restored crucial inmate services and provided additional security with the installation of more than 300 new security cameras at the facility. These changes along with the recent designation of the Glenwood Jail as a Community Alternative Sentencing Center are aimed at making our criminal justice system more efficient and safer for our deputies and the inmates they house. All of these proposals were implemented within existing budget constraints.



Executive's 2020 Operating Budget Overview

Summit County operates at the lowest county sales tax rate of any county in the state at .50%. Only Stark has a similar rate, with 86 of the 88 counties operating on higher sales tax rates. Other large urban county rates in Ohio include Lucas - 1.50%, Franklin - 1.25%, Cuyahoga – 1.25%, Hamilton – 1.25% and Montgomery – 1.25%. Summit is also the only county in Ohio that, based on a charter provision, cannot enact an emergency piggyback tax without putting the measure on the ballot. As a result, Summit County has the lowest General Fund budget of any of the large urban counties in the State of Ohio.

The County's outstanding general obligation bonds are currently rated "AA+" by Standard & Poor's Ratings Services, "Aa1" by Moody's Investors Service, and "AA+" by Fitch Ratings. Summit County has received favorable comments in recent years from several of the bond rating agencies concerning its budgeting and financial management practices:

- "Very strong management We view the county's management as very strong, with strong financial policies and practices under our FMA methodology, indicating our view that financial practices are strong, well embedded, and likely sustainable."
 -S&P Global Ratings, August 2016
- "Finances: The financial position of the county is robust and slightly favorable with respect to the assigned rating of Aa1.

 -Moody's Investors Service, November 2018



Executive's 2020 Operating Budget Overview

2020 Budget

The 2020 operating budget is \$565.8 million. This budget represents revenues collected and expended from local, state and federal sources. The 2020 budget is 1.1% lower than the 2019 adjusted budget of \$572.3 million and is 3.49% higher than the original 2019 budget adopted by County Council, which totaled \$546.7 million. Approximately \$4 million of this increase is attributable to projected increases in employee healthcare for the County and the political subdivisions participating in the County's self-insured healthcare pool. County General Fund appropriations are increasing \$4.5 million, with \$2.4 million of the total attributed to increased salary and benefit costs and \$1 million attributable to increased costs at the Board of Elections for the 2020 presidential election cycle.

			2019 ADJUSTED	% INCREASE	2019 ORIGINAL
FUND	2020 BUDGET	% BUDGET	BUDGET	2019-20	BUDGET
General Fund	\$119,662,700	21.2%	\$119,725,933	-0.1%	\$115,124,600
Social Service Agencies	216,817,504	38.3%	218,697,179	-0.9%	214,176,852
Sewer Fund	53,146,400	9.4%	59,405,435	-10.5%	50,944,600
Motor Vehicle Gas Tax	12,929,600	2.3%	12,496,728	3.5%	12,306,300
Internal Services	77,564,900	13.7%	75,794,000	2.3%	72,864,000
Debt Service (incl DSSS)	18,614,400	3.3%	19,156,400	-2.8%	19,156,400
All Other Funds	67,022,340	11.8%	66,998,355	0.0%	62,120,344
Total	\$565,757,844	100%	\$572,274,030	-1.1%	\$546,693,096



Executive's 2020 Operating Budget Overview

Revenue Analysis

While Summit County's General Fund revenue forecast for 2020 and beyond has been negatively impacted by funding reductions from the State of Ohio over the past decade, the County did receive some good news in the recent State Biennial budget for 2020 - 2021. The State of Ohio increased funding for reimbursements to Counties who are required to front the cost of indigent defense in Ohio. Reimbursements rates, beginning in October 2019 increased to 70% and may approach 90% by July of 2020. This is compared to the current level of 42%. This increase will amount to approximately \$1.5 million in additional reimbursements to the General Fund in 2020. In total though, Summit County remains hampered by nearly \$20 million annually in revenue sharing reductions from the State of Ohio over the past decade, with roughly \$12 million of the total directly impacting the General Fund.

Consumer spending has improved in 2019, with sales tax collections up over 4% for the same period in 2018. The Executive's Department of Finance & Budget (DFB) anticipates the County will see more modest growth in 2020, at a rate of 1.1%. Locally, the housing and commercial property market has slowed in 2019 with the number of units changing hands down 6.65%. Despite the decline in activity, property conveyance tax collections are up 2.32% for 2019, though this increase is skewed by one significantly large commercial transaction. Without that transaction, collections would be down. For 2020, we are budgeting a 5% decrease compared to 2019 collections. While rising interest rates have positively affected the County's investment portfolio, they have slowed the number of mortgage refinancings that closed during 2019 contributing to an only a slight increase, .26% in recording fees collected. For 2020, we are budgeting an increase of 14.05%.

Overall, new building activity remains strong in Summit County. While residential starts have slowed considerably in 2019, a handful of large commercial projects have led to a 20% increase in building permit and plan review fees. It is worth noting though, that like property conveyance taxes, one large commercial project has significantly contributed to the growth, making up nearly half of the overall increase. Summit County's share of Ohio's casino tax revenue continues to lag estimates. In Ohio, counties receive 51% of the tax on gross casino revenues. For Summit County, total collections for 2019 amounted to just over \$3.3 million which is roughly 2.2% more than 2018 collections but remains significantly below estimates provided by the state at the time the casinos were approved by voters in 2008.



For 2020, Summit County is also forecasting a 1.1% increase in local government revenue sharing from the State of Ohio. Local government revenue sharing and tangible personal property tax distributions from the State of Ohio have dropped from a combined \$15.3 million in 2001 to \$6.385 million in 2019.

For 2019, Summit County's original projected General Fund revenues were expected to total \$113.1 million. Based on actual results, General Fund revenues were over \$116 million. In total, sales tax beat estimates for the year by over \$1.8 million, and investment earnings exceeded estimate by \$1.35 million.

Locally, Summit County's unemployment rate of 4.3% December remains on par with the state average but above the national average which stands at 3.5%. The number of clients receiving cash and food assistance from the Summit County Department of Job and Family Services has also declined from 2009 and 2010 but still remains at historically high levels.

Based on 2019's actual revenue collections through December it is expected that overall revenues will increase 2.26% in 2020 for the County's General Fund. This total assumes sales tax growth of 1.3%, property tax growth of 2.95 and nearly \$1.5 million in additional reimbursements from the State of Ohio for indigent defense.

2020 will mark the first time since 2007 that Summit County's major General Fund revenues are expected to exceed pre-great recession levels. For 2020, we are budgeting \$118,627,319, an increase of 2.26%.

General Fund Major Revenues										
(in millions)	2007	2020 (Est)								
Sales Tax	\$36.5	\$47.5								
Casino Tax	0.0	3.3								
Property Transfer Tax	7.8	9.1								
Interest Earnings	11.8	4.6								
Local Government Funds	12.1	6.4								
Total	\$68.2	\$70.9								



For 2020, total budgeted revenues exceed budgeted expenditures by a total of \$2 million. It is expected, however, that certain individual funds may spend up to \$9.9 million total, in reserve balances.

		2020			
	F	PROJECTED	20	19 ORIGINAL	%
FUND	I	REVENUES	C	ERTIFICATE	CHANGE
General Fund	\$	118,087,641	\$	113,106,235	4%
MVGT	Ψ	21,010,500	Ψ	18,688,900	12%
Sewer Fund		53,592,194		51,931,404	3%
Alcohol, Drug, MH		44,246,854		43,629,988	1%
Children Services		61,540,421		45,738,611	35%
Dev. Disab.		63,703,192		66,826,398	-5%
DJFS		47,492,729		45,239,922	5%
All Other		158,195,334		152,098,448	4%
Net Fund Balance (All Funds)		0		9,433,190	-100%
Total	\$	567,868,865	\$	546,693,096	4%

The following is a brief summary of some of the revenue assumptions for 2020 for some of the County's larger funds:

• The General Fund revenues are estimated to increase by 2.26%, in 2020 over revenue collections for 2019. It is assumed that the economy will continue to grow at a modest pace through 2020 with property taxes increasing at rates of 1.5% and conveyance taxes decreasing 5% respectively. In total, property tax revenue will increase at approximately 2.9% with a shifting of inside millage away from the General Obligation Debt fund accounting for \$300 thousand of the increase. Sales tax revenue is forecast to grow at 1.1%. The County is expected to receive nearly \$1.5 million in additional reimbursements from the State of Ohio for indigent defense costs. Casino tax is expected to remain flat in 2020 while local government distributions from the State of Ohio are expected to increase 3%. Transfers from the Title Fund and Building Standards Fund are expected



to total \$2.356 million in 2020. It is estimated that the County will run a small surplus of \$124,503 (see General Fund Five Year Forecast) in 2020.

- Communities and agencies receiving services from the Sheriff's Police Rotary Fund are expected to see a 3.1% increase in rates for 2020. This fund pays for the cost of providing patrol service to various communities in Summit County including the City of Green, Northfield Center Township, Coventry Township, Twinsburg Township, and the Akron Canton Regional Airport, and security services to various County departments including Job and Family Services, the Developmental Disabilities Board, and the Summit County Health Department. In 2014, the Executive's Department of Finance & Budget and the Summit County Sheriff's Office developed new contract rates for these communities and agencies based on actual costs and hours worked which more fully captured the supervisory costs associated with these contracts and allocated them on an actual hours worked basis rather than a per deputy basis. These rates were updated in 2017 to cover the 2018 2020 contract period and reflect increased costs for labor contracts, dispatching services and radio and dispatch equipment purchases.
- The Children Services Board's 2020 total revenues are expected to increase by 23% in comparison to 2019 actual. This is mainly due to the passage of a 2.25 mill property tax levy, along with a 1 mill increase that was approved by voters in November of 2018. This additional millage will generate \$12.6 million of annual revenue for the agency beginning in 2020.
- The Alcohol, Drug Addiction and Mental Health Services Board's (ADM) 2020 total revenues are expected to decrease slightly in comparison to 2019 actual revenue. In November 2019, ADM Board passed a six year, 2.95 mill renewal levy. The successful passage of this levy will provide the ADM Board with a level of confidence that they will continue to provide a comprehensive continuum of care for the foreseeable future.
- The revenues for the Developmental Disabilities Board's 2020 total revenues are expected to remain flat in comparison to 2019 forecasted levels (see Five Year Forecast). The 2019 revenue included a one-time \$2 million Medicaid cost report settlement. In 2014, the federal Centers for Medicare and Medicaid Services (CMS) enacted new rules for Ohio, mandating that county boards, including Summit DD, could no longer directly provide federally funded programs to adults because there was a conflict of interest. As part of an agreement between the Ohio Department of Developmental Disabilities and CMS, County Boards of DD have until 2024 to phase out of providing direct habilitation and employment services to adults, as well



as transportation services. DD plans to use \$3.1 million in carryover funds to balance the 2020 budget, leaving the agency with a \$39.7 million reserve balance.

- The Department of Jobs and Family Services' 2020 revenues reflect a nearly \$3.3 million increase in Public Assistance revenues as compared to its original 2019 estimated resources (See JFS Budget Section). This increase is due primarily to increases to Enhanced Medicaid, TANF Kinship Caregiver, Medicaid Income Maintenance and Other Revenues funds.
- Excluding reimbursements from Ohio Water Development Authority loans, the Department of Sanitary Sewer Services
 expects overall revenues to remain flat in 2020 in comparison to 2019 forecasted levels (see Five Year Forecast). The
 County recently entered in to a contract with Municipal & Financial Services Group to develop a cost of service model and
 recommend a rate structure for sewer user fees for the next seven years. The recommendations of this analysis will not likely
 have an impact until 2021.
- The Engineer's Office is expecting an 42% increase in revenues for its Motor Vehicle Gas Tax fund for 2020, as the Ohio Department of Taxation increased gas tax effective July 1, 2019.
- The County's hospitalization fund is expected to see a 5% increase in revenue growth in 2020 based on average employer and employee premium increases.

Expenditure Issues facing all budgets

• The 2020 total budget for all funds of \$565.7 million is 1.1% lower than the 2019 adjusted budget of \$572.3 million and is 3.5% higher than the original 2019 budget adopted by County Council, which totaled \$546.7 million. 2019's adjusted budget includes \$3.3 million in appropriations for capital projects. It is anticipated that the County will additionally approve a capital budget in 2020 which will add to the total appropriations for 2020.



- In total, the County's overall annual budget remains \$11 million below 2008's and total appropriations within the County General Fund are \$2.2 million less than 2008.
- Premiums for the County's four healthcare plans will have an overall increase of 5% 2020. The County currently pays 90% of these premiums with employees picking up the remaining 10%. 2020 will mark the sixth year that employees will have the opportunity to participate in the County's Health and Wellness program, which allows employees to complete wellness activities to earn credits that can be used to offset employee's deductibles, co-pays, dental and vision expenses. In 2020, the County hopes to see more migration to the two health plan selections introduced in 2019 for employees. The first is a High Deductible Health Plan with a Health Savings Account (HSA) through Medical Mutual (MMO) called the "Maximum Value Plan." The second plan is a narrow network plan option. This plan only has in-network benefits and there is no out of network coverage except in the case of true emergency coverage. This plan is called the "MedFlex Plan."
- For budgetary purposes it has also been assumed that all non-bargaining employees of the County will receive a 3.0% COLA on 4/1/2020. Additionally, it has been assumed that bargaining unit employees will also receive a 3.0% COLA on the anniversary dates spelled out in the various bargaining contracts. The county has recently settled with Ohio Council 8 and Local 1229, (Fiscal Office) for a 2.5% wage increase, that was effective 9/1/19.
- Employer contributions for PERS non-law enforcement are 14.00% in 2020. The employee share is 10%. These are the statutory maximums.
- Employer contributions for PERS law enforcement personnel retirement benefits are 18.10% in 2020. The employee share is at the statutory maximum of 10.1%.
- Workers' compensation costs: Over the past few years the county has made great strides in reducing loss claims and overall premiums. In 2008, Summit County paid out nearly \$3.8 million in premium and loss charges to the Ohio Bureau of Workers' Compensation (OBWC). This year, those costs have totaled less than \$1 million. Over the past few years, premiums and losses were billed back to departments at an overall blended rate of 1.97% annually. In 2016, OBWC transitioned public employer taxing districts from retrospective to prospective billing of premiums. Summit County has successfully completed this transition with no reduction to its reserve balance and no adverse effects to departmental budgets. For 2020, those



departments, not penalty rated, will be charged at a reduced blended rate of 1.1%. For 2020, the reserve pool will distribute back a \$1 million credit it received from OBWC in 2019 for a refunding of 2017 premiums. This credit will result in most departments netting no cost for 2020 premiums.

- Property insurance rates are estimated to remain at the 2019 rate. The county self-insures auto collision costs. Rates for departments will be experience-based.
- Utility costs are estimated to remain stable in 2020 as the County recently executed a new 10 year chilled water and steam heat contract with Akron Energy Systems for heating and cooling its downtown offices.



Specific Fund Issues

- The General Fund budget is 1.1% less than the 2019 adjusted budget. General Fund departments are being provided additional appropriations to cover the cost of employee COLA's in 2020 which are estimated at 3%. The total cost of the COLA's for 2020 amount to \$1.8 million in additional General Fund appropriations. Additionally, healthcare premiums are budgeted to increase 5% at a total expected cost to the General Fund of nearly \$600 thousand. The Board of Elections budget for 2020 assumes approximately \$1 million of additional costs to staff and conduct both County and presidential elections.
- The budget for the Department of Jobs and Family Services will increase by \$3.2 million. 2020 revenues reflect a \$1 million increase in Public Assistance revenues as compared to its original 2019 resources (See JFS Budget Section). This increase is due primarily to an increase Enhanced Medicaid funds.
- The 2020 budget for the Developmental Disabilities Board reflects a decrease of over \$3 million compared to the 2019 budget. The largest decrease occurs in the area of Medicaid expenses. In total, the appropriation for Medicaid expenses is decreasing by \$2.350 million as a result of an accounting change that reclassifies state subsidy as an expenditure offset rather than a revenue. Since 2016, the DD Board has reduced total employment by 201.5 positions. This is a reduction of 40% of the Board's full-time positions. In 2014, the federal Centers for Medicare and Medicaid Services (CMS) enacted new rules for Ohio, mandating that county boards, including Summit DD, could no longer directly provide federally funded programs to adults because there was a conflict of interest. As part of an agreement between the Ohio Department of Developmental Disabilities and CMS, County Boards of DD have until 2024 to phase out of providing direct habilitation and employment services to adults, as well as transportation services. The reductions in FTE's is part of Summit DD's effort to comply with CMS's directive.
- The Children's Services Board's 2020 budget is increasing by 8% over 2019. The 2020 budget is 18.2% higher than 2016 actual expenditures. This increase is primarily attributable to a 12.1% increase in the number of children in custody and 24% increase in placement costs. A good portion of these increases and the rise in the number of children in custody is attributable to the opiate epidemic which has taken root in Summit County.



- The Alcohol Drug & Mental Health Board's 2020 budget is decreasing 2% compared to 2019 adjusted budget. This reduction is attributable to Medicaid Behavioral Health redesign' where a portion of the client's treatment services will be covered Medicaid. The federal Institution for Mental Disease (IMD) Exclusion has historically prohibited Medicaid reimbursement for adult patients receiving mental health or substance abuse care in a psychiatric or substance abuse treatment facility with more than 16 beds. This included IBH Addiction Recovery Center and Community Health Center's RAMAR treatment facility, as well as the Sub-Acute Detoxification program operated by Oriana House at the ADM Crisis Center. However, in late spring 2018, the Ohio Department of Mental Health and Addiction Services (OhioMHAS) released a memo clarifying that under BH Redesign, SUD residential programs are no longer excluded from Medicaid reimbursement. Prior to this memo, the ADM Board paid 100% for residential SUD and sub-acute detox services. We are currently working with these providers to transition to Medicaid billing for these services, as some programs were not established Medicaid services providers. The ADM Board has given agencies a target date of January 1, 2019 to fully transition those services to Medicaid.
- The Department of Sanitary Sewer Services' (DSSS) budget represents a 5.8% decrease from its original 2019 budget. The
 majority of the decrease is associated with a reduction in transfers for capital projects.
- The Employee Hospitalization internal service fund budget is increasing by nearly \$3.2 million. During 2016 and 2017, the County's regionalized healthcare plan was expanded to add the Akron Metropolitan Housing Authority, Summit Metroparks, the City of Green and the Village of Glenwillow. In 2018, the City of Barberton also joined the plan. These entities add an additional 2,000 covered lives to the pool. Through a combination of plan redesigns and a newly negotiated prescription rebate contract, the County expects actual cost to plan to increase by roughly 5% in 2020.



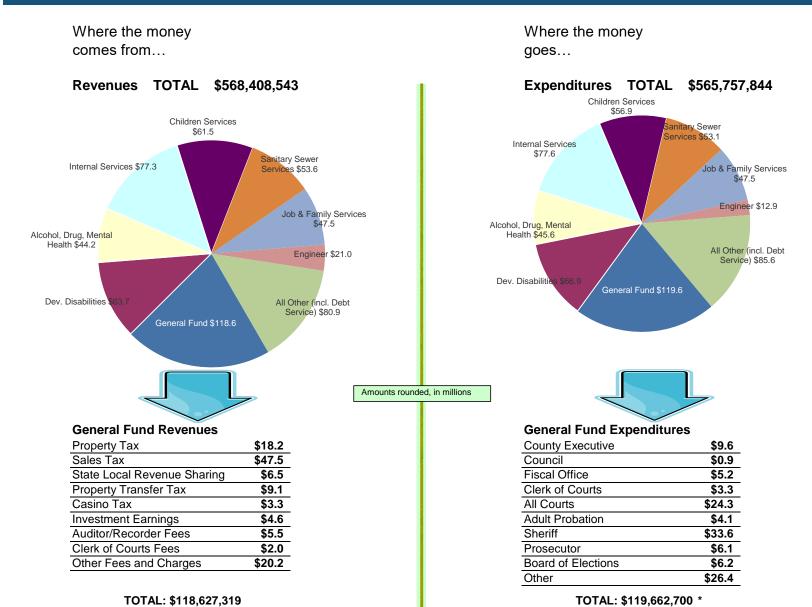
Specific General Fund Department Issues

- As the County continues to dig out from under the effects of the recent recession, state funding reductions, and property value reductions, all General Fund departments were notified in 2019 that they would again be provided a targeted budget for 2020. All departments except the Board of Elections and Adult Probation submitted budget requests that satisfy the required targets. The Executive's Office will continue to work with these two agencies throughout 2020 to explore ways to solve their budgetary needs. The use of budget targets has proven a necessary tool for keeping the County's expenses in line with its long term forecasts.
- The County Executive is recommending increasing grant funding to the Ohio State Extension in 2020 by \$35,000 to defer the
 cost of additional rent that will be incurred as the agency moves from its current location at the former home of Summit County
 Public Health.
- In accordance with Section 3701.024 of the Ohio Revised Code, the Ohio Department of Health shall determine the amount each county shall provide annually for the program for medically handicapped children based on a proportion of the county's total general property tax duplicate, not to exceed one-tenth of a mill. Based on recent valuation increases to Summit County's property tax duplicate, the County's mandated contribution to the Medically Fragile Children's Program will be increased in 2020 by \$75,400.
- In accordance with Ohio Administrative Code 5101:9-10-31, the County is responsible for a share of reimbursable TANF and Income Maintenance expenditures incurred by the Department of Job and Family Services for the State Fiscal Year. Under the funding formula created by this administrative code section, Summit County's mandated share of these programs will increase by \$54,200 in 2020.
- The County plans to increase the budget for the Summit County Public Defenders Office by \$250 thousand for 2020. The
 increase in the reimbursement rate for indigent defense from the State of Ohio, from 42% to 70% will provide the funding for
 this increase. It is additionally anticipated that the City of Akron will provide an additional \$200 thousand in funding for the
 Summit County Public Defender.



The recommend budget for the Board of Elections increases by \$920 thousand for an even year election cycle that includes a
gubernatorial or presidential election and continues to include the full use of electronic poll books. This comparison is to the
2019 original budget which covered a non-presidential, odd-year election. In 2017, the County spent just over \$1 million
dollars purchasing and implementing electronic poll books which were used for the first time in November 2017's general
election.

COUNTY OF SUMMIT 2020 BUDGET



^{*} The County General Fund budget appropriates \$1.0 million in reserve balances. The County projects to end 2020 with \$31.82 million in uncommitted General Fund reserves.



TOTAL

COUNTY OF SUMMIT

2020 BUDGET - REVENUES ALL FUNDS

FUNDS	2020 ESTIMATED REVENUES	PERCENT OF TOTAL
General Fund	\$ 118,627,319	20.87%
Development Disabilities	63,703,192	11.21%
Alcohol, Drug & Mental Health	44,246,854	7.78%
Internal Service	77,258,300	13.59%
Children Services	61,540,421	10.83%
Sanitary Sewer Services	53,592,194	9.43%
Job & Family Services	47,492,729	8.36%
Engineer	21,010,500	3.70%
All Other Funds - Including Debt Service	80,937,034	14.24%
	\$ 568,408,543	100.00%



TOTAL

COUNTY OF SUMMIT

2020 BUDGET - TOTAL EXPENDITURES

FUND	2020 ADOPTED BUDGET	PERCENT OF TOTAL
General Fund	\$119,662,700	21.15%
Board of Development Disabilities Fund	66,892,673	11.82%
Alcohol, Drug & Mental Health Board	45,566,968	8.05%
Internal Service Funds	77,564,900	13.71%
Children Services Board	56,870,563	10.05%
Sanitary Sewer Services	53,146,400	9.39%
Job & Family Services	47,487,300	8.39%
Motor Vehicle & Gas Tax Fund	12,929,600	2.29%
All Other Funds	85,636,740	15.14%
	\$565,757,844	100.00%



GENERAL FUND SUMMARY BY ORGANIZATION

		2017	2018	2019	2019	2020	2020 BUDGET TO	
GENERAL		ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED	2019	
FUND		EXPENSES	EXPENSES	BUDGET	EXPENDITURES	BUDGET	BUDGET	PCT
- TOND			————	BODGLI	——————————————————————————————————————	BODGET	BODGET	
Executive	1113	\$ 408,428	\$ 421,195	1,039,700	899,586	1,066,300	26,600	2.6%
Finance & Budget	1114	482,471	488,114	325,100	252,483	453,200	128,100	39.4%
Personnel	1115	<i>454,353</i>	476,357	437,300	403,069	450,800	13,500	3.1%
Law	1117	921,408	934,888	947,000	800,942	972,300	25,300	2.7%
Purchasing	1122	170,744	164,937	197,700	179,410	209,300	11,600	5.9%
Communication	1125	<i>574,279</i>	655,575	0	205	0	0	.0%
Administration	1135	147,853	150,736	159,000	155,194	163,800	4,800	3.0%
Physical Plants	1136	3,412,051	3,615,494	3,648,200	3,713,398	3,675,300	27,100	.7%
Development	1139	354,737	320,136	553,300	502,477	558,400	5,100	.9%
Medical Examiner	3107	1,824,674	1,836,461	1,948,700	1,968,282	2,034,000	85,300	4.4%
EXECUTIVE								
		<u>\$ 8,750,997</u>	<u>\$ 9,063,893</u>	<u>9,256,000</u>	<u>8,875,046</u>	<u>9,583,400</u>	<u>327,400</u>	<u>3.5%</u>
Council	1009	856,077	841,477	885,600	874,768	908,200	22,600	2.6%
COUNCIL								
		<u>\$ 856,077</u>	<u>\$ 841,477</u>	<u>885,600</u>	<u>874,768</u>	908,200	22,600	2.6%
Fiscal Office	1205	4,836,411	4,925,251	5,094,000	5,034,258	5,200,300	106,300	2.1%
Data Processing	1220	0	0	0	0	0	0	.0%
FISCAL OFFICE								
		<u>\$ 4,836,411</u>	<u>\$ 4,925,251</u>	<u>5,094,000</u>	<u>5,034,258</u>	<u>5,200,300</u>	<u>106,300</u>	<u>2.1%</u>



COUNTY OF SUMMIT GENERAL FUND SUMMARY BY ORGANIZATION

GENERAL FUND		2017 ACTUAL EXPENSES	2018 ACTUAL EXPENSES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET	2020 BUDGET TO 2019 BUDGET	<u>PCT</u>
Clerk of Courts	2501	\$ 3,222,076	\$ 3,242,172	3,318,400	3,031,687	3,354,500	36,100	1.1%
CLERK OF COURTS								
		<u>\$ 3,222,076</u>	<u>\$ 3,242,172</u>	<u>3,318,400</u>	<u>3,031,687</u>	<u>3,354,500</u>	<u>36,100</u>	<u>1.1%</u>
Court of Common Pleas	2125	5,968,634	5,938,109	6,138,000	6,060,069	6,320,400	182,400	3.0%
Adult Probation	3303	3,663,144	3,631,513	3,933,600	3,417,545	4,065,700	132,100	3.4%
Psycho-Diagnostic	3306	76,836	74,593	0	0	0	0	.0%
COMMON PLEAS/ADULT PROB								
		<u>\$ 9,708,613</u>	<u>\$ 9,644,215</u>	<u>10,071,600</u>	<u>9,477,614</u>	10,386,100	<u>314,500</u>	<u>3.1%</u>
Attorney/Jury Fees	2103	2,859,233	2,758,404	3,029,337	2,930,579	4,600,000	1,570,663	51.8%
Grand Jury	2139	65,363	63,276	69,000	59,720	69,000	0	.0%
COMMON PLEAS/OTHER								
		<u>\$ 2,924,596</u>	<u>\$ 2,821,680</u>	<u>3,098,337</u>	2,990,299	<u>4,669,000</u>	<u>1,570,663</u>	<u>50.7%</u>
Domestic Relations Ct	2305	2,839,956	2,790,620	2,795,200	2,768,556	2,881,100	85,900	3.1%
DOMESTIC REL COURT								
		<u>\$ 2,839,956</u>	<u>\$ 2,790,620</u>	<u>2,795,200</u>	<u>2,768,556</u>	<u>2,881,100</u>	<u>85,900</u>	<u>3.1%</u>



GENERAL FUND SUMMARY BY ORGANIZATION

GENERAL FUND		2017 ACTUAL EXPENSES	2018 ACTUAL EXPENSES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET	2020 BUDGET TO 2019 BUDGET	<u>PCT</u>
Probate Court	2204	\$ 2,090,426	\$ 2,143,015	2,188,400	2,130,696	2,209,600	21,200	1.0%
PROBATE COURT								
		<u>\$ 2,090,426</u>	<u>\$ 2,143,015</u>	<u>2,188,400</u>	<u>2,130,696</u>	<u>2,209,600</u>	<u>21,200</u>	<u>1.0%</u>
Court Of Appeals	2005	99,088	84,340	135,700	143,021	135,700	0	.0%
COURT OF APPEALS								
		<u>\$ 99,088</u>	<u>\$ 84,340</u>	135,700	<u>143,021</u>	135,700	0	.0%
Juvenile Court	2402	4,089,481	4,100,077	4,475,063	4,444,946	2,618,600	-1,856,463	-41.5%
Juvenile Probation	3402	2,131,635	1,852,873	1,895,900	1,886,122	1,958,400	62,500	3.3%
Juvenile Detention Center	3405	2,977,014	3,410,539	3,389,800	3,392,514	3,485,300	95,500	2.8%
JUVENILE COURT								
		<u>\$ 9,198,129</u>	<u>\$ 9,363,489</u>	<u>9,760,763</u>	9,723,582	<u>8,062,300</u>	<u>-1,698,463</u>	<u>-17.4%</u>
Sheriff	3001	9,663,668	9,710,568	10,674,200	10,536,968	10,746,800	72,600	.7%
Sheriff-Jail	3003	21,525,675	21,883,960	21,547,700	21,440,644	22,086,000	538,300	2.5%
Sheriff-Marine Patrol	3007	42,256	43,780	45,333	45,100	44,000	-1,333	-2.9%
Sheriff-Court Security	3012	644,603	629,972	672,800	656,470	694,900	22,100	3.3%
SHERIFF								
		<u>\$ 31,876,203</u>	<u>\$</u> 32,268,281	32,940,033	32,679,182	33,571,700	<u>631,667</u>	<u>1.9%</u>



COUNTY OF SUMMIT GENERAL FUND SUMMARY BY ORGANIZATION

GENERAL FUND		E	2017 ACTUAL EXPENSES		2018 ACTUAL EXPENSES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET	2020 BUDGET TO 2019 BUDGET	PCT_
Prosecutor-General Office	2603	\$	5,774,462	\$	5,881,193	5,840,800	5,725,910	6,087,300	246,500	4.2%
PROSECUTOR										
		<u>\$</u>	<u>5,774,462</u>	<u>\$</u>	<u>5,881,193</u>	<u>5,840,800</u>	<u>5,725,910</u>	<u>6,087,300</u>	<u>246,500</u>	<u>4.2%</u>
Human Resource Commission	1401		189,018		191,800	198,900	197,883	204,700	5,800	2.9%
HRC										
		\$	<u>189,018</u>	\$	<u>191,800</u>	<u>198,900</u>	<u>197,883</u>	<u>204,700</u>	<u>5,800</u>	<u>2.9%</u>
Veteran's Service Commission	7330		2,369,791		2,624,796	3,042,700	2,517,404	3,088,400	45,700	1.5%
VETERANS										
		<u>\$</u>	<u>2,369,791</u>	<u>\$</u>	2,624,796	<u>3,042,700</u>	<u>2,517,404</u>	<u>3,088,400</u>	<u>45,700</u>	<u>1.5%</u>
Bd Of Elections-General Office	1600		4,510,847		5,464,497	5,273,400	4,856,301	6,194,300	920,900	17.5%
BOARD OF ELECTIONS										
		<u>\$</u>	<u>4,510,847</u>	<u>\$</u>	<u>5,464,497</u>	<u>5,273,400</u>	<u>4,856,301</u>	<u>6,194,300</u>	920,900	<u>17.5%</u>



GENERAL FUND SUMMARY BY ORGANIZATION

							2020	
							BUDGET	
		2017	2018	2019	2019	2020	TO	
GENERAL		ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED	2019	
FUND		EXPENSES	EXPENSES	BUDGET	EXPENDITURES	BUDGET	BUDGET	PCT
Utilities	1142	\$ 3,737,535	\$ 4,392,083	3,988,400	3,935,512	3,953,400	-35,000	9%
Bureau Inspection	1145	190,178	169,818	182,206	160,794	225,000	42,794	23.5%
County Muni Courts	2708	780,061	798,979	869,477	819,881	906,800	37,323	4.3%
Public Defender	2711	559,400	570,600	619,500	619,500	869,500	250,000	40.4%
Alt Corrections	3153	5,921,097	5,921,097	6,621,500	6,721,494	6,447,000	-174,500	-2.6%
Vital Statistics	5006	0	8,152	7,000	0	7,000	0	.0%
Medically Fragile Children	5009	1,062,977	1,338,414	1,238,900	0	1,253,500	14,600	1.2%
Human Services Support	7007	3,485,947	3,818,013	4,545,200	3,501,206	3,545,200	-1,000,000	<i>-</i> 22.0%
Insurance/Taxes	8005	876,594	862,674	884,000	837,496	920,000	36,000	4.1%
Miscellaneous	8016	607,541	603,712	712,217	585,377	767,000	54,783	7.7%
Victims	8017	25,000	25,000	25,000	25,000	30,000	5,000	20.0%
Humane Society	8207	25,000	25,000	25,000	25,000	30,000	5,000	20.0%
Agriculture (OSU Ext.)	8209	118,387	118,789	154,800	153,366	154,800	0	.0%
Historical Society	8211	51,000	51,000	51,000	51,000	55,000	4,000	7.8%
Soil & Water	8213	171,900	171,900	171,900	171,900	171,900	0	.0%
Transfer Out	8499	2,826,180	3,300,000	5,730,000	5,730,000	3,790,000	-1,940,000	-33.9%
NON-OPERATING								
		<u>\$ 20,438,796</u>	<u>\$</u> 22,175,231	<u>25,826,100</u>	<u>23,337,525</u>	<u>23,126,100</u>	<u>-2,700,000</u>	<u>-10.5%</u>
TOTAL								
		\$109,685,487	\$113,525,950	119,725,933	114,363,733	119,662,700	-63,233	1%



							2020			
							BUDGET			2020
		2017	2018	2019	2019	2020	ΤΟ			ESTIMATED
	FUND	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED	2019		ESTIMATED	RESERVE
NON-GENERAL FUNDS	ORG	EXPENSES	EXPENSES	BUDGET	EXPENSES	BUDGET	BUDGET	PCT	REVENUE	USE
Hotel/Motel	10017-1307	\$ 77,914	\$ 83,290	\$ 107,500	\$ 77,302	\$ 89,200	-18,300	-17.0%	110,800	0
Delinquent Tax	10018-1310	71,389	69,025	200,000	63,404	200,000	0	.0%	200,000	0
Delinquent Tax - Non Prod Land	10018-1311	106,619	28,731	425,000	23,533	425,000	0	.0%	425,000	0
Recorder-Equipment	10020-1238	95,775	2,990	109,700	94,650	91,800	-17,900	-16.3%	80,000	11,800
R.E.D. Admin	10035-1313	70,776	72,870	89,200	65,668	77,700	-11,500	-12.9%	79,700	0
Tax Installment Plan Admin	10038-1324	82,383	70,353	66,800	43,899	86,700	19,900	29.8%	85,000	1,700
Sheriff IV-D Security	10124-3024	445,973	442,087	566,400	486,384	569,000	2,600	.5%	569,000	0
Sheriff Police Rotary	10125-3025	7,774,240	7,686,177	8,463,876	8,329,304	8,548,100	84,224	1.0%	8,548,100	0
Sheriff Training Rotary	10126-3028	49,931	67,415	85,000	56,212	50,000	-35,000	-41.2%	55,000	0
Sheriff Foreclosure Rotary	10127-3029	529,649	138,245	148,100	139,150	180,000	31,900	21.5%	180,000	0
Inmate Welfare	10131-3034	198,645	344,137	441,900	438,821	438,400	-3,500	8%	300,000	138,400
Insurance Retention	10155-3030	144,703	75,415	307,500	95,283	197,500	-110,000	-35.8%	130,000	67,500
Consumer Affairs	10158-1154	215,154	187,447	214,200	170,493	178,500	-35,700	-16.7%	178,500	0
SBC Phone Comm-Pros	10161-2603	75,624	76,399	84,200	67,016	69,000	-15,200	-18.1%	69,000	0
SBC Phone Comm-Sh	10161-3003	465,735	478,300	488,600	480,295	660,500	171,900	35.2%	660,500	0
800MHz Maintenance	10163-3120	865,624	544,289	760,800	796,590	898,600	137,800	18.1%	792,000	106,600
800MHz County Radios	10164-3120	37,010	223,021	124,408	92,457	146,400	21,992	17.7%	100,000	46,400
Foreclosure TF-Fiscal	10168-1225	22,145	4	32,800	20,261	21,800	-11,000	-33.5%	21,800	0
Foreclosure TF-Sheriff	10168-3014	75,029	133,039	88,100	106	68,100	-20,000	-22.7%	68,100	0
Foreclosure TF-TransOut	10168-8499	80,925	71,200	80,000	50,800	80,000	0	.0%	80,000	0
Building Standards	10173-3104	3,138,880	3,285,646	4,083,000	3,787,301	4,165,800	82,800	2.0%	4,200,000	0
Engineer Community Rotary	10175-4210	65,849	59,932	164,000	115,317	150,000	-14,000	-8.5%	150,000	0
Expedited Foreclosures	10178-1228	286,803	110,187	203,200	47,610	180,900	-22,300	-11.0%	210,000	0
Clerk Courts Title	10180-1503	3,505,347	3,984,957	4,280,200	4,163,378	4,291,500	11,300	.3%	4,400,000	0
Summit County Prosecutor ESAC	20003-2607	0	0	60,000	0	60,000	0	.0%	0	60,000
Animal Control	20004-5060	937,735	972,706	1,132,500	965,932	1,063,500	-69,000	-6.1%	1,063,500	0



NON-GENERAL FUNDS	FUND ORG	2017 ACTUAL EXPENSES	2018 ACTUAL EXPENSES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENSES	2020 ADOPTED BUDGET	2020 BUDGET TO 2019 BUDGET	PCT	ESTIMATED REVENUE	2020 ESTIMATED RESERVE USE
Animal Control-Audit	20004-5130	\$ 89,000	\$ 84,743	\$ 94,500	\$ 86,322	\$ 96,400	1,900	2.0%	96,400	0
Sheriff Concealed Weapon	20007-3027	185,959	216,566	243,300	209,347	185,300	-58,000	-23.8%	175,000	10,300
Summit County Drug Unit ESAC	20009-3022	0	0	200,000	52,220	231,400	31,400	15.7%	231,400	0
Summit County Sheriff ESAC	20009-3023	0	0	150,000	0	160,000	10,000	6.7%	160,000	0
JFS-Operations	20011-7103	43,238,656	44,959,443	47,867,866	47,020,648	47,306,300	-561,566	-1.2%	47,311,729	0
JFS-WIA-Summit	20024-7152	970,752	99,155	157,858	68,254	0	-157,858	-100.0%	0	0
JFS-WIA-Medina	20024-7155	341,130	0	0	0	0	0	.0%	0	0
JFS-WIA One Stop Summit	20025-7152	146,626	165,168	15,121	10,355	0	-15,121	-100.0%	0	0
JFS-WIOA-CCMEP	20026-7152	378,425	0	0	0	0	0	.0%	0	0
JFS-Fatherhood Initiative	20066-7268	0	0	100,183	81,477	95,000	-5,183	-5.2%	95,000	0
Summit For Kids	20067-1159	0	0	90,000	74,237	86,000	-4,000	-4.4%	86,000	0
Motor Vehicle Admin	20502-4105	1,746,857	2,243,588	2,091,228	2,048,520	2,060,100	-31,128	-1.5%	2,060,100	0
Motor Vehicle Maint	20502-4110	6,332,287	6,604,095	7,049,800	6,878,005	7,386,800	337,000	4.8%	7,386,800	0
Motor Vehicle Engineer	20502-4115	2,621,820	2,749,876	3,355,700	2,921,221	3,482,700	127,000	3.8%	11,563,600	0
Eng Drainage Maint 1	20505-4025	168,657	234,839	476,300	54,994	750,000	273,700	57.5%	325,000	425,000
Eng Drainage Maint 2	20508-4025	61,735	127,723	446,300	47,563	600,000	153,700	34.4%	290,000	310,000
Bath Twp Surface Water District	20510-4028	0	52,111	300,000	271,578	325,000	25,000	8.3%	360,000	0
Real Estate Assess	20560-1235	8,345,930	6,156,970	7,155,600	6,924,950	7,671,600	516,000	7.2%	6,800,000	871,600
DRETAC-Fiscal	20571-1316	2,546,134	2,540,237	2,885,649	2,520,442	2,521,900	-363,749	-12.6%	2,400,000	121,900
DRETAC-Pros	20572-2616	1,232,612	1,257,475	1,472,686	1,361,998	1,504,700	32,014	2.2%	800,000	704,700
DRETAC-Foreclosures	20573-2615	390,414	533,065	1,611,412	772,305	1,400,000	-211,412	-13.1%	1,100,000	300,000
Tax Certif Admin	20574-1319	826,787	342,231	517,400	391,248	604,100	86,700	16.8%	370,000	234,100
Children's Services	20603-7407	47,960,149	48,740,456	54,066,976	52,575,022	56,870,563	2,803,587	5.2%	61,540,421	0
ADAMH	20704-5335	45,430,368	44,705,723	46,363,787	42,530,418	45,566,968	-796,819	-1.7%	44,246,854	1,320,114
DD-Operating	20801-5210	71,076,652	65,703,515	69,877,409	63,439,873	66,803,258	-3,074,151	-4.4%	63,613,777	3,189,481
DD-Consol Don	20813-5210	61,298	51,735	157,980	77,460	89,415	-68,565	-43.4%	89,415	0



							2020			
							BUDGET			2020
		2017	2018	2019	2019	2020	TO			ESTIMATED
	FUND	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED	2019		ESTIMATED	RESERVE
NON-GENERAL FUNDS	ORG	EXPENSES	EXPENSES	BUDGET	EXPENSES	BUDGET	BUDGET	PCT	REVENUE	USE
JVCT Donations	21972-2403	\$ 5,776	\$ 5,019	\$ 5,000	\$ 3,708	\$ 5,000	0	.0%	5,000	0
CDBG Admin	22018-6108	171,925	196,139	206,656	195,955	191,000	-15,656	-7.6%	191,000	0
CDBG Housing Rehab	22018-6114	479,614	718,451	1,352,000	919,332	933,000	-419,000	-31.0%	933,000	0
CDBG Housing Rehab Loans	22018-6119	102,500	51,250	100,000	100,000	100,000	0	.0%	100,000	0
Land Reutilization Admin	22030-6051	84,965	24,889	101,000	82,422	114,400	13,400	13.3%	35,000	79,400
CDBG Home Trust	22036-6154	219,917	284,807	1,022,000	681,275	420,000	-602,000	-58.9%	420,000	0
CDBG Home Admin	22036-6157	30,424	123,675	88,000	34,605	42,100	-45,900	-52.2%	42,100	0
Akron Lead Reduction	22038-6159	4,374	0	232	0	0	-232	-100.0%	0	0
Hazard Materials	23192-3112	165,337	141,512	145,740	115,844	124,696	-21,044	-14.4%	125,000	0
Issue II	23247-4207	79,223	80,889	80,800	72,255	79,900	-900	-1.1%	80,000	0
Sheriff-DUI	25083-3051	0	0	40,000	0	60,000	20,000	50.0%	5,000	55,000
Sheriff-DARE	25372-3051	199,003	193,829	221,500	198,938	185,700	-35,800	-16.2%	185,700	0
Sheriff-Juvenile	25511-3051	15,637	22,242	38,600	27,684	51,499	12,899	33.4%	16,000	35,499
Sheriff-Juvenile North	25531-3051	3,961	5,501	38,000	3,809	45,782	7,782	20.5%	16,000	29,782
Sheriff-Senior	25595-3051	0	8,000	0	0	0	0	.0%	0	0
Sheriff-CPT	25709-3051	33,158	5,511	100,000	25,824	120,000	20,000	20.0%	100,000	20,000
Emergency Mgmt	26003-3551	592,905	602,776	669,119	582,745	667,800	-1,319	2%	675,800	0
Probation Service	27333-3325	240,847	299,853	465,300	342,576	591,700	126,400	27.2%	280,000	311,700
Dom Viol Trust-COC	28270-3201	44,492	47,888	60,000	47,456	60,000	0	.0%	60,000	0
Dom Viol Trust-Probate	28270-3503	52,326	50,150	60,000	49,198	60,000	0	.0%	60,000	0
Pros-CSEA	28431-7503	8,499,391	8,553,907	9,161,400	8,530,877	9,262,400	101,000	1.1%	9,199,213	63,187
Clerk Courts Comp	28505-2517	749,580	616,979	684,800	565,969	684,800	0	.0%	684,800	0
Juvenile Ct Computer	28519-2415	15,000	14,991	15,000	14,605	15,000	0	.0%	15,000	0
Probate Court-Computer	28522-2211	184,297	254,573	241,100	198,601	241,700	600	.2%	160,000	81,700
Enterprise Zone	28613-6203	2,252	1,000	2,500	2,500	2,500	0	.0%	2,500	0
Medical Examiner Lab	28625-3110	371,202	386,725	394,800	329,321	446,900	52,100	13.2%	375,000	71,900



NON-GENERAL FUNDS	FUND ORG	2017 ACTUAL EXPENSES	2018 ACTUAL EXPENSES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENSES	2020 ADOPTED BUDGET	2020 BUDGET TO 2019 BUDGET	PCT	ESTIMATED REVENUE	2020 ESTIMATED RESERVE USE
Juv Court Title IV-E	28637-3409	\$ 456,253	\$ 516,468	\$ 662,800	\$ 475,916	\$ 659,400	-3,400	5%	659,400	0
Juv Court Title IV-E Maint	28637-3441	302,544	133,937	191,000	81,407	185,000	-6,000	-3.1%	185,000	0
Juv Court Driver Interv	28640-3442	6,800	7,200	10,400	6,800	10,400	0	.0%	10,400	0
Juv Court Legal Research	28644-2411	6,286	15,541	15,000	8,732	5,000	-10,000	-66.7%	5,000	0
Juv Court Special Projects	28646-2417	61,494	77,500	50,000	14,629	50,000	0	.0%	40,000	10,000
Juv Court Clerk Fees	28647-2403	3,008	2,745	10,000	1,650	10,000	0	.0%	10,000	0
Probate Court-Mental Health	28668-2217	77,408	81,282	138,000	134,487	111,800	-26,200	-19.0%	100,000	11,800
Dom Rel Ct Legal Research	28672-2306	22,639	1,282	50,000	3,357	65,000	15,000	30.0%	20,000	45,000
Dom Rel Ct Special Projects	28674-2309	289,901	248,329	292,500	269,617	309,163	16,663	5.7%	300,000	9,163
Comm Pleas Legal Research	28682-2126	67,276	54,270	153,800	56,838	289,000	135,200	87.9%	80,000	209,000
Comm Pleas Special Projects	28684-2140	833,699	1,065,204	1,723,500	902,792	1,358,800	-364,700	-21.2%	900,000	458,800
Akron Zoological Park Levy	28721-8051	8,547,020	8,697,121	8,824,100	8,747,829	8,998,100	174,000	2.0%	8,998,100	0
Sheriff-911Wireless	28730-3155	36,000	147,497	35,000	16,190	170,000	135,000	385.7%	110,000	60,000
Law Library	28733-2148	344,396	352,762	382,478	362,886	393,800	11,322	3.0%	310,000	83,800
General Obligation Debt	30620-8301	10,651,014	9,923,452	10,756,400	9,840,368	10,274,400	-482,000	-4.5%	10,376,622	0
Capital Projects Admin	40010-8116	275,046	268,345	306,900	286,867	292,200	-14,700	-4.8%	292,200	0
DOES-Sewer	50001-8510	46,501,020	54,294,313	59,405,435	53,238,280	53,146,400	-6,259,035	-10.5%	53,592,194	0
DOES-Sewer Debt	50051-8510	7,007,358	9,192,080	8,400,000	7,704,964	8,340,000	-60,000	7%	8,340,000	0
Office Services	60005-8753	1,081,601	947,221	1,353,000	940,237	1,373,000	20,000	1.5%	1,373,000	0
Workers Comp	60008-8756	1,793,601	2,223,095	3,415,000	2,164,457	3,406,600	-8,400	2%	3,100,000	306,600
Employee Hosp	60011-8759	44,916,060	54,745,374	58,609,300	56,251,033	60,140,600	1,531,300	2.6%	60,140,600	0
Employee Hosp - SLR	60012-8759	1,380,345	2,120,059	2,800,000	2,783,682	2,500,000	-300,000	-10.7%	2,500,000	0
Property & Casualty Insurance	60015-8763	243,305	209,753	1,512,500	1,757,699	1,749,400	236,900	15.7%	1,749,400	0
Telephone	60017-8765	1,176,059	1,416,254	1,604,500	1,333,401	1,613,500	9,000	.6%	1,613,500	0
Internal Audit	60020-8768	627,766	607,683	675,300	609,054	712,000	36,700	5.4%	712,000	0
Geographic Information Systems	60021-8769	520,770	568,270	884,400	549,496	895,100	10,700	1.2%	895,100	0



	FUND	2017 ACTUAL	2018 ACTUAL	2019 ADJUSTED	2019 ACTUAL	2020 ADOPTED	2020 BUDGET TO 2019		ESTIMATED	2020 ESTIMATED RESERVE
NON-GENERAL FUNDS	ORG	EXPENSES	EXPENSES	BUDGET	EXPENSES	BUDGET	BUDGET	PCT	REVENUE	USE
Information Technology Soil Water	60025-8773 93250-9530	\$ 3,799,628 445,769	\$ 4,300,501 449,449	\$ 4,940,000 499,200	\$ 4,524,193 430,994	\$ 5,174,700 570,400	234,700 71,200	4.8% 14.3%	5,174,700 570,400	0
TOTAL OTHER FUNDS		\$397,394,272	\$412,134,124	\$452,548,097	\$417,712,980	\$446,095,144	-6,452,953	-1.4%	449,781,224	9,861,926



GENERAL FUND EXPENDITURES BY OFFICEHOLDER

<u>OFFICE</u>	2019 ADJUSTED BUDGET	2020 ADOPTED BUDGET	PERCENT CHANGE
EXECUTIVE	\$ 9,256,000	\$ 9,583,400	3.5%
COUNCIL	885,600	908,200	2.6%
FISCAL OFFICE	5,094,000	5,200,300	2.1%
CLERK OF COURTS	3,318,400	3,354,500	1.1%
COMMON PLEAS/ADULT PROB	10,071,600	10,386,100	3.1%
COMMON PLEAS/OTHER	3,098,337	4,669,000	50.7%
DOMESTIC REL COURT	2,795,200	2,881,100	3.1%
PROBATE COURT	2,188,400	2,209,600	1.0%
COURT OF APPEALS	135,700	135,700	.0%
JUVENILE COURT	9,760,763	8,062,300	-17.4%
SHERIFF	32,940,033	33,571,700	1.9%
PROSECUTOR	5,840,800	6,087,300	4.2%
HRC	198,900	204,700	2.9%
VETERANS	3,042,700	3,088,400	1.5%
BOARD OF ELECTIONS	5,273,400	6,194,300	17.5%
TOTAL OPERATING			
	\$ <u>93,899,833</u>	\$ <u>96,536,600</u>	2.8%
NON-OPERATING	25,826,100	23,126,100	-10.5%
TOTAL NON-OPERATING	\$ 25,826,100	\$ 23,126,100	-10.5%
TOTAL	\$119,725,933	\$119,662,700	1%



2020 GENERAL FUND BUDGET EXPENDITURES BY TYPE

	2019	2020	
	<i>ADJUSTED</i>	ADOPTED	PERCENT
	BUDGET	BUDGET	CHANGE
Salaries	\$ 56,028,575	\$ 57,411,700	2.5%
Fringe Benefits	20,625,242	21,638,800	4.9%
Professional Services	5,469,400	4,998,800	-8.6%
Internal Services	1,292,081	1,307,200	1.2%
Supplies & Materials	1,209,060	1,213,700	.4%
Travel & Continuing Education	126,540	154,900	22.4%
Vehicle & Fuel Repair	303,300	357,300	17.8%
Contract Services	13,291,281	13,620,100	2.5%
Utilities	3,500,600	3,500,600	.0%
Insurance	624,000	660,000	5.8%
Rents & Leases	547,600	538,600	-1.6%
Advertising & Printing	168,900	171,700	1.7%
Grants & Subsidies	8,341,236	7,355,200	-11.8%
Equipment	158,200	274,200	73.3%
Other	2,309,919	2,669,900	15.6%
Transfers Out	5,730,000	3,790,000	-33.9%
TOTAL			
-	\$119,725,933	\$119,662,700	1%



GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS & CAPITAL PROJECTS FUNDS

EXPENDITURE ANALYSIS BY FUND 2017 THROUGH 2020 (MAJOR FUNDS)

	2017 ACTUAL	2018 ACTUAL	2019 ADJUSTED	2019 ACTUAL	2020 ADOPTED
<u>FUND</u>	EXPENSE	EXPENSE	BUDGET	EXPENSE	BUDGET
General Fund	\$109,685,487	\$113,525,950	\$119,725,933	\$114,363,733	\$119,662,700
Animal Control Fund	1,026,734	1,057,450	1,227,000	1,052,254	1,159,900
Real Estate Assessment Fund	8,345,930	6,156,970	7,155,600	6,924,950	7,671,600
Sheriff Police Rotary Fund	7,774,240	7,686,177	8,463,876	8,329,304	8,548,100
Child Support Enforcement Fund	8,499,391	8,553,907	9,161,400	8,530,877	9,262,400
Vehicle Title Administration Fund	3,505,347	3,984,957	4,280,200	4,163,378	4,291,500
Job & Family Services	44,697,164	45,223,765	48,231,027	47,254,971	47,487,300
Environmental Services - Sewer Funds	46,501,020	54,294,313	59,405,435	53,238,280	53,146,400
Motor Vehicle & Gas Tax Fund	10,700,963	11,597,560	12,496,728	11,847,746	12,929,600
Development Grants	1,093,719	1,399,211	2,869,888	2,013,591	1,800,500
Board of Development Disabilities Fund	71,137,950	65,755,250	70,035,389	63,517,334	66,892,673
Children Services Board	47,960,149	48,740,456	54,066,976	52,575,022	56,870,563
Alcohol, Drug & Mental Health Board	45,430,368	44,705,723	46,363,787	42,530,418	45,566,968
Internal Service Funds	55,539,135	67,138,211	75,794,000	70,913,252	77,564,900
Debt Service Funds	17,658,372	19,115,532	19,156,400	17,545,332	18,614,400
All Other Funds	27,523,790	26,724,641	33,840,391	27,276,271	34,288,340
TOTAL	\$507,079,760	\$525,660,07 4	\$572,274,030	\$532,076,713	\$565,757,844



GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS & CAPITAL PROJECT FUNDS

EXPENDITURE ANALYSIS BY CATEGORY 2017 THROUGH 2020 (MAJOR FUNDS)

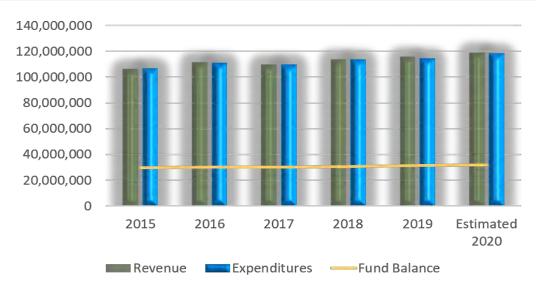
	2017 ACTUAL	2018 ACTUAL	2019 ADJUSTED	2019 ACTUAL	2020 ADOPTED
DESCRIPTION	EXPENSE	EXPENSE	BUDGET	EXPENSE	BUDGET
Salaries	\$150,047,943	\$151,179,259	\$157,000,941	\$153,653,016	\$162,975,441
Fringe Benefits	60,624,275	58,819,168	64,021,888	60,764,464	66,093,390
Professional Services	6,168,349	6,517,610	7,409,306	6,501,392	6,563,788
Internal Services	4,513,676	4,347,969	5,039,328	4,294,865	5,047,800
Supplies & Materials	5,951,782	6,143,897	7,405,209	6,017,193	7,444,122
Travel & Continuing Education	1,296,262	1,267,898	1,668,248	1,443,578	1,737,769
Vehicle & Fuel Repair	855,010	975,070	1,608,600	1,163,314	1,643,600
Contract Services	150,158,110	153,765,701	168,932,332	156,786,455	164,544,698
Utilities	6,165,162	6,877,251	7,362,300	6,442,535	7,253,400
Insurance	47,373,180	57,332,375	64,317,118	60,436,570	65,239,836
Rents & Leases	1,913,005	2,191,527	2,182,044	1,888,297	2,523,385
Advertising & Printing	501,105	557,810	1,108,797	555,211	887,500
Grants & Subsidies	7,427,755	8,460,580	11,008,436	7,541,086	8,959,252
Equipment	1,728,537	1,898,443	3,179,568	1,838,103	2,473,910
Capital Outlay	2,541,131	1,076,117	2,757,364	2,169,175	500,000
Debt Service	17,658,372	19,115,532	19,156,400	17,545,332	18,614,400
Other	24,404,477	24,082,393	27,618,104	24,657,834	27,779,553
Transfers Out	17,751,628	21,051,474	20,498,048	18,378,293	15,476,000
TOTAL	\$507,079,760	\$525,660,074	\$572,274,030	\$532,076,713	\$565,757,844



2020 PROJECTED FUND BALANCE GENERAL FUND

The unencumbered fund balance in the General Fund at the end of the year 2019 was \$6,069,473. For budgeting purposes, it is the goal of the County to maintain a carryover unencumbered fund balance in the General Fund and Budget Stabilization Fund of no less than 17.3% of the budgeted operating expenditures for the year. The County maintains a Budget Stabilization Fund to be used only in emergency situations. The balance in the Budget Stabilization Fund is projected to remain at \$25,325,501.00 at year-end 2020. By regulation of the Ohio Revised Code, these funds are not to be certified by the Budget Commission of the County as an available source of funds until they are actually needed for an emergency situation. For 2020, the targeted balance would be \$20,448,682 (17.3% of \$118,200,473) with the actual projected balance totalling \$31,821,820. The following chart summarizes historical General Fund revenue, expenditures and fund balance of the County:

						Estimated
	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
Receipts	\$106,749,715	\$111,231,866	\$109,854,593	\$113,643,904	\$116,008,985	\$118,627,319
Expenditures	\$106,469,184	\$111,552,713	\$109,685,487	\$113,525,950	\$114,363,733	\$118,200,473
Outstanding Encumbrances	\$3,635,769	\$3,014,075	\$2,785,360	\$2,500,618	\$3,566,892	\$3,566,892
Available Fund Balance	\$29,714,633	\$30,015,480	\$30,413,299	\$30,815,996	\$31,394,974	\$31,821,820
Budget Stabilization Fund Balance	\$25,325,501	\$25,325,501	\$25,325,501	\$25,325,501	\$25,325,501	\$25,325,501
Ending General Fund Unencumbered Balance	\$4,389,132	\$4,689,979	\$5,087,798	\$5,490,495	\$6,069,473	\$6,496,319
Fund Balance % of Revenues	27.8%	27.0%	27.7%	27.1%	27.1%	26.8%
Fund Balance % of Expenditures	27.9%	26.9%	27.7%	27.1%	27.5%	26.9%



A projection of the December 31, 2020 carryover balances of all operating funds along with the Debt Service Fund and the Capital Improvements Fund is presented on the following page.



GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE & CAPITAL PROJECT FUNDS PROJECTED FUND BALANCES - DECEMBER 31,2020 (MAJOR FUNDS)

<u>FUND</u>	1/1/2020 BEGINNING BALANCE	PLUS PROJECTED REVENUE	AVAILABLE BALANCE	LESS BUDGETED EXPENSES	12/31/2020 ENDING BALANCE	% CHANGE
General Fund	\$ 6,069,473	\$ 118,627,319	\$ 124,696,792	\$119,662,700	\$ 5,034,092	-17.1%
Animal Control Fund	-3,907	1,159,900	1,155,993	1,159,900	-3,907	.0%
Real Estate Assessment Fund	2,601,502	6,800,000	9,401,502	7,671,600	1,729,902	-33.5%
Sheriff Police Rotary Fund	-828,457	8,548,100	7,719,643	8,548,100	-828,457	.0%
Child Support Enforcement Fund	-162,090	9,199,213	9,037,122	9,262,400	-225,278	-39.0%
Vehicle Title Administration Fund	5,182,192	4,400,000	9,582,192	4,291,500	5,290,692	2.1%
Job & Family Services	-136,981	47,492,729	47,355,748	47,487,300	-131,552	4.0%
Environmental Services - Sewer Funds	7,524,002	53,592,194	61,116,196	53,146,400	7,969,796	5.9%
Motor Vehicle & Gas Tax Fund	1,981,252	21,010,500	22,991,752	12,929,600	10,062,152	407.9%
Development Grants	118,106	1,721,100	1,839,206	1,800,500	38,706	-67.2%
Board of Development Disabilities Fund	43,845,776	63,703,192	107,548,968	66,892,673	40,656,295	-7.3%
Children Services Board	13,413,688	61,540,421	74,954,109	56,870,563	18,083,546	34.8%
Alcohol, Drug & Mental Health Board	39,549,643	44,246,854	83,796,497	45,566,968	38,229,529	-3.3%
Internal Service Funds	23,111,426	77,258,300	100,369,726	77,564,900	22,804,826	-1.3%
Debt Service Funds	4,431,972	18,716,622	23,148,594	18,614,400	4,534,194	2.3%
All Other Funds	18,678,792	30,392,100	49,070,892	34,288,340	14,782,552	-20.9%

\$165,376,387 \$ 568,408,5	3 \$733,784,931	\$565,757,844	\$168,027,087
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ALL FUNDS SOURCES AND USES - SUMMARY OF REVENUES AND EXPENDITURES 2017 - 2020

	2017	2018	2019	2019	2020
SOURCES OF FUNDS:	<u>ACTUAL</u>	<u>ACTUAL</u>	PROJECTED	ACTUAL	PROJECTED
Revenues					
Taxes:					
Sales Taxes	\$46,537,446	\$44,817,257	\$45,825,646	\$46,635,024	\$47,151,905
Property Taxes	137,928,789	142,079,819	141,126,066	143,008,142	156,138,575
Permissive Taxes	4,132,457	4,178,844	6,742,500	6,338,250	6,474,700
Other Taxes	11,636,002	12,261,064	12,261,065	12,918,961	12,438,446
Licenses & Permits	836,629	824,979	1,045,000	853,814	1,006,900
Intergovernmental Revenue	112,764,458	113,350,386	116,571,716	119,104,975	118,937,902
Charges for Services	140,638,795	144,772,907	156,220,773	147,222,697	164,273,346
Fines & Forfeitures	1,148,983	1,143,786	1,184,513	1,141,252	1,202,547
Interest Income	3,531,631	4,404,838	4,641,900	6,065,904	4,786,200
Miscellaneous Revenue	<u>35,529,271</u>	<u>45.915.693</u>	40,656,433	<u>50,031,881</u>	42,156,322
Total Revenues	<u>\$494,684,461</u>	<u>\$513,749,574</u>	<u>\$526,275,612</u>	<u>\$533,320,900</u>	<u>\$554,566,843</u>
Other Financing Sources	<u>11,717,175</u>	<u>16,756,599</u>	<u>11,660,508</u>	<u>14,969,167</u>	<u>13,841,700</u>
TOTAL FINANCIAL SOURCES	<u>\$506,401,636</u>	<u>\$530,506,173</u>	<u>\$537,936,120</u>	<u>\$548,290,068</u>	<u>\$568,408,543</u>
USES OF FUNDS:					
Expenditures/Expenses					
General Govt. Services	\$97,643,898	\$108,998,433	\$116,497,900	\$115,373,820	\$125,084,100
Public Safety	57,802,640	58,166,999	60,349,144	59,697,591	62,893,577
Judicial	33,179,589	33,250,780	34,705,000	33,362,226	36,140,063
Community Services	60,972,717	69,466,247	67,321,100	69,530,271	70,074,500
Transportation	10,700,963	11,649,670	12,606,300	12,119,325	13,254,600
Human Services	227,218,037	222,991,664	233,515,552	222,724,835	236,454,904
Debt Service	<u>17,658,372</u>	<u>19,115,532</u>	19,040,600	<u>17,545,330</u>	<u>18,614,400</u>
Total Expenditures/Expenses	<u>\$505,176,216</u>	<u>\$523,639,325</u>	<u>\$544,035,596</u>	<u>\$530,353,398</u>	<u>\$562,516,144</u>
Other Financing Uses	<u>1,903,544</u>	<u>2,020,749</u>	<u>2,657,500</u>	<u>1,723,314</u>	<u>3,241,700</u>
TOTAL FINANCIAL USES	<u>\$507,079,760</u>	<u>\$525,660,074</u>	<u>\$546,693,096</u>	<u>\$532,076,712</u>	<u>\$565,757,844</u>
SOURCES OVER (UNDER) USES *	<u>(\$678,124)</u>	<u>\$4,846,099</u>	<u>(\$8,756,976)</u>	<u>\$16,213,356</u>	<u>\$2,650,699</u>

^{*} Negative balances anticipate use of fund reserves.



2020 PROJECTED CASH FLOW GENERAL FUND

	1st	2nd	3rd	4th	
REVENUE	<u>Quarter</u>	<u>Quarter</u>	<u>Quarter</u>	<u>Quarter</u>	<u>Total</u>
Taxes Intergovernmental	\$13,488,179	\$25,389,514	\$25,389,514	\$15,075,024	\$79,342,232
Receipts	\$2,559,937	\$3,093,257	\$2,559,937	\$2,453,273	\$10,666,404
Licenses & Permits	\$7,220	\$15,580	\$7,220	\$7,980	\$38,000
Fines & Forfeitures	\$133,012	\$133,012	\$133,012	\$133,012	\$532,047
Charges For Services	\$2,714,966	\$3,770,787	\$5,731,595	\$2,865,798	\$15,083,146
Other Financing Sources	\$0	\$0	\$0	\$0	\$0
Other Revenue	<u>\$3,630,337</u>	<u>\$3,500,682</u>	<u>\$2,722,753</u>	<u>\$3,111,718</u>	<u>\$12,965,490</u>
Total Revenue	\$22,533,652	\$35,902,832	\$36,544,031	\$23,646,804	\$118,627,319
	1st	2nd	3rd	4th	
EXPENDITURES	<u>Quarter</u>	<u>Quarter</u>	<u>Quarter</u>	<u>Quarter</u>	<u>Total</u>
PERSONNEL EXPENDITURES Salaries & Wages Elected Officials	\$302,565	\$342,030	\$355,185	\$315,720	\$1,315,500
Employees	\$14,416,723	\$12,341,164	\$14,416,723	\$14,921,589	\$56,096,200
WAGES	<u> </u>	<u> </u>	·	<u> </u>	
WAGES	\$14,719,288	\$12,683,194	\$14,771,908	\$15,237,309	\$57,411,700
FRINGE BENEFITS	\$5,561,172	\$4,760,536	\$5,561,172	\$5,755,921	\$21,638,800
OPERATIONAL EXPENDITURES	\$6,102,672	\$7,119,784	\$6,102,672	\$6,102,672	\$25,427,800
UTILITIES & LEASES	\$1,211,760	\$969,408	\$848,232	\$1,009,800	\$4,039,200
GOVERNMENT SUBSIDIES	<u>\$1,225,972</u>	<u>\$3,900,820</u>	<u>\$557,260</u>	<u>\$5,461,148</u>	<u>\$11,145,200</u>
Total Expenditures	\$28,820,864	\$29,433,742	\$27,841,244	\$33,566,850	\$119,662,700
Expend. (Over)/Under Revenues	(\$6,287,212)	\$6,469,090	\$8,702,787	(\$9,920,046)	(\$1,035,381)



FULL-TIME EMPLOYEES BUDGETED 2015-2020

DEPARTMENT	2015 BUDGETED	2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Board of Elections	36.00	36.00	36.00	38.00	38.00	38.00
Clerk of Courts	89.00	84.50	<i>79.50</i>	77.50	77.50	77.50
Council	15.00	15.00	15.00	15.00	15.00	15.00
Engineer	104.64	102.64	99.64	100.64	100.64	103.64
Executive	174.24	168.91	171.68	175.34	178.54	183.48
Fiscal Office	162.00	145.00	149.00	147.50	149.00	151.50
Human Resource Commission	4.00	4.00	4.00	4.00	4.00	4.00
Information Technology	3.00	30.50	29.31	30.15	31.40	32.40
Internal Audit	7.50	8.00	8.00	8.00	7.00	7.00
Job & Family Services	368.35	367.83	380.14	383.95	386.86	387.58
Judicial	319.61	312.61	315.80	315.01	308.30	309.30
Prosecutor	199.05	196.12	196.09	196.77	193.62	196.58
Sanitary Sewer Systems	131.56	134.22	135.19	141.21	140.61	140.61
Sheriff	408.13	408.89	409.12	408.00	406.00	408.00
Social	871.00	865.00	821.50	765.50	651.00	686.50
Total - All Functions	2,893.06	2,879.22	2,849.97	2,806.56	2,687.46	2,741.09
General Fund:	959.18	936.48	934.22	932.57	926.85	929.59
All Other Funds:	1,933.88	1,942.74	1,915.75	1,874.00	1,760.60	1,811.50
Total All Funds:	2,893.06	2,879.22	2,849.97	2,806.56	2,687.46	2,741.09



COUNTY OF SUMMIT F9J9BI 9 DFC>97HCBG



GENERAL FUND, SPECIAL REVENUE FUNDS, DEBT SERVICE FUNDS & CAPITAL PROJECT FUNDS

REVENUE ANALYSIS BY FUND 2017 THROUGH 2020 (MAJOR FUNDS)

FUND	2017 ACTUAL REVENUE	2018 ACTUAL REVENUE	2019 PROJECTED REVENUE	2019 ACTUAL REVENUE	2020 PROJECTED REVENUE
General Fund	\$109,854,593	\$113,643,904	\$ 113,782,449	\$116,008,985	\$ 118,627,319
Animal Control Fund					
	1,026,357	1,056,998	1,227,000	1,050,601	1,159,900
Real Estate Assessment Fund	6,312,305	6,815,293	6,700,000	6,735,244	6,800,000
Sheriff Police Rotary Fund	7,331,789	7,597,633	8,234,327	<i>8,563,083</i>	8,548,100
Child Support Enforcement Fund	8,362,531	8,603,616	9,199,213	8,515,717	9,199,212
Vehicle Title Administration Fund	4,441,673	4,470,931	4,400,000	4,442,159	4,400,000
Job & Family Services	45,358,182	44,681,756	45,239,922	47,238,476	47,311,729
Environmental Services - Sewer Funds	46,314,727	49,854,931	51,931,404	46,648,741	53,592,194
Motor Vehicle & Gas Tax Fund	16,569,714	16,973,818	18,688,900	19,702,189	21,010,500
Development Grants	1,084,496	1,309,428	1,412,600	2,134,058	1,721,100
Board of Development Disabilities Fund	65,634,902	65,879,226	66,826,398	65,012,704	63,703,192
Children Services Board	45,502,288	48,161,304	45,738,611	50,016,787	61,540,421
Alcohol, Drug & Mental Health Board	43,206,036	44,016,495	43,629,988	44,880,807	44,246,854
Internal Service Funds	60,750,838	65,129,363	72,549,000	71,616,895	77,258,300
Debt Service Funds	15,867,811	19,601,591	18,776,622	18,302,466	18,716,622
All Other Funds	28,783,395	32,709,886	29,599,687	37,421,156	30,573,100
TOTAL					

\$506,401,636 \$530,506,173 \$ 537,936,120 \$548,290,068 \$ 568,408,543



COUNTY OF SUMMIT 2020 BUDGET

General Fund Revenue

				2019		OFFICIAL
		2017	2018	FINAL	2019	2020
		ACTUAL	ACTUAL	CERTIFICATE	ACTUAL	CERTIFICATE
TAXES						
11003	R.E. Property Taxes	\$17,489,936	\$18,349,991	\$18,237,554	\$18,776,329	\$19,741,681
11010	Tang. Pers. Prop.	\$288	\$6,264			
11019	Trailer Tax	\$10,200	\$9,506	\$10,200	\$9,795	\$10,200
11202	Sales Tax	\$46,537,446	\$44,817,257	\$46,225,646	\$46,635,024	\$47,151,905
11301	Property Transfer Tax	\$8,484,114	\$9,027,231	\$9,027,231	\$9,610,302	\$9,129,787
11304	Casino Tax Revenue	\$3,151,888	\$3,233,834	\$3,233,834	\$3,308,659	\$3,308,659
OTAL TAXES	3	<u>\$75,673,871</u>	<u>\$75,444,083</u>	<u>\$76,734,465</u>	<u>\$78,340,109</u>	<u>\$79,342,232</u>
ICENSES						
12001	Vendor Licenses	\$28,917	\$27,559	\$35,000	\$27,243	\$35,000
12004	Cigarette Licenses	<i>\$6,057</i>	\$6,089	\$3,000	\$6,054	\$3,000
TOTAL LICENS	SES					
		<u>\$34,974</u>	<u>\$33,648</u>	<u>\$38,000</u>	<u>\$33,297</u>	<u>\$38,000</u>
NTERGOVERI	NMENTAL					
13001	IV-D Fees	\$503,009	\$498,722	\$450,000	\$389,044	\$150,000
13151	Defense of Indigents	\$1,658,160	\$1,771,958	\$1,909,916	\$2,754,006	\$3,700,296
13361	Local Government	\$5,843,843	\$6,122,857	\$6,385,545	\$6,385,545	\$6,459,914
13571	JC-Fed School Breakfast	\$26,459	\$28,394	\$25,000	\$22,445	\$25,000
13572	JC-Fed School Lunch	\$49,839	\$53,029	\$50,000	\$42,028	\$50,000
13646	Public Defender	\$248,059	\$268,443	\$110,000	\$244,462	\$110,000
13736	IV-E Admin Fees	<i>\$154,496</i>	\$1 <i>72,545</i>	\$175,996	\$167,837	\$171,194
TOTAL INTER	GOVERNMENTAL					
OTAL INTER	GOVERNINENTAL	\$8,483,864	\$8,915,948	\$9,106,457	\$10,005,368	\$10,666,404



COUNTY OF SUMMIT 2020 BUDGET

General Fund Revenue

				2019		OFFICIAL
		2017	2018	FINAL	2019	2020
		ACTUAL	ACTUAL	CERTIFICATE	ACTUAL	CERTIFICATE
CHARGES FO	R SERVICES					
15107	Tax Maps	\$134	\$47	\$48	\$49	\$50
15137	Akron Jail	<i>\$4,853,950</i>	\$4,441,383	\$4,303,125	\$4,302,767	\$4,410,703
15167	Auditor Fees	\$3,163,580	\$3,178,359	\$3,241,926	\$3,178,504	\$3,242,074
15182	Board of Election Fees	\$4,645	\$1,510	\$1,540	\$7,810	\$7,966
15212	Clerk of Court Fees	\$2,287,996	\$1,993,570	\$2,033,442	\$1,929,789	\$1,968,385
15287	Juvenile Court Fees	\$29,571	\$28,671	\$29,244	\$24,569	\$25,061
15288	Juvenile Atty Fee Reimb	\$150	\$0			
15362	Other Fees	\$18,637	\$14,634	<i>\$14,927</i>	\$16,110	\$16,432
15422	Probate Court Fees	\$421,957	\$426,567	\$435,098	\$429,597	\$438,189
15467	Recorder Fees	\$2,202,739	\$2,068,865	\$2,110,243	\$2,074,307	\$2,365,793
15512	Sheriff Fees	\$893,793	\$758,844	\$774,020	\$738,136	\$752,898
15529	Soil & Water Site Review	\$18,000	\$18,000	\$18,000	\$18,000	\$18,000
15542	Treasurer Fees	\$1,672,981	\$1,760,022	\$1,795,222	\$1,781,305	\$1,816,931
15572	U.S. Marshall	\$3,559	\$11,120		\$24,092	
15662	Muni Court Refunds	\$19,610	\$15,764	\$16,237	\$17,926	\$18,464
15722	Photo-Copies	\$3,166	\$5,030	\$5,131	\$2,156	\$2,200
TOTAL CHGS	FOR SERVICES					
		<u>\$15,594,467</u>	<u>\$14,722,385</u>	<u>\$14,778,203</u>	<u>\$14,545,118</u>	<u>\$15,083,146</u>
FINES AND FO	RFEITURES					
16002	Clerk of Court Fines	\$6,860	\$10,396	\$10,708	\$5,689	\$5,859
16004	Muni Court Fines	\$533,952	<i>\$507,459</i>	\$522,683	\$487,822	\$502,456
16005	Juvenile Court Fines	\$30,212	\$29,245	\$30,122	\$23,041	\$23,732
FOTAL FINES	e concrituines					
OTAL FINES	& FORFEITURES	\$571,024	\$547,100	\$563,513	\$516,551	\$532,047
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COUNTY OF SUMMIT 2020 BUDGET

General Fund Revenue

		2017	2018	2019 FINAL	2019	OFFICIAL 2020
		2017 ACTUAL	ACTUAL	CERTIFICATE	ACTUAL	CERTIFICATE
MISCELLANEOU	S					
16562	Bureau of Inspection	\$136,440	\$122,457	\$123,681	\$117,280	\$118,453
16802	Election Expense	\$309,367	\$917,230	\$325,000	\$157,002	\$650,000
17042	Miscellaneous	\$30,011	\$9,756	\$10,049	\$5,177	\$5,333
17045	County Car Reimbursement	\$14,199	<i>\$14,915</i>	\$15,362	\$15,418	\$15,880
17462	Indirect Costs	\$1,803,054	\$1,967,509	\$2,026,534	\$2,035,591	\$2,096,658
17522	Rents and Leases	\$100,115	\$75,717	\$77,988	\$48,289	\$49,738
17524	Parking Deck	\$971,370	\$1,156,177	\$1,167,739	\$1,176,015	\$1,187,775
17562	Sale of Pers. Property	\$513	<i>\$4,</i> 264	\$5,000	\$10,879	\$5,000
17682	Unclaimed Money	<i>\$254,426</i>	\$183,350	\$150,000	\$244,940	\$150,000
17702	Unexpended AllowPros.	\$13	\$7	\$7	\$5	\$5
17722	Unexpended AllowSheriff	\$126	\$536	\$552	\$1,141	\$1,176
TOTAL MISC.		<u>\$3,619,634</u>	<u>\$4,451,918</u>	<u>\$3,901,912</u>	<u>\$3,811,736</u>	<u>\$4,280,018</u>
INTEREST						
18002	Interest - Treasurer	\$3,434,729	\$4,245,507	\$4,500,000	\$5,851,335	\$4,700,000
19002	Other Refunds & Reimb.	\$1,617,273	\$1,693,340	\$1,872,560	\$1,629,472	\$1,629,472
19999	Transfers-In	\$824,756	\$3,589,976	\$2,859,409	\$1,276,000	\$2,356,000
TOTAL INTERES	Τ					
		<u>\$5,876,758</u>	<u>\$9,528,822</u>	<u>\$9,231,969</u>	<u>\$8,756,806</u>	<u>\$8,685,472</u>
T0.T44		*	A		A	A 440.00=.040
TOTAL		\$109,854,593	\$113,643,904	\$114,354,519	\$116,008,985	\$118,627,319

GENERAL FUND REVENUE ANALYSIS SOURCE: SALES TAX

SUMMARY:

The County currently levies a one-half of one percent Sales and Use Tax. The tax is levied on certain retail sales and upon the storage, use or consumption of tangible personal property with the County. The taxes are collected and distributed by the State of Ohio, with the monthly receipts being approximately 2 months after the month of collections.

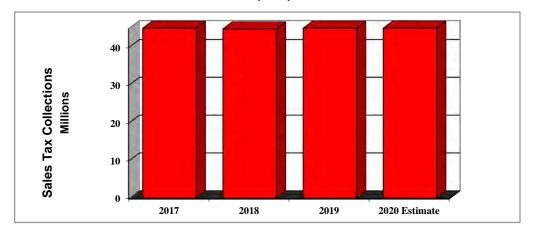
ANALYSIS:

The Sales and Use Taxes were first collected in August 1981. The collections from these taxes grew pretty consistently from that time through 2007. During the recession of 2008/2009, annual collections dropped by nearly 10% but have rebounded to grow by more than 4.25% annually from 2010 - 2016. In 2017 and 2018 collections were impacted by the phase-out of taxation on Medicaid Managed Care Organizations. This phase-out, by the State of Ohio, cost Summit County more than \$3.7 million in annual sales tax collections.

PROJECTION:

Summit County's net sales tax collections (after backing out the impact from the loss of Medicaid Managed Care Organizations) yielded net growth of 2.1% in 2018. Growth exceeded 4% in 2019 but is expected to slow in 2020, growing at just over 1%.

		% Increase
Fiscal Year	<u>Amount</u>	<u>Decrease</u>
2017	\$46,537,466	
2018	44,817,257	-3.70%
2019	46,635,024	4.06%
2020 Estimate	47,151,905	1.11%



GENERAL FUND REVENUE ANALYSIS SOURCE: PROPERTY TAX

SUMMARY:

These taxes are levied on Real and Public Utility and Tangible Personal Property. They are collected and distributed by the County Fiscal Officer. The General Fund levy is in an amount of 1.54 mils of which approximately .66 mills are dedicated to Debt Service. The remainder of the levy is used for General Fund Operations.

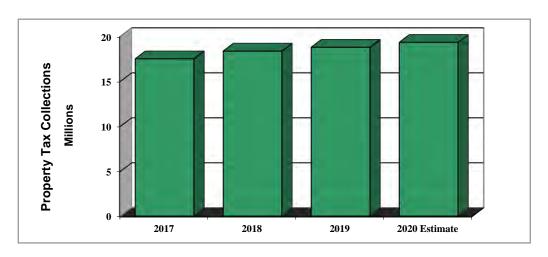
ANALYSIS:

Property Tax revenues have been quite predictable over the years. Assessed valuations on real property are performed by the County Fiscal Officer every six years with an update performed every three years. Annually the valuation is adjusted based on new construction.

PROJECTION:

The 2020 collection year estimate reflects approximately 3% growth in total assessed valuation of \$12,916,633,410, levied across the county for tax year 2019.

<u>Amount</u>	% Increase <u>Decrease</u>	
\$17,489,936		
18,349,991	4.92%	(Triennial reappraisal)
18,776,329	2.32%	
19,321,681	2.90%	
	\$17,489,936 18,349,991 18,776,329	AmountDecrease\$17,489,9364.92%18,349,9914.92%18,776,3292.32%



GENERAL FUND REVENUE ANALYSIS SOURCE: PROPERTY TRANSFER TAX

SUMMARY: The County currently levies a 3.0 mil real property transfer tax. It is levied on the valuation of the real property at

the time it is sold or transferred.

ANALYSIS: Total annual transfers and the average valuation of those transfer remains far below their peak level of 2005

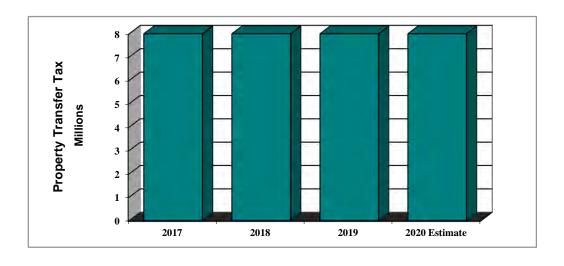
and average levels from 1997-2007.

PROJECTION: A conservative approach has been adopted in predicting the Property Transfer Tax collections, based on the

trend over the last five years. While revenue growth has held steady the past several years with growth in both average valuation and properties transfering, the 2020 forecast predicts a 5% reduction of real estate

transfers in Summit County.

Fiscal Year	<u>Amount</u>	% Increase <u>Decrease</u>
2017	\$8,484,114	
2018	9,027,231	6.40%
2019	9,610,302	6.46%
2020 Estimate	9,129,787	-5.00%



GENERAL FUND REVENUE ANALYSIS SOURCE: LOCAL GOVERNMENT FUNDS

SUMMARY:

These are statutory State-level government assistance funds which are distributed to each county by a predetermined formula based primarily upon population and assessed valuation. The County then allocated this total based on an agreed upon formula amoung the County, cities, villages and townships in the County. The County's share of the total is 30%.

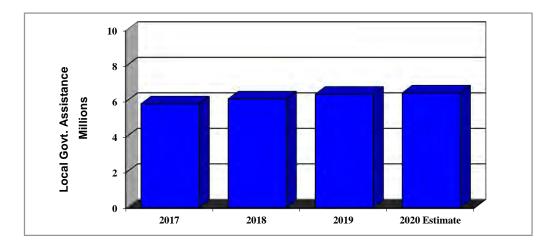
ANALYSIS:

The County has seen the revenue drop significantly over the past eight years as a result of the 50%phase-out, of local government revenue sharing enacted by the State of Ohio in 2011 under House Bill 153.

PROJECTION:

The 2020 projection reflects estimates provided by the State of Ohio, Department of Taxation.

Fiscal Year	<u>Amount</u>	% Increase <u>Decrease</u>
2017	\$5,843,843	
2018	6,122,857	4.77%
2019	6,385,545	4.29%
2020 Estimate	6,459,914	1.16%



GENERAL FUND REVENUE ANALYSIS SOURCE: CHARGES FOR SERVICES

SUMMARY: The County receives operating revenues for its General Fund from charges and fees for various services

provided to the public and to a lesser extent to other political subdivisions. Such charges include fees for recordings and filings, Clerk of Court Fees, autopsy fees, election fees, jail fees from the City of Akron and

various other fees.

ANALYSIS: These charges are not material in amount to the County's General Fund when viewed individually, but in the

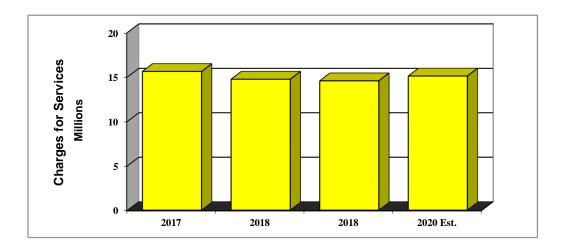
aggregate they would be considered significant.

PROJECTION: 2020 revenues, overall, are projected to increase 3.7% in comparison with 2019. An increase in recording fee

revenue is projected to drive this increase with an expected 14% gain thanks in large part to a declining interest

rate environment.

Fiscal Year	<u>Amount</u>	% Increase <u>Decrease</u>
2017	15,594,467	
2018	14,722,385	-5.59%
2019	14,545,118	-1.20%
2020 Est.	15,083,146	3.70%



GENERAL FUND REVENUE ANALYSIS SOURCE: INVESTMENT INCOME

SUMMARY:

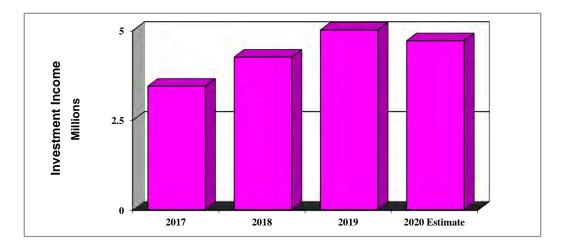
Investments of County monies are governed by the State Uniform Depository Act. The County Fiscal Officer is responsible for investing all County monies. As of December 31, 2019, the weighted average maturity of the County's portfolio was 2.41 years, with a yield to maturity of 1.95%. The County's core investment portfolio had a market value of \$258.7 million.

ANALYSIS:

The County's investment policy is established based upon 1) Compliance with all State and Federal laws, 2) safety of principal, 3) liquidity and 4) yield. It is somewhat erratic in that revenue is determined on a cash basis, that is, it is credited to the fund when received, rather than when earned.

PROJECTION: The 2020 projection is nearly 20% less than 2019 actual earnings. This projection assumes a reduction in the fed funds rate coupled with a reduction of investments contained in the County's core portfolio.

Fiscal Year	<u>Amount</u>	<u>Decrease</u>
2017	\$3,434,729	
2018	4,245,507	23.61%
2019	5,851,335	37.82%
2020 Estimate	4,700,000	-19.68%



Department of Animal Control Fund: Animal Control 20004 REVENUE ANALYSIS

	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	CERTIFICATE	<u>ACTUAL</u>	CERTIFICATE
Dog License	\$776,605	\$766,182	\$1,036,000	\$810,667	\$968,900
Contract Service	81,106	66,165	55,000	30,454	55,000
Impounding Costs	74,621	70,648	80,000	66,881	80,000
Municipal Courts	291	1,479	1,000	1,307	1,000
Penalties	9,615	10,540	10,000	12,607	10,000
Sales	41,119	43,497	45,000	46,843	45,000
Other Refund/Reimbursement	0	11,142	0	825	0
Transfers In	<u>43,000</u>	<u>87,345</u>	<u>0</u>	<u>81,017</u>	<u>0</u>
DEPARTMENT TOTAL	<u>\$1,026,357</u>	<u>\$1,056,998</u>	<u>\$1,227,000</u>	<u>\$1,050,601</u>	<u>\$1,159,900</u>

SUMMARY: The County continues to closely monitor the collection of Dog License Fees, which is the main source of revenue for the Animal Control Fund. The County increased the charge per license from \$14.00 to \$18.00 per Council resolution 2013-355. This resolution also established fees for three year licenses at \$54.00 and permanent licenses at \$180.00 as allowable under recently enacted revisions to chapter 955 of the Ohio Revised Code. These new fees took effect in 2014. The Animal Control Fund anticipates requiring a transfer

of approximately \$50,000 from the General Fund to subsidize operations in 2020.

Job & Family Services - Public Assistance Fund: Public Assistance 20011 **REVENUE ANALYSIS**

<u>DESCRIPTION</u>	2017 <u>ACTUAL</u>	2018 <u>ACTUAL</u>	2019 <u>CERTIFICATE</u>	2019 <u>ACTUAL</u>	2020 <u>CERTIFICATE</u>
Grants-Local	\$3,485,947	\$3,518,013	\$3,545,104	\$3,501,206	\$3,457,308
Grants-State	38,817,798	39,080,364	40,503,818	41,721,796	41,464,025
Benefit Recovery	112,501	143,826	0	168,642	0
Other Non-Operating Revenue	168,763	63,563	60,000	97,388	0
Refund	14,221	0	156,000	0	290,000
Reimbursements	926	860	0	0	0
Reimbursements-Supp Sec Inc	100,427	9,422	0	84	0
Scrap/Salvage of Equipment	1,092	0	0	11,520	0
Telephone Calls	179	323	0	0	0
Other Refund/Reimbursement	<u>1,040,763</u>	<u>1,638,385</u>	<u>975,000</u>	<u>1,571,719</u>	<u>2,100,396</u>
DEPARTMENT TOTAL	<u>\$43,742,616</u>	<u>\$44,454,756</u>	<u>\$45,239,922</u>	<u>\$47,072,355</u>	<u>\$47,311,729</u>

SUMMARY: The Department of Job & Family Services receives approximately 88% of its revenue from grants from the Federal Government and State of Ohio. For SFY 2020, Federal TANF & Title XX allocations make up roughly \$16.9 million of total revenue while Federal, State, and County allocations for Food Stamp and Medicaid administration total \$22.4 million. The increase in actual from 2018 to 2019 is primarily attributable to enhanced Medicaid funding and TANF Comprehensive Case Management and Employment Program Funds.

Department of Environmental Services-Sewer Fund: DOES Sewer 50001

REVENUE ANALYSIS

<u>DESCRIPTION</u>	2017 <u>ACTUAL</u>	2018 <u>ACTUAL</u>	2019 <u>CERTIFICATE</u>	2019 <u>ACTUAL</u>	2020 CERTIFICATE
City of Tallmadge	\$1,404,112	\$1,728,168	\$1,900,000	\$1,395,245	\$1,900,000
City of Hudson	0	0	0	0	0
City of Aurora	47,200	35,904	49,000	59,303	49,000
City of Cuyahoga Falls	1,860,439	2,443,759	2,340,250	2,498,550	2,300,000
City of Silver Lake	404,686	277,456	350,000	282,243	300,000
Stark County Plant Operation	467,532	279,523	350,000	643,200	350,000
Portage County Plant Operation	434,499	385,207	300,000	488,791	350,000
Fairlawn Maintenance	51,685	23,351	100,000	174,138	120,000
Maintenance Assessments	4,133,543	4,179,380	4,418,000	4,189,880	4,318,000
Construction Service	70,699	57,421	110,000	48,318	75,000
Deferred Tap-In Fees	166,999	92,903	100,000	91,173	78,000
Delinquent User Charges	1,333,794	2,262,077	2,200,000	904,675	2,000,000
Tap-In Fees	2,366,454	2,131,516	2,400,000	1,804,038	1,900,000
Engineering Fees	1,267,722	987,904	1,100,000	974,553	1,100,000
Permit Fees	97,512	124,168	138,000	99,035	110,000
Sewerlayer License Fees	4,640	4,970	3,000	5,977	4,000
User Charges-Flat Rate	29,745,314	30,280,402	32,000,000	29,421,239	31,500,000
Great Lakes Canning	0	0	0	0	0
Pretreatment Billing	702,366	1,388,414	825,000	1,398,364	1,000,000
Other Revenues	329,676	2,757,477	1,094,900	1,883,557	1,532,600
Rental/Lease of Property	253,092	255,623	250,000	258,179	250,000
OWDA Loans	1,172,762	159,307	1,903,254	21,312	4,355,594
Transfers In	<u>o</u>	<u>0</u>	<u>0</u>	<u>6,969</u>	<u>0</u>
DEPARTMENT TOTAL	<u>\$46,314,727</u>	<u>\$49,854,931</u>	<u>\$51,931,404</u>	<u>\$46,648,741</u>	<u>\$53,592,194</u>

SUMMARY:

County Council resolution 2015-498 authorized the acceptance of the City of Hudson's sanitary sewer system into the Summit County Sanitary Sewer System. This change in ownership is reflected in the reduction of master meter revenues from Hudson and the increase in User Charges-Flat Rate for 2016 through 2020.

Engineer's Office - MVGT Fund: Motor Vehicle Gas Tax 20502

REVENUE ANALYSIS

<u>DESCRIPTION</u>	2017 <u>ACTUAL</u>	2018 <u>ACTUAL</u>	2019 <u>CERTIFICATE</u>	2019 <u>ACTUAL</u>	2020 <u>CERTIFICATE</u>
Permissive License Tax	\$415,586	\$423,399	\$442,400	\$422,108	\$429,800
Intergovernmental	135,415	28,738	0	280,080	0
County Permissive License Tax	3,716,870	3,755,445	6,300,100	5,916,143	6,044,900
Gasoline Tax	2,389,285	2,417,404	2,512,800	2,939,200	4,000,000
Vehicle Registration	8,752,144	9,296,856	8,918,400	9,593,040	9,958,800
Municipal Court-Fines	115,388	112,527	155,500	109,286	155,500
Non-Operating Revenue	361,451	367,784	20,000		20,000
Other Receipts	8,175	29,010	15,000	38,746	15,000
Sales-Personal Property	20,369	6,192	0	13,536	0
Reimbursements	646,111	508,558	318,200	326,129	380,000
Interest Income	8,919	27,905	6,500	43,761	6,500
Transfers In	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,160</u>	<u>0</u>
DEPARTMENT TOTAL	<u>\$16,569,714</u>	<u>\$16,973,818</u>	<u>\$18,688,900</u>	<u>\$19,702,189</u>	<u>\$21,010,500</u>

SUMMARY:

The Motor Vehicle & Gas Tax Fund's Revenue is derived mainly from Vehicle Registration, Permissive License Tax and Gasoline Tax. The Engineer's Office is expecting a 7.3% increase in revenues for its Motor Vehicle Gas Tax fund for 2020, as an additional \$5 license tax increase approved by County Council in 2018 became effective. The MVGT fund continues witha steady increase in 2019 heading into 2020.

County Boards and Commissions Fund: Various Special Revenue

REVENUE ANALYSIS

Fund: Children Services Board 20603

	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
General Property Tax	\$25,495,519	\$25,928,675	\$25,714,416	\$26,091,183	\$38,155,438
Tangible Personal Property	426	9,654	0	0	0
House Trailer Tax	15,095	13,768	14,000	14,187	14,000
Intergovernmental	13,328,073	14,277,192	16,604,548	15,488,353	18,597,983
Other	<u>6,663,176</u>	<u>7,932,015</u>	3,405,647	<u>8,423,065</u>	4,773,000
DEPARTMENT TOTAL	<u>\$45,502,288</u>	<u>\$48,161,304</u>	<u>\$45,738,611</u>	<u>\$50,016,787</u>	<u>\$61,540,421</u>

Fund: Alcohol, Drug Addiction & Mental Health Services Board 20704

	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
Conoral Brancety Toy	¢22 427 450	\$22.00F.266	¢22 744 04E	¢24 209 426	\$24 02E 920
General Property Tax	\$33,427,459	\$33,995,366	\$33,714,815	\$34,208,436	\$34,025,830
Tangible Personal Property	558	12,657	0	0	0
House Trailer Tax	19,792	18,052	18,000	18,601	18,000
Intergovernmental	9,658,205	9,610,319	9,867,173	10,137,977	10,173,024
Other	100,022	<u>380,101</u>	<u>30,000</u>	<u>515,792</u>	<u>30,000</u>
DEPARTMENT TOTAL	<u>\$43,206,036</u>	<u>\$44,016,494</u>	<u>\$43,629,988</u>	<u>\$44,880,807</u>	<u>\$44,246,854</u>

County Boards and Commissions Fund: Various Special Revenue

REVENUE ANALYSIS

Fund: Board of Developmental Disabilities 20801

	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
General Property Tax	\$50,993,747	\$51,857,347	\$45,436,834	\$52,182,363	\$51,929,267
Tangible Personal Property	851	19,308	0	0	0
House Trailer Tax	27,490	27,536	30,000	28,374	30,000
Intergovernmental	3,230,227	3,260,781	9,347,204	2,191,330	11,553,010
Contract Services	579,808	69,037	120,000	29,479	20,000
Reimbursements	10,785,261	10,620,359	11,638,380	10,570,287	10875520-
Other	<u>8,166</u>	<u>22,154</u>	<u>96,000</u>	<u>4,442</u>	<u>81,500</u>
DEPARTMENT TOTAL	<u>\$65,625,550</u>	<u>\$65,876,522</u>	<u>\$66,668,418</u>	<u>\$65,006,275</u>	<u>\$63,613,777</u>

	Fund: Of	fice Services	60005		
<u>DESCRIPTION</u>	2017 <u>ACTUAL</u>	2018 <u>ACTUAL</u>	2019 <u>CERTIFICATE</u>	2019 <u>ACTUAL</u>	2020 <u>CERTIFICATE</u>
Fees	\$905,926	\$749,704	\$1,253,000	\$609,515	\$1,273,000
Refunds	200,000	200,000	0	50,000	0
Transfers In	<u>o</u>	<u>0</u>	<u>100,000</u>	<u>280,000</u>	<u>100,000</u>
DEPARTMENT TOTAL	<u>\$1,105,926</u>	<u>\$949,704</u>	<u>\$1,353,000</u>	<u>\$939,515</u>	<u>\$1,373,000</u>
	Fund: Worke	rs Compensa	tion 60008		
	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
Workers Comp Premiums	\$1,779,737	\$107,191	\$3,100,000	\$205,267	\$3,100,000
Other Refund/Reimbursements	875,687	1,141,188	<u>0</u>	1,010,618	<u>0</u>
	<u> </u>		-		_
DEPARTMENT TOTAL	<u>\$2,655,424</u>	<u>\$1,248,379</u>	<u>\$3,100,000</u>	<u>\$1,215,885</u>	<u>\$3,100,000</u>
	Fund: Ir	nternal Audit 6	60020		
	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
Fees	\$174,680	\$170,759	\$405,300	\$190,676	\$262,000
Transfers In	450,000	450,000	270,000	428,940	450,000
Transfers III	-100,000	400,000	210,000	720,040	-100,000
DEPARTMENT TOTAL	<u>\$624,680</u>	<u>\$620,759</u>	<u>\$675,300</u>	<u>\$619,616</u>	<u>\$712,000</u>

	Fund: Insurance	e & Risk Mana	gement 60011		
	2017	2018	2018	2019	2020
DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>CERTIFICATE</u>	
Employee Premiums	\$6,273,577	\$6,589,117	\$7,429,808	\$6,872,258	\$9,622,496
Employer Premiums	42,959,749	47,446,638	39,006,492	48,719,350	50,518,104
Fees	6,316	5,516	0	2,667,693	0
Interest Income	17,438	56,691	0	96,277	0
Other Refund/Reimbursement	<u>248,911</u>	<u>287,205</u>	<u>o</u>	<u>164,747</u>	<u>o</u>
DEPARTMENT TOTAL	<u>\$49,505,990</u>	<u>\$54,385,166</u>	<u>\$46,436,300</u>	<u>\$58,520,324</u>	<u>\$60,140,600</u>
Fund	l: Employee Hospi	talization Stop	Loss Reserve (50012	
	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
Fees	<u>\$1,244,380</u>	<u>\$1,652,732</u>	<u>\$1,500,000</u>	<u>\$2,007,388</u>	<u>\$2,500,000</u>
DEPARTMENT TOTAL	<u>\$1,244,380</u>	<u>\$1,652,732</u>	<u>\$1,500,000</u>	<u>\$2,007,388</u>	<u>\$2,500,000</u>
	Fund: Property	& Casualty Ins	urance 60015		
	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
Reimbursements	\$0	\$0	\$1,512,500	\$1,284,956	\$1,749,400
Transfers In	<u>0</u>	<u>0</u>	<u>0</u>	<u>498,557</u>	<u>0</u>
DEPARTMENT TOTAL	<u>\$0</u>	<u>\$0</u>	<u>\$1,512,500</u>	<u>\$1,783,513</u>	<u>\$1,749,400</u>

	Fund: Insuranc	e & Risk Mana	gement 60011		
	2017	2018	2019	2019	2020
DESCRIPTION	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
Employee Premiums	\$6,273,577	\$6,589,117	\$9,116,688	\$6,872,258	\$9,622,496
Employer Premiums	42,959,749	47,446,638	47,862,612	48,719,350	50,518,104
Fees	6,316	5,516	0	2,667,693	0
Interest Income	17,438	56,691	0	96,277	0
Other Refund/Reimbursement	<u>248,911</u>	<u>287,205</u>	<u>0</u>	<u>164,747</u>	<u>0</u>
DEPARTMENT TOTAL	<u>\$49,505,990</u>	<u>\$54,385,166</u>	<u>\$56,979,300</u>	<u>\$58,520,324</u>	<u>\$60,140,600</u>
Fund	: Employee Hosp	italization Stop	Loss Reserve	60012	
	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
Fees	<u>\$1,244,380</u>	<u>\$1,652,732</u>	<u>\$1,500,000</u>	<u>\$2,007,388</u>	<u>\$2,500,000</u>
DEPARTMENT TOTAL	<u>\$1,244,380</u>	<u>\$1,652,732</u>	<u>\$1,500,000</u>	<u>\$2,007,388</u>	<u>\$2,500,000</u>
	Fund: Property	& Casualty Ins	surance 60015		
	2017	2018	2019	2019	2020
<u>DESCRIPTION</u>	<u>ACTUAL</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>	<u>ACTUAL</u>	<u>CERTIFICATE</u>
Reimbursements	\$0	\$0	\$1,512,500	\$1,284,956	\$1,749,400
Transfers In	<u>0</u>	<u>0</u>	<u>0</u>	<u>498,557</u>	<u>0</u>
DEPARTMENT TOTAL	<u>\$0</u>	<u>\$0</u>	<u>\$1,512,500</u>	<u>\$1,783,513</u>	<u>\$1,749,400</u>

	Fund: Telep	hone Service 6	0017		
<u>DESCRIPTION</u>	2017 <u>ACTUAL</u>	2018 <u>ACTUAL</u>	2019 <u>CERTIFICATE</u>	2019 <u>ACTUAL</u>	2020 <u>CERTIFICATE</u>
Reimbursements-Telephone Reimb-Telephone Admin Telephone Calls Transfers In	\$854,710 212,604 53 <u>130,000</u>	\$1,037,134 147,358 -	\$1,294,500 250,000 0 <u>60,000</u>	\$1,299,657 2,292 50 <u>100,000</u>	\$1,303,500 250,000 0 <u>60,000</u>
DEPARTMENT TOTAL	<u>\$1,197,367</u>	<u>\$1,184,491</u>	<u>\$1,604,500</u>	<u>\$1,401,999</u>	<u>\$1,613,500</u>
	Fund: Geographic	Information Sys	stems 60021		
<u>DESCRIPTION</u>	2017 <u>ACTUAL</u>	2018 <u>ACTUAL</u>	2019 <u>CERTIFICATE</u>	2019 <u>ACTUAL</u>	2020 <u>CERTIFICATE</u>
Reimbursements Transfers In	\$481,694 <u>39,076</u>	\$505,592 <u>62,678</u>	\$884,400 <u>0</u>	\$442,171 <u>107,326</u>	\$895,100 <u>0</u>
DEPARTMENT TOTAL	<u>\$520,770</u>	<u>\$568,270</u>	<u>\$884,400</u>	<u>\$549,497</u>	<u>\$895,100</u>
	Fund: Informa	tion Technolog	y 60025		
	2017 <u>ACTUAL</u>	2018 <u>ACTUAL</u>	2019 <u>CERTIFICATE</u>	2019 <u>ACTUAL</u>	2020 <u>CERTIFICATE</u>
Fees Transfers In Other Refund/Reimbursement	\$1,822,553 1,979,405 <u>94,343</u>	\$2,085,923 2,104,580 <u>88,606</u>	\$2,985,000 1,855,000 <u>100,000</u>	\$2,341,811 2,074,598 <u>162,748</u>	\$3,219,700 1,855,000 <u>100,000</u>
DEPARTMENT TOTAL	<u>\$3,896,301</u>	<u>\$4,279,109</u>	<u>\$4,940,000</u>	<u>\$4,579,157</u>	<u>\$5,174,700</u>
TOTAL INTERNAL SERVICE	<u>\$60,750,837</u>	<u>\$64,888,611</u>	<u>\$72,549,000</u>	<u>\$71,616,895</u>	<u>\$77,258,300</u>



FIVE YEAR FORECASTS

COUNTY OF SUMMIT

GENERAL FUND FORECAST SUMMARY												
	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 Forecast			
Beginning General Fund Balance	\$ 4,087,941	\$ 4,389,132	\$ 4,689,979	\$ 5,087,799	\$ 5,490,495	\$ 6,069,473	\$ 6,496,320	\$ 6,799,678	\$ 6,631,881			
Revenues:												
Sales & Use Tax	44,373,867	46,344,338	46,537,446	44,817,257	46,635,024	47,101,374	47,760,793	48,811,531	49,885,384			
Property Tax-Real Estate	18,260,092	17,250,223	17,489,936	18,349,991	18,776,329	18,873,866	20,517,599	20,475,773	20,863,227			
Personal Property Tax	1,447	21,131	288	6,264	-	-	-	-	-			
Casino Tax Revenue	3,141,607	3,205,253	3,151,888	3,233,834	3,308,659	3,308,659	3,308,659	3,308,659	3,308,659			
Property Transfer Tax	6,922,956	7,500,900	8,484,799	9,027,231	9,610,302	9,129,787	9,312,383	9,498,630	9,688,603			
Other Taxes	9,733	10,428	10,200	9,506	9,795	10,200	10,200	10,200	10,200			
Licenses & Permits	34,056	33,636	34,974	33,648	33,297	38,000	38,000	38,000	38,000			
Intergovernmental Receipts	8,607,001	9,040,402	8,483,864	8,915,948	10,005,368	10,783,602	11,327,938	11,615,541	11,910,928			
Charges for Services	15,805,953	15,630,458	15,593,782	14,722,385	14,545,118	15,083,146	15,406,687	15,737,256	15,959,157			
Fines & Forfeitures	706,105	615,908	571,024	547,100	516,551	532,048	548,009	564,449	581,383			
Miscellaneous	3,590,031	3,822,947	3,619,634	4,451,918	3,811,736	4,280,017	4,033,143	4,438,352	4,520,703			
Interest and Other	5,296,867	7,756,242	5,876,758	9,528,822	8,756,806	9,486,621	8,789,226	8,942,734	8,958,992			
Total Projected Revenues	106,749,715	111,231,866	109,854,593	113,643,904	116,008,985	118,627,319	121,052,637	123,441,125	125,725,237			
Expenditures:												
Personnel	72,709,818	71,893,393	73,664,210	75,482,552	75,064,889	77,997,201	80,237,212	83,476,829	85,599,338			
Operating	26,213,345	29,553,492	26,613,743	27,319,425	27,733,420	28,786,815	28,962,586	29,146,848	29,339,791			
Other	7,546,021	10,105,828	9,407,535	10,723,974	11,565,423	11,416,457	11,549,481	10,985,245	11,123,808			
Total Projected Expenditures	106,469,184	111,552,713	109,685,487	113,525,950	114,363,733	118,200,473	120,749,279	123,608,923	126,062,937			
Projected Revenues Over/(Under) Expenditures	280,531	(320,847)	169,105	117,954	1,645,252	426,846	303,359	(167,797)	(337,700)			
Change in Encumbrance Reserve	20,660	621,694	228,715	284,742	(1,066,274)							
Ending General Fund Unencumbered Balance	4,389,132	4,689,979	5,087,799	5,490,495	6,069,473	6,496,320	6,799,678	6,631,881	6,294,181			
Budget Stabilization Fund Balance	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501	25,325,501			
Total Unencumbered General Funds	29,714,633	30,015,480	30,413,300	30,815,996	31,394,974	31,821,821	32,125,179	31,957,382	31,619,682			
% of Expenditures	27.9%	26.9%	27.7%	27.1%	27.5%	26.9%	26.6%	25.9%	25.1%			

Revenue Assumptions: 3% growth in LGF for SFY 2019 - 2023

Sales Tax - 1.3% in 2020, 2.2% annual growth 2021 - 2023 Indigent Reimbursement of 70% in 2020 and 75% 2021-2023

10 bp annual increase in investment rates 202 - 2023

Expenditure Assumptions: General Wage Increases - 2020-2023: 3% All

Healthcare Premiums - 2019: 2%/ 2020-2023: 5%

Workers Comp: No GF Chargeback in 2019 & 2020

\$1 Million in additional cost for BOE in 2020

Most non-discretionary expenditures growing around 2% - 3% Annually

	Estimate 2019	Estimated 2020	Estimated 2021	Estimated 2022	Estimated 2023	Estimated 2024
REVENUES						
Total Fees	<u>\$6,700,000</u>	\$6,800,000	<u>\$7,000,000</u>	<u>\$7,100,000</u>	<u>\$7,200,000</u>	\$7,300,000
EXPENDITURES						
Salaries	3,363,200	3,450,000	3,553,500	3,660,200	3,870,100	3,986,300
Benefits	1,384,200	1,483,500	1,528,005	1,573,886	1,664,143	1,714,109
Internal Charge Backs	1,200,000	1,200,000	1,300,000	1,300,000	1,300,000	1,400,000
Supplies	45,000	30,000	32,000	30,000	30,000	30,000
Travel	10,000	10,000	10,000	10,000	10,000	10,000
Motor Vehicle	20,000	25,000	25,000	25,000	25,000	25,000
Contract Services	350,000	150,000	150,000	150,000	150,000	1,250,000
Rentals	58,500	60,000	62,000	64,000	66,000	68,000
Advertising & Printing	30,000	100,000	25,000	25,000	100,000	25,000
Other Expense	325,000	325,000	325,000	325,000	325,000	325,000
Equipment	100,000	75,000	75,000	75,000	75,000	75,000
Capital Outlay	<u>25,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	<u>6,910,900</u>	<u>6,908,500</u>	<u>7,085,505</u>	<u>7,238,086</u>	<u>7,615,243</u>	<u>8,908,409</u>
OPERATING SURPLUS (DEFICIT)	<u>(210,900)</u>	(108,500)	<u>(85,505)</u>	<u>(138,086)</u>	(415,243)	(1,608,409)
BEG UNENC CASH BALANCE	3,435,382	3,224,482	3,115,982	3,030,477	2,892,391	2,477,148
END UNENC CASH BALANCE	<u>\$3,224,482</u>	<u>\$3,115,982</u>	<u>\$3,030,477</u>	<u>\$2,892,391</u>	<u>\$2,477,148</u>	<u>\$868,739</u>

Account Number & Description	2	018 Actual	20	19 Proposed	20	20 Forecast	20	21 Forecast	20	022 Forecast	20	23 Forecast
Beginning Operating Fund Balance	\$	22,167,087	\$	17,727,703	\$	15,907,019	\$	14,202,714	\$	14,177,183	\$	17,041,660
Intergovernmental / Master Meter Revenue - Total	\$	5,150,017	\$	5,289,250	\$	5,249,000	\$	5,412,960	\$	5,582,558	\$	5,758,002
Maintenance Assessments	\$	4,179,379	\$	4,418,000	\$	4,318,000	\$	4,558,000	\$	4,800,491	\$	5,057,713
Deferred Tap-in Fees	\$	92,903	\$	100,000	\$	78,000	\$	100,000	\$	100,000	\$	100,000
Delinquent User Charge Billing	\$	2,262,077	\$	2,200,000	\$	2,000,000	\$	1,999,800	\$	1,999,600	\$	1,999,400
Billing Charge Fee	\$	987,904	\$	1,100,000	\$	1,100,000	\$	1,113,750	\$	1,127,672	\$	1,144,587
Fees-Tap-In	\$	2,131,516	\$	2,400,000	\$	1,900,000	\$	1,929,220	\$	1,958,495	\$	1,992,240
Reg User Chg Billings (Rate Increase + New Growth)	\$	30,280,402	\$	32,000,000	\$	31,500,000	\$	33,125,149	\$	34,816,198	\$	36,648,111
Other Refund/Reimbursement	\$	4,611,424	\$	2,520,900	\$	3,491,600	\$	5,566,300	\$	2,906,400	\$	1,676,400
OWDA Reimbursement	\$	159,307	\$	1,903,254	\$	4,355,594	\$	900,000	\$	800,000	\$	800,000
Total Revenues, Sewer Operating Fund	\$	49,854,929	\$	51,931,404	\$	53,992,194	\$	54,705,179	\$	54,091,414	\$	55,176,453
Personnel	\$	10,288,847	\$	11,253,500	\$	11,850,100	\$	12,323,425	\$	12,820,983	\$	13,383,401
Professional Services	\$	792,058	\$	1,075,000	\$	230,000	\$	400,000	\$	400,000	\$	400,000
Contract Services	\$	1,440,779	\$	2,185,200	\$	2,107,700	\$	2,149,854	\$	2,192,851	\$	2,236,708
Govt. Disposal Total	\$	20,359,344	\$	19,825,000	\$	23,200,000	\$	21,795,877	\$	22,996,498	\$	24,360,207
Utilities	\$	1,856,048	\$	2,200,000	\$	2,200,000	\$	2,238,500	\$	2,277,674	\$	2,328,921
Other	\$	3,915,449	\$	5,145,900	\$	4,968,600	\$	5,040,829	\$	5,217,277	\$	5,295,674
Capital Outlay	\$	624,874	\$	363,964	\$	410,000	\$	134,800	\$	160,000	\$	210,000
Transfers Out - Debt	\$	9,192,080	\$	8,382,124	\$	8,330,099	\$	9,012,626	\$	3,562,101	\$	3,915,514
Transfers Out - New Capital Outlay	\$	5,448,464	\$	2,461,400	\$	1,950,000	\$	904,200	\$	856,000	\$	450,000
Total Expenditures, Sewer Operating Fund	\$	53,917,943	\$	52,892,088	\$	55,246,499	\$	54,000,110	\$	50,483,383	\$	52,580,426
Net Funds Available, (Current Year)	\$	(4,063,014)	\$	(960,684)	\$	(1,254,305)	\$	705,069	\$	3,608,030	\$	2,596,027

	201	19 Projection	2	2020 Budget	:	2021 Budget	2	2022 Budget	2	2023 Budget	2	2024 Budget	20	025 Budget
REVENUE														
Permissive Auto Tax	\$	425,000	\$	429,800	\$	434,700	\$	439,700	\$	444,700	\$	449,800	\$	454,900
County Permissive Tax	\$	5,985,000	\$	6,044,900	\$	6,105,300	\$	6,166,400	\$	6,228,100	\$	6,290,400	\$	6,353,300
Gas Tax	\$	2,800,000	\$	4,000,000	\$	4,040,000	\$	4,080,400	\$	4,121,200	\$	4,162,400	\$	4,204,000
License Tax	\$	9,668,730	\$	9,958,800	\$	10,257,600	\$	10,565,300	\$	10,882,300	\$	11,208,800	\$	11,545,100
Other Revenue	\$	579,412	\$	577,000	\$	577,000	\$	577,000	\$	577,000	\$	577,000	\$	577,000
Total Revenue	\$	19,458,142	\$	21,010,500	\$	21,414,600	\$	21,828,800	\$	22,253,300	\$	22,688,400	\$	23,134,300
OPERATING EXPENDITURES														
Personnel	\$	8,428,000	\$	9,427,900	\$	9,522,179	\$	9,617,401	\$	9,713,575	\$	9,810,711	\$	9,908,818
Operations	\$	1,954,000	\$	3,151,700	\$	3,183,217	\$	3,215,049	\$	3,247,200	\$	3,279,672	\$	3,312,468
Debt Service	\$	313,000	\$	350,000	\$	300,000	\$	-	\$	-	\$	-	\$	-
Subtotal General Operating Budget	\$	10,695,000	\$	12,929,600	\$	13,005,396	\$	12,832,450	\$	12,960,774	\$	13,090,382	\$	13,221,286
CAPITAL														
Capital Projects	\$	8,500,000	\$	9,028,600	\$	8,426,000	\$	10,515,000	\$	7,210,000	\$	11,797,000	\$	8,200,000
Total MVGT Expenditures	\$	19,195,000	\$	21,958,200	\$	21,431,396	\$	23,347,450	\$	20,170,774	\$	24,887,382	\$	21,421,286
Net Change in Fund Balance	\$	263,142	\$	(947,700)	\$	(16,796)	\$	(1,518,650)	\$	2,082,526	\$	(2,198,982)	\$	1,713,014
Beginning Unencumbered Fund Balance	\$	2,576,507	\$	2,839,649	\$	1,891,949	\$	1,875,153	\$	356,503	\$	2,439,029	\$	240,046
Year-end Unencumbered Fund Balance	\$	2,839,649	\$	1,891,949	\$	1,875,153	\$	356,503	\$	2,439,029	\$	240,046	\$	1,953,060

	2018 Actual	F	2019 ORECAST	2020 FORECAST		2021 FORECAST	2022 FORECAST	2023 FORECAST	2024 FORECAST
REVENUE					_				
PROPERTY TAXES	\$ 51,904,190	\$	51,942,236	\$ 51,959,267	\$	51,959,267	\$ 51,959,267	\$ 51,959,267	\$ 51,959,267
GRANTS	1,706,696		1,514,237	1,290,062		1,290,062	1,290,062	1,290,062	1,290,062
CONTRACT SERVICES	69,037		16,660	20,000		20,000	20,000	20,000	20,000
OTHER RECEIPTS	222,429		296,256	81,500		81,500	81,500	81,500	81,500
REFUNDS	29,512		30,162	· -		· =	- -	-	· -
REIMBURSEMENTS	11,944,657		11,100,452	a 10,262,948	а	10,262,948	10,262,948	10,262,948	10,262,948
TOTAL REVENUE	\$ 65,876,521	\$	64,900,003	\$ 63,613,777	\$	63,613,777	\$ 63,613,777	\$ 63,613,777	\$ 63,613,777
EXPENDITURES									
SALARIES	\$ 17,656,473	\$	16,000,000	\$ 17,860,147	\$	18,395,951	\$ 18,947,830	\$ 19,516,265	\$ 20,101,753
EMPLOYEE BENEFITS	6,998,470	b	10,128,981	c 7,598,570		7,358,381	7,579,132	7,806,506	8,040,701
SUPPLIES	369,285		338,041	414,572		406,281	398,155	390,192	382,388
TRAVEL AND TRAINING	246,451		310,624	344,264		344,264	344,264	344,264	344,264
MEDICAID COSTS	28,504,362		28,029,539	a 28,040,000	а	28,784,393	29,528,785	30,273,178	31,017,570
DIRECT SERVICE CONTRACTS	9,341,830		8,845,282	9,351,590		9,538,622	9,729,394	9,923,982	10,122,462
INDIRECT SERVICE CONTRACTS	1,437,057		1,625,212	1,857,535		1,820,384	1,783,977	1,748,297	1,713,331
UTILITIES	472,402		487,613	562,000		562,000	562,000	562,000	562,000
RENTALS	21,706		8,000	8,000		8,000	8,000	8,000	8,000
ADVERTISING	88,833		127,366	131,000		131,000	134,930	138,978	143,147
OTHER EXPENSES	300,698		324,329	324,580		331,072	337,693	344,447	351,336
EQUIPMENT	232,936		253,389	111,000		108,780	106,604	104,472	102,383
CAPITAL OUTLAY	33,012		61,264	200,000	_	196,000	192,080	188,238	184,474
TOTAL EXPENDITURES	\$ 65,703,515	\$	66,539,640	\$ 66,803,258	\$	67,985,127	\$ 69,652,844	\$ 71,348,819	\$ 73,073,808
NET REVENUES AND EXPENDITURES	\$ 173,006	\$	(1,639,637)	\$ (3,189,481)	\$	(4,371,350)	\$ (6,039,067)	\$ (7,735,042)	\$ (9,460,031)
FUND BALANCE									
BEGINNING FUND BALANCE	\$ 50,547,256	\$	50,720,262	\$ 49,080,625	\$	45,891,144	\$ 41,519,794	\$ 35,480,727	\$ 27,745,685
REVENUE	65,876,521		64,900,003	63,613,777		63,613,777	63,613,777	63,613,777	63,613,777
EXPENDITURES	(65,703,515)		(66,539,640)	(66,803,258)		(67,985,127)	(69,652,844)	(71,348,819)	(73,073,808)
ENDING FUND BALANCE	\$ 50,720,262	\$	49,080,625	\$ 45,891,144	\$	41,519,794	\$ 35,480,727	\$ 27,745,685	\$ 18,285,654

Notes:

- a Beginning with the 2020 state fiscal year, DODD reallocated state subsidy funding by removing it as a reimbursement and moving it to offset waiver match expense included in Medicaid Costs resulting in no financial impact.
- b Costs are offset by a MMO required retainer of \$490,000 paid in 2017 which was credited against 2018 premiums in addition to no workers' compensation costs.
- c Includes a one-time reserve payment to enter into the Stark County Schools benefits consortium and to receive the immediate benefit of premium holiday months.

Revenue Assumptions:

- Reimbursement revenue is decreased due to a change at DODD regarding state subsidy. All other revenues remain flat.

Expenditure Assumptions:

- Salary increase due results of 2019 union negotiations, additional staffing needs as the number of individuals needing service coordination increases at a higher rate than anticipated and an average 3% wage increase.
- Employee benefits are 40% of salaries beginning with 2021.
- Medicaid costs initially decrease with the DODD change mentioned above then increase with typical waiver growth and reimbursement rate increases.
- Additional resources are added to Direct Service Contracts for school aged youth transitioning into adulthood and additional provider supports.
- All other areas are decreased by an average 2% or remain flat.

2.25 Mill Levy Renewal

3.25 Mill Levy (2.25 Mill Renewal, 1 Mill New)

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
	Actual	Actual	Actual	Actual	Actual	Projected						
Beginning Carry Forward Balance	\$ 32,496	\$ 30,971	\$ 28,474	\$ 24,278	\$ 21,820	\$ 21,241	\$ 13,770	\$ 18,440	\$ 22,435	\$ 25,341	\$ 27,224	\$ 28,137
REVENUES												
Levy	\$ 25,646	\$ 25,454	\$ 25,224	\$ 25,511	\$ 25,952	\$ 25,966	\$ 37,817	\$ 37,913	\$ 38,009	\$ 38,105	\$ 38,202	\$ 38,299
Title IV-E Administration	6,823	7,049	7,534	7,908	8,832	8,800	8,500	9,148	9,445	9,752	10,042	10,341
Title IV-E Placement	4,356	4,474	4,849	5,039	5,082	5,100	5,365	5,440	5,500	5,561	5,623	5,686
State	2,741	3,706	2,782	3,119	3,174	3,130	5,635	5,580	5,524	5,567	5,612	5,656
Other	3,502	3,897	3,677	3,925	5,121	3,029	4,223	4,240	4,257	4,274	4,291	4,308
Total Operating Revenues	\$ 43,068	\$ 44,580	\$ 44,066	\$ 45,502	\$ 48,161	\$ 46,025	\$ 61,540	\$ 62,320	\$ 62,734	\$ 63,259	\$ 63,769	\$ 64,290
EXPENDITURES												
Payroll	\$ 18,794	\$ 19,519	\$ 19,372	\$ 19,471	\$ 19,738	\$ 20,883	\$ 22,383	\$ 23,054	\$ 23,746	\$ 24,459	\$ 25,070	\$ 25,697
Benefits	7,025	7,638	7,918	7,814	8,122	8,723	10,059	10,510	10,981	11,474	11,988	12,526
Paid Placements	8,706	9,676	10,669	10,782	10,278	11,100	11,200	11,256	11,312	11,369	11,426	11,483
Foster Care	3,444	3,286	3,610	3,457	3,526	4,000	4,043	4,153	4,265	4,381	4,499	4,621
Adoption Related	1,460	1,566	1,489	1,496	1,545	1,495	1,550	1,559	1,568	1,577	1,586	1,595
Other Child Related	1,755	1,963	1,762	1,498	1,508	1,410	1,553	1,585	1,618	1,651	1,686	1,721
Other	3,409	3,429	3,441	3,443	4,023	5,887	6,082	6,208	6,336	6,468	6,601	6,738
Total Operating Expenditures	\$ 44,593	\$ 47,077	\$ 48,261	\$ 47,960	\$ 48,740	\$ 53,498	\$ 56,870	\$ 58,325	\$ 59,827	\$ 61,376	\$ 62,856	\$ 64,380
Operating Surplus/(Deficit)	(1,525)	(2,497)	(4,195)	(2,458)	(579)	(7,473)	4,670	3,995	2,907	1,883	913	(90)
Ending Carry Forward Balance	\$ 30,971	\$ 28,474	\$ 24,278	\$ 21,820	\$ 21,241	\$ 13,770	\$ 18,440	\$ 22,435	\$ 25,341	\$ 27,224	\$ 28,137	\$ 28,049

⁽¹⁾ The new 1 mill levy is projected to generate \$12,203,804. Levy revenue increases over the life of the levy (.25% annually) are based on prior levy period experience.

					NEXT LEVY CYCLE - Renewal of 2.95 Mill Operating Levy					
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
	<u>Actual</u>	<u>Actual</u>	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget
Beginning Cash Balance	\$ 48,764,905	\$ 46,540,573	\$ 45,851,345	\$ 43,117,546	\$ 41,797,432	\$ 39,364,422	\$ 36,786,809	\$ 34,322,760	\$ 31,790,377	\$ 29,107,694
Revenue Receipts FEDERAL										
1. OhioMHAS	4,415,563	4,271,924	4,516,163	4,429,107	4,200,310	4,200,310	3,772,291	3,772,291	3,772,291	3,772,291
Subtotal OhioMHAS	\$ 4,415,563	\$ 4,271,924	\$ 4,516,163	\$ 4,429,107	\$ 4,200,310	\$ 4,200,310	\$ 3,772,291	\$ 3,772,291	\$ 3,772,291	\$ 3,772,291
2. Other Federal	109,157	-	-	332,995	243,926	<u>-</u>	-	_	-	<u>-</u>
Subtotal Federal	\$ 4,524,720	\$ 4,271,924	\$ 4,516,163	\$ 4,762,102	\$ 4,444,236	\$ 4,200,310	\$ 3,772,291	\$ 3,772,291	\$ 3,772,291	\$ 3,772,291
STATE 1. OhioMHAS	4,514,871	4,974,020	4,840,320	4,960,232	5,168,440	5,168,440	5,168,440	5,168,440	5,168,440	5,168,440
Subtotal OhioMHAS	\$ 4,514,871	\$ 4,974,020	\$ 4,840,320	\$ 4,960,232	\$ 5,168,440	\$ 5,168,440	\$ 5,168,440	\$ 5,168,440	\$ 5,168,440	\$ 5,168,440
						, , ,		, , ,		<u> </u>
2. Other State	618,615	364,375	388,750	388,750	388,750	388,750	388,750	388,750	388,750	388,750
Subtotal State	\$ 5,133,485	\$ 5,338,395	\$ 5,229,070	\$ 5,348,982	\$ 5,557,190	\$ 5,557,190	\$ 5,557,190	\$ 5,557,190	\$ 5,557,190	\$ 5,557,190
Local (Non-Levy)	\$ 100,022	\$ 380,101	\$ 151,940	\$ 91,940	\$ 151,940	\$ 151,940	\$ 151,940	\$ 151,940	\$ 151,940	\$ 151,940
Operating Levy	\$ 33,447,809	\$ 34,026,075	\$ 33,732,815	\$ 34,043,830	\$ 34,043,830	\$ 34,043,830	\$ 34,043,830	\$ 34,043,830	\$ 34,043,830	\$ 34,043,830
Total Revenue Receipts	\$ 43,206,036	\$ 44,016,495	\$ 43,629,988	\$ 44,246,854	\$ 44,197,196	\$ 43,953,270	\$ 43,525,251	\$ 43,525,251	\$ 43,525,251	\$ 43,525,251
Expenditures:										
Agency - Non-Medicaid	\$ 38,505,859	\$ 34,753,651	\$ 33,668,994	\$ 30,144,282	\$ 31,595,114	\$ 31,595,114	\$ 31,595,114	\$ 31,595,114	\$ 31,595,114	\$ 31,595,114
Other contracts and allocations	4,366,021	7,416,866	9,827,042	12,569,939	12,032,905	11,868,979	11,260,960	11,260,960	11,340,960	11,042,205
Other Administration	376,547	366,277	435,603	435,603	439,970	442,170	444,381	446,603	448,836	451,080
Salary and Fringe	2,181,941	2,168,928	2,432,148	2,417,144	2,562,217	2,624,620	2,688,845	2,754,957	2,823,024	2,893,116
Total Expenditures	\$ 45,430,368	\$ 44,705,722	\$ 46,363,787	\$ 45,566,968	\$ 46,630,206	\$ 46,530,883	\$ 45,989,300	\$ 46,057,634	\$ 46,207,934	\$ 45,981,515
Projected Revenue Over/(Under Expenditures)	\$ (2,224,332)	\$ (689,228)	\$ (2,733,799)	\$ (1,320,114)	\$ (2,433,010)	\$ (2,577,613)	\$ (2,464,049)	\$ (2,532,383)	\$ (2,682,683)	\$ (2,456,264)
Ending Cash Balance	\$ 46,540,573	\$ 45,851,345	\$ 43,117,546	\$ 41,797,432	\$ 39,364,422	\$ 36,786,809	\$ 34,322,760	\$ 31,790,377	\$ 29,107,694	\$ 26,651,430

Revenue Assumptions:

Federal and State funding adjusted based on actual awards SFY2020 Assumed levy rate = 2.95 mill, no increase; beginning in 2021

Expenditure Assumptions:

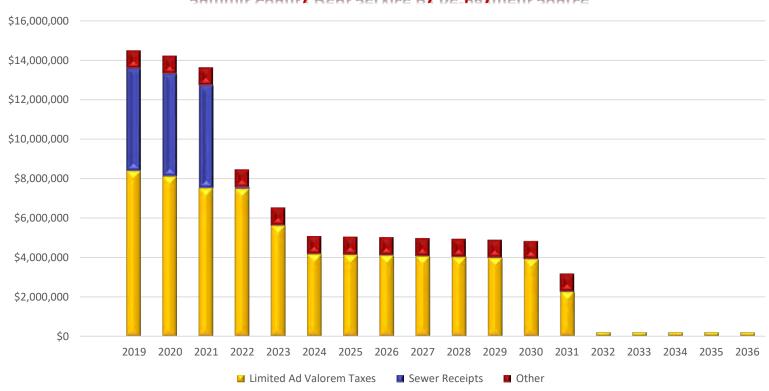
National Health Care began in 2014. State of Ohio provided Medicaid expansion began 1/1/2014.

Value Based Purchasing, CURES expenditures and Opiate Abatement Targeted expenditures have been reclassified from Agency-Non Medicaid to Other Contracts and Allocations After reclassification - Non-Medicaid expenditures will remain stable (*\$31M) throughout the next 2 levy cycles: 2021 - 2032

After reclassification - Other contracts will range between \$12M and \$9M in the next 2 levy cycles which accommodates additional system investments

G.O. Debt Requirements (Annual Debt Service)

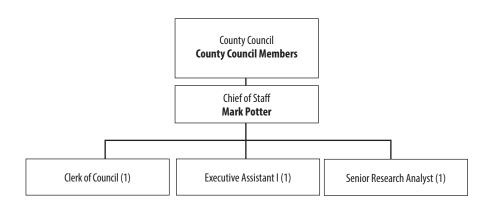
Summit County Debt Service By Re-payment Source





COUNCIL





Council Members

District 1

Ron Koehler

District 2

John Schmidt

District 3

Gloria Rodgers

District 4

Jeff Wilhite

District 5

David Hamilton

District 6

Jerry Feeman

District 7

Bethany McKenney

District 8

Paula Prentice

aula i lelluce

At-Large

John Donofrio

At-Large

Elizabeth Walters

At-Large

Clair Dickinson



Program: Legislation

Summit County Council

PROGRAM DESCRIPTION & CHALLENGES

Summit County Council is responsible for the timely, effective processing of legislation. County Council is continuing to establish a visible presence in Summit County through local events to keep constituents aware of what is going on in the community. The office also addresses a variety of constituent concerns/issues.

PROGRAM GOALS & OBJECTIVES

- 1 Establish a framework for routinely updating office policies and procedures to reflect office's current operational platform.
- 2 Continue process of accurately and effectively maintaining and disposing office records in compliance with the Records Retention Policies. Review and update Records Retention Policies as necessary.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Amount of Legislation Processed	The effective processing/record-keeping of legislation	537	500
Constituent Calls	Record keeping of constituent concerns/issues	215	230



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COUNCIL						
Fund: General	Fund					
Organization: (Council					
	10003-1009					
10003-1009	Clerk of Council	1.00	1.00	1.00	1.00	1.00
	Council Chief of Staff	1.00	1.00	1.00	1.00	1.00
	Council President	1.00	1.00	1.00	1.00	1.00
	County Council Member	10.00	10.00	10.00	10.00	10.00
	Executive Assistant 1	1.00	1.00	1.00	1.00	1.00
	Senior Research Analyst	1.00	1.00	1.00	1.00	1.00
ORGANIZATIOI	N TOTAL 10003-1009	15.00	15.00	15.00	15.00	15.00
*TOTAL COUNC	CIL	15.00	15.00	15.00	15.00	15.00

COUNTY COUNCIL



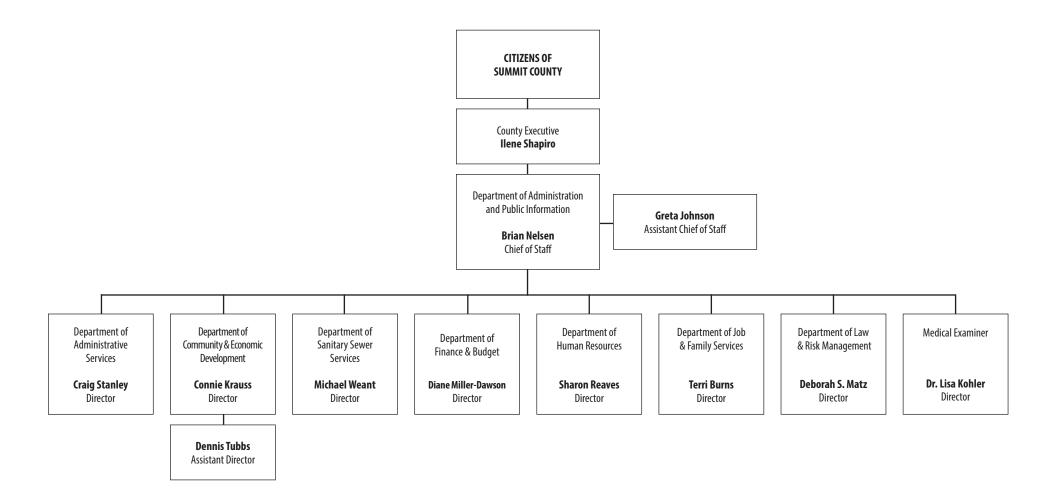
Fund: General Fund 10003

Departments: Council 1009

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	294,948	307,069	327,900	325,518	327,900
Salaries-Employees	20501	204,773	210,643	217,000	216,957	223,500
Fringe Benefits	25501	289,798	268,753	267,400	266,800	282,000
Professional Services	27102	2,303	2,462	2,500	2,441	2,500
Internal Services	30401	10,112	13,046	13,100	13,060	13,100
Supplies	30501	6,307	6,010	5,000	4,404	6,500
Travel	37501	16,967	7,657	17,500	12,380	17,500
Contract Services	45501	18,267	15,375	21,500	23,003	21,500
Rentals	<i>54501</i>	80	80	1,200	80	1,200
Advertising/Printing	58501	4,873	3,312	5,000	4,909	5,000
Other	60501	5,636	4,996	5,000	3,801	5,000
Equipment	70501	2,014	2,074	2,500	1,415	2,500
DEPARTMENT TOTAL 1000	03-1009	<u>856,077</u>	<u>841,477</u>	<u>885,600</u>	<u>874,768</u>	908,200



EXECUTIVE





Executive

DEPARTMENT OVERVIEW

The County Executive is the primary administrative, budgetary official, and contracting authority for the County. Currently, the Executive's Office is divided into nine departments, each of which has jurisdiction over a different portion of the administration. The senior administration consists of a Chief of Staff and Directors of each of these nine departments, as follows:

Chief of Staff Brian D. Nelsen

Assistant Chief of Staff and Public Information Greta Johnson

Director, Department of Law and Risk Management Deborah S. Matz

Director, Department of Finance and Budget Diane Miller-Dawson

Director, Department of Community and Economic Development Connie Krauss

Medical Examiner Lisa Kohler, M.D.

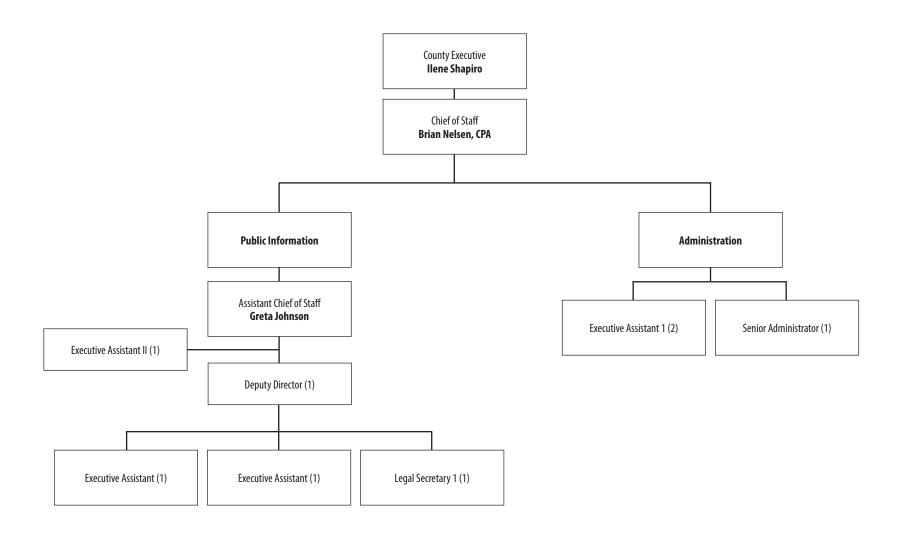
Director, Department of Sanitary Sewer Services Michael A. Weant

Director, Department of Job and Family Services

Terri Burns

Director, Administrative Services Craig Stanley

Director, Department of Human Resources Sharon Reaves





Program: Administration & Public Information

County Executive

PROGRAM DESCRIPTION & CHALLENGES

General Administration. The general internal administration of the County is primarily performed by the Executive's Departments of Administration and Public Information, Administrative Services and Human Resources.

In 2018, the Executive's Office consolidated its Administration and Communications Departments into one department called the Department of Administration and Public Information. This Department oversees the operations of the other departments under the County Executive and is the central coordinating department for strategic planning, policy and legislative matters, and disseminating public information on behalf of the County.

Public Information. The Department of Administration and Public Information coordinates public relations for County of Summit Executive and provides public relations support to all of the department under the Executive. The department provides the following services: Outreach using printed materials, electronic communication, and social media. The department also assist the public with press releases, program information, provide speakers, write and produce advertising materials (brochures, PSAs, billboards, etc.)

PROGRAM GOALS & OBJECTIVES

1	Collaborate with County agencies/offices to identify needs in our community, create programs, design outreach plans and bring all parties together to provide a solution.
2	To provide accurate and relevant public information to the County of Summit offices and agencies, to our residents, and to the news media.
3	Acts as the intra-office communications hub by disseminating information from County Elected Offices and County Agencies countywide.



Program: Administration & Public Information

County Executive

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Press Releases	To provide the media and residents with public information.	63	43 y-t-d
Community Expos	To educate the public on services available through the County.	5	13
Press Conferences	To officially distribute information to the media and the public in an interactive environment.	3	



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
EXECUTIVE						
Fund: General	Fund					
Organization: I	Executive					
	10003-1113					
10003-1113	Assistant Director	.00	.00	.00	1.00	.85
	Chief of Staff-Executive	.92	.92	.90	.60	.60
	County Executive	1.00	1.00	1.00	1.00	1.00
	Deputy Director Communications	.00	.00	.00	1.00	1.00
	Executive Assistant 1	.00	1.00	1.45	3.00	4.00
	Executive Assistant 2	1.00	.00	.00	1.00	1.00
	Office Manager	.00	.00	.00	1.00	.00
	Secretary 1	.00	.00	.00	1.00	1.00
ORGANIZATIO	N TOTAL 10003-1113	2.92	2.92	3.35	9.60	9.45

Budget combined with Communications in 2019 Fund: 10003 Department 1125



Fund: General Fund 10003

Departments: Executive 1113

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	131,661	138,194	145,100	145,053	145,100
Salaries-Employees	20501	182,967	192,561	605,100	511,450	627,700
Fringe Benefits	25501	78,813	78,386	234,000	202,826	243,000
Internal Services	30401	9,570	9,250	20,000	12,065	15,000
Supplies	30501	1,963	1,895	12,500	6,403	12,500
Travel	37501	433	0	1,000	233	1,000
Contract Services	45501	0	0	4,000	3,881	4,000
Advertising/Printing	<i>5</i> 8501	1,027	43	15,000	14,764	15,000
Other	60501	1,994	865	3,000	2,910	3,000
DEPARTMENT TOTAL 100	03-1113	<u>408,428</u>	<u>421,195</u>	<u>1,039,700</u>	<u>899,586</u>	<u>1,066,300</u>

Budget combined with Communications in 2019 Fund: 10003 Department 1125



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: (Communication					
	10003-1125					
10003-1125	Administrative Secretary	.00	1.00	.00	.00	.00
	Community Relations Specialist	1.87	.87	.00	.00	.00
	Deputy Director Communications	1.00	1.00	1.00	.00	.00
	Director of Communications	1.00	1.00	1.00	.00	.00
	Executive Assistant 2	1.00	1.00	1.00	.00	.00
	Office Manager	.00	1.00	1.00	.00	.00
	Secretary 1	1.00	.00	.00	.00	.00
	Senior Administrator-EXE	.00	.00	1.00	.00	.00
ORGANIZATIOI	N TOTAL 10003-1125	5.87	5.87	5.00	.00	.00

Budget combined with Executive in 2019

Fund: 10003 Department 1113



Fund: General Fund 10003

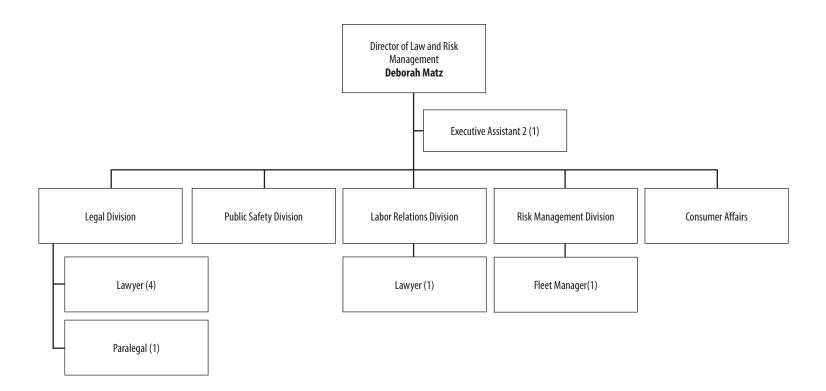
Departments: Communication 1125

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	390,548	472,125	0	0	0
Fringe Benefits	25501	146,308	148,225	0	0	0
Internal Services	30401	8,799	6,715	0	0	0
Supplies	30501	5,241	5,173	0	205	0
Material	35501	4,367	4,836	0	0	0
Contract Services	45501	3,819	3,838	0	0	0
Advertising/Printing	58501	14,214	13,784	0	0	0
Other	60501	983	877	0	0	0
DEPARTMENT TOTAL 100	003-1125	<u>574,279</u>	<u>655,575</u>	<u>o</u>	<u>205</u>	<u>o</u>

Budget combined with Executive in 2019 Fund: 10003 Department 1113

DEPARTMENT OF LAW AND RISK MANAGEMENTCounty Executive • Ilene Shapiro
Chief of Staff • Brian Nelsen Director of Law and Risk Management • Deborah S. Matz







Program: Law and Risk Management

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Department of Law and Risk Management is responsible for providing legal services to all of the departments under the executive, managing the County's employee benefits programs and liability insurance program, operating the Records Center, the Division of Public Safety and the Office of Consumer Affairs. This narrative is directed to the functions of the Law Department and the Records Center.

The Law Department negotiates, drafts, reviews and approves agreements proposed by all different offices within the County. Additionally, the Law Department is responsible to monitor all litigation in which the County is named as a party, whether represented by the Prosecutor's office or outside counsel. Attorneys within the Law Department prepare materials responsive to discovery requests, subpoenas and public records requests.

The Records Center is responsible for maintenance of wide variety of public records for many different elected offices as well as all divisions under the Executive.

- Monitor and control expenses of outside counsel.
- **2** Reduce quantity of paper records stored, increase participation in document imaging program.



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: L	Law					
	10003-1117					
10003-1117	Administrative Specialist	.00	.00	.75	.00	.00
	Asst Director of Administratn	.00	.00	.00	.00	1.00
	Attorney 2	1.68	1.68	1.48	1.48	1.48
	Deputy Dir - Labor Relations	.00	.00	.00	.00	.35
	Deputy Dir - Public Safety	.00	.80	.40	.40	.40
	Deputy Director-Law	.00	.00	.57	.35	.00
	Director of Law	.40	.40	.55	.45	.70
	Executive Assistant 1	3.00	2.00	1.90	.00	.00
	Executive Assistant 2	.00	1.00	1.00	2.00	1.00
	Grant Program Analyst	.75	.75	.00	.00	.00
	PT Executive Assistant 1	.00	1.00	.00	.00	.00
	Paralegal	1.00	1.00	1.00	1.00	1.00
	Senior Administrator-EXE	1.00	.00	.00	1.55	1.55
	Staff Attorney 1	1.50	1.00	1.80	1.50	1.00
ORGANIZATION	N TOTAL 10003-1117	9.33	9.63	9.45	8.73	8.48



Fund: General Fund 10003

Departments: Law 1117

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	623,706	624,569	656,600	546,228	670,900
Fringe Benefits	25501	224,456	208,968	217,000	187,885	228,000
Professional Services	27102	55,912	81,650	55,000	49,908	55,000
Internal Services	30401	13,468	14,400	14,400	14,315	14,400
Supplies	30501	3,182	2,870	3,000	1,752	3,000
Contract Services	45501	684	2,432	1,000	854	1,000
DEPARTMENT TOTAL 1000	03-1117	<u>921,408</u>	<u>934,888</u>	947,000	<u>800,942</u>	972,300

DEPARTMENT OF LAW AND RISK MANAGEMENT PUBLIC SAFETY DIVISION County Executive • Ilene Shapiro Chief of Staff • Brian Nelsen



Director of Law and Risk Management • Deborah S. Matz





Program: Emergency Management Emergency Management Agency

PROGRAM DESCRIPTION & CHALLENGES

Emergency Management Agency. Ohio's system of emergency management is established under Chapter 5502 of the Revised Code, as well as the Homeland Security Act of 2002, which guide the program and staffing.

In Summit County, emergency management is performed through and coordinated by the Emergency Management Agency ("EMA"), which is organized under the Executive's Department of Law, Insurance and Risk Management, Division of Public Safety. EMA has contracted with each city, village and township in the County to provide emergency management services to those communities. The emergency management agency is compensated by a per capita agreement with each community. Priorities and goals for emergency management are established by the Emergency Management Executive Committee. The primary responsibility of EMA is to provide professional mitigation, preparedness, response and recovery services that save lives, reduce injuries and economic loss, and enhance recovery from disasters. EMA is also dedicated to informing and educating the public in times of emergency or disaster.

Also, the Emergency Management Agency administers the Emergency Planning and Community Right-to-Know Act under Ohio Revised Code 3750. This includes but is not limited to planning and information gathering of hazardous chemicals.

In fulfilling its duties, EMA is responsible for the administration of several emergency management-related grants. The State Homeland Security Program ("SHSP") is a core assistance program contained within the Federal Homeland Security Grant Program ("HSGP"). SHSP provides funds to build capabilities at the State and local levels to implement the goals and objectives included in State Homeland Security Strategies and Initiatives. EMA is currently administering over \$1 million in funds that it has received through SHSP and other related grants.



Program: Emergency Management Emergency Management Agency

PROGRAM GOALS & OBJECTIVES

1	Coordinate and facilitate committees, boards, sub-committees and councils for effective implementation of concepts as set by each body.
2	Develop and implement training, exercises and evaluation programs for all current and future programs administered Emergency Management.
3	Develop and support Regional Communications Systems through funding, research and staff support.
4	Apply for and distribute grant funding.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Number of emergency responses	Emergency Operations Center activation or resource support by the Emergency Management Agency during an incident or pre- planned event	9	9
Number of training sessions held	Provide various emergency management and homeland security trainings to first responders for preparedness and response in Summit County and the State of Ohio	30	35



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Emerg M	Igmt Agency					
Organization: E	EMA Operating					
	26003-3551					
26003-3551	911 Coordinator / Training Compli!	.00	.00	.00	.00	1.00
	Administrative Secretary	1.00	1.00	.00	.00	.00
	Administrative Specialist	.00	.00	.25	1.00	1.00
	Community Relations Specialist	.00	.13	.00	.00	.00
	Deputy Dir - Public Safety	.00	.00	.40	.40	.00
	Director of Communications	.05	.00	.00	.00	.00
	Director of Law	.25	.25	.00	.00	.00
	Emergency Mgmt Specialist 1	2.00	2.00	3.00	2.00	1.00
	Emergency Mgmt Specialist 2	.00	.00	1.00	1.00	1.00
	Grant Program Analyst	1.25	1.25	.00	.00	1.00
	Senior Administrator-EXE	1.00	1.00	1.00	1.00	1.15
ORGANIZATIOI	N TOTAL 26003-3551	5.55	5.63	5.65	5.40	6.15



Fund: Emerg Mgmt Agency 26003

Departments: EMA Operating 3551

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	264,415	278,765	273,600	265,324	296,700
Overtime	20525	126	123	6,000	0	6,000
Fringe Benefits	25501	129,940	110,314	104,000	94,019	103,000
Internal Services	30401	13,874	14,367	16,000	14,464	25,300
Supplies	30501	15,472	14,899	15,500	14,918	10,500
Material	35501	0	0	33,319	9,196	0
Travel	37501	5,703	458	5,000	4,968	10,000
Contract Services	45501	4,533	0	36,700	36,700	37,300
Other	60501	109,900	109,900	109,900	109,900	109,900
Subsidies/Shared Rev	65501	45,036	61,939	54,100	18,953	54,100
Equipment	70501	3,906	12,011	15,000	14,305	15,000
DEPARTMENT TOTAL 2600	3-3551	592,905	602,776	669,119	582,745	667,800



Program: Special Operations Response Team

Emergency Management Agency

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Special Operations Response Team (SCSORT) is a specialized team consisting of three distinct but interrelated technical disciplines: Hazardous Materials, Technical Rescue, and Water Rescue. Each discipline is a branch of the team.

The Water Rescue Branch specializes in any type of water rescue. This includes underwater, swift water and ice rescues. The Water Rescue Branch is also a resource for Ohio Homeland Security Region 5 and the State of Ohio, as a Type II Water Rescue Team.

The Technical Rescue Branch specializes in rope, trench, confined space and structural collapse rescues. The Structural Collapse component of the team also serves as the Ohio Homeland Security Region 5 Search and Rescue Team.

The Hazardous Materials Branch specializes in the response and mitigation of a release of any hazardous material. This branch is also heavily involved in training for weapons of mass destruction. The Hazardous Materials Branch has been typed by the State of Ohio as one of the few Type I Hazardous Materials Teams in the state.

The entire Special Operations Response Team has been working on terrorism prevention and homeland security. Currently, there are approximately 230 team members split among the three branches.

The Summit County Sheriff's Office Communications Division provides dispatching operations for the Special Operations Response Team. The alternate dispatch center is located at the South West Summit Communications Center.

The Special Operations Response Team Executive Board is comprised of representatives from the City of Akron Fire Department, municipal government fire department, township fire department, the Summit County Emergency Management Agency and the University of Akron. This five-member board oversees the administrative functions of the team as outlined in the Codified Ordinances of the County of Summit, Ohio (163.01).



Program: Special Operations Response Team

Emergency Management Agency

PROGRAM GOALS & OBJECTIVES

1	1 Develop and maintain an annual training schedule.	
2	Develop and distribute an annual report.	
3	3 Develop and implement trainings and exercises to test each branch.	

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Number of emergency responses	Team or branch activations of incidents or pre-planned events	21	11
Number of team members	Maintain or expand the total of team members through education and awareness	165	200



Fund: Special Operations Response Team 23192

Departments: Special Operations Response Team 3112

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Internal Services	30401	17,321	19,093	20,000	11,008	20,000
Material	35501	48,806	53,677	52,496	46,384	31,500
Travel	37501	<i>750</i>	5,800	7,500	0	7,500
Vehicle Fuel/Repair	40501	7,612	5,289	8,000	4,221	8,000
Contract Services	45501	17,100	17,057	17,100	13,635	17,100
Other	60501	7,444	7,400	7,444	7,444	7,444
Grants	65111	66,304	33,196	33,200	33,152	33,152
DEPARTMENT TOTAL 2319	92-3112	<u>165,337</u>	<u>141,512</u>	<u>145,740</u>	<u>115,844</u>	<u>124,696</u>



Program: Residential

Executive – Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The Residential Community Corrections program is part of the County's alternative corrections program designed to reduce the overall County jail population. The offender populations served by this program are non-violent offenders sentenced for felony, misdemeanor and traffic offenses. Probation violators are referred by the Summit County Probation Department as a consequence for not complying with their probation conditions in accordance with a court order from the Common Pleas Court General Division. State inmates with 30-180 days remaining on their prison sentence and federal parolees referred by the Federal Bureau of Prisons are transitioned from prison to residential community corrections.

Each offender is assessed utilizing the Ohio Risk Assessment System (ORAS). After this screening, a written Treatment Plan with specific treatment goals is developed to guide the treatment process.

- Provide a reentry program for state and federal prisoners returning to Summit County.
- **2** Reduce jail population.



Program: Residential

Executive – Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The Home Incarceration program is part of the County's alternative corrections program designed to reduce the overall County jail population. The target population to be served in this supervision is the convicted adult felony, misdemeanor, traffic offenders and pre-trial detainees who require a high degree of monitoring but do not require secure confinement. Convicted offenders on probation who require greater supervision than day reporting are eligible for this type of supervision. Pre-trial detainees who can be released from jail on their own recognizance (ROR) are not eligible for this supervision. Pre-trial detainees who are granted release from jail with conditions are eligible for Home Incarceration/Electronic Monitoring with or without electronic monitoring.

Referrals to the Home Incarceration/Electronic Monitoring/Electronic Monitoring Program are made by Municipal and Summit County Courts, probation officers, Ohio Parole Authority, and as a condition of pre-trial supervision. Participants must have an approved residence and they must have a telephone or use radio frequency technology.

- 1 Provide a graduated sanction for the court for persons not complying with day reporting or intensive supervision probation conditions.
- **2** Reduce jail population.



Program: Driver Intervention

Executive – Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The Driver Intervention program is part of the County's alternative corrections program designed to reduce the overall County jail population. First time DUI misdemeanor offenders sentenced to either a mandatory three (3) day or a six (6) day term are eligible for this intervention program. Once referred the provider conducts a substance abuse assessment to determine the degree to which their violation is related to chemical dependence.

- 1 Reduce chronic alcoholism by providing a comprehensive assessment, education, early intervention support and treatment referral program.
- 2 Reduce jail population.



Program: Day Reporting

Executive – Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The Day Reporting program is part of the County's alternative corrections program designed to reduce the overall County jail population. The target populations served in this supervision program are the convicted adult felony, misdemeanor, traffic and pre-trial detainees who do not require secure confinement. Convicted offenders on probation who require greater supervision than intensive supervision are eligible for this type of supervision. Pre-trial detainees who can be released from jail on their own recognizance (ROR) are not eligible for this supervision. Pre-trial detainees who are granted release from jail with conditions are eligible for day reporting.

Once referred, the provider conducts a risk/needs assessment, upon which, an individual program plan (IPP) shall be based. Each offender is assessed utilizing the Ohio Risk Assessment System (ORAS).

- Divert non-violent pre-trial detainees and convicted offenders from jail.
- 2 Reduce failure to appear in court for pre-trial defendants.



Fund: General Fund 10003

Departments: Alt Corrections 3153

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	5,921,097	5,921,097	6,621,500	6,721,494	6,447,000
DEPARTMENT TOTAL 100	03-3153	<u>5,921,097</u>	<u>5,921,097</u>	<u>6,621,500</u>	<u>6,721,494</u>	<u>6,447,000</u>



Executive - Alternative Corrections Fund: General Fund 10003 Department: Alternative Corrections 3153

TOTAL CONTR	RACT SERVICES COSTS:	\$6,446,915.68		
Alternative Corrections Department		10003 Fund		3153 Org
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
	2019 Contract	6,321,493.73		
	2020 Contract			
	Day Reporting		340,249.01	
	Driver Intervention		130,736.73	
	Home Incarceration/Monitori	ing Program	877,000.53	
	Multiple Offender Program		534,349.41	
	Halfway House-Residential F	Programs	2,557,657.11	
	Intensive Out Patient		1,283,697.53	
	Pre Trial Services		315,829.03	
	CASC Additional		657,396.34	

(250,000.00)

CASC Additional from TCAP Funds



Program: 800MHz Radio

Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The County of Summit, through its Division of Public Safety, and the City of Akron collectively own and operate the Summit County – Akron 800MHz Regional Radio System (SCA8RRS). The system is a ten site, twenty-five channel P25 simulcast system and provides mission critical communications to over 80 public safety and public works departments throughout Summit County; supporting more than 6,000 digital radios. The system is connected to the State of Ohio MARCS system forming a statewide "system of systems" radio network.

Summit County is the fiscal agent for the System, which is funded by monthly fees assessed to each user and billed semiannually. System operations are currently fully funded through user fees. In addition, the County is the employer of the Radio System Administrator, who manages the daily operation of the System, which includes overseeing emergency repairs and scheduled maintenance, as well as usage, inventory, licensing and billing issues.

PROGRAM GOALS & OBJECTIVES

1	Ensure network up-time meets or exceeds 99.999%.
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- 2 Ensure operational costs do not exceed user fee revenue.
- **3** Provides upgrades outlined in the P25 migration plan.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Monthly System Status Report	Meet 99.999% up-time requirement	99.999%	99.9887%
Monthly Financial Report	Operational costs not to exceed user fee revenue	\$65,000 balance	\$75,000
P25 Migration Plan	Meet various project timelines in the migration plan	Ongoing	ongoing



Program: 800MHz Radio - County Radios

Public Safety

PROGRAM DESCRIPTION & CHALLENGES

The County of Summit, through its Division of Public Safety, and the City of Akron collectively own and operate an 800MHz Regional Radio System (SCA8RRS). Utilizing ten tower sites and simulcast technology, the System provides mission critical communications to over 80 public safety and public works departments throughout Summit County; supporting more than 6,000 digital radios. The system is connected to the State of Ohio MARCS system forming a statewide "system of systems" radio network.

Summit County is the fiscal agent for the System, which is funded by monthly fees assessed to each user and billed semiannually. System operations are currently fully funded through user fees. In addition, the County is the employer of the Radio System Administrator, who manages the daily operation of the System, which includes overseeing emergency repairs and scheduled maintenance, as well as usage, inventory, licensing and billing issues.

This fund collects fees from only Summit County non-general fund agencies on a per radio basis.

PROGRAM GOALS & OBJECTIVES

- 1 Ensure county employee radios operate properly; arrange repair and replacement as needed.
- **2** Ensure adequate system coverage at critical county facilities.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Enable Radio Status Report	Ensure radios are operational	100% enabled	100% enabled
Field Measurement/User Feedback	Ensure adequate system coverage at critical county facilities	100% coverage	100% coverage



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: 800 MHz	Maintenance 300 MHz Maintenance					
Organization. C	10163-3120					
10163-3120	Communications Technician DHS	.00	.00	.00	.00	.50
	Senior Administrator-EXE	1.00	1.00	1.00	1.00	1.00
ORGANIZATION	N TOTAL 10163-3120	1.00	1.00	1.00	1.00	1.50



800 MHz

Fund: 800 MHz Maintenance 10163 Department: 800 MHz Maintenance 3120

TOTAL CONTRACT SERVICES COSTS:

\$547,537.00

800 MHz Maintenance Department		10163 Fund	3120 Org)
			_	Other
Vendor	Item/Age	Type of Contract/Term	Cost	Information
Akron - T&M Repair		Annual	24,000	
Akron - Gen Diesel		Annual	800	
Akron - Gen Propane		<u>Annual</u>	6,000	
Akron - HVAC		Annual	17,700	
Akron - Site Checks		Annual	8,640	
Akron - Telephone		Annual	350	
Akron - Vehicle Fuel		Annual	1,000	
Aviat - MW Maintenance		Annual	11,100	
Buckeye Power - Gen PM		Annual	5,600	
Buckeye Power - Ge T&M		Annual	5,000	
East Ohio Gas - Clinton		Annual	400	
Green - Gas Green		Annual	200	
Koorsen - FM200		Annual	500	
Motorola - SUA/Maintenance		Annual	415,555	
Motorola - 311 Logger		Annual	29,082	
AMHA - Electric Barberton		Annual	1,500	
Ohio Edison - Clinton		Annual	1,500	
Green - Electric Green		Annual	1,500	
Ohio Edison - Hardy		Annual	2,500	
Ohio Edison - Stow		Annual	1,500	
Ohio Edison - Twinsburg		Annual	2,500	
Ohio Building - Parking		Annual	700	
Vehicle Repair - Rust Repair		Annual	1,910	
Vehicle Repair - Ehx/Maintenance		Annual	1,000	



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: 800 MHz Organization: 8	County Radios 300 MHz Maintenance 10164-3120					
10164-3120	Deputy Dir-Public Safety Senior Administrator-EXE	.00 .00	.20 .00	.20 .00	.20 .20	.20 .20
ORGANIZATION	N TOTAL 10164-3120	.00	.20	.20	.40	.40



Fund: 800 MHz Maintenance 10163

Departments: 800 MHz Maintenance 3120

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	82,054	84,406	107,000	91,495	113,000
Fringe Benefits	25501	30,615	30,263	53,200	33,059	46,200
Internal Services	30401	2,301	2,420	1,000	987	10,000
Supplies	30501	118	26	2,000	26	2,000
Contract Services	45501	633,626	346,683	547,900	556,217	547,600
Rentals	<i>54501</i>	25,000	45,251	39,700	39,640	40,900
Equipment	70501	91,911	35,241	10,000	75,166	138,900
DEPARTMENT TOTAL 1016	63-3120	<u>865,624</u>	<u>544,289</u>	<u>760,800</u>	<u>796,590</u>	<u>898,600</u>

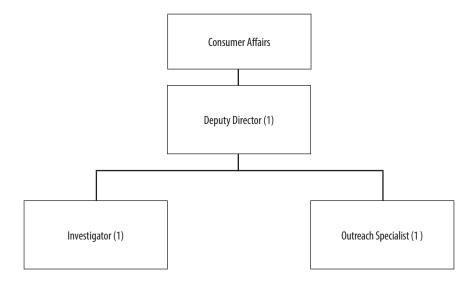


Fund: 800 MHz County Radios 10164

Departments: 800 MHz Maintenance 3120

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	15,679	16,711	33,400	33,362	35,400
Fringe Benefits	25501	3,698	3,861	10,000	9,884	11,000
Contract Services	45501	8	200,665	51,008	43,644	70,000
Other	60501	0	91	0	0	0
Equipment	70501	0	1,692	30,000	5,567	30,000
Transfers Out	84999	17,625	0	0	0	0
DEPARTMENT TOTAL 1016	64-3120	37,010	223,021	124,408	92,457	146,400

Director of Law and Risk Management • Deborah S. Matz





Program: Consumer Affairs

Executive

PROGRAM DESCRIPTION & CHALLENGES

The County of Summit Office of Consumer Affairs is responsible for protecting Summit County residents from unfair, deceptive or unconscionable consumer sales practices through education, mediation and enforcement.

A County ordinance in 2016 directed Consumer Affairs to oversee the County Fuel Security program, which is intended to assist in protecting customers of Summit County stations from having their credit and debit card information stolen by skimming devices placed in fuel pumps.

Summit County ordinances also require the office to license certain specific business practices and assist residents facing foreclosure.

PROGRAM GOALS & OBJECTIVES

1	To protect consumers from unfair, deceptive or unconscionable consumer sales practices.
2	To promote consumer education through a vigorous outreach program.
3	To foster partnerships with governmental entities, non-profit and community-based organizations and local business leaders to ensure an honest, safe and informed marketplace for consumers and businesses.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate (As of July. 1, 2019)
Consumer Education (speeches/site visits/events)	To foster community awareness about the Office of Consumer Affairs and utilize its services	104-116-18	101-57-16
Consumer Interaction (telephone inquiries/complaint handling)	Daily contact with consumers through telephone inquiries and complaint handling	1254-115	965-77
Consumer Education (consumer alerts and press releases)	To increase community awareness about Consumer Affairs through consumer and media alerts	11-4	4-2



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
EXECUTIVE						
Fund: Consum Organization: (er Affairs Consumer Affairs 10158-1154					
10158-1154	Administrative Secretary Consumer Affairs Investigator Consumer Affairs Outreach Spec Deputy Dir of Consumer Affairs	.00 1.00 1.00 1.00	.00 1.00 1.00 1.00	.00 1.00 1.00 1.00	1.00 1.00 .00 1.00	.00 1.00 .00 1.00
ORGANIZATION TOTAL 10158-1154		3.00	3.00	3.00	3.00	2.00



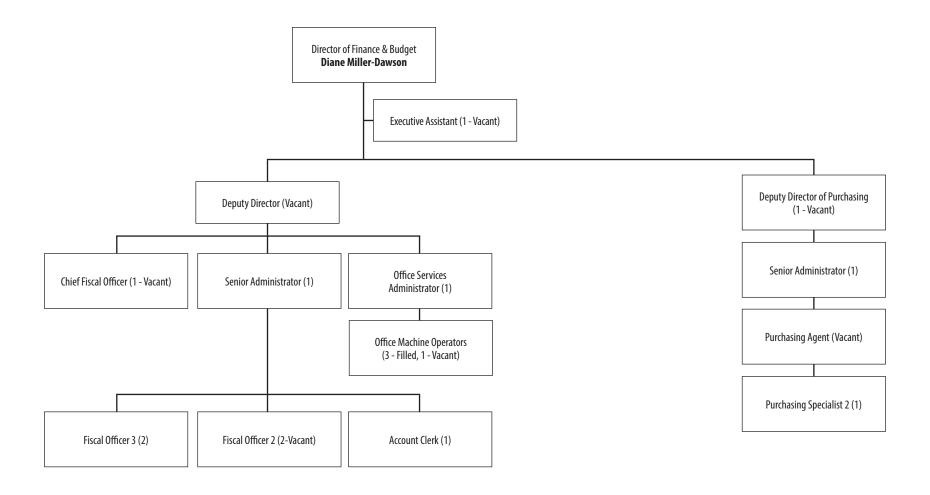
Fund: Consumer Affairs 10158

Departments: Consumer Affairs 1154

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	156,649	142,877	162,700	128,175	132,100
Fringe Benefits	25501	45,249	35,494	41,200	32,879	35,800
Internal Services	30401	2,658	1,646	3,000	2,757	3,300
Supplies	30501	2,518	2,446	2,600	2,432	2,600
Travel	37501	1,151	941	1,200	659	1,200
Advertising/Printing	58501	2,255	1,357	1,500	1,048	1,500
Other	60501	4,675	2,687	2,000	2,543	2,000
DEPARTMENT TOTAL 10158-1154		<u>215,154</u>	<u>187,447</u>	<u>214,200</u>	<u>170,493</u>	<u>178,500</u>

DEPARTMENT OF FINANCE AND BUDGETCounty Executive • Ilene Shapiro
Chief of Staff • Brian Nelsen Director of Finance and Budget • Diane Miller-Dawson







Program: Budget Management

Executive – Finance & Budget

PROGRAM DESCRIPTION & CHALLENGES

The Executive's Department of Finance and Budget (DFB) oversees the preparation and on-going maintenance of the County's operating and capital budgets. The department is responsible for preparing and reviewing five year projections for all of the County's major operating funds and preparing an annual budget that guides the County's financial condition in accordance with these projections. Annual operating budgets are normally submitted to County Council on the first Monday in November preceding the fiscal year, with passage requested by December 31st. A six year capital plan is also prepared and submitted to County council on the first Monday in January with passage requested by the end of February.

Throughout the course of the year, DFB runs bi-weekly payroll projections, monitors budget availability and reviews fund balances to ensure budgetary compliance. DFB prepares executive orders and legislation as necessary to adjust and increase appropriations and routinely prepares adjustments to the County's certificate of estimated resources, for submission to the County Budget Commission.

PROGRAM GOALS & OBJECTIVES

- 1 Prepare an annual budgetary plan which seeks to maximize service delivery and maintain long term financial stability.
- 2 Streamline and improve the financial and budgetary delivery model across the county.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Excellence in Financial Reporting	Achieve GFOA Distinguished Budget Award	Yes	Yes
General Fund Budget per Capita	Maintain the lowest ratio of Ohio's 6 large urban counties	\$212 (Lowest)	\$212 (Lowest)



Program Debt Management

Executive – Finance & Budget

PROGRAM DESCRIPTION & CHALLENGES

The Executive's Department of Finance and Budget (DFB) oversees the issuance, debt service payments, reporting and on-going disclosure compliance associated with all of the County's outstanding debt obligations. As of December 31, 2018 Summit County had a total of \$90.7 million in outstanding debt.

DFB issued its Annual Informational Statement on August 30, 2019 in connection with the County of Summit's continuing disclosure agreements under SEC Rule 15c2-12 for certain of its outstanding bonds and note issues. Additionally, DFB made timely debt service payments totaling \$19 million in 2018.

PROGRAM GOALS & OBJECTIVES

- Prepare an Annual Informational Statement in connection with the County of Summit's continuing disclosure agreements under SEC Rule 15c2-12 for certain of its outstanding bonds and note issues.
- 2 Ensure all debt service payments on outstanding bonds, notes and loans are made on a timely basis.

Measure	Objective	Prior Year Result	Current Year Estimate
General Bonded Debt per Capita	Minimize debt per capita exposure	\$169	\$148
Bond Ratings	Maintain the County's AA+ and Aa1 bond rating and stable outlook	Yes	Yes



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: I	Finance & Budget					
	10003-1114					
10003-1114	Account Clerk 2	1.00	1.00	.00	.00	.00
	Account Clerk 3	.00	.00	1.00	1.00	1.00
	Chief Fiscal Officer	1.00	1.00	1.00	1.00	1.00
	Dir of Finance & Budget	.90	.90	.90	.35	.35
	Executive Assistant 1	.00	.00	.55	.00	.00
	Fiscal Officer 2	1.17	1.17	.00	.00	.00
	Fiscal Officer 3	.00	.00	1.17	1.07	1.17
	Senior Administrator-EXE	.90	.90	.90	.75	.75
ORGANIZATIO	N TOTAL 10003-1114	4.97	4.97	5.52	4.17	4.27



Fund: General Fund 10003

Departments: Finance & Budget 1114

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	331,247	342,920	185,600	164,646	307,700
Fringe Benefits	25501	120,543	116,786	107,000	57,686	113,000
Professional Services	27102	19,000	19,000	19,000	19,000	19,000
Internal Services	30401	8,952	6,355	10,000	8,807	10,000
Supplies	30501	1,988	1,553	2,000	2,224	2,000
Contract Services	45501	740	1,500	1,500	120	1,500
DEPARTMENT TOTAL 1000	03-1114	<u>482,471</u>	<u>488,114</u>	<u>325,100</u>	<u>252,483</u>	<u>453,200</u>



Program: Board of Control

Executive – Purchasing

PROGRAM DESCRIPTION & CHALLENGES

In November of 1995, the voters of Summit County amended the Summit County Charter to establish a Department of Purchasing under the direction of the County Executive (Article VII of Summit County Charter). The Department of Purchasing is responsible for ensuring that all goods and services purchased by county offices are procured in compliance with Chapter 177 of the Summit County Codified Ordinances. The Department of Purchasing ensures that quotes have been obtained and that bids and requests for proposals have been properly executed and obtained where necessary.

On a weekly basis, the Department of Purchasing prepares an agenda for the County Board of Control, whose approval is required prior to issuing a purchase order and executing a contract for all purchases that exceed \$5,000. The Department of Purchasing submits with this agenda, all of the documentation that verifies the purchase is being made in compliance with the requirements of Chapter 177 of the codified ordinances. The Department of Purchasing acts as the recording secretary for the Board of Control and issues directives authorizing those purchases approved by the Board.

PROGRAM GOALS & OBJECTIVES

- 1 Ensure that all purchases are made in compliance with Chapter 177 of the Summit County Codified Ordinances.
- **2** Coordinate various offices' purchases to leverage pricing discounts for larger purchases.

Measure	Objective	Prior Year Result	Current Year Estimate
Internal Audit Exceptions	Ensure program compliance by minimizing audit exceptions	None	None
Consolidated Contracts	Consolidate purchases amongst various offices to reduce cost		



Program: Procurement Card

Executive – Purchasing

PROGRAM DESCRIPTION & CHALLENGES

Summit County's Procurement Card Program is designed to allow County employees to make small-dollar purchases in a manner that reduces paperwork and processing time. This program is an alternative to the traditional purchasing process and can significantly reduce the number of purchase orders and payments processed. It is designed primarily for the purchase of tangible materials, equipment, supplies, and approved services that cost less than \$3,000. Use of the card is meant to simplify and streamline the acquisition process and lower overall transaction costs. The program introduces an electronic invoicing and payment process that will significantly streamline the way payments are made by the County.

All cardholders have limits that are defined by the Program Participant and County Program Administrator and are enforced at the point of purchase by Visa. Limitations are established for spending amounts per transaction, monthly spending limits and number of transactions that can be made per day. Several controls concerning classes of merchants are also placed upon the card. In addition US Bank provides transactional reporting designed to detect irregularities in cardholder usage. Cardholders are also subject to routine and random audits by the County's Department of Internal Audit

PROGRAM GOALS & OBJECTIVES

- 1 Enforce program policies and procedures to streamline purchasing and eliminate potential for mistakes and fraud.
- **2** Expand program to departments not yet participating.

Measure	Objective	Prior Year Result	Current Year Estimate
Internal Audit Exceptions	Ensure program compliance by minimizing audit exceptions	Zero issues	N/A
Total Rebate Dollars	Maximize card usage and rebate incentives	\$15,686.32	\$16,228.81



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: I	Purchasing					
	10003-1122					
10003-1122	Purchasing Director	1.00	1.00	1.00	1.00	.00
	Purchasing Specialist 1	1.00	1.00	.00	.00	.00
	Purchasing Specialist 2	.00	.00	1.00	1.00	1.00
	Senior Administrator-EXE	.00	.00	.00	.00	1.00
ORGANIZATIOI	N TOTAL 10003-1122	2.00	2.00	2.00	2.00	2.00



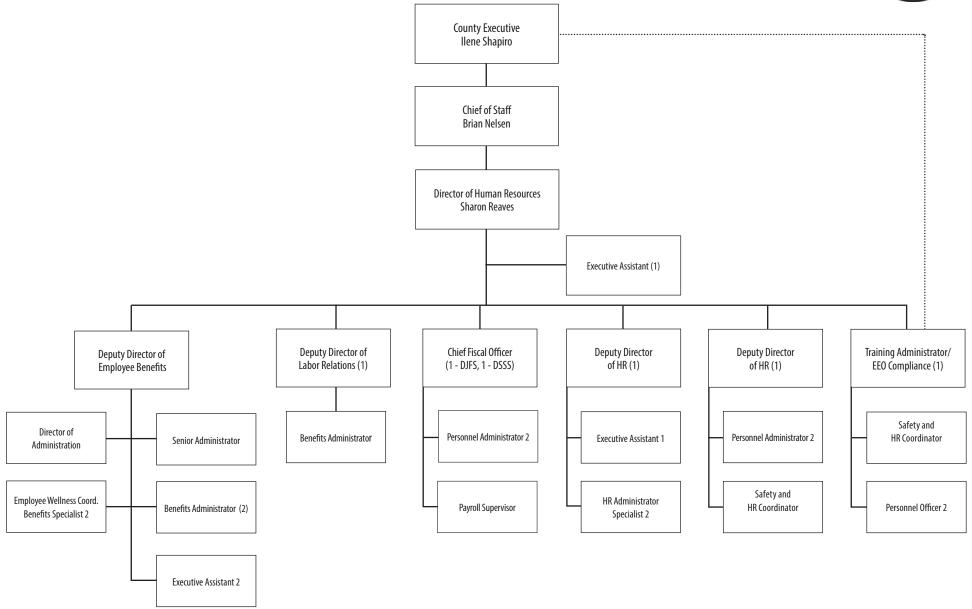
Fund: General Fund 10003

Departments: Purchasing 1122

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	90,133	93,220	104,200	103,909	113,800
Fringe Benefits	25501	27,602	27,382	30,000	28,728	32,000
Internal Services	30401	3,165	3,133	4,000	3,894	4,000
Supplies	30501	48,290	39,595	55,000	42,146	55,000
Contract Services	45501	0	451	1,500	0	1,500
Advertising/Printing	58501	65	130	1,000	0	1,000
Other	60501	1,490	1,026	2,000	733	2,000
DEPARTMENT TOTAL 100	03-1122	170,744	164,937	197,700	179,410	209,300

DEPARTMENT OF HUMAN RESOURCESCounty Executive • Ilene Shapiro
Chief of Staff • Brian Nelsen Director of Human Resources • Sharon Reaves







Program: Labor Relations

Human Resources

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department negotiates and completes all labor contracts for charter offices. The department provides expertise, leadership and consultation regarding bargaining unit matters (e.g. disciplinary, grievances, arbitrations, ULP's) to ensure consistency and limit County liability. A central challenge to the performance of our responsibilities is the budget constraints that contribute to the lack of support staff and other legal resources.

PROGRAM GOALS & OBJECTIVES

- Successfully negotiate all union contracts for charter offices and the Summit County Courts of Common Pleas, as requested. To provide guidance, counsel and training in proper contract enforcement. Resolve work conflict/problem issues.
- Maintain compliance, increased consistency and effectively resolve grievances in a manner that supports interest of parties involved. Avoid/limit/prevent economic liability costs to County.
- 3 Establish strong working relationships with Union representatives, Appointing Authorities and supervisors.

Measure	Objective	Prior Year Result	Current Year Estimate
Completion of contract negotiation	Negotiate union contracts in Charter Offices	Achieved	100%
Fewer adversarial labor- management meetings	Build and maintain effective working relationship with Union leadership and management employees	Achieved	100%
Number of successful administrative appeals and/or lawsuits	Maintain compliance with federal, state, and local employment laws, contract language and State Employee Relations Board requirements and ensure consistency in its administration	Achieved	100%



Program: Payroll

Human Resource

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department works to maintain accurate payroll records and ensures proper and timely payment of Executive employees. Challenges facing payroll include the Automated Leave Management systems of various work groups/rules (e.g. bargaining, non-bargaining, salary, shifts). Additionally, leave management is the most time consuming aspect of payroll at the office holder and department level. We are continuing to develop various reports to help manage departments and staff resources.

PROGRAM GOALS & OBJECTIVES

- 1 Training all Charter Offices to become proficient using the 7/8 clocking rules to be compliant with FLSA.
- 2 Assisting other County payroll offices to process their payroll and leave requests striving for electronic timekeeping utilizing the new Kronos version #8.
- 3 Monitor payroll and employee leave to ensure 100% accuracy.

Measure	Objective	Prior Year Result	Current Year Estimate
Assisting and Train County employees to comply 7/8 FLSA Rule	Training all Charter Office employees for the Kronos version # 8, and payroll clerks for the 7/8 FLSA Rules.	In Progress	100%
Payroll Integration between Banner, Kronos and People Admin	Work with Fiscal Office, Office of Information Technology and People Admin. Eliminate need for department payroll employees to complete additional paper forms.	In Progress	100%
Number of corrections to bi-weekly payroll and leave	Reduce number of corrections for bi-weekly payroll and leave	Achieved	100%



Program: Personnel

Human Resources

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department provides expertise, leadership and consultation regarding personnel matters to ensure consistency and limit County liability. A central challenge to the performance of our responsibilities, is the lack of centralization amongst elected offices (various Appointing Authorities have varying policies, procedures and practices). The Human Resource Department must spend an inordinate amount of time convincing rather than doing, due to the lack of authority regarding handling of HR related issues. Additionally, the lack of funding hinders our ability to keep department employees up to date and/or certified in human resource laws and administration.

PROGRAM GOALS & OBJECTIVES

- Maintain compliance with federal, state and local employment laws (FMLA, ADA, DOT, EEO, OCRC, 169) and Appointing Authority Policy. Ensure consistency in its administration.
- Monitor and maintain staffing reports and appropriate department staffing levels through recruitment and internal County transfer. Administration of discipline and assistance with employee work issues.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of successful administrative appeals and/or lawsuits	Maintain regulatory compliance and increased consistency in administration. Implement background screenings for all Executive employees.	In Progress	50%
Accurate recording and meeting legislative deadlines	Implemented and maintained staffing report approved by Council	Achieved	100%
Implementation of Enterprise Resource System	Coordinate procurement of an Enterprise Resource System involving all stakeholders and all personnel-related functions.	In Progress	25%



Program: Training

Human Resources

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Department trains all county employees in mandatory (per federal, state, and local laws) and non-mandatory courses. Additionally, the department has facilitated training in lean principles and customized team-building initiatives in Executive's Office. The challenges facing the Human Resource Department in training include meeting the various scheduling needs of the County, obtaining the necessary financial resources to technologically advance training programs with video, on-demand and/or web based training with testing features, and mechanized registration and recordkeeping.

PROGRAM GOALS & OBJECTIVES

- **1** Meet annual training requirements and offer additional training as needed by County leadership.
- 2 Develop, implement and maintain new employee on-boarding for Executive employees.
- 3 Utilize an on-demand training program for training and tracking purposes.

Measure	Objective	Prior Year Result	Current Year Estimate
County compliance with mandatory training requirements.	Provide training courses on required topics and developed and distributed a course schedule to County employees	Achieved/On-Going	100%
Full implementation of a new employee on-boarding program for Executive employees.	Design, develop and implement a new employee on-boarding program for Executive employees.	In Progress	90%
Full implementation of video/on- demand training program with tracking capabilities.	Software to track compliance with training requirements. Pursue funding options for video/on-demand training program.	In Progress	25%



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General I	Fund					
Organization: F	Personnel					
	10003-1115					
10003-1115	Administrative Liaison DHS	.00	.54	.40	.00	.00
	Chief Fiscal Officer	.00	.00	.00	.35	.35
	Deputy Dir - Labor Relations	.30	.00	.00	.00	.00
	Deputy Director - Executive	.00	.00	.00	.35	.35
	Deputy Director-HRD/Personnel	.52	.00	.00	.35	.35
	Deputy Director-Law	.00	.15	.15	.00	.00
	Director of Human Resources	.45	.24	.40	.14	.15
	Executive Assistant 1	2.10	.52	.40	.49	.85
	Executive Assistant 2	.00	.62	.40	.00	.00
	Fiscal Officer 3	.66	.00	.00	.00	.00
	Human Resource Admin Spc 2	.00	.00	.00	.35	.00
	Personnel Admin 2-HRC/AUD	.38	.25	.40	.35	.35
	Personnel Officer 2 DHS	.00	.71	.40	.35	.35
	Safety Coordinator	.00	.00	.00	.00	.35
	Senior Administrator-EXE	.00	.93	.80	.00	.00
	Training Adm & EEO Compl Offic	.50	.40	.40	.35	.35
	Training Manager DHS	.00	.08	.40	.70	.35
ORGANIZATION	N TOTAL 10003-1115	4.91	4.44	4.15	3.78	3.80



Fund: General Fund 10003

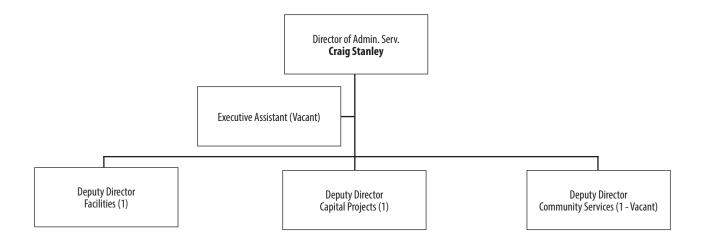
Departments: Personnel 1115

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	297,855	336,873	281,400	271,072	294,900
Overtime	20525	10	59	0	0	0
Fringe Benefits	25501	98,472	109,759	97,000	89,209	97,000
Professional Services	27102	2,612	3,658	4,800	4,745	4,800
Internal Services	30401	12,200	8,300	12,200	12,200	12,200
Supplies	30501	5,618	4,128	6,000	5,998	6,000
Travel	37501	113	681	2,000	1,358	2,000
Contract Services	45501	35,973	12,366	31,900	16,488	31,900
Advertising/Printing	58501	1,500	470	1,500	1,500	1,500
Other	60501	0	62	500	500	500
DEPARTMENT TOTAL 1000	03-1115	454,353	476,357	437,300	403,069	450,800

DEPARTMENT OF ADMINISTRATIVE SERVICES

County Executive • Ilene Shapiro
Chief of Staff • Brian Nelsen
Director of Administrative Services • Craig Stanley







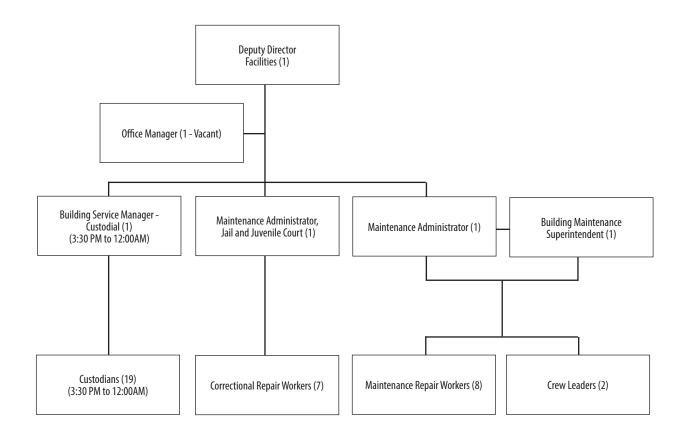
		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General Organization: A						
10003-1135	Dir of Administrative Services	1.00	1.00	1.00	1.00	1.00
ORGANIZATIO	N TOTAL 10003-1135	1.00	1.00	1.00	1.00	1.00



Fund: General Fund 10003

Departments: Administration 1135

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	119,970	123,410	127,200	127,105	131,000
Fringe Benefits	25501	25,907	25,494	27,000	26,197	28,000
Internal Services	30401	1,977	1,833	3,500	1,893	3,500
Supplies	30501	0	0	1,000	0	1,000
Vehicle Fuel/Repair	40501	0	0	300	0	300
DEPARTMENT TOTAL 100	003-1135	<u>147,853</u>	<u>150,736</u>	<u>159,000</u>	<u>155,194</u>	<u>163,800</u>





Program: Physical Plants

Administrative Services

PROGRAM DESCRIPTION & CHALLENGES

The Physical Plants Department has a portfolio of approximately 30 buildings providing over 1.5 million square feet of structures from which it delivers vital services to the community. These buildings are physical assets which need to be properly maintained to ensure that they are fit for their purpose and continue to function as efficiently and effectively as possible in supporting the delivery of a wide range of services. Deterioration of buildings due to the lack of proper maintenance can lead to future financial burdens, pose health and safety, legal and other industrial relations issues and affect the delivery of County services. Therefore, adequate and appropriate maintenance of buildings is critical to the proper management of physical assets and contributes to the overall management of capital to achieve County key policy objectives; meet local and state governmental requirements; and provide a good environment for staff and other users of the County buildings.

The Physical Plants Department continues to maintain older buildings and infrastructure dating back to the start of the last century. In the late 1990's and early 2000's Capital Projects built the new Jail, Summit County Parking Deck Expansion, Summit County Domestic Court Expansion and Medical Examiner building. These state of the art facilities are approaching 20-30 years old with costs climbing to keep them up to their current standards making it a challenge to keep the annual budget costs in line.

PROGRAM GOALS & OBJECTIVES

- We will continue to strive for providing the best practical service to our building occupants in an efficient and effective manner while providing a safe, productive working environment for their staff.
- 2 With the installation of computerized HVAC management systems at several buildings, costs are being monitored for savings and equipment run hours.

Measure	Objective	Prior Year Result	Current Year Estimate
Physical Plants Building Maintenance	With the relocation of the DJFS staff and the disbanding of their maintenance department, additional maintenance presence at the N. Main St., Ohio Means Jobs, the Pry Building and miscellaneous other buildings has forced our department to better coordinate our efforts.		
CMMS Work Order Program	A comprehensive program to monitor the Physical Plants staff daily work schedule; study the daily work orders and preventive measures to maintain equipment on a scheduled cycle.	5100 Work Orders	6000 Work Orders



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: I	Physical Plants					
	10003-1136					
10003-1136	Building Maint Superintendent	3.00	3.00	3.00	3.00	1.00
	Building Services Manager	1.00	1.00	1.00	1.00	1.00
	Correctional Repair Worker	6.00	7.00	7.00	6.00	6.00
	Custodial Worker	19.00	19.00	19.00	19.00	19.00
	Deputy Director-Physical Plant	1.00	1.00	1.00	1.00	1.00
	Maintenance Administrator - EX	.00	.00	.00	.00	2.00
	Maintenance Repair Worker	9.00	8.00	8.00	9.00	9.00
	Work Crew Relief Leader	2.00	2.00	2.00	2.00	2.00
ORGANIZATIOI	N TOTAL 10003-1136	41.00	41.00	41.00	41.00	41.00



Fund: General Fund 10003

Departments: Physical Plants 1136

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	1,641,564	1,727,862	1,832,600	1,777,686	1,799,700
Overtime	20525	67,677	81,908	38,900	80,620	38,900
Fringe Benefits	25501	764,775	798,605	776,500	770,830	812,700
Internal Services	30401	41,701	46,450	46,500	46,500	47,300
Supplies	30501	242,862	261,505	258,600	258,379	246,600
Vehicle Fuel/Repair	40501	0	5,256	6,000	6,000	6,000
Contract Services	45501	648,972	689,412	684,600	768,883	719,600
Equipment	70501	4,500	4,496	4,500	4,500	4,500
DEPARTMENT TOTAL 100	003-1136	3,412,051	3,615,494	3,648,200	3,713,398	3,675,300



K Company

American Pest

Schindler

Gardiner Services

HVAC - Courthouse

Elevator Consulting

Pest Control

HVAC - Ohio Building

Elevator - OB & Safety Bldg.

Department of Maintenance & Physical Plants Fund: General Fund 10003 Department: Physical Plants 1136

TOTAL CONTRACT SERVICES COSTS: \$719,634.00

Physical Plants		10003		•	1136
Department		Fund		(Org
Vendor	Item/Age	Type of Contract/Tern	า	Cost	Other Information
Comunale	Fire pump testing at several facilities	annual	\$	3,162	
Comunale	Juv Ct Fire Alarm, Suppression, Pump	annual	\$	3,500	
Simplex Grinnell	Fire Alarm, Door Ctrl, Door Access - Jail	annual	\$	37,600	
Simplex Grinnell	Fire & smoke - various bldgs.	annual	\$	39,062	
Comunale	Fire gate inspections - Juvenile Court	annual	\$	4,100	
Quotes	Fire Extinguisher inspection/replacement	annual	\$	3,500	
Thomas Backflow	City mandated Backflow inspections	annual	\$	3,700	
Thomas Backflow	Backflow Repairs	annual	\$	3,000	
State of Ohio	Boiler Inspections	annual	\$	1,683	
State of Ohio	Elevator inspections	semi-annual	\$	12,500	
City of Akron	Alarm User License		\$	500	
Precision Compaction	Compactor inspection at County Jail	annual	\$	459	
American Analytical	Well Water Testing (Training Center)		\$	500	
HVAC	HVAC Maint Outside Contract Scope	annual	\$	25,000	No Contract Bldgs (Summit, BOE, Etc)
Johnson Controls	HVAC- Jail	annual	\$	134,405	
K Company	HVAC - Safety Building	annual	\$	22,740	

annual

annual

annual

annual

annual

\$

\$

47,475

26,904

12,420

5,200

3,500



Department of Maintenance & Physical Plants Fund: General Fund 10003 Department: Physical Plants 1136

TOTAL CONTRACT SERVICES COSTS:

\$719,634.00

Physical Plants		10003			1136
Department		Fund		(Org
					Other
Vendor	Item/Age	Type of Contract/Tern	า	Cost	Information
American Pest	Termite warranty - CH	annual	\$	5,234	
American Pest	Termite warranty - Jail Evidence Bldg	annual	\$	100	
Tyco Integrated	Alarm Monitoring (CH, Ohio Bldg, ME)	annual	\$	2,200	
K Company	HVAC - Medical Examiner	annual	\$	16,800	
KONE	Elevator - Jail/DOES/BOE	annual	\$	3,816	
Competitive Bids	Snow removal - all buildings	annual	\$	35,000	
Ace Security	Security monitoring - 180 South St.	annual	\$	696	
Ace Security	Security monitoring - Animal Control	annual	\$	300	
KONE	Elevator maintenance Ohio Building	annual	\$	8,394	
Ampco	11 parking passes - vehicles	annual	\$	7,590	
Quotes	Grounds Maintenance/Repairs	annual	\$	4,000	
Quotes	Window washing all buildings	semi-annual	\$	13,208	
Aramark	Uniform rentals maintenance custodial		\$	6,500	\$3.08/wk per employee
Blue Technologies	Copier Maint	annual	\$	200	
Otis	Elevator Courthouse	annual	\$	9,828	
SimplexGrinnell	Fire and Burglar - DOES State Rd	annual	\$	410	
Quotes	Sheriffs firing range maint & hepa filter	annual			Sheriff to pay
KONE	Elevator Juvenile Court	annual	\$	5,142	
Gardiner Services	Juvenile Court HVAC Maint agreement	annual	\$	32,048	
Quotes	Grease trap Cleaning (Jail, Juvenile Ct)	annual	\$	1,560	
ABCO Fire	Fire inspection all equip (CH N Annex)	annual	\$	2,250	
ABCO Fire	Monitoring of fire system (CH-N Annex)	annual	\$	324	



Department of Maintenance & Physical Plants Fund: General Fund 10003 Department: Physical Plants 1136

TOTAL CONTRACT SERVICES COSTS:

\$719,634.00

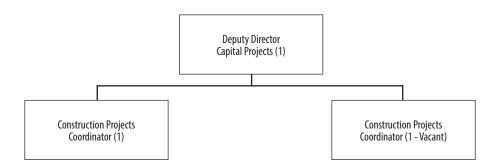
Physical Plants		10003	_	1136
Department		Fund	(Org
				Other
Vendor	Item/Age	Type of Contract/Term	Cost	Information
ABCO Fire	FM200 fire system test (CH N Annex)	semi-annual	\$ 280	
House of Plants	Plant watering in OB & CH	annual	\$ 2,727	
Schindler	CH - Domestic Relations elevator maint	annual	\$ 14,484	
Best Mechanical	Sheriff Training HVAC Seasonal Start Up	semi-annual	\$ 800	Spring A/C - Fall Heat Start Up
Davey Tree	Lawn/Pest treatment at CH/Safety Bldg	annual	\$ 1,000	
	Travel & mileage	annual	\$ 2,300	
Schindler	Elevator Maintenance - Summit Center	annual	\$ 4,083	
Quotes	Safety Test on 2 elevators at Summit Ctr	annual	\$ 2,800	
Quotes	Misc Elevator Repairs (Non-Contract)		\$ 4,000	Vandalism, Water Damage
Schneider Electric	Building UPS Battery Inspection-Juv Ct		\$ 5,000	
Quotes	Electrical Generator Svc-Sev Locations		\$ 3,500	Bldg Generators, Portable at South St.
Sound Comm	Intercomm System Repairs-Jail		\$ 2,000	
	Misc Plumbing Repairs		\$ 5,000	Pipe Leaks, Drain Line Repair at larger lines
	Misc Electrical Repairs/Minor Installation		\$ 5,000	
C&S/Que Centre	Computerized Maint Mgmt Prog Renewal	annual	\$ 3,570	
	Misc Grounds Equpment Repair	annual	\$ 3,000	Tractors, Lawn, Snow Equipment
	Miscellaneous Roof Repairs		\$ 5,000	
	Sewer Service-All Buildings		\$ 2,500	Snake Drains, Camera, Prev Svc, Etc.
Emergency Repairs	All buildings	annual	\$ 19,580	
Swift First Aid	Medical Safety Supply Service		\$ 500	
Damon Products	Custodial Equipment Repairs		\$ 1,500	
	Miscellaneous Repairs		\$ 57,500	
		_		



Department of Maintenance & Physical Plants Fund: General Fund 10003 Department: Physical Plants 1136

TOTAL CONTRACT SERVICES COSTS: \$719,634.00

Physical Plants Department		10003 Fund		1136 Org
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
	Miscellaneous Parking Lot Repair	\$	12,000	Minor Patching at Several Lots
	Miscellaneous Glass Repair	\$	1,000	Single Panel Storefront Glass Replacement
	Miscellaneous Door/Lock Repair	\$	14,000	Specialized Repairs by Contractor





Program: Capital Projects Adm.

Executive

PROGRAM DESCRIPTION & CHALLENGES

The function of the Capital Projects Administration is to administer the capital projects selected by the Executive and Council. This includes selecting architects and construction managers, bidding projects and monitoring the construction. The yearly construction amounts since 2000 have ranged from \$1.0 million to \$17.6 million.

The Capital Projects administration has numerous projects scheduled for next year. Possible projects, depending on the CIP approval, will be a Jail HVAC upgrade project, a Medical Examiner HVAC upgrade project, a Courthouse HVAC upgrade and a roofing project for the Ohio Building. We will also assist DSSS with the construction of their new Maintenance Facility and assist in the design and construction of the new Combined Dispatch Building.

PROGRAM GOALS & OBJECTIVES

- 1 Design and build capital improvement projects to provide the best value and aesthetics for the County.
- 2 Monitor and maintain existing county buildings to provide the greatest service life and comfort for employees and customers.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of capital projects bid		6	5
Capital projects expenditures		\$11.0 million	\$8.0 million



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	Capital Improvements Capital Projects Admin 40010-8116					
40010-8116	Construction Project Coordintr Deputy Dir - Capital Projects	1.00 1.00	1.00 1.00	1.00 1.00	1.00 1.00	1.00 1.00
ORGANIZATIO	N TOTAL 40010-8116	2.00	2.00	2.00	2.00	2.00



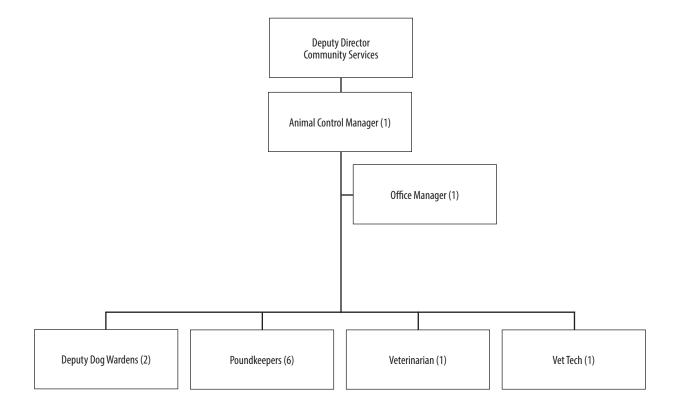
Fund: General Capital Improvements 40010

Departments: Capital Projects Admin 8116

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	155,495	159,940	164,800	164,726	169,700
Fringe Benefits	25501	61,222	60,571	64,100	60,569	64,500
Professional Services	27102	50,062	40,352	60,000	52,923	40,000
Internal Services	30401	3,044	3,624	6,000	4,384	6,000
Supplies	30501	270	0	2,000	0	2,000
Travel	37501	2,022	2,048	6,000	2,210	6,000
Advertising/Printing	58501	2,930	1,811	4,000	2,053	4,000
DEPARTMENT TOTAL 4001	0-8116	<u>275,046</u>	<u>268,345</u>	<u>306,900</u>	<u>286,867</u>	<u>292,200</u>

Director of Administrative Services • Craig Stanley







Program: Animal Control

Executive

PROGRAM DESCRIPTION & CHALLENGES

Our Mission:

The Summit County Animal Control Department will be proactive, innovative, compassionate, efficient, and effective in all aspects of the operations and responsibilities assigned to this department. This Department will provide compassionate care for impounded animals and responsible enforcement of canine laws, thereby creating a safer and more desirable community for the citizens of Summit County.

Goals:

- Provide complete, accurate, and timely information to all citizens of Summit County regarding Animal Control, its mission, goals, activities, opportunities to participate, and any other information which will encourage involvement.
- We strive to provide our customers (both internal and external) the best quality service."
- Continue to operate the department using sound business practices
- Ensure proper policy and procedure for protecting the citizens of Summit County through ORC codes and County Ordinances.
- Effectively deeming dogs dangerous and tracking accurate information to ensure each dangerous dog is being cared for and maintained properly to protect the citizens in Summit County.
- To build the General Operating Budget for Animal Control to an acceptable level through an aggressive licensing program.
- Improving license sales through involvement in sending out renewals, enforcing licensing laws and ensuring follow up renewals.
- Segregate more funds for the continual increase of medical cost so Animal Control can continue to provide the best health care possible.

PROGRAM GOALS & OBJECTIVES

- 1 To effectively use the media to gain a greater knowledge of Summit County Animal Control to increase adoptions and license sales to get revenue up.
- 2 Target high animal impound areas (neighborhoods) promoting responsible pet ownership resulting in reduced intakes to keep costs down.
- **3** Keep a working plan of ongoing expenses of the organization and to integrate a shelter operations.



Program: Animal Control

Executive

Measure	Objective	Prior Year Result	Current Year Estimate
Deposit Daily Funds	Daily funds are collected, reconciled, and deposited	Completed all timely	Complete timely
Municipal Billing	Bills are produced on the 1st business day of the month for every Municipality serviced and mailed accordingly	Completed all timely	Complete timely



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Dog & K	ennel					
Organization: A	Animal Control					
	20004-5060					
20004-5060	Administrative Assistant	1.00	1.00	1.00	.00	.00
	Animal Control Manager	1.00	1.00	1.00	1.00	1.00
	Assistant Poundkeeper	6.00	6.00	6.00	6.00	6.00
	Deputy Dog Warden	2.00	2.00	2.00	2.00	2.00
	Office Manager	.00	.00	.00	1.00	1.00
	Veterinarian	.00	1.00	1.00	1.00	1.00
	Veterinary Technician	1.00	1.00	1.00	1.00	1.00
ORGANIZATIOI	N TOTAL 20004-5060	11.00	12.00	12.00	12.00	12.00



Fund: Dog & Kennel 20004

Departments: Animal Control 5060

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	518,524	547,907	577,300	563,656	593,700
Overtime	20525	37,676	24,958	17,000	22,143	17,000
Fringe Benefits	25501	226,970	219,370	235,700	228,953	244,900
Professional Services	27102	0	0	3,600	0	3,600
Internal Services	30401	17,137	17,104	17,700	16,832	17,700
Supplies	30501	92,853	116,713	111,600	83,498	125,100
Travel	37501	72	500	500	483	500
Vehicle Fuel/Repair	40501	1,747	1,551	1,800	1,253	1,800
Contract Services	45501	20,603	33,125	39,300	36,637	39,300
Utilities	50501	10,970	0	110,000	0	0
Insurance	52501	2,497	2,676	3,000	3,000	3,000
Advertising/Printing	58501	3,000	2,996	3,000	0	3,000
Other	60501	2,878	3,084	3,100	2,064	3,100
Equipment	70501	2,809	2,723	8,900	7,414	10,800
DEPARTMENT TOTAL 2000	4-5060	<u>937,735</u>	<u>972,706</u>	<u>1,132,500</u>	<u>965,932</u>	<u>1,063,500</u>



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Dog & K Organization: I	ennel Fiscal Office - Animal Control 20004-5130					
20004-5130	Clerical Specialist II	1.00	1.00	1.00	1.00	1.00
ORGANIZATIO	N TOTAL 20004-5130	1.00	1.00	1.00	1.00	1.00

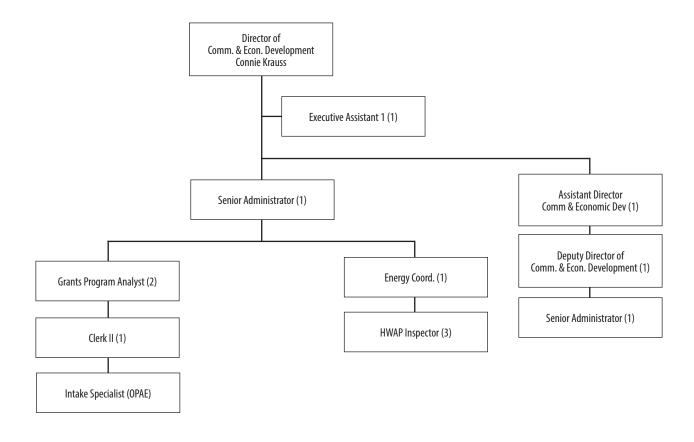
FISCAL OFFICE



Fund: Dog & Kennel 20004

Departments: Fiscal Office - Animal Control 5130

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	46,336	47,651	49,100	49,002	50,600
Fringe Benefits	25501	14,560	14,389	15,400	14,750	15,800
Contract Services	45501	28,103	22,702	30,000	22,570	30,000
DEPARTMENT TOTAL 2000	04-5130	<u>89,000</u>	<u>84,743</u>	<u>94,500</u>	86,322	<u>96,400</u>





2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: L	•					
	10003-1139					
10003-1139	Administrative Assistant	.00	1.00	1.00	1.00	1.00
	Comprehensive Planning Admins!	1.00	1.00	1.00	.00	.00
	Deputy Director - Development	.70	.05	.05	.08	.08
	Dir Community & Economic Dev	.18	.18	.18	.18	.18
	GIS Technl/Application Admin	.00	.00	.00	1.00	1.00
	Grant Program Analyst	.00	.30	.30	.30	.30
ORGANIZATION	N TOTAL 10003-1139	1.88	2.53	2.53	2.55	2.55



Fund: General Fund 10003

Departments: Development 1139

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	130,817	106,667	149,000	143,597	153,400
Fringe Benefits	25501	39,907	29,991	50,000	43,334	49,000
Internal Services	30401	22,800	20,769	22,800	10,711	22,800
Supplies	30501	13,072	11,754	12,000	11,959	14,000
Travel	37501	5,703	5,594	6,300	6,120	6,000
Vehicle Fuel/Repair	40501	31	1,118	1,200	1,190	1,200
Contract Services	45501	1,681	558	2,000	1,940	2,000
Other	60501	5,725	3,685	5,000	4,950	5,000
Grants	65111	135,000	140,000	305,000	278,675	305,000
DEPARTMENT TOTAL 100	03-1139	<u>354,737</u>	<u>320,136</u>	<u>553,300</u>	<u>502,477</u>	<u>558,400</u>



Department of Development Fund: General Fund 10003 Department: Development 1139

TOTAL GRANT MATCHES \$305,000.00

FUND & ORG	GRANT	GRANT PERIOD	MATCH REQUIREMENT	Information
	DFA	01/01/20-12/31/20	\$ 75,000	
	Summit/Medina Bus. Alliance	01/01/20-12/31/20	\$ 35,000	
	NEOTEC	01/01/20-12/31/20	\$ 35,000	
	Conxus		\$ 160,000	
			·	



Program: Issue 2

Executive

PROGRAM DESCRIPTION & CHALLENGES

The State Capital Improvement Program (SCIP) and the Local Transportation Improvement Program (LTIP) are two programs funded by the Ohio Public Works Commission (OPWC) to assist in the financing of local public infrastructure improvements. The District 8 Public Works Integrating Committee is one of nineteen statewide district integrating committees established to administer SCIP and LTIP and is managed by the Department of Community and Economic Development. SCIP and LTIP provide financial assistance to local communities for the improvement of their basic infrastructure needs. District 8 receives an annual allocation of approximately \$10 million. Applications are due at the end of June and are evaluated based on a number of scoring criteria. The District 8 Integrating Committee approves funding for projects in November. Funding becomes available after July 1, of the following year.

PROGRAM GOALS & OBJECTIVES

Provide oversight and facilitation between the State and local communities for infrastructure projects.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Timely submittals	Work with communities on the process for applying for funding to make certain communities understand the guidelines for submitting projects	Met	On target
Annual meeting regarding applications	Facilitate annual meeting to review application and revise questions on the application	Met	Met
Staff the TAC and Integrating Committees	Call meetings to review projects and to approve the submittal to the State	Met	On target



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Issue 2-L Organization: Is	Dist Admin ssue 2 Dist Admin 23247-4207					
23247-4207	Deputy Director - Development Grant Program Analyst	.00 1.00	.65 .00	.65 .00	.63 .00	.60 .00
ORGANIZATION	N TOTAL 23247-4207	1.00	.65	.65	.63	.60



Fund: Issue 2-Dist Admin 23247

Departments: Issue 2 Dist Admin 4207

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	58,590	60,377	59,800	54,001	59,200
Fringe Benefits	25501	20,633	20,513	21,000	18,255	20,700
Other	60501	0	0	0	0	0
DEPARTMENT TOTAL 2324	17-4207	<u>79,223</u>	<u>80,889</u>	80,800	<u>72,255</u>	<u>79,900</u>



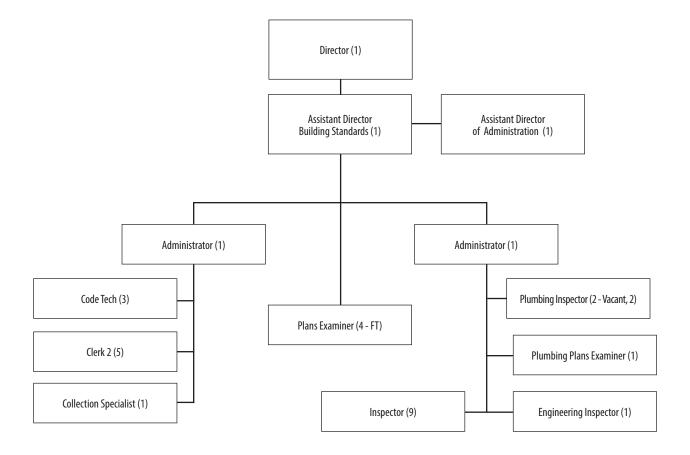
Fund: Enterprise Zone Prog 28613

Departments: Econ Dev-Enterprise Zone Pgm 6203

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	2,252	1,000	2,500	2,500	2,500
DEPARTMENT TOTAL 2861	3-6203	<u>2,252</u>	<u>1,000</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>

Director of Sanitary Sewer Services • Michael A. Weant







Program: Building Standards

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Division of Building Standards provides plan review; building, electrical, plumbing and mechanical inspections for 23 of the 31 political subdivisions in Summit County for both commercial and residential structures. We also provide medical gas inspections for our constituents. We provide back-up plumbing inspections for Portage County. We follow the residential and commercial codes as required by the State of Ohio to ensure the health and safety of the citizens of Summit County. The Building Division registers contractors to make certain that contractors meet the qualifications set by the State and County to perform their particular services. We have a Contractor Board which reviews complaints from customers regarding building issues with contractors. The Division also acts as the Flood Plain Administrator for the townships in the County

PROGRAM GOALS & OBJECTIVES

- 1 Provide building services to all constituents in a professional and timely manner.
- 2 Facilitate economic development by providing automated services, timely review and inspections and efficient processes.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Plan review per state regulation of 30 days	To provide efficient service and meet state guidelines	32 days	24 days
Provide electronic services to constituents	Add more on-line services for more efficient results	Met	New service to be added will be new on- line Permitting Module
Perform inspections within 24 to 48 hours of request	To facilitate development in the County	Met	Met



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Building	Standards					
Organization: E	Building Regulation					
	10173-3104					
10173-3104	Administrative Support	1.00	.35	.35	.35	.35
	Assistant Administrator-EXE	.00	.00	1.00	1.00	1.00
	Assistant Director	1.00	1.00	1.00	1.00	1.00
	Asst Director of Administratn	1.00	1.00	1.00	1.00	1.00
	Attorney 2	.25	.25	.25	.25	.25
	Building Standards Clerk II	5.00	5.00	5.00	6.00	5.00
	Building/HVAC Inspector	3.00	3.00	6.00	5.00	5.00
	Code Technician	2.00	2.00	3.00	3.00	3.00
	Collection Specialist/Cashier	.00	.00	.00	.00	1.00
	Deputy Director - Development	.10	.10	.10	.10	.10
	Dir Community & Economic Dev	.40	.40	.55	.55	.55
	Electrical Inspector	4.00	4.00	4.00	4.00	4.00
	Executive Assistant 1	.25	1.00	.00	.00	.00
	Field Engineering Inspector	1.00	1.00	1.00	1.00	1.00
	Fire Protection Inspector	1.00	1.00	.00	.00	1.00
	Land Development Administrator	.40	.40	.40	.00	.00
	Lead Plumbing Inspector	1.00	1.00	1.00	1.00	1.00
	Plans Examiner	3.00	3.00	3.00	3.00	3.00
	Plumbing Inspector	2.00	2.00	2.00	2.00	2.00



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10173-3104	Senior Administrator-EXE	1.00	1.00	.00	1.40	1.40
ORGANIZATION	N TOTAL 10173-3104	27.40	27.50	29.65	30.65	31.65



Fund: Building Standards 10173

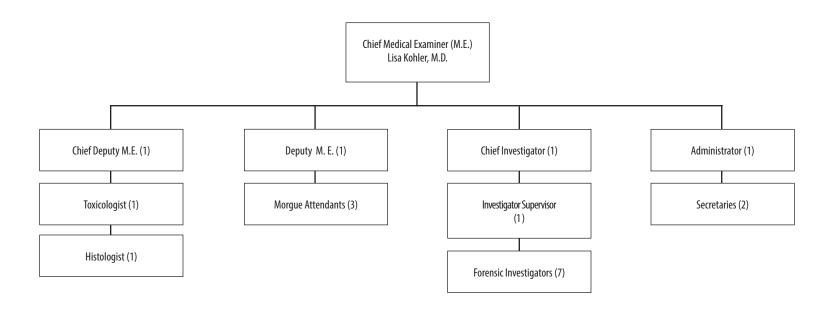
Departments: Building Regulation 3104

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	1,673,676	1,810,807	1,935,300	1,798,258	1,964,500
Overtime	20525	4,056	5,052	0	6,142	0
Fringe Benefits	25501	659,584	701,865	772,000	692,457	796,000
Internal Services	30401	60,600	85,203	80,600	74,034	80,600
Supplies	30501	5,981	2,752	6,000	4,564	9,000
Travel	37501	9,212	5,600	10,000	4,778	18,000
Vehicle Fuel/Repair	40501	7,251	17,000	8,000	7,933	5,000
Contract Services	45501	75,927	46,064	158,100	126,675	145,700
Rentals	54501	0	0	59,000	45,739	118,000
Advertising/Printing	58501	3,918	3,680	4,000	2,422	4,000
Other	60501	138,675	107,623	140,000	114,300	115,000
Transfers Out	84999	500,000	500,000	910,000	910,000	910,000
DEPARTMENT TOTAL 1017	73-3104	<u>3,138,880</u>	<u>3,285,646</u>	<u>4,083,000</u>	<u>3,787,301</u>	<u>4,165,800</u>

DEPARTMENT OF MEDICAL EXAMINERCounty Executive • Ilene Shapiro Chief of Staff • Brian Nelsen

Chief Medical Examiner • Lisa Kohler, M.D.







Program: General Office

Medical Examiner/Exec

PROGRAM DESCRIPTION & CHALLENGES

The Medical Examiner serves the citizens of Summit County and regional counties by providing quality forensic death investigation services in accordance with ORC 313.12 when persons die suddenly and unexpectedly when in apparent good health, due to casualty or violence or when the circumstances are suspicious or unclear.

Medical Examiner staff assists local law enforcement agencies with forensic evaluation of deaths to aid in their investigations and subsequent prosecutions. Medical Examiner staff educates interested agencies and groups within the community about forensic death investigation.

Challenges: Continue to provide quality forensic services for our citizens in accordance with the guidelines promulgated by the National Association of Medical Examiners (N.A.M.E.) despite decreased personnel.

PROGRAM GOALS & OBJECTIVES

- 1 Certify cause and manner of death using sound forensic science techniques.
- 2 Communicate forensic results effectively and compassionately to families, law enforcement, prosecutors and other interested parties.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Professional Accreditation	Maintain professional accreditation with N.A.M.E. and Ohio Department of Health (O.D.H.) for office and laboratory and return to full accreditation.	Full Accreditation	Provisional Accreditation



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: N	Medical Examiner					
	10003-3107					
10003-3107	Chief Deputy Medical Examiner	1.00	1.00	1.00	1.00	1.00
	Chief Forensic Investigator	1.00	1.00	1.00	.00	.00
	Chief Toxicologist	.00	1.00	1.00	1.00	1.00
	Deputy Medical Examiner	1.00	1.00	1.00	.50	1.00
	Director of Administration	.00	.00	.00	.00	1.00
	Forensic Investigation Spec	.00	.00	1.00	1.00	1.00
	Forensic Investigator	6.00	6.00	6.00	6.00	6.00
	Histologist	1.00	1.00	1.00	1.00	1.00
	Medical Examiner	1.00	1.00	1.00	1.00	1.00
	Morgue Attendant (Deiner)	3.00	3.00	3.00	3.00	3.00
	Secretary II (Medical)	2.00	2.00	2.00	2.00	2.00
	Senior Administrator-EXE	1.00	1.00	1.00	2.00	1.00
	Toxicologist	1.00	.00	.00	.00	.00
ORGANIZATION	N TOTAL 10003-3107	18.00	18.00	19.00	18.50	19.00
*TOTAL EXECU	ITIVE	91.88	92.36	93.00	91.33	91.55



Fund: General Fund 10003

Departments: Medical Examiner 3107

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	1,157,076	1,281,791	1,319,100	1,300,082	1,426,800
Overtime	20525	47,224	25,252	36,700	32,611	36,700
Fringe Benefits	25501	483,000	501,007	497,000	494,186	554,000
Professional Services	27102	0	8,000	72,000	122,000	0
Internal Services	30401	16,065	14,990	16,800	12,873	8,800
Vehicle Fuel/Repair	40501	1,265	873	2,000	1,492	2,500
Contract Services	45501	114,900	0	0	0	0
Rentals	<i>54501</i>	1,591	888	900	882	1,000
Other	60501	3,553	3,659	4,200	4,156	4,200
DEPARTMENT TOTAL 1000	03-3107	<u>1,824,674</u>	<u>1,836,461</u>	<u>1,948,700</u>	<u>1,968,282</u>	<u>2,034,000</u>



Program: Lab Fund

Medical Examiner/Exec

PROGRAM DESCRIPTION & CHALLENGES

The Laboratory Fund is generated by the completion of forensic autopsy and toxicology laboratory services provided to regional law enforcement agencies and neighboring Coroner's Offices. The Laboratory Fund augments monies received from the General Fund to defray operational costs related to the purchase of supplies and equipment and a portion of the salaries.

Challenges: Funding fluctuations are unpredictable and are directly impacted by the restricted budgets of neighboring agencies that may limit the number of tests and autopsies requested by these agencies. In addition, a decrease in personnel has resulted in temporary cuts to autopsy services we provide to some of the outside agencies.

PROGRAM GOALS & OBJECTIVES

- Provide quality forensic autopsy results and expert testimony for neighboring Coroner's Offices to allow determination of cause and manner of death and to assist in the judicial process related to these deaths, when Summit County caseload and staffing permits such examinations
- Provide quality forensic toxicology testing and testimony for regional agencies requesting our services.

PERFORMANCE MEASURE

Measure Objective		Prior Year Result	Current Year Estimate
Number of Out-of-County Autopsies performed	Obtain and maintain adequate physician staffing to permit resuming the performance of autopsies for neighboring counties in 2020 without compromising our own cases.	0 Out-of-County Forensic Autopsies	0 Out-of-County Forensic Autopsies
Number of toxicology tests performed for other agencies	Provide forensic toxicology services to the law enforcement and forensic offices that we currently service.	435 tests performed for other agencies	475 tests performed for other agencies



Program: Lab Fund

Medical Examiner/Exec

PROGRAM DESCRIPTION & CHALLENGES

The Laboratory Fund is generated by the completion of forensic autopsy and toxicology laboratory services provided to regional law enforcement agencies and neighboring Coroner's Offices. The Laboratory Fund augments monies received from the General Fund to defray operational costs related to the purchase of supplies and equipment and a portion of the salaries.

Challenges: Funding fluctuations are unpredictable and are directly impacted by the restricted budgets of neighboring agencies that may limit the number of tests and autopsies requested by these agencies. In addition, a decrease in personnel has resulted in temporary cuts to autopsy services we provide to some of the outside agencies.

PROGRAM GOALS & OBJECTIVES

- Provide quality forensic autopsy results and expert testimony for neighboring Coroner's Offices to allow determination of cause and manner of death and to assist in the judicial process related to these deaths, when Summit County caseload and staffing permits such examinations
- 2 Provide quality forensic toxicology testing and testimony for regional agencies requesting our services.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Number of Out-of-County Autopsies performed	Obtain and maintain adequate physician staffing to permit resuming the performance of autopsies for neighboring counties in 2020 without compromising our own cases.	0 Out-of-County Forensic Autopsies	0 Out-of-County Forensic Autopsies
Number of toxicology tests performed for other agencies	Provide forensic toxicology services to the law enforcement and forensic offices that we currently service.	435 tests performed for other agencies	475 tests performed for other agencies



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Coroner Organization: I	's Lab Medical Examiner-Lab 28625-3110					
28625-3110	Forensic Investigator	.00	1.00	1.00	.00	1.00
ORGANIZATIO	N TOTAL 28625-3110	.00	1.00	1.00	.00	1.00



Fund: Coroner's Lab 28625

Departments: Medical Examiner-Lab 3110

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	124,477	102,152	139,000	121,367	162,500
Fringe Benefits	25501	7,700	8,210	24,400	8,581	45,000
Supplies	30501	62,123	55,835	65,000	58,614	65,000
Contract Services	45501	169,667	130,743	158,900	130,386	159,400
Equipment	70501	7,236	89,784	7,500	10,373	15,000
DEPARTMENT TOTAL 2862	25-3110	<u>371,202</u>	<u>386,725</u>	<u>394,800</u>	<u>329,321</u>	446,900



Medical Examiner-Laboratory Fees Fund Fund: Medical Examiner Lab Fees 28625 Department: Medical Examiner Lab Fees 3110

TOTAL CONTRACT SERVICES COSTS:

\$159,395.00

Medical Examiner-Lab		28625	3110	
Department		Fund	Org	
	1, /A	T (0) (T	0 1	Other
Vendor	Item/Age	Type of Contract/Term	Cost	Information
ABMDI	Investigator certification	Annual	\$ 450	
ACE Security	Monthly monitoring	Monthly	\$ 660 \$ 500	
AGMC	Microbiology testing	Per test		
Airgas	Gases for tox and histo	Monthly	\$ 5,000	
AXIS Forensic Toxicology	Toxicology testing	Per test	\$ 20,000	
BP	Fuel for county vehicles	Billed monthly	\$ 2,000	
CAP	Proficiency testing	Annual	\$ 3,000	
ComDoc	Maintenance and usage	Annual	\$ 700	
Cuyahoga County Tox	Toxicology testing	Per test	\$ 1,000	
Emerald Environmental	Clean and dispose waste	Annual	\$ 2,000	
Evoqua	Deionized water for labs	Monthly	\$ 1,500	
FedEx	Shipping costs	Monthly	\$ 1,000	
Hunt Optics	Microscope maintenance	Annual	\$ 600	
Leica	Histology equip maint	Annual	\$ 20,000	
LexisNexis	Accurint subscription	Monthly	\$ 1,440	
Marston	Maintenance agrmt -hist	Annual	\$ 1,600	
Mercyhurst	Forensic anthropology	As needed	\$ 5,000	
Merry X-ray	X-ray machine service	Annual	\$ 500	
NAME	Dues	Annual	\$ 1,000	
NMS	Toxicology testing	Per test	\$ 2,000	
ODH	Dues	Annual	\$ 275	
Ohio Bd of Pharmacy	Dues	Annual	\$ 450	
OSCA	Dues	Annual	\$ 6,700	
Kanawha Scale	Scale service/calibration	Annual	\$ 300	
PerkinElmer	Infant genetic testing	Per test	\$ 1,500	
Procurement Card	Travel, etc.	As needed	\$ 10,000	



Medical Examiner-Laboratory Fees Fund Fund: Medical Examiner Lab Fees 28625 Department: Medical Examiner Lab Fees 3110

TOTAL CONTRACT SERVICES COSTS:

\$159,395.00

Medical Examiner-Lab		28625		3110
Department		Fund		Org
			•	Other
Vendor	Item/Age	Type of Contract/Term	Cost	Information
RJG (Chemtron)	Dispostal of hazard waste	As needed	\$ 1,000	
SC Police Chiefs Assn	Dues	Annual	\$ 100	
Siemens	Maint/Supply Contract	2 year contract	\$ 25,000	
SOFT	Dues	Annual	\$ 150	
Spectrum Business	Cable subscription	Monthly	\$ 175	
Stericycle	Waste disposal	Monthly	\$ 5,000	
Summa	Testing	As needed	\$ 500	
Summit County - Prkng	County deck parking pass	Monthly	\$ 795	
S&H Funeral Services	Body removal transport	Up to 500 annual	\$ 37,500	



Program: Municipal Court Payroll

Countywide

PROGRAM DESCRIPTION & CHALLENGES

Under section 1901 of the Ohio Revised Code, the County is required to pay 2/5's of the salary of judges, magistrates, bailiffs, and the clerks of court in the Akron, Barberton, and Stow municipal courts. Additionally, the County is responsible for paying a portion of the salaries for the Law Directors in these communities for the prosecution of cases in these courts. The County is also responsible for paying 2/5's of the cost of healthcare coverage provided to the judges, magistrates and clerks of court in these municipal courts.

PROGRAM GOALS & OBJECTIVES

1 Meet statutory obligation to fund costs described above.

EXECUTIVE-OTHER



Fund: General Fund 10003

Departments: County Muni Courts 2708

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	646,293	637,162	676,200	646,849	693,100
Fringe Benefits	25501	105,216	98,259	113,700	99,944	116,700
Other	60501	28,552	63,559	79,577	73,088	97,000
DEPARTMENT TOTAL 100	03-2708	<u>780,061</u>	<u>798,979</u>	<u>869,477</u>	<u>819,881</u>	906,800



Program: Legal Defender

Countywide

PROGRAM DESCRIPTION & CHALLENGES

Section 120.13 (A) of the Ohio Revised Code grants the County the authority to establish a Public Defender Commission to provide legal defense services to certain indigent persons charged with the commission of crimes under the Ohio Revised Code. Annually, the commission enters into a contract with the Legal Defender Office of Summit County, Ohio, Inc. to provide such services for misdemeanor defendants.

These fees are reimbursed by the State of Ohio at a rate of 75% October 2019 – June, 2020 and 90% starting in July, 2020

PROGRAM GOALS & OBJECTIVES

1 Ensure our citizens the right to fair legal representation regardless of income.

EXECUTIVE-OTHER



Fund: General Fund 10003

Departments: Public Defender 2711

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	559,400	570,600	619,500	619,500	869,500
DEPARTMENT TOTAL 100	03-2711	<i>559,400</i>	<i>570,600</i>	619,500	<u>619,500</u>	869,500



Public Defender Fund: General Fund 10003 Department: Public Defender 2711

TOTAL CONTRACT SERVICES COSTS: \$869,500.00 Summit County-Public Defender 10003 2711 Department Fund Org Other Item/Age Type of Contract/Term Information Vendor Cost County Legal Defender **Annual Service Contract** \$869,500

10003



Fund: General Fund

Departments: Miscellaneous

			2017	2018	2019	2019	2020
		BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ORG	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Utilities	1142	50501	3,428,572	3,631,381	3,500,000	3,473,684	3,500,000
Rentals	1142	<i>54501</i>	308,963	760,702	488,400	461,828	453,400
Other	1145	60501	190,178	169,818	182,206	160,794	225,000
Fees	<i>5006</i>	65108	0	8,152	7,000	0	7,000
Crippled Childrens Aid	<i>5009</i>	65114	1,062,977	1,338,414	1,238,900	0	1,253,500
Pa-Mandate	7007	65156	3,485,947	3,818,013	4,545,200	3,501,206	3,545,200
Contract Services	8005	45501	60,000	59,936	60,681	60,681	60,000
Insurance	8005	52501	619,823	622,175	624,000	624,000	660,000
Taxes & Assessments	8005	60133	196,771	180,563	199,319	152,815	200,000
Other	8016	60501	455,521	434,692	542,717	439,517	<i>597,500</i>
Fees	8016	65108	22,569	39,569	40,000	23,669	40,000
Apiary Inspection	8209	27142	587	989	2,000	566	2,000
DEPARTMENT TOTAL			9,831,906	11,064,403	11,430,423	8,898,759	10,543,600



Misc

MISCELLANEOUS

Fund: General Fund 10003 MISCELLANEOUS - RENTALS AND LEASES

TOTAL RENTALS AND LEASES COSTS: \$453,424.00

Utilities & Rentals Department		10003 Fund		1142 Org
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
DOES-Triangle Bldg	Physical Plants		\$ 40,000	
DOES-Triangle Bldg	General Storage		\$ 52,500	
DOES-Sweitzer Offset	Physical Plants		\$ (43,000)	
JFS-Triangle Bldg	Human Resources		\$ 40,000	
Akron Main Place Dev	Court of Appeals	Year 1 Base	\$ 127,968	
Akron Main Place Dev	Court of Appeals	Year 1 OPEX	\$ 175,956	
Akron Safety Bldg Parking]		\$ 30,000	

\$

30,000



Fund: General Fund 10003

Departments: Operating Grants

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Area Agency on Aging	65111	7,260	7,260	7,300	0	7,300
Emergency Management	65147	122,191	122,191	122,200	122,191	122,200
Victim's Assistance	65111	25,000	25,000	25,000	25,000	30,000
Humane Society	65111	25,000	25,000	25,000	25,000	30,000
Co-op Extension Services	65126	117,800	117,800	152,800	152,800	152,800
Historical Society	65111	51,000	51,000	51,000	51,000	55,000
Soil & Water Conserv.	65111	171,900	171,900	171,900	171,900	171,900
DEPARTMENT TOTAL EXEC	UTIVE:	520,151	520,151	555,200	547,891	569,200

NOTE: Grants for Economic Development are shown in the Economic Development Budget





Fund: General Fund 10003

Departments: Transfer Out 8499

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET	
Transfers Out	84999	2,826,180	3,300,000	5,730,000	5,730,000	3,790,000	
DEPARTMENT TOTAL 10003-8499		<u>2,826,180</u>	<u>3,300,000</u>	<u>5,730,000</u>	<u>5,730,000</u>	3,790,000	



Fund: Foreclosure Education & Prevention 10168

Departments: Transfer Out 8499

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Transfers Out	84999	80,925	71,200	80,000	50,800	80,000
DEPARTMENT TOTAL 10168-8499		<u>80,925</u>	<u>71,200</u>	80,000	<u>50,800</u>	<u>80,000</u>



Fund: Akron Zoological Park Project 28721

Departments: Akron Zoological Park Project 8051

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET	
Contract Services	45501	8,547,020	8,697,121	8,824,100	8,747,829	8,998,100	
DEPARTMENT TOTAL 28721-8051		<u>8,547,020</u>	<u>8,697,121</u>	<u>8,824,100</u>	<u>8,747,829</u>	<u>8,998,100</u>	



Akron Zoological Park Fund Fund: Akron Zoological Park Fund 28721 Department: Akron Zoological Park 8051

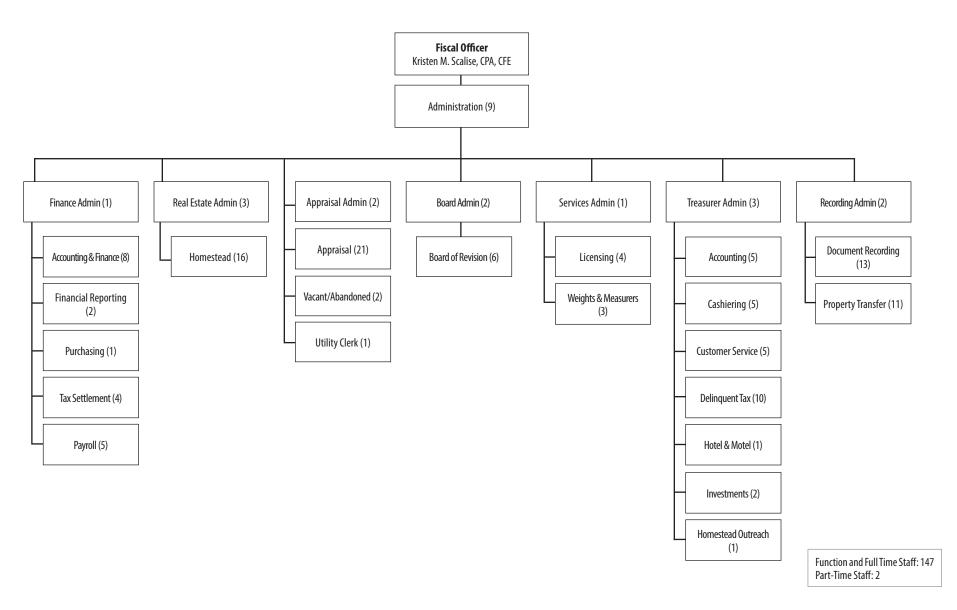
TOTAL CONTRACT SERVICES COSTS: \$8,998,100.00

TOTAL CONT	TRACT SERVICES COSTS.	φο,990,100.00		
Akron Zoological Park Lev Department	у	28721 Fund	805 Org	
Vendor Akron Zoological Park	Item/Age	Type of Contract/Term Levy Proceeds	Cost \$ 8,998,100	Other Information



FISCAL OFFICE







Fiscal Office

DEPARTMENT OVERVIEW

The Summit County Fiscal Office respectfully submits this budget proposal for the review of County Council and the County Executive. Preparation of the operating budget has been significantly influenced by the financial uncertainties related to the economic downturn and the subtle economic recovery. While there are signs that the economy is beginning to recover and some revenue streams are beginning to improve, our office will continue to make a disciplined effort to apply strategic planning with measurable objectives and long term goals with reference to this budget cycle. In addition to the financial challenges tied to the recession, reductions in funding from other levels of government (federal and state) have created several financial limitations. By applying tough fiscal policies, the Fiscal Office has engaged in cautionary discretion to achieve our goal of a structurally balanced budget which will enable us to continue to deliver quality services to the taxpaying citizens of this county.

As a result of, innovation, consolidation, resource realignment, and a dedicated work force, our office has prepared a responsible budget given the vast and varied services the Fiscal Office provides. It is the main goal of the Fiscal Office to consistently provide professional and courteous service to the public in a timely manner. We are committed to providing accurate accounting, reporting, and auditing services to citizens and governmental taxing districts in accordance with all federal, state and local laws in an efficient and cost effective manner.

The Fiscal Officer is the Chief Financial Officer of the County. The Fiscal Officer is responsible for handling all receipts and disbursements of county funds, creating financial statements, completing annual reports, the cautious and discreet management of the County's investment portfolio, and maintaining payroll for approximately 3,300 employees.

Additionally, the Fiscal Officer is responsible for the appraisal of all commercial, industrial, and residential property within the county as well as the maintenance of these records. The office handles all transfers of ownership of real property, maintains tax duplicates for all real, personal, mobile home, and special assessment records, collects and distributes real estate taxes, special assessments, and special revenue collections, issues dog licenses, Veteran's Identification cards and inspects weight scales and gas pumps through the Weights and Measures Department.



Fiscal Office

SUMMIT COUNTY FISCAL OFFICE: DIVISIONS

The goals of the Summit County Fiscal Office are to develop a taxpayer oriented organization by providing easy access to information and services and to foster a positive image of County Government. Over the last several years, our work has become increasingly difficult as we confront a fiscal landscape impacted by diminishing revenues stemming from the recent economic downturn. As we navigate these challenging times, we will continue to be guided by the core values and principles that have served our community well over the years, and which provide the foundation for the success of the Summit County Fiscal Office. To arrive at a balanced budget, our office has made a concerted effort to review the services our office provides, and prioritize these services in a manner best suited in meeting the needs of our community.

The Summit County Fiscal Office is currently organized into three divisions. These divisions are made up of the Auditor's, Treasurer's and Recording Division. Within these divisions, each Department head has been asked to construct a budget plan committed to fairness and innovation, which will allow the Fiscal Office to continue to offer efficient and effective services to the taxpayers of this County.



Program: Payroll

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

The Payroll Department follows the Federal Fair Labor Standards Act, Ohio Revised Code and Codified Ordinances of the County of Summit and Collective Bargaining Agreements when paying Elected Officials and County personnel. Each county employee shall be paid on a biweekly basis. In addition, the payroll department is also responsible for maintaining W-4 records and also payroll deductions. The Payroll Department runs biweekly payrolls and monthly payrolls, producing nearly 100,000 direct deposits or paychecks per year. To maintain this, it is estimated that the payroll department spends 70% of production time on the biweekly payroll and 15% on the monthly payroll. Payroll also processes change forms from other departments and there is an estimated 15% error rate on those forms. Payroll also submits Federal, State and local taxes and various other withholdings such as OPERS, unemployment, etc. The remaining time is spent on assisting Summit County employees on the telephone, the walk-up counter and processing mail/e-mail correspondence.

PROGRAM GOALS & OBJECTIVES

- 1 Continue to run payrolls and process changes. Stay on schedule and meet deadlines.
- 2 Continue working with other County agencies and helping them understand the upgrades to Kronos and Banner computer systems.
- Review and evaluate documentation submitted to OPERS concerning new hires, retired and re-employed employees. This includes independent contractors. Review and evaluate audits from OPERS. This information will include Conversion Plans, Longevity Plans and changes in Employer Health Care Coverage: OPERS Benefit Recipient.

Measure	Objective	Prior Year Result	Current Year Estimate
Direct deposit items and Checks	Run biweekly and monthly payrolls	2018 – 86,641	2019 – 86,700
E-Mails processed	Process payroll changes with no errors & on a timely basis	2018- 16,569	2019 – 18,000
Public Records Requests	Respond in a timely basis	2018-10	2019-20



Program Investments

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Monitor investments and increase the core portfolio as much as possible to maximize interest income while still holding enough cash to meet payroll and county obligations in a timely manner.

PROGRAM GOALS & OBJECTIVES

1	Maximize interest income.	
2	Holding enough cash to meet all County obligations.	

Measure	Objective	Prior Year Result	Current Year Estimate
Interest income recognized	Maximize interest income	Earned: 2018 - \$4.2 million	Projected: 2019 - \$4.5 million Adjusted to \$4.7 million Projected: 2020 - \$4.7 million



Program: Financial Reporting

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Financial reporting prepares the annual financial statements, as required by ORC section 117.38 and the Comprehensive Annual Financial Report (CAFR). The CAFR is submitted to the Government Finance Officers Association (GFOA) for certification that it complies with Generally Accepted Accounting Principles (GAAP) for governments.

The County has received the GFOA "Certificate of Achievement for Excellence in Financial Reporting" consecutively, for the last thirty one years. The Certificate is valid for a period of one year only. The County must prepare and publish an easily readable and efficiently organized CAFR, which satisfies both GAAP and applicable legal requirements.

PROGRAM GOALS & OBJECTIVES

- 1 Continue to complete financial statements and full CAFR on a timely basis—unaudited to State by 150 days after year end and audited to GFOA by June 30.
- 2 Continue to monitor and complete required preparations for any new GASB statements on financial reporting.

Measure	Objective	Prior Year Result	Current Year Estimate
Receive 100% of requested information from departments by March 15 of each year	Information needed to complete annual financial statements and ultimately the CAFR on a timely basis	May 15	May 1
Have complete set of financial statements, notes, MD&A by May 20 of each year for AOS submittal	Continue to complete CAFR on a timely basis	May 20	May 20



Program: Accounting

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Fiscal Officer is the Chief Financial Officer of the County. No County funds go in or out of the County without the Accounting Department either approving it or entering it into the Accounting software; Banner Financial Management Software. No County contract or obligation may be made without the Accounting Department's certification that funds for payment are available or in the process of collection. No account may be paid except by a warrant issued by Accounting, drawn upon the Fiscal Officer. The accounting system is organized and operated on a fund basis. Daily, Accounting enters into the Banner Financial System all revenues of County departments, and sends out receipts. Revenue received for posting from Departments is on Pay-In forms. The pay-ins may consist of several transactions. Transactions are also posted from Journal Voucher Settlements of all internal distributions of County funds. Accounting also maintains the County's Unclaimed Wire's website, where departments look for their direct deposited revenue and claim it for pay in. Accounting also maintains the list of Unclaimed Monies and Unclaimed Inheritances and process the claims for all Summit County Fiscal Office held Unclaimed Funds. Accounting also collects, audits, processes payment and submits for reimbursement from Ohio Public Defender, the Attorney Fees for Indigent Client and the Transcripts and Expert Expenses that accompany it.

PROGRAM GOALS & OBJECTIVES

End of Month Cutoff and Closure: Process all trans & close books by 9:00am 1st day of next month
 Daily Revenue Reconciliations: Daily revenue posted and a recap report to Treasury by 10:00 am
 Fees for Indigent Client: Achieve a 98% or higher rate of reimbursable fees
 Direct Deposit/Pay Cards for Foster and Adoptive Parents
 Direct Deposit/Pay Cards for Employee Mileage
 Reports: Conversion of all WebFocus reports to MS Access and/or SSRS Dashboard



Program: Accounting

Fiscal Office

Measure	Objective	Prior Year Result	Current Year Estimate
End of Month Cutoff and Closure	Process all trans & close books by 9:00am 1st day of next month	Completed All Timely or Early	Completed All Timely or early
Daily Revenue Reconciliations	Daily revenue posted and a recap report to Treasury by 10:00 am	Completed All Timely or Early	Completed All Timely
Fees for Indigent Client	Achieve a 98% or higher rate of reimbursable fees	98%	98%
Direct Deposit/Pay Card	Direct Deposit/Pay Cards for Foster and Adoptive Parents Stipend		12/31/19
Direct Deposit/Pay Card	Accounting is in the process of converting Employee Mileage from checks to Direct Deposit.		3/31/2020
Reports	Accounting is converting all its WebFocus reports to MS Access and or SSRS Dashboard		On-going project
OPERS PEDACKN AUDIT	Audit all Independent Contractors. Determine if any are or have been Summit County employees in compliance with ORC 145.38		Done. Set to yearly audit
W9 Audit	Audit all W9 and do a mass mailing for more current ones		Audit of all W9s completed early. Max. age set for 2 years
Check Central	(PH III) Payments for wire will no longer be actual checks, but a remittance advice.	Successful Completed 9/2018	



Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

ACCOUNTING DEPARTMENT

The Accounting Department is responsible for posting all real estate tax payments to the correlating parcels. The department balances the real estate tax payments on a daily basis. Other responsibilities are transferring tax payments, removing Non-Sufficient Fund payments and pre-balancing bank tape tax payments. In 2018, our Accounting Department posted and balanced over \$840 million in real estate tax payments during our current tax collection periods.

PROGRAM GOALS & OBJECTIVES

1	Post real estate tax payments in a timely manner.
2	Balance real estate tax payments on a daily basis.
3	Effectively communicate with Auditor's Division so accounting functions are managed efficiently.

Measure	Objective	Prior Year Result	Current Year Estimate
Research new technologies	To make department functions more efficient		
Coordinate with other departments	Cross training will make division more efficient		



Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

CASHIERING DEPARTMENT

The Cashiering Department is responsible for the collection, processing and balancing of real estate taxes, special assessments, mobile home, hotel/motel and personal property taxes. The department also collects and balances all monies paid in from other agencies including child support cash payments. Total dollars processed through this department equal over one billion dollars.

PROGRAM GOALS & OBJECTIVES

1	Serve the public and other county agencies in a professional and courteous manner.
2	Record and reconcile all county monies paid in daily.
3	Prepare Form 6 which is given to Auditor's Division to ensure there is proper check and balance between the departments.

Measure	Objective	Prior Year Result	Current Year Estimate
Cash Handling Policy	Policy is designed to prevent the loss of funds		
Established Internal Controls	Establish proper checks and balances		



Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

CUSTOMER SERVICE DEPARTMENT

The Customer Service Department is responsible for answering all general information telephone calls. The department updates tax mailing addresses and mortgage escrow accounts. Other responsibilities are printing missing, extended or corrected tax bills.

PROGRAM GOALS & OBJECTIVES

1	To encourage courteous and dependable service to the public.
2	Verify real estate tax billing addresses are accurate.
3	Gain knowledge of overall Treasurer Division policies and procedures so employees have skills to assist other departments as necessary.

Measure	Objective	Prior Year Result	Current Year Estimate
Research returned tax bills	Maximize real estate tax collection revenue		
Quality customer service	Serve the taxpayers in a professional manner		



Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

RECONCILIATION DEPARTMENT

The Reconciliation Department is responsible for reconciling cash, daily cashiering activity and real estate posting on a daily basis. The department reconciles the bank accounts and investment operations on a monthly basis. Policies and procedures have been implemented to ensure that all banking activity is balanced to the penny on a daily basis.

PROGRAM GOALS & OBJECTIVES

- 1 All required operations are conducted in an ethical and legal manner in order to safeguard taxpayer money.
- **2** Perform operations in a transparent manner.

Measure	Objective	Prior Year Result	Current Year Estimate
Abide by policies and procedures	Prevent fraud and balance on a daily basis		
Transparency	Provide operation records to audit agencies		



Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

MAP - MILITARY ASSISTANCE PROGRAM

The Military Assistance Program is designed to defer active duty military personnel's real property tax and waive any penalty and/or interest that accrued while in active duty. Our thoughts and prayers continue to be with the families of our enlisted soldiers. Put into place on January 21, 1991, our Military Reserves Plan extended time allowed for payment of real estate taxes for residents called to active duty during Desert Storm and Desert Shield. Penalty and interest was waived and payment plans were made available if needed. In June, 1991, the Ohio Legislature passed Sub H.B. 93 to extend the time allowed for payment of taxes by the other 87 counties. Our reactivated plan was passed by County Council on October 29, 2001 in connection with Operation Enduring Justice, caused by the terrorist attacks on September 11, 2001. The Resolution again postponed the deadline for payment of real property taxes and waived all penalty and interest for reservists from Summit County. On February 20, 2002, H.B. 390 was passed by the Ohio Legislature to extend time allowed for payment of taxes by the other 87 counties.

PROGRAM GOALS & OBJECTIVES

Inform all branches of our military about this program and assist service men and women to the best of our ability.

Measure	Objective	Prior Year Result	Current Year Estimate
Promote M.A.P.	Provide tax assistance to our service men and women		



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
FISCAL OFFICE	Ē					
Fund: General	Fund					
Organization: F	Fiscal Office					
	10003-1205					
10003-1205	Account Clerk III	.00	.00	.00	1.00	.00
	Accountant 1	.80	1.00	1.00	.00	.00
	Accountant 2	.60	.00	1.00	2.00	.00
	Accountant I	.00	.00	.00	.00	1.00
	Accountant III	1.00	1.00	3.00	4.00	4.00
	Administrative Assistant	1.00	1.00	1.00	.00	.00
	Administrative Secretary	1.00	.00	.00	.00	1.00
	Administrative Specialist	.00	.00	.00	.80	.80
	Assistant Fiscal Officer	3.00	2.00	1.00	1.00	1.00
	Asst Director of Administratn	2.00	2.00	2.00	3.00	1.00
	Chief Deputy Fiscal Officer	1.00	1.00	1.00	1.00	1.50
	Chief Fiscal Officer	3.00	4.00	4.00	4.00	3.00
	Chief of Staff - Fiscal Office	.40	.40	.40	.40	.40
	Clerical Specialist I	.00	.00	1.00	1.00	3.00
	Clerical Specialist II	4.00	3.00	3.00	2.00	2.00
	Clerical Supervisor 1	.00	.00	.00	.00	1.00
	Clerk 1	3.20	5.40	2.40	3.40	.00
	Clerk 2	1.40	.00	1.60	.80	.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10003-1205	Clerk 3	1.00	.00	1.80	2.60	.00
	Clerk I	1.00	3.00	2.00	4.00	6.90
	Clerk II	2.00	2.00	2.00	1.00	.00
	Clerk III	8.00	7.00	3.00	1.00	2.60
	Clerk IV	1.00	2.00	6.00	7.00	5.60
	County Fiscal Officer	1.00	1.00	1.00	1.00	1.00
	Deputy Fiscal Officer	5.50	6.50	7.10	6.10	8.40
	Director of Administration	2.00	2.00	3.00	4.70	4.90
	Executive Assistant 1	2.00	1.00	1.00	2.00	2.00
	Fiscal Officer 3	.00	1.00	1.00	1.00	.00
	Fiscal Officer II	1.00	1.00	.00	.00	.00
	Human Resource Administrtr-HRD	.40	1.40	1.40	1.00	.00
	Office Manager	1.00	2.00	2.00	.50	.50
	Personnel Analyst	.00	.00	.00	1.00	1.00
	Purchasing Agent	.60	.60	.00	.00	.00
	Research Analyst	.00	.00	1.00	1.00	1.00
	Software Engineer	.00	.00	.00	.00	.20
	Support Services Administrator	6.80	6.40	6.40	4.60	4.60
	Utility Clerk	1.00	.00	.00	.00	1.00
	Weights and Measures Insp I	.00	.00	1.00	1.00	.00
	Weights and Measures Insp II	2.00	2.00	1.00	1.00	1.00
	Weights and Measures Insp III	1.00	1.00	.00	.00	1.00
	Weights/Measures Supervisor	1.00	1.00	.00	.00	.00
ORGANIZATION	N TOTAL 10003-1205	60.70	61.70	63.10	64.90	61.40
*TOTAL FISCAL	. OFFICE	60.70	61.70	63.10	64.90	61.40



Fund: General Fund 10003

Departments: Fiscal Office 1205

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	120,636	120,636	120,700	120,636	120,700
Salaries-Employees	20501	3,038,359	3,136,087	3,187,500	3,183,258	3,257,300
Overtime	20525	1,221	135	0	113	12,000
Fringe Benefits	25501	1,184,153	1,227,781	1,290,000	1,288,950	1,306,000
Internal Services	30401	218,451	194,748	115,000	164,586	115,000
Supplies	30501	94,846	72,299	95,700	70,182	96,000
Travel	37501	5,652	5,039	6,000	4,725	6,000
Vehicle Fuel/Repair	40501	4,943	3,713	5,000	4,087	5,000
Contract Services	45501	130,508	135,201	239,400	167,163	244,300
Advertising/Printing	58501	24,673	16,672	21,700	18,919	25,000
Other	60501	12,969	12,939	13,000	11,640	13,000
DEPARTMENT TOTAL 100	03-1205	<u>4,836,411</u>	<u>4,925,251</u>	<u>5,094,000</u>	<u>5,034,258</u>	<u>5,200,300</u>



Fiscal Office Administration Fund: General Fund 10003 Department: Fiscal Office 1205

TOTAL CONTRACT SERVICES COSTS:

\$244,300.00

Fiscal Office - General Office Department		10003 Fund		205 rg
Vendor	Item/Age	Type of Contract/Term	Cost	Information
SmartBill Inc	Tax Bill Process & Mailing	Annual Contract	\$ 150,000	
Toshiba	Toshiba Copiers	Maintenance	4,000	
Brinks	Courier Svc-Cashier & Servi	c ₍ Annual Contract	10,000	
MNJ Technologies	DP Machine Scanner	Maintenance	2,500	
United American Capital	Investment Advisory Svs	Annual Contract	66,000	
GFOA	CAFR	Annual Certification	1,200	
Diversified Business Machines	Date/Stamp Machines	Annual Contract	1,500	
Aperta	DP Machine Software	Annual Contract	7,200	
Тусо	Security	Annual Contract	1,900	



Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

CTIP-CURRENT TAX INSTALLMENT PROGRAM

The Current Tax Installment Program (CTIP) is designed to provide relief for residential homeowners who are facing financial difficulties. There is a 5% enrollment fee and the homeowner agrees to pay off the balance by the November 15th due date to avoid late payment penalties. The enrollment fee is calculated on the current taxes owed.

PROGRAM GOALS & OBJECTIVES

- 1 Provide additional payment option to residential homeowners.
- To encourage courteous and dependable service to the taxpayers of Summit County.

Measure	Objective	Prior Year Result	Current Year Estimate
Promote CTIP	Continue to provide payment options	814 enrollees	750 enrollees



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	allment Plan Admin Fund Fiscal Office-Tax Installment Plan 10038-1324					
10038-1324	Clerk 2	.00	.00	.00	1.00	.00
	Executive Assistant 1	.00	.00	.00	.00	1.00
	Support Services Administrator	1.00	1.00	1.00	.00	.00
ORGANIZATION	N TOTAL 10038-1324	1.00	1.00	1.00	1.00	1.00



Fund: Tax Installment Plan Admin Fund 10038

Departments: Fiscal Office-Tax Installment Plan 1324

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	54,907	43,717	31,500	24,370	48,000
Fringe Benefits	25501	26,185	25,293	23,300	16,923	26,700
Internal Services	30401	861	1,343	5,000	1,571	5,000
Supplies	30501	0	0	2,000	1,035	2,000
Other	60501	430	0	5,000	0	5,000
DEPARTMENT TOTAL 1003	8-1324	82,383	70,353	66,800	43,899	86,700



Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

LODGING EXCISE TAX DEPARTMENT

The Summit County Fiscal Office's Lodging Establishment Taxes Department administers and enforces the collection of lodging excise taxes. The Fiscal Officer and assistants are assigned all of the duties and authority of County Council to administer and enforce the collection of said tax, including the power to administer oaths as provided by O.R.C. Section 305.31. An excise tax is imposed on each transaction in Summit County by which lodging is provided by a vendor to a transient guest. The excise tax applies to all such transactions not longer than 30 consecutive days. The tax does not apply to transactions for lodging furnished to representatives of the United States Government and such transaction shall qualify as exempt by filing a Certificate of Exemption with the statement or invoice. The current lodging tax in Summit County is 5.5%.

PROGRAM GOALS & OBJECTIVES

- 1 To administer and enforce Chapter 703 of the Codified Ordinances of the County of Summit.
- 2 Improving the community by collecting tax on behalf of the Development Finance Authority and Akron-Summit Convention Bureau.

Measure	Objective	Prior Year Result	Current Year Estimate
Work effectively with Prosecutor	Collect any and all unpaid lodging excise tax	\$5,158,374.79	\$4,800,000.00



	2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
FISCAL OFFICE					
Fund: Hotel/Motel Organization: Fiscal Office-Hotel/Motel 10017-1307					
10017-1307 Deputy Fiscal Officer	1.00	1.00	1.00	1.00	.70
ORGANIZATION TOTAL 10017-1307	1.00	1.00	1.00	1.00	.70



Fund: Hotel/Motel 10017

Departments: Fiscal Office-Hotel/Motel 1307

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	59,710	64,449	66,400	61,369	52,700
Fringe Benefits	25501	16,620	16,875	18,100	15,508	13,500
Internal Services	30401	1,276	490	10,000	334	10,000
Supplies	30501	0	0	2,000	91	2,000
Travel	37501	0	0	1,000	0	1,000
Other	60501	308	1,476	10,000	0	10,000
DEPARTMENT TOTAL 1001	17-1307	77,914	83,290	107,500	77,302	89,200



Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

DELINQUENT TAX ASSESSMENT COLLECTION

The Delinquent Tax Department is responsible for preparing and tracking delinquent tax contracts. Other responsibilities are the administration of the sub tax lien sale, the tax lien sale and all bankruptcy and tax foreclosure filings. Increasing tax delinquencies in counties throughout Ohio is a concern for all County Treasurers. The Delinquent Tax Payment Program gives Summit County the opportunity to take the lead once again and provide its citizens with a caring program. The Delinquent Tax Department is currently monitoring 2,174 active delinquent payment plans. Tax Certificate Sales ensure that taxing districts entitled to revenues from property tax collections will receive those tax dollars needed for their operations. We have held subsequent sales annually and collected over \$125 million in delinquencies through fiscal year 2018.

PROGRAM GOALS & OBJECTIVES

1	Use available tools provided by the Ohio Revised Code to collect real estate tax delinquencies.
2	Communicate and work effectively with other county agencies to make the collection process as efficient as possible.
3	Communicate effectively with the public so they are informed of the various payment options offered by the Fiscal Office.

Measure	Objective	Prior Year Result	Current Year Estimate
Conduct tax certificate sales	Collect real estate tax delinquencies		
Promote delinquent payment plan	Assist delinquent taxpayers with payment options		



Fund: Delinquent Tax 10018

Departments: Fiscal Office-Delinquent Tax 1310

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Advertising/Printing	58501	71,389	69,025	200,000	63,404	200,000
DEPARTMENT TOTAL 1001	8-1310	<u>71,389</u>	<u>69,025</u>	200,000	63,404	200,000



Fund: Delinquent Tax 10018

Departments: Non-Productive Land 1311

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	3,328	7,874	125,000	1,450	125,000
Advertising/Printing	58501	29,475	14,205	100,000	10,740	100,000
Other	60501	73,816	6,652	200,000	11,343	200,000
DEPARTMENT TOTAL 1001	18-1311	<u>106,619</u>	<u>28,731</u>	<u>425,000</u>	<u>23,533</u>	<u>425,000</u>



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: DTAC -	Fiscal					
Organization:	Fiscal Office - DTAC					
	20571-1316					
20571-1316	Accountant 1	.20	1.00	.00	.00	.00
	Accountant 2	.40	.00	1.00	1.00	.00
	Accountant 3	2.00	1.00	1.00	.00	.00
	Administrative Assistant	1.00	1.00	1.00	1.00	.00
	Assistant County Prosecutor 2	.00	1.00	1.00	1.00	1.00
	Asst Director of Administratn	1.00	.00	.00	.00	.00
	Chief Deputy Fiscal Officer	.20	.20	.20	.20	.45
	Chief Fiscal Officer	.00	1.00	1.00	1.00	1.00
	Chief of Staff - Fiscal Office	.10	.10	.10	.10	.10
	Clerical Specialist I	.00	.00	.00	.00	1.00
	Clerk 1	1.80	4.60	.60	1.20	.00
	Clerk 2	2.60	2.00	2.40	2.00	.00
	Clerk 3	.00	1.00	3.20	2.20	.00
	Clerk I	.00	.00	.00	.00	1.60
	Clerk II	.00	.00	.00	.00	2.00
	Clerk III	.00	.00	.00	.00	3.40
	Clerk IV	.00	.00	.00	.00	1.40
	Deputy Fiscal Officer	.50	.50	.60	.60	.95
	Director of Administration	.00	.00	.10	.20	.10



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
20571-1316	Fiscal Officer 2	1.00	.00	.00	.00	.00
	Human Resource Administrtr-HRD	.10	.10	.00	.00	.00
	Purchasing Agent	.10	.10	.00	.00	.00
	Special Projects Coordinator	1.00	1.00	1.00	1.00	1.00
	Support Services Administrator	.20	.60	.60	.40	.40
ORGANIZATION	N TOTAL 20571-1316	12.20	15.20	13.80	11.90	14.40



Fund: DTAC – Fiscal 20571

Departments: Fiscal Office - DTAC 1316

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	579,771	624,980	659,156	637,309	760,300
Fringe Benefits	25501	194,624	224,056	259,998	234,949	271,600
Internal Services	30401	10,355	14,884	68,681	12,608	0
Supplies	30501	9,817	9,435	18,348	11,691	20,000
Travel	37501	63	0	14,662	63	0
Contract Services	45501	8,307	7,996	53,224	15,846	0
Advertising/Printing	58501	0	4,975	25,473	9,267	5,000
Other	60501	48,066	56,228	77,146	50,891	50,000
Equipment	70501	12,547	1,517	9,505	2,923	15,000
SC Land Reutilization Corp	85135	1,682,584	1,596,165	1,699,457	1,544,895	1,400,000
DEPARTMENT TOTAL 20571-1	316	2,546,134	2,540,237	2,885,649	2,520,442	2,521,900



Fund: DTAC – Foreclosures 20573

Departments: Prosecutor - DTAC Foreclosure 2615

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	80,621	151,969	227,964	157,686	100,000
Advertising/Printing	58501	70,080	184,920	361,493	177,195	100,000
Other	60501	38,738	128,005	432,736	173,801	100,000
Prosecutor Refunds	81119	146,392	68,171	136,070	78,766	100,000
Transfers Out	84999	<i>54,5</i> 83	0	453,149	184,857	1,000,000
DEPARTMENT TOTAL 2057	73-2615	<u>390,414</u>	<u>533,065</u>	<u>1,611,412</u>	<u>772,305</u>	<u>1,400,000</u>



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Tax Cert	tificate Admin					
Organization: I	Fiscal Office-Tax Certificate Admin					
	20574-1319					
20574-1319	Accountant 1	1.00	.00	.00	.00	.00
	Accountant 3	.00	.00	.00	.00	1.00
	Administrative Secretary	.00	1.00	1.00	.00	.00
	Administrative Specialist	.00	.00	.00	.20	.00
	Chief Deputy Fiscal Officer	.00	.00	.00	.00	.25
	Clerk 1	.00	.00	.00	.60	.00
	Clerk 2	.00	.00	.00	.20	.00
	Clerk 3	.00	.00	.00	.20	.00
	Deputy Fiscal Officer	.50	.50	.50	.50	.25
	Director of Administration	.00	.00	.00	1.00	1.00
	Software Engineer	.00	.00	.00	.00	.30
ORGANIZATIO	N TOTAL 20574-1319	1.50	1.50	1.50	2.70	2.80
*TOTAL FISCAL	L OFFICE	84.30	87.30	84.40	84.10	90.10



Fund: Tax Certificate Admin 20574

Departments: Fiscal Office-Tax Certificate Admin 1319

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	73,731	74,351	150,800	148,028	192,000
Fringe Benefits	25501	19,494	13,609	34,600	33,817	57,100
Internal Services	30401	86,358	95,062	120,000	82,912	120,000
Travel	37501	11,728	2,911	20,000	2,671	20,000
Contract Services	45501	15,216	930	17,000	1,043	40,000
Other	60501	174,136	109,916	125,000	104,392	125,000
Treasurer - Refunds	81201	40,553	12,652	50,000	18,386	50,000
Transfers Out	84999	405,572	32,800	0	0	0
DEPARTMENT TOTAL 2057	74-1319	<u>826,787</u>	<u>342,231</u>	<u>517,400</u>	<u>391,248</u>	<u>604,100</u>



Program Real Estate Division

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Real Estate Department: The Real Estate Department administers the special assessments charges levied by city, village, township or county offices. These are not part of real estate tax, but are included as a separate item on the real estate tax bill. All land in Summit County is identified by a parcel number describing how much land is to be valued. The Real Estate Department refunds monies for overpaid taxes. Working closely with the Board of Revision and the Summit County Prosecutor's Office the Real Estate Department adjusts values and refunds taxes resulting from values set by appeal. Other refunds are issued for real estate taxes paid on properties that have been granted an abatement or exemption; most often those kinds of refunds result when the final approval for the abatement or exemption is received after taxes have been paid. Real Estate Department manages the Property Exemptions, which provide categories of property that can be exempted, basing the exemption on the type or ownership and non-profit of use of the property. The Ohio Department of Natural Resources, Division of Forestry, offers a tax reduction program on forestland that is managed for the purpose of timber production. The Real Estate Department must setup, maintain, and report annually to the ODNR the current status of all Forestland parcels in Summit County. Additional duties of the Real Estate Department are to maintain records of gas and oil production and administer assessment for tax purposes. Also, the section must track, maintain, and assess Public Utilities reported by the Ohio Department of Taxation. The Real Estate Department also provides customer service to the public by answering inquiries, providing property information, certifying values and researching property history.

PROGRAM GOALS & OBJECTIVES

1 Continued excellent service when conducting all the above duties in the Real Estate Office to insure the tax payers are served properly.

Measure	Objective	Prior Year Result	Current Year Estimate
Special assessments and data entry	Work closely with all political entities and the public to achieve accuracy of these tasks	235,000+	N/A
Gas/oil	Stream line the entry process/working with ODN spreadsheets	1200+	N/A



Program Real Estate Division

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Homestead Department: The Homestead Department is responsible for the maintenance of applications submitted for the Homestead Act for the elderly, disabled, Veterans, the Rental Registry Program and the 2.5% reduction in real property taxes for owner occupied property. Currently, over 38,500 homeowners are receiving a Homestead exemption and over 144,000 homeowners are receiving a 2.5% reduction on their property taxes. In addition to maintaining active applications, the Homestead Department tracks deaths of those individuals and current property transfers that are receiving an exemption and adjusts the Homestead reductions accordingly. In January of each year, it is the department's responsibility to notify each Homestead applicant to confirm there are no changes that would affect their eligibility status and the reduction(s) they are receiving. The customer service area in the Homestead department plays an important role for Summit County by communicating with homeowners and perspective homeowners. Each employee strives to maintain an excellent working relationship with the homeowners of Summit County to insure each person receives the ownership property tax reduction they are entitled.

PROGRAM GOALS & OBJECTIVES

1 Continued excellent service when conducting all the above duties in the Homestead Department to insure the tax payers are served properly.

Measure	Objective	Prior Year Result	Current Year Estimate
Homestead (senior and veterans)	Do our due diligence to ensure all who apply qualify	38,548	Unknown
2.5%	Collect and Maintained	145,000+	Unknown



Program Real Estate Division

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Appraisal Department: The Appraisal Office confirms and verifies sales data, physically inspects improved properties, obtains the building's property characteristics, sketches the improvement takes photographs of the property, classifies the property, reviews comparative properties, and obtains general and specific neighborhood and region data and a variety of other comparable data. The primary purpose of the collection of this data is to appraise and update property at its fair market value for tax purposes for approximately 269,000 properties. The Appraisal Office also has ongoing projects they must perform on a yearly basis, such as New Construction (any time a building permit is pulled our office along with Ward and Assoc. commercial appraisers go out and see what was done so we can add it to the tax roll), Field Checks (consisting of Damaged or destroyed properties, Razing's and call from property owners). Mapping and GIS, (Splits and Combines, New Allotments, Platt approvals, Drawing new parcels to the Counties Mapping Index, address corrections and issuing new parcel numbers). CAUV, (values farmland based on its ability to produce income rather than on market value). Vacant or Abandoned Properties, (in conjunction with the Summit County Land Bank our office goes out and collects data on any reported vacant or abandoned property and shares this info with other County offices as well as all local jurisdictions). We will also be beginning our prep for the 2020 Sexennial reappraisal.

PROGRAM GOALS & OBJECTIVES

1 Continued excellent service when conducting all the above duties in the Appraisal Office to insure the tax payers are served properly.

Measure	Objective	Prior Year Result	Current Year Estimate
New Construction/ Field Checks/Razing's/ Damaged Properties	Along with Ward and Associates commercial appraisers finish this task on time to insure that we don't delay the abstract. Visit every property in question to ensure accuracy	Over 7,500	Based on current counts we estimate more this year
2020 Sexennial Reappraisal	finish 2020 Sexennial Reappraisal	Around 269,000 parcels	



Program: Recording

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

RECORDING

The Recording Division keeps and maintains accurate land records ensuring that they are current, legible and easily accessible. These invaluable records are utilized by the general public, attorneys, historians, genealogists and land title examiners. Recording consists of four departments: Receipt/Recording, Document Scanning/Microfilming, Indexing/Verification and Customer Services.

PROPERTY TRANSFER

Property Transfer consists of two departments: Tax Maps and Conveyance. Property Transfer is responsible for the ownership of property in Summit County. The employees must interpret the document presented to them to determine the validity of the document for conveying. These employees work closely with land title examiners, attorneys and the general public on a daily basis.

PROGRAM GOALS & OBJECTIVES

1	Record and maintain a complete, accurate and permanent record pertaining to the conveyance and encumbrance of land parcels.
2	Enforce more than 1,000 sections of state law found in the Ohio Revised Code pertaining to duties of the conveyance/recording of legal documents.
3	Balance control totals to treasury funds which correspond to the bank accounts & reconcile all cashed warrants with the bank

Measure	Objective	Prior Year Result	Current Year Estimate
Document Recording	Accurately file & record all documents received per standards set by the State	83,545 documents recorded	30,340 documents recorded through June 1 2019
Document Scanning	Digitize all recorded documents	375,170 scanned images	137,840 scanned images through June 1 2019



Program: Board of Revision

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Per Ohio Revised Code, the Fiscal Office is the Secretary of the BOR. Duties of the office include all scheduling and providing notices of hearing dates, providing support to hearing officers, as well as sending out the final decisions to taxpayers and other parties involved, including property owners, school board representatives, attorneys and the Prosecutor's Office. Hearing Officers are responsible for examining evidence presented by taxpayers relative to property values, as well as researching and analyzing comparable sales data in the market and determining a fair market value based upon all the evidence collected and presented. In the event that a taxpayer appeals the decision of the Board of Revision, the appeal is submitted either to the Court of Common Pleas or Ohio Board of Tax Appeals. The filed appeal case is then researched and answered by the BOR Specialist and/or the Director. This Board also hears and decides cases involving Rental Registration Fines, Real Estate Tax Penalty Remission Requests as well as Land Bank Foreclosure Cases.

PROGRAM GOALS & OBJECTIVES

1	Continue to handle case load of hearing and deciding all property assessment appeals.
2	Continue to review processes and procedures for ways to reduce expenses.

3 Implement and improve the Online Filing option for taxpayers for 2020 (Tax Year 2019).

Measure	Objective	Prior Year Result	Current Year Estimate
Appeal Hearings Cases	Continue to handle case load of hearing and deciding all property assessment appeals	749 (2019)	700 (2020)
Cost savings realized	Review processes and procedures for ways to reduce expenses—continue scanning and implement online filings to lower postage costs	\$8,000	\$7,000



Program: Tax Settlement

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

Tax Settlement and Budget is responsible for the balancing and distribution of all funds to each taxing authority in the County. In addition to real and personal property taxes this department distributes 911 wireless, AMHA PILOT, arcade, cigarette license fees, hotel-motel tax, inheritance tax, land reutilization, local government support, library local government support, manufactured home tax, motor vehicle fuel gasoline excise tax and cents per gallon, motor vehicle registration, national parks PILOT, public utility tax, retained interest, special assessments, special improvement district, tax increment financing payments, traffic fines for juvenile court along with Akron, Barberton and Stow Municipal Courts and State reimbursements.

This department is also responsible for all functions of the Summit County Budget Commission, including the preparation of the Summit County Budget Commission Certification of Tax Levy Estimates and the Official and Amended Certificates of Estimated Resources, monitoring the appropriation of all taxing authorities, monitoring all loan payments and scheduling, setting the tax millage on the bond and emergency levies, facilitating and retaining minutes of all Budget Commission meetings. Tax Settlement and Budget also monitors that each tax levy is yielding its anticipated revenue. This department is responsible for preparing and submitting to the Ohio Department of Taxation several abstracts detailing any changes to tax rates or property values. Additionally, Tax Settlement and Budget is responsible for providing statistical data for the Annual Information Statements, Comprehensive Annual Financial Reports and Generally Accepted Accounting Principles as requested by the taxing authorities and or their representative.

PROGRAM GOALS & OBJECTIVES

1	Continue to expedite the certifications of tax levy estimates to the taxing authorities.
2	Continue to prepare all abstracts and file them timely with the Ohio Department of Taxation.
3	Continue to monitor and compare the Certificate of Estimated Resources for each taxing authority to ensure accuracy.
4	Work with the Harris Govern team to implement and utilize new software for the real estate settlement process.

Measure	Objective	Prior Year Result	Current Year Estimate
Settlement Distribution	Continue to distribute settlements to taxing authorities on a timely basis.	69 taxing authorities	69 taxing authorities
Abstract Filing	Continue to file abstracts with the State on a timely basis.	20 Abstracts filed	20 Abstracts filed



Program: Services

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

WEIGHTS & MEASURES

This division is the Consumer Protection Division of Summit County. The inspectors visit every grocery store, gas station and any other type of retail to verify that the scales they use are correct, so that if you purchase a gallon of gas, it is truly a gallon and that it is fuel that meets national standards of tolerance. If you purchase a pound of turkey, you are really getting a pound or when you go into the tanning bed, you are receiving the allotted time you have paid for. When you purchase an item from the mall, the inspectors verify the UPC codes to make sure they ring up correctly, if you want a cord of wood, it is truly a cord.

PROGRAM GOALS & OBJECTIVES

- To adhere to the guidelines of the O.R.C. Each year we are to visit every commercial establishment to verify that the scales they use are correct. Continue using the RightWeigh program to track the various establishments.
- We are constantly adding and deleting devices from our inventory. The new heavy duty truck has been helpful in transporting personnel and equipment. Continue to streamline the approach for the overall performance of W & M.

Measure	Objective	Prior Year Result	Current Year Estimate
879 Establishments	Inspect each and every device on a yearly basis. Deleted non- commercial scales in order to do fuel quality testing 3 times a year.	7,276	5,565 Devices as of 6/17/2019
Complaints	Handle all complaints w/in 24 hours	14	7



Program: Services

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

LICENSING

This division handles the licensing for Massage/Masseuse Permits, Massage Parlor License, Cigarettes, Vendors and Firewood. We mail approximately 40,000 dog license applications in November and they are due between December 1st and January 31st of each year. Mobile Home taxes are mailed twice a year and are due and payable in March and July. Cigarette renewal notices are mailed in April and run May to May.

PROGRAM GOALS & OBJECTIVES

- 1 To successfully migrate to the new database for Manufactured Homes. Continue to collect delinquent MH taxes. Develop a policy for MH liens.
- 2 Continue to educate dog owners about the importance and benefits of obtaining a dog license. Continue doing the "can do" program for dog licenses.
- 3 Continue to contact those that are selling cigarettes and firewood about obtaining a license.

Measure	Objective	Prior Year Result	Current Year Estimate
Dog Tags	Continue to work with animal control to increase sales	39,423	40,000
MH/Cig/Fire/Massage/Vendor	Continue to provide an excellent level of service	2,779	2,800



Program: Treasurer

Fiscal Office

PROGRAM DESCRIPTION & CHALLENGES

ESCROW DEPARTMENT

The Escrow Department is responsible for enrolling taxpayers into the Real Estate Discount Program (R.E.D.). The department generates semi-annual coupons for enrolled taxpayers and processes and balances accounts for monthly prepayments. Summit County was the first county in Ohio to offer the Real Estate Discount Program. The Escrow Program is designed to allow taxpayers to pay their real estate taxes in monthly installments instead of the regular semi-annual billing. This program provides the citizens of Summit County with a method of budgeting their semi-annual tax payments. Further, taxpayers are able to share in the interest revenues generated from those early payments in the form of a discount credit, which reduces their semi-annual tax bill.

PROGRAM GOALS & OBJECTIVES

1	Assist taxpayers with enrolling into the Real Estate Discount Program.
2	Process and balance accounts for R.E.D. monthly prepayments.
3	Educate the public on the benefits of the monthly prepayment program.

Measure	Objective	Prior Year Result	Current Year Estimate
Cross-training employees	Maintain high standard of efficiency and service		
Promote R.E.D. program	Provide public with a monthly payment option	10,318 enrollees	10,000 enrollees



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Real Est	ate Assessment					
Organization: I	Fiscal Office-Real Estate Assessmnt					
	20560-1235					
20560-1235	Accountant 1	.00	1.00	1.00	.00	.00
	Accountant 2	.00	.00	.00	1.00	.00
	Accountant II	.00	.00	.00	.00	1.00
	Accountant III	2.00	2.00	1.00	.00	.00
	Administrative Assistant	.00	1.00	1.00	.00	.00
	Appraisal Intern I	5.00	4.00	.00	5.00	7.00
	Appraisal Intern II	3.00	6.00	5.00	2.00	.00
	Appraisal Intern III	.00	.00	3.00	3.00	4.00
	Appraisal Specialist	.00	.00	2.00	3.00	3.00
	Appraisal Supervisor	1.00	1.00	1.00	1.00	1.00
	Appraisal Technician I	.00	.00	.00	1.00	1.00
	Appraisal Technician II	3.00	3.00	1.00	1.00	1.00
	Assistant Fiscal Officer	2.00	2.00	2.00	2.00	2.00
	Asst Director of Administratn	4.00	3.00	.00	2.00	2.00
	Chief Deputy Fiscal Officer	.80	.80	.80	.80	.80
	Chief Fiscal Officer	1.00	1.00	4.00	2.00	2.00
	Chief of Staff - Fiscal Office	.50	.50	.50	.50	.50
	Clerical Specialist I	2.00	.00	2.00	2.00	4.00
	Clerical Specialist II	1.00	2.00	1.00	2.00	2.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
20560-1235	Clerical Supervisor 1	.00	.00	.00	1.00	1.00
	Clerk 1	.00	.00	.00	.00	1.00
	Clerk 2	.00	1.00	.00	.00	.00
	Clerk I	10.00	10.00	11.00	5.00	8.00
	Clerk II	1.00	.00	4.00	5.00	3.00
	Clerk III	4.00	4.00	1.00	2.00	4.00
	Clerk IV	7.00	4.00	5.00	5.00	4.00
	Comprehensive Planner Res/Anl	1.00	1.00	.00	.00	.00
	Deputy Fiscal Officer	4.50	4.50	7.80	7.80	8.40
	Director of Administration	1.00	1.00	1.50	1.10	1.00
	Executive Assistant 1	2.00	2.00	2.00	2.00	1.00
	Fiscal Officer 3	1.00	1.00	.00	.00	.00
	Human Resource Administrtr-HRD	.50	.50	.00	.00	.00
	Office Manager	2.00	2.00	2.00	2.50	2.50
	Permit Technician	1.00	1.00	1.00	1.00	.00
	Purchasing Agent	.30	.30	.00	.00	.00
	Software Engineer	.00	.00	.00	.00	.50
	Spec Projects Appraisal Spec	1.00	1.00	1.00	1.00	1.00
	Special Projects Coordinator	1.00	1.00	1.00	1.00	1.00
	Support Services Administrator	2.00	2.00	.00	.00	.00
	Utility Clerk	.00	1.00	1.00	1.00	.00
ORGANIZATION TOTAL 20560-1235		64.60	64.60	63.60	63.70	67.70

FISCAL OFFICE



Fund: Real Estate Assessment 20560

Departments: Fiscal Office-Real Estate Assessmnt 1235

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries - Official	20051	3,000	3,000	3,000	3,000	3,000
Salaries-Employees	20501	2,817,525	3,035,399	3,373,200	3,233,223	3,515,000
Overtime	20525	70,413	0	0	108,240	125,000
Fringe Benefits	25501	1,276,620	1,337,301	1,458,000	1,441,557	1,590,000
Internal Services	30401	1,003,344	955,937	1,300,000	913,918	1,300,000
Supplies	30501	28,261	31,888	45,000	27,155	45,000
Travel	37501	9,634	5,685	15,000	3,899	15,000
Vehicle Fuel/Repair	40501	255	9,959	25,000	20,971	25,000
Contract Services	45501	361,374	241,934	402,900	699,007	444,500
Rentals	<i>54501</i>	30,974	57,900	58,500	58,360	59,100
Advertising/Printing	58501	46,169	<i>24,758</i>	50,000	18,542	125,000
Other	60501	280,489	249,633	325,000	284,916	325,000
Equipment	70501	31,459	35,724	100,000	15,841	100,000
Capital Outlay	78501	272,182	167,850	0	96,321	0
Transfers Out	84999	2,114,232	0	0	0	0
DEPARTMENT TOTAL 2056	60-1235	8,345,930	6,156,970	7,155,600	6,924,950	7,671,600



Real Estate Assessment Fund

Fund: Real Estate Assessment 20560

Department: Real Estate Assessment 1235

CONTRACT SERVICES

TOTAL CON	ITRACT SERVICES COSTS:	\$444,500.00		
Real Estate Assessment Department		20560 Fund	<u>123</u> : Org	
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
Ward & Associates	2019 New Construction	. <u> </u>	120,000.00	
Lexis Nexis	Research		6,000.00	
Spatialest	Appraisal Software		49,000.00	
Misc			250,000.00	
Harris Govern	Projected Travel Expenses		19,500.00	



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	ate Discount Administration Fiscal Office-R.E.D. Admin 10035-1313					
10035-1313	Accountant 2	1.00	1.00	.00	.00	.00
	Accountant 3	.00	.00	1.00	1.00	.00
	Clerk III	.00	.00	.00	.00	1.00
ORGANIZATIO	N TOTAL 10035-1313	1.00	1.00	1.00	1.00	1.00

FISCAL OFFICE



Fund: Real Estate Discount Administration 10035

Departments: Fiscal Office-R.E.D. Admin 1313

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	44,822	47,034	48,500	40,189	37,400
Fringe Benefits	25501	23,901	23,862	25,700	23,569	25,300
Internal Services	30401	2,052	1,636	5,000	1,910	5,000
Supplies	30501	0	338	5,000	0	5,000
Advertising/Printing	58501	0	0	5,000	0	5,000
DEPARTMENT TOTAL 1003	35-1313	<u>70,776</u>	<u>72,870</u>	89,200	<u>65,668</u>	<u>77,700</u>

FISCAL OFFICE



Fund: Recorder Equipment 10020

Departments: Fiscal Office-Recording Equipment 1238

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Internal Services	30401	80,000	0	88,000	85,499	90,000
Contract Services	45501	12,765	1,590	1,700	1,590	1,800
Equipment	70501	3,010	1,400	20,000	7,560	0
DEPARTMENT TOTAL 1002	20-1238	95,775	2,990	109,700	94,650	91,800



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	sure Education & Prevention Fiscal Office Foreclosure Task Force 10168-1225					
10168-1225	Clerk 1 Clerk 2 Clerk I	.00 1.00 .00	1.00 .00 .00	.50 .00 .00	.80 .00 .00	.00 .00 .50
ORGANIZATIO	N TOTAL 10168-1225	1.00	1.00	.50	.80	.50

FISCAL OFFICE



Fund: Foreclosure Education & Prevention 10168

Departments: Fiscal Office Foreclosure Task Forc 1225

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	15,557	0	23,300	14,698	15,400
Fringe Benefits	25501	6,588	4	9,500	5,562	6,400
DEPARTMENT TOTAL 1016	8-1225	<u>22,145</u>	<u>4</u>	32,800	<u> 20,261</u>	<u>21,800</u>



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Expedite	ed Foreclosure					
Organization: L	Expedited Foreclosure					
	10178-1228					
10178-1228	Administrative Staff Advisor 1	1.00	.00	1.00	.00	.00
	Administrative Staff Advisor 2	.00	1.00	.00	.00	.00
	Support Services Administrator	.00	.00	.00	1.00	1.00
ORGANIZATIOI	N TOTAL 10178-1228	1.00	1.00	1.00	1.00	1.00

FISCAL OFFICE



Fund: Expedited Foreclosure 10178

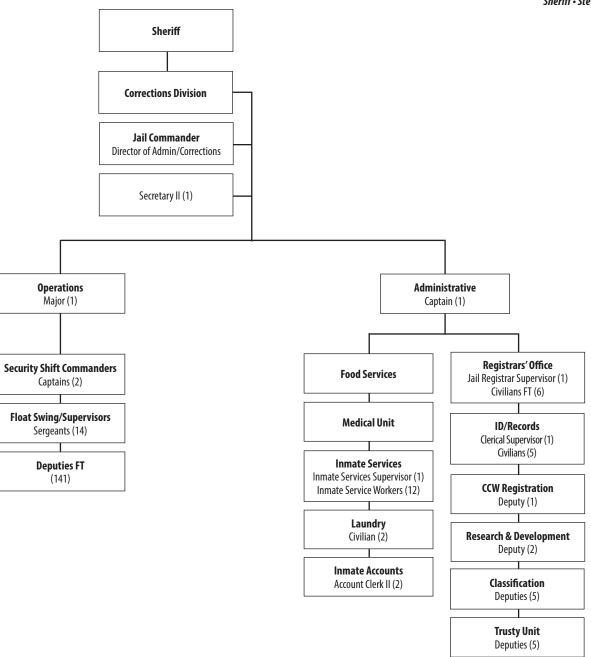
Departments: Expedited Foreclosure 1228

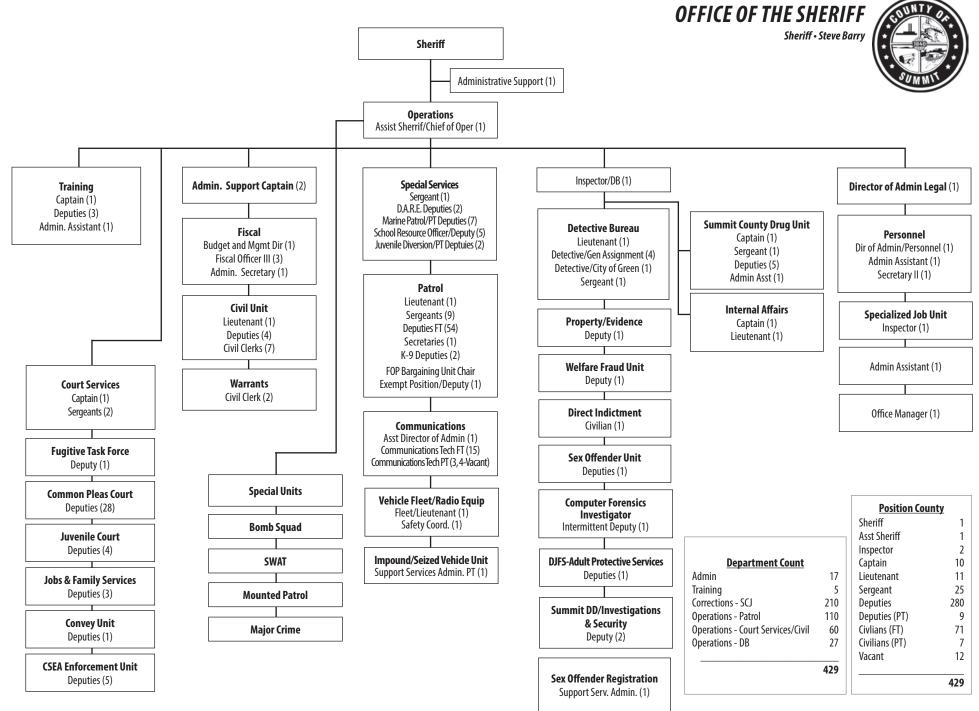
DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	29,372	1,096	58,800	0	60,600
Fringe Benefits	25501	11,009	176	27,400	0	28,300
Internal Services	30401	163	0	10,000	0	10,000
Supplies	30501	7	7,174	20,000	0	20,000
Travel	37501	1,412	4,107	10,000	2,468	10,000
Contract Services	45501	1,400	8,723	10,000	5,740	10,000
Rentals	54501	20,797	21,000	22,000	21,357	22,000
Advertising/Printing	58501	0	0	5,000	0	5,000
Other	60501	0	2,912	5,000	0	5,000
Equipment	70501	22,642	65,000	35,000	18,046	10,000
Transfers Out	84999	200,000	0	0	0	0
DEPARTMENT TOTAL 1017	78-1228	<u>286,803</u>	<u>110,187</u>	203,200	<u>47,610</u>	180,900



SHERIFF

OFFICE OF THE SHERIFF Sheriff • Steve Barry







Program: General Office Fund

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff is tasked with the responsibility of preserving the public peace which can only be accomplished through the combined efforts of all sworn and civilian personnel. The Administrative Division of the Sheriff's Office provides support to all Divisions/Bureaus of the Sheriff's Office such as Patrol, Detective Bureau, Civil Bureau, Court Services, and Communications. Administrative staff is assigned in such areas as clerical support, personnel, finance, payroll, community relations, legal affairs, and internal audits and reviews.

General Powers and duties of the Sheriff, as required by the Ohio Revised Code, require the Sheriff to bring those persons guilty of any breach of peace before the Court of Common Pleas. The Court Services deputies serve fourteen Common Pleas Judges and are primarily responsible to transport prisoners to and from the jail and other specified facilities in a timely and safe manner. The O.R.C. also requires the Sheriff to serve all warrants, writs, and other documents received by the courts. A large quantity of documents received includes Domestic and Civil Orders of Protection.

Federal mandates require sex offenders to register their address according to the schedule establish by their designated classification as well as any time they have a change of address. The Sex Offender Unit is tasked with maintaining the registry and compliance of over 1,200 registered sex offenders in Summit County. This also includes providing community notification to residences when sex offenders move into the neighborhood.

PROGRAM GOALS & OBJECTIVES

1	To provide the safest environment possible for all citizens.
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To maintain efficient operations within all Divisions/Bureaus of the Sheriff's Office.

Measure	Objective	Prior Year Result	Current Year Estimate
Total inmate transports	Provide for safe and secure movement of all inmates	2018 – 14,428	2019-15,320
Total papers processed and served	Serve all warrants, writs, and documents timely and efficiently	2018 – 36,306	2019-37,192
Total Sex Offenders Registrations completed	Ensure proper registration of all sex offenders is conducted and maintained	2018- 2,636	2019- 2,678



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
SHERIFF						
Fund: General	Fund					
Organization: S	Sheriff					
	10003-3001					
10003-3001	Admin Support - SHF	3.00	2.00	2.00	1.00	1.00
	Administrative Assistant	2.00	2.00	2.00	2.00	2.00
	Administrative Secretary	.00	.00	1.00	1.00	1.00
	Assistant Sheriff	.00	.00	.00	1.00	1.00
	Asst Director of Administratn	1.00	2.00	1.00	1.00	1.00
	Attorney	1.00	.00	.00	.00	.00
	Budget Management Director	1.00	1.00	1.00	1.00	1.00
	Chief/Asst. Sheriff	.00	.00	1.00	.00	.00
	Civil Clerk I	2.00	2.00	3.00	1.00	.00
	Civil Clerk II	5.00	5.00	4.00	6.00	9.00
	Communication Technician I	4.00	6.00	6.00	6.00	5.00
	Communication Technician II	.00	.00	.00	.00	1.00
	Communications Supervisor	1.00	1.00	2.00	.00	.00
	County Sheriff	1.00	1.00	1.00	1.00	1.00
	Dir of Administration - Legal	1.00	1.00	1.00	1.00	1.00
	Director of Administration	.00	1.00	.00	1.00	1.00
	Fiscal Officer 3	3.95	3.95	2.99	2.99	2.99
	Fleet Com/Saf Equip Insp - SHF	1.00	1.00	1.00	.00	.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10003-3001	Lieutenant	.00	.00	.91	.00	.00
	Office Manager	.00	1.00	1.00	1.00	1.00
	Safety Coordinator	.00	.00	.00	1.00	1.00
	Secretary II	1.00	1.00	1.00	1.00	.00
	Secretary III	2.00	2.00	2.00	1.00	.00
	Sheriff Captain	2.00	2.00	2.00	2.00	3.00
	Sheriff Deputy	43.00	44.00	44.00	46.00	50.00
	Sheriff Lieutenant	4.00	4.00	4.00	4.91	4.91
	Sheriff Major	1.00	1.00	.00	.00	.00
	Sheriff Sergeant	7.00	7.00	8.91	6.91	6.91
	Sheriff's Inspector	2.00	1.00	1.00	2.00	2.00
	Support Services Administrator	1.00	1.00	.00	.00	.00
ORGANIZATION	N TOTAL 10003-3001	89.95	92.95	93.81	91.81	96.81

SHERIFF



Fund: General Fund 10003

Departments: Sheriff 3001

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	90,000	90,000	122,000	121,962	122,000
Salaries-Employees	20501	5,942,427	6,024,176	6,801,900	6,650,561	6,597,600
Overtime	20525	292,369	231,880	154,000	299,654	234,000
Fringe Benefits	25501	2,524,514	2,531,006	2,670,700	2,611,475	2,836,200
Internal Services	30401	94,084	104,947	120,000	120,000	125,100
Supplies	30501	65,530	46,494	50,000	44,472	50,000
Travel	37501	600	0	1,000	0	1,000
Vehicle Fuel/Repair	40501	172,309	181,584	200,000	169,547	200,000
Contract Services	45501	196,745	211,806	252,300	221,038	231,900
Other	60501	103,547	77,747	107,100	114,017	118,800
Local Grant Match	65107	165,200	165,200	165,200	165,200	165,200
Equipment	70501	16,342	45,729	30,000	19,043	65,000
DEPARTMENT TOTAL 100	03-3001	9,663,668	<u>9,710,568</u>	10,674,200	10,536,968	10,746,800



Sheriff - General Administration Fund: General Fund 10003

Department: Sheriff - General Administration 3001

TOTAL CONTRACT SERVICES COSTS:

\$231,887.00

Sheriff-General Office Department		10003 Fund	_	3001 Org
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
Graphic Enterprises	COPIER	1/1/20-12/31/20	\$ 10,000	
LEADS	BMV COMMUNICATIONS	1/1/20-12/31/20	\$ 10,000	
Cogent	Web check machine	1/1/20-12/31/20	\$ 4,000	
PRISONER TRANSPORTA	\1 <u>101,000. + 42,000 adder C</u> S	EA IV-d contract	\$ 61,000	
FOJ 50% OF SHERIFF'S	SALARY -12.5% (ORC 325.071)	\$ 53,358	(Salary same as last year)
MOTOROLA	DISPATCH CENTER CONS	C <u>1/1/20-12/31/20</u>	\$ 45,729	Per B. Nelsen
ARBITRATORS	VARIOUS VENDORS/GRIE	VENCES	\$ 20,000	
CAD	Shared costs with Akron	1/1/20-12/31/20	\$ 10,000	Per B Nelsen
Paladin - Pro watch	Annual Support Court hs	1/1/20-12/31/20	\$ 2,550	
Lexis Nexis Risk Sol			\$ 10,050	
Cellebrite	software supp for Cell P	1/1/20-12/31/20	\$ 4,000	
Cellebrite	Phone Forensics investigation	ons		
Park Place	Extended hardware for servi	e ₁ 1/1/120-12/31/20	\$ 1,200	
			_	
			_	
			_	
			_	
			_	



Program: Jail

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

In accordance with Section 341 of the Ohio Revised Code, the Summit County Sheriff is empowered as the keeper of the County Jail. The Summit County Jail is classified by the State of Ohio as a "full service" detention center. That means it is operated twenty-four (24) hours a day, three hundred sixty-five (365) days a year. It is, therefore, required that the facility be properly staffed for the safety and protection of the inmates and staff. The Jail must comply with Minimum Standards for Jails in Ohio, contained in rules 5120:1-8-01 to 5120:1-12-19 of the Ohio Administrative Code. Minimum Standards establish those minimum conditions necessary to ensure the safe, efficient, effective, and legal operation of a jail.

Support Services staff provide mandated services in the jail that include mental health treatment, food services, programming, and medical treatment. Sworn staff is responsible for the security operations. State of the art security and surveillance equipment including closed circuit television cameras, computerized electronic door control and alarm systems, and radio communication systems assist deputies in monitoring all movement throughout the facility. Aside from the advanced technology available to staff, the key elements to the effective management of the jail are use of good communication skills and continued training and education in modern methods of inmate management.

PROGRAM GOALS & OBJECTIVES

- 1 Ensure jail operations are in compliance "Minimum Standards for Jails."
- 2 Maintain proper staffing in order to provide a safe and secure environment for all staff, inmates, and visitors of the jail.
- 3 Provide sufficient staffing in order to provide all required programs in services required by Minimum Standards.

Measure	Objective	Prior Year Result	Current Year Estimate
Jail Population control	Efficiently book and release inmates	2018-Booked 10,878 Released 10,045	2019- Booked-11,109 Relased-11,025
Jail Security	To insure safety of inmates and staff and eliminate jail incidents	2018- Assaults-28 Fights-3	2019- Assaults-25 Fights-5



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: S	Sheriff-Jail					
	10003-3003					
10003-3003	Administrative Assistant	.00	1.00	1.00	1.00	1.00
	Clerical Supervisor 1	1.00	.00	.00	.00	.00
	Clerk Typist II	3.00	4.00	3.00	4.00	4.00
	Data Entry Operator II	1.00	.00	.00	.00	.00
	Director of Admin-Corrections	.00	.00	1.00	.00	.00
	Director of Administration	.00	.00	.00	1.00	1.00
	Inmate Services Supervisor	1.00	1.00	1.00	1.00	1.00
	Inmate Services Worker I	1.00	3.00	3.00	7.00	7.00
	Inmate Services Worker II	4.00	4.00	2.00	2.00	2.00
	Jail Population Control Coord	1.00	1.00	.00	.00	.00
	Jail Registrar I	1.00	3.00	4.00	2.00	1.00
	Jail Registrar II	3.00	1.00	.00	2.00	3.00
	Jail Registrar Supervisor	.00	.00	1.00	.00	.00
	Laundry Worker I	2.00	2.00	2.00	2.00	2.00
	Major	.00	.00	.00	.00	1.00
	Secretary II	1.00	.00	.00	1.00	1.00
	Secretary III	1.00	2.00	2.00	1.00	.00
	Sheriff Captain	2.00	4.00	8.00	7.00	4.00
	Sheriff Deputy	164.00	163.00	161.00	157.00	153.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10003-3003	Sheriff Lieutenant	9.00	7.00	5.00	5.00	6.00
	Sheriff Major	1.00	1.00	.00	.00	.00
	Sheriff Sergeant	11.00	11.00	11.00	12.00	14.00
	Support Services Administrator	1.00	1.00	1.00	1.00	1.00
ORGANIZATION	N TOTAL 10003-3003	208.00	209.00	206.00	206.00	202.00

SHERIFF



Fund: General Fund 10003

Departments: Sheriff-Jail 3003

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	11,906,444	12,078,698	12,607,800	12,210,182	12,559,800
Overtime	20525	891,283	1,134,419	325,000	715,529	640,000
Fringe Benefits	25501	4,947,133	4,937,554	4,817,000	4,754,405	5,105,000
Internal Services	30401	66,037	69,968	70,000	66,526	71,600
Supplies	30501	203,683	199,195	180,000	178,508	200,000
Travel	37501	1,000	0	0	0	1,000
Vehicle Fuel/Repair	40501	30,943	70,450	60,000	56,064	80,000
Contract Services	45501	3,169,458	3,059,845	3,140,400	3,096,744	3,040,000
Other	60501	272,063	294,922	307,500	323,213	318,600
Equipment	70501	37,631	38,908	40,000	39,472	70,000
DEPARTMENT TOTAL 100	03-3003	21,525,675	21,883,960	21,547,700	21,440,644	22,086,000



Sheriff-Corrections Fund: General Fund 10003 Department: Sheriff-Corrections 3003

TOTAL CONTRACT SERVICES COSTS:

\$3,039,964.00

Sheriff-Jail		10003		3003
Department		Fund	(Org
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
Graphic Enterprises	Copiers	1/1/20-12/31/20	\$ 14,000	
Southern Health Partners	Jail Medical Second renewa	I (<u>1/1/20-12/31/20</u>	\$ 2,012,764	2nd renewal
Akron University	Inmate Legal	1/1/20-12/31/20	\$ 33,000	
Aramark Food	Jail Food*	12/1/19-11/30/20	\$ 800,000	4th final renewl for 2020
Keefe Supply	Inmate Commissary	1/1/20-12/31/20	\$ 20,000	
Relias Learing	online training per audit	1/1/20-12/31/20	\$ 28,000	
Sound Com	Maintenance of Closed Circ	ui <u>1/1/20-12/31/20</u>	\$ 10,000	
B&C Communications	Radio Maintenance Jail		\$ 6,000	
Identix/ Dynamic Imaging	Maint/Fingerprint Machine/A	n <u>1/1/20-12/31/20</u>	\$ 10,000	
International Inst.	Interpreting Services		\$ 2,000	
Praxair/ Silco	Fire Extinguishers/Inspection	ns	\$ 1,200	
L3	X-Ray Machine Instr/Maint	1/1/20-12/31/20	\$ 3,000	
	Sexual Preditor Notifications	S	 	
Offender Watch	Presort/Mailing Labels	1/1/20-12/31/20	\$ 50,000	
Personell system		2020	\$ 30,000	
Correc Tek & Beacin	maintenance agreement	1/1/20-12/31/20	\$ _	moved to OIT budget
General Encumbrance for	Inmate Boarding Geuaga	1/1/20-12/31/20	\$ 20,000	



Program: Marine Patrol

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff's Office Marine Patrol funding is provided by a grant from the Ohio Division of Watercraft with matching funds from Summit County. During participation in the State Marine Patrol Grant Program, with local Marine Patrols from across Ohio, Summit County has been recognized as the Outstanding Marine Patrol twelve times.

The Marine Patrol is a seasonal operation. Activities include boater education programs, marine law enforcement training, public speaking for boating and community organizations, safety equipment inspections, litter prevention programs, boat theft prevention programs, safety recall notifications and traditional marine law and alcohol enforcement.

The Sheriff's Office Marine Patrol is the primary law enforcement agency on the waters of Portage Lakes State Park. The mission of the Summit County Sheriff's Marine Patrol is to maintain a safe recreational boating environment for Summit County residents and visitors. We will accomplish this goal by being world class in our methods and a leader in our profession.

PROGRAM GOALS & OBJECTIVES

- 1 Educate the public on proper and safe boating guidelines.
- 2 Bring awareness to the dangers of boating under the influence as well as reduce the number of alcohol and drug-related accidents.
- 3 To maintain a safe recreational boating environment for Summit County residents and visitors.

Measure	Objective	Prior Year Result	Current Year Estimate
Safety Inspections conducted	Educate the public on proper and safe boating guidelines	2018 –inspections-393	2019- inspections-425
Warnings Issued	Maintain a safe recreational boating environment	2018- warnings-847	2019- warnings-754

SHERIFF



Fund: General Fund 10003

Departments: Sheriff-Marine Patrol 3007

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	27,498	31,603	32,096	32,096	30,000
Fringe Benefits	25501	5,599	<i>5,75</i> 8	5,938	5,823	8,000
Other	60501	9,160	6,419	7,300	7,182	6,000
DEPARTMENT TOTAL 100	03-3007	<u>42,256</u>	<u>43,780</u>	<u>45,333</u>	<u>45,100</u>	<u>44,000</u>



Program: Court Security

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff's Court and Special Services Bureau has the responsibility of providing security at each entrance of the Common Pleas Court House which consists of the General Division, Probate Division and Domestic Division. Deputies assigned to the security stations are tasked with the responsibility of ensuring no unauthorized or dangerous items are brought into the courthouse. All persons entering the courthouse are required to pass through a magnetometer (metal detector) and all packages, purses, and briefcases are scanned by an x-ray machine.

Additionally, deputies are responsible for providing security within each of the court rooms during hearings, trials, and call days. Deputies guard prisoners brought over from the jail to appear in court as well as take new arrestees into custody as ordered by the judge.

PROGRAM GOALS & OBJECTIVES

- 1 To provide security to the courthouse by screening visitors for unauthorized items and/or suspicious packages.
- 2 To maintain a safe and secure environment for judges, staff, and visitors in courtrooms during hearings, trials, and call days.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of persons screened at security stations	To search for unauthorized or dangerous items being brought into the courthouse	2018 – 569,955 persons screened	2019- 576,516 persons screened
Number of inmates that appeared in Common Pleas Court	Maintain security of inmates transported from jail for court appearance	2018 -10,015 inmates appeared	2019- 11,022 inmates appeared



	2016	2017	2018	2019	2020
	BUDGETED	BUDGETED	BUDGETED	BUDGETED	BUDGETED
Fund: General Fund Organization: Sheriff-Court Security 10003-3012 10003-3012 Sheriff Deputy	7.00	7.00	7.00	7.00	7.00
ORGANIZATION TOTAL 10003-3012	7.00	7.00	7.00	7.00	7.00
*TOTAL SHERIFF	304.95	308.95	306.81	304.81	305.81

SHERIFF



Fund: General Fund 10003

Departments: Sheriff-Court Security 3012

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	430,564	431,786	445,300	446,152	459,200
Overtime	20525	8,160	2,885	11,000	7,729	11,000
Fringe Benefits	25501	182,188	180,650	190,000	189,105	197,000
Supplies	30501	1,810	5,810	9,600	3,315	10,000
Travel	37501	100	0	0	0	100
Other	60501	9,250	8,555	11,900	9,995	12,600
Equipment	70501	12,531	286	5,000	174	5,000
DEPARTMENT TOTAL 100	003-3012	<u>644,603</u>	<u>629,972</u>	<u>672,800</u>	<u>656,470</u>	<u>694,900</u>



Program: Police Rotary

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff's Office contracts with several jurisdictions to provide policing and dispatch services including the City of Green, Coventry Township, Northfield Center Township, Twinsburg Township and the Akron Canton Airport. The Sheriff's Office also contracts to provide security, law enforcement, and investigative services to Dept. of Job and Family Service, Developmentally Disabilities Board, and Adult Protective Services.

The Communications Bureau responds to incoming 911 calls and answers eight additional non-emergency lines as well. In addition to contracted communities, the Communications Bureau provides dispatch services to Springfield Township Police, Metro Parks, and Northfield Center Township Fire Department. The Communication Center provides radio communication and support to the Humane Society, Juvenile Court Probation employees and Children's Services Bureau. The Communications Center serves as the point of contact for several emergency resources including Activation of the Summit County Special Operations Response Teams comprised of firefighters who possess specialized training in the fields of hazardous material response, trench rescue, water rescue, rope rescue, confined space rescue and structural collapse rescue; the Crime Stoppers Program; Activation of the Emergency Alert Radio Notification used to issue Amber alerts and warn citizens of other emergencies; and manage the Reverse Alert Telephone Notification System used to alert citizens to emergencies in specific neighborhoods.

PROGRAM GOALS & OBJECTIVES

- 1 To prevent crime through high visibility and proactive enforcement in order to provide the safest environment possible for residents and the community.
- 2 To utilize all available emergency resources to provide citizens with safe, expedient, and accurate response to incidents.

Measure	Objective	Prior Year Result	Current Year Estimate
Dispatched Calls for Service	Provide quality law enforcement services to contracted districts	2018- 85,784	2019-87,225
Non-Emer. Phone Lines Answered	Provide citizens a means for reporting non-emergency incidents	Approximately 210,000 per year	



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Sheriff's	Policing Rotary					
Organization: S	Sheriff's Policing Rotary					
	10125-3025					
10125-3025	Communication Technician I	2.00	1.00	2.00	.00	.00
	Communication Technician II	9.00	8.00	8.00	9.00	9.00
	Direct Indictment Prog Liaison	1.00	1.00	1.00	1.00	1.00
	Sheriff Deputy	60.00	58.00	59.00	60.00	60.00
	Sheriff Sergeant	7.00	7.00	7.00	7.00	7.00
ORGANIZATION TOTAL 10125-3025		79.00	75.00	77.00	77.00	77.00



Fund: Sheriff's Policing Rotary 10125

Departments: Sheriff's Policing Rotary 3025

	BANNER	2017 ACTUAL	2018 ACTUAL	2019 ADJUSTED	2019 ACTUAL	2020 ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	4,713,287	4,706,466	5,206,200	5,071,770	5,186,900
Overtime	20525	171,613	133,268	88,600	222,979	160,700
Fringe Benefits	25501	2,167,663	1,957,739	2,135,500	2,133,109	2,228,600
Internal Services	30401	3,000	5,147	9,000	8,999	19,000
Supplies	30501	27,486	7,309	65,000	29,894	65,000
Travel	37501	276	0	1,000	0	1,000
Vehicle Fuel/Repair	40501	263,533	284,753	350,000	399,259	350,000
Contract Services	45501	19,302	178,028	174,216	173,759	136,900
Insurance	52501	32,113	40,000	40,000	40,000	40,000
Other	60501	92,143	278,997	113,900	195,136	258,000
Equipment	70501	283,823	94,470	280,460	54,399	102,000
DEPARTMENT TOTAL 1012	25-3025	7,774,240	7,686,177	8,463,876	8,329,304	8,548,100



Program: Training Rotary

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Sheriff's Office Training Bureau is dedicated to providing progressive, innovative, state of the art training and educational information to all personnel of the Summit County Sheriff's Office, other law enforcement and safety forces, as well as additional training that benefits the citizens of Summit County. The Training Bureau offers a variety of basic, intermediate and advanced law enforcement programs which includes but is not limited to 40 hours of mandatory in-service training/firearms qualifications for sworn personnel, advanced training skill classes, precision firearms skills enhancement training, K-9 training, tactical & SWAT training, defensive driving courses, and specialized courses for local, state and federal agencies. Additional instruction is offered to the citizens of Summit County on a vast array of topics for all age groups including a Citizen's Academy, Refuse to Be a Victim classes, First Aid/ CPR, and Teen Driving classes just to name a few.

PROGRAM GOALS & OBJECTIVES

- 1 Ensure sworn personnel receive mandatory updates and qualifications required by OPOTA.
- 2 Develop and expand training programs to benefit the Sheriff's Office, other agencies and the citizens of Summit County.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of hours of training conducted	Provide training and educational information to personnel, other agencies, and citizens	2018 – 30,588 hours	2019-34,213 hours



Fund: Sheriff's Training Rotary 10126

Departments: Sheriff's Training Rotary 3028

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	5,704	17,633	40,000	33,741	40,000
Other	60501	9,000	0	10,000	0	10,000
Equipment	70501	35,228	49,782	35,000	22,470	0
DEPARTMENT TOTAL 1012	26-3028	<u>49,931</u>	<u>67,415</u>	<u>85,000</u>	<u>56,212</u>	<u>50,000</u>



Program: Foreclosure Rotary

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The general powers of the Sheriff as indicated in the Ohio revised Code state the sheriff is responsible for executing all warrants, writs, and other process directed to the sheriff by any proper and lawful authority. The Sheriff's Office processes foreclosure documents that are received from Summit County, other Ohio Clerks of Court and the Summit County Prosecutor's Office that order the Sheriff's Office to advertise and sell properties for mortgage and delinquent tax foreclosures. The court prepares and executes the "Writ of Possession" that orders the eviction process after the foreclosure sale has concluded. Mortgage Sale is when the owner defaults on their loan and the mortgage company/bank begins the foreclosure process. Delinquent Tax Sale is when real estate taxes are delinquent and the prosecutor begins foreclosure action. Prosecutor Sale is an order from the County Prosecutor to the Sheriff to sell a property that has been seized or confiscated which is then sold for restitution.

PROGRAM GOALS & OBJECTIVES

- 1 Improve efficiency in service and processing of summons, warrants, and writs as directed by courts.
- 2 Decrease time frame from court issued orders of sale to sale date.

Measure	Objective	Prior Year Result	Current Year Estimate
Scheduled Sales	Improve efficiency of all Sheriff Sales	2018 – 1,591	2019 – 1,756
Evictions	Process eviction orders efficiently	2018 – 105	2019 - 147



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Sheriff's	Foreclosure Rotary					
Organization: S	Sheriff's Foreclosure Rotary					
	10127-3029					
10127-3029	Civil Clerk II	2.00	2.00	2.00	2.00	2.00
	Sheriff Deputy	3.00	3.00	.00	.00	.00
	Sheriff Lieutenant	.88	.88	.00	.00	.00
ORGANIZATION TOTAL 10127-3029		5.88	5.88	2.00	2.00	2.00



Fund: Sheriff's Foreclosure Rotary 10127

Departments: Sheriff's Foreclosure Rotary 3029

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	334,022	82,212	85,700	84,672	89,200
Overtime	20525	2,128	45	100	0	0
Fringe Benefits	25501	168,833	39,890	47,300	38,558	44,800
Internal Services	30401	0	0	0	0	15,000
Supplies	30501	1,312	1,099	0	0	5,000
Vehicle Fuel/Repair	40501	0	0	0	0	10,000
Contract Services	45501	5,605	15,000	15,000	15,920	16,000
Other	60501	5,944	0	0	0	0
Equipment	70501	11,805	0	0	0	0
DEPARTMENT TOTAL 1012	27-3029	<u>529,649</u>	<u>138,245</u>	<u>148,100</u>	<u>139,150</u>	<u>180,000</u>



Program: Inmate Welfare Fund

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Inmate Services staff ensure the appropriate delivery of services and programs to inmates in the jail as required by the Ohio Department of Rehabilitation and Correction according to Jail Minimum Standards. Inmates are required to have access to television, exercise and equipment, table games, reading materials, and programming. The Commissary Services provides the means for inmates to purchase underclothing, food items, writing materials and personal hygiene items. Funds generated through the purchase of commissary by inmates are used to purchase supplies and equipment in order to provide the inmates with recreation and programming. The staff is responsible for processing all commissary ordered by inmates as well as delivery of commissary orders to inmates on housing units.

PROGRAM GOALS & OBJECTIVES

- 1 To provide required recreation and programming required by Ohio Jail Minimum Standards.
- 2 Provide support to staff in providing services to inmates.

Measure	Objective	Prior Year Result	Current Year Estimate
Recreation and Programming	Provide recreation and programming	2018-1772 Library Books, 4775 Bible Study	2019-2156 Library Books, 4859 Bible Study
Commissary	Amount of commissary delivered to inmates	2018-\$747,304.00	2019-\$659,358.00



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Inmate V	Velfare					
Organization: S	Sheriff-Inmate Welfare					
	10131-3034					
10131-3034	Account Clerk II	2.00	2.00	2.00	2.00	2.00
	Inmate Services Worker I	.00	.00	.00	1.00	1.00
	Inmate Services Worker II	.00	.00	2.00	2.00	2.00
	Sheriff Deputy	.00	1.00	1.00	1.00	1.00
	Support Services Administrator	1.00	.00	.00	.00	.00
ORGANIZATION TOTAL 10131-3034		3.00	3.00	5.00	6.00	6.00



Fund: Inmate Welfare 10131

Departments: Sheriff-Inmate Welfare 3034

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	118,544	221,451	274,100	261,406	272,700
Overtime	20525	102	1,507	100	0	0
Fringe Benefits	25501	47,872	87,029	107,700	100,610	105,700
Supplies	30501	32,127	34,150	60,000	76,805	60,000
DEPARTMENT TOTAL 1013	31-3034	<u>198,645</u>	<u>344,137</u>	441,900	<u>438,821</u>	<u>438,400</u>



Child Support
Enforcement AgencyBuilding Security Process Serving

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Child Support Enforcement Agency contracts with the Sheriff's Office for services to provide for the effective administration of the Child Support Enforcement Program. Two deputies are responsible for maintaining security within the CSEA work areas including the reception area, payment collections window, and staff work areas. Deputies are also responsible for transporting daily cash deposits to the bank.

Three deputies are responsible for maintaining process serving.

PROGRAM GOALS & OBJECTIVES

1	To provide a safe working environment for all staff and visitors.
2	To provide for secure transport of cash deposits to the bank.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of documents served	Ensure services of documents	2018– 4226	2019-4317



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
SHERIFF						
Fund: Sheriff IV Organization: I	/-D Process Serving V-D Security 10124-3024					
10124-3024	Fiscal Officer 3	.02	.05	.01	.01	.01
	Sheriff Deputy	5.00	5.00	5.00	5.00	5.00
	Sheriff Lieutenant	.05	.13	.09	.09	.09
	Sheriff Sergeant	.00	.12	.09	.09	.09
ORGANIZATION	N TOTAL 10124-3024	5.07	5.30	5.19	5.19	5.19



Fund: Sheriff IV-D Process Serving 10124

Departments: IV-D Security 3024

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	310,334	316,941	334,400	331,005	350,700
Overtime	20525	1,487	457	100	1,193	6,100
Fringe Benefits	25501	123,597	121,319	139,700	138,959	152,800
Vehicle Fuel/Repair	40501	0	0	28,000	0	0
Contract Services	45501	0	0	22,700	8,869	23,700
Rentals	<i>54501</i>	0	0	20,500	0	14,200
Other	60501	7,500	500	8,500	3,553	9,000
Equipment	70501	3,055	2,870	12,500	2,806	12,500
DEPARTMENT TOTAL 1012	24-3024	445,973	442,087	<u>566,400</u>	<u>486,384</u>	569,000



Program: Inmate Phone Commission

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

As required according to Ohio Jail Minimum Standards inmates are to be provided access to telephones for making personal and professional contact with persons on the outside. Telephones are located on all housing pods and are accessible during out of cell leisure time. All phone calls are recorded. Recordings are utilized for conducting investigations and aiding in the prosecution of perpetrators. Inmates are charged a per minute rate for all calls. The Sheriff's Office receives eighty-eight percent (88%) of the cost generated from each call made by an inmate. The revenue generated pays for the staffing and supply costs incurred for providing recordings to investigators and prosecutors.

PROGRAM GOALS & OBJECTIVES

- 1 To continue to provide recorded phone calls to investigators in conducting criminal investigations.
- 2 Aid prosecutors in obtaining convictions of offenders committing serious offenses in order to keep them off the streets making our community safer.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of phone calls by inmates	Provide inmates access to telephones as required by standards	2018 – 522,982 calls	2019 – 525,014 calls



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Inmate P Organization: S	Phone Commission Sheriff-Jail 10161-3003					
10161-3003	Inmate Service Worker I Sheriff Deputy	.00 5.00	.00 5.00	.00 5.00	.00 5.00	2.00 5.00
ORGANIZATION	N TOTAL 10161-3003	5.00	5.00	5.00	5.00	7.00



Fund: Inmate Phone Commission 10161

Departments: Sheriff-Jail 3003

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	303,653	315,659	332,300	328,845	401,800
Overtime	20525	5,857	17,463	4,000	4,047	10,000
Fringe Benefits	25501	148,591	136,200	143,800	142,303	189,700
Supplies	30501	0	0	0	0	50,000
Other	60501	7,633	8,978	8,500	5,100	9,000
DEPARTMENT TOTAL 1016	61-3003	<u>465,735</u>	<u>478,300</u>	488,600	<u>480,295</u>	<u>660,500</u>



Program:

Force Task

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Sheriff's Office Investigators work to identify persons who have been victims of mortgage fraud and seek out illicit practices being conducted by predatory lenders. Offenders are arrested and prosecuted for their illegal business practices. Pro-active efforts have also been organized in order to educate the community and citizens about predatory lending and mortgage fraud.

PROGRAM GOALS & OBJECTIVES

1	Arrest and convict predatory lenders.
2	Identify victims of mortgage fraud.
3	Educate public on predatory lending and mortgage fraud.



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	ure Education & Prevention Sheriff Foreclosure Task Force 10168-3014					
10168-3014	Secretary III Sheriff Deputy	1.00 1.00	1.00 .00	1.00 1.00	1.00 .00	1.00 .00
ORGANIZATION	N TOTAL 10168-3014	2.00	1.00	2.00	1.00	1.00



Fund: Foreclosure Education & Prevention 10168

Departments: Sheriff Foreclosure Task Force 3014

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	55,998	95,035	57,000	0	50,400
Fringe Benefits	25501	17,588	36,404	23,700	106	10,300
Supplies	30501	0	0	5,000	0	5,000
Other	60501	1,443	1,600	2,400	0	2,400
DEPARTMENT TOTAL 1016	58-301 <i>4</i>	<u>75,029</u>	<u>133,039</u>	<u>88,100</u>	<u>106</u>	<u>68,100</u>



Program:

Concealed Carry Weapon

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Under Ohio Revised Code, the Sheriff is responsible to distribute and process applications for Ohio residents who wish to obtain a license to carry a concealed weapon. Upon receipt of an application for a concealed handgun license, an application to renew a concealed handgun license, or an application for a concealed handgun license on a temporary emergency basis, the sheriff is responsible to conduct a criminal records check and an incompetency check of the applicant to determine whether the applicant has met the criteria specified in the Revised Code. The deputy completes the criminal records check and the incompetency records check through a fingerprint submission to bureau of criminal identification and investigation. A search of local municipal court records is conducted along with a verification of required training. This process takes approximately two weeks to complete from the time the applications is accepted until the license is issued to the applicant. The applications submitted are very inconsistent from year to year based on new applications submitted and the requirement of license renewal every five years. The deputy is also tasked with ensuring the revocation and/or suspension of licenses issued when notified of pending criminal charges on a licensee.

PROGRAM GOALS & OBJECTIVES

- 1 Ensure applications are processed in a timely manner.
- 2 Safeguard that background checks are accurately processed to prevent improper issuance of license.
- 3 Ensure issued licenses are in compliance with ORC.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of applications processed	Process all applications in a timely manner	2018 – 4,313	2019 – 4,267
Number licenses suspended/revoked	Ensure licensees are compliant w/ guidelines established by ORC	2018- 35	2019 - 33



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Conceale	ed Weapon Administration					
Organization: S	Sheriff-Concealed Weapon Admin					
	20007-3027					
20007-3027	Clerical Supervisor 2	1.00	1.00	1.00	1.00	1.00
	Clerk Typist 2	.00	.00	1.00	.00	.00
	Clerk Typist II	1.00	.00	.00	1.00	.00
	PT Clerk Typist II	.00	1.00	.00	.00	.00
	Sheriff Deputy	.00	1.00	1.00	1.00	1.00
ORGANIZATION	N TOTAL 20007-3027	2.00	3.00	3.00	3.00	2.00



Fund: Concealed Weapon Administration 20007

Departments: Sheriff-Concealed Weapon Admin 3027

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	124,265	147,389	158,300	149,543	131,900
Overtime	20525	0	54	0	89	0
Fringe Benefits	25501	54,520	61,319	65,000	56,423	53,400
Supplies	30501	4,618	7,803	20,000	3,292	0
Other	60501	0	0	0	0	0
Equipment	70501	2,556	0	0	0	0
DEPARTMENT TOTAL 2000	07-3027	185,959	216,566	243,300	209,347	185,300



Program: D.A.R.E.

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Sheriff's Office chooses to use the D.A.R.E. Program as its main drug prevention program. D.A.R.E. is the nation's largest drug prevention program. The primary focus of the 5th Grade program is to develop the capacities needed to enable students to take charge of their lives with particular emphasis on substance use and abuse. Students are taught to understand the many consequences of using alcohol, tobacco, marijuana, methamphetamine and inhalants on their developing brains and bodies, as well as the consequences for engaging in violent behavior. Students learn to develop and use communication and resistance skills to make positive quality life decisions about substance use and abuse and avoidance of violence. In the primary grades (Kindergarten—3rd Grade) the deputies conduct two visits that cover various topics such as the dangers of smoking, Internet safety, gun safety, "Stranger Danger" and Safety City. The Sheriff's Office also presents the D.A.R.E. Middle School Program at the 8th Grade level. At the High School level, the deputies deliver drug awareness on Bath Salts, Heroin, and Methamphetamine. The presence of the deputies in the classrooms imposes a strong positive influence in the lives of the students. In 2018, deputies conducted approximately 218 classes to over 6099 students throughout Summit County.

PROGRAM GOALS & OBJECTIVES

1	To educate students to recognize and resist alcohol and drugs.
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- 2 To inform students of the negative consequences and dangers involved in use of alcohol and drugs.
- 3 To establish a positive relationship between law enforcement officers and students.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of classes taught	Educating students on consequences of alcohol and drug use	2018- 219 classes conducted	2019-242 classes conducted
Number of students	Establish positive relationship between law enforcement and students	2018 – 6,099 student interactions	2019-7,027 student interactions



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Dare Pro Organization: 3 25372-3051	ogram Sheriff-Public Safety Grants 25372-3051 Sheriff Deputy	2.00	2.00	2.00	2.00	2.00
ORGANIZATIO	N TOTAL 25372-3051 FF	2.00 103.95	2.00 100.17	2.00 101.19	2.00 101.19	2.00 98.19



Fund: Dare Program 25372

Departments: Sheriff-Public Safety Grants 3051

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	121,224	123,983	132,000	127,468	107,700
Fringe Benefits	25501	63,227	60,161	67,700	60,084	59,400
Supplies	30501	13,881	8,085	15,000	11,387	15,000
Contract Services	45501	0	0	6,800	0	0
Other	60501	670	1,600	0	0	3,600
DEPARTMENT TOTAL 2537	72-3051	199,003	193,829	221,500	198,938	185,700



Program: 9-1-1 Wireless

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Sheriff's Office Communications Bureau is designated as an answering point for the "Wireless 9-1-1" system. The "Wireless 9-1-1" system provides citizens with emergency calling services for calls originating in the network of wireless service providers. Governed by guidelines specified in the Ohio Revised Code disbursement of funds must solely be used for the purpose of paying costs of designing, upgrading, purchasing, leasing, programming, installing, testing, or maintaining the necessary data, hardware, software required for the public safety answering point. Funds may also be used for personnel costs and training of staff of the public safety answering point.

PROGRAM GOALS & OBJECTIVES

1 To provide citizens with safe, expedient, and accurate response to emergencies.



Fund: 911 Wireless Services 28730

Departments: 911 Wireless Service 3155

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	0	0	30,000	16,190	20,000
Contract Services	45501	36,000	147,497	5,000	0	150,000
DEPARTMENT TOTAL 2873	0-3155	<u>36,000</u>	<u>147,497</u>	<u>35,000</u>	<u>16,190</u>	<u>170,000</u>



Program:

DUI Enforcement and Education

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Fines imposed under Ohio Revised Code Section 4511.19 division (G)(1)(a, b, c, d, e)(iii) are paid to an enforcement and education fund established by the law enforcement agency that is primarily responsible for the arrest of an offender, as determined by the court under which the fine was imposed. The Sheriff's Office can only use these funds to pay for those costs it incurs in the enforcement section 4511.19 or a comparable municipal OVI ordinance and for educating the public about the laws governing the operation of a vehicle while under the influence of alcohol and the dangers surrounding operating a vehicle under the influence of alcohol and the consumption of alcoholic beverages.

PROGRAM GOALS & OBJECTIVES

- 1 To reduce the amount of crashes involving persons under the influence.
- 2 Increase public awareness of the dangers of driving under the influence of alcohol and/or drugs.



Fund: DUI Enforcement & Education 25083

Departments: Sheriff-Public Safety Grants 3051

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	0	0	15,000	0	40,000
Other	60501	0	0	25,000	0	20,000
DEPARTMENT TOTAL 2508	33-3051	<u>o</u>	<u>o</u>	40,000	<u>o</u>	60,000



Program:

Juvenile Diversion South

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Juvenile Diversion Program is a partnership between the Sheriff's Office, the Summit County Juvenile Court System, and local communities to help reduce juvenile crime. The South program serves Coventry and the City of Green. The program is for first time, non-violent offenders and utilizes community service; making juveniles accountable for their offenses. A written contract is required between the offender, parent/guardian, and the Sheriff's Office. The contract states the community service hours to be worked, restitution (if applicable), random curfew checks, letters of apology, or other special sanctions. The program is an alternative to adjudication in the Juvenile Court System; however, if the offender breaks any terms to the contract, the matter is referred to Juvenile Court.

PROGRAM GOALS & OBJECTIVES

- 1 To work with first time non-violent juvenile offenders to keep them out of the Juvenile Court System.
- To hold juvenile offenders accountable for their actions while imposing sanctions that reinforce them to make a positive impact on the community they live-in.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of juveniles accepted in program compared with number that failed program	To reduce the number of cases heard by Juvenile Court to allow the court more time to deal with serious offenders	2018- 62 accepted 0 failed	2019- 42 accepted 0 failed
Community Service Hours	To make juveniles accountable for their actions	932 hours completed	698 hours completed



Fund: Juvenile Diversion Prog 25511

Departments: Sheriff-Public Safety Grants 3051

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	9,952	19,266	27,000	23,980	33,399
Fringe Benefits	25501	2,300	2,977	10,600	3,705	13,100
Supplies	30501	386	0	1,000	0	5,000
Equipment	70501	3,000	0	0	0	0
DEPARTMENT TOTAL 2551	1-3051	<u>15,637</u>	22,242	38,600	27,684	<u>51,499</u>



Program:

Juvenile Diversion-North

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

The Juvenile Diversion Program is a partnership between the Sheriff's Office, the Summit County Juvenile Court System, and local communities to help reduce juvenile crime. The North program serves Northfield Center Township and Twinsburg Township. The program is for first time, non-violent offenders and utilizes community service; making juveniles accountable for their offenses. A written contract is required between the offender, parent/guardian, and the Sheriff's Office. The contract states the community service hours to be worked, restitution (if applicable), random curfew checks, letters of apology, or other special sanctions. The program is an alternative to adjudication in the Juvenile Court System; however, if the offender breaks any terms to the contract, the matter is referred to Juvenile Court.

PROGRAM GOALS & OBJECTIVES

- 1 To work with first time non-violent juvenile offenders to keep them out of the Juvenile Court System.
- To hold juvenile offenders accountable for their actions while imposing sanctions that reinforce them to make a positive impact on the community they live-in.

Measure	Objective	Prior Year Result	Current Year Estimate
Number of juveniles accepted in program compared with number that failed program	To reduce the number of cases heard by Juvenile Court to allow the court more time to deal with serious offenders	2018- 8 accepted 0 failed	2019- 6 accepted 0 failed
Community Service Hours	To make juveniles accountable for their actions	98 hours completed	72 hours completed



Fund: Juv. Diversion-Prog North (Sheriff) 25531

Departments: Sheriff-Public Safety Grants 3051

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	2,146	4,765	27,000	3,300	32,982
Fringe Benefits	25501	705	736	10,000	510	12,300
Supplies	30501	1,110	0	1,000	0	500
DEPARTMENT TOTAL 2553	31-3051	3,961	5,501	38,000	3,809	45,782





Fund: SH CPT SB281 Training Fund OPTOC 25709

Departments: Sheriff-Public Safety Grants 3051

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	0	0	40,000	6,442	60,000
Travel	37501	0	0	10,000	8,829	10,000
Other	60501	0	0	50,000	0	50,000
Equipment	70501	33,158	5,511	0	10,554	0
DEPARTMENT TOTAL 2570	9-3051	<u>33,158</u>	<u>5,511</u>	100,000	<u>25,824</u>	<u>120,000</u>



Fund: Summit County Sheriff ESAC 20009

Departments: Sheriff Drug Unit ESAC 3022

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	0	0	10,000	425	20,000
Travel	37501	0	0	5,000	0	5,000
Vehicle Fuel/Repair	40501	0	0	30,000	3,095	30,000
Contract Services	<i>45501</i>	0	0	80,000	0	156,400
Other	60501	0	0	9,500	0	0
Grants to Sub-Grantees	67501	0	0	45,500	44,813	0
Equipment	70501	0	0	20,000	3,886	20,000
DEPARTMENT TOTAL 20009	-3022	<u>o</u>	<u>o</u>	200,000	<u>52,220</u>	<u>231,400</u>



Fund: Summit County Sheriff ESAC 20009

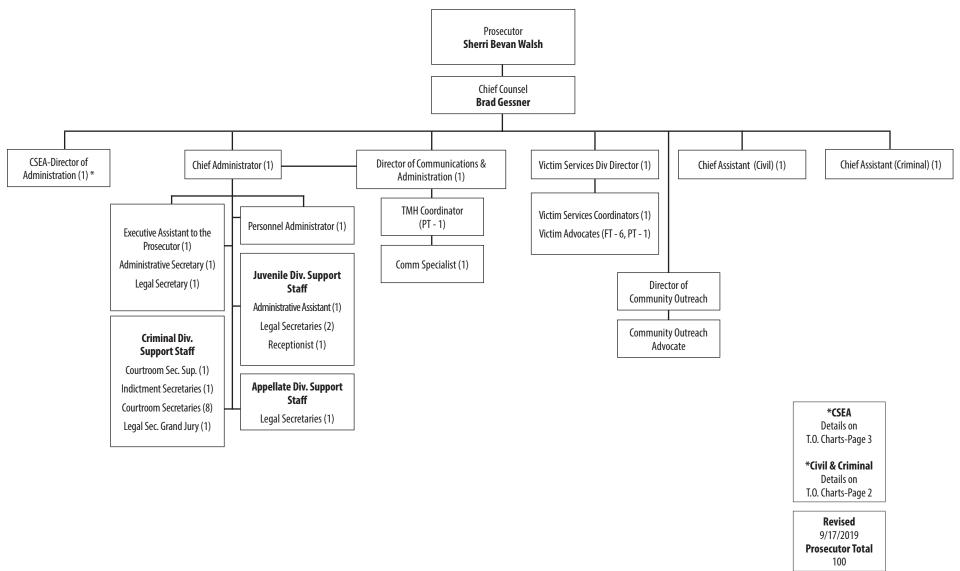
Departments: Sheriff ESAC 3023

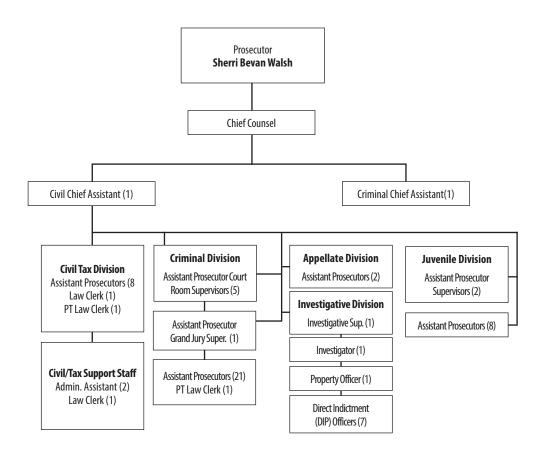
DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	0	0	50,000	0	50,000
Other	60501	0	0	0	0	10,000
Equipment	70501	0	0	100,000	0	100,000
DEPARTMENT TOTAL 2000	09-3023	<u>o</u>	<u>o</u>	<u>150,000</u>	<u>o</u>	<u>160,000</u>



PROSECUTOR









Program: Criminal Division

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The mandatory function of the Criminal Division is to prosecute all felony cases in the county from arrest or indictment, through plea and sentencing, and appeals through all courts. The office advises police agencies about changes in the law, effective dates, and repercussions. Additionally, we review files for grand jury when no arrest has been made to determine if the case should proceed to grand jury or other actions should occur. We also review all police shootings for the use of deadly force.

PROGRAM GOALS & OBJECTIVES

1	Continue achieving a high conviction rate of 95% or greater.
2	Focus on most serious offenses; homicides, sexual assaults, etc. to continue to obtain effective results. Continue to prosecute heroin/fentanyl dealers in order to try to get these drugs off the street. Continue to collaborate with community partners in seeking end to the heroin/fentanyl epidemic and find ways to eliminate deaths from these drugs. Manage increased caseload from opiate epidemic effectively with limited resources.
3	Continue to seek and recognize alternatives and the need to reform parts of our system in manners that will best serve justice in our community.

Measure	Objective	Prior Year Result	Current Year Estimate
Caseload, number of cases disposed	Keep community safe and hold offenders accountable by maintaining or increasing conviction rate and use alternative means to deter, charge or convict when appropriate.	4,339	4,425
Homicide cases disposed by defendants	Keep community safe and hold offenders accountable by maintaining or increasing conviction rate and use alternative means to deter, charge or convict when appropriate.	44	48
Life sentences for child rapists	Keep community safe and hold offenders accountable by maintaining or increasing conviction rate	9	9



Program: Civil Division

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The Civil Division provides ongoing legal counsel and representation in state and federal courts as well as in administrative settings to a multitude of client agencies, commissions and boards as well as county council and all common pleas judges across a wide variety of practice areas.

The division continues to provide high quality legal services to all county officials, departments and employees. We continue to maintain a high success rate in litigation, thereby saving substantial taxpayer dollars. The oral and written legal opinions give guidance and direction to the many officers, departments, and agencies who request them. We have negotiated for three of our Assistant Prosecuting Attorneys to serve as "In-House" counsel for the County Engineer, Public Health and the Fiscal Office. These three arrangements assist us with our limited financial resources and save the county money in utilizing their expertise as a "shared" resource. In an age of advancements in social media and technology, many times we advise our clients instantaneously by electronic means.

We are collaborating with our clients to develop best practices in an effort to minimize future litigation.

PROGRAM GOALS & OBJECTIVES

,	1	Continue to build on litigation success with dispositive Motion Practice.
2	2	Continue to improve turnaround time for prosecutor opinions.
,	3	To best serve the community and the office holders we represent.

Measure	Objective	Prior Year Result	Current Year Estimate
Requests for Legal Opinion	Provide legal advice, guidance, and education to our clients	47	55
Contracts Reviews Approvals	Provide legal advice, guidance, and education to our clients	254	335



Program: Juvenile Division
Child Protection Unit

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The Child Protection Unit (CPU) is comprised of six attorneys who handle all Juvenile Court involved proceedings on behalf of Summit County Children Services. The CPU Prosecutors are in trial daily and handle complaints of child abuse, neglect and dependency, motions regarding visitation and custody as well as emergency hearings to address crisis events and safety risks affecting children. This Division strives to stay constantly informed and educated regarding the most recent child welfare related case decisions from the Ninth District Court of Appeals and trends nationally. As cases have become more complex and the procedural and evidentiary challenges grow, we are finding that we spend a great deal of the workday in the courtroom. The CPU strives to make the most efficient use of office time and the Prosecutors are in a constant state of trial-mode and fast-paced trial preparation. Since 2015, the Juvenile Court started assigning SCCS involved cases to Magistrates who traditionally only presided over Delinquency matters alone. Now all ten Juvenile Magistrates, as well as the Judge, handle SCCS involved cases. The increase in the number of Court personnel hearing SCCS involved cases leaves prosecutors more prone to scheduling difficulties such as hearings that run long and result in other courtrooms, parties and counsel waiting for a prosecutor to be released from their prior hearing. Coverage issues also arise when emergency hearings are set the day after a complaint is filed and prosecutors are already scheduled in other Courtrooms.

The high quality of CPU legal representation is partly attributable to the use of iPads and applications to create an expansive legal library for quick access during trials as well as a billing sheets application for continual documentation of case-specific, timed entries for federal IV-E fund reimbursement. Current challenges include linking with a printer on the courtroom floors, expediting the length of hearings without compromising content and expanding use of internet applications.

PROGRAM GOALS & OBJECTIVES

- 1 Provide opportunities for the CPU Prosecutors to participate in child-welfare related training, programming and panel discussions with other professionals
- Maintain staff of CPU with attorneys with growing trial experience and dedication to the role of representation of a child welfare agency. Reduce the amount of turnover to a minimum and keep at least half of the staff with long-term dedication to child-welfare.



Program: Child Protection Unit

Summit County Prosecutor

Measure	Objective	Prior Year Result	Current Year Estimate
Dependency, Neglect Abuse cases incoming	Provide quality representation to SCCS during all phases of child custody and protective supervision proceedings	1,423 new cases	Currently at 814 (08/28/19) Year-end estimate: 1,221
Attorneys with more than 2 years' of experience in child welfare	Increase the overall strength of the CPU Prosecutors through years of experience in litigation and consistency in child-welfare practice	2 out of 6	2 out of 6
Balance Court room and docket assignments	Increase the staff of attorneys to better manage the increase in Court staff and hearings scheduled	Prosecutor to Courtroom Assignments 6:13	Prosecutor to Courtroom Assignments (as of 08/28/19) 6:13



Program: Victim Services

Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The purpose of the program is to provide mandated services to victims of crime. Accompany victims to court and advocate on their behalf. Inform victims of their rights and provide information and assistance in completing Ohio Crime Victims' Compensation documents. Refer victims to other community services and organizations. Our mission is to prevent secondary victimization by the Criminal Justice System. The Victim Services Division is comprised of advocates who work in both Juvenile and Common Pleas Courts as well as in Grand Jury. These positions are funded by grants which are applied for annually. Challenges facing the program include sustaining grant funding. We have continued to pursue grant funding and are currently awaiting award announcements for 2020. We strive to maintain our high level of service to crime victims.

PROGRAM GOALS & OBJECTIVES

1	To ensure all victims are fully informed of their rights and kept informed of every proceeding regarding their case as well as provide court
•	accompaniment.

- Provide written and phone notification to victims regarding case actions.
- To be in full compliance with the Constitutional provisions required by Marsy's Law.

Measure	Objective	Prior Year Result	Current Year Estimate
Maintain number of victims receiving services	Provide a centralized in-house victim services unit.	100%	100%
Maintain number of victims receiving services	Provide regular updates and information as well as court accompaniment to victims of felony and juvenile crimes.	100%	100%
Maintain number of victims receiving services	Provide notifications to victims of crime in compliance with Marsy's Law.	100%	100%



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
PROSECUTOR						
Fund: General	Fund					
Organization: F	Prosecutor-General Office					
	10003-2603					
10003-2603	Administrative Assistant	2.15	1.65	1.00	2.25	2.17
	Administrative Secretary	2.00	2.80	2.80	2.00	3.00
	Administrative Specialist	.00	.00	.45	.07	.00
	Administrative Support	1.50	1.51	.70	.71	.00
	Assistant County Prosecutor 1	21.27	20.47	13.96	16.74	16.05
	Assistant County Prosecutor 2	11.33	11.53	17.84	16.03	18.51
	Assistant County Prosecutor 3	4.05	4.05	4.05	4.05	4.73
	Chief Ast Prosecuting Attorney	2.00	2.00	2.00	2.00	1.15
	Chief Counsel	.70	.70	.70	.70	.70
	Chief Investigator	.40	.21	.23	.23	.00
	Clerical Supervisor 2	.00	.00	.00	.00	1.00
	Clerk 3	.80	.00	.00	.00	.00
	County Prosecutor	1.00	1.00	1.00	1.00	1.00
	Director of Administration	.80	.80	.72	.77	.70
	Director of Victim Services	.00	.00	.00	.00	.70
	Executive Assistant 1	.25	.25	.24	.24	.24
	Grand Jury Coordinator	1.00	1.00	1.00	.00	.00
	Investigator 2	2.00	1.80	1.80	1.80	1.80



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10003-2603	Law Clerk	.00	.00	1.00	.00	.00
	Legal Secretary 1	4.50	5.50	5.50	4.80	5.00
	Legal Secretary 2	4.00	1.00	1.00	1.50	1.50
	Legal Secretary 3	3.00	6.00	5.93	6.00	4.00
	Personnel Administrator	.80	.80	.80	.80	.70
	Secretary 1	1.00	.00	.00	.00	.00
	Senior Administrator-EXE	.00	.00	.78	.78	.68
	Victim Advocate	.00	.00	.00	.05	.00
ORGANIZATION	TOTAL 10003-2603	64.55	63.07	63.50	62.51	63.63
*TOTAL PROSE	CUTOR	64.55	63.07	63.50	62.51	63.63

PROSECUTOR



Fund: General Fund 10003

Departments: Prosecutor-General Office 2603

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	130,661	137,194	144,100	144,053	144,100
Salaries-Employees	20501	3,631,250	3,688,911	3,721,400	3,712,769	3,935,700
Overtime	20525	12,452	0	0	7,078	0
Fringe Benefits	25501	1,377,441	1,339,332	1,310,519	1,310,519	1,392,300
Internal Services	30401	117,000	113,859	116,381	110,691	117,000
Supplies	30501	48,043	51,266	65,000	41,307	50,000
Travel	37501	142	230	0	0	300
Vehicle Fuel/Repair	40501	12,549	14,871	10,500	8,553	15,000
Contract Services	45501	95,811	151,281	93,600	91,150	102,600
Other	60501	239,014	232,563	240,400	164,044	168,400
Local Grant Match	65107	110,100	151,686	138,900	135,745	161,900
DEPARTMENT TOTAL 100	003-2603	<u>5,774,462</u>	<u>5,881,193</u>	<u>5,840,800</u>	<u>5,725,910</u>	6,087,300



Prosecutor - General Administration Fund: General Fund 10003 Department: Prosecutor 2603

TOTAL CONTRACT SERVICES COSTS:

\$102,632.00

Prosecutor-General Office Department		10003 Fund		_	2603 Org	
Vendor	Item/Age	Type of Contract/Term		Cost		Other Information
Time Warner	Cable service	Annual	\$	400		
Graphic Enterprises	(7) Copiers (6) Printers	Maintenance/Supplies	\$	30,000		
DeLage	(7) Copiers	Annual Lease	\$	14,940		
Westlaw Research	Online Legal Research	Annual	\$	34,000		
LEADS	Ohio Dept. Public Safety	Annual	\$	3,120		
Fed Ex	Express Mail	Annual	\$	1,500		
Jeter	Criminal Case Files	Annual	\$	7,000		
MIS	Antivirus Software-VIPER	Annual	\$	2,500		
AppRiver	SPAM Filter	Bi-Annual	\$	2,022		
Matrix	Case Management	Annual	\$			
Adobe	Suite for Media Dept	Annual	\$	600		
Miscellaneous			\$	6,550		
			-			



Prosecutor - General Administration Fund: General Fund 10003 Department: Prosecutor 2603

TOTAL GRANT MATCHES

\$161,917.63

FUND & ORG	GRANT VOCA (Adult & Juvenile combined) VOCA (Adult & Juvenile combined)	GRANT PERIOD 01/01/19-09/30/19 10/01/19-12/31/19	MATCH REQUIREMENT \$ 105,264 \$ 35,088	Information
	VAWA	01/01/19-12/31/19	\$ 21,566	



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
PROSECUTOR						
	Phone Commission Prosecutor-General Office 10161-2603					
10161-2603	Direct Indictment Officer 2 Investigator 2	.00 1.00	.00 1.00	.00 1.00	.00 .96	1.00 .00
ORGANIZATION	N TOTAL 10161-2603	1.00	1.00	1.00	.96	1.00

PROSECUTOR



Fund: Inmate Phone Commission 10161

Departments: Prosecutor-General Office 2603

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	50,151	51,767	56,600	56,542	57,000
Fringe Benefits	25501	25,420	24,631	25,600	10,474	10,000
Supplies	30501	53	0	2,000	0	2,000
DEPARTMENT TOTAL 1016	61-2603	<u>75,624</u>	<u>76,399</u>	84,200	<u>67,016</u>	<u>69,000</u>



Program: Tax Division Summit County Prosecutor

PROGRAM DESCRIPTION & CHALLENGES

The Tax Division pursues, through court action, the collection of delinquent real estate taxes, personal property taxes, hotel/motel taxes, and mobile home taxes owed in Summit County. Current challenges include increased monitoring and providing assistance to other agencies with the flow of delinquent tax proceeds, significant increases in Board of Tax Appeals cases, and continuing increases in Chapter 13 bankruptcy filings due to changes in the economy.

The Prosecutor's Office is continuing to develop the Summit County Land Bank, working with other County Agencies to increase land value in Summit County.

PROGRAM GOALS & OBJECTIVES

- 1 Maintain or increase as needed current rate of delinquent tax collections.
- 2 Implementation of HB 294 (Non-judicial remedies for abandoned land).

Measure	Objective	Prior Year Result	Current Year Estimate
Tax Lien Foreclosures	Provide sound representation to the Summit County Fiscal Office	825	1380
County and Municipal Land revitalizations	Stabilize property values, reduce blight, return property to productive use	512	400



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: DTAC –	Prosecutor					
Organization:	Prosecutor-DTAC					
	20572-2616					
20572-2616	Administrative Assistant	1.35	2.35	2.00	1.20	1.83
	Administrative Secretary	.00	.20	.20	.00	.00
	Administrative Specialist	.00	.00	.55	1.00	1.00
	Administrative Support	.20	.20	.00	.00	.00
	Assistant County Prosecutor	.00	.00	.00	1.00	.00
	Assistant County Prosecutor 1	.20	2.00	3.00	2.00	2.95
	Assistant County Prosecutor 2	2.72	1.98	1.98	2.23	2.20
	Assistant County Prosecutor 3	1.95	1.95	1.95	1.95	2.27
	Assistant Prosecutor	.00	.00	.00	.00	.20
	Chief Ast Prosecuting Attorney	1.00	1.00	1.00	1.00	.85
	Chief Counsel	.30	.30	.30	.30	.30
	Chief Investigator	.00	.20	.20	.23	.00
	Clerk 3	.20	.00	.00	.00	.00
	Director of Administration	.20	.20	.24	.19	.30
	Executive Assistant 1	.75	.75	.75	.75	.76
	Investigator 2	.00	.20	.20	.20	.20
	Law Clerk	.00	.00	.00	1.00	2.00
	Legal Secretary 1	.50	.50	.50	.20	.00
	Legal Secretary 2	.00	.00	.00	.50	.50



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
20572-2616	Legal Secretary 3	2.00	1.00	1.00	.00	.00
	Personnel Administrator 1	.20	.20	.20	.20	.30
	Senior Administrator-EXE	.00	.00	.20	.20	.30
ORGANIZATION	N TOTAL 20572-2616	11.57	13.02	14.27	14.14	15.96
*TOTAL PROSE	CUTOR	12.57	14.02	15.27	15.11	16.95

PROSECUTOR



Fund: DTAC – Prosecutor 20572

Departments: Prosecutor-DTAC 2616

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	847,247	891,898	960,200	956,108	1,049,300
Overtime	20525	318	0	0	3,352	0
Fringe Benefits	25501	308,014	305,358	334,134	332,502	387,900
Internal Services	30401	4,506	4,945	8,366	5,904	8,400
Supplies	30501	3,667	2,286	4,573	905	2,000
Travel	37501	783	1,738	7,591	7,071	2,000
Contract Services	45501	35,705	18,530	76,917	17,245	27,400
Rentals	54501	0	8,662	53,759	17,443	5,700
Advertising/Printing	58501	0	0	1,531	0	0
Other	60501	32,371	24,057	22,000	21,468	22,000
Equipment	70501	0	0	3,615	0	0
DEPARTMENT TOTAL 2057	72-2616	<u>1,232,612</u>	<u>1,257,475</u>	<u>1,472,686</u>	<u>1,361,998</u>	<u>1,504,700</u>

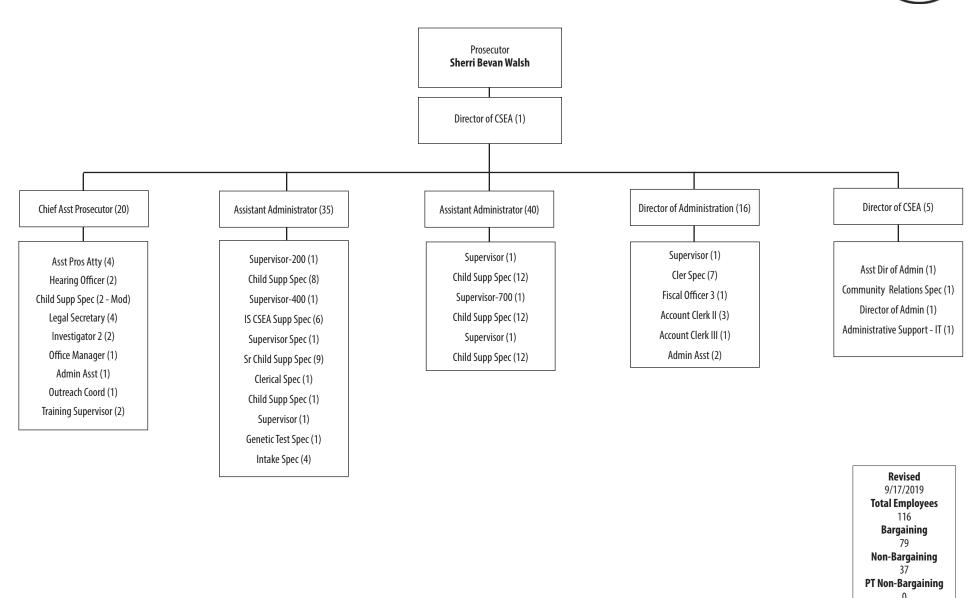
PROSECUTOR



Fund: Summit County Prosecutor ESAC 20003

Departments: Prosecutor ESAC 2607

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Maintenance	60164	0	0	0	0	60,000
Other	60501	0	0	60,000	0	0
DEPARTMENT TOTAL 2000	03-2607	<u>o</u>	<u>o</u>	60,000	<u>o</u>	60,000





Program: Child Support

Prosecutor's Office

PROGRAM DESCRIPTION & CHALLENGES

The Child Support Enforcement Agency (CSEA) is comprised of 116 employees and is the largest division of the Prosecutor's Office (54%). CSEA is responsible for the establishment of paternity and support orders for all children born out-of-wedlock or of a marriage resulting in separation, divorce or dissolution. CSEA establishes support orders administratively and judicially, including orders for medical insurance or cash medical orders if health insurance is not available for children in applicable cases. CSEA is also responsible for the enforcement, collection and distribution of child, medical and spousal support associated with nearly 46,000 cases.

CSEA continues to work diligently with state and local partners to develop revenue generating ideas through IV-D contracts, memorandums of understanding, and statewide legislation. Due to funding reductions and revenue shortage since 2011, CSEA is seeking a contribution of shared funds from Job and Family Services (533 funding) or the county general fund. The receipt of these shared funds will allow CSEA to receive additional federal funding to offset operating costs because for every local dollar, CSEA receives an additional \$2 in federal funding. CSEA reduced staff by 3 positions in our 2019 budget, including 2 full-time and 1 part-time positions.

The State Match Allocation rule for the child support program was changed on 7/1/2018 with great effort from a workgroup of CSEA directors statewide. This rule change results in an increase in State Match Allocation for Summit County of approximately \$80,000, which will be realized over approximately four years due to a hold harmless clause incorporated in the rule. For SFY2020, our State Match Allocation increased by \$28,026. While this is a slight revenue increase, it will not cover our 2020 revenue shortfall.

There is a statewide (and nationwide) trend of decreasing child support caseloads and collections. Federal Performance Incentive Funding is earned by the state of Ohio based on the amount of child support collected. As a result, the amount of federal performance incentive funds received by the state is projected to be reduced. This could result in a loss of incentive funding for Summit County if the overall allocation is reduced even if our performance continues to remain top notch or increases.

PROGRAM GOALS & OBJECTIVES

- 1 Increase current support collections to exceed 75% within 3 years (statewide Project I-70).
- 2 Increase collections on past due support to 70% within 3 years.



Program: Child Support

Prosecutor's Office

Measure	Objective	Prior Year Result	Current Year Estimate
Percentage of children born out of wedlock with paternity established	To establish paternity for all children born out-of-wedlock in Summit County	99.17%	98.5%
Percentage of cases with support orders established	To establish child and medical support orders for all children in Summit County who are born out-of-wedlock or are involved in parent separation, divorce, dissolution, or custody change cases	94.43%	94%
Percentage of current support collected	To collect current child support for minor children either under age 18 or who have not yet graduated high school	73.10%	73.3%
Percentage of arrears collection	To collect past due child support for children who are no longer under age 18 or have graduated high school, but for whom support was not paid as ordered	66.43%	64.3%



Child Support Enforcement Agency Fund: Child Support Enforcement 28431 Department: Child Support Enforcement 7503

2020 CSEA REVENUE-EXPENDITURE PROJECTION

	PROJECTED BUDGET EXPENDITURES	Budget with IVD Contracts at 100%
	\$8,320,107.00 (excluding IV-D contracts)	100% of IV-I
-	\$10,000.00 Non-reimbursable Expenditures	66% of IV-D
	\$8,310,107.00	34% of IV-D
-	\$124,651.61 RMS @ 1.5% average	
	\$8,185,455.40	
-	\$1,550,000.00 IV-D Administrative Fees (Prgoram Income)	
	\$6,635,455.40	
	\$300.00 Non IV-D Administrative Fees from Income Withholding (Program In	come)
	\$6,635,155.40	
-	\$1,130,000.00 Performance Incentives (Unallowed as local match)	
	\$5,505,155.40 NET REIMBURSABLE EXPENDITURES	
-	\$3,633,402.56 Federal Financial Participation (66% of net reimbursable expenditur	es)
	\$1,871,752.83	
•	\$950,000.00 State Match Allocation SFY20	
	\$921,752.83	
-	\$150,000.00 Non IV-D Administrative Fees	
	\$771,752.83	
•	\$200,000.00 Medical Collections	
	\$571,752.83	
•	\$13,000.00 Non-Reimbursable Receipts/Recoupments	
	\$558,752.83	

\$8,320,107.00	(excluding IV-D contracts)
\$10,000.00	Non-reimbursable Expenditures
\$8,310,107.00	'
\$124,651.61	RMS @ 1.5% average
\$8,185,455.40	•
\$1,550,000.00	IV-D Administrative Fees (Prgoram Income)
\$6,635,455.40	•
\$300.00	Non IV-D Administrative Fees from Income Withholding (Program Income)
\$6,635,155.40	
\$1,130,000.00	Performance Incentives (Unallowed as local match)
\$5,505,155.40	NET REIMBURSABLE EXPENDITURES
\$3,633,402.56	Federal Financial Participation (66% of net reimbursable expenditures)
\$1,871,752.83	
\$950,000.00	State Match Allocation SFY20
\$921,752.83	
\$150,000.00	Non IV-D Administrative Fees
\$771,752.83	
\$200,000.00	Medical Collections
\$571,752.83	
\$13,000.00	Non-Reimbursable Receipts/Recoupments
\$558,752.83	

REVENUES				
\$3,633,402.56	FFP			
\$2,080,000.00	State Match/Incentives			
\$1,913,300.00	CSEA Program Income/Fees/Reimbursements			
\$110,000.00	Projected Carryover Balance on 12.31.19			
\$25,000.00	Intergovernmental Transfer-Prosecutor			
\$560,000.00	Local Share			
\$8,321,702.56	Subtotal			
\$942,293.00	IV-D Contract Pass Thru at 66%			
\$9,263,995.56	Total Projected Revenue			

SUMMARY			
Revenue	\$9,263,995.56		
Expenditures	\$8,320,107.00		
IV-D Pass Thru	\$942,293.00		
Projected Balance	\$1,595.56	12/31/2020	

100% of IV-D contracts 66% of IV-D contracts 34% of IV-D contracts

\$9,747,824 \$1,427,717 \$942,293

\$485,424



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
PROSECUTOR	CHILD SUPPORT					
Fund: Child Su	pport Enforcement Agency					
Organization: (Child Support Enforcement Agency					
	28431-7503					
28431-7503	Account Clerk II	2.00	3.00	2.00	3.00	3.00
	Account Clerk III	1.00	1.00	1.00	1.00	1.00
	Administrative Assistant	.00	1.00	2.00	2.00	1.00
	Administrative Hearing Officer	2.00	1.00	1.00	1.00	2.00
	Administrative Secretary	1.00	1.00	1.00	.00	.00
	Administrative Support	1.00	1.00	1.00	1.00	1.00
	Assistant Administrator-EXE	.00	.00	.00	.00	2.00
	Assistant County Prosecutor 1	4.00	2.00	3.00	4.00	4.00
	Assistant County Prosecutor 2	1.00	2.00	1.00	.00	1.00
	Assistant County Prosecutor 3	1.00	1.00	1.00	1.00	1.00
	Assistant Payroll Supervisor	.00	.00	.00	1.00	1.00
	Asst Director of Administratn	.00	.00	.00	1.00	1.00
	Chief Fiscal Officer	.00	1.00	1.00	.00	.00
	Chief Hearing Officer	.00	1.00	1.00	1.00	.00
	Child Support Specialist	64.00	61.00	64.00	53.00	53.00
	Child Support Supervisor	9.00	9.00	9.00	9.00	10.00
	Clerical Specialist	9.00	12.00	8.00	8.00	8.00
	Clerical Specialist (Kamv)	.00	.00	1.00	.00	.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
28431-7503	Community Relations Specialist	1.00	1.00	1.00	1.00	1.00
	Compliance Officer	1.00	1.00	.00	.00	.00
	Compliance Supervisor DHS	.00	.00	1.00	1.00	.00
	Computer Programmer Analyst 1	.00	1.00	1.00	.00	.00
	Computer Sys/Soft Analyst 1	2.00	.00	.00	.00	.00
	Director of Administration	2.00	2.00	1.00	1.00	1.00
	Director of CSEA	1.00	1.00	1.00	1.00	1.00
	Fiscal Officer 3	2.00	1.00	1.00	1.00	1.00
	Genetic Testing Specialist	1.00	1.00	1.00	1.00	1.00
	Help Desk/Data Coordinator	1.00	1.00	1.00	1.00	.00
	Intake Specialist	3.00	3.00	3.00	4.00	4.00
	Investigator 2	2.00	2.00	2.00	2.00	2.00
	Law Clerk	.00	1.00	.00	.00	.00
	Legal Secretary 1	1.00	2.00	.00	.00	.00
	Legal Secretary 2	2.00	1.00	3.00	3.00	3.00
	Legal Secretary 3	1.00	1.00	1.00	1.00	1.00
	Office Manager	1.00	1.00	1.00	1.00	1.00
	Outreach Coordinator-CSEA	1.00	1.00	1.00	1.00	1.00
	Senior Child Suppt Specialist	.00	.00	.00	9.00	9.00
	Social Program Administrtr DHS	1.00	1.00	2.00	2.00	1.00
	Telephone Information Clerk	1.00	.00	.00	.00	.00
ORGANIZATION	N TOTAL 28431-7503	119.00	119.00	118.00	116.00	116.00
*TOTAL PROSE	CUTOR CHILD SUPPORT	119.00	119.00	118.00	116.00	116.00

PROSECUTOR



Fund: Child Support Enforcement Agency 28431

Departments: Child Support Enforcement Agency 7503

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	4,690,375	4,748,241	4,936,100	4,862,401	5,076,700
Fringe Benefits	25501	2,270,902	2,262,596	2,406,000	2,247,725	2,469,000
Internal Services	30401	103,829	105,196	110,000	109,025	110,000
Supplies	30501	36,841	34,678	70,000	30,864	60,000
Travel	37501	14,359	19,328	20,000	19,716	20,000
Vehicle Fuel/Repair	40501	0	0	1,000	0	5,000
Contract Services	45501	933,010	875,172	1,093,300	804,318	1,011,700
Other	60501	450,075	508,697	515,000	456,829	500,000
Equipment	70501	0	0	10,000	0	10,000
DEPARTMENT TOTAL 2843	31-7503	<u>8,499,391</u>	<u>8,553,907</u>	<u>9,161,400</u>	<u>8,530,877</u>	9,262,400



Child Support Enforcement Agency Fund: Child Support Enforcement 28431 Department: Child Support Enforcement 7503

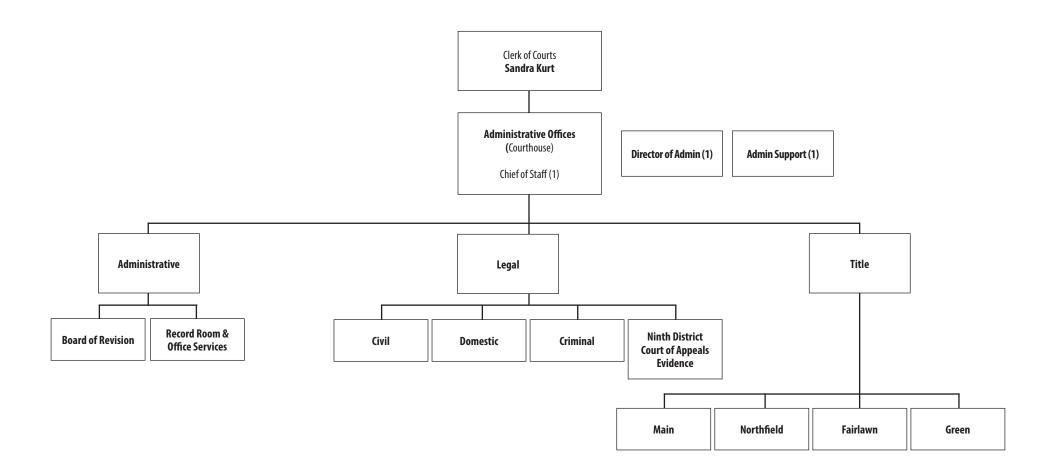
TOTAL CONTRACT SERVICES COSTS: \$1,011,693.00

Child Support Enforcement Agency		28431	7503				
Department		Fund	Org				
Vendor	Item/Age	Type of Contract/Term		Cost	Other Information		
Akron Bar Assoc	Notary Services	Annual	\$	1,500			
USPS	Qualified BR & PO Box	Annual	\$	6,000			
Graphic Enterprises	Printer Maintenance/Supplie	s Annual	\$	16,000			
DeLage Landen	(6) Copy Machines	Annual Lease	\$	11,200			
OCDA	Membership Dues	Annual	\$	10,000			
OCDA/Appriss	Justice Exchange Software	Annual	\$	3,200			
OCDA/CLEAR	Client Location Services	Annual	\$	1,000			
ODJFS	Network Support	Annual	\$	1,500			
Summit County	People Admin	Annual	\$	4,000			
Miscellaneous			\$	15,000			
Fiscal Office	IV-D Provider Contract	Annual - Payments	\$	105,600	7/1/19 - 6/30/20		
Clerk of Courts	IV-D Provider Contract	Annual - Filings	\$	72,600	1/1/20 - 12/31/20		
Domestic Court	IV-D Provider Contract	Annual - Magistrate	\$	327,833	1/1/20 - 12/31/20		
Sheriff's Office	IV-D Provider Contract	Annual - Extradition	\$	49,500	10/1/19 - 9/30/20		
Sheriff's Office	IV-D Provider Contract	Annual - SOP	\$	386,760	1/1/20 - 12/31/20		

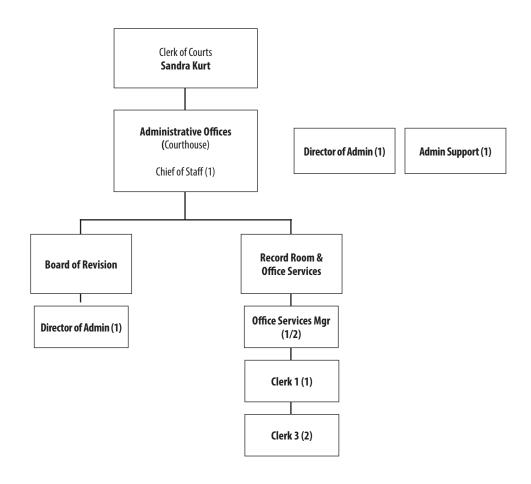


CLERK OF COURTS

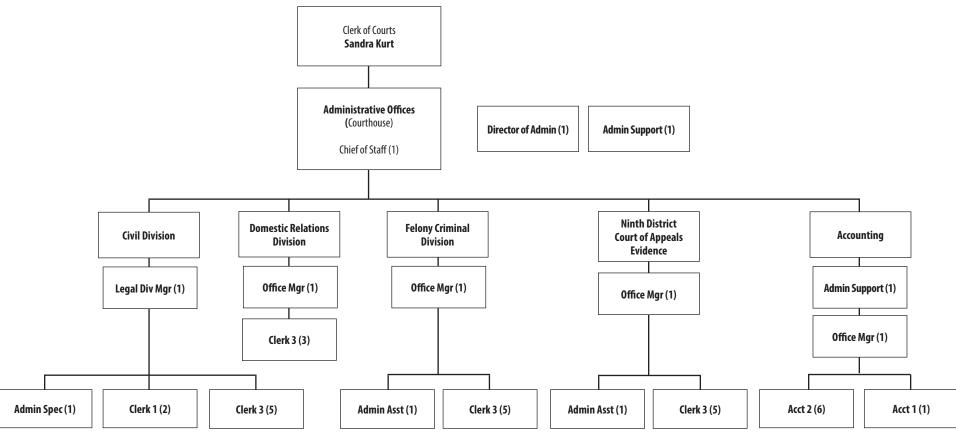














Clerk of Courts

DEPARTMENT OVERVIEW

The Summit County Clerk of Courts Office submits this program budget along with the necessary budget request worksheets for the Legal Division-General Fund Budget, Legal Division-Computerization Fund Budget and the Title Division-Title Administration Fund Budget.

It is our daily goal to provide the highest level of service throughout all of our departments and branch offices. The Clerk's Office provides a foundation for the Summit County judicial system through electronic and traditional maintenance of case filings, collection of monetary penalties imposed by the courts, securing and maintaining case evidence, and providing the public with vehicle title documents and passports. We now have mandatory electronic filing in all of our divisions – Civil, Domestic Relations, Criminal, and Appeals. We continue to work with the Prosecutor and the Sheriff to provide for effective communication of necessary information between our various platforms.

The Clerk of Courts Office collects and distributes county revenues to the General Fund and other operating funds on behalf of the Courts, Sheriff, municipal courts and State. Fees resulting from the services we provide make up the revenues that are invoiced, collected and then paid to the Fiscal Office for disbursement to the corresponding operating funds. We are on target to pay more than 14.3 million dollars in fees and costs to various county and state revenue accounts for 2018. Our four Title offices offer convenient service in all areas of the County allowing us to collect Title and Passport fees. We will be paying over 130 million dollars to the State of Ohio for sales tax on vehicle transactions. We will continue our efforts to increase the collection of delinquent fees and costs through our relationship with the Ohio Attorney General's office.

In 2012, the Title Fund began contributing \$1 million annually to the County General Fund to offset budget reductions to public safety agencies, necessitated by cuts from the State of Ohio in Local Government Funding. The largest beneficiary of these contributions was the Sheriff's Office which receives nearly \$500 thousand of the total. Additionally, in 2015, the Clerk's Office committed to transferring an additional \$356 thousand annually in Title Fund revenues to offset the Clerk's staffing needs. In 2016, as a result of a \$3.2 million settlement agreement with the Ohio Public Employees Retirement System, the Title Fund advanced an additional \$2.4 million to the General Fund. This advance was made with the agreement that the County would reduce the annual contribution from the Title Fund, for public safety agencies, from \$1 million annually to \$500,000 in 2017, 2018, 2019, and 2020 and \$600,000 in 2021. In 2018 and 2019 and again for 2020, however, the County has requested an additional \$500,000 to help offset cuts from the State of Ohio in Medicaid Managed Care Organization sales tax. The Title Fund is scheduled to contribute \$1.356 million to the County General Fund in 2020. This will extend the "reduction" period out to 2024.



Clerk of Courts

In addition to our state-mandated functions and services, we continue to offer additional services to the residents of Summit County. These services include BCI and FBI background checks available at our courthouse office for competitive fees, Passport and photo services at all four of our Title offices, dog licenses for sale at our Title offices in Green and Fairlawn, and at all of our locations, Legal and Title, we have Deterra drug disposal bags available for the public for free. These bags make safe, environmentally sound disposal of prescription and over the counter drugs possible. We are proud to help fight the opiate epidemic by offering these bags free for public use.

We have provided an overview of each of our office programs. We are a public service oriented office managing daily customer transactions via phone, website, email, and in person at our offices. Our customer service, with transactions numbering in the millions per year, continues to be outstanding as evidenced by regular unsolicited positive feedback.



Program: Legal Division

Clerk of Courts

PROGRAM DESCRIPTION & CHALLENGES

The Legal Division of the Clerk's Office supports 3 courts: Common Pleas, Domestic Relations and Ninth District Appellate Court. The Clerk serves 17 judges and 26 magistrates. The Legal Division is made up of 6 departments: Civil, Domestic Relations, Criminal, Evidence, Appeals, and Accounting.

The mandatory functions of the division are to maintain the Courts' dockets, process service of parties, issue felony writs, and assist the public, law enforcement, government entities and numerous legal professionals with case progress and procedures. Included in our responsibilities are the management, storage and destruction of case exhibits and evidence.

It is the Clerk's responsibility and duty to comply with all local rules of the courts we serve along with the rules of Ohio Supreme Court and numerous mandates as directed by the Ohio Revised Code.

PROGRAM GOALS & OBJECTIVES

- 1 Keep accurate and current record of the Courts and its proceedings. Implement new procedures as required by the Ohio Revised Code.
- 2 Manage case load to stay within guidelines per the Supreme Court's rules of procedures.

Measure	Objective	Prior Year Result	Current Year Estimate
Total number of cases filed	Accept, process service, keep accurate & timely record of cases in the three courts	26,822	23,041
	- Criminal cases	4,339	4,430
	- Domestic cases	3,430	3,443
	- Civil cases	5,266	4,736
	- Appeals cases	351	376
	- Judgment Liens	13,436	10,054



Program: Fiscal Operations

Clerk of Courts

PROGRAM DESCRIPTION & CHALLENGES

The Fiscal /Accounting Department of the Clerk's Office is responsible for all monetary transactions received and distributed as directed by the State of Ohio, Court of Common Pleas, Domestic Relations Court, and Ninth District Appellate Court.

All fees and costs established by the Ohio Revised Code are collected and paid to various county and state funds daily. All financial accounting must be accurate and performed according to audit guidelines. The assessment of court costs, fines, etc. must be calculated without error and must comply with court's orders and audit standards on each case.

Monies received as a result of garnished salaries or bank accounts must be receipted and distributed in a timely manner to satisfy judgments. Monies held on account for recognizance bonds, child support, and other court order matters must be maintained accurately.

PROGRAM GOALS & OBJECTIVES

- Accurate assessment and collections of court ordered fees and costs mandated by Ohio Revised Code. Payments in timely manner to various county and state revenue funds along with distributions ordered by the courts.
- Error free accounting records and compliance with audit standards on an annual basis.

Measure	Objective	Prior Year Result	Current Year Estimate
Total Cash Received - Legal	Process & receipt all cash transactions presented to Clerk's Office	\$13.9 million	\$14.6 million
Payments to revenue funds, answers of garnishments - Legal	Timely and accurate payments	\$9.8 million	\$11.5 million
Payments to revenue funds - Title	Timely and accurate payments	\$4.5 million	\$4.6 million



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
CLERK OF COL	JRTS					
Fund: General	Fund					
Organization: (Clerk of Courts					
	10003-2501					
10003-2501	Account Clerk 3	1.00	.00	.00	.00	.00
	Accountant 1	4.00	.00	1.00	1.00	1.00
	Accountant 2	2.00	6.00	6.00	6.00	6.00
	Administrative Assistant	10.00	3.00	3.00	3.00	1.00
	Administrative Specialist	.00	1.00	1.00	1.00	2.00
	Administrative Support	.00	.00	.00	2.50	1.00
	Asst Director of Administratn	1.00	2.00	3.00	.00	.00
	Chief of Staff	1.00	1.00	1.00	.50	.00
	Chief of Staff-Clerk of Courts	.00	.00	.00	.00	.50
	Clerical Supervisor 2	1.00	1.00	1.00	1.00	.00
	Clerk 1	.00	.00	.00	1.00	3.00
	Clerk 2	.00	.00	.00	.00	1.00
	Clerk 3	15.00	18.00	16.00	15.00	15.00
	County Clerk of Courts	1.00	1.00	1.00	1.00	1.00
	Director of Administration	3.00	2.00	2.00	2.00	2.50
	Evidence & Property Officer	1.00	1.00	.00	.00	.00
	Executive Assistant 1 - Clerk	.00	1.00	.00	.00	.00
	Legal Division Manager	.00	1.00	1.00	1.00	1.00



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10003-2501	Office Manager	3.00	3.00	4.00	4.00	4.00
	Office Services Manager	.00	.50	.50	.50	.50
	Senior Administrator	.50	.00	.00	.00	.00
	Technical Office Machine Op.	1.00	.00	.00	.00	.00
ORGANIZATION	N TOTAL 10003-2501	44.50	41.50	40.50	39.50	39.50
*TOTAL CLERK	OF COURTS	44.50	41.50	40.50	39.50	39.50

CLERK OF COURTS



Fund: General Fund 10003

Departments: Clerk of Courts 2501

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	93,090	93,090	93,100	93,090	93,100
Salaries-Employees	20501	1,676,919	1,750,423	1,711,000	1,697,495	1,704,000
Overtime	20525	8,211	2,823	10,000	4,631	10,000
Fringe Benefits	25501	780,999	804,859	810,500	773,473	804,500
Professional Services	27102	148,749	161,923	197,000	132,337	196,000
Internal Services	30401	50,400	36,847	50,400	18,545	50,400
Supplies	30501	71,626	80,975	87,500	74,231	87,000
Travel	37501	0	0	0	0	19,000
Contract Services	45501	32,166	25,770	31,500	29,925	31,500
Rentals	54501	6,903	6,903	7,100	6,903	8,000
Advertising/Printing	58501	490	0	700	0	700
Other	60501	340,756	278,559	308,400	199,347	313,400
Equipment	70501	11,767	0	11,200	1,709	36,900
DEPARTMENT TOTAL 1000	03-2501	<u>3,222,076</u>	<u>3,242,172</u>	<u>3,318,400</u>	<u>3,031,687</u>	<u>3,354,500</u>



Clerk of Courts Legal Division Fund: General Fund 10003

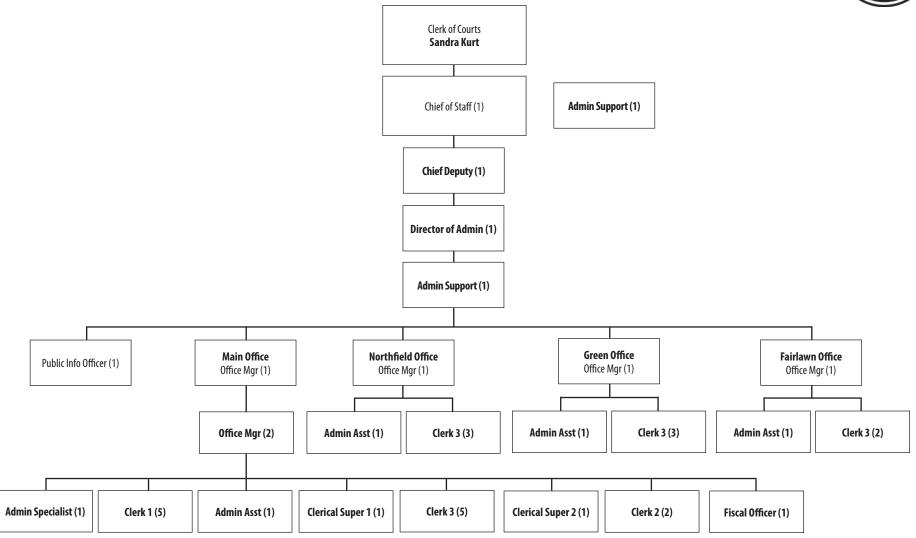
Department: Clerk of Courts Legal Division 2501

TOTAL PROFESSIONAL SERVICES COSTS:

\$196,000.00

Clerk of Courts-General Office Department		10003 Fund	<u>2501</u> Org		
Vendor	Item/ Age	Type of Contract/Term	Cost	Other Information	
Sikich LLP	Accounting Consult	Yearly	20,000.00		
Banc of America	Merchant Services	Yearly	75,000.00		
American Express	Credit Card Services	Yearly	44,000.00		
FedEx	Mail Services	Yearly	54,000.00		
Gateway	Shredding Service	Yearly	\$3,000		
	-				
	_				
	_			_	







Program: Title & Passport

Clerk of Courts

PROGRAM DESCRIPTION & CHALLENGES

The Title Division is responsible for the issuance of all automobile, boat, & motorcycle titles for all Summit County Auto & Boat Dealers plus for the general public for personal sales. We process titles for dealers throughout the state. We also process out-of-state titling for out-of-state titling companies. As part of the title process, the Clerk is responsible for the collection of millions of dollars of Ohio sales tax and is required to pay the sales tax to the State of Ohio. The Clerk strives to produce accurate and error free titles and sales tax transactions.

The Title Offices also accept US Passport applications and provide passport photos at each location. Since 2018, as an added service to Summit County residents, we have issued dog licenses at our Fairlawn and Green offices, collecting fees for the Summit County Fiscal Office.

PROGRAM GOALS & OBJECTIVES

- Process auto, boat & motorcycle titles accurately and in timely manner. Complete passport applications & photos for acceptance by US Passport Agency.
- 2 Calculate and collect sales tax on all motor vehicle sales transactions without error.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
No. of Titles & No. of Passport Apps	Produce error free and timely document of title & Passport Apps	371,163 titles & 5,692 passports	374,000 titles & 5,544 passports
Collection of Sales Tax	Collect and pay State Sales Tax accurately	\$129 million	\$134 million



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
CLERK OF COL	JRTS					
	te of Title Administration					
Organization: (Clerk of Courts-Title Bureau					
	10180-1503					
10180-1503	Accountant 1	1.00	1.00	1.00	.00	.00
	Accountant 3	1.00	.00	.00	.00	.00
	Administrative Assistant	.00	7.00	6.00	6.00	4.00
	Administrative Specialist	.00	.00	1.00	1.00	1.00
	Administrative Support	.00	.00	.00	1.50	1.00
	Asst Director of Administratn	1.00	1.00	1.00	.00	.00
	Chief Dep Clk (Legal-Title)	1.00	1.00	1.00	1.00	1.00
	Chief of Staff	.00	.00	.00	.50	.00
	Chief of Staff-Clerk of Courts	.00	.00	.00	.00	.50
	Clerical Supervisor 1	3.00	.00	.00	1.00	1.00
	Clerical Supervisor 2	.00	1.00	.00	.00	1.00
	Clerk 1	.00	.00	.00	2.00	5.00
	Clerk 2	.00	.00	.00	.00	2.00
	Clerk 3	29.00	21.00	20.00	18.00	13.00
	Director of Administration	1.00	1.00	1.00	1.00	1.50
	Fiscal Officer 1	.00	.00	.00	.00	1.00
	Office Manager	3.00	5.00	5.00	5.00	5.00
	Public Information Officer	.00	.00	.00	.00	1.00
	Title Division Manager	.00	.00	1.00	1.00	.00
ORGANIZATION	N TOTAL 10180-1503	40.00	38.00	37.00	38.00	38.00
*TOTAL CLERK	OF COURTS	40.00	38.00	37.00	38.00	38.00

CLERK OF COURTS



Fund: Certificate of Title Administration 10180

Departments: Clerk of Courts-Title Bureau 1503

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	1,501,115	1,521,522	1,655,600	1,657,449	1,668,000
Overtime	20525	68,309	68,148	67,600	65,268	69,800
Fringe Benefits	25501	687,326	670,573	752,000	672,818	741,000
Professional Services	27102	37,710	34,026	30,500	30,635	30,800
Internal Services	30401	29,045	33,126	34,000	34,000	34,000
Supplies	30501	83,840	78,291	120,000	100,417	125,000
Travel	37501	7,463	6,216	10,000	7,829	11,000
Vehicle Fuel/Repair	40501	0	0	4,000	329	3,000
Contract Services	45501	25,220	9,841	20,600	16,656	23,000
Rentals	54501	62,084	61,272	63,000	61,190	64,000
Advertising/Printing	58501	1,147	1,750	7,500	1,834	6,500
Other	60501	140,000	136,591	140,000	140,000	140,000
Equipment	70501	6,088	7,603	19,400	18,951	19,400
Transfers Out	84999	856,000	1,356,000	1,356,000	1,356,000	1,356,000
DEPARTMENT TOTAL 1018	80-1503	<u>3,505,347</u>	<u>3,984,957</u>	4,280,200	<u>4,163,378</u>	<u>4,291,500</u>



Program: Info-Technology

Clerk of Courts

PROGRAM DESCRIPTION & CHALLENGES

The Clerk's Office works in collaboration with the County Office of Information Technology to address all hardware, software and other technology needs. We continue to work in conjunction with the General Division of the Common Pleas Court, Domestic Relations Court, CSEA, Prosecutors Office and Ninth Appellate Court to enhance service to our mutual customers through technological advances.

PROGRAM GOALS & OBJECTIVES

- 1 Ensure safety and security of CMS and data from malevolent influences.
- 2 Innovate utilizing technology to make our services more accessible to our customers on multiple devices and platforms.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Accept payments online	Modify existing Clerk website to allow secure payment of fees, fines, court costs, restitution, etc.	Beta testing complete	Available for public use
Online search function	Facilitate ease of use of search function	Discussion of various solutions	Available for public use

CLERK OF COURTS



Fund: Clerk's Computerization 28505

Departments: Clerk Of Courts-Computerization 2517

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Internal Services	30401	586,628	592,049	650,000	543,000	650,000
Supplies	30501	19,679	7,104	25,000	15,004	25,000
Contract Services	<i>45501</i>	0	9,797	9,800	7,347	9,800
Capital Outlay	78501	143,274	8,030	0	617	0
DEPARTMENT TOTAL 2850	05-2517	749,580	<u>616,979</u>	684,800	<u>565,969</u>	684,800

CLERK OF COURTS

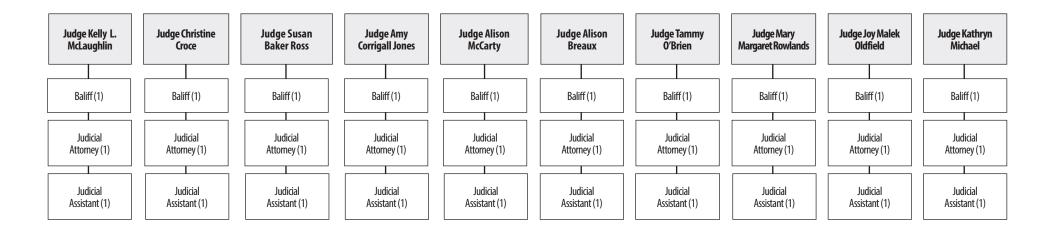


Fund: Domestic Violence Trust 28270

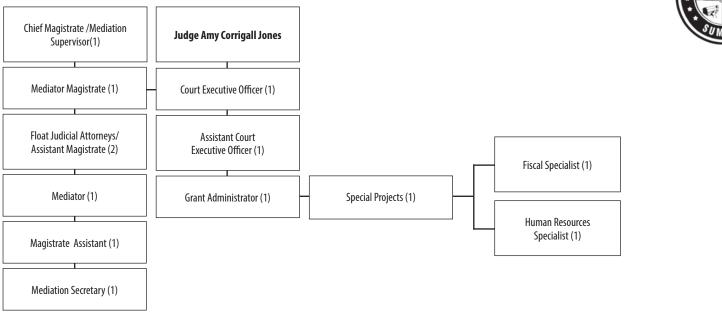
Departments: Clerks Of Courts-Divorce Fees 3201

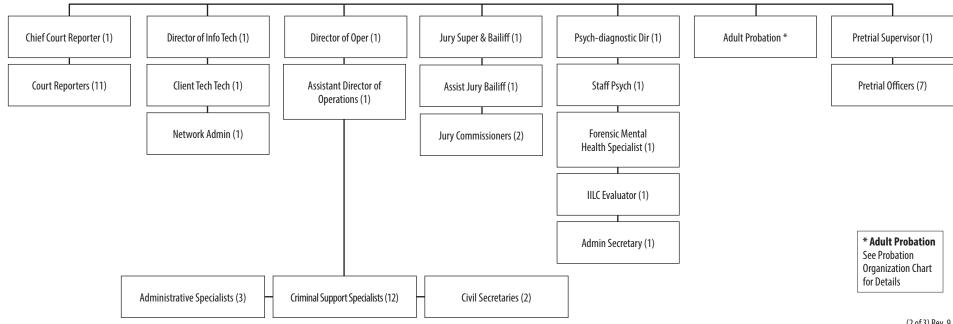
DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Grants	65111	44,492	47,888	60,000	47,456	60,000
DEPARTMENT TOTAL 2827	70-3201	44,492	<u>47,888</u>	<u>60,000</u>	<u>47,456</u>	60,000





COURT OF COMMON PLEAS Administrative Judge • Judge Amy Corrigall Jones







DEPARTMENT OVERVIEW

The Summit County Court of Common Pleas - General Division is pleased to submit the proposed operating budget for 2019.

The Summit County Court of Common Pleas – General Division, is a trial court of general jurisdiction that provides prompt, fair and just resolution of litigation in civil and criminal cases. There are ten General Division Judges that preside over both types of cases which exceeded 9,200 new case filings in 2017. The General Division Judges preside over the following matters: Felony Criminal Matters; Probation; Civil; Mediation and Alternative Dispute Resolution; Foreclosures; Administrative Appeals.

In addition, the General Division has seven (7) specialty dockets (also referred to as problem solving courts) with a new Mental Health Docket starting in 2018. These courts are specifically designed to address particular offenders, typically those with severe drug and/or alcohol addictions. Several of the General Division's Probation Officers monitor these offenders and have established relationships with local treatment facilities and organizations which provide therapy and programs to serve the particular needs of these offenders.

Each judge of the General Division employees a staff of three; a bailiff, judicial assistant, and judicial attorney that in some instances serves as a magistrate. In 2018, the General Division employed more than 150 people, serving the Court in various capacities including Adult Probation Department, Psycho-Diagnostic Clinic, Pretrial Services, Court Reporters, Jury Office, Court Secretaries, and Court Administration staff.

The Mission of the Summit County Court of Common Pleas - General Division is to insure justice, thereby serving and protecting the public by:

- Providing access to fair, just and understandable forums for the timely resolution of differences and disputes.
- Applying and enforcing all laws in a timely and equitable manner.
- Taking appropriate corrective, remedial, rehabilitative and preventive actions and using appropriate progressive programs.

The Vision of the Summit County Court of Common Pleas - General Division will provide the highest quality of justice and justice system services to Summit County communities and will continue to work with our community partners and funding agencies to:

- Promoting cooperation among the courts, justice system and other community agencies and services.
- Initiating and implementing programs and policies designed to encourage ethical standards, enhance timely court performance and user accessibility.
- Using progressive court management technologies.
- Encouraging the use of appropriate dispute resolution mechanisms.
- Continuously ascertaining, shaping and responding to the needs and expectations of court users and the community.



Court of Common Pleas

Summit County Council and the County Executive's Office continue to make a commitment to the General Division which allows the Court to perform its role of providing fair and impartial justice. The General Division has continued to increase the use of special revenue funds to operate the court over the past ten years in order to prevent public safety from becoming an issue. The County General Fund currently covers some but not all operational expenses for the General Division. Unlike the other Common Pleas Court Divisions that receive General Fund appropriations for operations, the majority of the General Division operational expenses are supported by use of special revenue funds, such as the Special Projects Fund, Legal Research Fund, and Probation Services Fund. As a result, the General Division has aggressively pursued grant opportunities to fund projects that will move the Court forward in providing the services required and expected of from a Court of Common Pleas.

2018 Initiatives

Re-Organization for More Effective Service: Administrative Judge Amy Corrigall Jones continues to review caseload and function of each department in the Court. Over the last two years, the Court has restructured to meet the changing needs of the community it serves. As part of this initiative, the Pretrial Services Department is now under the direction of Court Services.

<u>Increase in Specialized Dockets:</u> Due to increasing caseloads, a second Turning Point Program, felony drug court docket was required in order to properly manage participants to ensure their success in the program. Additionally, the need for a Mental Health Court was identified and the work of starting this important specialty docket began with certification anticipated in 2018.

Adult Probation Department Assessment: Recognizing the need for the delivery of improved Adult Probation services, the Court engaged the National Center for State Courts to evaluate and assess the Department for overall efficiency and adherence to Evidence Based Practices. The restructuring and implementation of assessment recommendations is a multi-year project and the work has begun to build a model Adult Probation Department in Summit County, one that is recognized as such statewide and nationally.

<u>Technology Upgrades:</u> In 2018, the Court received Technology Grants from the Supreme Court of Ohio to update the Court's website to provide improved access to justice for those with limited English proficiency and implement an Evidence Management System within the Court's current case management system to streamline the handling of case evidence.

In 2019, the Court will continue to focus on its work of improving our judicial system, including services provided to the public; improved efficiency of existing internal processes, and; programming that meets the needs of court users, in our role of providing fair and impartial justice.



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COURTS - COM	IMON PLEAS COURT					
Fund: General	Fund					
Organization: (Court of Common Pleas					
	10003-2125					
10003-2125	Adm Human Resource Specialist	1.00	1.00	1.00	1.00	1.00
	Administrative Secretary	1.00	1.00	.00	.00	.00
	Administrative Specialist I	1.00	2.00	.00	1.00	.00
	Administrative Specialist II	2.00	1.00	3.00	2.00	3.00
	Assistant Dir of Operations	1.00	1.00	1.00	1.00	1.00
	Asst Chief Court Reporter	1.00	.00	.00	.00	.00
	Asst Court Executive Officer	1.00	1.00	1.00	1.00	1.00
	Chief Court Reporter	1.00	1.00	1.00	1.00	1.00
	Chief Magistrate	1.00	1.00	.00	.00	.00
	Client Technologies Technician	.00	.00	.00	.00	1.00
	Common Pleas Court Judge	10.00	10.00	10.00	10.00	10.00
	Court Executive Officer	1.00	1.00	1.00	1.00	1.00
	Court Reporter	10.00	11.00	11.00	11.00	11.00
	Courtroom Bailiff	9.00	10.00	10.00	10.00	10.00
	Criminal Support Specialist	.00	1.00	.00	12.00	12.00
	Criminal Support Specialist 1	3.00	4.00	5.00	.00	.00
	Criminal Support Specialist 2	8.00	7.00	7.00	.00	.00
	Director of Operations	1.00	1.00	1.00	1.00	1.00



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10003-2125	Fiscal Specialist	1.00	1.00	1.00	1.00	1.00
	Grant Administrator	.00	.00	1.00	1.00	1.00
	Judicial Assistant	10.00	9.00	10.00	10.00	10.00
	Judicial Assistant 2	.00	1.00	.00	.00	.00
	Judicial Attorney	12.00	10.00	10.00	10.00	10.00
	Judicial Attorney 2/Tech Advis	1.00	.00	.00	.00	.00
	Judicial Atty Float/Asst Mag	.00	2.00	.00	.00	.00
	Jury Bailiff Assistant	1.00	1.00	1.00	1.00	1.00
	Jury Supervisor/Bailiff	1.00	1.00	1.00	1.00	1.00
	Magistrate Assistant	1.00	1.00	1.00	1.00	1.00
	Network Administrator II	.00	.00	.00	.00	1.00
	Secretary I	1.00	1.00	.00	1.00	1.00
	Secretary II	1.00	1.00	2.00	1.00	1.00
	Special Proj/Court Report Supv	.00	1.00	1.00	1.00	1.00
	Special Projects Officer	1.00	.00	.00	.00	.00
ORGANIZATIO	N TOTAL 10003-2125	82.00	83.00	80.00	80.00	82.00

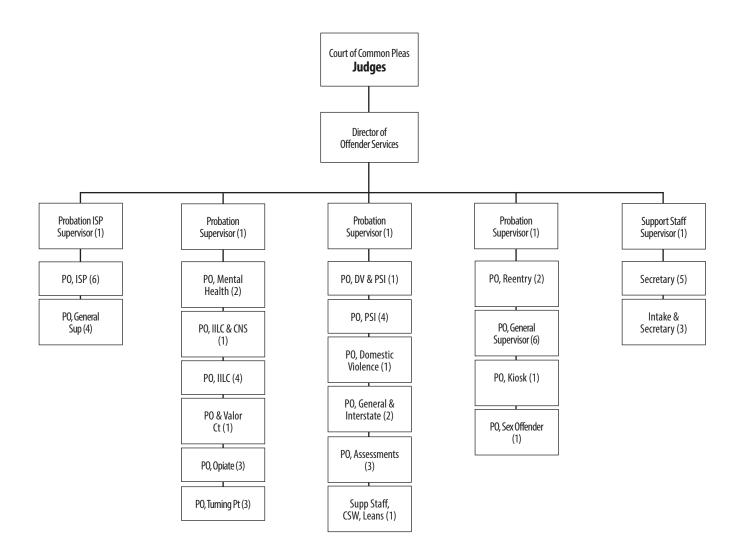


Fund: General Fund 10003

Departments: Court of Common Pleas 2125

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	131,766	140,000	140,000	140,000	140,000
Salaries-Employees	20501	3,888,300	3,918,108	3,972,500	3,970,182	4,129,500
Fringe Benefits	25501	1,551,643	1,533,272	1,569,500	1,569,437	1,662,900
Transcripts	27103	220,897	120,872	200,000	113,419	125,000
Expenses-Foreign Judge	27104	16,028	15,236	16,000	12,525	18,000
Internal Services	30401	160,000	145,500	150,000	150,000	150,000
Supplies	30501	0	26,832	45,000	<i>55,482</i>	35,000
Travel	37501	0	1 <i>4,7</i> 59	15,000	14,543	25,000
Other	60501	0	23,530	30,000	34,481	35,000
DEPARTMENT TOTAL 10003	-2125	<u>5,968,634</u>	<u>5,938,109</u>	<u>6,138,000</u>	<u>6,060,069</u>	<u>6,320,400</u>

COURT OF COMMON PLEAS ADULT PROBATION





Program: Adult Probation

Common Pleas Court-General Division

PROGRAM DESCRIPTION & CHALLENGES

The Adult Probation Department of the Common Pleas Court-General Division supervises over 4,000 probationers that have been placed on community control by the 10 Common Pleas Judges. The Probation Department has 49 probation officers that provide supervision of probationers by monitoring activities and providing guidance. The officers enforce court-ordered supervision components and implement supervision strategies. The Department prepares presentence investigations to aid the Judges in sentencing. The Department also has an 8 Pretrial Officer unit to serve the Common Pleas Court and the community relative to issues of pretrial release. This unit primarily functions to assist the Court in making bail decisions and coordinating supervision of defendants on release.

The Probation Department consists of supervision units based on the probationers' risk levels and type of offenses that were committed. The units consist of Intensive, High Risk, Moderate Risk, Low Risk, Opiate, Mental Health, Intervention In Lieu of Conviction, Assessments, Drug Court (Turning Point), Veteran's Court (Valor Court), Domestic Violence, Interstate Compact, Reentry Court, Presentence Investigations, Sex Offenders, and Kiosk.

PROGRAM GOALS & OBJECTIVES

- 1 To strive to hold offenders accountable while promoting rehabilitation for positive behavioral change.
- 2 To reduce recidivism and the impact of crime on victims and the community through the use of services effective in Evidence Based Practices.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Number of successful completions of community control	Probationers follow Court orders successfully and complete community control	1737	1750



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: A	Adult Probation					
_	10003-3303					
10003-3303	Adult Probation Officer	14.75	15.00	20.18	21.55	25.10
	Adult Probation Supervisor	3.58	3.50	3.83	4.75	1.75
	Chief Adult Probation Officer	1.00	1.00	1.00	1.00	1.75
	Clerk Typist 2	1.00	.00	.00	.00	.00
	Community Service Coordinator	1.00	1.00	1.00	1.00	1.00
	IILC Assessment Officer	1.00	.00	1.00	.00	.00
	Offender Services Director	.00	.00	.00	1.00	1.00
	Pre-Trial Release Coordinator	1.00	1.00	1.00	.00	.00
	Pre-Trial Release Officer	5.00	4.00	4.00	6.00	5.00
	Probation Secretary Supervisor	1.00	1.00	1.00	1.00	1.00
	Secretary I	2.00	3.00	4.00	4.00	2.00
	Secretary II	5.00	5.00	4.00	4.00	5.00
	Senior Adult Probation Officer	21.47	20.25	16.25	14.85	13.80
	Senior Pretrial Release Officer	1.91	1.75	2.00	1.80	5.80
	Senior Probation Officer	.10	.00	.00	.00	.00
	Support Staff Specialist	.00	1.00	1.00	.00	.00
ORGANIZATION	N TOTAL 10003-3303	59.81	57.50	60.26	60.95	63.20
*TOTAL COURT	S - COMMON PLEAS COURT	141.81	140.50	140.26	140.95	145.20



Fund: General Fund 10003

Departments: Adult Probation 3303

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	2,566,059	2,544,855	2,785,264	2,446,577	2,793,000
Fringe Benefits	25501	1,065,385	1,054,363	1,100,000	938,668	1,231,000
Internal Services	30401	31,700	31,700	31,700	31,700	31,700
Supplies	30501	0	0	0	0	2,500
Travel	37501	0	0	0	0	5,000
Other	60501	0	595	600	600	2,500
Local Grant Match	65107	0	0	16,036	0	0
DEPARTMENT TOTAL 100	03-3303	<u>3,663,144</u>	<u>3,631,513</u>	3,933,600	3,417,545	4,065,700



Fund: General Fund 10003

Departments: Grand Jury 2139

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Other	60501	65,363	63,276	69,000	59,720	69,000
DEPARTMENT TOTAL 100	03-2139	<u>65,363</u>	<u>63,276</u>	<u>69,000</u>	<u>59,720</u>	<u>69,000</u>



Program: Indigent Attorney Fees

Common Pleas Court

PROGRAM DESCRIPTION & CHALLENGES

Funding for court appointed attorneys where defendants have qualified for indigent hardship. Outside counsel is typically appointed and paid for by the County for felony cases. These fees are reimbursed by the State of Ohio at a rate of 45% for January-April, 2018 and then at 42% for May forward.

PROGRAM GOALS & OBJECTIVES

- 1 Ensure our citizens the right to fair legal representation regardless of income.
- 2 Submit attorney fee apps to state on time and within allowable costs to maximize reimbursement.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
% Approved for Reimbursement	Maximize amount reimbursed by State of Ohio Public Defender	99%	99%



Fund: General Fund 10003

Departments: Attorney/Jury Fees 2103

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Attorney Fees	27105	2,804,080	2,687,094	2,904,337	2,846,164	4,500,000
Contract Services	45501	55,154	71,310	125,000	84,415	100,000
DEPARTMENT TOTAL 100	03-2103	<u>2,859,233</u>	<u>2,758,404</u>	<u>3,029,337</u>	2,930,579	4,600,000



Fund: County Probation Service 27333

Departments: Common Pleas-County Probation Ser 3325

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Fringe Benefits	25501	0	0	1,800	0	0
Professional Services	27102	0	56,599	15,000	7,788	15,000
Supplies	30501	0	5,071	25,000	9,506	25,000
Travel	37501	0	22,321	35,000	12,009	35,000
Contract Services	45501	0	112,586	201,000	184,744	221,600
Other	60501	225,086	32,083	150,000	72,852	250,000
Equipment	70501	0	71,193	37,500	55,678	45,100
Capital Outlay	78501	4,118	0	0	0	0
Transfers Out	84999	11,643	0	0	0	0
DEPARTMENT TOTAL 2733	3-3325	240,847	299,853	<u>465,300</u>	<u>342,576</u>	<u>591,700</u>



Common Pleas Court Special Projects Fund: County Probation Service 27333 Department: County Probation Service 3325

TOTAL CONTRACT SERVICES COSTS: \$221,600.00 **County Probation Service** 27333 3325 Department Fund Org Other Type of Contract/Term Vendor Item/Age Cost Information Fairfeild Information Services Randomization Drug Testing Monthly 6,500.00 Community Health Center Drug Testing Services \$ 100,000.00 Annual Kiosk Support **Annual Support** Proware 5,000.00 Software Maintenance Proware **Annual Support** 60,100.00 National Center for State Courts **Probation Support** Annual 50,000.00



Fund: Common Pleas Ct Leg Res Comp 28682

Departments: Computer Legal Research 2126

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Professional Services	27102	25,413	3,641	0	0	0
Supplies	30501	0	3,010	35,000	0	15,000
Contract Services	<i>45501</i>	0	11,287	18,800	16,211	24,000
Other	60501	40,423	36,332	100,000	40,627	250,000
Capital Outlay	78501	1,440	0	0	0	0
DEPARTMENT TOTAL 2868	2-2126	<u>67,276</u>	<u>54,270</u>	<u>153,800</u>	<u>56,838</u>	289,000



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COURTS - COM	IMON PLEAS COURT					
Fund: Commor	n Pleas Ct-Special Projects					
Organization: (Common Pleas Special Projects					
28684-2140	28684-2140 Chief Magistrato/Mad Superv	.00	.00	1.00	1.00	1.00
20004-2140	Chief Magistrate/Med Superv			1.00 1.00	1.00	
	Client Technologies Technician	1.00	1.00			.00
	Criminal Support Spec Float	.00	.00	.00	.00	1.00
	Dir of Information Technology	1.00	1.00	1.00	1.00	1.00
	Judicial Atty Float/Asst Mag	.00	.00	2.00	2.00	2.00
	Mediation Secretary	1.00	1.00	1.00	1.00	.00
	Mediator	.00	1.00	.00	.00	.00
	Mediator/Assistant Magistrate	.00	.00	1.00	1.00	1.00
	Network Administrator II	1.00	1.00	1.00	1.00	.00
ORGANIZATION	N TOTAL 28684-2140	4.00	5.00	8.00	8.00	6.00
*TOTAL COURT	TS - COMMON PLEAS COURT	4.00	5.00	8.00	8.00	6.00



Fund: Common Pleas Ct-Special Projects 28684

Departments: Common Pleas Special Projects 2140

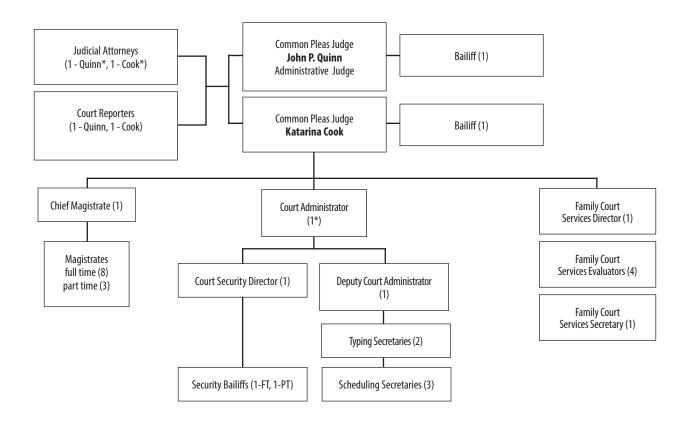
DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	335,624	466,619	699,400	449,349	424,700
Fringe Benefits	25501	116,712	171,163	231,300	150,432	144,300
Professional Services	27102	31,175	5,774	15,000	3,134	15,000
Supplies	30501	25,078	58	25,000	74	35,000
Travel	37501	51,179	24,608	60,000	58,764	60,000
Contract Services	<i>45501</i>	173,557	141,238	300,300	141,158	198,300
Other	60501	14,627	7,301	75,000	9,871	75,000
Equipment	70501	37,291	17,219	67,500	5,543	106,500
Capital Outlay	78501	48,456	231,225	250,000	84,466	300,000
DEPARTMENT TOTAL 2868	4-2140	<u>833,699</u>	<u>1,065,204</u>	<u>1,723,500</u>	902,792	<u>1,358,800</u>



Common Pleas Court Special Projects Fund: Common Pleas Special Projects 28684 Department: Common Pleas 2140

TOTAL CONTRACT SERVICES COSTS: \$198,278.00

Common Pleas Special	<u>P</u> rojects	28684	2140			
Department		Fund	(Org		
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information		
Proware	Case Management	Annual Maintenance	\$ 90,120.00	Split 60/40 with PRB		
Proware	Web, Uniface, Remote Support	Annual Support	\$ 27,111.00			
Verisign Certificate	Annual Maintenance	Annual Maintenance	\$ 995.00			
Cisco Smartnet	Hardware Maintenance	Annual Maintenance	\$ 3,886.00			
DTL Solutions	Oracle Maintenance	Annual Maintenance	\$ 3,057.00			
OARnet	Vsphere Maintenance	_ Annual Support	\$ 3,616.00			
Polycom	Polycom	Annual Support	\$ 11,559.00			
Sound Com	Annual Support	Annual Support	\$ 13,545.00			
Sound Com	Hardware	Annual Support	\$ 5,000.00			
BPI	Network Support	Annual Support	\$ 11,250.00			
BPI	Printer Support	Annual Support	\$ 3,500.00			
BPI	Tape Drive Maintenance	Annual Maintenance	\$ 450.00			
ComDoc	Copier Maintenance	Annual Maintenance	\$ 7,100.00			
	Training for IT Staff	Annual Training Package	\$ 2,000.00			
Veritos	Backup Software	Annual Maintenance	\$ 2,337.00			
App River	_	Annual Maintenance	\$ 8,852.00			
Sophos filtering			\$ 3,000.00			
Web Site Hosting	_	_	\$ 900.00			



* Also Serves as a PT Magistrate



DEPARTMENT OVERVIEW

The Summit County Domestic Relations Court has exclusive jurisdiction over terminations of marriages. The court also has jurisdiction over matters of allocation of parental rights (custody), parenting time (visitation) and support of minor children for never-married as well as previously married parents. The Court also adjudicates domestic violence cases involving family or household members and (as of July 2018) violence between persons in a dating relationship.

The Court utilizes an in-house mediation program to best serve families who are litigating child custody and visitation issues to resolve their disputes amicably. This program, implemented at the end of 2005, is provided to families at no charge, and is having a great deal of success in obtaining lasting settlements. The Court also provides informal mediation services to parties to resolve minor disputes at no-charge without filing an action in court.

The Court also has a Family Court Services Department consisting of experienced social workers who conduct custody evaluations and make recommendations to the court on matters involving children. These social workers also partner with the full-time mediator in the Court's mediation program as well as staffing the Court's "Working Together Program", an education/mediation program for unmarried parents.

In order to maintain regular flow and avoid delay of cases, the Court utilizes our judicial attorneys, as well as the court administrator as part-time magistrates to hear cases when the assigned magistrate is ill or unexpectedly unavailable. In order to help streamline and resolve child support contempt cases, the court continues to partner with the CSEA and several community agencies in diversion program called "Family Support Matters" which is designed to help first-time contemnors get back on track with paying support without the stigma of a contempt of court record.

The court continues to see a large number of domestic violence cases which require unscheduled immediate hearings on the date of case filing. We continue to look for ways to streamline our procedures to address these, as well as all cases as timely and efficiently as possible. In addition to courthouse security provided by the sheriff's office, the Domestic Relations Court has additional security staff who closely monitor courtrooms and serve as bailiffs in the court's lobbies.



Program: Court Operations

Domestic Relations Court

PROGRAM DESCRIPTION & CHALLENGES

The Domestic Relations Court's primary function is to adjudicate cases filed by various parties. To that end, the court combines the resources of its two elected judges with eleven appointed magistrates in a differentiated case management system. Complicated cases are identified early in the process and placed on a track which provides needed attention. Simple and uncontested cases are placed on a fast track for resolution. The court holds over ten thousand hearings per year between judges and magistrates combined.

Many of the court's cases involve parties who are not represented by attorneys. These cases require more resources of the court from pre-filing to final decision. Another significant portion of the court's docket involves domestic violence cases. These cases require an immediate hearing on the date they are filed and a second hearing within seven to ten days. Domestic violence cases comprise 32% of the court's incoming cases

In 2014, the court renovated its web site to include more forms and self-help resources for parties as well as attorneys. The court implemented a new case management system in 2015 which includes electronic filing which is now mandatory for lawyers. This system provides greater automation of some tasks but has shifted the workflow to now require more complicated system monitoring vs. paper processing.

PROGRAM GOALS & OBJECTIVES

- 1 Adjudicate all cases fairly and in a timely fashion.
- **2** Continue to optimize new case management system including electronic filing.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
New and reactivated case filings (minus Domestic Violence)	Adjudicate all cases timely and fairly, closing as many cases as are opened each year (100% clearance rate)	3835	3800
Domestic Violence case filings	Adjudicate all cases timely and fairly, closing as many cases as are opened each year (100% clearance rate)	1260	1350



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COURTS - DOM	IESTIC RELATIONS COURT					
Fund: General	Fund					
Organization: I	Domestic Relations Ct					
	10003-2305					
10003-2305	Bailiff Secretary	2.00	2.00	2.00	2.00	2.00
	Chief Magistrate	1.00	1.00	1.00	1.00	1.00
	Court Administrator	1.00	1.00	1.00	1.00	1.00
	Court Reporter	3.00	3.00	2.00	2.00	2.00
	Court Security Director	1.00	1.00	1.00	1.00	1.00
	Deputy Court Administrator	1.00	1.00	1.00	1.00	1.00
	Domestic Relations Court Judge	2.00	2.00	2.00	2.00	2.00
	Family Ct Services Evaluator	4.00	3.10	3.25	3.10	4.00
	Judicial Attorney	2.00	2.00	2.00	2.00	2.00
	Magistrate	8.40	9.00	8.00	7.60	7.00
	Secretary	6.00	6.00	6.00	6.00	6.00
	Security Bailiff	.00	.00	1.00	1.00	1.00
	Trial Magistrate	1.00	1.00	2.00	1.00	1.00
ORGANIZATION TOTAL 10003-2305		32.40	32.10	32.25	30.70	31.00
*TOTAL COURTS - DOMESTIC RELATIONS COURT		32.40	32.10	32.25	30.70	31.00



Fund: General Fund 10003

Departments: Domestic Relations Ct 2305

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	28,000	28,000	28,000	28,000	28,000
Salaries-Employees	20501	1,944,460	1,951,943	1,944,815	1,936,663	1,993,800
Overtime	20525	0	60	0	375	0
Fringe Benefits	25501	692,651	677,962	677,385	677,385	718,300
Transcripts	27103	500	475	700	470	500
Expenses-Foreign Judge	27104	6,000	4,534	6,000	3,952	6,000
Internal Services	30401	34,499	40,304	42,000	40,225	42,000
Supplies	30501	18,852	15,281	17,100	15,493	18,000
Contract Services	45501	109,225	66,808	67,500	55,337	68,500
Advertising/Printing	58501	2,010	2,000	2,000	1,715	2,000
Other	60501	3,759	3,254	9,700	8,942	4,000
DEPARTMENT TOTAL 10003-2305		2,839,956	2,790,620	2,795,200	2,768,556	2,881,100



Program: Court Computerization

Domestic Relations Court

PROGRAM DESCRIPTION & CHALLENGES

The court strives to maintain current technology in all aspects of court operations. The court administrator also serves as the Court's IT manager and solely provides all IT support and maintenance functions. The Court has partnered with the Clerk of Courts and CSEA to implement a new case management system which includes electronic filing for all parties. This project, however, has placed additional burdens on the Court's limited IT staff and has necessitated outsourcing some IT services to vendors or consultants. The computerization fund is also used to partially fund the maintenance of the "Courtsmart" digital audio recording system which is used to record all court hearings.

The new case management system also allows parties to self-check-in for court hearings using a touch-screen in the lobby, thus, freeing the security bailiffs to assist customers with more complicated issues.

Due to aging hardware and outdated Windows operating systems, the court will need to replace all desktop computers in 2020. The court will also need to replace an aging server in 2020. We have limited spending in prior years in order to accrue sufficient funds to replace this hardware in 2020.

PROGRAM GOALS & OBJECTIVES

- 1 Maintain and optimize new case management system.
- 2 Provide online resources for court customers.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
New computer laptops deployed	Provide reliable portable computers for special programs and uses	1	3
New desktop computers deployed	Provide reliable desktop computers to court staff	2	60



Fund: Dom-Legal Research, Computer 28672

Departments: Dom Rel Ct-Computer Research 2306

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Equipment	70501	22,639	1,282	50,000	3,357	65,000
DEPARTMENT TOTAL 2867	72-2306	<u>22,639</u>	<u>1,282</u>	<u>50,000</u>	<u>3,357</u>	<u>65,000</u>



Program: Special Projects

Domestic Relations Court

PROGRAM DESCRIPTION & CHALLENGES

Our court continues to look for ways we can best serve the litigants who have pending cases to find ways to amicably resolve their custody and visitation matters so as to have a positive impact upon the children involved. Cases involving unmarried parents have become a greater part or our caseload and we have increased resources allocated to our mediation programs in order to accommodate more unmarried parents in mediation. Mediating more cases allows parties to forge amicable solutions to parenting issues and helps the court resolve the matters in a timely fashion. By adding more staff time to mediation and Working Together programs, we have been able to resolve more cases on their first (and often only) visit to the court. We have refocused this program to be conducted during the workday to minimize staffing costs. We have also increased the number of "informal" proceedings conducted by the court. These are informal mediations handled by the court's full-time mediator to attempt to resolve minor children's issues without litigation. Due to general fund budget cuts in 2009 through 2012, we began funding our mediator and some employees from the special projects fund and have necessarily increased court filing fees to meet these expenses. In anticipation of flat budgets in 2019 and 2020, we have not replaced our Community Outreach Director after her retirement and have instead shifted a magistrate into a full-time mediation role. Duties formerly performed by the Community Outreach Director have been absorbed by existing staff. The court is in the process of designing a "recovery court" program to address substance abuse issues affecting families in our court.

PROGRAM GOALS & OBJECTIVES

- 1 Provide high-quality education programs focused on reducing family conflict.
- 2 Maintain an active community outreach program to ensure we are meeting the needs of our customers.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Parties attending Remember the Children Program	All divorcing parties with children are required to attend this program	1088	1100
Parties attending Working Together Program	All unmarried parents must attend this program	700	700



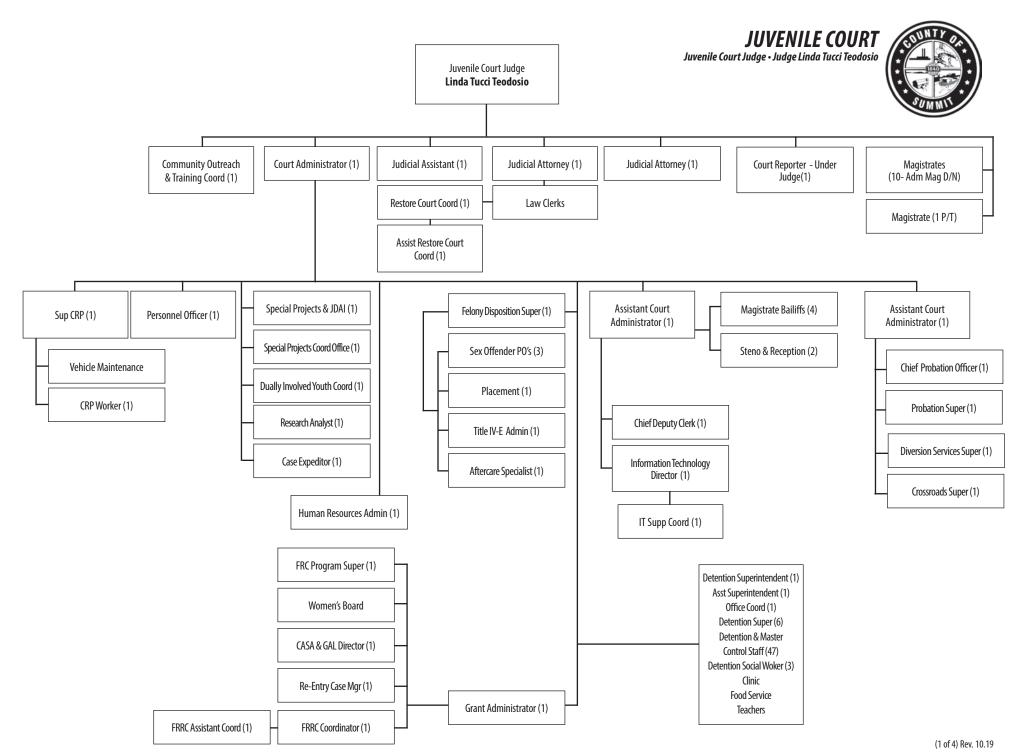
		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COURTS - DOM	IESTIC RELATIONS COURT					
Fund: Domestic	c Special Projects					
Organization: L	Dom Rel Ct-Special Projects					
	28674-2309					
28674-2309	Community Outreach Director	1.00	1.00	1.00	.00	.00
	Family Court Services Director	1.00	1.00	1.00	1.00	1.00
	Family Ct Services Evaluator	.00	.90	.75	.90	.00
	Magistrate	.60	.00	.00	.00	1.00
ORGANIZATION	N TOTAL 28674-2309	2.60	2.90	2.75	1.90	2.00
*TOTAL COURT	TS - DOMESTIC RELATIONS COURT	2.60	2.90	2.75	1.90	2.00



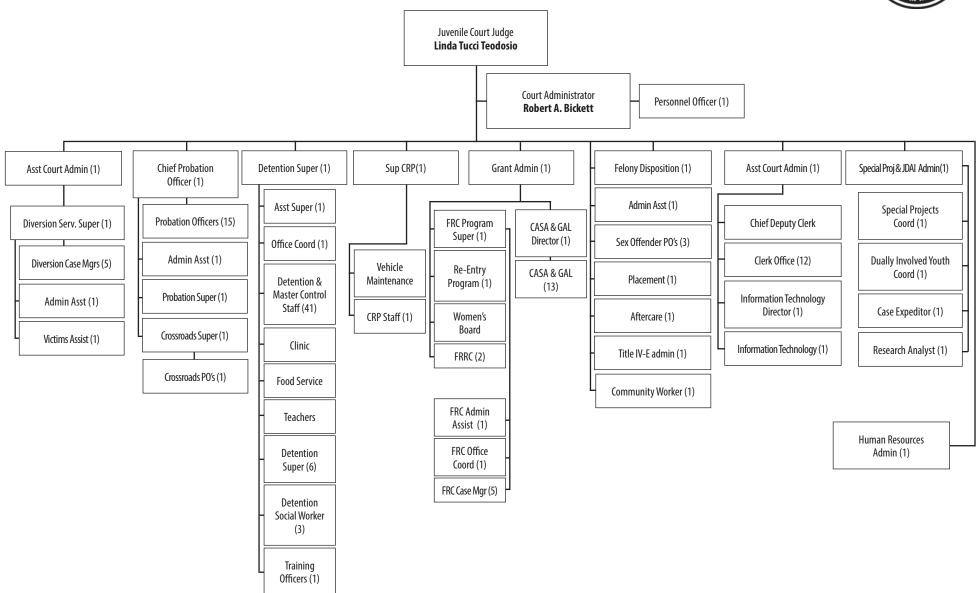
Fund: Domestic Special Projects 28674

Departments: Dom Rel Ct-Special Projects 2309

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	208,481	175,573	182,000	180,887	190,063
Fringe Benefits	25501	64,970	49,820	50,000	49,630	57,600
Supplies	30501	377	1,285	2,000	92	2,000
Travel	37501	13,206	17,752	26,000	24,017	26,000
Contract Services	45501	2,867	3,737	22,500	14,991	23,500
Other	60501	0	0	5,000	0	5,000
Equipment	70501	0	162	5,000	0	5,000
DEPARTMENT TOTAL 2867	74-2309	<u>289,901</u>	<u>248,329</u>	<u>292,500</u>	<u> 269,617</u>	<u>309,163</u>









Juvenile Court

DEPARTMENT OVERVIEW

The Summit County Juvenile Court respectfully submits the 2020 budget proposal for review by the Summit County Council and Executive. The 2020 budget proposal keeps 2019 spending levels except for the salary and benefit line- items which includes a 3% general wage increase scheduled for April of 2020. The Court continues its aggressive approach to acquire non-general fund revenues. Below are some of the details of how we have been able to reduce our reliance on the general fund and keep the same levels of service to the citizens of Summit County.

Non-general fund dollars:

2020 will see a reduction of 1.7 million dollars in non-general fund monies, which make up close to 50% of the Court's overall budget, as there are severe reductions in the Reclaim Ohio grant and Title IV-E funding. The Court has been able to make up for the loss of those funds by help from the Executive's Office with new funding through the Summit County Department of Jobs and Family Services, reduction in the amount of Reclaim service provider contracts, elimination of 3.5 positions, and using most of the Reclaim carryover funds, which is about 600,000.00. The additional challenge will be making up the Reclaim carryover funds in the new state fiscal year which begins in July of 2020.



Juvenile Court

Review of Detention Operations:

The Court is continuing its Juvenile Detention Alternative Initiative (JDAI). In 2009 the Court, four (4) other Ohio counties and DYS entered into an agreement with the Annie Casey Foundation to participate in the initiative in early 2010. The initiative aims to reduce the unnecessary and inappropriate reliance on local detention centers, save tax dollars, increase system fairness and improve the overall juvenile justice system without compromising public safety. Some of the successes of the reform are:

- 90% reduction in the number of youths committed to the Ohio Department of Youth Services
- 48% drop in the number of youths admitted into the Juvenile Detention Facility
- 65% decline in the number of new probation cases
- 53% reduction in the number of felony adjudications
- 36% drop in the number of delinquency filings
- Drop in Summit County Juvenile Detention Facility Average Daily Population from 57 to 41

In conclusion, for 2020 the Court will stay the course of good stewardship of taxpayer monies and continue to seek new ways to improve effectiveness and efficiency in meeting the Court's mission to serve the best interests of our children through outreach, early intervention, community education and innovative programming, while fairly administering justice to all whose lives are impacted by the juvenile justice system.



Program: Judicial/Admin

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Juvenile Court strives to serve the best interests of our children through outreach, early intervention, community education and innovative programming, while fairly administering justice to all whose lives are impacted by the juvenile justice system.

PROGRAM GOALS & OBJECTIVES

- 1 Continue to develop and implement fiscally sound, viable programming for youth that come before the Court.
- 2 Monitor and control Court's detention, placement, and ODYS population.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Control Commitments to DYS	Make sure all viable options are exhausted before sentencing youth to ODYS	13	12
Maximize non-general fund dollars	Acquire non-general fund dollars from state, local and federal agencies and non-profits	7,296,192	5,632,035



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COURTS - JUVE	ENILE COURT					
Fund: General	Fund					
Organization: J						
	10003-2402					
10003-2402	Assistant Court Administrator	1.00	1.00	1.00	1.00	1.00
	Bailiff	3.00	2.00	3.00	3.00	1.00
	Chief Magistrate	1.00	1.00	.00	.00	.00
	Court Psychologist	.00	.00	1.00	1.00	.00
	Court Reporter	1.00	1.00	1.00	1.00	1.00
	Dir of Comm Outreach & Educatn	1.00	1.00	1.00	1.00	1.00
	Judicial Attorney	1.00	.00	.00	.00	.00
	Juvenile Court Judge	1.00	1.00	1.00	1.00	1.00
	Lead Judicial Attorney	.00	1.00	.00	1.00	.75
	Magistrate	8.80	8.80	9. <i>7</i> 5	9.75	9.55
	Personnel Officer	1.00	1.00	1.00	1.00	1.00
	Supt of Detention Services	1.00	1.00	.00	.00	.00
ORGANIZATION	N TOTAL 10003-2402	19.80	18.80	18.75	19.75	16.30



Fund: General Fund 10003

Departments: Juvenile Court 2402

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	14,000	14,000	14,000	14,000	14,000
Salaries-Employees	20501	1,318,920	1,350,570	1,355,900	1,359,743	1,305,700
Overtime	20525	763	0	4,500	0	4,500
Fringe Benefits	25501	489,150	495,528	477,600	472,046	465,400
Transcripts	27103	31,576	33,995	36,400	36,079	35,000
Attorney Fees	27105	1,544,202	1,600,034	1,920,663	1,959,415	0
Internal Services	30401	285,300	233,328	265,300	225,035	285,300
Supplies	30501	51,542	64,853	84,760	79,474	65,200
Travel	37501	2,000	1,946	2,440	2,434	2,000
Contract Services	45501	309,028	283,824	305,500	288,722	433,500
Other	60501	8,000	7,998	8,000	7,998	8,000
Local Grant Match	65107	35,000	14,000	0	0	0
DEPARTMENT TOTAL 100	03-2402	<u>4,089,481</u>	<u>4,100,077</u>	<u>4,475,063</u>	<u>4,444,946</u>	<u>2,618,600</u>



Juvenile Court Fund: General Fund 10003 Department: Juvenile Court 2402

TOTAL CONTRACT SERVICES COSTS: \$433,499.00

Juvenile Court-General Office		10003	2402		
Department		Fund	Org		
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information	
Arch Paging	Pagers - 1-5yrs	Annual	\$13,244.00		
Ohio Communications	Radio Maintenance	Annual			
Blue Technologies	Copiers 5 yrs	5 yr lease	53,600		
Shred-It	Document destruction	1yr	4,335.00		
Witness Fees			7,800.00		
Childrens Hospital	Physician Services	Annual			
PROWARE	Court Mgmt. Maintenance	Renewal	157,630.00		
Courtsmart	Digital Recording Maint.	Annual	40,000.00		
MNJ	computer Licenses		50,000.00		
Automated Environment	Detention Video Recorder N	la <u>Annual</u>	5,000.00		
Oracle	Software Licenses	Annual	4,500.00		
International Institute	Interpreting Services	Annual	3,000.00		
Time Warner	Internet Connection	Annual	3,800.00		
Child Guidance	Mental Health Responder	Annual	5,590.00		
Mediation, Atty Help Desk			60,000.00		
Interpreting Services			25,000.00		



Program: Intake

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

Juvenile Court is evaluating the Intake process in order to implement new procedures and utilize improved screening and assessment tools to more accurately identify youth and family needs at the "front door" to better match those needs with the right services and community partners.

PROGRAM GOALS & OBJECTIVES

- 1 Make informed recommendations to Judge and Magistrates while protecting health and safety of both youth and community.
- 2 Increase and optimize interaction and coordination with community partners.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Number of referrals that go official vs. diversion	To make sure court and community resources are used on the right youth through an approved screening tool	2,550 referrals were officially closed with another 709 processed unofficially without formal filing	1,778 officially closed, 808 unofficial



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization:	luvenile Probation					
•	10003-3402					
10003-3402	Administrative Assistant	5.50	4.50	3.00	3.00	2.00
	Asst Chief Deputy Clerk	.00	.00	.00	.00	1.00
	Bailiff	1.00	2.00	1.00	1.00	3.00
	Chief Deputy Clerk	1.00	1.00	1.00	1.00	1.00
	Court Administrator	1.00	1.00	1.00	1.00	1.00
	Court Intake Officer (Degree)	3.00	3.00	1.00	.00	.00
	Ct Intake Officer (non-degree)	1.00	1.00	.00	.00	.00
	Data Systems Analyst	1.00	1.00	1.00	1.00	1.00
	Deputy Clerk	12.00	12.00	11.00	11.00	13.00
	FRRC Asst Coordinator	.00	.35	.00	1.00	.00
	FRRC Coordinator	.00	.00	.00	1.00	.00
	Human Resource Administrator	1.00	1.00	1.00	1.00	1.00
	IT Support Coordinator	.00	.00	.00	1.00	1.00
	Intake Supervisor	1.00	1.00	1.00	.00	.00
	Judicial Assistant	1.00	1.00	1.00	1.00	1.00
	Judicial Attorney	.00	1.00	1.00	1.00	.80
	Lead Deputy Clerk	2.00	2.00	2.00	2.00	.00
	Lead Judicial Attorney	.00	.00	1.00	.00	.00
	Magistrate	1.00	.00	.00	.00	.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10003-3402	Personnel Officer	.00	.00	.00	.00	1.00
	Probation Officer (degree)	1.00	1.00	.00	.00	.00
ORGANIZATION	N TOTAL 10003-3402	32.50	32.85	26.00	26.00	26.80



Fund: General Fund 10003

Departments: Juvenile Probation 3402

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	1,455,202	1,309,322	1,343,200	1,344,939	1,381,900
Overtime	20525	7,956	6,052	12,300	10,324	12,300
Fringe Benefits	25501	644,183	518,830	516,100	512,627	530,200
Internal Services	30401	20,000	14,374	20,000	13,950	20,000
Supplies	30501	0	0	0	0	9,700
Travel	37501	996	1,000	1,000	990	1,000
Other	60501	3,298	3,296	3,300	3,292	3,300
DEPARTMENT TOTAL 100	003-3402	<u>2,131,635</u>	<u>1,852,873</u>	<u>1,895,900</u>	<u>1,886,122</u>	<u>1,958,400</u>



Program: Detention

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

Continue to work with the Juvenile Detention Alternative Initiative (JDAI) to monitor and control detention population while ensuring community safety.

PROGRAM GOALS & OBJECTIVES

- 1 Continue JDAI reform to ensure the correct youth are being held.
- 2 Provide innovative programming which promotes lawful, responsible, and productive behavior.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Number of youths brought to	Make sure the right youth are held and released through use of	1,044 brought	976 brought
detention vs. number of youth held	the Detention Risk Assessment	414 held	368 held



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: .	Juvenile Detention Center					
	10003-3405					
10003-3405	Administrative Assistant	1.00	.00	1.00	.00	.00
	Court Psychologist	1.00	1.00	.00	.00	.00
	Dep Supt of Detention Services	.00	.00	1.00	1.00	2.00
	Detention Officer (Degree)	9.00	8.00	10.00	12.00	13.00
	Detention Officer (Non-Degree)	17.00	16.00	19.00	15.00	18.00
	Detention Supervisor	6.00	6.00	4.00	5.00	3.50
	Laundry Kitchen Worker	1.00	1.00	1.00	1.00	1.00
	Master Control Staff	2.00	1.00	1.00	1.00	.00
	Office Coordinator-Detention	.00	.00	.00	1.00	1.00
	Supt of Detention Services	.00	.00	1.00	1.00	1.00
	Training Officer-Detention	.00	1.00	2.00	2.00	1.00
ORGANIZATIOI	N TOTAL 10003-3405	37.00	34.00	40.00	39.00	40.50
*TOTAL COURT	TS - JUVENILE COURT	89.30	85.65	84.75	84.75	83.60



Fund: General Fund 10003

Departments: Juvenile Detention Center 3405

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	1,462,524	1,720,702	1,747,000	1,816,655	1,729,700
Overtime	20525	386,493	471,430	424,800	353,195	424,800
Fringe Benefits	25501	665,956	767,228	777,000	771,007	800,900
Internal Services	30401	922	1,162	2,000	1,314	2,000
Supplies	30501	<i>55,403</i>	60,667	37,200	38,719	60,100
Contract Services	45501	212,444	181,406	162,200	153,931	207,800
Other	60501	4,449	4,233	4,000	3,996	10,000
Medical Fees	65120	188,823	203,712	235,600	253,697	250,000
DEPARTMENT TOTAL 100	03-3405	2,977,014	3,410,539	3,389,800	3,392,514	3,485,300



Juvenile Detention Center Fund: General Fund 10003 Department: Juvenile Detention Center 3405

TOTAL CONTRACT SERVICES COSTS:

\$207,735.00

Juvenile-Detention Home Department		10003 Fund	<u>340</u> 9 Org	
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
Food Service DYS	Food Service Video Hearings	5 yr.	\$ 204,735 \$ 3,000	



Program: Donations Fund

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

The Court receives grant funds from the Juvenile Court's Women's Board throughout the year to help with youth and their families that come before the court, and youth who are in detention.

PROGRAM GOALS & OBJECTIVES

- 1 Use funds to help improve the lives of youth and families under the care of the Juvenile Court.
- 2 Use funds to support many of the Court's special programs and events.



Fund: Juvenile Court Donations 21972

Departments: Juvenile Court-Clerk Fee 2403

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	5,776	5,019	5,000	3,708	5,000
DEPARTMENT TOTAL 2197	72-2403	<u>5,776</u>	<u>5,019</u>	<u>5,000</u>	<u>3,708</u>	<u>5,000</u>



Program: Computerization Fund

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

In accordance with the Ohio Revised Code, additional fees are charged on each filing with the court to help cover computerization costs of court. The Court receives about \$36,000 annually that is used for hardware and software upgrades.

PROGRAM GOALS & OBJECTIVES

- 1 Continue hardware upgrades as needed.
- 2 Review and make appropriate upgrades to Court management system.



Fund: Juvenile Ct Computer 28519

Departments: Juvenile Ct-Computerization 2415

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	15,000	14,991	15,000	14,605	15,000
DEPARTMENT TOTAL 2851	9-2415	<u>15,000</u>	<u>14,991</u>	<u>15,000</u>	<u>14,605</u>	<u>15,000</u>



Program: Title IV-E

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

Agreement with the Ohio Department of Job & Family Services to draw down federal funds under Title IV-E of the Social Security Act. Seventy-five percent of funds received go to Juvenile Court while the remaining twenty-five percent is paid into the County general fund. The current year estimate for funds received is 10% less than the previous year and the funding trend is projected downward for 2020.

PROGRAM GOALS & OBJECTIVES

- 1 Accurate recordkeeping of IV-E cases to allow for the maximum drawdown of funds.
- 2 To ensure expenditures of funds are for the improvement of children and youth services in Summit County.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
IV-E funds received	Maximum drawdown of IV-E funds	690,180	622,645



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COURTS - JUVI	ENILE COURT					
	IV-E Reimbursement					
Organization: .	Juvenile Ct-IV-E Reimbursement 28637-3409					
28637-3409	Administrative Assistant	.50	1.00	.50	.50	.50
	Casa/GAL Vol Coord/Trn Asst	1.00	1.00	1.00	1.00	.00
	Case Manager	1.00	2.00	2.00	1.00	1.00
	FRRC Asst Coordinator	.00	.65	1.00	.00	.00
	FRRC Coordinator	.00	.00	1.00	.00	.00
	GAL Program Coordinator	1.00	1.00	1.00	1.00	1.00
	GAL Staff Attorney	2.00	2.00	1.00	1.00	2.00
	IV-E Administrator	.00	1.00	.00	.00	.00
	PT Case Manager	.00	1.00	1.00	1.00	.00
	PT Volunteer Coordinator	.00	.00	1.00	1.00	.00
	Placement Coordinator	1.00	1.00	.00	.00	.00
	Volunteer Coordinator	2.00	.00	1.00	2.00	3.00
ORGANIZATIOI	N TOTAL 28637-3409	8.50	10.65	10.50	8.50	7.50



Fund: Juv Ct - IV-E Reimbursement 28637

Departments: Juvenile Ct-IV-E Reimbursement 3409

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	332,160	366,529	480,800	346,966	432,400
Fringe Benefits	25501	122,288	149,940	182,000	128,950	187,000
Supplies	30501	0	0	0	0	25,000
Travel	37501	1,805	0	0	0	15,000
Transfers Out	84999	0	0	0	0	0
DEPARTMENT TOTAL 2863	37-3409	456,253	516,468	662,800	475,916	659,400



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	IV-E Reimbursement Juvenile Ct-Maintenance Cost 28637-3441					
28637-3441	Administrative Assistant	.50	.50	.00	.00	.00
	Dir of Comm Outreach & Educatn	1.00	1.00	.00	.00	.00
	GAL Staff Attorney	.00	1.00	.00	.00	.00
	IV-E Coordinator	.00	1.00	1.00	.00	.00
	Placement Coordinator	.00	.00	1.00	.00	.00
ORGANIZATION	N TOTAL 28637-3441	1.50	3.50	2.00	.00	.00
*TOTAL COURT	rs - Juvenile Court	10.00	14.15	12.50	8.50	7.50



Fund: Juv Ct - IV-E Reimbursement 28637

Departments: Juvenile Ct-Maintenance Cost 3441

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	199,361	65,530	72,000	41,183	67,000
Fringe Benefits	25501	59,800	16,420	19,000	8,888	18,000
Contract Services	45501	43,383	51,986	100,000	31,337	100,000
DEPARTMENT TOTAL 2863	37-3441	<u>302,544</u>	<u>133,937</u>	<u>191,000</u>	<u>81,407</u>	<u>185,000</u>



Program: Driver Intervention

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

Juvenile traffic diversion program that allows juvenile traffic offenders the opportunity to complete a training program which will result in the dismissal of their offense upon successful completion.

PROGRAM GOALS & OBJECTIVES

1	Address risk factors encountered while driving.

2 Teach driver's responsibilities behind wheel of car.



Fund: Juv Ct Driver Intervention Prog 28640

Departments: Juv Ct-Driver Intervention Prog 3442

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Supplies	30501	0	0	3,400	0	3,400
Contract Services	45501	6,800	7,200	7,000	6,800	7,000
DEPARTMENT TOTAL 28640-3442		<u>6,800</u>	<u>7,200</u>	10,400	<u>6,800</u>	<u>10,400</u>



Program: Legal Research

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

In accordance with Ohio Revised Code, additional fees are charged on each filing with the Court to help cover legal research costs of Court. Funds collected are quite nominal, about 5,000.00 per year. They are used to help defray the cost of the Court's Lexis contract.



Fund: Juv-Legal Research, Computer 28644

Departments: Juvenile Ct-Legal Research 2411

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	6,286	15,541	15,000	8,732	5,000
DEPARTMENT TOTAL 28644-2411		<u>6,286</u>	<u>15,541</u>	<u>15,000</u>	<u>8,732</u>	<u>5,000</u>



Program: Special Projects

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

In accordance with the Ohio Revised Code, the Court has established a special project fee on each filing to pay for special projects of the Court. The Court expects to receive about 60,000.00 in 2020, and that money will be used for upgrades to the digital recording and case management systems.

PROGRAM GOALS & OBJECTIVES

- 1 Upgrade or add modules to case management system.
- 2 Upgrade digital recording system.



Fund: Juvenile Ct-Special Projects 28646

Departments: Juv Ct Special Projects 2417

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	61,494	77,500	50,000	14,629	50,000
DEPARTMENT TOTAL 28646-2417		<u>61,494</u>	<u>77,500</u>	<u>50,000</u>	<u>14,629</u>	<u>50,000</u>



Program: Clerks Fees

Juvenile Court

PROGRAM DESCRIPTION & CHALLENGES

The Clerk fees fund was established in 2012 to comply with IRS regulation 6045 that requires every payer engaged in a trade or business who, in the course of that trade or business, makes payments aggregating 600 dollars or more during a calendar year to an attorney in connection with legal services must provide a 1099 to the attorney.

PROGRAM GOALS & OBJECTIVES

1 Compliance with IRS regulation 6045.

COURTS

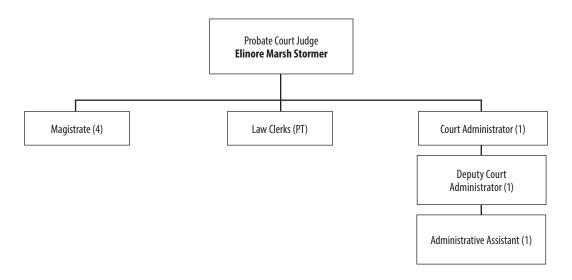


Fund: Juvenile Court Clerk Fees 28647

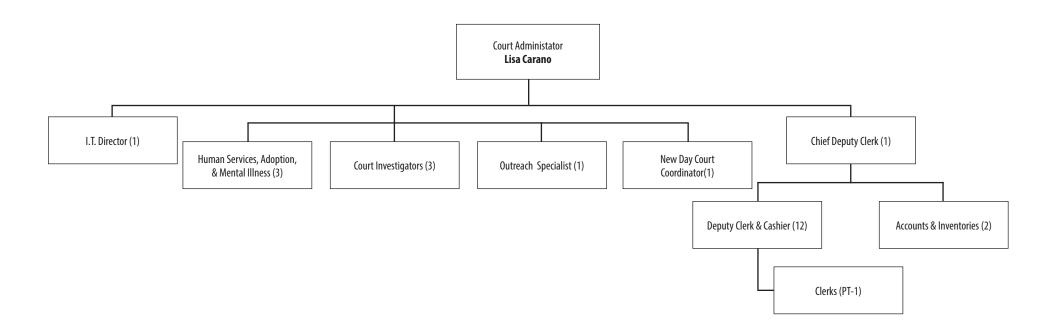
Departments: Juvenile Court-Clerk Fee 2403

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	3,008	2,745	10,000	1,650	10,000
DEPARTMENT TOTAL 2864	7-2403	<u>3,008</u>	<u>2,745</u>	<u>10,000</u>	<u>1,650</u>	<u>10,000</u>











Program: General Office

Probate Court

The Summit County Probate Court respectfully submits the 2020 budget proposal for Summit County Council and County Executive review. Improvements to the physical environment and technological upgrades continue to be priorities.

Probate Court will continue remodeling and upgrades to the Administrative area. Replacing old carpet and adding fresh paint will be a warm welcome to the many attorneys and public that come to the court.

The court continues to reduce its reliance on the county's general fund for items such as travel and education, computerization, computerization salaries, legal research and community outreach. This translates into approximately 30% savings to the County general fund.

The Court remains committed to serving those who will need Probate Court services while focusing on efficiently and effectively improving operations without further cost to County taxpayers.



Program: General Office

Probate Court

PROGRAM DESCRIPTION & CHALLENGES

The Court of Common Pleas, Probate Division, resolves cases in regards to estates, civil, guardianships, trusts, wills, adoptions, name changes, birth corrections and mental illness. The Court returns a substantial amount of funding to the Summit County General Fund through the collection of court costs and fees which are established by the Ohio Legislature.

The Volunteer Guardian Program established in 2014 continues to assist wards in need of a guardian. New Day Court established in 2016, has become a model for Probate Courts throughout the State. Other Probate Courts visit regularly to observe NDC hearings to understand our process in order to implement their own mental illness program. The Summit County Probate New Day Court Program has become a model court throughout the nation. NDC has assisted over 245 severely mentally ill patients in outpatient recovery in order to avoid repeat hospitalizations and to monitor progress.

Continued challenges for the Probate Court are recruiting volunteers needed for new guardian cases, technological expenses and on-going upgrades to the physical environment of the court.

PROGRAM GOALS & OBJECTIVES

- 1 Continue technological upgrades for case-flow improvement, continue to implement cost saving programs to the public. Continue improvements to the physical environment of the court focusing on the administrative area in 2019.
- 2 Continue volunteer recruitment for Volunteer Guardian & Senior Visitor Programs.



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COURTS - PRO	BATE COURT					
Fund: General	Fund					
Organization: F	Probate Court					
	10003-2204					
10003-2204	Account Clerk 1	2.00	2.00	2.00	3.00	2.00
	Administrative Assistant	.50	.50	.50	.50	.50
	Adoption Clerk 1	1.00	1.00	1.00	1.00	1.00
	Bookkeeping Supervisor	1.00	1.00	1.00	1.00	1.00
	Cashier 1	.00	.00	.00	1.00	1.00
	Chief Deputy Clerk	.00	.00	1.00	1.00	1.00
	Chief Magistrate	1.00	1.00	1.00	1.00	1.00
	Civil Commitment Clerk 1	1.00	1.00	1.00	1.00	1.00
	Community Outreach Coordinator	1.00	1.00	1.00	.00	.00
	Community Outreach Specialist	.00	1.00	1.00	1.00	1.00
	Counter Clerk 1	5.00	6.00	6.00	5.00	6.00
	Court Administrator	.90	.90	.90	.90	.90
	Court Investigator/PT Magistrate	.00	.00	.00	1.00	.00
	Deputy Clerk	.00	1.00	.00	.00	.00
	Deputy Court Administrator	2.00	1.00	.00	.00	1.00
	Docket Appointment Clerk 1	1.00	1.00	1.00	1.00	1.00
	Human Services Receptionist	1.00	1.00	1.00	.00	.00
	Investigator 1	2.00	2.00	2.00	2.00	2.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
10003-2204	Investigator 3	1.00	1.00	1.00	1.00	1.00
	Judicial Attorney	1.00	.00	.00	.00	.00
	Judicial Attorney - Magistrate	.00	.00	.00	1.00	1.00
	Magistrate 1	2.00	2.00	3.00	1.00	2.00
	Marriage License Clerk 1	1.00	3.00	3.00	2.00	2.00
	New Day Court Coordinator	.00	.00	.00	1.00	.50
	Probate Court Judge	1.00	1.00	1.00	1.00	1.00
	Records Clerk 1	3.00	3.00	2.00	2.00	2.00
ORGANIZATION	I TOTAL 10003-2204	28.40	31.40	30.40	29.40	29.90
*TOTAL COURT	S - PROBATE COURT	28.40	31.40	30.40	29.40	29.90

COURTS



Fund: General Fund 10003

Departments: Probate Court 2204

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	14,000	14,000	14,000	14,000	14,000
Salaries-Employees	20501	1,411,631	1,404,259	1,445,800	1,442,468	1,473,000
Fringe Benefits	25501	571,326	566,051	616,200	585,000	615,300
Transcripts	27103	0	0	2,000	0	1,000
Internal Services	30401	51,416	51,918	52,600	52,594	52,600
Supplies	30501	20,224	11,350	24,000	14,127	24,000
Vehicle Fuel/Repair	40501	0	0	6,000	171	4,000
Contract Services	<i>45501</i>	20,975	95,437	25,700	21,226	24,100
Utilities	50501	0	0	600	90	600
Advertising/Printing	58501	855	0	1,500	1,020	1,000
DEPARTMENT TOTAL 100	03-2204	2,090,426	2,143,015	2,188,400	2,130,696	2,209,600



Program: Computerization

Probate Court

PROGRAM DESCRIPTION & CHALLENGES

Per O.R.C. 2303.201, fees collected are placed in a separate fund for procuring and maintaining computerization of the court. The court will continue with upgrades in addition to yearly maintenance and support, greatly improving the efficiency of Probate Court case flow. Technological improvements, hardware replacement, updates and maintenance are scheduled for 2020.

Technology challenges include the increasing costs of hardware and maintenance.

PROGRAM GOALS & OBJECTIVES

- 1 Monitor maintenance and support and continue with updates when necessary.
- **2** Continue upgrades to Office Suite and replace old hardware when needed.



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
COURTS - PRO	BATE COURT					
	Computerization					
Organization: I	Probate Ct-Computerization 28522-2211					
28522-2211	Computer Operations Supervisor	1.00	1.00	1.00	1.00	1.00
	Court Administrator	.10	.10	.10	.10	.10
ORGANIZATIOI	N TOTAL 28522-2211	1.10	1.10	1.10	1.10	1.10
*TOTAL COURT	TS - PROBATE COURT	1.10	1.10	1.10	1.10	1.10

COURTS



Fund: Probate Computerization 28522

Departments: Probate Ct-Computerization 2211

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	75,009	76,350	75,530	75,496	77,200
Fringe Benefits	25501	19,202	20,384	30,370	29,731	31,700
Professional Services	27102	0	81,272	26,300	0	26,800
Supplies	30501	9,746	2,358	15,000	14,863	15,000
Travel	37501	314	340	2,500	556	2,500
Contract Services	<i>45501</i>	72,814	71,547	76,400	75,611	86,500
Equipment	70501	7,212	2,323	15,000	2,343	2,000
DEPARTMENT TOTAL 2852	2-2211	<u>184,297</u>	<u>254,573</u>	<u>241,100</u>	<u>198,601</u>	<u>241,700</u>



Program: Mental Health

Probate Court

PROGRAM DESCRIPTION & CHALLENGES

Per O.R.C. 5122.43(B), costs, fees and expenses for Mental Health services are appropriated through a separate Mental Health Fund. Per O.R.C., reimbursements are made from the State of Ohio per allowable expenses. Increased funding from the State of Ohio has been approved.

PROGRAM GOALS & OBJECTIVES

- 1 Process Mental Illness hearings and bill accordingly to Counties for allowable State reimbursements.
- 2 Expand New Day Court and continue to share program ideas with other Probate Courts.

COURTS



Fund: Probate Ct-Mental Health 28668

Departments: Probate Ct-Mental Health 2217

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	0	0	25,000	23,400	23,700
Fringe Benefits	25501	0	0	13,000	12,366	13,100
Other	60501	77,408	81,282	100,000	98,720	75,000
DEPARTMENT TOTAL 2866	68-2217	<u>77,408</u>	<u>81,282</u>	<u>138,000</u>	<u>134,487</u>	<u>111,800</u>

COURTS



Fund: Domestic Violence Trust 28270

Departments: Probate-Marriage License 3503

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Grants	65111	52,326	50,150	60,000	49,198	60,000
DEPARTMENT TOTAL 2827	70-3503	<u>52,326</u>	<u>50,150</u>	60,000	49,198	60,000



Ninth District Court of Appeals

PROGRAM DESCRIPTION & CHALLENGES

The Courts of Appeals is established by Section 1, Article IV of the Ohio Constitution, and their jurisdiction is outlined in Section 3, Article IV. As intermediate level appellate courts, their primary function is to hear appeals from the common pleas, municipal, and county courts. Each case is heard and decided by a panel of three judges.

COURTS



Fund: General Fund 10003

Departments: Court Of Appeals 2005

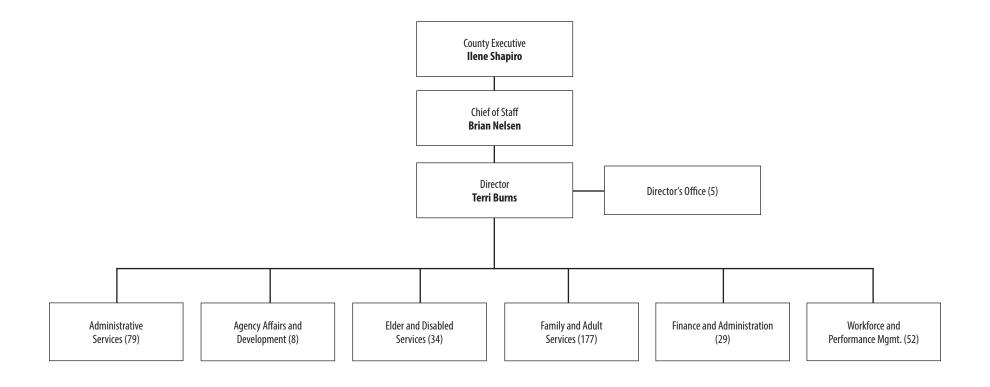
DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Expenses-Foreign Judge	27104	668	293	0	848	0
Internal Services	30401	13,309	13,858	14,000	13,609	14,000
Supplies	30501	29,975	16,192	26,600	35,455	26,600
Travel	37501	11,937	11,071	12,300	5,191	11,000
Contract Services	45501	24,935	12,258	54,300	48,400	55,600
Other	60501	18,264	30,668	28,500	39,517	28,500
DEPARTMENT TOTAL 10003	-2005	99,088	<u>84,340</u>	<u>135,700</u>	<u>143,021</u>	<u>135,700</u>



JOB & FAMILY SERVICES

DEPARTMENT OF JOB AND FAMILY SERVICESCounty Executive • Ilene Shapiro
Chief of Staff • Brian Nelsen Director of Job and Family Services • Terri Burns





Job & Family Services Fund: Job & Family Services 20011 Department: JFS Operations 7103

Reconciliation of Federal/State Allocations to the 2020 County Budget

Allocation letter		Increase/ (Decrease)	Original Budget	Original Budget	Revised Budget	
Allocation inter		(,	•	•	•	
Conceined allocation Conceined Conce	Allocation letter	(17,859)	3,841,354	3,859,213	3,859,213	TANF Regular – Temporary Assistance for Needy Families - 93.558
Allocation letter (972) 3,432,374 (3,433,346) 3,433,346 TANF COMEP Regular - Temporary Assistance for Needy Familles - 93,558 Allocation letter (977) 150,000 10,630 1	Allocation letter	(17,272)	4,823,358	4,840,630	4,840,630	TANF Admin– Temporary Assistance for Needy Families - 93.558
Allocation letter	One-time allocation	-	-	-		
Allocation letter	Allocation letter	(972)	3,432,374	3,433,346	3,433,346	TANF CCMEP Regular – Temporary Assistance for Needy Families - 93.558
Estmated-no allocation letter yet	Allocation letter	(71)			254,998	TANF CCMEP Admin Temporary Assistance for Needy Families - 93.558
Allocation letter 6519871 597.871 - 1 TANF Kinship Caregiver	Estimated-no allocation letter vet	4.370	15,000	10.630		
Allocation letter						
Calculated - 50% Federal match (728,000) 2,882,000 3,886,301 Federal Food Assistance - 10,561 Allocation letter 313,610 1,364,129 1,196,119 1,			,	1 622 612		1 0
Allocation letter		\ ' '				
Calculated - 90% Federal match 134,000 703,856 Federal Medicaid - 93.778						
Merged with Medicaid IM				1,190,519		
Calculated - 75% Federal Marcia 1.029.000 11,259.000 10,230.000 10,230.000 13,280.500 Federal Medicaid Enhanced - 33.778 Projected - Federal Pass-Thru 39,000 990,000 390,000 390,000 391,730 State Children Health Incentive Program (SCHIP) - 93.767 Allocation letter 11,286 478,051 466,765 466,765 County Child Care Non-Admin - 93.575 Allocation letter (8,410) 2,606,211 2,614,621 2,614,621 Tile XX TANF Transfer - 93.667 Allocation letter (8,410) 2,606,211 2,614,621 2,614,621 Tile XX TANF Transfer - 93.667 Allocation letter (85,797) 433,4203 440,068 31,136 31,358,795 Till XX Base (Social Services Block Gram) - 93.673 Allocation letter (12,33) 480,068 31,136 31,350 31,350 31,350 Adult Protective Services - State Funds Allocation letter (12,13) 545,006 546,219 546,219 Community & Protective Services - State Line them 533 Allocation letter (12,23) 545,006 546,219 546,219 Community & Protective Services - State Line them 534 Allocation letter 360 65,200 64,840 65,137 Food Assistance Employment & Training (FAET) Operating - 10.561 Estimated-no allocation letter yet (14,226) 177,784 192,010 185,818 FAET Participation-50% - State Funds Frojected - Federal Pass-Thru - 1,750,000 1,750,			134,000	204.400		
Projected - Federal Pass-Thru 39,000 996,000 931,730 State Children Health Incentive Program (SCHIP) - 93.767 Allocation letter 11,286 478,051 466,765 County Child Care Norm-Admin - 93.575 Allocation letter 8,208 347,673 339,465 339,465 County Child Care Norm-Admin - 93.575 Allocation letter (8,410) 2,606,211 2,614,621 Tile (XT ATAN) Transfer - 93.667 Allocation letter (8,410) 2,606,211 2,614,621 Tile (XT ATAN) Transfer - 93.667 Allocation letter (8,579) 1,334,203 1,400,000 1,388,795 Tile XX Base (Social Services Block Grant) - 93.667 Allocation letter 16,932 48,068 31,136 Adult Protective Services-State Funds Allocation letter (4,54) 209,323 209,777 209,777 Social Services Block Grant) - 93.667 Allocation letter (1,213) 545,006 546,219 Community & Protective Services State Line Items Allocation letter 13,450 130,291 116,841 119,106 Food Assistance Employment & Training (FAET) + 109% + 10.561 Allocation letter 360 65,200 63,404 119,106 Food Assistance Employment & Training (FAET) + 109ration - 10.561 Estimated-no allocation letter yet (14,226) 177,784 192,010 185,818 FAET Participation-50% - State Funds Allocation letter 1,226 177,784 192,010 185,818 FAET Participation-50% - State Funds Estimated-no allocation letter yet 2,000 2,000 2,000 Refuse Cash Assistance - 93,566 Estimated-no allocation letter yet 1,750,000 1,750,000 1,760,			11 250 000			
Allocation letter						
Allocation letter	,		,	,		
Allocation letter (8.410)						
Allocation letter (65.797) 1,334,203 1,400,000 1,389,795 Title XX Base (Social Services Block Grant) - 93.667 Allocation letter (16.4) 209,323 209,777 209			- /			
Allocation letter 16.932 48,068 31,136 31,136 Adult Protective Services—State Funds (454) 209,323 209,777 209,777 209,777 Social Services—Operating—State Funds Allocation letter (1,213) 545,006 546,219 546,219 546,219 Community & Protective Services—State Line Item 533 Allocation letter 13,450 130,291 116,841 119,106 Food Assistance Employment & Training (FAET) + 100% - 10,561 Allocation letter 14,426 14,226 177,784 192,010 185,818 FAET Participation-50% - State Funds Estimated-no allocation letter yet (14,226) 177,784 192,010 185,818 FAET Participation-50% - State Funds Estimated-no allocation letter yet (14,226) 177,784 192,010 185,818 FAET Participation-50% - Federal Funds 10,561 Allocation letter 27,000						
Allocation letter		\ ' '	, ,	, ,		
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Allocation letter		\ ' '				
Estimated-no allocation letter yet (14,226) 177,784 192,010 185,818 FAET Participation-50% - State Funds						
Estimated-no allocation letter yet	Allocation letter		65,200	64,840	65,137	Food Assistance Employment & Training (FAET) Operating - 10.561
Allocation letter	Estimated-no allocation letter yet	(14,226)				
Estimated-no allocation letter yet - 2,000 2,000 7,000 2,000 7,000 7,000 7,000 7,000 7,000 7,000 7,0000 7,000 7,0000	Estimated-no allocation letter yet	(14,226)	177,784	192,010	185,818	FAET Participation-50% - Federal Funds - 10.561
Projected - Federal Pass-Thru	Allocation letter	-		27,000		
Projected - State Pass-Thru	Estimated-no allocation letter yet	-	2,000	2,000	2,000	Fraud Awareness - State Funds
Projected - Federal Pass-Thru (5,000) 60,000 65,000 50,050 Medicaid Healthcheck Pass Thru (5,000) 60,000 65,000 50,050 Medicaid Healthcheck Pass Thru (35,000) 365,000 400,000 463,489 Outstationed Eligibility (Medicaid) - 93.778	Projected - Federal Pass-Thru	-	1,750,000	1,750,000	1,871,442	Medicaid NET Transportation
Projected - State Pass-Thru (5,000) 60,000 65,000 50,050 Medicaid Healthcheck Pass Thru (35,000) 365,000 400,000 463,489 Outstationed Eligibility (Medicaid) - 93.778	Projected - State Pass-Thru	-	1,750,000	1,750,000	1,871,442	Medicaid NET Transportation
Projected - Federal Pass-Thru (35,000) 365,000 400,000 463,489 Outstationed Eligibility (Medicaid) - 93.778	Projected - Federal Pass-Thru	(5,000)	60,000	65,000	50,050	Medicaid Healthcheck Pass Thru
Projected - Federal Pass-Thru (35,000) 365,000 400,000 463,489 Outstationed Eligibility (Medicaid) - 93.778	Projected - State Pass-Thru	(5,000)	60,000	65,000	50,050	Medicaid Healthcheck Pass Thru
SFY2020 amount (33,615) 3,457,308 3,490,923 3,490,923 Mandated Share - County General Fund Projected (85,000) 290,000 375,000 WIOA Reimbursement Other Revenue 1,284,396 2,100,396 816,000 0ther Revenue Total Revenues 2,125,988 47,311,729 45,185,741 47,280,611 Total Revenues HS010 - Shared Cost Pool (2,915,177) 7,233,323 10,148,500 9,664,500 7103 Budget Shared HS020 - Income Maintenance Cost Pool 3,323,600 22,147,000 18,823,400 20,329,000 7105 & 7128 Budget Family Support Services HS030 - Social Services Cost Pool 161,750 1,353,950 1,192,200 1,212,200 7107 Budget Child & Adult Services HSXXX - Direct Program Expense (Various HS Codes) 2,716,971 16,571,971 13,855,000 13,855,000 7125 Budget Tile XX TANF Services Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget Total Revenues 2,125,988 47,311,729 45,185,741			365,000	400,000	463,489	Outstationed Eligibility (Medicaid) - 93.778
SFY2020 amount (33,615) 3,457,308 3,490,923 3,490,923 Mandated Share - County General Fund Projected (85,000) 290,000 375,000 WIOA Reimbursement Other Revenue 1,284,396 2,100,396 816,000 Other Revenue Total Revenues 2,125,988 47,311,729 45,185,741 47,280,611 Total Revenues HS010 - Shared Cost Pool (2,915,177) 7,233,323 10,148,500 9,664,500 7103 Budget Shared HS020 - Income Maintenance Cost Pool 3,323,600 22,147,000 18,823,400 20,329,000 7105 & 7128 Budget Family Support Services HS030 - Social Services Cost Pool 161,750 1,353,950 1,192,200 1,212,200 7107 Budget Child & Adult Services HSXXX - Direct Program Expense (Various HS Codes) 2,716,971 16,571,971 13,855,000 13,855,000 7125 Budget Tile XX TANF Services Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget Total Revenues 2,125,988 47,311,729 45,185,741	Subtotal-Grant Revenue	960.207	41.464.025	40.503.818	42,598,688	Subtotal-Grant Revenue
Projected (85,000) 290,000 375,000 375,000 WIOA Reimbursement						
Dither Revenue		\ ' '	, ,	, ,		
HS010 - Shared Cost Pool (2,915,177) 7,233,323 10,148,500 9,664,500 7103 Budget Shared HS020 - Income Maintenance Cost Pool 3,323,600 22,147,000 18,823,400 20,329,000 7105 & 7128 Budget Family Support Services HS030 - Social Services Cost Pool 161,750 1,353,950 1,192,200 1,212,200 7107 Budget Child & Adult Services HSXXX - Direct Program Expense (Various HS Codes) 2,716,971 13,855,000 13,855,000 7125 Budget Tile XX TANF Services Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget Expense Budget Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget Expense Budget Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget Expense Budget Expense Budget 44,019,100 45,060,700			/		,	
HS010 - Shared Cost Pool (2,915,177) 7,233,323 10,148,500 9,664,500 7103 Budget Shared		, ,	, ,	,	,	
HS020 - Income Maintenance Cost Pool 3,323,600 22,147,000 18,823,400 20,329,000 7105 & 7128 Budget Family Support Services					41,200,011	
HS020 - Income Maintenance Cost Pool 3,323,600 22,147,000 18,823,400 20,329,000 7105 & 7128 Budget Family Support Services	HS010 - Shared Cost Pool	(2.045.477)	7 222 222	10 140 500	0 664 500	T7103 Budget Shared
HS030 - Social Services Cost Pool 161,750 1,353,950 1,192,200 1,212,200 7107 Budget Child & Adult Services						
HSXXX - Direct Program Expense (Various HS Codes) 2,716,971 16,571,971 13,855,000 13,855,000 7125 Budget Tile XX TANF Services		, ,				
Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget Total Revenues 2,125,988 47,311,729 45,185,741 47,280,611 Revenues Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget						
Total Revenues 2,125,988 47,311,729 45,185,741 47,280,611 Revenues Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget		, ,				· ·
Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget	Expense Buaget	3,287,144	47,306,244	44,019,100	45,060,700	Expense Buaget
Expense Budget 3,287,144 47,306,244 44,019,100 45,060,700 Expense Budget	Total Payanuas	2 125 000	47 244 720	15 105 711	47 200 644	Povenues
					· · · · · · · · · · · · · · · · · · ·	
Difference Difference	, ,	3,287,144		44,019,100	45,060,700	1 0
Difference	Difference		5,485		<u> </u>	Difference

Job & Family Services Fund: Job & Family Services 20011 Department: JFS Operations 7103

2020 Budget Vs. Expenses

	<u>Allocations</u>	Pass-Thru	<u>Total</u>
Projected Revenue			
HS010 - Shared Cost Pool			7,233,323
HS020 - Income Maintenance Cost Pool			22,147,000
HS030 - Social Services Cost Pool			1,353,950
HSXXX - Direct Program Expense (Various HS Codes)			16,571,971
Other Program Revenue			5,485
Public Assistance Budget			47,311,729
Potential Production			
Projected Direct Expenses TANF Regular Contracts & Other Direct Expenses	4,289,971		4,289,971
TANF Earnings/Collections Contracts	4,209,971		4,209,971
TANF CCMEP Contracts & Other Direct Expenses	2,898,000		2,898,000
Title XX/TANF Contracts & Other Direct Expenses	3,342,500		3,342,500
·			3,342,300 867,000
Title XX Contracts & Other Direct Expenses	867,000		,
FAET Direct Expenses	158,000		158,000
FAET Participation Direct Expenses	37,000		37,000
Fraud Awareness Direct Expenses	2,000		2,000
MOU Direct Pays	157,500		157,500
Oustationed Credits to Cost Pool	830,000		830,000
HR Lease Credit to Cost Pool	80,000		80,000
SAMWA COG/MOU Credits to Cost Pool	290,000		290,000
Federal Pass-Thru		3,620,000	3,620,000
Total Direct Expenses	12,951,971	3,620,000	16,571,971
Revenues Available to Cover Admin Expenses			30,739,758
Projected Admin Expenses			
Child Care Non-Admin	1,332,494		1,332,494
Child Care Administration	0		0
FAET	101,264		101,264
FAET Participation	38,191		38,191
Federal Food Assistance (incl. DFA)	,	2,881,822	2,881,822
Income Maintenance Food Assistance	2,881,822	, ,-	2,881,822
SCHIP	_,,,,,,	968,364	968,364
Income Maintenance Medicaid	5,285,448	,	5,285,448
Medicaid	0,200, 1.10	133,524	133,524
Medicaid Enhanced-Federal		11,258,891	11,258,891
CCMEP TANF Admin	12,730	,200,00 .	12,730
CCMEP TANF Regular	776,259		776,259
Refugee Cash Assistance	26,039		26,039
TANF Administration	3,515,010		3,515,010
TANF Regular	509,212		509,212
Title XX/APS//SSO	723,877		723,877
WIOA	289,325		289,325
Total Admin Expenses	15,491,672	15,242,601	30,734,273
Total All Expenses	28,443,643	18,862,601	47,306,244
I Viai Ali Expelises	20,443,043	10,002,001	71,300,244
Revenues in Excess of Expenses			5,485



Job and Family Services (JFS)

PROGRAM DESCRIPTION & CHALLENGES

JFS is comprised of six divisions.

Administrative Services (AS), which comprises Electronic Mail Processing, Field Investigations/Benefit Recovery, Hearings, Child Care, and the Training Department, supports the delivery and integrity of the programs and services provided by the agency. In a single year, the Electronic Mail Processing Unit typically processes over 200,000 paper and electronic documents, facilitating the work of program staff, increasing efficiency, and standardizing eligibility and enrollment for clients in Summit County. In 2018, Field Investigations/Benefit Recovery investigated 1,503 cases and identified \$582,559 in overpayments for recoupment. Hearings reviewed 6,404 cases received from the Bureau of State Hearings, resolving over 50 percent of these cases before they required a state-level hearing. Child Care processed 3,624 applications, and the unit currently monitors 86 licensed home providers to ensure the integrity of state-mandated standards. And the Training Department continues to prepare OJT students for the rigors of case work and deliver state-mandated and professional development trainings to eligibility staff. These highlights of the activities performed by Administrative Services reveal the division's importance to our effective workflows, skilled employees, and vital programs and services that help to improve the quality of life of Summit County's residents.

Agency Affairs and Development (AAD) is responsible for circulating relevant information to staff, clients, providers, the community, and elected/appointed officials. This is accomplished via the agency's internal and external websites and a variety of communication materials, including agency forms, marketing materials, signage, annual reports, press releases, and public service announcements. AAD develops concepts and ideas for marketing materials and campaigns; designs and/or composes all manner of print and electronic material; maintains state, county, and agency-related branding specifications; and ensures the accuracy and consistency of all communications, including those that represent the Summit County Executive's Office, the Summit County Department of Job and Family Services, and the OhioMeansJobs Center. The division also contributes to the social media presence of the agency and the county, oversees the agency's print department and mail room, and handles all agency-related fleet vehicle requests.

Elder and Disabled Services (EDS), which comprises Long-Term Care (LTC) and Adult Protective Services (APS), administers a range of programs that offer medical and nonmedical care, in the appropriate setting, to elderly, disabled, and medically unstable individuals. LTC recipients are those who require a level of care equivalent to that received in a nursing facility, although services, which include such daily self-care activities as feeding, bathing, dressing, grooming, and using the restroom, can also be provided at home or in the community. LTC currently manages nearly 10,000 active cases. APS investigates allegations of abuse, neglect, and exploitation of persons aged 60 and older to prevent, reduce, or remedy conditions that endanger these individuals. Between January 1, 2019, and July 31, 2019, the APS hotline received 2,551 calls, 727 of which were screened in for investigation. Ensuring the health, safety, and well-being of seniors and providing them with appropriate services is achieved through collaborations with many partners, including Direction Home, VANTAGE Aging, Battered Women's Shelter, Community Legal Aid, City of Akron Fire Department, and Summit County Public Health. Under the EDS umbrella, LTC and APS promote the dignity and independence of Summit County's most vulnerable residents through a community-based system of programs, services, and protections.



Job and Family Services (JFS)

Family and Adult Services (FAS) administers the Supplemental Nutrition Assistance Program (SNAP), which helps eligible zero- and low-income households stretch their food budgets and buy healthy food; the Temporary Assistance to Needy Families (TANF) program (known in Ohio as Ohio Works First, or OWF), which provides financial assistance to needy families for up to 36 months; and Medicaid, a federal and state program that helps with medical costs for some people with limited income and resources. In addition to intake and ongoing eligibility determinations, the division also oversees telephone interpretation services via the Language Line for those with no or limited English proficiency and Refugee Resettlement services, which provide financial and medical assistance to displaced families and individuals. The division also includes the lobby/customer services area, the Call Center, and satellite locations, including Cleveland Clinic Akron General, Summa Hospital locations in both Akron and Barberton, Oriana House, and Community Support Services (CSS). Currently, the annual SNAP caseload exceeds 70,000 families and individuals (just over 13 percent of the population of Summit County; the current Medicaid caseload exceeds 109,000 families and individuals (just over 20 percent of the population of Summit County).

Finance and Administration (F&A), which brings together Contract Administration, Contract Compliance, Fiscal, Purchasing and Account Payables, Non-emergency Transportation (NET), and Prevention, Retention, and Contingency (PRC) services, is responsible for maintaining the financial integrity of the agency. The division oversees the financial management of a \$45 million annual operating budget from approximately 25 funding sources and functions on three fiscal calendars: county, state and federal. In addition to processing administrative expenses and monthly invoices for over 200 contracts, including four NET contracts totaling roughly \$3.5 million to transport more than 3,200 clients to their medical appointments each year, it oversees the processing of \$4.5 million in PRC, TANF, and TXX/TANF program applications for providers. The division monitors these contracts to ensure that fiscal, program, and performance provisions comply with federal and state guidelines; technical assistance is delivered to providers as needed or upon request by Contract Compliance staff to cultivate positive partnerships with community partners. The division also acts as the fiscal agent for the Summit and Medina Workforce Area Council of Governments (SAMWA COG), which administers the agency's workforce-related programs and services.



Job and Family Services (JFS)

Workforce and Performance Management (WPM) is responsible for a variety of operations, including oversight of the OhioMeansJobs Center (OMJC), which provides job-search assistance, job training, employee recruitment, and other work-related services. Since 2016, the OMJC has been under the authority of the Summit and Medina Workforce Area Council of Governments (SAMWA COG), with the Summit County Department of Job and Family Services (SCDJFS) acting as the SAMWA COG's fiscal agent and the operator of the OMJC.

The OMJC encompasses different governmental and community partners. SCDJFS is the largest partner, and WPM oversees a range of programs administered by SCDJFS at the OMJC:

- Work activities mandated for individuals in receipt of OWF cash assistance and/or SNAP. In 2018, staff worked with over 31,800 visitors regarding work requirements.
- Building Opportunities for Sustained Success (BOSS), Summit County's version of the state-mandated Comprehensive Case Management and Employment Program (CCMEP), which provides income-eligible young people ages 14 to 24 with training and support services designed to enter a meaningful career and break the cycle of poverty that is likely to continue without intervention. Staff served 487 BOSS participants in program year 2018.
- The Summer Youth Employment Program (SYEP), which in 2019 gave more than 420 youths between the ages of 14 and 17 an opportunity to earn a salary while learning valuable job skills
- The Subsidized Employment Program (SEP), which reimburses local employers for hiring and retaining employees who meet certain eligibility requirements.

The OMJC also offers a Resource Room where job seekers have access to job-search tools, including internet-connected computers (in 2018, over 10,450 individuals visited the Resource Room); the NextStep Room, which is a job-search hub for youth ages 14 to 24; the Fun Stop Drop-In Daycare for children 12 and younger; a range of job-seeker workshops (including resume writing, interviewing, and social media training); and recruitment events that give job seekers an opportunity to interview directly with area employers.

In addition to overseeing OMJC operations, WPM monitors the agency's Prevention, Retention, and Contingency (PRC) and Supplemental Nutrition Assistance Program Food Assistance Employment and Training (SNAP FAET) plans; conducts SNAP management evaluations, Title XX hearings, and quality assurance (QA) activities; and reviews the agency's program timeliness and accuracy rates.



Job and Family Services (JFS)

PROGRAM GOALS & OBJECTIVES

1	Develop and distribute an annual report for JFS.
2	Work with the county OIT department to develop databases to improve the tracking of Family Child Care Licensing Providers and Child Care Overpayments.
3	Raise overall awareness in the community of JFS services and provide eligibility at off-site locations to serve as many residents as possible.
4	Continue to participate in state workgroups, giving real life county experience and suggestions to enhance and improve the state's County Shared Services initiative not only for the county end users but also the clientele.
5	Better utilize system reports to track and share accuracy, performance and timeliness of case processing and investigations.
6	Strive to become and remain current on all processing for SNAP, TANF and Medicaid cases.
7	Provide technical assistance, training, and monitoring to Subrecipients contracted to provide client services to ensure any areas of deficiencies or noncompliance are detected and corrected in a timely manner and conduct on-site reviews for all high-risk providers and those receiving multiple contracts.



Job and Family Services (JFS)

- 8 Achieve and maintain 50% TANF work participation rate since the conversion and adaptation to Ohio Benefits from CRIS-E.
- 9 Develop a process and tracking system for OMJC partner referrals as the One Stop operator to Area 2 Workforce Development Board.

PERFORMANCE MEASURES

Measure	Objective	Prior Year Result	Current Year Estimate
Annual report developed and distributed within the County and community.	Prepare an annual report for JFS using 2019 data.	Not applicable	6/30/2020
Contract compliance for TANF, Title XX/TANF, Title XX and Non-Emergency Transportation providers.	To continually work with the providers to provide technical assistance and implement corrective actions when necessary and/or maintain compliance.	Not Applicable	12/31/2020
All-family participation rate	Maintain the federally mandated all-family participation rate whereby 50 percent of the work required TANF/OWF clients actively participate in a work experience.	Monthly average from Oct 2015 - June 2016 = 57.41 percent	Maintain 50+ percent
Two-parent participation rate	Maintain the federally mandated two-parent participation rate whereby 90 percent of the work-required two-parent TANF/OWF households actively participating in a work experience.	Monthly average from Oct 2015 - June 2016 = 94.68 percent	Maintain 90+ percent
Consumer surveys	Provide education materials and training on the five- year look-back period for institutional Medicaid and on HealthChek and pregnancy-related issues.	Not applicable	On going
		Not applicable	9/30/2020



Job and Family Services (JFS)

Measure	Objective	Prior Year Result	Current Year Estimate
Increased productivity and application timeliness with decreased wait times for eligibility determinations and intakes	To utilize the new state eligibility system, the new EDMS system and CSS technology to improve Agency productivity and client experience.		
Case and report reviews	Achieve a SNAP application-timeliness rate of 95 percent.	95-percent accuracy	Below the national accuracy rate
Case accuracy monitored through quality assurance (QA) reviews.	Complete sampling of Medicaid cases authorized by SCDJFS workers.	Not measured.	12/31/2020
Improved timeliness	Process all Medicaid applications with 30 business days.	26% of Medicaid cases processed timely in SFY 2019.	To be determined
Utilize the new Child Care EDMS Workflow to assist workers with time management and timely processing	Use the Child Care EDMS Workflow to track all documents including Initial Applications and Redeterminations for timely processing.	Not applicable	12/31/2020
Assist child care providers in the process of becoming SUTQ star rated by 2020.	Increase awareness with child care providers on becoming star rated with SUTQ by 2020.	Not applicable	12/31/2020
Track APS referrals	Increase community awareness and assess additional staffing needs of the model.	Not applicable	12/31/2020
Review and evaluate best practices with QA for APS cases.	Contact APS workgroup and area department on aging for best internal QA practices.	Not applicable	12/31/2020



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
JOB & FAMILY	SERVICES					
Fund: Public A	ssistance					
Organization: J	IFS-Operations					
	20011-7103					
20011-7103	Accountant 3	1.00	1.00	1.00	.00	.00
	Accounting Specialist	3.00	2.00	.00	.00	.00
	Administrative Assistant	7.00	8.00	9.00	8.00	.00
	Administrative Liaison DHS	1.00	.44	.30	.00	.00
	Administrative Liasion	.00	.00	.00	.00	1.00
	Administrative Specialist	.00	.00	.00	2.00	3.00
	Adult Prot Social Worker	5.00	4.00	5.00	5.00	7.00
	Assistant Director	2.00	2.00	2.00	2.00	.00
	Assistant Director of IT	.00	.50	.25	.00	.00
	Asst Cnty Human Serv Administr	2.00	5.00	4.00	4.00	4.00
	Asst Director of Administratn	3.00	3.00	1.00	.00	.00
	Attorney 2	1.00	1.00	1.00	1.00	.00
	Career Navigator (New)	.00	4.00	.00	.00	.00
	Case Management Specialist I	10.00	11.00	12.00	15.00	20.00
	Case Management Specialist II	126.00	128.00	133.00	147.00	152.00
	Chief Fiscal Officer	.00	.00	.00	1.00	1.35
	Chief Information Officer	.00	.19	.10	.10	.10
	Child Care Specialist	7.00	8.00	8.00	8.00	9.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
20011-7103	Clerk 2	1.00	.00	.00	.00	.00
	Clerk II	.00	1.00	1.00	.00	.00
	Commun/Pub Affairs Admin DHS	.00	.00	.00	.00	1.00
	Computer Operator II	1.00	.00	.00	.00	.00
	Computer Sys/Software Analyst 2	1.00	.00	.00	.00	.00
	Computer System Soft Analyst I	.00	1.50	1.75	1.75	1.75
	Computr System Soft Analyst II	.00	2.00	2.00	2.00	2.00
	Contract Negotiator/Evaluator	1.00	1.00	.00	.00	.00
	Custodial Worker	.30	.00	.00	.00	.00
	Data Analyst (New)	.00	1.00	.00	.00	.00
	Data Control Technician	3.00	.00	.00	1.00	1.00
	Data Entry Operator 3	.00	.00	1.00	.00	.00
	Data Entry Operator III	.00	1.00	.00	.00	.00
	Delivery Driver	1.00	1.00	1.00	1.00	1.00
	Deputy Dir - Labor Relations	.25	.00	.00	.00	.13
	Deputy Director - Executive	3.00	1.00	.00	1.00	1.35
	Deputy Director of IT	.00	.00	.25	.25	.25
	Deputy Director-Executive	.00	.00	1.00	.00	.00
	Deputy Director-HRD/Personnel	.00	.00	.00	.00	.35
	Deputy Director-Law	.00	.13	.30	.13	.00
	Dir of Job & Family Services	1.00	1.00	1.00	1.00	1.00
	Director of Administration	.00	.00	.00	1.00	1.00
	Director of Human Resources	.49	.75	.30	.00	.35



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
20011-7103	Employ Svs Coordinator (YES)	.00	.00	1.00	1.00	1.00
	Employee Service Counselor	.00	1.00	2.00	1.00	.00
	Employee Svcs Representative	1.00	.00	.00	.00	.00
	Employment Services Counselor (!	.00	.00	.00	.00	1.00
	Employment Services Liaisn DHS	3.00	2.00	2.00	1.00	1.00
	Employment Svcs Coordinator	.00	1.00	.00	.00	.00
	Executive Assistant 1	10.94	12.45	11.30	12.38	6.05
	Executive Assistant 2	1.20	.24	.30	.38	.00
	Family Coordiantor (New)	.00	1.00	.00	.00	.00
	Family Support Coach	.00	.00	1.00	.00	.00
	Fiscal Officer 1	1.00	2.00	3.00	.00	1.00
	Fiscal Officer 2	.00	.00	.00	3.00	3.00
	Fiscal Officer 3	1.00	1.00	1.00	1.00	1.00
	Fiscal Officer 3 (replaces Researc!	.00	.00	.00	.00	1.00
	Hearing Officer	5.00	6.00	6.00	6.00	6.00
	Income Maint Case Cont Reviewr	5.00	4.00	5.00	5.00	5.00
	Income Maintenance Worker III	44.00	46.00	47.00	34.00	32.00
	Inventory Control Specialist	1.00	1.00	1.00	1.00	.00
	Investigator I	7.00	6.00	7.00	7.00	7.00
	Investigator II	2.00	2.00	2.00	2.00	2.00
	Laborer	.00	.00	.00	.00	2.00
	Legal Assistant	1.00	1.00	.00	1.00	.00
	Maintenance Administrator - EX	1.00	1.00	1.00	1.00	.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
20011-7103	Maintenance Repair Worker	.70	.00	.00	.00	.00
	Network Client Systems Manager	1.00	1.00	1.00	1.00	1.00
	Office Manager	1.00	1.00	1.00	1.00	1.00
	Ombudsman DHS	1.00	1.00	1.00	.00	.00
	PT Case Mgmt Specialist I	.00	2.00	.00	.00	.00
	Payroll Supervisor	1.00	1.00	.00	.00	.00
	Personnel Admin 2-HRC/AUD	.60	.61	1.30	1.38	1.35
	Personnel Officer 2 DHS	.80	1.10	.30	.38	.35
	Print Machine Operator	1.00	2.00	2.00	2.00	1.00
	Public Inquiries Assistant I	1.00	1.00	1.00	1.00	.00
	Public Inquiries Assistant II	30.00	33.00	30.00	30.00	33.00
	Purchasing Specialist 1	1.00	1.00	1.00	.00	.00
	Purchasing Specialist 2	.00	.00	.00	1.00	1.00
	Relational Data Base Admin 3	1.00	1.00	1.00	1.00	1.00
	Research Analyst	.00	.00	1.00	.00	1.00
	Secretary 2	.00	.00	.00	.00	1.00
	Secretary I	1.00	1.00	1.00	1.00	1.00
	Senior Administrator-EXE	.55	.79	.90	.75	.00
	Social Oper Administrator DHS	2.00	2.00	2.00	1.00	1.00
	Social Program Administrtr DHS	3.00	2.00	3.00	3.00	2.00
	Social Program Analyst DHS	3.00	2.00	6.00	7.00	7.00
	Social Program Coordinator	2.00	2.00	2.00	1.00	1.00
	Social Program Manager DHS	11.00	12.00	14.00	15.00	15.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
20011-7103	Social Program Sup Manager DHS	.00	.00	.00	.00	1.00
	Social Program Supervisor DHS	33.00	32.00	32.00	35.00	34.00
	Sr. Employee Svcs Representative	1.00	.00	.00	.00	.00
	Staff Attorney 1	.00	.00	1.00	.00	.50
	Support Services Administrator	1.00	1.00	1.00	1.00	1.00
	Telecommunications Coord - EX	1.00	.00	.00	.00	.00
	Temp Custodial Worker	.90	.00	.00	.00	.00
	Temp Maintenance Repair Worker	.70	.00	.00	.00	.00
	Training Adm & EEO Compl Offic	.40	.44	.30	.38	.35
	Training Manager DHS	.00	.00	.30	.00	.35
	Training Officer 1 DHS/HRD	1.00	1.00	.00	.00	.00
	Training Officer 2 DHS/HRD	1.00	1.00	2.00	4.00	4.00
	Youth & Employment Advisor	.00	.00	1.00	.00	.00
ORGANIZATION	I TOTAL 20011-7103	367.83	380.14	383.95	386.86	387.58
*TOTAL JOB & I	FAMILY SERVICES	367.83	380.14	383.95	386.86	387.58

JOB AND FAMILY SERVICES



Fund: Public Assistance 20011

Departments: JFS-Shared Costs 7103

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	17,645,582	17,733,162	18,271,228	18,200,316	18,650,500
Fringe Benefits	25501	7,155,109	7,173,348	7,328,440	7,286,643	7,994,000
Operations	<i>5</i> 5101	5,136,529	5,532,528	7,051,745	6,168,882	5,447,300
Maintenance/Medical	<i>55401</i>	99,735	9,064	0	0	0
Purchased Services	55701	13,201,701	14,511,341	15,216,453	15,364,807	15,214,500
DEPARTMENT TOTAL 2001	1-7103	<u>43,238,656</u>	44,959,443	47,867,866	47,020,648	<u>47,306,300</u>



Job & Family Services Fund: Job & Family Services 20011 Department: JFS Operations 7103

TOTAL CONTRACT SERVICES COSTS:

\$1,725,773.00

Job & Family Services Department		20011 Fund			7103 Org	
Department		i unu			Oig	
						Other
Vendor	Item/Age	Type of Contract/Term		Cost		Information
AT&T	ISDN Renewal		\$	7,560		
Atech Technologies	A/V Equipment	Maintenance	\$	3,400		
Brinks	Secure Deposit Pick-up	Countywide	\$	10,000	<u> </u>	
Distallata & Pure Water	Bottled Water		\$	7,000		
Diversified Business Machin	e <u>Date, Time Stamp</u>		\$	800		
Eaton Corporation	Blade UPS	Maintenance	\$	4,000		
Graphic Enterprises	Copier	Maintenance	\$	53,000		
Graphic Enterprises	eCopy PaperWorks and Sha	ır_Maintenance	\$	3,323		
HRIS	PeopleAdmin Software	Maintenance	\$	15,000		
Hunt Corp Industries	Staff Instruction and Training]	\$	10,000		
iFax Solutions	Software	Maintenance	\$	1,100		
NEOPOST, Inc.	Mail Meter	Rental	\$	2,290		
OARNet	VMWare Software	Maintenance	\$	10,500		
Ohio Bureau of Criminal Ider	nt Background Checks	Intergovernmental Agreeme	er_\$	10,000		
Oracle	Email delivery		\$	1,800		
Park Place Technologies	Imaging Equipment	Maintenance	\$	5,100		
Smith Detection	Xray scanners	Maintenance	\$	5,000		
Summit County Sheriff	Security & Investigation		\$	478,000	<u> </u>	



Job & Family Services Fund: Job & Family Services 20011 Department: JFS Operations 7103

TOTAL CONTRACT SERVICES COSTS:	\$1,725,773.00

Job & Family Services Department	-	20011 Fund		7103 Org
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
Technical Communities	Qmatic Software	Maintenance	\$ 19,000	
Unitronix Data Systems	Abacus Software	Maintenance	\$ 5,900	
Various	Miscellaneous	MIS Projects/Upgrades	\$ 50,000	



Job & Family Services Fund: Job & Family Services 20011

Department: JFS Operations 7103

TOTAL RENTALS AND LEASES COSTS:

\$2,687,500.00

				Org	
Vendor	Item/Age	Type of Contract/Term	Cost		Other Information
Akron Phoenix LLC Pry Bu	uilding	Lease & Operating Costs	\$ 2,050,000		
BB&T Comercial Equip Triang	le Building	Furniture lease	\$ 110,500		
De Lage Landen Copier	rs	Lease	\$ 18,000		
Ford Motor Credit Vehicle	es	Lease	\$ 33,500		
NEOPOST, Inc. Mail M	lachine	Lease & Maintenance	\$ 10,500		
Summit County Land Bank OMJ S	Space	Lease & Operating Costs	\$ 465,000		



Job & Family Services Fund: Job & Family Services 20011 Department: JFS Operations 7103

TOTAL PURCHASED SERVICES:	\$15,214,471.00		
Job & Family Services	20011	7103	
Department	Fund	Org	
Vendor	Item / Age	Type of Contract/Term	Cost
Akron Community Svc Ctr & Urban League	CCMEP Youth Services (ages 14-24)	CCMEP TANF	\$ 515,000
Callos	CCMEP Youth Services (ages 14-24)	CCMEP TANF	\$ 1,019,000
Goodwill Industries	CCMEP Youth Services (ages 14-24)	CCMEP TANF	\$ 80,000
Ohio Guidestone	CCMEP Youth Services (ages 14-24)	CCMEP TANF	\$ 465,000
Tri-County JOG	CCMEP Youth Services (ages 14-24)	CCMEP TANF	\$ 719,000
Various	CCMEP Youth Services (ages 14-24)	CCMEP TANF	\$ 100,000
Akron Canton Regional Foodbank	Food Distribution	TANF	\$ 200,000
Akron Children's Hospital	Car Seats and training	TANF	\$ 25,000
Akron Metropolitan Housing Authority	SPARK	TANF	\$ 85,000
Asian Services in Action	Refugees in SCOPE	OWF/TANF	\$ 112,000
Battered Womens Shelter	Homeless Prevention	TANF	\$ 850,000
Career Development and Placement Strategies		TANF	\$ 160,000
Child Guidance And Family Solutions	Crisis Counseling and resolution	TANF	\$ 100,000
Emanual Christian Academy	MYSTARS Summer Camp	TANF	\$ 50,000
Family & Community Services, Inc.	Valor Home	TANF	\$ 80,000
Family Promise	Homeless Prevention	TANF	\$ 60,600
Greenleaf Family Center	2-Parent Participation	OWF/TANF	\$ 90,000
Medina County Sheltered Industries	SCOPE Program	TANF	\$ 285,000
METRO	Bus passes	OWF/TANF	\$ 88,500
Ohio Bureau of Workers' Compensation	WC for WEP clients	OWF/TANF	\$ 10,000
Summit County Children's Services	Kinship Caregiver	TANF	\$ 597,871
United Labor Agency	TANF Integration with Workforce	TANF	\$ 95,000
United Way of Summit County	Homeless Prevention	TANF	\$ 240,000
University of Arkon	Police Academy Tuition Assistance Service	e:TANF	\$ 25,000



Job & Family Services Fund: Job & Family Services 20011 Department: JFS Operations 7103

TOTAL PURCHASED SERVICES:	\$15,214,471.00		
Job & Family Services	20011	7103	
Department	Fund	Org	
Vendor	Item / Age	Type of Contract/Term	Cost
Various	TANF PRC	TANF	\$ 100,000
Various		TANF	\$ 740,000
Various	Other Contracts	TANF	\$ 46,000
Various Employers	Subsidized Employment Program (SEP)	TANF	\$ 250,000
Akron Community Svc Ctr & Urban League	STEAM	Title XX/TANF	\$ 75,000
Akron Community Svc Ctr & Urban League	Career Pathways	Title XX/TANF	\$ 175,000
Beyond Expectations Barber College	Tuition Assistance	Title XX/TANF	\$ 30,000
Community Legal Aid Services	Legal Services	Title XX/TANF	\$ 150,000
First Tee		Title XX/TANF	\$ 37,500
Minority Behavioral Health	Community Education	Title XX/TANF	\$ 50,000
Open M	Bridges of out Poverty	Title XX/TANF	\$ 35,000
Summit Co Children Svcs	Title XX TANF Transfer	Title XX/TANF	\$ 1,200,000
Summit Co Juvenile Court	Family Resource Center	Title XX/TANF	\$ 664,000
Summit Co Juvenile Court	Guardian ad Litem	Title XX/TANF	\$ 331,000
Summit Co Juvenile Court	Youth Transition	Title XX/TANF	\$ 115,000
Summit Co Juvenile Court	Restore Court	Title XX/TANF	\$ 350,000
UA School of Law	Expungement & CQE Clinics	Title XX/TANF	\$ 30,000
United Way of Summit County	211 - Info and Referral	Title XX/TANF	\$ 100,000
Battered Womens Shelter	APS After Hours & Triage/Stability	Title XX	\$ 293,000
Community Legal Aid Services	Senior Legal Aid	Title XX	\$ 20,000
Consumer Affairs	Training	Title XX	\$ 10,000
Direction Home	Service Coordination	Title XX	\$ 40,000
Summit Co Public Health	Adult Protective Service (APS)	Title XX	\$ 100,000



Job & Family Services Fund: Job & Family Services 20011 Department: JFS Operations 7103

TOTAL PURCHASED SERVICES:	\$15,214,471.00		
Job & Family Services Department	20011 Fund	7103 Org	
Department	Tund	Olg	
Vendor	Item / Age	Type of Contract/Term	Cost
Summit Co Public Health	Volunteer Guardian	Title XX	\$ 50,000
Summit County Sheriff	Security & Investigation	Title XX	\$ 122,000
Vantage Aging	Service Coordination	Title XX	\$ 25,000
Various	Other Contracts	Title XX	\$ 207,000
Ohio Bureau of Workers' Compensation	WC for ABAWD & FAET clients	FAET	\$ 20,000
Open M	Support Services	FAET	\$ 138,000
METRO	Bus passes	FAET Participation	\$ 36,500
Various	FAET Participant expenses	FAET Participation	\$ 500
Various	Fraud Awareness	Fraud Awareness	\$ 2,000
Various	Transportation Svcs	Medicaid NET	\$ 3,500,000
Summit County Public Health	Services for Pregnant Women	Medicaid Healthchek	\$ 120,000





Fund: JFS SC Fatherhood Initative 20066

Departments: JFS SC Fatherhood Initative 7268

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	0	0	100,183	81,477	95,000
DEPARTMENT TOTAL 2006	66-7268	<u>o</u>	<u>o</u>	<u>100,183</u>	<u>81,477</u>	<u>95,000</u>

JOB AND FAMILY SERVICES



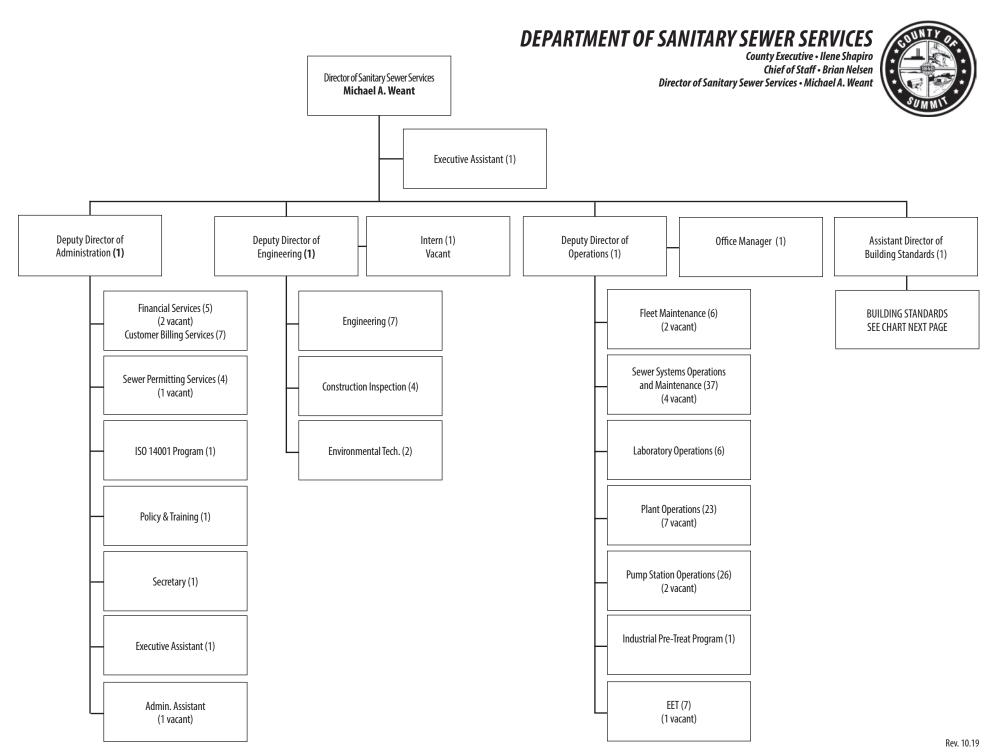
Fund: Summit For Kids 20067

Departments: Summit For Kids 1159

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	0	0	90,000	74,237	86,000
DEPARTMENT TOTAL 2006	67-1159	<u>o</u>	<u>o</u>	90,000	74,237	<u>86,000</u>



G5 B+H5 FMG9 K 9 F'G9 FVICES





Program: Billing

DOES Administration

PROGRAM DESCRIPTION & CHALLENGES

The Customer Billing Section is responsible for the billing, payment processing, payment collection and customer service for approximately 45,000 sewer accounts. Section performance is critical to ensuring excellence in customer service and for ensuring a sufficient revenue stream for the Department.

A primary challenge is to achieve electronic submittal of water meter reads by all water providers to eliminate the lead time in receiving the reads as well to better identify "move-in, move-out adjustments" and meter re-read information. This is essential to this program since approximately seventy-five percent of our sewer customer base is billed from water meter reads.

PROGRAM GOALS & OBJECTIVES

1	Processes billing for sewer services in an accurate and timely manner.
2	Coordinate with water providers to assure water meter reads are actual reads and not estimated reads.
3	Assess current and emerging technologies as well as best management practices in utility billing and recommend improvements in current process to reduce annual costs.
4	Certify delinquent sewer user fees to ensure collection / recovery of fees due for delivered services.
5	Utilize reporting features of the new phone system to analysis call volumes for billing clerks.

Measure	Objective	Prior Year Result	Current Year Estimate
Billing cycle close	Monthly: after 19 th due date or next business day (2-4 days after due date)	Objective met for all billing cycles in 2017	Projecting Process & close of approximately 201,600 bills by due dates.



Program: Billing

DOES Administration

Certification of delinquent fees	Provide Fiscal Office with necessary final listing by October 15	Objective met, certification completed 9/21/18.	Mail annual delinquency letters to owners 7/24/19. Final certification process complete and initial list to Council on 9/30/19.
Internal / External Audits	Provide requested reports immediately and minimize eliminate findings.	Objective met for both Internal and External Audits; no findings 2018	Objectives met for both Internal and External Audits; no findings
Phone volume / analytics	New phone system implemented in September 2014	Total Calls January - June 2018: 6407 Other metrics ∧ analytics to be provided by OIT due to phone system upgrade / change	Total Incoming ACD Calls from June 2018 – June 2019 15,268 with total answered calls @ 14,987 and an average talk time of 00:2:07
Billing System	New online/phone payment system in full use as of February 2019	New customer accounts added to CUBIC, set up and billed. Objective met	Customer payments made on line, over the phone or thru Auto pay have totaled \$768,891.59 from inception thru 6/25/2019.



Program: Financial Management

DOES Administration

PROGRAM DESCRIPTION & CHALLENGES

The Financial Management section provides typical financial functions such as purchasing, accounts payable, accounts receivable and cost accounting. This section plays a pivotal role in establishing and implementing the Department's financial management policies and initiatives. Core services include providing advice to support the Department's financial and economic objectives, financial management and regulation, financial reporting and administrative support.

A primary challenge for this program is generating sufficient revenue and reserves to adequately sustain sewer system maintenance, replacement and expansion.

PROGRAM GOALS & OBJECTIVES

4	Engure compliance with appropriate policies, precedures legal requirements and / or according practices
1	Ensure compliance with appropriate policies, procedures, legal requirements and / or sound business practices.
2	Implement, manage and reconcile the procurement card purchasing program.
3	Provide strict oversight of accounts payable, accounts receivable and costing transaction details.
4	Prepare and provide the details necessary to meet GASB requirements, e.g. fixed asset reporting, information needed for the Comprehensive Annual Finance Report, etc.
5	Manage the accounts payable process to ensure timely payment of bills and to avoid late fees
6	Manage the accounts receivable process to ensure the timely collection and deposit of fees due.
7	Develop and provide management reports to the Director and Divisional Managers to promote financial decisions and control.
8	Adhere to records management policies and procedures to ensure the accurate and timely purging and shredding of old / outdated documents per RC2



Program: Financial Management

DOES Administration

Measure	Objective	Prior Year Result	Current Year Estimate
Sewer Enterprise Fund Balance	Maintain an ending operating fund balance of 35% of annual operating expense, excluding debt service, to ensure solvency during any period of revenue instability	Ending fund balance was 42% of operating expenses	Ending fund balance is forecast to be 34% of operating expenses
Age of accounts payables, excluding user fees	Enforce a "Net 30 days" policy / practice and calculate the total for late fees paid	No late fees paid	No late fees paid
Comprehensive Annual Finance Reporting (CAFR) significant findings	Provide oversight and controls to avoid any significant findings by external and / or internal audits	No findings by State Auditor	No findings by State and/or Internal Auditors



Program: Permitting

DOSSS Administration

PROGRAM DESCRIPTION & CHALLENGES

The Permitting section is responsible for issuing permits for connections to our sewer mainlines, calculating and collecting fees, properly recording final sewer inspections, and submitting permit information to Billing for new customer account setup. Also, Permitting utilizes engineering and financial information to determine fee deferment eligibility and annual sewer maintenance assessments. As a result of Department reorganization, Permitting is now responsible for the planning, development, deployment and utilization of the Geographical Information System (GIS) from "office-to-field". This effort also includes the use of data collected by handheld global positioning system devices to locate sewer system infrastructure with a high degree of positional accuracy.

A primary challenge for this program is developing and integrating applications to utilize GIS system and electronic drawings as they relate to issuing a permit.

PROGRAM GOALS & OBJECTIVES

- Develop, expand or improve the permits module and related database and implement solutions that are better integrated with GIS and asset management, e.g. work order module for lateral inspection requests.
- 2 Utilize techniques and software tools to establish spatial relationships to significantly improve the ability to relate and query data
- 3 Define and develop a new / improved permit application
- 4 Continue and expand current GPS effort for locating manholes and other sewer infrastructure.



Program: Permitting

DOSSS Administration

Measure	Objective	Prior Year Result	Current Year Estimate
Implementation of new Asset Management Application	Implement an effective application to allow faster reports and turnaround time, increased efficiency, greater ease in managing data, and improved work force communication.	Storeroom material management system implemented	Permitting and licensing system implemented; Continue to refine asset management / work order processes.
Sewer Laterals Project	Completion of laterals project to allow more information to be shared across the Agency and in the field. Includes scanning effort of approximately 100,000 documents.	95% completed; all documents scanned	100% completion expected mid-2020.
Monthly reports	Tracks types of permits and monetary amounts, explain variance, market issues: building homes, businesses applying for permits, market conditions.	2018 permit fee total was \$2,272,487	Annual Permit fee forecast is \$2,600,000; current year revenues to exceed forecast.
Number of features, e.g. manholes & other sewer infrastructure located by GPS	Continue and expand current GPS efforts to provide highly accurate locations information to both the field and office	All new infrastructure being captured by handheld GPS	Continue the process; push initiative out to other departments to aid in capture of repair work.



Program: Project Design, Management & Construction Inspection

DSSS Engineering

PROGRAM DESCRIPTION & CHALLENGES

The Engineering Section is responsible for protecting the public health by providing comprehensive planning, economical design and quality construction of new public and private sanitary sewer and treatment systems and to ensure the structural integrity of all existing County-owned sanitary sewer systems and facilities. The Engineering Section oversees all the publicly and privately financed wastewater projects. The public projects range from building wastewater treatment facilities and extending trunk lines to areas where existing sewage systems are inadequate to upgrades and improvements of existing wastewater treatment plant, sanitary lift station (pump station) and sanitary sewer lines. This Section makes many of the decisions as to the future collection system within the County. They direct the developer/contractor as to the size and direction of new sewer lines and review the potential for additional development and additional flows to ensure the collection system is sized correctly and the flow to the treatment plant is within its design.

The primary challenges for this program are:

- (1) Adopt methods and technology to increase efficiency and reduce program expenses.
- (2) Negotiate key sewer operating agreements with surrounding municipalities.
- (3) Accurately forecast areas of future growth and design sewers accordingly.

PROGRAM GOALS & OBJECTIVES

1	Analyze the condition of the County sanitary sewer system and recommend what areas of the system would be cost-effective to repair/replace.
2	Implement capacity and hydraulic modeling software to identify sewer system problems and deficiencies.
3	Manage public projects to minimize engineering changes during construction and subsequent change orders.
4	Insure proper planning, design and construction of sanitary sewer infrastructure.
5	Maintain a dynamic tabulation of needed and anticipated CIP projects with projected cost and year of effort listed in an as accurate and detailed level as feasible.
6	Flow modeling: acquiring data to allow higher impact decisions on projects.



Program: Project Design, Management & Construction Inspection

DSSS Engineering

Measure	Objective	Prior Year Result	Current Year Estimate	
Determine core engineering work that will be performed in house, compared to what can be contracted (project size/scope)	Focus on scope of core engineering work will help develop expertise in department and will support better long term resource planning	34 major design contracts managed by staff; 2 in-house design projects	34 major design contracts managed by staff; 3 in-house design projects	
Flow modeling	Increase the number of systems modeled per year	Modeling of 2 systems in process	Modeling of 2 systems in process	
Number of Design Purchase Orders issued compared to number of CIP design projects	Increase the number and overall dollar amount of design projects per engineer	12 Design RFPs and POs issued (not incl. change orders)	Total of 4 Design RFPs & POs to be issued	
Number of Construction Purchase Orders issued compared to number of CIP construction projects	Increase the number and overall dollar amount of construction bids awarded per engineer	4 major construction contracts advertised and/or awarded	10 major construction contracts advertised or awarded by DSSS	
Percentage of projects completed on schedule and on budget	Increase the number of projects completed on schedule and within budget	2 construction projects completed	2 construction projects to be completed, 12 to be in progress	
Number of days for initial review of private developer projects	Maintain efficiency and time management efforts to meet a review time of no more than 30 days	Average review time 30 days	Average review time to be 30 days or less	



Program: Pump Stations

DSSS Operations

PROGRAM DESCRIPTION & CHALLENGES

The Pump Station Operations section operates over 200 sanitary sewer pump stations and grinder pumps. This Section provides for the operation and maintenance of all equipment including pumps, controls, generators and equalization tanks. Other work includes participation in pump station design, maintenance of pump station buildings and grounds, monitoring of station operations and responding to emergencies.

The primary challenges for this program are:

- (1) Implementing a new inventory control module in the asset management system
- (2) Implementing ISO 14001 policies and procedures
- (3) Preparation for relocation to a new maintenance facility
- (4) Maintaining a qualified workforce.
- (5) Minimizing pump station failures
- (6) Standardization of tools and equipment.

PROGRAM GOALS & OBJECTIVES

1	Implement inventory control module in Cityworks asset management program
2	Implement procedures required by ISO 14001
3	Minimize pump station failures that result in backups or sanitary sewer overflows (SSO).
4	Minimize pump station failures that result in water in basement backups (WIB).
5	Scheduled drawdown testing of major pump stations
6	Preparation for relocation to a new maintenance facility



Program: Pump Stations

DSSS Operations

Measure	Objective	Prior Year Result	Current Year Estimate
Number of SSOs	Minimize pump station failures that result in sanitary sewer overflows	12	2
Number of WIBs	Minimize pump station failures that result in basement backups	1	3
Number of drawdown tests	Scheduled drawdown testing of major pump stations	1	6



Program: Sewer Maintenance

DSSS Operations

PROGRAM DESCRIPTION & CHALLENGES

The Sewer Maintenance Section is responsible for operating and maintaining 1000 miles of sanitary sewer, over 20,000 manholes and more than 200 pump station wet wells. This Section also assists with the maintenance and repair of wastewater treatment plants when necessary. This Section investigates and resolves customer complaints and sewer backups and keeps organized and accurate records for reporting on Community Discharge Permits.

The primary challenges for this program are:

- (1) Implementing a new inventory control module in the asset management program
- (2) Implementing ISO 14001 policies and procedures
- (3) Minimizing sewer line blockages with scheduled cleaning, root control and televised conditional assessment
- (4) Preparation for relocation to a new maintenance facility

PROGRAM GOALS & OBJECTIVES

1	Implement work order procedures in Cityworks asset management program
2	Implement procedures required by ISO 14001
3	Minimize sanitary sewer overflows (SSO's) due to mainline blockages.
4	Minimize basement backups (WIB's) due to mainline blockage.
5	Preparation for relocation to a new maintenance facility



Program: Sewer Maintenance

DSSS Operations

Measure	Objective	Prior Year Result	Current Year Estimate
Linear feet of sewer cleaned	Clean 870,000 ft of sewer - 25% of collection system 18" diameter or smaller	1,189,818 ft	850,000 ft
Linear feet of sewer CCTV	TV and assess 289,000 ft of sewer - 8% of collection system 18" diameter or smaller	29,239 ft	40,000 ft
Number of WIB's caused by mainline blockages	Minimize number of basement backups due to blockages	3	2
Number of SSOs caused by mainline blockages	Minimize number of SSOs due to blockages	1	0



Program: Waste Water Treatment

DSSS Operations

PROGRAM DESCRIPTION & CHALLENGES

The Waste Water Treatment Plant Operations Section operates and maintains 6 Wastewater Treatment Plants in accordance with State and Federal EPA requirements. These facilities treat a combined average of 7.1 million gallons of waste water per day. One of the two regional plants, Fishcreek is staffed 24 hours per day, 365 days per year. This section operates and maintains all equipment associated with plant processes. Other work includes maintenance of buildings and grounds and monitoring alarms from pump stations located throughout the County. This section does the electrical and instrumentation work for all of DSSS field facilities. This section is also responsible for the management of the Industrial Pretreatment group that includes sampling, customer facilities inspections and issuing permits to industrial customers.

The primary challenges for this program are:

- (1) Meeting ongoing EPA regulations and requirements
- (2) Implementing a new asset management system
- (3) Implementing ISO 14001 policies and procedures
- (4) Maintaining a qualified workforce.
- (5) Scheduled testing of breakers and disconnect switches
- (6) Completion of wireless technology for major stations.
- (7) Implementing a thermal imaging program for electrical work

1. PROGRAM GOALS & OBJECTIVES

1	Meet EPA requirements for all 6 wastewater treatment plants.
2	Implement work order procedures in Cityworks asset management program
3	Implement procedures required by ISO 14001
4	Scheduled testing of breakers and disconnect switches
5	Implement infrared thermal imaging for Plants #25 & #36 electrical equipment



Program: Waste Water Treatment

DSSS Operations

Measure	Objective	Prior Year Result	Current Year Estimate
Number of minor (daily or 7-day) violations	Minimize number of minor violations	76	40
Number of major (30 day) violations	Eliminate all major violations	30	20
Number of tests	Testing of main breaker & disconnect switch tests	0	0
Number of tests	Thermal imaging testing	0	2



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
SANITARY SEV	VER SERVICES					
Fund: Sanitary Organization: I	Sewer Services DSSS					
	50001-8510					
50001-8510	Accountant 1	1.00	1.00	1.00	1.00	.00
	Administrative Liaison DHS	1.00	.02	.30	.00	.00
	Administrative Secretary	.00	.00	.00	.00	1.00
	Assessment Coordinator	1.00	1.00	1.00	.00	.00
	Assistant Director	.00	.00	.00	.00	1.00
	Attorney 2	.00	.00	.00	.20	.20
	Attorney II	.00	.00	.20	.00	.00
	Automotive Mechanic I	4.00	5.00	4.00	3.00	3.00
	Automotive Mechanic II	1.00	1.00	.00	.00	.00
	Chemist	2.00	2.00	2.00	2.00	2.00
	Collection Specialist/Cashier	1.00	1.00	1.00	1.00	1.00
	Communication Specialist	1.00	1.00	.00	.00	.00
	Customer Service Coordinator	.00	.00	.00	1.00	1.00
	Deputy Director - Administration	1.00	1.00	2.00	2.00	2.00
	Deputy Director - Collection Syste!	.00	.00	.00	.00	1.00
	Deputy Director - Engineering	.00	1.00	.00	1.00	1.00
	Deputy Director - Executive	1.00	.00	1.00	.00	.00
	Deputy Director - Labor Relations	.45	.00	.00	.00	.15



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
50001-8510	Deputy Director - Law	.00	.73	.15	.15	.00
	Deputy Director - Operations	1.00	1.00	1.00	1.00	1.00
	Dir of Environmental Services	1.00	1.00	1.00	1.00	1.00
	Director of Human Resources	.06	.01	.30	.00	.00
	Director of Law	.00	.00	.00	.10	.10
	Electrician I	.00	1.00	2.00	1.00	2.00
	Electrician II	3.00	2.00	2.00	3.00	1.00
	Electronic Instrument Tech in Trn	.00	.00	.00	.00	1.00
	Electronic Instrument Technicn	3.00	2.00	3.00	3.00	2.00
	Engineer/Design Administrator	1.00	.00	.00	.00	.00
	Engineering Intern	1.00	1.00	1.00	1.00	.00
	Environmental Engineer 1	1.00	2.00	2.00	2.00	2.00
	Environmental Engineer 2	3.00	2.00	2.00	2.00	.00
	Environmental Engineer Superv	2.00	2.00	3.00	3.00	3.00
	Environmental Technician II	2.00	2.00	2.00	2.00	2.00
	Executive Assistant 1	2.36	2.04	2.40	1.00	1.00
	Executive Assistant 2	.00	.14	.30	.00	.00
	Fiscal Officer 2	1.00	1.00	1.00	.00	.00
	Fiscal Officer 3	1.14	1.00	1.00	2.00	2.00
	Human Resource Admin Spc 2	.00	.00	.30	.00	.00
	Laboratory Supervisor	1.00	1.00	1.00	1.00	1.00
	Laboratory Technician	3.00	3.00	3.00	3.00	3.00
	Laborer	3.00	4.00	3.00	4.00	4.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
50001-8510	Maintenance Administrator - EX	2.00	1.00	1.00	2.00	2.00
	Maintenance Mechanic I	.00	1.00	6.00	6.00	7.00
	Maintenance Mechanic II	6.00	6.00	6.00	7.00	7.00
	Maintenance Repair Worker	1.00	1.00	1.00	1.00	1.00
	Maintenance Supervisor 2	3.00	4.00	4.00	4.00	3.00
	Mason	2.00	2.00	2.00	2.00	2.00
	Mechanics Helper	2.00	2.00	2.00	2.00	2.00
	Office Manager	1.00	1.00	1.00	1.00	1.00
	Operations Administrator	1.00	1.00	1.00	.00	1.00
	Payroll Supervisor	.56	.56	.56	.56	.56
	Personnel Admin 2-HRC/AUD	.05	.14	.30	.00	.00
	Personnel Officer 2 DHS	.00	.27	.00	.00	.00
	Plant Supervisor	3.00	3.00	3.00	2.00	2.00
	Project Inspector II	4.00	5.00	4.00	4.00	4.00
	Public Works Manager	.00	.00	.00	2.00	2.00
	Pump Maintenance	5.00	5.00	.00	.00	.00
	Pumps Maintenance Super 2	1.00	1.00	2.00	2.00	3.00
	Purchasing Agent	1.00	1.00	1.00	2.00	2.00
	Quality Assurance Coordinator	1.00	.00	.00	.00	.00
	Research Analyst	1.00	.00	1.00	1.00	1.00
	Secretary 1	.00	.00	1.00	1.00	1.00
	Secretary 2	.00	.00	.00	.00	1.00
	Secretary 3	1.00	1.00	1.00	1.00	.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
50001-8510	Senior Administrator	3.00	4.28	4.60	4.10	4.10
	Sewer Maintenance I	1.00	1.00	1.00	.00	.00
	Special Projects Coordinator	.00	.00	.00	1.00	1.00
	Staff Attorney 1	.50	.00	.20	.50	.50
	Training Adm & EEO Compl Offic	.10	.16	.30	.00	.00
	Training Manager	1.00	.83	.30	.00	.00
	Utility Billing Clerk	6.00	6.00	6.00	6.00	6.00
	Utility Locator	1.00	1.00	1.00	1.00	1.00
	Utility Maintenance Worker I	14.00	14.00	16.00	18.00	18.00
	Utility Maintenance Worker II	11.00	12.00	13.00	12.00	13.00
	WWater Treat Plant Op-in-Train	1.00	.00	1.00	1.00	.00
	Wastewatr Treat Plt Operatr I	9.00	10.00	10.00	8.00	8.00
	Wastewatr Treat Plt Operatr II	3.00	2.00	3.00	5.00	4.00
	Wastewatr Treat Plt Operatr III	4.00	5.00	3.00	2.00	3.00
ORGANIZATIO	N TOTAL 50001-8510	134.22	135.19	141.21	140.61	140.61
*TOTAL SANITA	ARY SEWER SERVICES	134.22	135.19	141.21	140.61	140.61

DSSS



Fund: Sanitary Sewer Services 50001

Departments: DSSS 8510

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	6,329,077	6,763,082	7,646,300	7,392,689	7,767,800
Labor	20513	0	0	0	0	2,500
Overtime	20525	607,511	660,671	480,200	731,855	625,800
Fringe Benefits	25501	2,669,831	2,865,094	3,127,000	3,048,536	3,254,000
Professional Services	27102	602,764	792,058	1,075,000	290,190	230,000
Internal Services	30401	682,200	708,054	732,200	731,609	748,600
Supplies	30501	358,000	452,682	475,000	446,031	475,000
Material	35501	1,011,111	1,051,277	1,125,000	1,008,013	1,125,000
Travel	37501	17,017	11,811	28,000	22,609	42,000
Vehicle Fuel/Repair	40501	346,280	369,477	725,000	362,258	725,000
Contract Services	<i>45501</i>	18,810,003	21,839,183	25,070,200	24,254,263	2,107,700
Governtment - Disposal	<i>45602</i>	0	0	0	0	23,200,000
Utilities	50501	1,627,835	1,856,048	2,200,000	1,637,851	2,200,000
Insurance	52501	0	0	190,000	0	0
Rentals	<i>54501</i>	1,035,649	934,447	1,054,000	905,437	1,390,000
Advertising/Printing	<i>58501</i>	2,070	2,523	5,000	2,469	5,000
Other	60501	337,408	337,310	600,000	387,209	450,000
Equipment	70501	213,127	374,052	797,700	408,619	458,000
Capital Outlay	78501	1,166,270	636,000	2,207,364	1,925,990	0
Debt Service	80501	0	0	14,000	0	0
Transfers Out	84999	10,684,868	14,640,544	11,853,471	9,682,651	8,340,000
DEPARTMENT TOTAL 50001	-8510	46,501,020	<u>54,294,313</u>	<u>59,405,435</u>	53,238,280	<u>53,146,400</u>



TOTAL PROFESSIONAL SERVICES COSTS:

\$230,000.00

Dept. of Environmental	Services-Sewer	50001		8510
Department		Fund		Org
	Item / Age			Other
Vendor		Type of Contract/Term	Cost	Information
Pending Selection	Safety Services	Professional Services / Annu \$	50,000	Safety assessments & spe
Pending Selection	Legal Services	Professional Services / Annu \$	10,000	miscellaneous
GIS Inc	PLL Support	Professional Services / Annı \$	10,000	post implementation suppo
GSP	ISO	Professional Services / Annu \$	50,000	continue support
Intelex	EMS Software	Professional Services / Annu \$	10,000	implementation support
pending selection	Pump Station arc flash analysis	Professional Services / Annu \$	100,000	NFPA 70E requirement



TOTAL CONTRACT SERVICES COSTS:

\$2,107,650.00

Dept. of Environmental Se	ervices-Sewer	50001	8510		
Department		Fund	Org		
				Other	
Vendor	Item/Age	Type of Contract/Term	Cost	Information	
Pending Selection	Locate Arlington force main	Services / Annual	\$ 10,000		
Ace Security Systems	Security Monitoring	Services / Annual	\$ 4,500		
Unifirst	Uniform services	Services / Annual	\$ 26,700		
AT&T Internet	Internet & Connectivity to All Locations	Services / Annual	\$ 18,000		
AT&T Wireless Svcs	Wireless Services	Service / Annual	\$ 84,000		
Bridgestone Americas	Printing & postage for customer bills	Service / Annual	\$ 130,000		
City of Cleveland	Water Meter Reads	Services / Annual	\$ 240,000		
Aqua Ohio Water	Water Meter Reads	Services / Annual	\$ 7,500		
Distillata	Drinking Water	Service / Annual	\$ 5,000		
Digium/N2Net	Switchvox Maintenance	Service/Annual	\$ 1,100		
DPS	Plotter maintenance and per copy charges	Service / Annual	\$ 12,000		
eTactics	Customer Billing services	Service / Annual	\$ 57,000		
Falls Supersonic	Car Washing	Services / Annual	\$ 1,000		
FE Check Protector Co	Services for check processing	Services / Annual	\$ 8,000		
FE Check Protector Co	scanner maintenance	Services / Annual	\$ 3,600		
Haines Electric	Data cabling/removing wiring	Service / Annual	\$ 15,000		
Rexell	Rockwell TechConnect	Service/Annual	\$ 16,000		
Pending Selection	Sewer Root Control	Services / Annual	\$ 30,000		
Swift First	Medical Supplies	Purchase / Annual	\$ 10,000		
Various	Sanitary Sewer Emerg Repairs (various)	Purchase / Annual	\$ 300,000		
Various	Pump Stations Emerg Repairs (various)	Purchase / Annual	\$ 400,000		
Various	Equipment Emerg Repairs (various, includes P	lant Purchase / Annual	\$ 50,000		



TOTAL CONTRACT SERVICES COSTS:

\$2,107,650.00

Dept. of Environmental Se	rvices-Sewer	50001	<u>8510</u>
Department		Fund	Org
Various	Building Emerg Repairs (various, includes Plants)	Purchase / Annual	\$ 50,000
Various	Lab / EPA Testing	Services / Annual	\$ 30,000
Village of Silver Lake	Water Meter Reads	Services / Annual	\$ 250
Waste Management of C	Trash Disposal	Service / Annual	\$ 21,000
Kimble	Sludge & Grit Disposal plt 25	Service / Annual	\$ 356,000
Hilcher Clarke	PLT 36 PM Electrical	Service/Annual	\$ 25,000
Republic	PLT 36 Dry Pad Hauling	Service/Annual	\$ 7,500
Applied Specialties	Sodium Aluminate (36)	Service/Annual	\$ 50,000
SAL Chemical	Sodium Hypochlorite (36)	Service/Annual	\$ 15,000
Ebie Farms	Straw	Service/Annual	\$ 5,000
Tidewater	Polymer (25, 29, and 36)	Service/Annual	\$ 57,500
PVS	Ferric (25)	Service/Annual	\$ 35,000
Pending Selection	Plant 36 carpeting	Purchase	\$ 8,000
Pending Selection	clean & recoat transformer cabinets	Purchase	\$ 18,000



TOTAL RENTALS AND LEASES COSTS:

\$1,390,000.00

Dept. of Environmental Ser	vices-Sewer	50001		<u>.</u>	3510		
Department		Fund	Org				
					Other		
Vendor	Item/Age	Type of Contract/Term		Cost	Information		
Akron Phoenix Developmε	Facility Lease, Bridgestone	Lease/Annual	\$	710,500	Pry Building		
Ampco Parking	Parking Deck Cards (4)	Rental / Annual	\$	3,600	4 parking deck cards		
Canon Financial/DPS	Pry Building copiers	Lease / Annual	\$	5,400	expire in 2024		
Summit County	Sweitzer Facility	Lease / Annual	\$		increases by 1% annually		
Pending Selection	Misc Equip Rentals	Rental / Annual	\$	15,000			
Pump Systems	Emergency Trash Pump Rental		\$	30,000	29 & sewer maintenance		
Enterprise	2017, 2018, and 2019 leased payments	Lease / Annual	\$	175,000	lease trucks		
KS State Bank	2018 Western Star GapVax #954	Lease/Annual	\$	57,000	expires 8/2021		
Republic First Nat'l	2017 Gapvax	Lease / Annual	\$	57,000	2016-406 expires in 2022 #954		
Key Government	2015 Kenworth T-800 Vactor #895	Lease/Annual	\$	51,000	replaces 735; exp 01/2021		
Pending Selection	CCTV Sewer Inspection Truck	Lease / Annual	\$	55,000	To replace 876		
US Bancorp	2015 Kenworth Vactor #835	Lease/Annual	\$	52,000	Replaces #795 exp. 2021		
KS State Bank	2019 GapVax	Lease/Annual	\$	62,000	#949 replaced #849; 2019-245; exp. 6/2023		
Enterprise	2019 F550	Lease/Annual	\$	9,500	expires 2022		
Enterprise	2019 Chevrolet 1500	Lease/Annual	\$	6,000	expires 2023		
Enterprise	Mechanics Truck (2)	Lease/Annual	\$	22,000	vehicle 746/new maintenance mechanic		
TRL Rents	Bucket Truck	Rental	\$	8,100	3 month rental		
Enterprise	Transit 350	Lease/Annual	\$	7,200	Vehicle 727		
Enterprise	Jeep Compas (2)	Lease/Annual	\$	7,800	Vehicle 713/740		
Enterprise	F150	Lease/Annual	\$	12,000	Vehicle 743/766		
Enterprise	F350 4x4 SD Reg. Cab	Lease/Annual	\$	7,900	Vehicle 803		
Pending Selection	F550 Mini Vactor	Lease/Annual	\$	36,000			
		_		_			



Department of Environmental Services-Sewer Fund: DOES Sewer 50001

Department: DOES Sewer 8510

Dept. of	f Environmenta	l Services-Sewer

Department

TOTAL EQUIPMENT COSTS:

\$458,000.00

50001

Fund

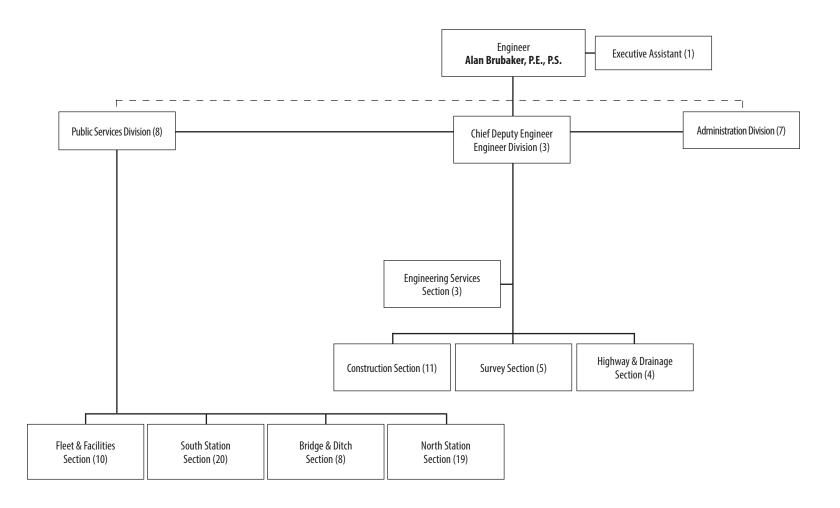
8510

Org

Item Description	Type of Contract	Quantity	Cost	Other Information
Various Pumps and Motors	Purchase		\$ 275,000	
Plants (all), Ultra-violet bulbs and ballasts	Purchase	1	\$ 55,000	
Misc. Computer Hardware	Purchase		\$ 60,000	MNJ, etc
Inplant comp and xfer switch	Purchase	1	\$ 5,000	air compressor for plant 25
Wet well gate valve stems	Purchase	1	\$ 10,000	
Gaskets	Purchase		\$ 15,000	Plt 36 digester lines
trench box for sewer maint	Purchase	1	\$ 12,000	
PLT 48 concrete walkway	Purchase	1	\$ 5,000	
preventative maintenance equipment	Purchase	1	\$ 1,000	
Flow meters PS 5 & 27	Purchase	2	\$ 20,000	



ENGINEER





ENGINEER

DEPARTMENT OVERVIEW

The Engineer's office includes three divisions subdivided into individual sections for budget administration and accountability.

Section leaders are given broad parameters about spending levels but are primarily tasked with creating a budget that will support the activities believed essential to running each section. Section leaders also provide capital requests for those programs within their purview.

Final budget review occurs when the Engineer and the division leaders meet to discuss the overall budget for the department. Budgetary adjustments made during this review consider financial constraints and overall service delivery goals. In addition, the division leaders discuss capital requests during this final review phase to ensure enough funding is available to meet the significant capital needs of the county.

Each division director and section leader manages their operations during the budget year with the authority to make budgetary adjustments as needed to fulfill their obligations so long as they stay within the overall appropriation limits set by Council.

PROGRAM INITIATIVES

Regionalism

The Engineer assigns staff representatives to work directly with each township. Assigned employees attend township meetings and provide feedback to township trustees, staff, and residents for any questions they may have regarding transportation projects in their area. By assigning staff members to become experts in the needs and concerns of each township, we identify collaboration opportunities and foster better working relationships with all of the townships we represent.

We open our pavement maintenance program to all municipalities and townships in Summit County. The State of Ohio's *Beyond Boundaries* program recognized our pavement maintenance program as an example of government collaboration that deserves replication throughout the state. Each year, the Engineer's Office works with participating communities to determine whether new services (ie. concrete street repair and culvert replacement) should be added to the program.



ENGINEER

Fund Stabilization Policies

The Motor Vehicle Gas Tax Fund (MVGT fund) supports the operations of the County Engineer. Proper management of the Engineer's office requires that we take steps to ensure the long-term health of the MVGT fund.

Minimum Fund Balance Policy

The County Engineer manages the MVGT fund to assure future funding of maintenance and road improvements. The financial integrity of the fund is paramount to our continued ability to provide services. Maintaining a reasonable fund balance is required to ensure that we are not spending beyond our means, but we are also fully using the tax dollars we collect on the improvements the community requires. Through the budget process, the Engineer monitors expenditure levels throughout the year to maintain an unencumbered fund balance of 10% to 15% of net fund expenditures with 12.5% being the target level.

Debt Management Policy

Debt financing can have significant advantages on certain projects. However, this office's reliance on road taxes pre-supposes a commitment to regular road maintenance and improvements. Therefore, our improvement program does not require unusually high or unanticipated expenditures in any given year. Construction of new highways and bridges are preferred uses for debt financing rather than maintenance or normal improvements to existing infrastructure. In addition, debt financing is appropriate when a revenue source fully supports the cost of the debt service (for example, special assessment projects). Overall debt service levels should not exceed 6% of the SCE's total operating budget. Debt service requirements are a primary consideration in the issuance of any new debt.



Program: Administration

Engineer

PROGRAM DESCRIPTION & CHALLENGES

Program Description:

The administrative division provides all the basic administrative functions of the Summit County Engineer's office essential to maintaining the day-to-day operation of the Engineer's office. The division is responsible for human resources, public records, and budgetary functions including oversight, control and management.

Program Challenges:

The creation of the Surface Water Management District continues to place demands on administrative personnel as the division establishes the new county-wide utility.

Capital expenditures are expected to increase as the new county license tax and the state's gas tax increase go into effect. The resulting challenge is maintaining a year-end unencumbered fund balance that meets department's policy threshold.

Proposed Personnel Changes:

The Administration division anticipates no further additions or reductions in full-time staff.

PROGRAM GOALS & OBJECTIVES

The functions of the Engineer's Office rely upon a healthy Motor Vehicle/Gas Tax Fund. We use three performance measures to monitor how well we are adhering to our financial policies and meeting our goal of maintaining a stable and healthy fund.

Measure	Objective	Prior Year Result	Current Year Estimate
Ending Unencumbered Fund Balance	Maintain an ending unencumbered fund balance between 10% and 15% of MVGT direct expenditures	15.2%	10%
Debt Service Expenditures	Maintain a debt service level less than 6% of MVGT direct expenditures	1.9%	1.4%
Operating Expenditures	Maintain operating expenditure level less than 75% of MVGT direct expenditures	65.7%	50%



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
ENGINEER						
Fund: Motor Ve	ehicle & Gas					
Organization: E	Engineer-General Administration					
	20502-4105					
20502-4105	Administrative Assistant	.00	1.00	1.00	1.00	.00
	Administrative Specialist	.00	.00	.00	.00	1.00
	Administrative Staff Advisor 2	1.00	1.00	.00	.00	.00
	Assistant County Prosecutor 2	.20	.20	.20	.20	.20
	Budget Management Director	1.00	.00	.00	.00	1.00
	Clerk 1	.00	.00	1.00	.00	.00
	Clerk 2	.00	.00	.00	1.00	1.00
	Clerk 3	1.00	.00	.00	.00	.00
	Computer Operator II/Adv Fiscl	1.00	1.00	1.00	1.00	1.00
	County Engineer	1.00	1.00	1.00	1.00	1.00
	Dir of Admin Govt Affairs	1.00	.00	1.00	1.00	1.00
	Dir of Admin Suppt Serv Activ	1.00	1.00	1.00	1.00	1.00
	Executive Assistant 2 - ENG	2.00	2.00	1.00	1.00	1.00
	Fiscal Officer 3	1.00	1.00	1.00	1.00	1.00
	Payroll Supervisor	.44	.44	.44	.44	.44
	Personnel Admin 1	1.00	1.00	1.00	.00	.00
	Personnel Admin 2	.00	.00	.00	1.00	1.00
	Safety Coordinator	1.00	1.00	.00	.00	.00
ORGANIZATION	N TOTAL 20502-4105	12.64	10.64	9.64	9.64	10.64

ENGINEER



Fund: Motor Vehicle & Gas 20502

Departments: Engineer-General Administration 4105

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	120,660	120,660	120,700	120,660	120,700
Salaries-Employees	20501	517,132	525,880	556,000	555,101	608,400
Overtime	20525	39	4	400	17	400
Fringe Benefits	25501	244,460	231,949	250,000	248,331	290,000
Internal Services	30401	317,077	347,974	366,400	366,400	364,400
Supplies	30501	38,068	42,158	75,400	73,077	78,600
Travel	37501	5,858	3,871	6,400	6,316	6,400
Contract Services	45501	3,072	3,387	16,900	13,802	9,500
Utilities	50501	123,533	130,868	136,600	122,511	139,300
Rentals	<i>54501</i>	8,195	651	2,000	141	400
Advertising/Printing	58501	1,350	1,057	2,500	2,425	1,800
Other	60501	37,484	33,271	48,000	41,206	45,900
Equipment	70501	4,261	3,833	44,500	35,938	44,300
Debt Service	80501	325,667	317,098	350,000	347,165	350,000
Transfers Out	84999	0	480,929	115,428	115,428	0
DEPARTMENT TOTAL 2050	02-4105	<u>1,746,857</u>	<u>2,243,588</u>	2,091,228	<u>2,048,520</u>	2,060,100



Program: Public Services

Engineer

PROGRAM DESCRIPTION & CHALLENGES

Program Function:

The public services division is responsible for maintaining over 360 lane miles of county roadway, 285 bridges, 1,200 culverts, guardrail, berms, vegetation control, ditches, pavement markings, traffic signals, tree trimming and removal, deceased animal removal, fleet maintenance, maintenance of retention and detention ponds, roadside mowing, and snow and ice control on township roads and some State Highways. The administration section provides support to public services division employees, orders and tracks materials, oversees the division budget and processes all requests for services on county roads, bridges and ditches. The fleet and facilities maintenance section handles the maintenance and upkeep of the Summit County Engineer's fleet of vehicles, signage and signalization on Summit County roads, building maintenance, carpentry, masonry, and landscaping. The north station and south station sections are responsible for the snow and ice control and road maintenance throughout the County. The bridge and ditch section handles the force account maintenance and upkeep of Summit County's bridges, ditches and subdivision surface water systems.

Program Challenges:

Providing services in a timely manner is increasingly difficult due to staff reductions during the past several years.

Proposed Personnel Changes:

The Public Service division anticipates no further reductions in full-time staff. This budget continues the program of hiring part-time student helpers to provide traffic control during summer construction season.



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Motor Ve	ehicle & Gas					
Organization: L	Engineer-Maintenance					
	20502-4110					
20502-4110	Administrative Assistant	.00	.00	.00	.00	1.00
	Auto Service Worker II	1.00	1.00	1.00	1.00	1.00
	Auto Service Worker II TB	1.00	1.00	1.00	1.00	.00
	Bridge Worker II	3.00	3.00	2.00	3.00	3.00
	Carpenter	1.00	1.00	1.00	1.00	1.00
	Dep Dir Maintenance Admin	1.00	1.00	1.00	1.00	1.00
	Equipment Operator II	.00	.00	2.00	.00	.00
	Equipment Operator III	1.00	1.00	1.00	1.00	1.00
	Executive Assistant 1 - ENG	.00	.00	.00	1.00	1.00
	Fleet & Facil Maint Manager	1.00	1.00	1.00	1.00	1.00
	Heavy Equipment Operator	2.00	2.00	2.00	3.00	3.00
	Highway Maintenance Crew Leadr	5.00	5.00	5.00	5.00	5.00
	Highway Maintenance Supervisor	3.00	3.00	2.00	2.00	2.00
	Highway Maintenance Supt	1.00	.00	.00	.00	.00
	Highway Maintenance Worker	2.00	.00	.00	.00	.00
	Highway Maintenance Worker II	.00	.00	1.00	.00	.00
	Inventory Control Specialst II	1.00	1.00	1.00	1.00	1.00
	Maintenance Repairer	1.00	1.00	.00	.00	.00
	Maintenance Worker	27.00	29.00	30.00	30.00	31.00



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
20502-4110	Mason	1.00	1.00	.00	.00	.00
	Mechanic	4.00	4.00	4.00	4.00	5.00
	Messenger	1.00	1.00	1.00	1.00	1.00
	Office Manager	1.00	1.00	1.00	.00	.00
	Receptionist/Secretary	1.00	1.00	1.00	1.00	1.00
	Roads Maintenance Manager	.00	.00	1.00	1.00	1.00
	Sign Maker	1.00	1.00	1.00	1.00	1.00
	Signal Technician	1.00	1.00	1.00	1.00	1.00
	Stores Keeper	1.00	1.00	1.00	1.00	1.00
	Support Services Administrator	1.00	1.00	1.00	1.00	1.00
	Welder	1.00	1.00	1.00	1.00	1.00
ORGANIZATION	N TOTAL 20502-4110	64.00	63.00	64.00	63.00	65.00

ENGINEER



Fund: Motor Vehicle & Gas 20502

Departments: Engineer-Maintenance 4110

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	3,143,451	3,150,434	3,399,700	3,390,846	3,705,800
Overtime	20525	79,719	112,165	132,000	91,365	142,000
Fringe Benefits	25501	1,469,927	1,422,524	1,575,000	1,476,879	1,630,000
Supplies	30501	205,754	236,843	200,000	201,446	200,000
Material	35501	836,061	1,119,860	1,074,000	1,075,672	1,031,000
Travel	37501	2,893	4,107	9,300	6,909	10,600
Contract Services	45501	56,847	55,481	72,800	61,751	75,600
Rentals	<i>54501</i>	20,211	22,771	26,700	17,669	33,700
Advertising/Printing	58501	500	209	500	384	500
Other	60501	483,273	435,448	504,500	541,127	509,200
Equipment	70501	33,650	44,254	55,300	13,959	48,400
DEPARTMENT TOTAL 2050	02-4110	6,332,287	6,604,095	7,049,800	6,878,005	7,386,800



Motor Vehicle & Gas Tax Fund-Maintenance Fund: Motor Vehicle & Gas Tax 20502 Department: Engineer-Maintenance 4110

TOTAL PROFESSIONAL SERVICES COSTS:

\$200,000.00

Maintenance Motor Vehicle & Gas Department				4110 Org	
Vendor	Item/ Age	Type of Contract/Term	Cost	Other Information	
Ports Petroluem		CUE	\$ 200,000.00	Projected	
				North & South Stations	



Program: Engineering

Engineer

PROGRAM DESCRIPTION & CHALLENGES

Program Description:

The engineering division develops plans for highway, drainage, and bridge improvements and new construction on Summit County roads. The engineers and technicians prepare improvement plans for federal, state and locally funded projects on county highways. They also assist townships by preparing plans for township roads and roadside drainage systems. Engineering project managers are responsible for overseeing large projects utilizing engineering consultants from initial scoping through the design phase and into construction. The administration section provides oversight to the engineering division. The construction section ensures the quality, cost and timeliness of improvements to the County's highways and bridges. This section also performs annual inspection of bridges, culverts and roads. The engineering services section oversees most engineering plans, designs, and reviews in addition to overseeing all bridge improvements and maintenance work. The highway/drainage section manages highway design, installation and maintenance of traffic control devices. The survey section provides surveys, survey data and data management for the Summit County Engineer's office, conducts plan reviews of major road and bridge projects as well as road dedications, road vacations, annexations and land subdivisions. The assessed subdivisions section manages the administration of the on-going maintenance of storm water infrastructure within the assessed subdivisions throughout the County.

Program Challenges:

Fully funding the pavement maintenance program is the major challenge for our office since this program is traditionally funded 100% with local revenue. Effective in 2019, collection of the new \$5.00 license tax increase approved by Council in 2018 will provide significant new revenue toward this end.

Proposed Personnel Changes:

The Engineering division anticipates adding a GIS technician in preparation for a pending retirement and hiring an engineering co-op student.



Program: Engineering

Engineer

PROGRAM GOALS & OBJECTIVES

- The core services provided by the Engineer's Office are the maintenance and improvement of the County's bridges and roads. We use several objective rating measures to evaluate how well we are maintaining our bridge and road infrastructure.
- The Engineer inspects all 285 Summit County owned bridges annually. In addition to our in-house staff, outside consultants review the inspection reports to ensure reliability. The Bridge Sufficiency Rating (SR) is a recognized measure of the ability of a bridge to remain in service. Various factors are taken into account (such as condition, structural adequacy, safety and others) to calculate the SR using a numerical scale of 0-100. We use two measures to monitor how well we are maintaining our bridges.
- The Pavement Condition Index (PCI) is a simple, convenient and inexpensive way to monitor the condition of the surface of roads. The PCI rates the condition of the surface of a road using a numerical scale of 0-100. The Engineer's office contracts with a company to perform this analysis biennially. The data collected to target our pavement maintenance program, ensuring that our office repairs the roadways in an efficient and cost effective manner. Ratings in the 68 to 81 range are considered "Good" condition.
- Culverts are rated on a three-point scale with a rating of "one" being the best rating. Therefore, in order to make our performance measure comparable with those for roads and bridges, we adjusted the ratings to a 100-point scale with 100 being the top rating.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Bridge Sufficiency Rating	Maintain an average Bridge Sufficiency Rating greater than 80	81.2	80
Bridge Sufficiency Rating	Maintain 90% of County Bridges to a Bridge Sufficiency Rating greater than 50	98.6	95
Pavement Condition Index	Maintain an average Pavement Condition Index of at least 68	73	74
Culvert Condition Rating	Maintain an adjusted average condition rating greater than 65	70.9	71



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Motor Ve	ehicle & Gas					
Organization: E	Engineer-Engineering					
-	20502-4115					
20502-4115	Bridge/Const Inspectn Coordntr	1.00	.00	.00	.00	.00
	Chief Deputy Engineer	1.00	1.00	1.00	1.00	1.00
	Construction Project Coordintr	1.00	1.00	1.00	1.00	1.00
	Construction Team Manager	2.00	2.00	2.00	2.00	2.00
	Dep Dir for Engineering Servs	1.00	1.00	1.00	1.00	1.00
	Design Engineer 1	.00	.00	.00	1.00	1.00
	Design Engineer 2	5.00	5.00	4.00	4.00	4.00
	Engineer Project Manager	2.00	3.00	3.00	4.00	4.00
	Engineering Tech IV/GIS Opertn	1.00	1.00	1.00	2.00	2.00
	Engineering Techn Supervisor	1.00	1.00	1.00	1.00	1.00
	GIS Technician	.00	.00	1.00	.00	.00
	Inspector	1.00	.00	.00	.00	.00
	Inspector II	.00	1.00	1.00	1.00	2.00
	Inspector III	3.00	4.00	4.00	4.00	3.00
	Office Manager	1.00	1.00	1.00	1.00	1.00
	Public Works Manager	1.00	.00	1.00	.00	.00
	Survey Coordinator	2.00	3.00	3.00	3.00	3.00
	Survey Technician II	1.00	.00	.00	.00	.00
	Surveyor	2.00	2.00	2.00	2.00	2.00
ORGANIZATION	N TOTAL 20502-4115	26.00	26.00	27.00	28.00	28.00
*TOTAL ENGIN	EER	102.64	99.64	100.64	100.64	103.64

ENGINEER



Fund: Motor Vehicle & Gas 20502

Departments: Engineer-Engineering 4115

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	1,666,260	1,737,501	1,930,400	1,832,960	2,059,600
Overtime	20525	36,631	30,775	43,000	46,750	53,000
Fringe Benefits	25501	666,626	666,114	788,000	694,458	818,000
Supplies	30501	1,543	1,321	6,900	1,472	4,900
Travel	37501	20,934	17,744	29,500	14,516	30,300
Contract Services	45501	217,856	282,441	521,500	310,978	490,600
Rentals	54501	150	233	5,000	150	1,000
Advertising/Printing	58501	2,833	2,582	4,500	2,687	4,500
Other	60501	5,640	5,901	7,400	7,137	6,100
Equipment	70501	3,347	5,263	19,500	10,114	14,700
DEPARTMENT TOTAL 2050	02-4115	<u>2,621,820</u>	<u>2,749,876</u>	3,355,700	<u>2,921,221</u>	3,482,700



Motor Vehicle & Gas Tax Fund-Engineering

Fund: Motor Vehicle & Gas Tax 20502 Department: Engineer-Engineering 4115

TOTAL CONTRACT SERVICES COSTS:	\$490,600.00
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TOTAL C	CONTRACT SERVICES COSTS:	\$490,600.00			
Engineering Motor Vehicle & Gas Department		20502 Fund	<u>4115</u> Org		
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information	
QCI	Construction Inspection	Task Order/ 1 yr	50,000		
S&ME	Geotechnical Engineering	Task Order/ 1 yr	50,000		
PSI	Construction Mat'ls testing	Task Order/ 1 yr	50,000		
Arcadis	ROW Appraisal/Eng Review	Task Order/ 1 yr	175,000	renewal	
TBD	General Engineering	Task Order/ 1 yr	75,000		
CRIS	MLS	annual	600	for in house appraisals	
City Blueprint	GPS Equipment Services		2,000		
Various	Boot Allowance	per Union contract	3,000		
TMS	Traffic Enginering	Task Order/ 1 yr	10,000		
TBD	CEAO Safety Studies	90% reimbursed	75,000		



Assessed Drainage **Program:** Maintenance Dist. 1

Engineer

PROGRAM DESCRIPTION & CHALLENGES

Section 6137 of the Ohio Revised Code provides the general legislative authority that allows the County to improve and/or maintain storm water facilities on private lands. Specifically, Section 6137.02 of the Ohio Revised Code provides for the establishment of a county ditch maintenance fund. Summit County enacted subdivision regulations for land in the townships stipulating that developers are required to submit a final plat providing that all fee holders and all receiving title to the fee through them be subject to payment of drainage maintenance fees assessed or to be assessed by the County pursuant to Chapter 6137 of the Ohio Revised Code. The maintenance fee obligation is required to pass with the title to the property.

The drainage maintenance assessments are the method used by the County to fund on-going maintenance of the drainage system. The unencumbered balance of the fund through which these maintenance operations are paid cannot exceed 20% of the construction costs of the drainage improvements. In order to assure compliance with this requirement, the engineer calculates the drainage assessment based on the county receiving 20% of the original construction cost of the improvement over a period of 8 years. This calculation results in the County assessing 2.5% of the construction cost on an annual basis.

The County created two districts based upon community boundaries that approximate the two major drainage basins in the County. The northern district (District 1) includes those communities located in the Cuyahoga River watershed or the Rocky River watershed flowing north to Lake Erie.

PROGRAM GOALS & OBJECTIVES

- 1 To inspect, maintain and repair the surface water control features for assessed subdivisions in the northern half of the County.
- 2 To maintain an adequate fund balance to cover the on-going cost of operations.
- 3 To calculate the assessments for lots in each newly-platted subdivision and recalculate the assessments as necessitated by new phases and re-plats.

ENGINEER



Fund: Drainage Maint-District 1 20505

Departments: Engineer-Ditches 4025

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Ditch Maintenance	87501	168,657	234,839	476,300	54,994	750,000
DEPARTMENT TOTAL 2050	05-4025	<u>168,657</u>	<u>234,839</u>	<u>476,300</u>	<u>54,994</u>	<u>750,000</u>



Assessed Drainage Program: Maintenance Dist. 2

Engineer

PROGRAM DESCRIPTION & CHALLENGES

Section 6137 of the Ohio Revised Code provides the general legislative authority that allows the County to improve and/or maintain storm water facilities on private lands. Specifically, Section 6137.02 of the Ohio Revised Code provides for the establishment of a county ditch maintenance fund. Summit County enacted subdivision regulations for land in the townships stipulating that developers are required to submit a final plat providing that all fee holders and all receiving title to the fee through them be subject to payment of drainage maintenance fees assessed or to be assessed by the County pursuant to Chapter 6137 of the Ohio Revised Code. The maintenance fee obligation is required to pass with the title to the property.

The drainage maintenance assessments are the method used by the County to fund on-going maintenance of the drainage system. The unencumbered balance of the fund through which these maintenance operations are paid cannot exceed 20% of the construction costs of the drainage improvements. In order to assure compliance with this requirement, the engineer calculates the drainage assessment based on the county receiving 20% of the original construction cost of the improvement over a period of 8 years. This calculation results in the County assessing 2.5% of the construction cost on an annual basis.

The County created two districts based upon community boundaries that approximate the two major drainage basins in the County. The southern district (District 2) includes those communities located primarily in the Tuscarawas River watershed flowing south toward the Ohio River.

PROGRAM GOALS & OBJECTIVES

- To inspect, maintain and repair the surface water control features for assessed subdivisions in the northern half of the County.
- To maintain an adequate fund balance to cover the on-going cost of operations.
- To calculate the assessments for lots in each newly-platted subdivision and recalculate the assessments as necessitated by new phases and re-plats.

ENGINEER



Fund: Drainage Maint-District 2 20508

Departments: Engineer-Ditches 4025

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Ditch Maintenance	87501	61,735	127,723	446,300	47,563	600,000
DEPARTMENT TOTAL 2050	08-4025	<u>61,735</u>	<u>127,723</u>	446,300	<u>47,563</u>	600,000

ENGINEER



Fund: Surface Water Mgmt District 20510

Departments: Engineer Surface Water 4028

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Ditch Maintenance	87501	0	52,111	300,000	271,578	325,000
DEPARTMENT TOTAL 2051	0-4028	<u>o</u>	<u>52,111</u>	300,000	<u>271,578</u>	<u>325,000</u>



Program: Rotary Fund

Engineer

PROGRAM DESCRIPTION & CHALLENGES

The engineer's community rotary fund tracks activity related to commercial plan reviews and construction inspection services that are reimbursed in full by the developer.

The Summit County Engineer will pay invoices related to plan reviews and construction inspection services, for certain subdivisions. These amounts will then be billed to the developer of said subdivision for full reimbursement

These services will come from a consultant contract chosen by the processes required by Board of Control and County Council.

PROGRAM GOALS & OBJECTIVES

1 To perform needed commercial plan reviews and collect the proper fees and costs from the developer, while tracking said transactions.

EXECUTIVE



Fund: Engineer Community Rotary 10175

Departments: Engineer Community Rotary 4210

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Contract Services	45501	65,849	59,932	164,000	115,317	150,000
DEPARTMENT TOTAL 1017	75-4210	<u>65,849</u>	<u>59,932</u>	<u>164,000</u>	<u>115,317</u>	<u>150,000</u>



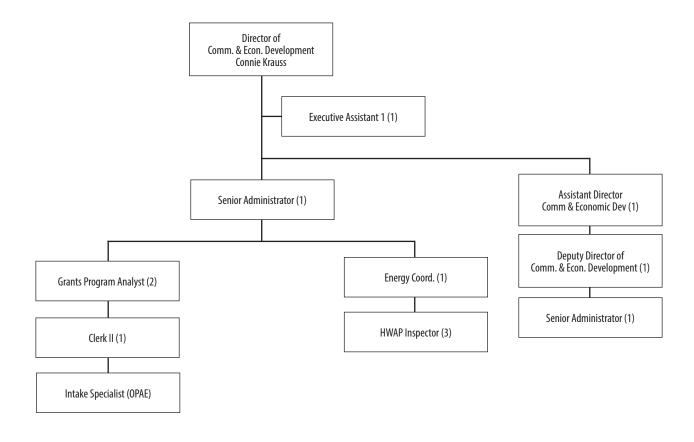
Engineer Community Rotary Fund Fund: Engineer Community Rotary 10175 Department: Engineer Community Rotary 4210

TOTAL CONTRACT SERVICES COSTS: \$150,000.00

Engineer Community Rota Department	ary Fund	<u>10175</u> Fund	<u>-</u>	<u>4210</u> Org
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
QBS award pending	Inspection Services	Prof. Services	\$ 120,000	primary (paid by developer)
QBS award pending	Inspection Services	Prof. Services	\$ 30,000	back-up (paid by developer)
	-			
		_		
		<u> </u>		



COUNTY OF SUMMIT THE HIGH POINT OF OHIO COMMUNITY DEVELOPMENT GRANTS





Program:

Community Development Block Grant

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Department of Community and Economic Development receives an annual formula allocation from the US Department of Housing and Urban Development (HUD) for the Community Development Block Grant (CDBG) program. Activities and projects must meet a national objective and provide a benefit to low to moderate income individuals or a low to moderate income census tract. Funds may not be used in the cities of Akron, Barberton or Cuyahoga Falls.

PROGRAM GOALS & OBJECTIVES

- 1 Fund activities that meet a national objective per HUD regulations.
- 2 Meet timeliness with HUD standards.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Meet timeliness deadline	Make sure that all funds are distributed	Met	On track to meet
Complete projects	Make sure that all sub-recipients complete project per agreement	Completed	On track to complete



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Comm D	ev Block Grant					
Organization: E	Econ Dev-CDBG General Admin					
22040 6400	22018-6108	00	C.E.	C.F.	C.E.	C.F.
22018-6108	Administrative Support	.00	.65	.65	.65	.65
	Attorney 2	.08	.08	.08	.08	.08
	Dir Community & Economic Dev	.13	.13	.13	.13	.13
	Executive Assistant 1	<i>.7</i> 5	.00	.00	.00	.00
	Fiscal Officer 2	.20	.20	.00	.00	.00
	Fiscal Officer 3	.00	.00	.20	.20	.20
	Grant Program Analyst	.40	.40	.40	.40	.40
ORGANIZATIO	N TOTAL 22018-6108	1.55	1.45	1.45	1.45	1.45





Fund: Comm Dev Block Grant 22018

Departments: Econ Dev-CDBG General Admin 6108

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	85,611	95,090	100,200	98,265	101,700
Fringe Benefits	25501	39,446	33,274	35,300	33,196	35,700
Internal Services	30401	1,452	1,581	3,600	2,720	3,600
Supplies	30501	2,089	1,357	5,000	2,474	2,100
Travel	37501	5,106	5,801	10,000	7,122	6,000
Contract Services	45501	5,000	900	0	0	8,500
Advertising/Printing	58501	3,821	1,537	5,500	5,123	4,000
Other	60501	29,400	56,600	47,056	47,056	29,400
DEPARTMENT TOTAL 220	18-6108	<u>171,925</u>	<u>196,139</u>	206,656	<u>195,955</u>	<u>191,000</u>



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	Dev Block Grant Econ Dev-Commun. Investment Activ 22018-6114					
22018-6114	Administrative Assistant	.43	.00	.00	.00	.00
	Grant Program Analyst	.43	.85	.85	.85	.85
ORGANIZATIOI	N TOTAL 22018-6114	.85	.85	.85	.85	.85





Fund: Comm Dev Block Grant 22018

Departments: Econ Dev-Commun. Investment Activ 6114

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	38,789	33,249	39,200	38,367	42,400
Fringe Benefits	25501	8,119	12,384	14,400	13,849	8,800
Internal Services	30401	327	362	1,000	324	1,000
Vehicle Fuel/Repair	40501	360	2,631	2,500	1,535	1,500
Other	60501	0	0	2,500	0	2,500
Homeless Facilities	67004	7,500	0	7,500	0	7,500
Rehad-Public	67020	82,635	140,968	160,000	92,665	193,000
Public Service	67023	8,500	8,500	11,500	10,000	143,300
Services for the Aged	67024	13,192	0	50,000	27,500	0
Water & Sewer	67029	7,745	8,146	0	0	0
Grants to Sub-Grantees	67501	312,448	512,213	1,063,400	735,092	533,000
DEPARTMENT TOTAL 22018	-6114	<u>479,614</u>	<u>718,451</u>	<u>1,352,000</u>	919,332	933,000



Community Development Block Grant Fund-Community Investment Fund: CDBG 22018

Department: CDBG Community Investment Activities 6114

		TOTAL PROJECT COSTS:	\$876,750.00		
CDBG Comr	m. Investment Activities	22018 Fund		6114 Org	
ACCOUNT	CATEGORY	COMMUNITY/NON-PROFIT	PROJECT		Other DUNT
67004 67023	Homeless Facilities Public Service			<u>\$</u> \$	7,500 143,250
67020	Rehab-Public			- \$	193,000
67501	Grants to Sub-Grant		-	\$	533,000
				_	
				_	
				_	
				_	



Program: Revolving Loan Fund

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Department of Community and Economic Development has established a Revolving Loan Fund Program using Community Development Block Grant (CDBG) funds. The program is designed to assist businesses in creating or retaining jobs for low to moderate income individuals. Businesses must be located in Summit County outside of the cities of Akron, Barberton and Cuyahoga Falls.

PROGRAM GOALS & OBJECTIVES

2 Assist start up or expanding companies with gap financing.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Loans allocated	Jobs creation for low to moderate income individuals	1 loan	2 loans made



COMMUNITY & ECONOMIC DEVELOPMENT

Fund: Comm Dev Block Grant 22018

Departments: Econ Dev-Revolving Loan 6119

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Rehab Loans	67035	102,500	51,250	100,000	100,000	100,000
DEPARTMENT TOTAL 2201	8-6119	<u>102,500</u>	<u>51,250</u>	100,000	<u>100,000</u>	<u>100,000</u>



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Land Re	utilization Administration					
Organization: I	Economic Develoment					
	22030-6051					
22030-6051	Deputy Director - Development	.20	.20	.20	.20	.20
	Dir Community & Economic Dev	.29	.29	.15	.15	.15
	Fiscal Officer 2	.13	.13	.00	.00	.00
	Fiscal Officer 3	.00	.00	.13	.13	.13
	Senior Administrator-EXE	1.00	.50	.50	.40	.50
ORGANIZATIO	N TOTAL 22030-6051	1.63	1.13	.98	.88.	.98





Fund: Land Reutilization Administration 22030

Departments: Economic Develoment 6051

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	60,911	18,577	74,300	61,748	84,100
Fringe Benefits	25501	21,470	6,312	26,700	20,674	30,300
Other	60501	2,583	0	0	0	0
DEPARTMENT TOTAL 2203	30-6051	84,965	24,889	101,000	82,422	114,400



Program: Home Investment Partnership

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Department of Community and Economic Development receives annual formula funding from the US Department of Housing and Urban Development for the HOME Investment Partnership Program. The HOME program is designed to assist low to moderate income individuals with affordable housing. Projects include, but are not limited to, purchase/rehab/resell; owner occupied minor home repairs, and new construction.

PROGRAM GOALS & OBJECTIVES

- 1 Provide affordable housing for low to moderate income individuals.
- Meet HUD requirements for property standards and timeliness of expenditures.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Funds expended	Provide housing for low to moderate income individuals	Completed timely	On target





Fund: Comm Dev-Home 22036

Departments: Community Development-Home 6154

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Other Sub-Grantees	67032	219,917	239,807	902,000	621,275	360,000
Chdo Subgrantees	67038	0	45,000	120,000	60,000	60,000
DEPARTMENT TOTAL 2203	36-6154	<u>219,917</u>	<u>284,807</u>	1,022,000	<u>681,275</u>	<u>420,000</u>



		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Comm D	Dev-Home					
Organization: L	Econ Dev-HOME General Admin					
	22036-6157					
22036-6157	Administrative Assistant	.58	.00	.00	.00	.00
	Grant Program Analyst	.00	.45	.45	.45	.45
	Senior Administrator-EXE	.00	.00	.00	.10	.00
ORGANIZATIOI	N TOTAL 22036-6157	.58	.45	.45	.55	.45





Fund: Comm Dev-Home 22036

Departments: Econ Dev-HOME General Admin 6157

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	19,466	80,428	58,000	20,634	21,300
Fringe Benefits	25501	10,953	32,707	25,400	11,088	12,200
Internal Services	30401	6	11	1,000	3	1,000
Supplies	30501	0	0	0	0	2,600
Travel	37501	0	1,624	3,600	2,880	5,000
Contract Services	45501	0	8,905	0	0	0
DEPARTMENT TOTAL 2203	36-6157	<u>30,424</u>	<u>123,675</u>	<u>88,000</u>	<u>34,605</u>	<u>42,100</u>



BOARDS & COMMISSIONS



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization: L	Bd Of Elections-General Office					
	10003-1600					
10003-1600	Administrative Assistant	4.00	4.00	6.00	6.00	6.00
	Assistant to Director	2.00	2.00	2.00	2.00	2.00
	Board of Elections Member	4.00	4.00	4.00	4.00	4.00
	Computer Supervisor	2.00	2.00	2.00	2.00	2.00
	Deputy Director	1.00	1.00	1.00	1.00	1.00
	Director	1.00	1.00	1.00	1.00	1.00
	Field Operations Supervisor	3.00	2.00	1.00	1.00	1.00
	Front Office Clerk	19.00	20.00	21.00	21.00	21.00
ORGANIZATIOI	N TOTAL 10003-1600	36.00	36.00	38.00	38.00	38.00

BOARDS & COMMISSIONS



Fund: General Fund 10003

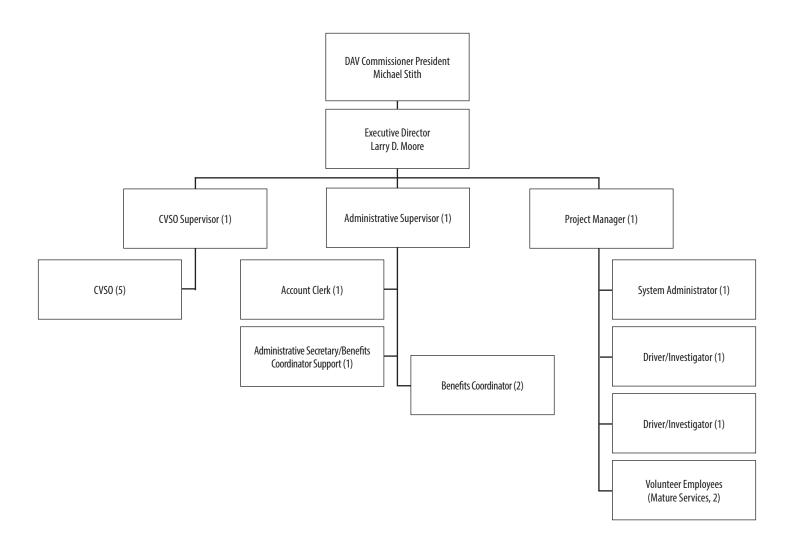
Departments: Bd Of Elections-General Office 1600

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	78,050	78,916	79,059	79,059	80,300
Salaries-Employees	20501	1,847,715	1,871,324	2,010,541	2,055,557	2,054,200
Overtime	20525	77,832	156,277	200,000	76,341	300,000
Salaries-Booth Workers	24901	377,171	525,145	634,100	430,935	630,400
Salaries-Part Time	24901	499,144	772,742	521,300	575,924	810,000
Fringe Benefits	25501	792,003	857,793	882,000	804,271	908,000
Internal Services	30401	39,165	40,000	44,100	43,566	44,100
Supplies	30501	75,368	116,198	120,000	76,936	120,000
Travel	37501	9,983	12,195	10,000	17,805	20,000
Vehicle Fuel/Repair	40501	2,277	2,300	2,300	2,300	2,300
Contract Services	<i>45501</i>	635,460	819,030	670,000	609,434	850,000
Rentals	54501	44,424	55,576	50,000	50,000	75,000
Advertising/Printing	58501	30,429	48,825	40,000	33,217	50,000
Other	60501	1,825	108,175	10,000	956	250,000
DEPARTMENT TOTAL 10003	3-1600	<u>4,510,847</u>	<u>5,464,497</u>	<u>5,273,400</u>	<u>4,856,301</u>	<u>6,194,300</u>

VETERANS SERVICE COMMISSIONDAV Commissioner President • Michael Stith

DAV Commissioner President • Michael Stith Executive Director • Larry D. Moore VVA Commissioner • Bruce Hestley AMVETS Commissioner • Bryan A. McGown AL Commissioner • Robert Panovich VFW Commissioner • Larry Ashbaugh







Program: General Office

Veterans Service Commission

PROGRAM DESCRIPTION & CHALLENGES

There are three major duties established under Ohio Revised Code Title 59: To assist veterans and their families by providing emergency financial aid; assistance in preparing and filing claims and veteran's transportation to VA medical facilities. Other duties include establishing programs of outreach and coordination with other agencies to enhance available services to veterans within the county. Participating in appropriate memorial and commemorative activities to help promote patriotism and veteran's services.

PROGRAM GOALS & OBJECTIVES

- 1 To actively identify, connect with, and advocate for veterans & their families.
- 2 To ensure continual education is maintained for all staff members to provide the very best in assistance to veterans and their families.

Measure	Objective	Prior Year Result	Current Year Estimate
OH Dept of Veterans Service Report Yearly Report	Measures federal dollars brought in to the county by the VSC compared to county tax dollars cost to operate VSC	\$79 to \$1.00	
Yearly Emergency Financial Aid	Review number of veterans and/or family member's assisted and total dollar amounted expended.	1,215 clients received assistance in the amount of \$942,347.34	



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: General	Fund					
Organization:	Veteran's Service Commission					
	10003-7330					
10003-7330	Account Clerk 1	1.00	1.00	1.00	1.00	1.00
	Administrative Secretary	1.00	1.00	1.00	1.00	1.00
	Administrative Supervisor	1.00	1.00	1.00	1.00	1.00
	Benefits Coordinator	3.00	3.00	2.00	2.00	1.00
	Executive Director	1.00	1.00	1.00	1.00	1.00
	Field Investigator/Driver	2.00	2.00	2.00	2.00	2.00
	Project Manager	1.00	1.00	1.00	1.00	1.00
	Receptionist	.00	.00	.00	.00	1.00
	Service Officer Supervisor	1.00	1.00	1.00	1.00	1.00
	Systems Administrator	1.00	1.00	1.00	1.00	1.00
	Veteran Services Comm Member	5.00	5.00	5.00	5.00	5.00
	Veterans Benefit Officer	1.00	.00	.00	.00	.00
	Veterans Service Officer	5.00	5.00	5.00	5.00	5.00
ORGANIZATIO	N TOTAL 10003-7330	23.00	22.00	21.00	21.00	21.00
*TOTAL BOAR	DS & COMMISSIONS	63.00	62.00	63.00	63.00	63.00

BOARDS & COMMISSIONS

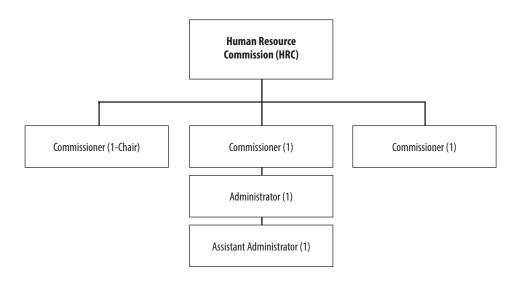


Fund: General Fund 10003

Departments: Veteran's Service Commission 7330

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries - Official	20051	52,000	60,000	60,000	60,000	60,000
Salaries-Employees	20501	869,426	889,324	951,300	904,527	956,100
Fringe Benefits	25501	443,264	437,748	457,300	441,835	459,900
Professional Services	27102	21,521	29,321	31,000	19,237	34,000
Internal Services	30401	17,030	16,997	31,600	19,144	31,600
Supplies	30501	10,981	10,955	11,000	7,369	12,500
Travel	37501	29,996	38,517	50,000	36,282	35,000
Vehicle Fuel/Repair	40501	2,212	2,713	10,000	2,916	41,000
Contract Services	45501	55,694	56,572	74,200	63,453	70,800
Advertising/Printing	58501	38,543	60,465	80,000	43,507	70,000
Other	60501	58,320	88,601	80,100	56,106	85,000
Relief Allowance	<i>65250</i>	740,462	892,347	1,100,200	787,958	1,055,200
Burials	65253	0	0	0	0	37,000
Grave Markers	65256	3,500	0	10,000	2,500	15,000
Memorial Day Expenses	65259	18,000	18,000	31,000	28,109	35,000
Equipment	70501	8,842	23,236	65,000	44,461	90,300
DEPARTMENT TOTAL 10003	3-7330	2,369,791	2,624,796	3,042,700	2,517,404	3,088,400

HUMAN RESOURCE COMMISSION Chairman • Joel D. Bailey Member • Peter M. Kostoff Member • Jacqueline Silas-Butler





Program: Human Resource Commission

Human Resource Commission

PROGRAM DESCRIPTION & CHALLENGES

The Human Resource Commission (HRC) has responsibility for the resolution or disposition of all personnel matters, with authority to appoint hearing officers to hear all employee appeals previously under the jurisdiction of the State Personnel Board of Review and responsibility for administration of county-wide compliance with federal and state laws regarding personnel matters for which the County is the reporting unit and for administration of other personnel matters for which the County is responsible, and for maintenance of records required by such laws.

The HRC has the authority to ensure pay equity for like positions, standardization of benefits, approval of qualifications, consistent discipline, training of management in personnel practices, training of employees in job functions, training for total quality management, consistent administration of performance management system, coordination of recruitment, and compliance to ethics resolutions or ordinances as passed by County Council.

PROGRAM GOALS & OBJECTIVES

- Administer all Family Medical Leave, with FML training. Administer all ADA Accommodations along with supervisor training. Administer all sick leave donations with Leave Donation Program.
- 2 Process, hear and rule on all employee appeals for non-bargaining employees.
- 3 Monitor Chapter 169.03 'Ethics of Public Employment' and Prohibition of Outside Employment



Program: Human Resource Commission

Human Resource Commission

Measure	Objective	Prior Year Result	Current Year Estimate
Receive and process all request for an accommodation that meets criteria for a disability under ADA	To provide an accommodation for an employee that would allow the employee to perform job duties that otherwise he/she would not be able to complete.	30	40
Receive and process FML requests for employees that meet criteria under Federal Guidelines	To provide an employee with time off for medical condition(s) that meet criteria for Family Medical Leave. This allows employees to return to their original job and also allows for intermittent leave.	400	425
Hear Appeals	To provide non bargaining employees a 'grievance' process formerly heard by the State Personnel Bd. Of Review	2	3



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
BOARDS & CO	MMISSIONS					
Fund: General Organization: I	Fund Human Resource Commission-Gen Offic 10003-1401					
10003-1401	Assistant Administrator/HRC Human Resource Comm Member	1.00 3.00	1.00 3.00	1.00 3.00	1.00 3.00	1.00 3.00
ORGANIZATIOI	N TOTAL 10003-1401	4.00	4.00	4.00	4.00	4.00

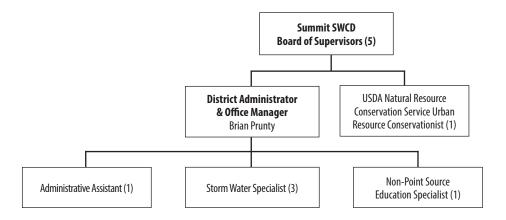
BOARDS & COMMISSIONS



Fund: General Fund 10003

Departments: Human Resource Commission 1401

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries - Official	20051	24,369	25,740	25,800	25,740	26,300
Salaries-Employees	20501	117,816	121,186	124,900	124,817	128,600
Fringe Benefits	25501	40,481	39,934	40,900	40,847	42,500
Internal Services	30401	3,258	3,567	3,700	3,533	3,700
Supplies	30501	342	480	500	500	500
Travel	37501	1,783	597	2,000	1,859	2,000
Advertising/Printing	58501	474	123	500	378	500
Other	60501	496	173	600	209	600
DEPARTMENT TOTAL 100	03-1401	<u>189,018</u>	<u>191,800</u>	<u>198,900</u>	<u>197,883</u>	204,700



Note: The Board of Supervisors are elected to a 3-year term. The election is held each fall at the District's Annual Program Planning Meeting. The SWCD board provides guidance to the office staff with program development and budget requests.

Note: Lynette Harmon is a United States Department of Agriculture, National Resource Conservation Service employee and is assigned to Cuyahoga/Summit Counties and is provided by the federal government. Ms. Harmon is stationed in Cuyahoga County.

The Summit SWCD is also a subdivision of the State of Ohio under the Department of Agriculture Division of Soil and Water Conservation. The state provides matching dollars at a rate of between 70-90% for each Summit County dollar received.



Program: Outreach & Education

Soil & Water

PROGRAM DESCRIPTION & CHALLENGES

Summit SWCD provides assistance to groups, organizations, communities and elected officials to aid in the implementation of their education and outreach programs. This office creates and distributes outreach materials such as posters, brochures, billboards, banners, articles, newsletters, displays and models to be used at public events, schools and mailings. Priorities have been set to educate the public on the annual stormwater theme through an effort to raise the public awareness on water quality and storm water issues. Ohio EPA mandates that a community must reach 50% of its population over the 5-year permit period.

Summit SWCD provides education programs for schools through classroom presentations, loaning education models, hosting a teacher's workshop, stream monitoring and other education pathways.

PROGRAM GOALS & OBJECTIVES

1	Develop, assist and coordinate regulated Phase II communities with their mandated public involvement and outreach programs
2	Provide local school districts with resources, tools and opportunities to educate their students on soils, natural resource and water quality topics
3	Develop and maintain the District's outreach program, marketing program and social media campaign

Measure	Objective	Prior Year Result	Current Year Estimate
PIPE Meetings	Provide regulated communities training and assistance with their EPA Stormwater Permit	6 meetings	6 meetings
Community Events	Outreach to public through community events	50,446 individuals	56,400 individuals



Program: Outreach & Education

Soil & Water

Media	Outreach to public through media, social media and billboards	1,604,072 individuals	1.8 million individuals
Public Involvement	To get public participation with community PIPE events	2,363 individuals	2,500 individuals
Schools	Training teachers and educating students	1,908 students & teachers	1,640 students & teachers



Program: Landowner Assistance

Soil & Water

PROGRAM DESCRIPTION & CHALLENGES

The objective of this program is to provide technical assistance to rural, suburban and urban landowners to promote better resource management on private and public lands. Types of assistance includes farm conservation planning and practice installation with our federal NRCS partners, woodland management, soils information, drainage and erosion problems, pond management, stream protection and reducing flood hazards. The SWCD also investigates animal waste complaints under the State's Agriculture Pollution Abatement rules. The SWCD assists communities with the implementation of the County's Riparian Setback Codified Ordinance 937 and assists landowners with stream management, riparian protection and restoration.

Landowner education is also provided through rain barrel and rain garden workshops, small farm workshops, organic lawn care programs and soil testing. The SWCD offers natural resource products for sale to the public including soil test kits, native plant kits, trees and rain barrels.

PROGRAM GOALS & OBJECTIVES

- 1 Riparian setback assistance, natural resource inventories and evaluations for communities and landowners
 2 Summit SWCD products for sale to promote conservation with county residents
- 3 Landowner education and workshops



Program: Landowner Assistance

Soil & Water

Measure	Objective	Prior Year Result	Current Year Estimate
Riparian setback reviews and landowners assistance	To provide technical assistance on riparian assessments, assist with natural resource concerns and issue related to their property.	185 evaluations	150 evaluations
Provide products to residents	Soil test kits, trees, native plant plugs, rain barrels, cover crops and native plant seeds.	539 units sold	75 units sold
Workshops for residents and the general public	Organic lawn care, small farms, turf reduction, rain gardens and other conservation themes	750 participants	700 participants
Agricultural and Silviculture	Conservation plans, timber harvest plans and pollution abatement complaints	7 landowners	10 landowners
Conservation Easements	Inspect existing conservation easements and explore new opportunities	9 easements	9 easements



Program: Urban Conservation

Soil & Water

PROGRAM DESCRIPTION & CHALLENGES

The Summit Soil and Water Conservation District (SWCD) has a small technical staff of four that are responsible for providing technical assistance and guidance related to 30 of 31 Summit County communities and their Ohio EPA stormwater permits. This includes plan review, inspections of construction sites, assist updating the countywide plan, training and assistance with compliance for their municipal owned facilities.

This office conducts reviews to ensure the submitted plans meets State and local regulations. Summit SWCD conducts inspections on regulated construction sites to ensure that they are following State and local regulations and meet the performance standards. Additionally, Summit SWCD assists the five Summit County communities in the NEORSD service area with conducting facility inspections to prevent potential pollution sources. Summit SWCD collaborates with other state agencies and the Ohio State University to provide high quality training and workshops related to stormwater regulations and compliance.

PROGRAM GOALS & OBJECTIVES

1		Review Storm Water Pollution Prevention Plans (SWP3) for 29 communities in Summit County and conduct inspections for compliance
2	2	Provide assistance to 30 regulated communities with their OEPA Storm Water Program and Audits
3	3	Provide training opportunities and workshops related to the OEPA stormwater regulations

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
ou 51 5 i			0.47
Site Plans Reviewed	Review Stormwater Pollution Prevention Plans (SWP3)	230 plan reviews	217 plan reviews
Individual Lots Reviewed	Review Individual Lot SWP3s as requested by communities	62 plan reviews	44 plan reviews
			'
Construction Site Inspections	Inspect all regulated construction site for compliance	1,750 Inspections	1,656 Inspections

558



Program: Urban Conservation

Soil & Water

NEO Stormwater Training Council	Collaborate with other agencies to develop workshops	571 individuals	600 individuals
Statewide I & M Certification	Implement certification program with OSU	165 individuals	212 individuals
NEORSD	Perform municipal facility inspection & provide guidance	8 inspections	8 inspections



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	/ater Conservation Soil & Water Conservation District 93250-9530					
93250-9530	Administrative Assistant	.00	1.00	1.00	1.00	1.00
	District Program Administrator	1.00	1.00	1.00	1.00	1.00
	Non-Pnt Sour Poll Edu Spec	1.00	1.00	1.00	1.00	1.00
	Storm Water Inspector	.00	.00	.00	.00	1.00
	Storm Water Specialist	2.00	3.00	3.00	3.00	.00
	Storm Water Specialist II	.00	.00	.00	.00	1.00
	Watershed Coordinator	.00	.00	.00	.00	1.00
ORGANIZATIO	N TOTAL 93250-9530	4.00	6.00	6.00	6.00	6.00
*TOTAL BOARI	DS & COMMISSIONS	15.00	17.00	17.00	16.00	16.00

BOARDS & COMMISSIONS



Fund: Soil & Water Conservation 93250

Departments: Soil & Water Conservation District 9530

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	278,183	287,677	296,300	295,048	352,300
Fringe Benefits	25501	110,524	105,685	131,700	77,519	142,900
Supplies	30501	2,074	1,577	5,000	2,253	5,000
Vehicle Fuel/Repair	40501	1,444	1,322	5,000	1,411	5,000
Contract Services	45501	3,004	2,420	4,000	2,522	7,500
Rentals	54501	41,342	41,755	42,200	42,173	42,700
Other	60501	9,200	9,013	15,000	10,069	15,000
DEPARTMENT TOTAL 9325	50-9530	<u>445,769</u>	449,449	<u>499,200</u>	<u>430,994</u>	<u>570,400</u>



Akron Law Library

PROGRAM DESCRIPTION & CHALLENGES

PROGRAM DESCRIPTION: Akron Law Library continues to facilitate effective legal research in Summit County for our subscribers – attorneys, court personnel and county officials -- and the general public – as we have since our law library was established in 1888. Akron Law Library offers modern Ohio and USA law books as well as advanced online legal research technology which is updated and authoritative including primary law, secondary research titles, analytical materials, practice-specific insights, litigation resources, public records and related legal research information. Our staff includes two professional librarians with extensive legal reference/research experience to further provide in-depth assistance to our library patrons.

CHALLENGES: The law library is being streamlined with more emphasis upon technology rather than book collections. Like most Ohio county law libraries, Akron Law Library continues to face budget issues as provided via county municipal court fines and penalties according to stipulations of the Ohio Revised Code. Generally, Akron Law Library challenges are focused upon maintaining updated legal research information; seeking to increase library patrons and library usage; and developing our ongoing relationship with Akron Bar Association and grant-funding by the Bar Foundation.

PROGRAM GOALS & OBJECTIVES

- 1 To offer and facilitate modern, professional legal research information and legal reference/research assistance.
- 2 To maintain & promote an efficient county law library with professional staff and access to updated published & online information.

Measure	Objective	Prior Year Result	Current Year Estimate
Library users registration	Increase numbers of law library users	5,705	6,500
Library books circulation	Increase numbers of library books checked out	4,934	5,600



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
BOARDS & CO	MMISSIONS					
Fund: Law Libr Organization: L	rary Resources Fund Law Library 28733-2148					
28733-2148	Administrative Assistant Library Director Reference Librarian	1.00 1.00 1.00	1.00 1.00 1.00	1.00 1.00 1.00	1.00 1.00 1.00	1.00 1.00 1.00
ORGANIZATIOI	N TOTAL 28733-2148	3.00	3.00	3.00	3.00	3.00

BOARDS & COMMISSIONS



Fund: Law Library Resources Fund 28733

Departments: Law Library 2148

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	136,704	136,781	140,500	140,398	149,000
Fringe Benefits	25501	63,161	67,317	74,600	74,410	80,000
Professional Services	27102	40	415	600	374	1,200
Internal Services	30401	1,519	2,455	6,000	1,700	6,000
Supplies	30501	31,246	30,773	37,500	24,907	41,500
Contract Services	45501	111,728	115,021	114,000	112,066	116,100
Equipment	70501	0	0	9,278	9,032	0
DEPARTMENT TOTAL 2873	3-2148	<u>344,396</u>	<u>352,762</u>	<u>382,478</u>	<u>362,886</u>	393,800



Law Library Resources Board Fund: Law Library Resources Board 28733

Department: Law Library Resources Board 2148

TOTAL CONTRACT SERVICES COSTS:

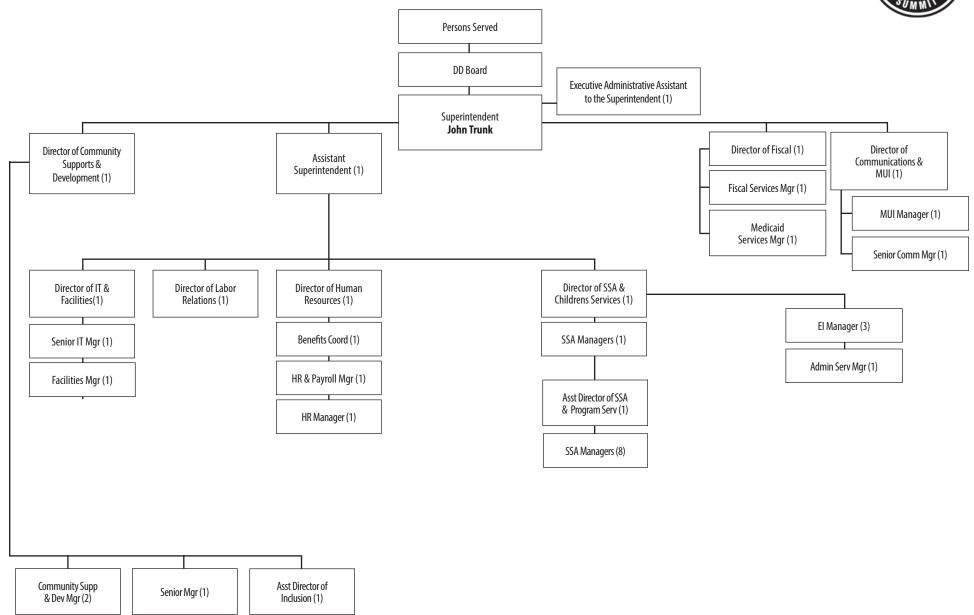
\$116,047.00

Law Library Resources Department	<u>B</u> oard	<u>28733</u> Fund	<u>2148</u> Org	3
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
indirect cost share	County departments	annual	\$70,000	
Consortuim Fee	2% of library budget	mandated yearly	\$7,800	
Westlaw	Legal Database	patron	\$37,100	
Westlaw	Behind counter research	staff	\$1,147	
	_			

DEVELOPMENTAL DISABILITIES BOARD

Superintendent • John Trunk







Program: Quality & Oversight Developmental Disabilities Board

PROGRAM DESCRIPTION & CHALLENGES

All individuals receiving services from a private provider should expect that those services will be of a high quality. To help ensure private providers are meeting this expectation, Summit DD annually conducts over 200 reviews of private provider services. These reviews include making sure staff have been properly trained, services are being delivered in accordance with the person's Individual Service Plan, and that all applicable rules are being followed. In addition to monitoring the services delivered by private providers, Summit DD also investigates all allegations of abuse and neglect. If potential criminal misconduct is identified during the course of an investigation, Summit DD collaborates with local law enforcement to prosecute any criminal wrong doing against individuals. While Summit DD takes its oversight role very seriously, it is also crucial that collaboration occur with the provider community. To that end, Summit DD offers numerous trainings and opportunities for technical assistance which ensure that the services delivered will continue to be of the highest quality.

PROGRAM GOALS & OBJECTIVES

•	1	We will work with providers to build	capacity for quality services ide	entified through the individual s	ervice plan.
		<u> </u>	1 1 1	\mathcal{L}	

- We will partner with providers through onboarding, training, technical assistance and ongoing communication.
- We will monitor and report outcomes to ensure quality services.

Measure	Objective	Prior Year Result	Current Year Estimate
Person served overall satisfaction	To determine the overall satisfaction with Summit DD as an Agency of individuals we support.	96%	95%
Parent/guardian overall satisfaction	To determine the overall satisfaction with Summit DD as an Agency of parents and guardians of individual we support.	88%	89%



Program: Quality & Oversight Developmental Disabilities Board

# of MUI Investigations	To track the number of Major Unusual Incidents, ranging from abuse and neglect to unscheduled hospitalizations, completed by Summit DD staff and monitor trends and patterns in compliance with Ohio Revised Code.	1,353	1,300
Conviction rate for crimes against individuals	To track the percentage of criminal cases that result in a conviction, measuring return on investment with Summit County Sherriff Partnership.	100%	100%
MUI Reports filed on time	Measures the efficiency of Major Unusual Incident investigation process completed by Summit DD staff. There is a 30 business day turn around period.	100%	95%
24 Hour MUI Reporting Rate	Measures the conformance to Ohio Revised Code of private providers and mandatory reporters which requires reports to be submitted by 3 pm the day after discovery of an incident.	99%	95%



Business Support

Program: Developmental Disabilities Board

PROGRAM DESCRIPTION & CHALLENGES

Summit DD's Fiscal, Human Resources, Communications, IT, and Facilities Departments support the programs and services of the agency. Beginning in January, 2019, Summit DD is no longer a direct provider of waiver funded services, as mandated by the federal government, with all eligible individuals having selected a private disability services provider to meet their specific support needs. Medicaid costs now account for the majority of the Agency's expenses. With the number of eligible people continuously increasing, it is incumbent upon Summit DD to evaluate key work processes, maximize efficiencies and build a financially sustainable model that ensures sustainable funding to support the health, safety and quality of life of those we serve well into the future.

PROGRAM GOALS & OBJECTIVES

1	We will educate and engage with the community to cultivate a culture where inclusion comes naturally.
2	We will maximize revenue, create efficiencies and leverage technology to remain sustainable for those we support.
3	We will foster a diverse workplace that is welcoming and values the unique contribution of each employee.
4	We will define and cultivate our core competencies and align our resources to remain flexible to achieve our long range plan goals.

Measure	Objective	Prior Year Result	Current Year Estimate
Federal Medicaid reimbursement to private providers for services provided (no local match included) *In Millions	Measures the value of federal dollars that are reinvested into the local economy. Local levy tax dollars used to pay the match obligation which provides access to these additional dollars.	\$74.6 Million	\$80 Million



Business Support

Program: Developmental Disabilities Board

% of adults who receive federal funds	Measures fiscal accountability by leveraging funding sources other than local levy dollars to fund services for adults. Local levy dollars are used as match money to draw down these funds.	86%	86%
Residents Inclusion Index (Collaborative Polls)	To measure the support for inclusion of Summit County Residents. Measures favorable response to inclusion in the workplace and in the schools. Measures the impact of Summit DD's inclusive programs.	79%	80%
Familiarity with Summit DD (Collaborative Polls)	Measures the effectiveness of Summit DD's marketing efforts.	65%	70%



Program: Service Coordination Developmental Disabilities Board

PROGRAM DESCRIPTION & CHALLENGES

Summit DD provides a person-centered approach to service coordination to over 3600 individuals in Summit County. Upon eligibility for services, each person is assigned to a Service and Support Administrator (SSA) who gets to know that individual through an interview and assessment process. The goal is to understand each person's unique hopes, dreams, and support needs, and to address those wants and needs through the development of an Individualized Service Plan (ISP). Each ISP contains outcomes and action steps to assist each person in meeting their personal goals. In addition, the ISP outlines any support needs an individual may have. Support needs can be addressed through natural supports or through a wide variety of paid providers. Certified or paid providers are most commonly reimbursed for services through a Medicaid waiver such as the IO, SELF or Level 1 waiver. If an individual is eligible for a waiver his/her SSA can assist in applying for a waiver. If approved, the SSA will use the ISP to authorize payment through the waiver for the supports the individual needs. Most often these supports are around assistance with daily care needs, transportation, transition services, employment services and assistance in the community.

PROGRAM GOALS & OBJECTIVES

- 1 We will listen to individuals to find out what is important to them, and then empower individuals and families to advocate for their needs with creative solutions that connect individuals to their community.
- We will focus on the individual and family, balancing paid and natural supports, to help them through their journey with an individualized service plan based on what people need to meet their goals.
- We will respect a person's right to make informed choices about their lives.
- 4 We will engage providers in the person-centered plan to develop opportunities for each individual's unique needs.



Program: Service Coordination Developmental Disabilities Board

Measure	Objective	Prior Year Result	Current Year Estimate
Service Coordination Satisfaction Index (person served)	To determine satisfaction levels of adults we support with the service coordination services they receive.	84%	85%
Choice and Decision Making Index (person served)	To determine satisfaction levels of adults we support with the opportunities they have to make choices about their lives.	75%	80%
Information and Planning Index (parents of adults)	To determine satisfaction levels with parents and guardians of adults we support with the service planning process.	93%	90%
Information and Planning Index (parents of children)	To determine satisfaction levels with parents and guardians of children we support with the information they receive in the service planning process.	90%	90%
Choices Index (parents)	To determine satisfaction levels with parents and guardians of adults and children we support with the choices in provider agencies and understanding of service costs.	74%	70%
Number of individuals supported with SSA Services	Tracks the number of individuals who receive case management service by Summit DD SSAs to determine growth in services.	3,700	3,743



Services for Adults

Program: Developmental Disabilities Board

PROGRAM DESCRIPTION & CHALLENGES

Day Supports

Summit DD collaborates with a wide variety of quality providers that provide a range of day supports. Based on the needs and desires of an individual, they can select a provider that will help them gain the skills needed to obtain employment, support with searching for employment, maintain current employment or assist with career advancement. In some cases, a person might not have a desire or be ready to work. In those situations, an individual can receive services that are focused on habilitation, such as support to volunteer or attend local community events.

Residential Services

There are a wide range of residential services available and quality providers who offer them. Services are available to support someone who lives independently to access their community; such as grocery shopping or going to the bank. Or, services that assist someone to learn daily living skills so they can eventually live independently or with a friend. Also, based on the needs of an individual, private provider staff can deliver up to 24/7 support in that individual's home. This can include assistance with hygiene, medication administration and other needed supports to ensure an individual's health and welfare is maintained and they are able to connect to their local community.

Transportation

Having access to transportation is crucial for individuals to be able to effectively access their community. Summit DD connects individuals to a variety of transportation options that help them get where they need to go. Based on the needs of an individual, there are number of private providers who directly offer transportation services. This can include transportation back and forth to day supports, community events or to see friends and family. Individuals also desire to utilize Summit County's public transportation system which includes SCAT, ADA and regular line bus service. In these situations, private providers assist individuals to obtain the appropriate bus fare



Services for Adults

Program: Developmental Disabilities Board

PROGRAM GOALS & OBJECTIVES

1	We will unite with the community to ensure that employers and places of education are diverse and inclusive, capitalizing on the talents of those we support.
2	We will connect individuals and families to best-fit community support during the transition from youth to adult to empower individuals and families to make choices about their future.
3	We will connect individuals to best-fit employment support that meets each individual where they are on their path to employment.
4	We will connect individuals to best-fit living options.
5	We will connect individuals to community life so each person has the opportunity to explore their interests and hobbies.

Measure	Objective	Prior Year Result	Current Year Estimate
# of adults who receive residential support	To track the number of adults who receive either 24/7 community living, adult family living, live independently, live in an intermediate care facility or a nursing home to determine growth in programs.	1854	1,734
# of individuals supported	Track the total number of adults and children supported to determine growth in enrollment.	4423	4424
% of Adults who Work in the Community (Census)	To measure the percent of adults who have community based jobs to determine growth in programs and success of more inclusive services and programs.	16%	25%



Services for Children

Program: Developmental Disabilities Board

PROGRAM DESCRIPTION & CHALLENGES

Early Intervention services are provided to eligible children aged birth through 5 years through an evidence-based coaching approach. Research shows that teaching developmental strategies to parents which they can embed in their family's daily routines provides the child with many more hours of intervention per day than the traditional approach to therapy. At Summit DD, each family is assigned a designated Primary Service Provider (PSP) from a team of professionals which include: developmental specialists, occupational therapists, speech therapists and physical therapists. If necessary, the team can also pull in experts from various other community agencies to assist. The PSP is responsible for working with a Service Coordinator through Akron Children's Hospital to develop and implement an Individualized Family Service Plan (IFSP). This plan identifies outcomes and goals specific to each child and his/her family's unique needs. All Early Intervention services are funded with local levy dollars and are provided at no cost to the family. In addition, Summit DD has a team of staff who work to support families in the community. These staff provide training and support to over 100 child care centers in Summit County and have also provided assistance to staff at the local libraries, hospitals, county buildings, community agencies, and various community businesses, all with the goal of making Summit County a more inclusive

PROGRAM GOALS & OBJECTIVES

1	We will inspire organizations to make inclusion a part of their culture to build welcoming, accessible communities for all.
4	We will connect families of young children to best-fit support to empower caregivers to be the best advocate.
5	We will connect individuals and families to best-fit community support during the transition from youth to adult to empower individuals and families to make choices about their future.
6	We will connect individuals to best-fit employment support that meets each individual where they are on their path to employment.
7	We will connect individuals to best-fit living options.
8	We will connect individuals to community life so each person has the opportunity to explore their interests and hobbies.



Services for Children

Program: Developmental Disabilities Board

Measure	Objective	Prior Year Result	Current Year Estimate
# of families supported through early intervention	Track the number of families both 0-2 and the expanded services of 3-5 to determine growth in programs.	908	1000
# of Children who receive childcare in the community (Census)	To track the number of children who receive inclusive childcare in partner Community Partnership for Inclusion site where Summit DD staff provide support for site. Determines growth of program and success of more inclusive programs.	343	250
Overall satisfaction with Early Intervention	Measure the satisfaction of parents who receive early intervention support	95%	95%



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

	2016	2017	2018	2019	2020
	BUDGETED	BUDGETED	BUDGETED	BUDGETED	BUDGETED
Fund: Developmental Disabilities Organization: Developmental Disabilities 20801-5210					
20801-5210 TOTAL	496.00	452.50	397.50	280.00	294.50
ORGANIZATION TOTAL 20801-5210 *TOTAL BOARDS & COMMISSIONS-LEVY	496.00	452.50	397.50	280.00	294.50
	842.00	799.50	744.50	630.00	665.50

BOARDS & COMMISSIONS



Fund: Developmental Disabilities 20801

Departments: Developmental Disabilities 5210

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	19,914,731	17,656,473	16,409,804	15,830,792	17,860,147
Fringe Benefits	25501	9,059,610	6,998,470	9,278,922	8,008,756	7,598,570
Supplies	30501	597,047	369,285	431,423	318,947	414,572
Travel	37501	319,746	246,451	297,700	310,917	344,264
Contract Services	45501	39,511,395	39,755,651	42,390,743	38,236,370	39,811,125
Rentals	54501	130,216	21,706	8,000	8,284	8,000
Advertising/Printing	58501	138,295	88,833	145,000	134,283	131,000
Other	60501	332,217	300,698	311,817	319,061	324,580
Equipment	70501	168,004	232,936	304,000	210,681	111,000
Capital Outlay	78501	905,391	33,012	300,000	61,781	200,000
DEPARTMENT TOTAL 2080	01-5210	71,076,652	65,703,515	69,877,409	63,439,873	66,803,258

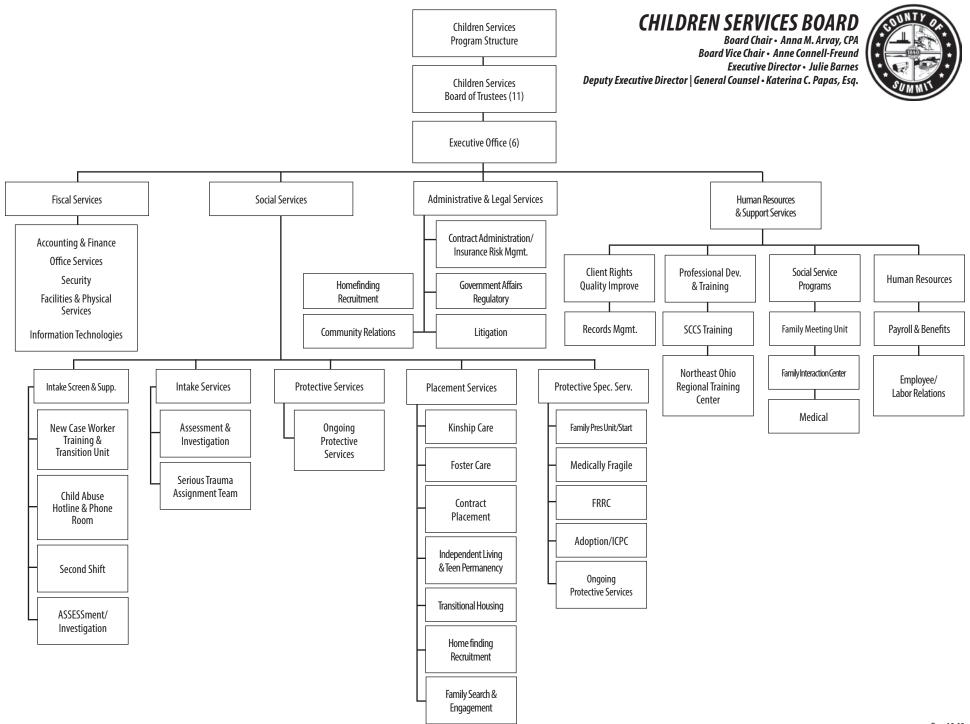




Fund: Consolidated Donations 20813

Departments: Developmental Disabilities 5210

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Other	60501	61,298	51,735	157,980	77,460	89,415
DEPARTMENT TOTAL 2081	13-5210	<u>61,298</u>	<u>51,735</u>	<u>157,980</u>	<u>77,460</u>	<u>89,415</u>





CHILDREN SERVICES

DEPARTMENT OVERVIEW

Summit County Children Services is committed to the safety, permanency and well-being of all children served, in partnership with families and the community. It is also our mandate to protect abused, neglected, and dependent children. As the sole Summit County agency with this mission and mandate, during 2018 SCCS received 10,817 calls of concern. Of these calls, 3,843 were assigned for service, which included alternative response cases, traditional investigations of abuse, neglect, dependency, and FINS (families in need of services) cases. In addition to the calls that led to assignment and investigation/assessment services by SCCS intake staff, 2,476 of the total calls of concern received during 2018 resulted in the provision of information and referral services.

To meet the varied and complex needs of Summit County families, SCCS directly provides abuse, neglect and dependency assessments; social work counseling, and case management/service coordination services. It is the objective of agency services to maintain children in their own home or in the least restrictive, appropriate environment while working with family members toward reunification or an alternative permanent plan including relative/kinship caregivers. All agency services provided focus on safety, permanency, and well-being as outlined in the Federal Child and Family Service Reviews.

SCCS continued to use several child-safety focused decision-making techniques as numbers of children in care reduced. Safety planning, for example, is a process used to identify upfront safety action steps that should be implemented as needed in order to maintain child safety without bringing the child into agency care. SCCS also used Team Decision-Making meetings to bring a child's immediate and extended family members to the table to help make decisions about the child's well-being and the child's immediate and future care. SCCS continues to expand family search and engagement strategies to increase the level of identification of relatives who may serve as supports to the SCCS-involved child and family; search and engagement activities also identified non-blood kin (perceived as family to the child) who may serve as additional supports. Relatives are also used as short-term and longer-term caregivers for the child when the child cannot remain safely in the family home.

Ongoing collaboration and partnerships with community service organizations continue and these ensure specialized services such as medical, counseling, inhome services, mental health, substance abuse, and placement services are available and provided to SCCS clients as needed. In addition, SCCS caseworkers worked with community providers to assist parents and caregivers regarding housing, education, employment and other identified needs.



Program: Protective Services

CHILDREN SERVICES

PROGRAM DESCRIPTION & CHALLENGES

Protective Services are provided to children under age 18 and up to the age of 21 if they were in agency custody prior to the age of 18 and their families. These services are provided when there is an identified risk of abuse or neglect and the Intake assessment identified the need for ongoing services. Services are provided to intact families to maintain children in their own homes and to families when children have been removed with a goal of family reunification. Alternative permanency planning is provided for children unable to be returned home.

Protective services are provided by caseworkers and include home visits, family interviews, observation of the environment and family interaction, information and linkage to community services, and collaboration with community professionals. Ongoing case management is provided to evaluate the child's safety and family compliance with case plan objectives.

Protective Services caseworkers represent the agency in Juvenile Court to report the child's adjustment to placement and the family's progress on the case plan.

Protective Services are provided to families for approximately 12 months with ongoing supervisory oversight and mandated case reviews. Upon termination of services, after care plans are developed to reduce the risks to children and prevent the need for future agency services.

PROGRAM GOALS & OBJECTIVES

- 1 Children will not experience a recurrence of maltreatment
- Provide services that bring safety and stability to children's lives

Measure	Objective	Prior Year Result (2017 Total)	Current Year Estimate (2018 Total)
% of Children	2 nd substantiated/indicated allegation of abuse or neglect within 12 months	7.7%	7.65%
% of Children	Children achieve permanency within 12 months	49.2%	54.9%



Program: Intake/Assessment

CHILDREN SERVICES

PROGRAM DESCRIPTION & CHALLENGES

Summit County Children Services serves all children at risk of abuse, neglect and dependency under age 18 years and up to the age of 21 if they have a mental or physical handicap.

Agency provides a 24 hour/7 day a week hotline to receive calls, mail, and walk-ins to report concerns for children at risk of abuse, neglect, or dependency. The hotline is staffed by agency caseworkers and an after-hours contract provider. All calls are documented, screened for service, and prioritized according to identified risks.

Calls of abuse, neglect, or dependency are assigned caseworkers/supervisors for investigation or assessment and determination of service needs. Reports may be assigned for an investigation response (IR) or as alternative response (AR) for those abuse or neglect reports that meet the criteria for AR. Investigations and assessments are completed through home visits, family interviews, observation of the environment and family interaction, review of family/agency history, and collaboration with community professionals. Assessments focus on family strengths, limitations, service needs, and safety risks to the child. Information and referrals for community services are also provided.

For children at immediate risk of harm, when possible, a safety plan is implemented to prevent the child's removal from the home.

PROGRAM GOALS & OBJECTIVES

2 Assign cases to Alternative Response track, as appropriate

Measure	Objective	Prior Year Result (2017 Total)	Current Year Estimate (2018 Total)
Percent of Responses	Respond to calls of screened in referrals within ODJFS time frames	91.1%	95.2%
Monthly Average # of Cases	Assignment of cases to Alternative Response	110 cases	170 cases



Program: Foster Care

CHILDREN SERVICES

PROGRAM DESCRIPTION & CHALLENGES

SCCS Foster Care/Placement services are provided to all Summit County children under age 18 and up to the age of 21 if they were in agency custody prior to the age of 18 who are in need of substitute care due to abuse, neglect, or dependency. Parents of children served in contracted paid placements are also served when the service goal is family reunification.

Foster Care/Placement services are provided by caseworkers and include initial placement matching, ongoing support services to maintain placement stability, foster/adoptive parent recruitment/retention, and licensure/recertification. Placement and support services are available 24 hours/7 days a week. Foster/adoptive home recruitment is ongoing to maintain a viable pool of available placement resources for children in agency custody.

The placement for a child is selected based on the child's individual needs and the least restrictive setting to meet the identified needs. If a child's needs exceed agency foster care resources, a contract resource is secured. Ongoing contact and case management services are provided to children in placement and caregivers to monitor the child's progress and ensure identified service and support needs are met.

PROGRAM GOALS & OBJECTIVES

1	Children in out	of home p	lacements w	ill be saf	e from a	buse and	l negle	ct
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2 Children in care will have stable placements

Measure	Objective	Prior Year Result (2017 Total)	Current Year Estimate (2018 Total)
Rate of Maltreatment	Maltreatment in care rate per 100,000 days of care provided	5.9	4.4
Rate of Placement Moves	Placement move rate per 1,000 days of care provided	4.1	4.0



Program: Adoption

CHILDREN SERVICES

PROGRAM DESCRIPTION & CHALLENGES

Adoption services are provided to all children under age 18 in the permanent custody of the agency and up to the age of 21 if they were in agency custody prior to the age of 18.

Adoption services are provided to ensure a permanent, nurturing home to children in the permanent custody of SCCS. Services may include, but are not limited to: adoption preparation services, adoption finalization, post-legalization counseling, case management, and Post-Adoption Special Services Subsidy.

The child's preparation for adoption begins at the time permanent custody is granted to SCCS and continues through the selection of the adoptive home and the pre-placement adoptive home visits.

All available resources are considered, including the child's relatives and current foster parents. The child's eligibility for adoption subsidies is also assessed and, if eligible, funds are pursued.

Upon placement of the child in an adoptive home, ongoing assessments occur identifying the needs of the family and child. Support services are provided for approximately six months to facilitate a successful adoption.

PROGRAM GOALS & OBJECTIVES

1	Children in permanent custody will achieve a permanent home in a timely manner
2	Children in permanent custody will be matched with a permanent family

Measure	Objective	Prior Year Result (2017 Total)	Current Year Estimate (2018 Total)
% Adoption Finalized	Adoption Finalized within 24 months in initial custody	79.1%	21.5%
Monthly Average # of Unmatched Children	Reduce the number of unmatched children	65	54



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

	2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
BOARDS & COMMISSIONS-LEVY					
Fund: Children's Services Board Organization: Children's Services 20603-7407					
20603-7407 TOTAL	325.00	325.00	325.00	330.00	350.00
ORGANIZATION TOTAL 20603-7407	325.00	325.00	325.00	330.00	350.00

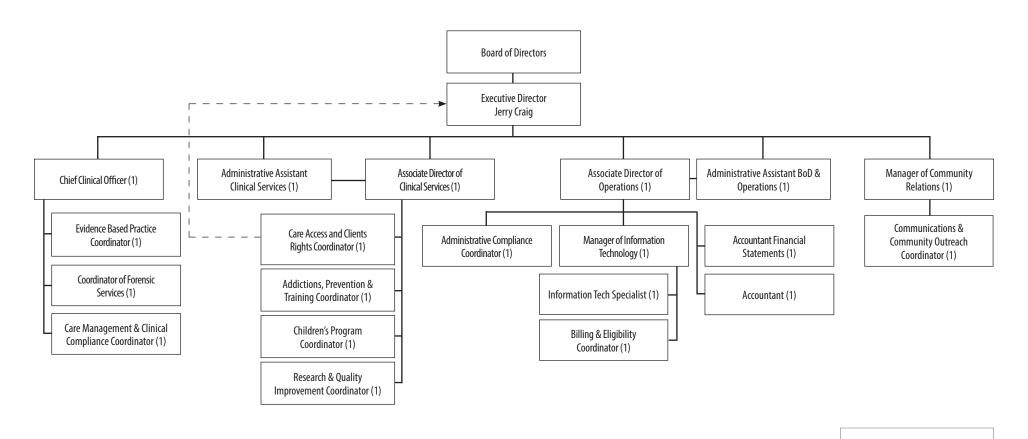
BOARDS & COMMISSIONS



Fund: Children's Services Board 20603

Departments: Children's Services 7407

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	19,470,627	19,738,489	21,032,583	20,780,227	22,383,126
Fringe Benefits	25501	7,813,921	8,122,028	8,548,400	8,506,537	10,058,800
Supplies	30501	367,847	<i>457,753</i>	518,490	491,930	560,850
Material	35501	21,205	18,631	28,000	23,907	24,500
Travel	37501	602,154	653,638	740,750	712,082	709,900
Contract Services	45501	17,712,360	17,721,762	21,130,896	20,184,095	21,053,652
Other	60501	1,387,952	1,392,768	1,226,447	1,044,164	1,363,925
Medical Assistance	69501	140,521	171,920	237,000	214,179	238,000
Equipment	70501	443,562	463,466	604,410	617,901	477,810
DEPARTMENT TOTAL 2060	3-7407	<u>47,960,149</u>	<u>48,740,456</u>	<u>54,066,976</u>	<u>52,575,022</u>	<u>56,870,563</u>



Dashed line indicates reporting the Clients Rights responsibilities of that position directly to the Executive Director.

All positions are 1.0 FTE. Total of 21 FTE's



ADM Board

DEPARTMENT OVERVIEW

The County of Summit Alcohol, Drug Addiction, and Mental Health Services Board (**ADM Board**) is responsible for planning, funding, monitoring and evaluating prevention, treatment and recovery services for people who are at risk for or experiencing addiction and/or mental illness. The ADM Board does not provide any direct service, but contracts with local agencies to provide quality, affordable services for people at critical times in their lives. The ADM Board system of services also supports prevention and wellness programming that works to prevent or delay the onset of behavioral health disorders and to promote recovery and hope for a better life. Finally, the ADM Board also manages relationships between contract agencies and system partners to remove barriers and ensure timely access to services.

Addiction and mental illness are real medical conditions that can affect anyone, regardless of culture, race, ethnicity gender or sexual orientation. ADM promotes the reality that effective treatments are available and people do recover from these disorders. One in four families may experience either a mental health or substance use problem and ADM is a stop gap for residents that are uninsured or underinsured. Our goal is to ensure there is a full continuum of quality behavioral health care for all Summit County residents, regardless of the payer source.

In Ohio, local Alcohol, Drug Addiction and Mental Health Services Boards are given the statutory responsibility for seeing that services and facilities are available locally to help people with mental illness and/or addictions. The ADM Board has also been given the statutory responsibility to act as the local hub to coordinate all opioid related services, with a requirement to report to the legislature on our activities and local data. The ADM Board of Directors is comprised of 14 community volunteers who provide leadership in policy formation and fund allocation. Our board members serve as representatives of the Summit County community through appointments made by two appointing authorities. The Summit County Executive appoints eight of the Board positions. The Ohio Department of Mental Health and Addiction Services (OhioMHAS), appoints six positions. Members are appointed for a four year term, and may be reappointed for a second four year term. They, along with ADM Board staff, assess community needs, plan, and manage public resources in order to contract for and manage essential services.

We are grateful for strong support from our community as 77% of the ADM Board's system resources come from the property tax levy approved by Summit County voters. It is through those levy dollars that underinsured and uninsured people can still be served. The remainder of ADM Board funding comes from state, federal and private sources.

On an annual basis, the ADM Board funds treatment services for over 10,000 Summit County residents in need of treatment for mental health and substance abuse issues. This number has decreased over the past five years due to the expansion of Medicaid coverage to persons with income up to 138% of the federal poverty level. Prior to the expansion Medicaid coverage was available to persons up to 90% of the federal poverty level. These cost savings allows the Board to invest in supplemental services that prevent the likelihood of behavioral health issues and sustains recovery. 94% of the overall ADM budget goes directly into services to the community. The ADM Board spends approximately 7% our total service budget on prevention, 67% on treatment 17% on recovery and supportive services and 6% on other related contracts/allocations.



Program: Program Evaluation

ADM Board

PROGRAM DESCRIPTION & CHALLENGES

Funding, monitoring and evaluation of behavioral health treatment and prevention services are key functions of the ADM Board. To this end the Board has established Policies and Procedures specific to activities for the evaluation of local programs and services. This ensures programs are of high quality and meet known certification standards. Specific program evaluation reviews include:

- <u>Compliance Reviews:</u> Reviews of a representative sample of prevention, clinical, and recovery support services as well as financial records from contract providers of Non-Medicaid Services. Records are measured against agency certification standards and contract requirements. These reviews are conducted every year, alternating service areas every other year so that all service areas are reviewed on a two year cycle.
- <u>Corrective Action Reviews</u>- Follow-up reviews for agencies that were found to have significant or a pattern of deficiencies during the previous year review, warranting immediate correction and more frequent follow up. A review of agencies falling within this category can occur every year.
- <u>Utilization Management-</u>Services are continuously monitored to ensure service quality and dosage are commensurate with the supportive and clinical needs of clients through service prior authorizations, waitlist management and billing parameters.

PROGRAM GOALS & OBJECTIVES

- Ensure compliance with all behavioral health service standards and best practices.

 Identify needed improvements and provide technical assistance when needed to ensure clients are receiving the highest quality of services available.
- 3 Provide oversight and assurance that there is follow- through correcting compliance findings and recommendations.



Program: Program Evaluation

ADM Board

Measure	Objective	Prior Year Result	Current Year Estimate
Clinical & Support Service Compliance Reviews	To complete reviews of a representative sampling of calendar year (CY) 2018 ADM Funded Treatment and Support Services in to ensure compliance with standards of care. Completed every other year.	N/A	In process
Prevention Reviews	To complete reviews of a representative sampling of calendar year CY2017 Prevention Services to ensure compliance with standards of care. Completed every other year.	Successfully Completed	N/A
Recovery Housing Reviews	To complete reviews of a representative sampling Recovery Housing Services from the previous year to ensure compliance with state certification standards and contract expectations. Completed every year.	Successfully Completed	To be completed Fall 2019
Corrective Action Reviews	To address all areas of non-compliance during reviews and ensure steps are taken to address any deficiencies.	N/A	Scheduled as needed.
Prior Authorizations, Access Management, Billing Parameter Monitoring	To monitor service delivery and progression in real-time to uphold fiscal and clinical responsibility in the use of public funds.	On-going	On-going



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
	Drug & Mental Health Alcohol, Drug & Mental Health Bd 20704-5335					
20704-5335	TOTAL	21.00	22.00	22.00	20.00	21.00
ORGANIZATION	N TOTAL 20704-5335	21.00	22.00	22.00	20.00	21.00

BOARDS & COMMISSIONS



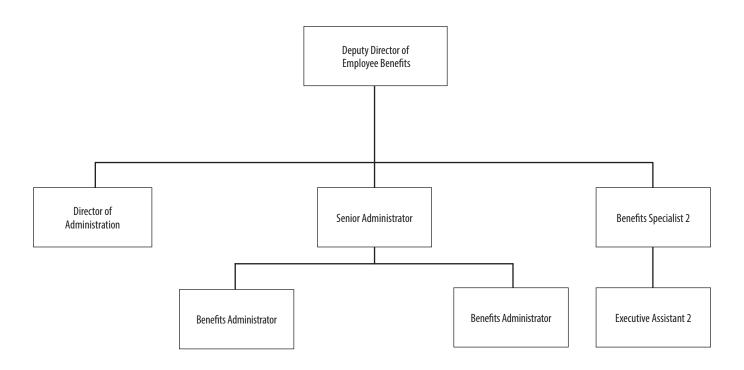
Fund: Alcohol, Drug & Mental Health 20704

Departments: Alcohol, Drug & Mental Health Bd 5335

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	1,658,018	1,677,939	1,782,866	1,676,852	1,809,824
Fringe Benefits	25501	523,754	490,972	649,282	539,455	607,320
Professional Services	27102	71,540	60,399	67,906	70,897	70,288
Supplies	30501	19,806	15,455	26,700	14,406	26,700
Travel	37501	82,070	81,525	115,205	70,582	115,205
Contract Services	45501	42,871,880	42,170,517	43,496,036	39,970,999	42,714,221
Utilities	<i>50501</i>	12,790	12,337	15,100	15,234	13,500
Insurance	52501	74,513	64,520	70,518	63,733	68,136
Rentals	<i>54501</i>	96,480	96,632	97,985	95,785	97,985
Advertising/Printing	<i>58501</i>	2,722	<i>5,7</i> 66	7,900	1,404	9,500
Other	60501	1,938	2,543	3,789	2,446	3,789
Equipment	70501	14,858	27,117	30,500	8,623	30,500
DEPARTMENT TOTAL 2070	4-5335	<u>45,430,368</u>	44,705,723	46,363,787	42,530,418	45,566,968



INTERNAL SERVICES





Program: Employee Hospitalization

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Division of Employee Benefits of the Executive Office is responsible for the administration of the Employee Benefit Programs for all employees of Summit County, as well as political entities who have enrolled in the County benefit program. Responsibilities include ensuring quality benefit programs are offered at the best cost. Contributions are collected from employees and departments and claims and premiums are paid to vendors out of the insurance fund, and it is the responsibility of the Insurance Department to ensure that contributions are collected and vendors are paid accurately.

PROGRAM GOALS & OBJECTIVES

- 1 Continue to offer quality health care and other benefits at a reasonable cost.
- 2 Continue to find innovative ways to reduce or maintain healthcare costs in an environment where health care costs continue to rise.



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Hospital	lization Benefits-IS					
Organization: I	Internal Serv-Hospitalizaton					
	60011-8759					
60011-8759	Assistant Administrator-EXE	.51	.00	.00	.00	.00
	Assistant Director	.00	.00	.00	.00	.15
	Benefits Administrator	.00	.00	.00	.40	1.40
	Benefits Specialist 2	.75	1.00	1.00	1.00	1.00
	Chief of Staff-Executive	.08	.08	.08	.10	.10
	Deputy Director - Insurance	1.18	.68	.68	1.00	1.00
	Dir of Finance & Budget	.00	.00	.00	.10	.35
	Director of Administration	.00	1.00	.20	.60	.60
	Director of Human Resources	.00	.00	.00	.30	.30
	Executive Assistant 1	2.00	.00	1.00	.30	.30
	Executive Assistant 2	.00	1.00	1.00	2.00	1.00
	Safety Coordinator	.00	.00	.00	.00	.30
	Senior Administrator-EXE	1.00	1.00	2.00	1.00	1.00
ORGANIZATIO	N TOTAL 60011-8759	5.52	4.76	5.96	6.80	7.50

INTERNAL SERVICE FUNDS



Fund: Hospitalization Benefits-IS 60011

Departments: Internal Serv-Hospitalizaton 8759

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	308,192	416,581	606,700	600,814	583,800
Fringe Benefits	25501	96,978	114,389	181,300	176,734	176,500
Professional Services	27102	437,503	630,462	571,000	657,360	<i>759,300</i>
Internal Services	30401	7,794	7,005	15,000	14,775	15,000
Supplies	30501	10,371	9,903	10,400	6,593	8,000
Travel	37501	512	687	2,000	1,060	6,000
Contract Services	<i>45501</i>	130,000	121,728	126,300	127,544	123,500
Claims	51501	43,770,926	52,917,285	56,914,600	54,472,648	58,275,000
Rentals	<i>54501</i>	0	0	0	0	5,000
Other	60501	153,785	192,335	182,000	193,505	180,000
Equipment	70501	0	0	0	0	8,500
Transfers Out	84999	0	335,000	0	0	0
DEPARTMENT TOTAL 6001	1-8759	<u>44,916,060</u>	<u>54,745,374</u>	<u>58,609,300</u>	<u>56,251,033</u>	60,140,600



Insurance & Risk Management

Fund: Insurance & Risk Management 60011 Department: Insurance & Risk Management 8759

TOTAL PROFESSIONAL SERVICES COSTS:

\$759,255.00

Hospitalization Benefits-IS Department		60011 Fund			8759 Org
Vendor	Item / Age	Type of Contract/Term		Cost	Other Information
Employee Benefits Inter	rnatio <u>nal</u>	Health Plan Consulting Serv	/i_\$	244,255	2018 - \$9,616.25/mo
Accordware	<u> </u>	On-Line Enrollment	\$	121,000	2018 legislation
Springbuk		Analytics Tool	\$	20,000	
Optum			\$	54,000	2018 - \$26,365.00 YTD (about \$4,50
Virgin Pulse			\$	140,000	2018 - \$136,700.95
First Stop Health			\$	180,000	



Insurance & Risk Management

Fund: Insurance & Risk Management 60011

Department: Insurance & Risk Management 8759

TOTAL CON	TRACT SERVICES COSTS:	\$123,452.00		
Hospitalization Benefits-IS Department		60011 Fund	<u>8</u>	3759 Org
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
Ease at Work	EAP Program	Term	\$ 123,452	2019 legislation





Fund: Hospitalization Stop Loss Res 60012

Departments: Internal Serv-Hospitalizaton 8759

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Claims	51501	1,380,345	2,120,059	2,800,000	2,783,682	2,500,000
DEPARTMENT TOTAL 6001	2-8759	<u>1,380,345</u>	<u>2,120,059</u>	2,800,000	2,783,682	2,500,000



Program: Workers Compensation

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Human Resources Department of the Executive Office is responsible for the administration of the Workers Compensation program for all County of Summit Employees, as well as Metro Parks, DD Board, Public Health and Children's Services. The Human Resources Department receives and reviews all injury reports and works with the Bureau of Workers Compensation to ensure claims are valid and paid appropriately.

Each year premiums and claims paid are charged back to each department based on their payroll volume and the claims that have been paid on behalf of their department employees.

PROGRAM GOALS & OBJECTIVES

- 1 Continue to work to reduce Workers Compensation costs through education and diligence in claims monitoring.
- 2 Continue to train and educate employees and supervisors on safety programs and safety in the workplace.

Measure	Objective	Prior Year Result	Current Year Estimate
County compliance with mandatory BWC requirements.	Attend training courses on required topics and prepare and deliver reports.	Achieved/On-Going	100%
Full implementation of an upgraded website.	Design, develop and implement an upgraded website for all County employees and supervisors.	In Progress	10%
Full implementation of new computerized filing system	Software to track compliance with filing requirements.	In Progress	25%



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Workers	Compensation-IS					
Organization: I	Internal Serv-Workers Comp					
	60008-8756					
60008-8756	Assistant County Prosecutor 2	.25	.24	.24	.24	.24
	Benefits Administrator	.00	.00	.00	1.30	1.30
	Chief of Staff-Executive	.00	.00	.00	.10	.30
	Deputy Dir - Labor Relations	.00	.00	.00	.00	.37
	Deputy Director - Insurance	.32	.32	.32	.00	.00
	Deputy Director-Law	.00	.00	.00	.37	.00
	Dir of Finance & Budget	.10	.10	.10	.25	.55
	Director of Administration	.00	.00	.60	.25	.25
	Director of Human Resources	.00	.00	.00	.30	.30
	Director of Law	.35	.35	.35	.00	.10
	Executive Assistant 1	.00	.67	.00	.30	.30
	Safety Coordinator	.00	.00	.00	.00	.30
	Senior Administrator-EXE	.10	.10	.10	.10	.25
	Worker's Compensation Admin	1.00	1.00	1.00	.00	.00
ORGANIZATIOI	N TOTAL 60008-8756	2.12	2.78	2.71	3.21	4.26

INTERNAL SERVICE FUNDS



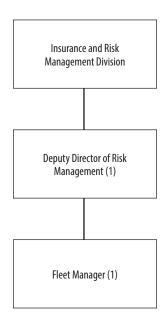
Fund: Workers Compensation-IS 60008

Departments: Internal Serv-Workers Comp 8756

	BANNER	2017 ACTUAL	2018 ACTUAL	2019 ADJUSTED	2019 ACTUAL	2020 ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	194,631	214,153	503,800	484,111	469,300
Fringe Benefits	25501	60,339	62,395	145,200	134,468	118,300
Professional Services	27102	37,505	43,074	73,500	64,525	76,500
Internal Services	30401	1,829	513	5,000	1,032	5,000
Supplies	30501	5,345	1,125	5,000	1,334	5,000
Travel	37501	902	748	2,500	34	2,500
Claims	51501	1,492,963	1,565,661	2,675,000	1,478,953	2,725,000
Other	60501	88	427	5,000	0	5,000
Transfers Out	84999	0	335,000	0	0	0
DEPARTMENT TOTAL 6000	8-8756	<u>1,793,601</u>	<u>2,223,095</u>	<u>3,415,000</u>	<u>2,164,457</u>	<u>3,406,600</u>

DEPARTMENT OF LAW AND RISK MANAGEMENT RISK MANAGEMENT County Executive • Ilene Shapiro Chief of Staff • Brian Nelsen

Director of Law and Risk Management • Deborah S. Matz





Program: Risk Management

Executive

PROGRAM DESCRIPTION & CHALLENGES

For 2019, the Executive's Office is reclassifying Fund 10145 (Auto Liability Fund) as an internal service fund (60015), through which all Risk Management activities will now flow. County owned Property, Building and Contents, Boiler and Machinery, Crime, General Liability, Cyber Liability, Terrorism and Law Enforcement policies will be paid through this fund and charged back to County Departments.

The Property and Casualty Insurance Fund of the Executive's Office will also continue to process repairs to County vehicles, property and equipment as an internal self-insurance pool up, to the County's fully insured retention limits with a \$1,000 deductible charged back to the department submitting the claim.

The Risk Management Department monitors the mileage logs for all assigned County vehicles, and maintains the authorized list of drivers for the County.

PROGRAM GOALS & OBJECTIVES

- 1 Risk Management maintains insurance coverage to optimize claims for aging buildings, boiler and machinery and general liability.
- Risk Management is in the process of increasing the frequency that County employee driving records are monitored. All authorized County of Summit drivers are monitored twice per year through Samba and the Ohio BMV.

Measure	Objective	Prior Year Result	Current Year Estimate
Access repairs and upgraded to Building, Boiler and Machinery	Maintain Buildings, Boiler and Machinery and upgrade as needed rather than on an emergency repair basis	In Progress on-going	In Progress and on- going
Semi-Annual monitoring successful	Increase frequency of monitoring to monthly and maintain cost effectiveness.	Achieved	In Progress



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Property	√ & Casualty Insurance Fund					
Organization: I	Property & Casualty Insurance					
	60015-8763					
60015-8763	Assistant Administrator-EXE	.49	.00	.00	.00	.00
	Benefits Administrator	.00	.00	.00	.30	.30
	Benefits Specialist 2	.25	.00	.00	.00	.00
	Deputy Director - Insurance	.50	1.00	1.00	1.00	1.00
	Director of Administration	.00	.00	.20	1.15	.15
	Director of Law	.00	.00	.00	.35	.10
	Executive Assistant 1	.00	.33	.00	.00	.00
	Office Manager	.00	.00	.00	.00	1.00
ORGANIZATIO	N TOTAL 60015-8763	1.24	1.33	1.20	2.80	2.55

INTERNAL SERVICE FUNDS



Fund: Property & Casualty Insurance Fund 60015

Departments: Property & Casualty Insurance 8763

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	98,196	98,604	207,200	194,730	179,200
Overtime	20525	27,640	34,868	0	0	0
Fringe Benefits	25501	0	0	78,000	69,805	74,000
Professional Services	27102	0	0	1,500	459	296,500
Internal Services	30401	79,497	28,468	0	0	1,000
Supplies	30501	10,800	6,847	0	0	3,000
Vehicle Fuel/Repair	40501	0	0	115,000	108,204	115,000
Contract Services	45501	27,172	40,966	10,800	9,944	12,000
Insurance	<i>5</i> 2 <i>5</i> 01	0	0	1,000,000	970,553	968,700
Other	60501	0	0	100,000	55,447	100,000
Transfers Out	84999	0	0	0	348,557	0
DEPARTMENT TOTAL 6001	5-8763	<u>243,305</u>	209,753	<u>1,512,500</u>	<u>1,757,699</u>	<u>1,749,400</u>



Auto Insurance & Repair Fund

Fund: Property & Casualty Insurance - IS 60015 Department: Property & Casualty 8763

TOTAL LIABILITY COSTS:	L LIABILITY COSTS:	
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\$968,674.00

Property & Casualty Insurance - IS	60015	8763
Department	Fund	Org

Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
AIG	Cyber Liability & Foreign Tra	ivel	26,679	
HCC	Liability Coverage		429,061	
AIG	Excess Crime		7,491	
Arch Ins.	Excess Layer		35,643	
Travelers	Property Insurance		365,800	
Travelers	Boiler & Machinery		19,000	
Wichert Insurancee	Employee Bonds		10,000	
Wichert Insurance	Misc Additions/Changes		25,000	



Program: Insurance Retention

Sheriff's Office

PROGRAM DESCRIPTION & CHALLENGES

Extra details are special work assignments performed by sworn personnel, for public or private employers, under the color of the Sheriff's Office that may require the carrying of a firearm and/or may require an employee to make an arrest or complete an investigation. These details are worked outside normal work hours and include traffic details, security details, and community events. Pursuant to Ohio Revised Code section 2744.07(A)(1), the County is required to defend a Deputy Sheriff while acting in an official capacity. Such defense may be required for a deputy working for a third-party employer. Third party employers are required to pay a surcharge to cover a deputy involved in any incident which requires the County by Law to provide a defense or pay a settlement claim. Twenty-five percent of the fee collected is applied to purchasing equipment and safety necessities.

PROGRAM GOALS & OBJECTIVES

- 1 Provide required defense of deputies working in an official capacity for a third-party employer.
- 2 Purchase necessary equipment and safety gear.

Measure	Objective	Prior Year Result	Current Year Estimate
Extra detail hours worked	Provide third party employers with law enforcement services	2018 – 62,684 hours	2019-63,010 hours

INTERNAL SERVICE FUNDS



Fund: Insurance Retention Fund 10155

Departments: Sheriff-Insurance Retention 3030

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Other	60501	45,000	0	100,000	75,000	75,000
Equipment	70501	99,703	75,415	207,500	20,283	122,500
DEPARTMENT TOTAL 1015	55-3030	<u>144,703</u>	<u>75,415</u>	<u>307,500</u>	<u>95,283</u>	<u>197,500</u>



Insurance Retention Fund Fund: Insurance Retention 10155 Department: Insurance Retention 3030

Sheriff-Insurance Retention Fund		
Department		
·	TOTAL EQUIPMENT COSTS:	\$122,500.00
10155		
Fund		
3030		
Org		

Item Description	Type of Contract/ Term	Quantity	Cost	Other Information
XTS 500 Radios Crusiers		<u>10</u> 2	\$ 22,500 \$ 100,000	



Program: Copy & Mail Services

Executive – Office Services

PROGRAM DESCRIPTION & CHALLENGES

Office Services provides a full service copy shop which includes: printing, binding, lamination, folding, inserting, and tab creation in addition to a full mail service including: pickup, sorting, delivery and mail metering for 300 accounts comprised of County and City of Akron departments in which we take advantage of all presort and bulk mailing discount rates. Office Services also operates a paper ordering/inventory website to allow departments countywide the convenience to order and track copy paper online. The Department of Office Services is organized under the Department of Finance and Budget in the Executive's Office as an internal service operation. Office Services operates under a cost sharing agreement with the City of Akron, where the City and County split the cost of all leased equipment, materials and supply purchases. The County supplies full time employees to the operation and the City supplies employees on an as needed basis. Additionally, Office Services has entered into a salary share with the Clerk of Courts for one employee and also serves as a secondary/backup office in case of emergency for COC and DJFS.

Since 2004, Office Services has expanded its customer base to include the City of Akron while reducing employment from 10 employees to 3.5. Our cost sharing agreement with the COA and COC has saved both the City and County, in excess of \$75,000 a year.

PROGRAM GOALS & OBJECTIVES

- 1 Process all mail services, copy shop and supply orders in a timely, accurate and cost efficient manner.
- 2 Provide operational savings to the County and City of Akron, by continuing to streamline and share resources.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Customer Complaints	Eliminate	0	0
General Fund Subsidy	Minimize subsidy required from County general fund	\$150,000	\$100,000



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Office Se Organization: I	ervices-IS Internal Serv-Office Services 60005-8753					
60005-8753	Office Machine Operator Office Services Manager Records Clerk I Senior Administrator-EXE Technical Office Machine Operator Technical Print Sys Operator	1.00 .00 1.00 .50 .50 1.00	2.00 .50 1.00 .00 .00 1.00	2.00 .50 1.00 .00 .00 1.00	2.00 .50 1.00 .00 .00 1.00	2.00 .50 1.00 .00 .00 1.00
ORGANIZATION TOTAL 60005-8753		4.00	4.50	4.50	4.50	4.50

INTERNAL SERVICE FUNDS



Fund: Office Services-IS 60005

Departments: Internal Serv-Office Services 8753

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	147,108	160,841	174,700	170,624	179,700
Overtime	20525	240	0	0	15	0
Fringe Benefits	25501	68,601	69, <i>70</i> 5	83,000	82,355	93,000
Internal Services	30401	4,446	5,064	5,400	5,316	5,400
Supplies	30501	774,846	651,819	998,500	617,791	998,500
Vehicle Fuel/Repair	40501	0	0	1,000	362	1,000
Contract Services	45501	6,413	4,694	8,300	8,538	8,300
Rentals	54501	79,945	55,099	82,100	55,236	82,100
Equipment	70501	0	0	0	0	5,000
DEPARTMENT TOTAL 6000	05-8753	<u>1,081,601</u>	<u>947,221</u>	<u>1,353,000</u>	940,237	<u>1,373,000</u>

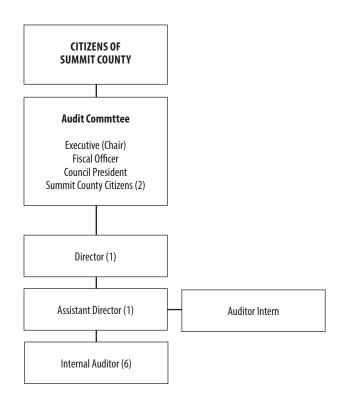


Office Services Fund: Office Services 60005 Department: Office Services 8753

TOTAL SUPPLIES COSTS:

\$998,500.00

Office Services-IS	-	60005			8753			
Department	F	und			Org			
Vendor	Item/Age	Type of Contract/Term		Cost	Other Information			
US Postal Service	Postage fees/increase		\$	800,000	2% postage increase			
US Postal Service	Permit fees		\$	800	(City reimb half of this)			
Copy/Specialty paper	Prices vary - 3 quotes/CUE obt	ained.	\$	172,000	(City reimb half of this)			
GBC	Bindings, tabs,cover stock, rep	ort covers,	\$	1,800	(City reimb half of this)			
Misc. Supplies	Office supplies, record retentio	n supplies,	\$	500	(City reimb half of this)			
	storage boxes for archives, ink	s, toners, waste						
	bottles, envelope sealer, etc.							
	(Non proprietary equipment su	oplies)						
Distillata	Bottled water		\$	550				
Pitney Bowes	Mail machine supplies - ink car	tridges ,etc.	\$	5,500	(City reimb half of this)			
	Proprietary equipment							
Swift First Aid	Medical Supplies for cabinet -	1 location	\$	250				
Xerox Corporation	Copier supplies-Proprietary Eq	uipment	\$	2,500	(City reimb half of this)			
	transparencies, binding tape, s	taples etc.						
Xerox Corporation	Color Copier Overages		\$	9,000	(City reimb half of this)			
Xerox Corporation	D125 Copier Overages		\$	5,000	(City reimb half of this)			
Laminating Supplies			\$	600	(City reimb half of this)			





Internal Audit Department

PROGRAM DESCRIPTION & CHALLENGES

The Summit County Internal Audit Department's (IAD's) mission is to recognize and address the risks and vulnerabilities that can impact Summit County in order to assist, coordinate, and facilitate positive change and promote best practices for countywide operations while helping to ensure resources are utilized efficiently and effectively.

IAD provides auditing services, investigations, information and research, best practices, training, and advisory services to the various offices, courts, boards, and agencies in Summit County. In addition, the Summit County Audit Committee has approved contracting IAD's services out to other local government entities, both inside and outside of Summit County.

PROGRAM GOALS & OBJECTIVES

1	Complete audits and follow-ups on a risk-based approach based on the 2014 Summit County Risk Assessment update.
2	Complete audits and reviews of high-risk areas as noted in surrounding counties in order to reduce the risk in Summit County.
3	Conduct agreed-upon procedures as requested by County management or other contracting agencies.
4	Provide internal audit services to other Summit County governments/entities, inside and outside of Summit County.
5	Maintain and monitor the Summit County Employee Fraud Hotline.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Peer Review (conducted every three years)	Generally Accepted Government Auditing Standards (GAGAS) Compliance	Full Compliance (2016)	100%
% Completion of work program	A work program is presented to and approved every quarter by the Summit County Audit Committee	100%	100%



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Internal	Auditor-IS Internal Auditor-IS					
Organization. I	60020-8768					
60020-8768	Asst Dir - Internal Auditing	1.00	1.00	1.00	.00	.00
	Dep Dir - Internal Auditing	.00	.00	.00	1.00	1.00
	Director of Internal Auditing	1.00	1.00	1.00	1.00	1.00
	Internal Auditor 1	5.00	5.00	4.00	2.00	2.00
	Internal Auditor 2	1.00	.00	1.00	3.00	3.00
	Internal Auditor 3	.00	1.00	1.00	.00	.00
ORGANIZATIOI	N TOTAL 60020-8768	8.00	8.00	8.00	7.00	7.00

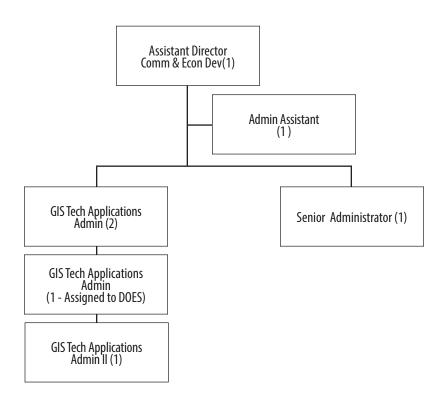
INTERNAL SERVICE FUNDS



Fund: Internal Auditor-IS 60020

Departments: Internal Auditor-IS 8768

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	456,278	441,308	484,400	446,259	518,000
Fringe Benefits	25501	149,312	143,239	155,900	133,423	163,800
Internal Services	30401	6,000	4,957	6,100	6,006	7,100
Supplies	30501	1,252	1,407	1,500	1,358	1,500
Travel	37501	5,744	9,109	11,500	10,214	10,700
Contract Services	45501	6,375	1,315	9,000	5,429	4,000
Other	60501	396	360	400	166	400
Equipment	70501	2,409	5,988	6,500	6,201	6,500
DEPARTMENT TOTAL 6002	20-8768	<u>627,766</u>	607,683	<u>675,300</u>	609,054	712,000





Program: Planning/GIS

Executive

PROGRAM DESCRIPTION & CHALLENGES

The Planning/GIS Division is a division within the Department of Community and Economic Development. The planning division serves as staff for the Planning Commission and is tasked with reviewing Major and Minor subdivisions, lot splits and consolidations, zoning map amendments and zoning code updates, preparing studies, maps and recommendations to present at the monthly meetings. The GIS section provides application development and mapping support for the Fiscal Officer, which supports the collection of property taxes. The GIS section also provides the Executive office and the Engineer office maintenance and improvements to county maintained infrastructure which are used in the daily operation of their offices. The division is also responsible for house numbering in 21 communities in the county, which supports the daily activities of emergency responders in those communities.

PROGRAM GOALS & OBJECTIVES

- 1 Finalize the web services collaboration process and agreement, and migrate all applications to the new server architecture.
- 2 | Finalize the creation of a process to connect the community partners into the new economic development strategy (Elevate Greater Akron)

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Finalize Web Services Collaboration	Finalize all processes and agreements	Completed phase #1	Implement applications and train partners
Finalize a process to connect community partners	Have partners connected by Q2	Data and CRM finalized	Implement applications and train partners



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Geograp Organization: (ohic Information Systems					
Organization.	60021-8769					
60021-8769	Assistant Director	.00	.00	.00	1.00	1.00
	Deputy Director - Planning	1.00	1.00	1.00	.00	.00
	GIS Applications Specialist	1.00	1.00	1.00	1.00	1.00
	GIS Tech/Appl Administrator 2	.00	.00	.00	1.00	1.00
	GIS TechnI/Application Admin	2.00	2.00	2.00	1.00	1.00
	Land Development Administrator	.60	.60	.00	.00	.00
	Senior Administrator-EXE	.00	.00	.60	.60	.60
ORGANIZATIOI	N TOTAL 60021-8769	4.60	4.60	4.60	4.60	4.60
*TOTAL EXECU	ITIVE	77.03	79.32	82.34	87.21	91.93

INTERNAL SERVICE FUNDS



Fund: Geographic Information Systems 60021

Departments: GIS 8769

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	281,134	309,974	323,800	307,386	333,500
Fringe Benefits	25501	88,282	88,379	96,100	87,130	98,600
Internal Services	30401	1,292	2,135	10,000	2,344	10,000
Supplies	30501	2,600	3,098	5,000	4,080	5,000
Travel	37501	6,353	6,497	6,500	6,038	6,500
Contract Services	45501	137,576	155,557	393,000	134,707	391,500
Other	60501	3,532	2,631	50,000	7,811	50,000
DEPARTMENT TOTAL 6002	21-8769	<u>520,770</u>	<u>568,270</u>	<u>884,400</u>	<u>549,496</u>	<u>895,100</u>



Geographic Information Systems Fund: GIS 60021

Department: GIS 8769

TOTAL C	ONTRACT SERVICES COSTS:	\$391,500.00		
Geographic Information Systems - IS Department		60021 Fund	<u>8769</u> Org)
Vendor	Item/Age	Type of Contract/Term	Cost	Other Information
ESRI	Street View Ortho Project GIS Software	Two Yr Maint	\$300,000 \$90,000	
	Plotter	Maintenance	\$1,500	
	_			

OFFICE OF INFORMATION TECHNOLOGY OIT Board Chair • County Executive Ilene Shapiro Chief Information Officer • Stephen Byrne **Information Technology Board** Executive Clerk of Courts **Director of Administration** County Council President Engineer Fiscal Officer Prosecutor **Deputy Fiscal Officer** Sheriff **Chief Information Officer** Administrative Specialist Stephen Byrne **Executive Assistant 1** Assistant Director of Executive Assistant 2 Information Technology Tech Support Deputy Director of Information Technology Application and Web Development Deputy Director of Information Technology Senior Administrator Infrastructure Computer Systems Software Analyst Help Desk (8) Application and Web Development (10) Infrastructure Servers & Networks (6) Telecommunications (2, 1-Vacant)



Program:

Information Technology

PROGRAM DESCRIPTION & CHALLENGES

The Office of Information Technology at the County of Summit continues to improve our business systems. It is a consolidation of all Information Technology staff and systems amongst all the elected officials within Summit County Government. The consolidation in 2015 has yielded opportunities for standardization, simplification, measurement and enhancements in customer service, data delivery, and end user computing.

Our office continues to deliver a high level of customer service and innovation to information technology within Summit County.

PROGRAM GOALS & OBJECTIVES

1	Provide reliable business services with little to no interruption.
2	Ensure requests for service are resolved in a reasonable amount of time.
3	Enhance our security stance by employing additional security services and staffing resources.
4	Maintain all backups and complete all necessary DR testing to safeguard County data.



Program:

Information Technology

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
System Availability	Maintain 98% uptime for all systems during business hours.	No significant interruptions in service	Less than 1% network and systems interruptions
Customer Service	The average time to resolution for all Incidents, same day, 80%. The average time to resolution for all Incidents, two day, 85%. The average time to resolution for all Requests, two to five day, 80%.	All requests assigned and resolved within a reasonable amount of time	The average time to resolution for Incidents and Requests fall within the objectives.
Security	Employ additional security measures and tools to ensure County technical assets are protected.	Vulnerability Test review and remediation.	Vulnerability test remediation is progressing. Rolling out a secure email service.
Business Continuity	Monitor and report backups are run successfully. Complete annual DR testing.	Backups reported as successful. DR Testing completed and approved.	Continue to report backup status. Complete annual DR testing.



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
Fund: Informat	ion Technology-IS					
Organization: I	nformation Technology-IS					
	60025-8773					
60025-8773	Administrative Specialist	.00	.00	.00	.00	1.00
	Assistant Administrator-EXE	.50	.50	.50	.00	.00
	Assistant Director	.00	.50	<i>.</i> 75	1.00	.75
	Chief Information Officer	1.00	.81	.90	.90	.90
	Client Server Operator	1.00	.00	.00	.00	.00
	Computer Programmer Analyst 2	.00	.00	.00	.00	1.00
	Computer System Soft Analyst 1	.00	1.00	3.00	1.00	.00
	Computer System Soft Analyst 3	2.00	2.00	1.00	1.00	.00
	Computer System Soft Analyst I	3.00	1.50	1.25	2.25	4.25
	Computer System Soft Analyst II	1.00	3.00	2.00	2.00	.00
	Deputy Director of IT	1.00	2.00	1.75	.75	3.00
	Deputy Fiscal Officer	2.00	1.00	1.00	1.00	1.00
	Director of Administration	1.00	1.00	.00	.00	1.00
	Executive Assistant 1	.00	1.00	1.00	1.00	1.00
	Executive Assistant 2	.00	.00	.00	.00	1.00
	Fiscal Officer 1	.00	.00	.00	1.00	.00
	Network Administrator	2.00	2.00	2.00	1.00	1.00
	Network Client Systems Manager	.00	.00	1.00	2.00	1.00
	Relational Data Base Admin 3	2.00	2.00	2.00	2.00	3.00



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
60025-8773	Senior Administrator	.00	1.00	1.00	1.00	1.00
	Software Engineer-FO	7.00	4.00	3.00	5.00	6.00
	Software Engineering Administr	1.00	1.00	3.00	5.00	2.00
	Support Services Administrator	1.00	1.00	1.00	1.00	1.00
	Unix Systems Administrator	1.00	1.00	1.00	.00	.00
	Web Systems Analyst	1.00	.00	.00	.00	.00
ORGANIZATION	N TOTAL 60025-8773	27.50	26.31	27.15	28.90	29.90
*TOTAL INFORM	MATION TECHNOLOGY	30.50	29.31	30.15	31.40	32.40

INTERNAL SERVICE FUNDS



Fund: Information Technology-IS 60025

Departments: Information Technology-IS 8773

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Salaries-Employees	20501	1,815,277	1,940,412	2,151,600	2,089,640	2,242,700
Fringe Benefits	25501	629,737	657,451	772,000	713,173	799,000
Internal Services	30401	19,490	22,494	30,000	25,279	30,000
Supplies	30501	14,003	10,939	55,000	3,205	55,000
Travel	37501	8,437	4,614	10,000	7,390	10,000
Contract Services	45501	1,270,123	1,605,558	1,846,400	1,616,263	1,963,000
Other	60501	11,946	5,429	25,000	20,446	25,000
Equipment	70501	30,614	53,604	50,000	48,797	50,000
DEPARTMENT TOTAL 6002	25-8773	<u>3,799,628</u>	<u>4,300,501</u>	4,940,000	<i>4,524,193</i>	<u>5,174,700</u>



Information Technology - IS

Information Technology

Fund: Information Technology 60025

Department: Information Technology 8773

60025

TOTAL CONTRACT SERVICES COSTS:

\$1,962,964.75

8773

micrimation recimiology 10		00020	<u>-0.7.0</u>			
Department		Fund		Org	Org	
					Other	
Vendor	Item/Age	Type of Contract/Term		Cost	Information	
3M Cogent Inc. now under		Web check/records &ID	\$	780		
Access Data Group Onc.	FTK Standalone 1 year license	mobile phone examiner	\$	2,500		
AdvizeX	Clear Pass/Blade/Veeam		\$	93,500		
ALLDATA	Online Source for Auto OEM Diagnostic and F		\$	2,500.00		
Allmax	Operator 10 Support & Maintenance (used in	W1Purchase / 1 year term	\$	2,500.00		
APWA	MicroPAVER	Professional Service	\$	900		
Atalasoft	DotImage Document Imaging 8.0 All 1D & 2D	St 1 Year	\$	2,700		
Azteca	Software Maintenance: Cityworks Renewal	Purchase/Annual	\$	60,000		
Beacon	Annual Jail Maintenance	JMS	\$	32,000		
Bentley Systems	Storm water Analysis Software	Professional Service	\$	2,500		
Blue Technologies	Print and Mtce. Serv./Onbase Document Imag	յinվ1 year	\$	13,700		
Carlson	Carlson Survey	Professional Service	\$	200		
Conduent	Banner Software Maintenance	Purchase/Annual	\$	210,000		
Correctec	Annual Jail Maintenance	health record management	\$	7,100		
CTR	KRONOS Time Clocks	Purchase / 1 year term	\$	3,000		
Cummins Bridgeway, LLC	INSITE Lite	Contract Service	\$	1,600		
Developer Express, Inc	Dxperience Enterprise Subscription with Source	ce 1 Year	\$	2,750		
DLT Solutions	Autodesk AutoCAD	Purchase/Annual	\$	10,500		
DLT Solutions Inc	Oracle - Core Technology/Oracle Standard Ed	litic 1 Year	\$	1,500		
Draftco	Autocad User Support	Purchase / 1 year term	\$	2,800		
Frey & Assoc	CUBIC Utility Billing Support & Maintenance	Purchase / 1 year term	\$	34,000		
GE Fanuc (Grematter)	SCADA maintenance renewal: iFix and histori	an Purchase / 1 year term	\$	9,500		
GeoShack	Magnet Office Maintenance	Professional Service	\$	2,500		
Granite (Jack Doheny Com	Pipelogix CCTV Sewer Inspection	Purchase / 1 year term	\$	3,600		
GTSoftware	Linux V10.1 Enterprise - 64 Bit NetCOBOL	1 Year	\$	800		
ID Networks Inc.	Annual Jail Maintenance	Fingeroll livescan system	\$	4,250		
Information Builders Inc	WebFOCUS Developer for DBA	1 Year	\$	700		
Innovyze	Infoworks	Purchase / 1 year term	\$	8,000		
Intelex Technologies	Intelex Software for ISO Initiative	Purchase/Annual	\$	22,000		



Information Technology

Fund: Information Technology 60025

Department: Information Technology 8773

TOTAL CONTRACT SERVICES COSTS:

\$1,962,964.75

Information Technology -
DepartmentIS
60025
Fund8773
Org

				Other
Vendor	Item/Age	Type of Contract/Term	Cost	Information
Involta	DR Hosting		\$ 40,000.00	
Kronos	Software Maintenance/Time Clock Maintenance		\$ 185,000	
MicroSurvey	STAR*NET PLUS	Professional Service	\$ 600	
MIS Patrners Inc	VIPRE Antivirus Software	3 Years	\$ 20,000.00	
MNJ	Barracude Networks - 1 yr message archiver a	nc archiver replacement	\$ 4,500.00	
MNJ	Bomgar Inegration w/ServiceNow for OIT Rem	ote Support	\$ 5,500	
Moove	Infinity Plan (Triangle Building Fax Solutions)		\$ 1,525	
Navex Global	PolicyTech Maintenance & Support	Purchase / 1 year term	\$ 4,250	
NeoPost	Integration Software to CMS (e-certified Mail)	60 mo.	\$ 7,000	
OARnet	VMWare vCenter Server 6 Standard	Purchase / 1 year term	\$ 20,775	
OCITA	5-Memberships	1 year	\$ 80	
OpenText (Informative Gra	pBRAVA .Tiff Editor (10)	Purchase / 1 year term	\$ 325	
Oracle America Inc		1 Year	\$ 19,000	
Park Place	Computer Equipment Maintenance Renewal (F	Re 1 Yr Term	\$ 6,000	
PCI	Application for Treasurers Div (Fiscal) - Cashie	ers 1 year	\$ 15,000	
People Admin Inc	HR Management	4 Years	\$ 65,000	
Pluralsight LLC	On-Demand Video Training for Developers - L	ce 1 Year	\$ 2,500	
Precise / Force America	Precise MRM	Contract Service	\$ 3,500	
Precision Laser & Instrume	r Trimble Business Center	Professional Service	\$ 2,600	
Prisim Software	DocRecord	Professional Service	\$ 1,500	
Proware	Annual Maintenacne	agreement civil system	\$ 16,000	
RSMeans	Costworks, Construction Estimating	Purchase / 1 year term	\$ 700	
ServiceNow	IT Support software application	3-Year	\$ 45,110	
Sikich	Great Plains and IRS-Greenshades Software I	₋ic 1 year	\$ 15,000	
Smartsheet	Project Scheduling	Purchase / 1 year term	\$ 2,500	
Solarwinds	IT Monitoring and Maintenance Application	1-year	\$ 32,000	
TBD	Penetration Testing		\$ 35,000	
Transoft Solutions	AutoTURN	Professional Service	\$ 1,600	
Тусо	Tyco Alarm Security (\$120+/2-months)	1 year	\$ 2,000	



Kofax & Treev

Security Onion

Information Technology

Fund: Information Technology 60025

Department: Information Technology 8773

TOTAL CONTRACT SERVICES COSTS:

Support for Cougar 3rd party components

Training for 2 people

\$1,962,964.75

24,000.00

1,400.00

Information Technology - IS		60025	8773			
Department		Fund		C	Org	
					Other	
Vendor	Item/Age	Type of Contract/Term		Cost	Information	
Tyler Technologies Inc	IAS Annual Maintenance	1 Year	\$	225,000		
Tyler Technologies Inc	Eagle Recorder Maintenance	1 year	\$	87,000		
Vadar Systems Inc	Tax Lien Software Annual Maintenance	1 Year	\$	15,000		
Vertiv-Emerson-Liebert Ne	tv Liebert Equipment Maintenance (2UPS Systems	2 year	\$	15,500		
ZOHO Corporation	ManageEngine ADManager Plus Premium Edition	3 Years	\$	4,000		
Palo Alto firewalls	Firewall upgrades	Purchase / 3 years support	\$	36,000		
Misc.	Misc.	Year	\$	92,000		
The Morf Corporation	Build A Form Eng Report System	Year	\$	960.00		
ARIN	Autonomous System Number Fee	Year	\$	250.00		
ARIN	Network Fee	Year	\$	500.00		
MCCI	Lasherfiche Annual Maint.	Year	\$	2,600.00		
Infragistics	Professional Licenses	Year	\$	4,485.00		
Keyoti	RapidSpell Desktop.NET License	Year	\$	949.00		
9 Rays.Net	FlyGrid Net Pro	Year	\$	310.00		
Dynamic PDF	Core Suite for .NET	Year	\$	1,599.00		
Kofile	Application Xtender Maintenance and Upgrade F	Project	\$	10,000.00		
Brite Computers	Netmotion for CAD		\$	4,478.75		
Info Tech	Appia Software License Renewal	Yearly	\$	14,000.00		
Involta	Redundent Internet Service	3 years	\$	56,088.00		
Zix	Zix Email Engryption and Threat Protection	2 years	\$	50,000.00		
Fairlawn Gig	Internet Service	3 years	\$	30,000.00		
City of Akron	Fiber Connection for Ohio Building to Cascade (F\$75 per month	\$	2,700.00		
Conduent	Year End Tax Updates		\$	17,000.00		
SHI	Microsoft EA agreement : Office 365 Accounts		\$	174,200.00		

Year



Program: Telecommunications

Information Technology

PROGRAM DESCRIPTION & CHALLENGES

The Telecommunications Department oversees the County's telephone systems and data infrastructure. The department is responsible for maintaining equipment, facility cabling, setting up and removing users, countywide telephone directories, bill paying, departmental chargebacks and overseeing vendor contracts including the County's current Centrex contract and Master Use Agreement with AT&T.

PROGRAM GOALS & OBJECTIVES

- 1 Provide support for all telecommunications in a timely and responsive manner. Respond within 1 business day to all telecommunications requests.
- **2** Evaluate, and where appropriate, implement new technology to enhance telecommunications for the county.

PERFORMANCE MEASURE

Measure	Objective	Prior Year Result	Current Year Estimate
Time to resolution	Respond to all requests within a 24-hour time period.	N/A	99%



2020 Budgeted Full-Time Employees Compared to 2016, 2017, 2018, 2019

		2016 BUDGETED	2017 BUDGETED	2018 BUDGETED	2019 BUDGETED	2020 BUDGETED
INFORMATION	TECHNOLOGY					
Fund: Telepho Organization:	ne Service - IS Internal Serv - Telephone 60017-8765					
60017-8765	Administrative Secretary Assistant Administrator-EXE Fiscal Officer 2 Fiscal Officer 3 Help Desk Coordinator	1.00 .50 .50 .00 .00	1.00 .50 .50 .00	1.00 .50 .00 .50 .00	1.00 .00 .00 .50 .00	.00 .00 .00 .50 1.00
ORGANIZATIO	Telecommunications Manager-EX N TOTAL 60017-8765	1.00 3.00	1.00 3.00	1.00 3.00	1.00 2.50	1.00 2.50

INTERNAL SERVICE FUNDS



Fund: Telephone Service - IS 60017

Departments: Internal Serv - Telephone 8765

		2017	2018	2019	2019	2020
	BANNER	ACTUAL	ACTUAL	ADJUSTED	ACTUAL	ADOPTED
DESCRIPTION	ACCT#	EXPENDITURES	EXPENDITURES	BUDGET	EXPENDITURES	BUDGET
Salaries-Employees	20501	154,521	124,267	129,100	107,382	137,000
Fringe Benefits	25501	51,463	37,520	38,200	29,379	39,300
Internal Services	30401	1,916	1,866	3,200	1,875	3,200
Supplies	30501	3,875	1,281	5,500	1,437	5,500
Material	35501	2,821	4,054	25,000	0	25,000
Travel	37501	0	33	800	0	800
Vehicle Fuel/Repair	40501	0	210	1,000	163	1,000
Contract Services	45501	0	0	400	0	400
Utilities	50501	961,463	1,246,617	1,400,000	1,193,165	1,400,000
Advertising/Printing	58501	0	0	500	0	500
Other	60501	0	123	500	0	500
Equipment	70501	0	282	300	0	300
DEPARTMENT TOTAL 6001	17-8765	<u>1,176,059</u>	<u>1,416,254</u>	<u>1,604,500</u>	<u>1,333,401</u>	<u>1,613,500</u>



Telephone Service Fund: Telephone Service 60017

Department: Telephone Service 8765

TOTAL CONTRACT SERVICES COSTS: \$1,400,000.00

 Telephone Service - IS
 60017
 8765

 Department
 Fund
 Org

	11 / / /	T (0) 1/T	0 1	Other
Vendor	Item/Age	Type of Contract/Term	Cost	Information
AT&T Mobility	Cellphone		\$300,000	Countywide
AT&T Mobility	AVL, Telemetry, Air Cards		\$65,000	DOES
Geostar	Consulting		\$48,000	AT&T Credits & Various
Involta	Internet		\$18,768	Countywide
AT&T ASE	Network Connectivity		\$97,944	Countywide
AT&T Centrex	Local & Long Distance	Remaining Centrex	\$180,000	Countywide
AT&T SIP	VOIP Connectivity		\$46,800	Countywide
AT&T Cloud	VOIP Connectivity		\$3,667	Countywide
AT&T Web	VOIP Connectivity		\$600	Countywide
AT&T Internet	VOIP Connectivity	Internet	\$28,800	Countywide
Key Bank Lease/Pur	VOIP Connectivity	System Purchase	\$295,771	Countywide
NEC/Blackbox	VOIP Connectivity	Monitoring and Remote Mac	\$36,000	Countywide
TTG	Cellular Management		\$50,000	Countywide
Time Warner	Internet Service (South)		\$5,100	Engineer
Windstream	Internet Service (North)		\$1,900	Engineer
Verizon Wireless	Cellular Data Service		\$300	Engineer
Various			\$221,351	



DEBT SERVICE

DEBT SERVICE

COUNTY OF SUMMIT, OHIO

DEBT LIMITATIONS

Direct Debt Limitations

The Revised Code provides that the net principal amount of unvoted general obligation debt of the County, excluding "exempt debt" (discussed below), may not exceed 1% of the tax valuation of all property in the County as listed and assessed for taxation, and that the principal amount of both voted and unvoted general obligation debt of the County, excluding the "exempt debt," may not exceed a sum equal to \$6,000,000 plus 2.5% of the tax valuation in excess of \$300 million. These two limitations are referred to as the "direct debt limitations" and may be amended from time to time by the General Assembly. Further, the County's unvoted general obligation debt for the County's share of state highway improvements may not exceed 0.5% of the tax valuation.

Without consideration of money in the County's Bond Retirement Fund and based on outstanding debt as of January 1, 2019 and current total assessed valuation, the County's voted and unvoted non-exempt debt capacities are:

	Non-Exempt	Additional Borrowing
Limitation	Debt	Capacity Within Limitation
6,000,000 + 2.5% = 308,260,394	\$30,715,351	\$277,545,043
1% = \$123,904,158	\$30,715,351	\$93,188,807

Indirect Debt and Unvoted Property Tax Limitations

Voted general obligation debt may be issued by the County if authorized by a vote of the electors. Ad valorem taxes, without limitation as to amount or rate, to pay debt service on voted bonds are authorized by the electors at the same time they authorize the issuance of the bonds.

General obligation debt also may be issued by the County (and by certain overlapping subdivisions) without a vote of the electors. This unvoted debt may not be issued unless the ad valorem property tax for the payment of the debt service on (a) those bonds (or the bonds in anticipation of which BANs are issued), and (b) all outstanding unvoted general obligation

bonds (including bonds in anticipation of which BANs are issued) of the combination of overlapping taxing subdivisions, including the County, resulting in the highest tax required for such debt service, in any one year is ten mills or less per \$1.00 of assessed valuation. This indirect debt limitation is imposed by a combination of provisions of the Ohio Constitution and the Revised Code. One of those provisions is commonly referred to as the "ten-mill limitation" or as the "inside millage." The ten-mill limitation is the maximum aggregate millage for all purposes that may be levied on any single piece of property by <u>all</u> overlapping taxing subdivisions without a vote of the electors.

The highest debt service requirement in any year for all County debt subject to the ten-mill limitation is estimated to be \$14,811,673 in the year 2020. The payment of that annual debt service would require a levy of 1.20 mills based on current assessed valuation. The County expects to pay approximately \$6,128,504 of this maximum annual debt service requirement from sources other than ad valorem taxes, such as special assessments, State reimbursements, payments under agreements with other local governments and nonprofit corporations, utility revenues, and other sources. If those other sources for any reason are not available, the debt service could be met from the amounts produced by the millage (2.20 mills) currently allocated to the County within the ten-mill limitation.

Debt Tables A, B, and C list the County's principal amount of outstanding debt and leeway for additional debt within the direct debt limitations, various County and overlapping general obligation debt allocations, projected debt service requirements on the bonds.

Debt Table A

COUNTY OF SUMMIT, OHIO

COMPUTATION OF LEGAL DEBT MARGIN AS OF JANUARY 1, 2019

	2018
Assessed Valuation of County	\$ 12,390,415,750
Gross County Debt Outstanding	\$ 90,708,056
Less Exempted Debt:	
OWDA Loans	(7,331,203)
OPWC Loans	(403,072)
ODD Loans	(29,458)
WPCLF Loans	(6,154,638)
Unvoted General Obligation Bonds/Notes	
Sewer System Improvements	(14,380,246)
Series 2010 Bonds - Bridgestone	(5,705,000)
Series 2012 Bonds - Goodyear	(13,065,000)
Series 2016 Bonds	(9,510,000)
Amount Available in Debt Service Fund	(3,414,088)
Total Subject to Direct Debt Limitation	30,715,351
Debt Limitation	
Direct Debt Limitation	308,260,394
Less: Net Indebtedness	(30,715,351)
Direct Debt Margin	\$ 277,545,043
Debt Margin as a Percentage of Debt Limit	90.04%
Unvoted Debt Limitation	
(1% of County Assessed Valuation)	123,904,158
Less: Net Indebtedness	(30,715,351)
Unvoted Debt Margin	\$ 93,188,807
Unvoted Debt Margin as a Percentage	
of the Unvoted Debt Limit	75.21%

Debt Table B

COUNTY OF SUMMIT, OHIO

COMPUTATION OF DIRECT AND OVERLAPPING DEBT ATTRIBUTABLE TO GOVERNMENTAL ACTIVITES AS OF JANUARY 1, 2019

				Portion of
				Direct and
		Percentage		Overlapping
	Debt	Applicable	Debt Within	
	 Outstanding	To County (1)	County	
Direct:				
County of Summit	\$ 66,595,812	100.00%	\$	66,595,812
Overlapping:				
Cities Wholly Within County	255,858,803	100.00%		255,858,803
Villages Wholly Within County	3,569,924	100.00%		3,569,924
Townships Wholly Within County	-	100.00%		=
School Districts Wholly Within County	243,992,014	100.00%		243,992,014
Akron Metro Regional Transit Authority	-	100.00%		-
Norton City	3,398,412	99.94%		3,396,373
Akron-Summit County Library District	14,680,000	99.46%		14,600,728
Tallmadge City School District	53,594,489	98.51%		52,795,931
Tallmadge City	6,380,000	96.51%		6,157,338
Mogadore Village	480,000	72.03%		345,744
Mogadore L School District	6,415,000	66.74%		4,281,371
Northwest L School District	12,189,624	20.64%		2,515,938
Wayne Public Library District	3,783,790	1.94%		73,406
Jackson L School District	35,625,000	1.00%		356,250
Aurora City School District	21,091,971	3.70%		780,403
Highland L School District	78,050,000	0.95%		741,475
Total Overlapping	739,109,027			589,465,698
Total Direct and Overlapping Debt	\$ 805,704,839		\$	656,061,510

⁽¹⁾ Percentages determined by dividing the amount of assessed valuation of the political subdivision located within the boundries of the County by the total assessed valuation of the subdivisions.

Sources: Debt outstanding for overlapping governments, taken from Ohio Municipal Advisory Council (OMAC), as of January 1, 2019

County of Summit Fiscal Office

DEBT TABLE C

PROJECTED DEBT SERVICE REQUIREMENTS ON GENERAL OBLIGATION BONDS 2018 TO 2036

	Projected Debt Service:		Portion of Total Debt Service Anticipated To Be Paid From:				
	Bonds in Anticipation of Which Notes are		Limited Ad Valorem	Special			
Bonds (a)	Outstanding	Total Debt Service	Taxes	Assessments	Water Receipts	Sewer Receipts	Other (b)
14,811,673	-	14,811,673	8,683,169	-	-	5,210,379	918,125
14,216,316	-	14,216,316	8,084,924	-	-	5,210,767	920,625
9,037,490	-	9,037,490	8,049,706	-	-	66,759	921,025
7,109,016	-	7,109,016	6,187,491	-		-	921,525
5,653,115	-	5,653,115	4,733,390	-	-	-	919,725
5,618,660	-	5,618,660	4,696,735	-	-	-	921,925
5,591,108	-	5,591,108	4,670,933	-	-	-	920,175
5,546,097	-	5,546,097	4,628,272	-	-	-	917,825
5,509,415	-	5,509,415	4,587,190	-	-	-	922,225
5,463,865	-	5,463,865	4,543,640	-	-	-	920,225
5,399,165	-	5,399,165	4,477,140	-	-	-	922,025
3,746,717	-	3,746,717	2,826,317	-	-	-	920,400
759,657	-	759,657	759,657	-	-	-	-
769,007	-	769,007	769,007	-	-	-	-
762,461	-	762,461	762,461	-	-	-	-
195,450	-	195,450	195,450	-	-	-	-
200,363	-	200,363	200,363	-	-	-	-
	14,811,673 14,216,316 9,037,490 7,109,016 5,653,115 5,618,660 5,591,108 5,546,097 5,509,415 5,463,865 5,399,165 3,746,717 759,657 769,007 762,461 195,450	Bonds in Anticipation of Which Notes are Outstanding 14,811,673 - 14,216,316 - 9,037,490 - 7,109,016 - 5,653,115 - 5,618,660 - 5,591,108 - 5,546,097 - 5,509,415 - 5,463,865 - 5,399,165 - 3,746,717 - 759,657 - 769,007 - 762,461 - 195,450	Bonds in Anticipation of Which Notes are Outstanding Total Debt Service 14,811,673 - 14,811,673 14,216,316 - 14,216,316 9,037,490 - 9,037,490 7,109,016 - 7,109,016 5,653,115 - 5,653,115 5,618,660 - 5,618,660 5,591,108 - 5,591,108 5,546,097 - 5,546,097 5,509,415 - 5,509,415 5,463,865 - 5,463,865 5,399,165 - 5,399,165 3,746,717 - 3,746,717 759,657 - 759,657 769,007 - 769,007 762,461 - 762,461 195,450 - 195,450	Bonds (a) Outstanding Total Debt Service Taxes 14,811,673 - 14,811,673 8,683,169 14,216,316 - 14,216,316 8,084,924 9,037,490 - 9,037,490 8,049,706 7,109,016 - 7,109,016 6,187,491 5,653,115 - 5,653,115 4,733,390 5,618,660 - 5,618,660 4,696,735 5,591,108 - 5,591,108 4,670,933 5,546,097 - 5,546,097 4,628,272 5,509,415 - 5,599,415 4,587,190 5,463,865 - 5,463,865 4,543,640 5,399,165 - 5,399,165 4,477,140 3,746,717 - 3,746,717 2,826,317 759,657 - 759,657 769,007 762,461 - 762,461 195,450 - 195,450	Bonds (a) Bonds in Anticipation of Which Notes are Outstanding Total Debt Service Limited Ad Valorem Taxes Special Assessments 14,811,673 - 14,811,673 8,683,169 - 14,216,316 - 14,216,316 8,084,924 - 9,037,490 - 9,037,490 8,049,706 - 7,109,016 - 7,109,016 6,187,491 - 5,653,115 - 5,653,115 4,733,390 - 5,618,660 - 5,618,660 4,696,735 - 5,591,108 - 5,591,108 4,670,933 - 5,5946,097 - 5,596,497 4,628,272 - 5,509,415 - 5,509,415 4,587,190 - 5,463,865 - 5,463,865 4,543,640 - 5,399,165 - 5,399,165 4,477,140 - 3,746,717 - 3,746,717 2,826,317 - 759,657 - 759,657 759,657 - <td< td=""><td> Bonds (a) Bonds in Anticipation of Which Notes are Outstanding Total Debt Service Taxes Assessments Water Receipts </td><td>Bonds (a) Bonds in Anticipation of Which Notes are Outstanding Total Debt Service Limited Ad Valorem Taxes Special Assessments Water Receipts Sewer Receipts 14,811,673 - 14,811,673 8,683,169 5,210,379 14,216,316 - 14,216,316 8,084,924 5,210,767 9,037,490 - 9,037,490 8,049,706 66,759 7,109,016 - 7,109,016 6,187,491 66,759 5,653,115 - 5,653,115 4,733,390 66,759 5,618,660 - 5,618,660 4,696,735 65,79 5,591,108 - 5,591,108 4,670,933 65,79 5,546,097 - 5,546,097 4,628,272 6,79 5,463,865 - 5,549,415 4,587,190 6,79 5,399,165 - 5,399,165 4,477,140 </td></td<>	Bonds (a) Bonds in Anticipation of Which Notes are Outstanding Total Debt Service Taxes Assessments Water Receipts	Bonds (a) Bonds in Anticipation of Which Notes are Outstanding Total Debt Service Limited Ad Valorem Taxes Special Assessments Water Receipts Sewer Receipts 14,811,673 - 14,811,673 8,683,169 5,210,379 14,216,316 - 14,216,316 8,084,924 5,210,767 9,037,490 - 9,037,490 8,049,706 66,759 7,109,016 - 7,109,016 6,187,491 66,759 5,653,115 - 5,653,115 4,733,390 66,759 5,618,660 - 5,618,660 4,696,735 65,79 5,591,108 - 5,591,108 4,670,933 65,79 5,546,097 - 5,546,097 4,628,272 6,79 5,463,865 - 5,549,415 4,587,190 6,79 5,399,165 - 5,399,165 4,477,140

⁽a) Interest payments for Build America Bonds are presented as gross payments and do not reflect offsetting interest subsidies.

⁽b) Lease payments from City of Akron on radio system equipment acquired with Series 2016 Bonds

DEBT SERVICE



Fund: General Bond Retirement 30620

Departments: Gen Oblig Bond Retirement 8301

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Debt Service	80501	10,651,014	9,923,452	10,756,400	9,840,368	10,274,400
DEPARTMENT TOTAL 3062	20-8301	<u>10,651,014</u>	<u>9,923,452</u>	10,756,400	9,840,368	10,274,400

General Debt Service Funds Fund: Debt Service 30620 Department: G.O. and Non-Tax Revenue Debt 8301 & 8302

(Excludes Environmental Service Debt)

Inside Millage Debt Service	2017 Actual Expenditures	2018 Actual Expenditures	2019 Adopted <u>Budget</u>	2019 Actual <u>Principal</u>	2019 Actual <u>Interest</u>	2019 Actual Expenditures	2020 Adopted <u>Budget</u>
Unredeemed Principal & Interest	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$10,000.00
Annual Disclosure Updates	4,200.00	1,025.00	112,000.00	0.00	0.00	1,680.00	10,000.00
Trust & Port Fees	19,500.00	17,100.00	17,000.00	0.00	0.00	17,100.00	17,000.00
Bond Issuance Costs	3,750.00	0.00	0.00	0.00	0.00	22,500.00	0.00
Debt Administration	116,884.04	115,904.64	0.00	0.00	0.00	32,821.38	0.00
Port Authority - Airport Project	250,000.00	250,000.00	245,000.00	66,532.20	178,467.80	245,000.00	0.00
2010 Series B Tax Exempt	1,143,600.00	700,400.00	0.00	0.00	0.00	0.00	0.00
2010 Series C Build America Bonds	242,824.00	687,824.00	1,376,686.50	1,155,000.00	221,686.50	1,376,686.50	1,156,824.00
2010 Series D Recovery Zone ED Bonds	376,916.00	376,916.00	376,916.00	0.00	376,916.00	376,916.00	576,916.00
2013 - Juvenile Court Bonds 2002 (CR 13)	81,776.82	81,776.82	81,776.82	0.00	81,776.82	81,776.82	81,776.82
2013 - Parking Deck Bonds 2002 (CR 13)	39,693.92	39,693.92	39,693.92	0.00	39,693.92	39,693.92	39,693.92
2013 - Ohio Building Façade Series 2003 (AR 13)	1,751,037.50	1,754,037.50	1,746,237.50	1,495,000.00	251,237.50	1,746,237.50	1,748,762.50
2015 Capital Improvements Series A	0.00	273,783.15	267,120.98	253,796.66	13,324.32	267,120.98	260,458.82
2016 - Current Refunding - (AR 2004) Parking Deck 2002	479,326.66	482,900.00	483,800.00	465,000.00	18,800.00	483,800.00	484,500.00
2016 - Current Refunding - (AR 2004) Juvenile Court 2002	986,196.66	992,400.00	998,700.00	960,000.00	38,700.00	998,700.00	994,500.00
2016 - Current Refunding - (AR 2004) 800 MHZ 2002	701,592.22	0.00	0.00	0.00	0.00	0.00	0.00
2016 - County Radio System	675,666.67	672,300.00	673,500.00	450,000.00	223,500.00	673,500.00	674,500.00
2016 - BOE Early Voting	116,327.64	114,537.50	118,237.50	70,000.00	48,237.50	118,237.50	116,837.50
2016 - Safety Building Elevator Imp	83,282.08	79,937.50	84,037.50	50,000.00	34,037.50	84,037.50	83,037.50
2016 - Edwin Shaw Series A	215,000.00	212,000.00	209,000.00	200,000.00	9,000.00	209,000.00	206,000.00
Total Inside Millage Debt Service	\$7,287,574.21	\$6,852,536.03	\$6,839,706.72	\$5,165,328.86	\$1,535,377.86	\$6,774,808.10	\$6,460,807.06
Non-Tax Revenue Debt Service ABIA/Port Bond & State Loan Guarantee 2010 SCPA RZED Bonds - Bridgestone Project 2012 SCPA Development Revenue Bonds (Goodyear) Total Non-Tax Revenue Debt Service	\$0.00 772,791.00 <u>1,388,050.00</u> \$2,160,841.00	\$0.00 766,441.00 <u>1,387,050.00</u> <u>\$2,153,491.00</u>	\$735,304.91 756,883.00 1,388,250.00 \$2,880,437.91	\$0.00 395,000.00 <u>750,000.00</u> \$1,145,000.00	\$0.00 361,883.00 638,250.00 \$1,000,133.00	\$0.00 756,883.00 <u>1,388,250.00</u> <u>\$2,145,133.00</u>	\$737,232.50 764,922.00 1,393,250.00 \$2,895,404.50
Reimbursed Debt - Other Sources	2017 Actual Expenditures	2018 Actual Expenditures	2019 Adopted <u>Budget</u>	2019 Actual <u>Principal</u>	2019 Actual <u>Interest</u>	2019 Actual Expenditures	2020 Proposed <u>Budget</u>
2015 Capital Imp & Partial Engineer Refunding, Series A	\$280,445.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2016 - Akron Radio System	<u>922,153.61</u>	917,425.00	920,425.00	<u>615,000.00</u>	305,425.00	920,425.00	<u>918,125.00</u>
Total Reimbursed Debt - Other	\$1,202,598.92	\$917,425.00	\$920,425.00	<u>\$615,000.00</u>	\$305,425.00	\$920,425.00	<u>\$918,125.00</u>
Total - General Debt Service	<u>\$10,651,014.13</u>	<u>\$9,923,452.03</u>	<u>\$10,640,569.63</u>	<u>\$6,925,328.86</u>	<u>\$2,840,935.86</u>	<u>\$9,840,366.10</u>	<u>\$10,274,336.56</u>
			10,640,600.00				10,274,400.00

DSSS



Fund: DSSS Debt Service 50051

Departments: DSSS 8510

DESCRIPTION	BANNER ACCT#	2017 ACTUAL EXPENDITURES	2018 ACTUAL EXPENDITURES	2019 ADJUSTED BUDGET	2019 ACTUAL EXPENDITURES	2020 ADOPTED BUDGET
Debt Service	80501	7,007,358	9,192,080	8,400,000	7,704,964	8,340,000
DEPARTMENT TOTAL 5005	51-8510	<u>7,007,358</u>	<u>9,192,080</u>	<u>8,400,000</u>	<u>7,704,964</u>	8,340,000



Sewer Debt Service Fund Fund: Sewer Debt Service 50051 Department: Sanitary Sewer Services 8510

Sewer Debt Service	2017 Actual Expenditures	2018 Actual Expenditures	2019 Adopted <u>Budget</u>	2019 Actual <u>Principal</u>	2019 Actual <u>Interest</u>	2019 Actual Expenditures	2020 Adopted <u>Budget</u>
General Obligation Bonds							
2004 refunding of Sewer Bond Issue May 1997	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2004 refunding of Sewer Series 2001	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2004 refunding of Sewer Bond Series 2002	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sewer Bond - Series 2002R	\$3,830,075.00	\$3,833,925.00	\$3,833,700.00	\$3,265,000.00	\$568,700.00	\$3,833,700.00	\$3,834,125.00
2013 - Current Refunding - 2002 Series - Sewer	\$5,329.26	\$5,329.26	\$5,329.26	\$0.00	\$5,329.26	\$5,329.26	\$5,329.26
2016 - (AR 2004)-Sewer Bond Issue May 1997	\$276,540.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2016 - (AR 2004)-Sewer Series 2001	\$1,301,124.72	\$1,298,325.00	\$1,299,225.00	\$1,230,000.00	\$69,225.00	\$1,299,225.00	\$1,304,625.00
2016 - (AR 2004)-Sewer Bond Series 2002	<u>\$66,176.67</u>	<u>\$68,900.00</u>	<u>\$67,600.00</u>	<u>\$65,000.00</u>	<u>\$2,600.00</u>	<u>\$67,600.00</u>	<u>\$66,300.00</u>
Total General Obligation Bonds	<u>\$5,479,245.65</u>	\$5,206,479.26	\$5,205,854.26	\$4,560,000.00	\$645,854.26	\$5,205,854.26	\$5,210,379.26
OWDA Loans	2017 Actual	2018 Actual	2019 Adopted	2019 Actual	2019 Actual	2019 Actual	2020 Adopted
OWDA LOans	Expenditures	Expenditures	Budget	Principal Principal	Interest	Expenditures	Budget
Fishcreek Plt 25 Mod (Q403)	\$113,523.37	\$233,777.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Plant 29 Aurora Shores Wwtp Expansion	\$25,109.11	\$51,090.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Plt 30 Abandonment (Q932)	\$105,111.06	\$324,796.57	\$235,835.48	\$201,398.24	\$21,093.59	\$222,491.83	\$235,835.48
Gilwood/Call Trunk Swr (Q432)	\$190,829.02	\$589,667.80	\$429,974.56	\$365,638.25	\$38,295.42	\$403,933.67	\$429,974.56
Gilwood/Call Trunk Swr Supl (Q432)	\$16,981.71	\$52,345.18	\$37,884.66	\$32,389.63	\$3,386.77	\$35,776.40	\$37,884.66
Plts 26 & 45 Abandonment (Q533)	\$33,247.83	\$99,743.49	\$71,127.88	\$65,933.13	\$562.53	\$66,495.66	\$71,127.88
Wrrsp Imprvmnts Project (Q509,534,908-2)	\$114,964.49	\$344,893.47	\$265,447.28	\$225,746.33	\$4,182.65	\$229,928.98	\$265,447.28
Pump Station #26 Abandonment (Q330)	\$16,434.90	\$49,683.16	\$36,942.84	\$22,291.03	\$11,163.29	\$33,454.32	\$0.00
Kenneth & Samira Sanitary Sewer Imp (Q443)	\$32,189.72	\$97,018.61	\$72,544.10	\$43,710.10	\$21,361.57	\$65,071.67	\$72,544.10
Howe Road Trunk Sewer Rehab / Repair (Q611)		\$61,988.97	\$45,124.24	\$27,283.88	\$14,358.42	\$41,642.30	\$45,124.24
Pump Station Telemetry	\$14,377.40	\$43,205.83	\$24,014.97	\$20,883.51	\$7,983.74	\$28,867.25	\$24,014.97
Manhole Rehabilitation Program	\$4,922.49	\$14,792.67	\$9,070.39	\$7,150.03	\$2,733.44	\$9,883.47	\$9,070.39
Warner Road Trunk Line & Force Main (Q830)	\$17,135.39	\$51,406.17	\$36,171.08	\$21,920.34	\$12,350.44	\$34,270.78	\$36,171.08
Seasons Road Pump Station And Force Main	\$12,158.99	\$36,476.97	\$17,995.91	\$15,554.31	\$8,763.67	\$24,317.98	\$17,995.91
Greensburg Massillon Rd Pump Station/Sewer, G	\$14,468.43	\$43,405.29	\$21,413.93	\$18,508.65	\$10,428.21	\$28,936.86	\$21,413.93
Ps30 & 51 Force Main Abandonment (Q944)	\$9,050.81	\$27,152.43	\$19,536.88	\$11,244.12	\$6,857.50	\$18,101.62	\$0.00
PS6 Force Main Replacement Ph2 (Q-325-2)	\$38,966.89	\$116,900.67	\$68,150.84	\$55,162.42	\$22,771.36	\$77,933.78	\$68,150.84
WWTP#36 Upgrade (Upper Tusc)	\$192,496.83	\$578,646.97	\$359,398.62	\$244,189.76	\$142,571.64	\$386,761.40	\$359,398.62
PS#48 Replacement (Q-831)	\$10,868.08	\$32,604.24	\$21,860.70	\$12,961.10	\$8,775.06	\$21,736.16	\$21,860.70
Manchester WWTP Program Manager	\$100,292.98	\$300,878.94	\$199,300.90	\$190,111.50	\$10,474.46	\$200,585.96	\$199,300.90
Columbine Sanitary Sewer Imp Design Q948	\$17,932.10	\$53,796.30	\$36,077.58	\$35,184.57	\$679.63	\$35,864.20	\$36,077.58
Clinton Sanitary Sewer Imp Design	\$86,345.72	\$259,037.16	\$172,691.40	\$86,345.72	\$0.00	\$86,345.72	\$172,691.40
Massillon Road Sanitary Sewer Imprvmnt	\$15,882.61	\$47,647.83	\$31,928.38	\$20,282.47	\$11,482.75	\$31,765.22	\$31,928.38
PS6 Force Main Rplcment Ph3 (Q-325-3)	\$0.00	\$76,319.96	\$76,530.13	\$60,305.94	\$16,014.02	\$76,319.96	\$76,530.13
Fishcreek WWTP Improvements (New Debt)	\$0.00	\$0.00	\$109,326.00	\$0.00	\$0.00	\$0.00	\$109,326.00



Sewer Debt Service Fund

Fund: Sewer Debt Service 50051

Department: Sanitary Sewer Services 8510

<u>Sewer Debt Service</u> Hudson SSO Elimination Area J (New Debt) Hudson SSO Elimination Area L (New Debt) PS#11 Improvement (New Debt) Springfield WWTP RBC Elimination (New Debt)	2017 Actual Expenditures \$0.00 \$0.00 \$0.00 \$0.00	2018 Actual <u>Expenditures</u> \$0.00 \$0.00 \$0.00	2019 Adopted <u>Budget</u> \$84,909.00 \$93,444.00 \$52,929.46 \$217,349.00	2019 Actual <u>Principal</u> \$0.00 \$0.00 \$0.00	2019 Actual Interest \$0.00 \$0.00 \$0.00 \$0.00	2019 Actual <u>Expenditures</u> \$0.00 \$0.00 \$0.00 \$0.00	2020 Adopted <u>Budget</u> \$84,909.00 \$93,444.00 \$52,929.46 \$217,349.00
Total OWDA Loans	\$1,203,832.46	<u>\$3,587,276.76</u>	<u>\$2,883,923.05</u>	\$1,784,195.03	\$376,290.16	\$2,160,485.19	\$2,846,980.21
OPWC Loans Kenneth and Samira Sewer Replacement (CH04) Whitefriars Drive (CH03O, O% int) Total OPWC Loans City of Hudson (per sanitary sewer transfer a	\$28,790.90 \$114,285.10	\$42,747.10 \$43,186.35 \$85,933.45	\$85,494.20 \$28,790.90 \$114,285.10	\$0.00 <u>\$14,395.45</u> <u>\$14,395.45</u>	\$0.00 \$0.00 \$0.00	\$0.00 \$14,395.45 <u>\$14,395.45</u>	\$26,450.00 \$36,050.00 \$62,500.00
Sewer System Improvement Phase 1, Project ID Sewer System Improvement Phase 2, Project ID	\$40,742.00	\$44,642.00 \$69,236.50	\$43,292.00 \$72,456.50	\$43,292.00 \$72,456.50	\$0.00 \$0.00	\$43,292.00 \$72,456.50	\$42,242.00 \$68,741.50
Total Hudson Loans	\$110,738.50	\$113,878.50	\$115,748.50	\$115,748.50	<u>\$0.00</u>	\$115,748.50	\$110,983.50
Portage County Streetsboro Plant Expansion & Update, DSSS Participation Amount for OWDA Debt per agreement March 23, 1997	<u>\$99,255.75</u>	<u>\$198,512.02</u>	<u>\$99,256.01</u>	<u>\$198,512.02</u>	<u>\$0.00</u>	<u>\$198,512.02</u>	<u>\$99,256.01</u>
Total Sewer Debt Service	\$7,007,357.46	\$9,192,079.99	\$8,419,066.92	\$6,672,851.00	\$1,022,144.42	\$7,694,995.42	\$8,330,098.98
Total Proposed Budget			\$8,400,000.00				\$8,340,000.00



COUNTY OF SUMMIT 75 D+15 @-A DFCJ9A9BHG



Capital Improvement Program 2020-2025

The Summit County Charter requires the County Executive to submit annually to the County Council a capital improvement program. The program is required to include the capital improvement schedule proposed for the current fiscal year, along with the estimated cost of each item or project and the proposed method of financing. The proposal must also include planned capital improvements for the succeeding five years.

The Executive's Department of Finance and Budget prepared this budget in conformity with the Government Finance Officers Association's Recommended Practices for Capital Budgets.

OBJECTIVES OF THE CAPITAL INVESTMENT PROGRAM

- 1. To maintain and upgrade county facilities such as roads, bridges, water and sewer lines and buildings.
- 2. To minimize long-term operating costs. This can be achieved through the investment in technology and the purchase and upgrade of equipment and vehicles.
- 3. To encourage and promote tourism and economic development throughout the County by direct investment and partnering with area governments and institutions.
- 4. To improve financial planning by comparing needs with resources, estimating future bond issues and identifying potential fiscal implications.



Capital Improvement Program 2020-2025

ELIGIBILITY CRITERIA

In general, to qualify for funding through the County's capital budget, a project must have a cost of more than \$15,000 and a useful life in excess of 5 years. A qualified project may be funded through a variety of sources such as operating fund transfers and public borrowing.

FUNDING SOURCES

AMATS – Akron Metropolitan Area Transportation Study grant funding.

<u>CEAO</u> – County Engineers Association of Ohio.

<u>Computerization Funds</u> – Fees collected by the Court of Common Pleas for rhw computerization of the Clerks of Courts, Common Pleas and Probate Court.

<u>Credit Bridge Program (CBP)</u> - Program is available to county governments who use Federal-aid funds to replace or rehabilitate their bridges. This program permits counties to replace, rehabilitate or demolish a bridge that is not on a Federal-aid highway and receive credit for up to 80 percent of the eligible construction and construction engineering costs.



Capital Improvement Program 2020-2025

<u>Federal Funds</u> – Funds from a variety of federal government programs.

General Fund Capital Improvement Program (GFCIP) - Unlike various counties and local governments that have dedicated revenues of statutory set-asides for capital investment, the County's primary source for capital is the General Fund. The General Fund Capital Improvement Program was established by the County in 2001 and was funded through an investment of General Fund dollars totaling \$21.6 million. This initial investment funded projects through 2012. From 2013 through 2018, the County transferred an additional \$8.5 million from the General Fund to fund capital administration and several small projects. In 2019, the County transferred another \$2.8 million to fund projects in 2020. At the end of 2020, approximately \$700,000 will be available for projects in 2021. Since the General Fund is first used to pay debt service on non-exempt general obligation bonds and the operation of the County, the County must have a funding plan for first meeting those obligations, and secondly, and no less importantly, to determine sustainable amounts of available dollars from the General Fund for capital projects.

<u>General Obligation Debt</u> – Long term bonds financed by unvoted general property tax levies. General obligation debt is used in the financing of major projects that exceed the county's funding ability. In certain instances, non-tax revenue bonds backed solely by the pledge of general fund revenues such as investment earnings, charges for services, fees and fines may be issued.

<u>Insurance Retention</u> – In 2004 the County established an insurance retention fund, used primarily to cover the cost of liability insurance for Sheriff's deputies working extra jobs. Third party employers pay a fee of \$3.00 per hour to cover the county's cost of insurance related to these potential incidences. Once the balance in this fund exceeds \$200,000, fund balance may be used by the Sheriff for the purchase of equipment.



Capital Improvement Program 2020-2025

<u>LAB Funds</u> – Funds derived from the performance of out of county autopsies performed by the Medical Examiner's Office as prescribed by section 313.16 of the Ohio Revised Code.

<u>Local Funds</u> – Funds received from other political subdivisions or private developers to pay a portion of project costs. This source may also occasionally include miscellaneous small County Fund sources

<u>Motor Vehicle License and Gasoline Tax (MVGT)</u> – Taxes levied on the sale of gasoline and motor vehicle licenses throughout the county. A percentage is distributed to the county and placed in the MVGT fund for operations of the Engineer.

Ohio Department of Transportation (ODOT) – Federal Funds allocated to Ohio and made available to the County.

<u>Ohio Public Works Commission (OPWC)</u> – Bonds issued by the State of Ohio to fund conservation and revitalization of land and water within the state. Bonds issued for this purpose are to be paid by current liquor profits and general state revenues.

<u>Ohio Water Development Authority (OWDA)</u> – OWDA loans are revenue obligations payable from the revenues of the systems that are improved with OWDA loans and from special assessments associated with those improvements.



Capital Improvement Program 2020-2025

Other Federal --- Funds from a variety of federal government programs.

<u>Other Local</u> – Contributions from other political subdivisions or private developers to pay a portion of project costs. This source may also occasionally include miscellaneous small County Fund sources.

<u>Permanent Improvements</u> – Funds received from the sale of real property.

Policing Rotary Fund – Revenue collected from various funding sources including statutory and other contractual revenues.

Sewer Fund – Financed primarily by user charges.

<u>Special Projects</u> – Special Revenue Fund of the Summit County Common Pleas Court used for special projects at the Court's discretion.



Capital Improvement Program 2020-2025

<u>State of Ohio</u> – In June of 2018, the Ohio General Assembly passed Am. Sub. S.B.135, the Voting Equipment Acquisition Program, which directed the Secretary of State to implement a program for the acquisition and funding of new voting systems for counties. The legislation required the Secretary of State to work with the Department of Administrative Services (DAS) on the solicitation of pricing for certified voting equipment and with the Office of Budget and Management (OBM) on the issuance of obligations to cover the costs of the program. Summit County has been awarded \$4,623,248.59

<u>Transportation Improvement District (TID)</u> – Funding from ODOT that will reimburse projects by 25% up to \$250,000. Funding can be used to offset the county's share of the project.

<u>Water Pollution Control Loan Fund (WPCLF)</u> – The WPCLF is capitalized through federal grants. The State of Ohio is required to match every \$5 dollar of federal funds with \$1 of state funds. This fund provides low interest loans to communities for wastewater treatment system improvements. It also funds other types of projects with the intent to protect and improve water resources. These projects include the control of storm water runoff, support of conservation practices on farms, brownfield cleanup, and the restoration of stream corridors and aquatic habitats.



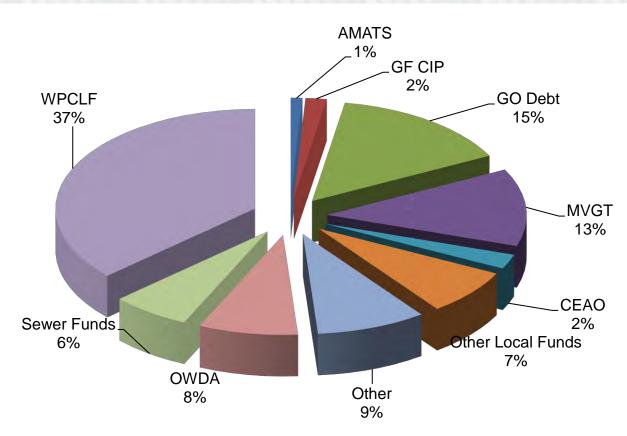
2020 CAPITAL IMPROVEMENT PROGRAM

Sources and Uses

FUNDING SOURCE	COMPUTER SYSTEMS AND EQUIPMENT	ENVIRONMENTAL IMPROVEMENTS	FACILITY IMPROVEMENTS	ROADS AND BRIDGES	ECONOMIC DEVELOPMENT	VEHICLES	TOTAL
AMATS				\$800,000			\$800,000
CEAO				\$2,037,600			\$2,037,600
Computer Funds	\$270,000						\$270,000
Credit Bridge				\$138,300			\$138,300
GF CIP	\$225,000		\$1,047,000	\$50,000	\$50,000	\$97,850	\$1,469,850
GO Debt			\$12,744,000				\$12,744,000
Insurance Ret						\$123,436	\$123,436
LAB Fund	\$30,000					\$35,000	\$65,000
Local Funds			\$6,388,386				\$6,388,386
MVGT	\$450,000		\$200,000	\$9,761,100		\$385,000	\$10,796,100
ODOT				\$300,000			\$300,000
OPWC				\$370,750			\$370,750
OWDA		\$6,900,000					\$6,900,000
Other Fed				\$280,000			\$280,000
Other Local				\$425,000		\$25,000	\$450,000
Permanent Imp			\$460,000				\$460,000
Rotary Fund	\$35,000					\$161,300	\$196,300
Sewer Funds	\$500,000	\$4,784,417				\$228,000	\$5,512,417
Special Projects	\$200,000						\$200,000
State of Ohio	\$4,600,000						\$4,600,000
TID				\$202,500			\$202,500
WPCLF		\$19,550,000	\$12,000,000				\$31,550,000
ΓΟΤΑL	\$6,310,000	\$31,234,417	\$32,839,386	\$14,365,250	\$50,000	\$1,055,586	\$85,854,639

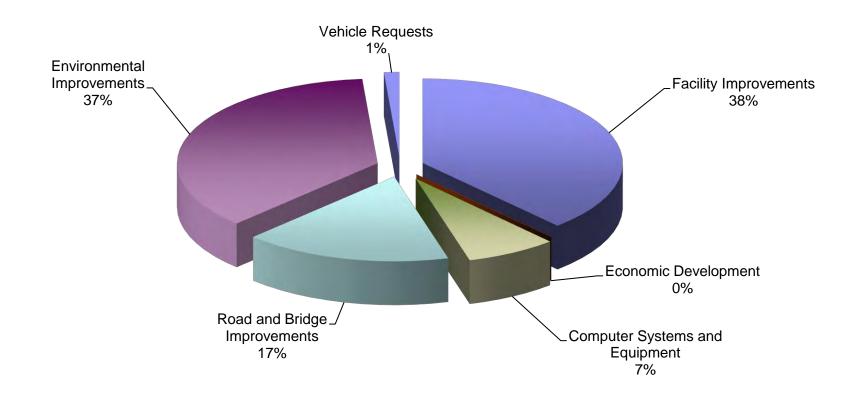


2020 County of Summit Capital Improvement Program Sources of Funding





2020 County of Summit Capital Improvement Program Uses of Funding





Capital Improvement Program 2020

2020 Capital Improvements Operating Impact Summary

The following section contains a detail listing of capital projects planned for the county. Each project has been evaluated and then given a designation as to the impact it will have on the operating funds of the county once the project has been completed. The designations for the project impact have been categorized by the following terms:

- **(P) Positive** The project will either generate some revenue to offset expenses or actually reduce operating costs.
- (N) Negligible A project will have a very small impact on the operating budget. Operating expenses will be increased less than \$ 10,000 per year.
- (S) Slight The impact will be between \$ 10,001 and \$ 50,000 in increased operating expenses.
- (M) Moderate The impact will be between \$50,001 and \$100,000 in increased operating expenses.
- **(H) High** This project will cause an increase of operating expenditures in excess of \$ 100,001 or more annually.

Some projects are very difficult to evaluate as to what impact they may have on the operating budget. Our operating budget impact estimates are based on either our knowledge of the project or from other sources within the county.



FACILITY IMPROVEMENTS



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Engineer					
Service and Administration Buildings/Grounds					
Facility Improvements	\$200,000	MVGT	\$910,000	General Improvements anticipated to buildings at the Engineer's stations throughout the county. The 2020 program includes completion of the LED lighting project, parking lot resurfacing at South Station, roof repairs at South Station and a new generator for North Station. The 2021 program includes replacing Building 8 at the South Street station.	Р
Executive					
Sanitary Sewer Services					
Vehicle Maintenance Garage - Construction	\$12,000,000	WPCLF	\$12,000,000	Construction of a new operations facility in the Firestone Industrial Park	Н
General Government					
Animal Control Facility					
General Repairs and Maintenance	\$10,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Replace Cat Cages Board of Elections	\$25,000	GF CIP	\$25,000	Replace deteriorated cat cages at Animal Control Facility.	N
General Repairs and Maintenance	\$10,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
DD Board Facilities					
Facility Acquistion & Improvements	\$6,388,386	Local Funds	\$6,388,386	Property acquisition and improvements for Barberton and Cuyahoga Falls Locations. Maintenance and repairs at existing Tallmadge location.	N
Edwin Shaw Property					
General Maintenance & Upkeep Medical Examiner	\$10,000	GF CIP	\$10,000	General maintenance and upkeep of grounds.	N
General Repairs and Maintenance	\$10,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
HVAC Equipment & Controls Upgrade	\$884,000	GO Debt	\$884,000	Total upgrade of the HVAC system at the Medical Examiners	Р
Replace carpeting with vinyl tile	\$35,000	GF CIP	\$35,000	Replace carpeting in front office area	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Ohio Building					
General Repairs and Maintenance	\$150,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
Replace Simplex Panel and install door controls	\$40,000	GF CIP	\$40,000	Replace fire alarm panel at the Ohio Building and install access control to the exterior doors	N
Sheriff Training Facility					
Pave parking lot	\$40,000	GF CIP	\$40,000	Pave deteriorating parking lot	N
Summit Center					
General Repairs and Maintenance	\$10,000	Permanent Imp	\$200,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
Summit County Legal Defender's Office					
Office Expansion - Grant	\$77,000	GF CIP	\$77,000	Grant for Build out of Space for additional staff provided through additional funding from the Ohio Public Defender	N
Summit County Parking Deck					
ADA Compliance Projects	\$100,000	GF CIP	\$100,000	Install ramp at north entrance on High Street Level 3A and replace pair of doors at south end of enclosed skywalk on Level 4B	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
General Repairs and Maintenance	\$10,000	Permanent Imp	\$150,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
Paint Stairwells and replace exhaust fans	\$60,000	GF CIP	\$60,000	Paint the south stairwells in the Summit County Parking Deck and replace 3 exhaust fans	N
Tallmadge Avenue Facility					
General Repairs and Maintenance	\$10,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
New Rooftop HVAC Unit and Card Access	\$25,000	Permanent Imp	\$25,000	Replace one rooftop HVAC unit and install card access to building entrances	Р
Various County Buildings					
Lighting Upgrade Project	\$1,760,000	GO Debt	\$1,760,000	Upgrade lighting in County buildings to LED lights. Buildings include Jail, Ohio Building, Safety Building, Courthouse Buildings, Juvenile Court, Parking Deck and Tallmadge Ave.	Р
Veterans Service Bldg.					
General Repairs and Maintenance	\$10,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Judicial and Public Safety					
Domestic Relations Court/Clerk of Courts					
General Repairs and Maintenance	\$10,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
Juvenile Court and Detention Center					
General Repairs and Maintenance	\$10,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
Safety Building					
General Repairs and Maintenance	\$150,000	Permanent Imp	\$200,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
Summit County Courthouse					
Clerk of Courts Office Renovation	\$100,000	GF CIP	\$100,000	Carpet replacement in 1st floor Legal Division and basement Records Room due to current carpet being 15 years old and being stained and worn down due to high traffic and daily wear and tear. Accounting Division restructuring and remodel to increase production and efficiency between Criminal, Civil, Appeals and Domestic. This redesign to include desks, seating and misc. furniture to accommodate 7 Accountants and 1 Office Manager.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
General Repairs and Maintenance	\$20,000	Permanent Imp	\$60,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
Refinish Courtroom Wood Paneling	\$60,000	GF CIP	\$60,000	Refinish the wood paneling in Judge Croce's courtroom that is splotchy and multi colored.	N
Replace Sidewalk on Broadway	\$15,000	GF CIP	\$15,000	Replace damaged sidewalk along Broadway	N
Update Bathrooms on 2nd and 3rd Floors Summit County Jail	\$50,000	GF CIP	\$50,000	Update bathrooms in the Courthouse .	N
Chiller Rental	\$50,000	GF CIP	\$50,000	Rental of chiller for cooling in 2020 cooling season	N
Energy Conservation Project	\$10,100,000	GO Debt	\$10,100,000	Replace heating and cooling plants, air handlers and temperature controls at the Jail. Upgrade plumbing fixtures in cells with water savings devices. Replace roof on entire Jail. The project costs will be recovered through energy savings.	Р
General Repairs and Maintenance	\$25,000	Permanent Imp	\$120,000	Building Improvements including paint, tile, and wall coverings and miscellaneous improvement projects.	N
Guardian RFID	\$175,000	GF CIP	\$175,000	Card Reader access system. Replaces existing system at the jail which is 30 years old.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Storage Barn	\$85,000	GF CIP	\$85,000	New storage barn for Maintenance Dept. at the Jail.	N
Various Capital Improvements	\$125,000	GF CIP	\$125,000	Cell Desk Replacement, SCBA Replacement, Window tint, Perimiter Fencing and Double Bunk Stabilizers.	N
Total: Facility Improvements	\$32.839.386		\$34.324.386		



ECONOMIC DEVELOPMENT



Economic Development

DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Economic Development					
Canal Way Development & Trail Plan - Grant Prog	\$50,000	GF CIP	\$225,000	\$50,000 for grants to various communities in partnership with the Ohio & Erie Canal Corridor Coalition.	N
Total: Economic Development	\$50,000		\$225,000		



COMPUTER SYSTEMS AND EQUIPMENT



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Engineer					
Equipment-Maintenance Department					
Heavy Equipment	\$450,000	MVGT	\$1,860,000	Planned purchase of front-end loader, remote tracked loader and salt conveyor (2020).	Р
General Government					
Board of Elections					
Data Cabling and VoIP Deployment	\$125,000	GF CIP	\$125,000	Cabling of Board Headquarters and Early Voting Center to support the Secretary of State's Security requirements and the deployment of the County's Voice over IP phone system.	М
Voting Equipment	\$4,600,000	State of Ohio	\$4,600,000	In June of 2018, the Ohio General Assembly passed Am. Sub. S.B. 135, the Voting Equipment Acquisition Program, which directed the Secretary of State to implement a program for the acquisition and funding of new voting systems for counties. The legislation required the Secretary of State to work with the Department of Administrative Services (DAS) on the solicitation of pricing for certified voting equipment and with the Office of Budget and Management (OBM) on the issuance of obligations to cover the costs of the program. The Department of Administrative services awarded state term contracts to five voting equipment vendors: Clear Ballot Group, Dominion Voting Systems, Election Systems & Software, Hart InterCivic, and Unisyn Voting Solutions. Summit County has been awarded \$4,623,248.59	M



DESCRIPTION Medical Examiner	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION as a part of this process.	OP IMPACT
Electro Mechanical Autopsy Tables	\$30,000	LAB Fund	\$30,000	ME's Office currently has 2 Jewett autopsy tables that were installed in 1993. The current condition is fair to poor. With the age of the tables, repairs are costly and it is often difficult to find the parts for the repairs. Maintenance has been needed on the plumbing and the hydraulic system that adjusts the table height.	N
Information Technology					
Hardware & Software					
Appraisal Software Upgrade	\$100,000	GF CIP	\$200,000	County Council Resolutions 2017-390 and 391 confirmed awards by the Board of Control of professional service contracts with Software Housing International, Inc and Harris Govern, for equipment and software implementation services for the CAMA and IAS4 Tax Software System, in a total amount not to exceed \$3,105,105.00. The project will be funded \$2,114,231 REA Fund and \$1,105,572 General Fund or other funding sources. In 2017 & 2018 the General Fund transferred \$200,000 of a total \$500,000 commitment over 5 years.	N
Cyber & Risk Security Assessment	\$75,000	Computer Funds	\$75,000	Contract for outside security testing to ensure County network, server environment and applications are properly secured.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Endpoint Protection Software	\$145,000	Computer Funds	\$145,000	Next generation Endpoint protection (SentinelOne) employs a layered approach, analyzing malicious code before it is allowed to run, isolating the running of the code, and isolating the impact on the environment in the case the malicious code is able to run. OIT currently has to monitor the VIPRE system and our Email system to make sure we are identifying all malicious activity against known threats.	N
SCADA replacement - IT Software	\$500,000	Sewer Funds	\$500,000	Replacement of SCADA system software	N
Server Capacity	\$50,000	Computer Funds	\$50,000	OIT is nearing maximum capacity in it's current server/storage environment. Additional storage will also accommodate migrating the Prosecutor's Office into OIT's storage environment.	N
Judicial and Public Safety					
Common Pleas Court-General Division					
Courtroom Technology	\$200,000	Special Projects	\$1,200,000	Digital displays, sound and smartboard presentations for courtrooms. This will allow both the plaintiffs and defendants to have access to the same level of equipment. This will help increase the speed of trials.	S



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Sheriff					
In-Car Mobile Devices	\$35,000	Rotary Fund	\$35,000	10 in car mobile In-Car Computers, Computers and mounts	N
Total: Computer Systems & Equipment	\$6.310.000		\$8.820.000		



VEHICLES



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Engineer					
Equipment-Maintenance Department					
Dump Plows	\$300,000	MVGT	\$2,300,000	Planned 2020 purchase of 1 tandem axle cab and chassis, and retrofitting swap loader and various attachments for existing single axle trucks.	N
Light Duty Trucks	\$85,000	MVGT	\$385,000	3 pick-up trucks in 2020, 2 pick-up trucks per year thereafter.	N
Executive					
Sanitary Sewer Services					
International Tank Truck - Vehicle	\$48,000	Sewer Funds	\$248,000	Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs.	N
Plant 25 & Plant 36 Z-Track Mower Replace - Acquisition	\$30,000	Sewer Funds	\$30,000	Track Mower Replacement	N
Trailer, Construction - Vehicle	\$50,000	Sewer Funds	\$50,000	Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Trailer, Dump - Vehicle	\$100,000	Sewer Funds	\$100,000	Replacement and/or purchase of various vehicles and mobile equipment. All replacements are necessary due to unreliability, poor physical condition and high/increasing maintenance costs.	N
General Government					
Fiscal - Weights & Measures					
SUV Vehicle Replacement	\$25,000	Other Local	\$25,000	Replace older pick up truck with a more fuel efficient SUV for the Fiscal Office Services department to perform their weights and measurers testing.	N
Medical Examiner				•	
Transport Van	\$35,000	LAB Fund	\$35,000	Replacement of van used to transport decedents and staff travel to and from hospitals to pick up toxicology samples or to local vendors to pick up morque supplies.	N
Physical Plant Dept.					
2 New Pickup for Maintenance Dept.	\$64,000	GF CIP	\$64,000	Replace failing pickup trucks.	N



DESCRIPTION Judicial and Public Safety	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Sheriff					
Community Rotary Patrol Vehicles	\$130,500	Rotary Fund	\$261,000	Patrol vehicles for Contracted Patrol Districts and other calls/deployments for public safety response. The vehicles will replace four (4) patrol vehicles over 150,000 miles in 2020, vehicle that has over 180,000 miles. The vehicles, which are generally utilized 24 hours a day, are unsafe for their public safety roles due to wear and tear present on the vehicles and are costly to maintain with the amount of miles on the vehicles	N
Courthouse/Prionser Patrol and Unmarked Vehicles	\$92,636	Insurance Ret	\$138,954	Four (4) new patrol vehicles for the Jail and Courthouse to be used to transport inmates to court, hospital, medical appointments, etc. and other calls/deployments for public safety respons. An additional two (2) unmarked pool vehicles for administrative use. The vehicles will replace four (4) vehicles in 2020 and and two (2) in 2021 with mileage ranging from 100,000 to over 165,000 miles. The vehicles are unsafe for their public safety roles due to wear and tear present on thevehicles and are costly to maintain with the amount of miles and physical defects (e.g., rusted body and frame components, security devices) on the vehicles if preventative maintenance and body work were to be completed.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Prisoner Transport Vans	\$33,850	GF CIP	\$135,400	Replacement of four (4) Transit Vans for the Jail and Courthouse to transport inmates to/from court and other correctional facilities and other calls/deployments for public safety response. with mileage ranging from 130,000 to over 180,000 miles. The vehicles are unsafe for their public safety roles due to wear and tear present on the vehicles and are costly to maintain with the amount of miles and physical defects (e.g.,	N
Upfit kits for new vehciles	\$30,800 \$30,800	Insurance Ret Rotary Fund	\$107,800	14 upfit kits for marked Sheriff's Office vehicles. The request is contingent on other 2019 CIP requests for new makred vehicles being filled. Costs are an estimate based on the average cost to upfit the varying types of vehicles and their specific configuration. The equipment is mandatory to comply with laws and requirements to meet the public safety tasks the vehicles are to be utilized for.	N N
Total: Vehicles	\$1,055,586		\$3,880,154		



ENGINEER



Bridge Improvements

DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Engineer					
Bridge Engineering and Construction Projects					
Brandywine Rd over Brandywine Creek	\$80,000	MVGT	\$880,000	Built in 1970 this bridge (NOR-040-0157) is located in Northfield Center Township. The bridge deck is pushing against the back wall of the lower abutment and could possibly crack the back wall thus requiring a more expensive repair. The deck is 49 years old and is in need of replacement and there is need for some concrete patching on the portions of the bridge that will be retained. The proposed treatment involves a detail design in 2020 and a bridge deck replacement in 2022. The bridge has a sufficiency rating of 67 and is structurally deficient with a General Appraisal of 5-A. 80% of local construction costs on this project are eligible for future federal funding through the Credit Bridge Program. CID 2017-226	P
Bridge Repair/Rehabilitation	\$200,000	MVGT	\$1,200,000	This is a set aside amount of \$50,000 per year for structural engineering and an additional \$100,000 per year for construction of bridge repair projects that are identified during our annual bridge inspection programs. Includes annual bridge waterproofing program at \$50,000 per year. CID YYYY-113	Р



Bridge Improvements

DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Christman Bridge Replacement	\$125,000 \$125,000	MVGT Other Local	\$1,223,400	The existing bridge over Nimisila Reservoir in the City of Green was built in 1936, has a condition rating 3-P (serious), a posted load restriction, is structurally deficient and a sufficiency rating of 20.6 out of 100. This single span 43 foot long, 28 foot wide bridge will be replaced with a min 40 foot wide, prestressed box beam to provide vehicular traffic and additional width for a trail/fishing platform. Engineering costs of \$250k to be awarded in 2022. Right-of-way acquisition and construction in 2023. The City of Green and ODNR will pay for the additional bridge deck width to accommodate a trail and area for fisherman . CID 2018-252 Credit Bridge money will be used to supplement the county share of project costs.	P P
Granger Rd Bridge over Yellow Creek	\$250,000	MVGT			Р
High Level Bridge Replacement	\$400,000	MVGT			Р
Riverview Rd Bridge - Cuy Falls	\$1,300,000 \$300,000	CEAO ODOT	\$1,600,000	In the City of Cuyahoga Falls, rehabilitate the existing Riverview Road bridge over Furnace Run. Replace the bridge deck, replace a portion of the pier caps and replace the wing walls and parapets. This bridge carries a load limit restricting the bridge to only 55% of legal loads. CID 2017-228 PID 105067 Fund 43240. Local share to be paid by ODOT using Turnpike Credit (approved 6/27/19).	P P



Bridge Improvements

DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Steels Corners Road Bridge	\$200,000	MVGT	\$1,200,000	Extensive repairs are required on this 15-span, 1,100 ft long bridge at the Stow/Cuyahoga Falls corp line. Repairs include replacement of the asphalt wearing surface on four spans, concrete wearing surface repairs on 11 spans, expansion joint replacements, and numerous concrete repairs on the bridge beams and supports. CID 2017-230	Р
Wright Road Bridge	\$737,600 \$138,300 \$46,100	CEAO Credit Bridge MVGT	\$922,000	The existing bridge over Pigeon Creek in Copley Township was built in 1974 and has a sufficiency rating of 38.3, condition rating 3-P and is classified as structurally deficient. The bridge has a posted load restriction. This single span, 49 foot long, 25 foot wide bridge will be replaced with a 32 foot wide, prestressed box beam to provide for both vehicular and pedestrian traffic. Funded through separate project fund # 43241. Engineering costs of \$175k were awarded in 2018. CID 2017-231 PID 106668 Credit Bridge money will be used to supplement the county share of project costs.	P P P
Total: Bridge Improvements	\$3,902,000		\$7,025,400		



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Engineer					
Economic Development					
CED Grants	\$250,000	MVGT	\$1,500,000	County participation in community administered transportation related economic development projects. CID YYYY-123	N
Highway Engineering Projects					
Landslide Mitigation	\$100,000	MVGT	\$600,000	This project will provide on-going assessment of current landslide hazards and begin emergency repairs of landslide damage as needed. CID YYYY-111	N
Roadway Design	\$300,000	MVGT	\$1,800,000	Annual Task Order for our roadway design for locally funded roadway projects. CID YYYY-125	N
Sewer Video/Cleaning/Repair Program	\$250,000	MVGT	\$750,000	Biennial Task Order for our enclosed systems to clean out our existing roadway storm sewers, perform video inspection to assess the conditions of storm sewers within county road rights-of-way and rate their condition to determine necessary repairs.CID YYYY-114	N
Pavement, Culvert & Ditch Maintenance					



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Annual Roadway Maintenance	\$400,000	MVGT	\$2,750,000	This program is a combination of road maintenance and safety projects that affect the structural strength of the roadway.Included are crack sealing (\$100,000) CID YYYY-106, asphalt rejuvenation (\$50,000) CID YYY-105, pavement marking (\$150,000) CID YYYY-107/108, and guardrail maintenance (\$100,000). CID YYYY-124	N
Annual Roadway Resurfacing	\$3,500,000 \$370,750	MVGT OPWC	\$24,670,750	This program is a combination of resurfacing projects that affect the structural strength of the roadway. Included are 448 Asphalt (Hot Mix) CID YYYY-101, 405 Asphalt (Motor Paving) CID YYYY-100, and 422/409 (Chip Seal) CID YYYY-104. Resurface SCE roads in order to maintain a PCI of at least 68.	N N
Canton Road Improvements	\$100,000	MVGT	\$100,000	Implementing countermeasures recommended by a safety study (8-29-2006) prepared by the Summit County Engineer and approved by ODOT to improve the safety and operation of Canton Road between Tri-county Plaza and Waterloo Road. The project includes widening Canton Road to 5 lanes, traffic signal upgrades, replacement of curb and gutters, construction of sidewalk/bike path, concrete sidewalks, storm sewers, replacing box culvert, pavement repairs and resurfacing, pavement marking and traffic signs. Design construction started in 2007 and construction contracts will be awarded in 2018. The project is estimated for completion 2019. CID 2017-238 (PID 89113)The need to fund the local share of any change orders from construction is expected for 2020.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Canton Road Resurfacing	\$800,000 \$200,000	AMATS MVGT	\$1,000,000	Resurfacing of Canton Road from the southern termini of the ODOT improvements (PID89113) near the north end of Tri-County Plaza and proceed south to Salmon Drive.CID 2017-240 (PID 99725) Includes \$125,000 in 2020 for related improvements to traffic signalization.	N N
Catch Basin Rebuild Program	\$75,000	MVGT	\$450,000	Approximately 30 basins along S.Main and Olde 8 proposed for 2020. CID YYYY-115	N
Cleveland Massillon Rd Part 1	\$170,000	MVGT	\$1,370,000	Work is to include pavement repairs, shoulder restoration and resurfacing and pavement markings on Cleveland Massillon Road from the Norton line to .4 miles north of Minor Road. 1.77 miles. Located north of Brenner Road and south of Stimson Road there is a 600 foot long section of Cleveland Massillon Road that is located between two high walls of rock cut that start immediately behind the existing curbs. Pedestrians in this area are forced to walk in the street through this corridor. This project will provide a 6 foot wide area behind the curb for use by pedestrians. The new walls will be constructed to a 1:2 (H:V) slope. Approximately 3,000 CY of rock will be removed and approximately 1,200 feet of sidewalk will be paved. CID 2017-201 PID 108467	N
Cleveland Massillon Rd Part 2	\$150,000	MVGT	\$1,320,000	Work is to include pavement repairs, shoulder restoration and resurfacing and pavement markings on Cleveland Massillon Road from .4 miles north of Minor to just south of E. Ridgewood Road. 1.5 miles CID 2017-202 PID 108468	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Cleveland-Mass. Rd Resurfacing	\$75,000	MVGT	\$75,000	From 600 feet south of Commercial Drive to SR 18, a distance of 0.35 miles, mill and fill the existing multilane portion of Cleveland Massillon Road. This section of the highway is divided between the City of Fairlawn and Copley Township. SCE will pay our proportion of the local funds required. Fairlawn will take the lead and apply for the STBG resurfacing funds, the preparation of the plans and the bidding, awarding and construction of the project. CID 2017-245	N
Culvert Replacement Program	\$200,000	MVGT	\$1,550,000	The installation and/or removal and replacement of storm sewer, ditch, and pavement to prevent flooding and damage to roads in various locations throughout the county. Project areas determined by condition from prior year's inspection and are based upon culvert condition. The 2020 program includes culverts along Portage Lakes Drive. CID YYYY-109	Р
Intersection Improvements	\$150,000	MVGT	\$900,000	Safety and traffic control improvements at existing intersections throughout the County. Includes force account and contractor work as needed. 2020 intersections to include Olde Eight at Twinsburg, Valleyview at Boyden, Valleyview at Olde Eight, and Valleyview at Chaffee. CID YYYY-110	N
Medina Line Road Part 3	\$130,000	MVGT	\$130,000	Medina County will be the lead agency for resurfacing the portion of Medina Line Road north of Greenwich Road and south of Ridgewood Road. Total project cost is estimated at \$2.69 million. The Summit County portion is estimated at 30 percent of the total project costs. Medina County is responsible for project administration, construction engineering, inspection and testing. The City of Norton will also be a partner in this project for the portion of the road in its corporate limits. The 'Other Local' contribution represents the estimated portion of	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION Medina County's costs that are attributable to the Summit County partial of the project CID 2010 363	OP IMPACT
Olde Eight Rd Part 1	\$130,000	MVGT	\$1,005,000	portion of the project. CID 2019-262 Work is to include pavement repairs, shoulder restoration and resurfacing and pavement markings on Olde Eight from Boston Heights border to E Highland Road. 1.16 miles CID 2017-207 PID 108454	N
Ravenna Road Part 1	\$130,000	MVGT	\$1,055,000	Work is to include pavement repairs, shoulder restoration and resurfacing and pavement markings on Ravenna Rd from Twinsburg City limits to the Bridge over Tinkers Creek near Old Mill Road. 1.28 miles CID 2017-204 PID 108140	N
Regional Stormwater	\$50,000	GF CIP	\$300,000		N
Smith Road	\$130,000	MVGT	\$1,130,000	Work is to include pavement repairs, shoulder restoration and resurfacing and pavement markings from City of Fairlawn corp limits to Sand Run Rd. CID 2017-217 PID 108865	N
W. Bath Road Landslide Mitigation	\$1,600,000	MVGT	\$1,600,000	Repair to the West Bath Road Landslide. CID 2017-248	Р
White Pond Drive	\$130,000	MVGT	\$880,000	Work is to include pavement repairs, shoulder restoration and resurfacing and pavement markings from SR 162 to City of Akron corp limit. CID 2017-220 PID 108200. Expenses for this project will be accounted for in fund 43248.	N



DESCRIPTION Roadway Construction Projects	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Cleveland-Mass. Ghent Road	\$220,000 \$300,000 \$202,500	MVGT Other Local TID	\$722,500	Revise the existing "Y" shaped intersection into a "T" type intersection and add a north bound to east bound right turn lane. Relocate utility lines, and reconstruct the existing traffic signal installation. Bath Township has agreed to fund \$50,000 toward design and \$50,000 to construction. \$200,000 to be provided by private sources. TID funding has also been approved for \$202,500. CID 2017-209. The MVGT portion of the project is an anticipated transfer to fund 43243 for costs in excess of estimates.	N N N
Cleveland-Mass. Ridgewood	\$70,000 \$280,000	MVGT Other Fed	\$350,000	Add an eastbound left turn lane and a southbound right lane at the northern intersection of Cleveland Massillon Road at Ridgewood Road. The lanes are to be added toward the school property side of the roads. Reconstruct the existing traffic signal to accommodate the revised lane configurations, adjust and modify the drainage as necessary. Provide a leveled section of turf shoulder beyond the proposed curbing to accommodate a future sidewalk.CMAQ funding approved. CID 2017-210 PID 108131 Project costs are tracked in Fund 43244.	N N
Total: Road & Ditch Improvements	\$10,463,250		\$46,008,250		



ENVIRONMENTAL IMPROVEMENTS



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
DSSS					
Pump Station Improvements					
PS 123 CVI Force Main Improvements - Design	\$325,000	OWDA	\$325,000	Construction improvements to CVI force main; (pumps to Northeast Ohio Regional Sewer District); it is to include PS 4, PS 10, & PS 123.	Р
PS 17 Rehabilitation - Construction	\$350,000	OWDA	\$350,000	Replacement and/or rehabilitation of major equipment due to poor condition / end of life. Most equipment was installed in 1966.	Р
PS 19 Replacement - Construction	\$2,700,000	WPCLF	\$2,700,000	Replacement and relocation of the existing 750 GPM pump station, realignment of the force main, and possible construction of a gravity sewer flowing to the Season's Road Pump Station. The existing pump station is prone to flooding during wet-weather events due to overflow from Wyoga Lake. Existing pump station structure and equipment are at the end of their useful lives (constructed in 1966). An alternate design will be evaluated which could direct the flow from the service area for the pump station from the Mudbrook Trunk, which flows to Akron, to County-owned sewers to ultimately be treated at our Fishcreek Plant. This change will require an agreement with Akron and a modification to the 208 Facilities Plan.	Р
PS 23 Replacement - Design	\$150,000	Sewer Funds	\$150,000	Replacement of pump station due to poor condition; bottom steel floor rusting out, install generator and transfer switch, acquire additional property and relocate due to being in from yard o resident; receives flow from Middleton Road.	Р



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
PS 29 Replacement - Construction	\$375,000	OWDA	\$375,000	Replacement of pump station due to poor condition / end of useful life.	Р
PS 30 Replacement Ph 2 - Design	\$200,000	WPCLF	\$200,000	Replace pump station due to major deficiencies and pending failure; reuse equipment installed in rehabilitations	Р
PS 36 Replacement - Construction	\$1,200,000	OWDA	\$1,200,000	Rehab / replacement of electrical motors and pumps to attain proper / necessary pumping rate 250 gpm. These repairs are in lieu of replacement of 12,400 lf of 8" and 12" VCP.Improvement is necessary due to surcharging at the pump station which result in overflows within the gravity collection system	Р
PS 62, 63 and 82 Improvements - Construction	\$2,000,000	WPCLF	\$3,600,000	Repair / replacement of tops or construction of structure to eliminate infiltration of storm water: potential solution similar to repairs recently performed at PS 72	Р
PS 62, 63 and 82 Improvements - Design	\$364,417	Sewer Funds	\$364,417	Repair / replacement of tops or construction of structure to eliminate infiltration of storm water: potential solution similar to repairs recently performed at PS 72	Р
PS 67 Generator and Transfer Switch - Equipment	\$250,000	OWDA	\$250,000	Replacement of generator and transfer switch due to obsolesce and high number of failures	Р
PS 75 Electrical Improvement - Construction	\$60,000	Sewer Funds	\$60,000	Replacement of various electrical components due to end of life / repetitive failures	Р



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
PS 77 Generator and Transfer Switch - Equipment	\$250,000	OWDA	\$250,000	Replacement of generator and transfer switch due to obsolesce and high number of failures	Р
PS 78 Force Main Replacement - Construction	\$300,000	Sewer Funds	\$300,000	Replacement of 2000 If of DIP due to developer expansion and due to repetitive force main failures	Р
PS 81 Force Main Replace & Realignment - Construction	\$400,000	OWDA	\$400,000	Replacement of force main and realignment to remove from Summit Racing parking lot; numerous breaks in force main over last 5 years.	Р
Plant 25 Roof Replacement - Construction	\$150,000	Sewer Funds	\$150,000	Roof replacement on Ferric, Chlorine and Blower Buildings	Ν
Portable By-Pass Pump - Equipment	\$125,000	Sewer Funds	\$125,000	Trailer mounted pump for emergency by-pass pumping at pump stations	Р
Portable Generator - Equipment	\$250,000	Sewer Funds	\$250,000	Trailer mounted portable generator for pump stations and plants	Р
Spare / Replacement Pumps - Equipment Sewer System Improvements	\$250,000	Sewer Funds	\$500,000	Pumps to be kept in inventory for entire system	Р
Baumberger St Collection System Repairs - Design	\$200,000	Sewer Funds	\$200,000	Replacement of sections of pipe due to poor structural condition; issue with inflow and infiltration. Resident Shrewsbury has had multiple WIB.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Broadledge Sewer Repair/Replacement - Construction	\$50,000	Sewer Funds	\$50,000	Replacement of an older section of sewer consisting of 851 ft. of 8" pipe (in a backyard easement) requires frequent cleaning and root removal. Remedial action will be to line and/replace defective sections. An alternative solution of privately owned grinder pumps to allow abandonment of existing line and pumping of flows to a gravity sewer will be evaluated. Possible individual grinders to sewer in front of house and abandon existing line	N
Cleveland Ave (SR 532) Trunk Sewer - Construction	\$750,000	OWDA	\$750,000	Construction of a new trunk sewer to permit gravity sewer service to golf course development in Mogadore and numerous other business' along / near stream.	N
Clinton Sewer System - Design	\$350,000	WPCLF	\$700,000	Construction of new sanitary sewer system to serve a major portion of the village of Clinton	Н
Crow Berkshire I&I Elimination - Construction	\$250,000	WPCLF	\$500,000	I & I Study of neighborhoods that currently have clean water connections to the sanitary sewer system and construction necessary to remove same.	Р
Fairland Road Collection System - Design	\$150,000	Sewer Funds	\$150,000	Construction of sanitary sewer which will flow to an existing County pump station which will pump it to the County's new Pancake Creek Treatment Plant. The area is located at the southeast corner of Fairland and Vanderhoof Roads.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Hillstock Trunk Sewer Rehab/Replacement - Design	\$250,000	WPCLF	\$250,000	Replacement and "upsizing" of 4500 LF of 18" and 24" trunk	N
Hines Hill Trunk Sewer Replacement - Construction	\$5,800,000	WPCLF	\$7,800,000	Repair, rehabilitation and/or replacement of various sections of the trunk line (10 inch PVC). Identification of the sections and type of repair will be a result of the engineering studies involving video inspection, conditional assessment, flow modeling and inflow/infiltration. Any elimination of storm/clean water flow will result in a reduction of treatment costs.	н
Hudson SSO Elim- OEPA C.O. Area J 185-2 I&I Removal	\$250,000	Sewer Funds	\$500,000	Private Side Repairs / NESOWEA Grant	Н
Hudson SSO Elim- OEPA C.O. Area J 185-3 Ph 2 P.S Cons	\$800,000	Sewer Funds	\$800,000	Phase 2 Pump Station / DSSS financial participation for PS construction	Н
Hudson SSO Elim- OEPA Cons Order, Area L - Const	\$1,500,000	OWDA	\$1,600,000	Repairs / replacement mandated by OEPA Consent Order; this area consists of 14,800 lineal feet. Project will require public and private side improvements with these estimated costs to be public side improvements only	Н
Little Cuyahoga Valley Interceptor Master Meter - Acqu	\$50,000	Sewer Funds	\$50,000	Property acquisition for pump station	N
Little Cuyahoga Valley Interceptor Master Meter - Design	\$20,000	Sewer Funds	\$20,000	Construction of a sewage master meter for billing purposes on the Little Cuyahoga River trunk sewer that serves Mogadore and Springfield Township. Design in house	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
Little Cuyahoga Valley Interceptor Rehab/Rep - Design	\$200,000	WPCLF	\$200,000	Replacement and/or "slip-lining" of various sections of the trunk sewer. All flow in this trunk goes to Akron for treatment. Identification and prioritization of sections in need of rehab is primarily dependent on the installation of a master meter which would meter the flow and be the basis for billing by Akron.	N
Manhole Rehabilitation Program - Construction	\$75,000	Sewer Funds	\$670,000	Rehabilitation of various manholes to address poor structural integrity and/or to eliminate the infiltration of ground water. Includes Wyoga Lake manhole (by Victory Church) & PS21 Arbor Green manhole replacements.	N
Mogadore Sewer System Rehabilitation - Construction	\$75,000	Sewer Funds	\$550,000	Rehabilitation and / or replacement of aging sewer infrastructure to eliminate inflow and infiltration and to meet OEPA CMOM requirements.	N
Mudbrook Trunk I & I Elim Data Eval, Planning and Prog	\$50,000	Sewer Funds	\$50,000	Evaluation of existing data and flow model for repair prioritization	N
New Franklin 7A Vanderhoof PS & Coll Sys - Construction	\$2,000,000	WPCLF	\$3,200,000	New Growth. Assessed project. Construction of a new pump station, force main and collection system with flow going to Barberton WWTP	Н
New Franklin 1 Zelray Park P.St. & Plant Aband - Const	\$2,000,000	WPCLF	\$2,800,000	Replacement of modems originally installed in Ph1 of the PS wireless telemetry solution due to aging technology	Н
Old Home Ditch Repair of Exposed Sewers - Construction	\$500,000	OWDA	\$500,000	Erosion of the creek bed has uncovered a sanitary sewer line which cross the creek. This project will install protection for those lines.	N



DESCRIPTION	2020	FUNDING SOURCE	TOTAL PROJECTED COSTS	DESCRIPTION	OP IMPACT
PS 68 FM & Air Release Valves - Construction	\$1,000,000	OWDA	\$1,000,000	Rehabilitation / lining of the remaining portion of sewer line from east Firestone County Club to Arlington Rd on Rhoadsdale Avenue due to poor conditions of pipe joints and a very high water table.	М
Plant 25 Fishcreek Cuy River Siphon Insp - Design	\$100,000	Sewer Funds	\$100,000	Sonar inspection of three barrel 1 mile long siphon lines	N
Seasons Road (to FOGG Dev on W. Side of SR8) - Design	\$385,000	Sewer Funds	\$385,000	County participation for economic development and HSTS abandonment	N
Stow Gorge Replacement Ph1 - Construction	\$1,300,000	WPCLF	\$1,300,000	Replacement of approximately 2,100 ft. of gravity sewer that was installed in 1923. Pipe material is clay and cast iron; sizes range from 8" to 20". The location is near the southeast corner of Kent Road and Darrow Road, adjacent to Adell Durbin Park.	Н
Stow Gorge Replacement Ph2 - Design	\$150,000	Sewer Funds	\$150,000	Replacement of gravity trunk sewer. Pipe material is cast / ductile iron; sizes range from 8" to 20".	Н
WWTP Improvements				· ·	
Plant 25 Fishcreek Clarifier, Digester, Sludge - Cons	\$2,500,000	WPCLF	\$5,000,000	Rehabilitation/recoating portions of the final clarifiers, upgrade to sludge ps#2, resurfacing of roadways	Р
Plant 25 Gator Replacement - Acquisition	\$20,000	Sewer Funds	\$20,000	John Deere Gator Replacement	Р
Plant 25 MAU Replacement - Construction	\$50,000	Sewer Funds	\$50,000	Makeup Air Unit Replacement	Р



DESCRIPTION Plant 32 & Plant 10 Abandonment - Design	<u>2020</u> \$250,000	FUNDING SOURCE Sewer Funds	TOTAL PROJECTED COSTS \$250,000	DESCRIPTION Abandonment of two wastewater treatment plants being replaced by gravity sewer due to aging infrastructure	OP IMPACT P
Plant 32 UV Replacement -	\$25,000	Sewer Funds	\$25,000	Replacement of UV bulbs per schedule	Р
Plant 36 HVAC Belt Press Operator Room -	\$20,000	Sewer Funds	\$20,000	Replacement of aging / obsolete HVAC system	Р
Plant 36 Terteriary Filter Door Replacement -	\$15,000	Sewer Funds	\$15,000	Door Replacement	Р
Plant 36 Upper Tusc Sludge Pond Removal - Equipment	\$400,000	Sewer Funds	\$400,000	Removal of sludge and solid waste per the OEPA Director's findings and orders; work to be performed in house.	Р
Total: Environmental Improvements	\$31,234,417		\$41,604,417		



2020-2025 PLAN



Summary

CATEGORY	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN
Computer Systems & Equipment	\$6,310,000	\$570,000	\$595,000	\$475,000	\$480,000	\$480,000	\$8,910,000
Economic Development	\$50,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$225,000
Environmental Improvements	\$31,234,417	\$33,777,000	\$32,157,000	\$25,652,000	\$23,691,000	\$29,244,999	\$175,756,416
Facility Improvements	\$32,839,386	\$12,855,000	\$410,000	\$530,000	\$255,000	\$255,000	\$47,144,386
Road & Bridge Improvements	\$14,365,250	\$9,639,000	\$17,165,000	\$14,563,400	\$17,265,000	\$14,414,000	\$87,411,650
Vehicles	\$1,055,586	\$716,868	\$803,850	\$693,850	\$460,000	\$460,000	\$4,190,154
TOTAL	\$85,854,639	\$57,592,868	\$51,165,850	\$41,949,250	\$42,186,000	\$44,888,999	\$323,637,606



Sources and Uses

FUNDING SOURCE	COMPUTER SYSTEMS AND EQUIPMENT	ENVIRONMENTAL IMPROVEMENTS	FACILITY IMPROVEMENTS	ROADS AND BRIDGES	ECONOMIC DEVELOPMENT	VEHICLES	TOTAL
AMATS				\$11,225,200			\$11,225,200
CEAO				\$3,555,200			\$3,555,200
Computer Funds	\$270,000						\$270,000
Credit Bridge				\$314,063			\$314,063
GF CIP	\$325,000		\$2,017,000	\$300,000	\$225,000	\$199,400	\$3,066,400
GO Debt			\$24,594,000				\$24,594,000
Insurance Ret						\$185,154	\$185,154
LAB Fund	\$30,000					\$35,000	\$65,000
Local Funds			\$6,388,386				\$6,388,386
MVGT	\$1,860,000		\$910,000	\$60,307,937		\$2,685,000	\$65,762,937
ODOT				\$5,660,000			\$5,660,000
OPWC				\$2,170,750			\$2,170,750
OWDA		\$10,700,000					\$10,700,000
Other Fed				\$2,354,000			\$2,354,000
Other Local				\$1,322,000		\$25,000	\$1,347,000
Permanent Imp			\$1,235,000				\$1,235,000
Rotary Fund	\$35,000					\$322,600	\$357,600
Sewer Funds	\$590,000	\$8,425,417				\$738,000	\$9,753,417
Special Projects	\$1,200,000						\$1,200,000
State of Ohio	\$4,600,000						\$4,600,000
TID				\$202,500			\$202,500
WPCLF		\$156,630,999	\$12,000,000				\$168,630,999
OTAL	\$8,910,000	\$175,756,416	\$47,144,386	\$87,411,650	\$225,000	\$4,190,154	\$323,637,606



DESCRIPTION Engineer	<u>2020</u>	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Liginos								
Service and Administration Buildings/Grounds								
Facility Improvements	\$200,000	\$310,000	\$100,000	\$100,000	\$100,000	\$100,000	\$910,000	MVGT
Executive								
Sanitary Sewer Services Vehicle Maintenance Garage - Construction General Government	\$12,000,000						\$12,000,000	WPCLF
Animal Control Facility General Repairs and Maintenance Paving and EIFS Repairs Replace Cat Cages	\$10,000 \$25,000	\$10,000 \$60,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000 \$60,000 \$25,000	Permanent Imp GF CIP GF CIP
Board of Elections General Repairs and Maintenance Retaining Wall Repairs	\$10,000	\$10,000	\$10,000 \$40,000	\$10,000	\$10,000	\$10,000	\$60,000 \$40,000	Permanent Imp GF CIP
DD Board Facilities Facility Acquistion & Improvements	\$6,388,386						\$6,388,386	Local Funds
Edwin Shaw Property General Maintenance & Upkeep	\$10,000						\$10,000	GF CIP



DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Medical Examiner General Repairs and Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000	Permanent Imp
HVAC Equipment & Controls Upgrade Replace carpeting with vinyl tile	\$884,000 \$35,000						\$884,000 \$35,000	GO Debt GF CIP
Ohio Building Energy Conservation Project General Repairs and Maintenance Replace Simplex Panel and install door controls	\$150,000 \$40,000	\$1,600,000 \$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$1,600,000 \$200,000 \$40,000	GO Debt Permanent Imp GF CIP
Sheriff Training Facility Pave parking lot	\$40,000						\$40,000	GF CIP
Summit Center General Repairs and Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000	Permanent Imp
Summit County Legal Defender's Office Office Expansion - Grant	\$77,000						\$77,000	GF CIP
Summit County Parking Deck ADA Compliance Projects Expansion Joint Repair General Repairs and Maintenance Paint Stairwells and replace exhaust fans	\$100,000 \$10,000 \$60,000	\$150,000 \$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$100,000 \$150,000 \$60,000 \$60,000	GF CIP GF CIP Permanent Imp GF CIP
Recoat Deck on Levels 1 and 2 Tallmadge Avenue Facility	# 40,000	\$130,000	\$40,000	# 40.000	# 40.000	# 40.000	\$130,000	GF CIP
General Repairs and Maintenance New Rooftop HVAC Unit and Card Access	\$10,000 \$25,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000 \$25,000	Permanent Imp Permanent Imp
Various County Buildings Lighting Upgrade Project	\$1,760,000						\$1,760,000	GO Debt



DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Veterans Service Bldg. General Repairs and Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000	Permanent Imp
Judicial and Public Safety								
Consolidated Dispatch NextGen 911 Dispatch Center		\$6,500,000					\$6,500,000	GO Debt
Domestic Relations Court/Clerk of Courts General Repairs and Maintenance	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$60,000	Permanent Imp
Juvenile Court and Detention Center General Repairs and Maintenance Server Room HVAC	\$10,000	\$10,000	\$10,000 \$15,000	\$10,000	\$10,000	\$10,000	\$60,000 \$15,000	Permanent Imp GF CIP
Safety Building General Repairs and Maintenance	\$150,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$200,000	Permanent Imp
Summit County Courthouse Clerk of Courts Office Renovation General Repairs and Maintenance Interior Stair Repair Law Library & Jury Pool Renovation Refinish Courtroom Wood Paneling Replace Sidewalk on Broadway Update Bathrooms on 2nd and 3rd Floors	\$100,000 \$20,000 \$60,000 \$15,000 \$50,000	\$20,000	\$20,000 \$100,000	\$20,000 \$275,000	\$20,000	\$20,000	\$100,000 \$120,000 \$100,000 \$275,000 \$60,000 \$15,000	GF CIP Permanent Imp GF CIP GF CIP GF CIP GF CIP GF CIP
Summit County Courthouse & Safety Bldg. Energy Conservation Project		\$3,750,000					\$3,750,000	GO Debt



DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Summit County Jail								
Chiller Rental	\$50,000						\$50,000	GF CIP
Energy Conservation Project	\$10,100,000						\$10,100,000	GO Debt
General Repairs and Maintenance	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000	Permanent Imp
Guardian RFID	\$175,000						\$175,000	GF CIP
Housing Unit Classrooms and Lobby Kiosk		\$200,000					\$200,000	GF CIP
Storage Barn	\$85,000						\$85,000	GF CIP
Various Capital Improvements	\$125,000						\$125,000	GF CIP
Total: Facility Improvements	\$32,839,386	\$12,855,000	\$410,000	\$530,000	\$255,000	\$255,000	\$47,144,386	



Economic Development

DESCRIPTION	2020	2021	2022	2023	2024	2025 —	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Economic Development								
Canal Way Development & Trail Plan - Grant Prog	\$50,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$225,000	GF CIP
Total: Economic Development	\$50,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$225,000	



Computer Systems & Equipment

DESCRIPTION Engineer	<u>2020</u>	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Equipment-Maintenance Department								
Heavy Equipment General Government	\$450,000	\$225,000	\$350,000	\$275,000	\$280,000	\$280,000	\$1,860,000	MVGT
Board of Elections Data Cabling and VoIP Deployment Voting Equipment	\$125,000 \$4,600,000						\$125,000 \$4,600,000	GF CIP State of Ohio
Medical Examiner Electro Mechanical Autopsy Tables	\$30,000						\$30,000	LAB Fund
Information Technology								
Hardware & Software Appraisal Software Upgrade Cyber & Risk Security Assessment Endpoint Protection Software Hardware Plant 25 & 36 Access Control/Security SCADA replacement - IT Software Server Capacity Judicial and Public Safety	\$100,000 \$75,000 \$145,000 \$500,000 \$50,000	\$100,000 \$45,000	\$45,000				\$200,000 \$75,000 \$145,000 \$90,000 \$500,000 \$50,000	GF CIP Computer Funds Computer Funds Sewer Funds Sewer Funds Computer Funds
Common Pleas Court-General Division Courtroom Technology	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000	Special Projects



Computer Systems & Equipment

Total: Computer Systems & Equipment	\$6.310.000	\$570,000	\$595,000	\$475.000	\$480.000	\$480.000	\$8.910.000	
Sheriff In-Car Mobile Devices	\$35,000						\$35,000	Rotary Fund
DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE



Vehicles

DESCRIPTION	2020	2021	<u>2022</u>	2023	<u>2024</u>	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Engineer								
Equipment-Maintenance Department								
Dump Plows Light Duty Trucks	\$300,000 \$85,000	\$400,000 \$60,000	\$400,000 \$60,000	\$400,000 \$60,000	\$400,000 \$60,000	\$400,000 \$60,000	\$2,300,000 \$385,000	MVGT MVGT
Executive								
Sanitary Sewer Services International Tank Truck - Vehicle Plant 25 & Plant 36 Z-Track Mower Replacement - Trailer, Construction - Vehicle Trailer, Dump - Vehicle Trailer, Equipment - Equipment Trailers (2), Sludge Hauling - Equipment General Government	\$48,000 \$30,000 \$50,000 \$100,000		\$10,000 \$300,000	\$200,000			\$248,000 \$30,000 \$50,000 \$100,000 \$10,000 \$300,000	Sewer Funds Sewer Funds Sewer Funds Sewer Funds Sewer Funds Sewer Funds
Fiscal - Weights & Measures SUV Vehicle Replacement	\$25,000						\$25,000	Other Local
Medical Examiner Transport Van	\$35,000						\$35,000	LAB Fund
Physical Plant Dept. 2 New Pickup for Maintenance Dept.	\$64,000						\$64,000	GF CIP



Vehicles

DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Judicial and Public Safety								
Sheriff								
Community Rotary Patrol Vehicles	\$130,500	\$130,500					\$261,000	Rotary Fund
Courthouse/Prionser Patrol and Unmarked Vehicle	\$92,636	\$46,318					\$138,954	Insurance Ret
Prisoner Transport Vans	\$33,850	\$33,850	\$33,850	\$33,850			\$135,400	GF CIP
Upfit kits for new vehciles	\$30,800	\$15,400					\$46,200	Insurance Ret
	\$30,800	\$30,800					\$61,600	Rotary Fund
Total: Vehicles	\$1,055,586	\$716,868	\$803,850	\$693,850	\$460,000	\$460,000	\$4,190,154	



Bridge Improvements

DESCRIPTION Engineer	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Bridge Engineering and Construction Projects								
Brandywine Rd over Brandywine Creek Brecksville Rd over Furnace Run	\$80,000	\$300,000	\$800,000		\$2,000,000		\$880,000 \$2,300,000	MVGT MVGT
Bridge Repair/Rehabilitation Christman Bridge Replacement	\$200,000	\$200,000	\$200,000	\$200,000 \$777,600 \$145,800	\$200,000	\$200,000	\$1,200,000 \$777,600 \$145,800	MVGT CEAO Credit Bridge
Granger Rd Bridge over Yellow Creek	\$125,000 \$125,000			\$50,000	\$29.963		\$125,000 \$175,000 \$29,963	MVGT Other Local Credit Bridge
	\$250,000				\$270,037 \$1,200,000		\$520,037 \$1,200,000	MVGT Other Fed
High Level Bridge Replacement Medina Line Rd over Mohler Ditch	\$400,000		\$560,000 \$2,240,000 \$450,000	\$300,000	\$780,000 \$3,120,000	\$500,000	\$2,540,000 \$5,360,000 \$450,000	MVGT ODOT MVGT
			\$550,000				\$550,000	Other Local
Pressler Rd over S. Fork of Tusc Riverview Rd Bridge - Cuy Falls	\$1,300,000 \$300,000	\$225,000		\$1,000,000			\$1,225,000 \$1,300,000 \$300,000	MVGT CEAO ODOT
Riverview Rd over Yellow Creek Steels Corners Road Bridge Wright Road Bridge	\$200,000 \$737,600 \$138,300 \$46,100	\$100,000	\$1,000,000		\$1,000,000		\$1,100,000 \$1,200,000 \$737,600 \$138,300 \$46,100	MVGT MVGT CEAO Credit Bridge MVGT
Total: Bridge Improvements	\$3,902,000	\$825,000	\$5,800,000	\$2,473,400	\$8,600,000	\$700,000	\$22,300,400	



DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Engineer								
Economic Development								
CED Grants	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000	MVGT
Highway Engineering Projects								
Landslide Mitigation	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000	MVGT
Roadway Design	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,800,000	MVGT
Sewer Video/Cleaning/Repair Program	\$250,000		\$250,000		\$250,000		\$750,000	MVGT



DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Pavement, Culvert & Ditch Maintenance								
Akron Cleveland Road Part 1				\$700,000			\$700,000	AMATS
		\$130,000		\$175,000			\$305,000	MVGT
Annual Roadway Maintenance	\$400,000	\$425,000	\$450,000	\$475,000	\$500,000	\$500,000	\$2,750,000	MVGT
Annual Roadway Resurfacing	\$3,500,000	\$3,500,000	\$3,500,000	\$4,000,000	\$4,000,000	\$4,000,000	\$22,500,000	MVGT
	\$370,750	\$360,000	\$360,000	\$360,000	\$360,000	\$360,000	\$2,170,750	OPWC
Boston Mills Rd Landslide			\$350,000	\$5,000,000			\$5,350,000	MVGT
Boston Mills Road Phase 2		\$750,000					\$750,000	MVGT
		\$294,000					\$294,000	Other Fed
Canton Road Improvements	\$100,000						\$100,000	MVGT
Canton Road Resurfacing	\$800,000						\$800,000	AMATS
	\$200,000						\$200,000	MVGT
Catch Basin Rebuild Program	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000	MVGT
Cleveland Massillon Rd Part 1			\$700,000				\$700,000	AMATS
	\$170,000		\$500,000				\$670,000	MVGT
Cleveland Massillon Rd Part 2			\$700,000				\$700,000	AMATS
	\$150,000		\$470,000				\$620,000	MVGT
Cleveland-Mass. Rd Resurfacing	\$75,000						\$75,000	MVGT
Countywide Guardrail Project		\$300,000					\$300,000	CEAO
Culvert Replacement Program	\$200,000	\$225,000	\$250,000	\$275,000	\$300,000	\$300,000	\$1,550,000	MVGT
Intersection Improvements	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000	MVGT
Krumroy Road Part 1						\$700,000	\$700,000	AMATS
					\$145,000	\$362,000	\$507,000	MVGT
Krumroy Road Part 2						\$700,000	\$700,000	AMATS
					\$105,000	\$262,000	\$367,000	MVGT
Krumroy Road Part 3						\$400,000	\$400,000	AMATS
					\$85,000	\$100,000	\$185,000	MVGT
Medina Line Road Part 1						\$700,000	\$700,000	AMATS



							TOTAL	
							2020-2025	FUNDING
DESCRIPTION	2020	2021	2022	2023	2024	2025	PLAN	SOURCE
Medina Line Road Part 1					\$85,000	\$229,500	\$314,500	MVGT
Medina Line Road Part 3	\$130,000				****	* -,	\$130,000	MVGT
Medina Line Road Part 4	ψ.ου,ουσ					\$300,000	\$300,000	MVGT
						\$580,000	\$580,000	Other Fed
						\$207,000	\$207,000	Other Local
Olde Eight Part 2						\$700,000	\$700,000	AMATS
0.00					\$50,000	\$557,000	\$607,000	MVGT
Olde Eight Rd Part 1			\$700,000		400,000	400.,000	\$700,000	AMATS
Oldo Elgin Na Fait I	\$130,000		\$175,000				\$305,000	MVGT
Ravenna Road Part 1	ψ100,000	\$700,000	Ψ110,000				\$700,000	AMATS
ravolina roda r arc i	\$130,000	\$225,000					\$355,000	MVGT
Ravenna Road Part 2	φ100,000	Ψ220,000			\$600,000		\$600,000	AMATS
ravoima road rare 2				\$85,000	\$180,000		\$265,000	MVGT
				φου,σου	\$90,000		\$90,000	Other Local
Regional Stormwater	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000	GF CIP
Revere Road	φου,σου	φου,σου	ψου,σου	φου,σου	φου,σου	\$500,000	\$500,000	AMATS
Nevere Noda					\$105,000	\$125,000	\$230,000	MVGT
Smith Road			\$700,000		ψ100,000	Ψ123,000	\$700,000	AMATS
Offiliar Road	\$130,000		\$300,000				\$430,000	MVGT
Swartz Road	ψ130,000		ψ300,000		\$500,000		\$500,000	AMATS
Swartz Noau				\$95,000	\$135,000		\$230,000	MVGT
Valley View Rd. Landslide Repair		\$100,000	\$700,000	ψ95,000	ψ133,000		\$800,000	MVGT
Valley View Road Part 1		Ψ100,000	\$260,000				\$260,000	AMATS
valley view Road Fait I		\$130,000	\$75,000				\$205,000	MVGT
Valley View Road Part 2		\$130,000	\$75,000			\$265,200	\$265,200	AMATS
valley view Road Fait 2					¢40,000	. ,	\$205,200 \$116,300	MVGT
W. Both Bood Landelide Mitigation	¢4 600 000				\$40,000	\$76,300		MVGT
W. Bath Road Landslide Mitigation White Pond Drive	\$1,600,000	\$600 000					\$1,600,000	AMATS
White Folia Drive		\$600,000					\$600,000	AIVIATO



DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
White Pond Drive	\$130,000	\$150,000					\$280,000	MVGT
Yellow Creek Road						\$300,000	\$300,000	AMATS
					\$85,000	\$75,000	\$160,000	MVGT
Roadway Construction Projects								
Cleveland-Mass. Ghent Road	\$220,000						\$220,000	MVGT
	\$300,000						\$300,000	Other Local
	\$202,500						\$202,500	TID
Cleveland-Mass. Ridgewood	\$70,000						\$70,000	MVGT
	\$280,000						\$280,000	Other Fed
Killian Rd Corridor						\$440,000	\$440,000	CEAO
					\$125,000	\$50,000	\$175,000	MVGT
Total: Road & Ditch Improvements	\$10,463,250	\$8,814,000	\$11,365,000	\$12,090,000	\$8,665,000	\$13,714,000	\$65,111,250	



DESCRIPTION 2020 2021 2022 2023 2024 2025 PLAN SOU DSSS	
Pump Station Improvements	
Obertine Development of the Construction of th	N. F.
Chaffee Road Pump Station - Construction \$750,000 WPC	
4	er Funds
Copley Road Pump Station - Construction \$1,750,000 \$1,750,000 \$250	er Funds
+	er Funds er Funds
+ · · · · · · · · · · · · · · · · · · ·	er Funds er Funds
PS 122 Improvements - Construction \$60,000 Sewing PS 123 CVI Force Main Improvements - Design \$325,000 Sewing Seving PS 123 CVI Force Main Improvements - Design \$325,000 Sewing PS 123 CVI Force Main Improvements - Design \$325,000 Sewing PS 123 CVI Force Main Improvements - Design \$325,000 Sewing PS 123 CVI Force Main Improvements - Design \$325,000 Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvements - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Main Improvement - Design Sewing PS 123 CVI Force Mai	
PS 123 Improvements (force main eval, eng) - Co \$500,000 \$500,000 \$350,000 \$1,350,000 OWL	
PS 17 Rehabilitation - Construction \$350,000 \$350,000 \$350,000 \$350,000 \$350,000 \$000,000 \$35	
PS 17 Rehabilitation - Construction \$330,000 WPC PS 19 Replacement - Construction \$2,700,000 WPC	
PS 23 Replacement - Construction \$800,000 WPC	
	er Funds
PS 29 Replacement - Construction \$375,000 \$WI	
PS 30 Replacement Ph 2 - Construction \$3,000,000 \$2,000,000 \$2,000,000 \$5,000,000 WPC	
PS 30 Replacement Ph 2 - Design \$200,000 \$200,000 \$200,000 WPC	
PS 36 Replacement - Construction \$1,200,000 \$1,200,000 \$1,200,000	
PS 48 Force Main Replacement - Construction \$500,000 \$500,000 \$500,000	
PS 54 Generator, Wetwell & Transfer Switch Rep \$350,000 SWI	
PS 62, 63 and 82 Improvements - Construction \$2,000,000 \$1,600,000 \$1,600,000 \$3,600,000 WPC	
* / * * * * * * * * * * * * * * * * * *	er Funds
PS 66 Generator and Transfer switch replacement \$250,000 \$250,000 \$250,000	
PS 67 Generator and Transfer Switch replacement \$250,000 S250,000 SWI	
, .,,	er Funds
PS 77 Generator and Transfer Switch Replacement \$250,000 OWI	



DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
PS 78 Force Main Replacement - Construction	\$300,000						\$300,000	Sewer Funds
PS 81 Force Main Replace & Realignment - Constr	\$400,000						\$400,000	OWDA
PS 90 Force Main Realignment - Construction					\$3,000,000		\$3,000,000	WPCLF
PS 90 Force Main Realignment - Design			\$360,000				\$360,000	WPCLF
PS 95 Force Main Realignment - Construction					\$1,800,000		\$1,800,000	WPCLF
PS 95 Force Main Realignment - Design			\$216,000				\$216,000	WPCLF
Plant 25 Roof Replacement - Construction	\$150,000						\$150,000	Sewer Funds
Portable By-Pass Pump - Equipment	\$125,000						\$125,000	Sewer Funds
Portable Generator - Equipment	\$250,000						\$250,000	Sewer Funds
Spare / Replacement Pumps - Equipment	\$250,000	\$250,000					\$500,000	Sewer Funds



DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
Sewer System Improvements								
Baumberger St Collection System Repairs - Const		\$400,000					\$400,000	OWDA
Baumberger St Collection System Repairs - Desig	\$200,000						\$200,000	Sewer Funds
Broadledge Sewer Repair/Replacement - Construct	\$50,000						\$50,000	Sewer Funds
Cleveland Ave (SR 532) Trunk Sewer - Constructi	\$750,000						\$750,000	OWDA
Clinton Sewer System - Construction			\$3,400,000	\$3,600,000			\$7,000,000	WPCLF
Clinton Sewer System - Design	\$350,000	\$350,000					\$700,000	WPCLF
Crow Berkshire I&I Elimination - Construction	\$250,000	\$250,000					\$500,000	WPCLF
Fairland Road Collection System - Construction		\$1,850,000					\$1,850,000	WPCLF
Fairland Road Collection System - Design	\$150,000						\$150,000	Sewer Funds
Hillstock Trunk Sewer Rehab/Replacement - Const		\$600,000	\$600,000				\$1,200,000	WPCLF
Hillstock Trunk Sewer Rehab/Replacement - Desig	\$250,000						\$250,000	WPCLF
Hines Hill Trunk Sewer Replacement - Constructi	\$5,800,000	\$2,000,000					\$7,800,000	WPCLF
Hudson SSO Elim- OEPA C.O. Area J 185-1 SS Upgr		\$2,000,000					\$2,000,000	WPCLF
Hudson SSO Elim- OEPA C.O. Area J 185-2 Private	\$250,000	\$250,000					\$500,000	Sewer Funds
Hudson SSO Elim- OEPA C.O. Area J 185-3 Phase 2	\$800,000						\$800,000	Sewer Funds
Hudson SSO Elim- OEPA Cons Order, Area L - Cons	\$1,500,000	\$100,000					\$1,600,000	OWDA
Inverness Trunk, Wyoga Lake to Railroad - Cons			\$750,000				\$750,000	OWDA
Inverness Trunk, Wyoga Lake to Railroad - Desi		\$200,000					\$200,000	Sewer Funds
Linwood Rd Collection System I&I Evaluation / S		\$100,000					\$100,000	Sewer Funds
Little Cuyahoga Valley Interceptor Master Meter		\$100,000					\$100,000	OWDA
	\$70,000						\$70,000	Sewer Funds
Little Cuyahoga Valley Interceptor Rehab/Rep -	\$200,000	\$500,000	\$500,000	\$500,000			\$1,700,000	WPCLF
Manhole Rehabilitation Program - Construction	\$75,000	\$100,000	\$125,000	\$120,000	\$125,000	\$125,000	\$670,000	Sewer Funds
Mogadore Sewer System Rehabilitation - Construc	\$75,000	\$75,000	\$100,000	\$100,000	\$100,000	\$100,000	\$550,000	Sewer Funds
Mudbrook Trunk Collection System I&I Elim - Con		\$750,000	\$600,000	\$600,000	\$600,000	\$600,000	\$3,150,000	WPCLF
Mudbrook Trunk I & I Elim Data Eval, Planning a New Franklin 10 Upper Deck PS & Coll Sys - Con	\$50,000		\$2,600,000				\$50,000 \$2,600,000	Sewer Funds WPCLF



							TOTAL	
							2020-2025	FUNDING
DESCRIPTION	2020	2021	2022	2023	2024	2025	PLAN	SOURCE
New Freedilie 40 Heren Deels DC 9 Cell Cor. Dee								WDCL F
New Franklin 10 Upper Deck PS & Coll Sys - Des		\$312,000			#4.575.000		\$312,000	WPCLF
New Franklin 11 Kertesz Dr PS & Coll Sys - Con					\$1,575,000		\$1,575,000	WPCLF
New Franklin 11 Kertesz Dr PS & Coll Sys - Des				\$180,000			\$180,000	WPCLF
New Franklin 12 Yager Rd PS & Coll Sys - Const						\$5,200,000	\$5,200,000	WPCLF
New Franklin 12 Yager Rd PS & Coll Sys - Desig					\$865,000		\$865,000	WPCLF
New Franklin 13 Pancake Creek Coll Sys - Const						\$5,350,000	\$5,350,000	WPCLF
New Franklin 13 Pancake Creek Coll Sys - Desig				\$6,000,000			\$6,000,000	WPCLF
New Franklin 2A Manchester Rd, Central - Cons		\$1,100,000					\$1,100,000	WPCLF
New Franklin 3 Turkeyfoot Lake Coll Sys - Cons		\$3,000,000	\$1,800,000				\$4,800,000	WPCLF
New Franklin 5 Renninger Rd Coll Sys - Constru		\$2,500,000	\$2,500,000				\$5,000,000	WPCLF
New Franklin 6 Manchester Rd PS & Coll Sys - C				\$6,652,000			\$6,652,000	WPCLF
New Franklin 6 Manchester Rd PS & Coll Sys - D			\$800,000				\$800,000	WPCLF
New Franklin 7A Vanderhoof PS & Coll Sys - Con	\$2,000,000	\$1,200,000					\$3,200,000	WPCLF
New Franklin 7B W Turkeyfoot Rd Coll Sys - Con						\$2,000,000	\$2,000,000	WPCLF
New Franklin 7B W Turkeyfoot Rd Coll Sys - Des				\$300,000			\$300,000	WPCLF
New Franklin 8 W Nimisila PS & Coll Sys - Cons				\$4,000,000			\$4,000,000	WPCLF
New Franklin 8 W Nimisila PS & Coll Sys - Desi			\$750,000				\$750,000	WPCLF
New Franklin 9 Sweigart PS & Coll Sys, - Const						\$1,760,000	\$1,760,000	WPCLF
New Franklin 9 Sweigart PS & Coll Sys, - Desig					\$176,000		\$176,000	WPCLF
New Franklin 1 Zelray Park P.St. & Plant Aband	\$2,000,000	\$800,000					\$2,800,000	WPCLF
New Franklin 13 Pancake Creek PS - Construction		, ,	\$2,000,000				\$2,000,000	WPCLF
New Franklin 13 Pancake Creek PS - Design		\$225,000					\$225,000	WPCLF
New Franklin 2C Johns Rd Coll System - Construc		* -,		\$1,450,000			\$1,450,000	WPCLF
New Franklin 2C Johns Rd Coll System - Design			\$250,000	4 1, 100,000			\$250,000	WPCLF
New Franklin 4 State Park Dr Vacuum Sewer Sys -			4 200,000	\$400,000	\$1,600,000		\$2,000,000	WPCLF
Old Home Ditch Repair of Exposed Sewers - Const	\$500,000			ψ.00,000	ψ.,σσσ,σσσ		\$500,000	OWDA
PS 13 Coll Sys I&I Elim, private side - Constru	φοσο,σσο	\$200,000					\$200,000	Sewer Funds
PS 36 Coll Sys I&I Elim, private side - Constru		Ψ200,000	\$156,000				\$156,000	Sewer Funds



2020 - 2025 CAPITAL IMPROVEMENT PROGRAM

Environmental Improvements

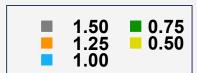
DESCRIPTION	2020	2021	2022	2023	2024	2025	TOTAL 2020-2025 PLAN	FUNDING SOURCE
PS 68 FM & Air Release Valves - Construction	\$1,000,000						\$1,000,000	OWDA
Plant 25 Fishcreek Cuy River Siphon Insp - Desi	\$100,000						\$100,000	Sewer Funds
Roseland Estates, I&I Elim, private side - Cons			\$1,100,000				\$1,100,000	WPCLF
Seasons - Wyoga Lake-Akron Cleveland Roads - Con				\$1,250,000			\$1,250,000	WPCLF
Seasons Road (to FOGG Develop on W. Side of SR8	\$385,000						\$385,000	Sewer Funds
Stow Gorge Replacement Ph1 - Construction	\$1,300,000						\$1,300,000	WPCLF
Stow Gorge Replacement Ph2 - Construction			\$1,000,000				\$1,000,000	WPCLF
Stow Gorge Replacement Ph2 - Design	\$150,000						\$150,000	Sewer Funds
Warner Road Sewer Lining - Construction		\$600,000					\$600,000	Sewer Funds
WWTP Improvements								
Plant 25 Fishcreek Clarifier, Digester, Sludge	\$2,500,000	\$2,500,000					\$5,000,000	WPCLF
Plant 25 Fishcreek RBC, Bar Screen, & Filter Re		\$500,000	\$8,000,000				\$8,500,000	WPCLF
Plant 25 Gator Replacement - Acquisition	\$20,000						\$20,000	Sewer Funds
Plant 25 MAU Replacement - Construction	\$50,000						\$50,000	Sewer Funds
Plant 32 & Plant 10 Abandonment - Construction		\$1,500,000					\$1,500,000	WPCLF
Plant 32 & Plant 10 Abandonment - Design	\$250,000						\$250,000	Sewer Funds
Plant 32 I&I Elim, in conjunct w/ plant abandon		\$240,000					\$240,000	Sewer Funds
Plant 32 UV Replacement -	\$25,000						\$25,000	Sewer Funds
Plant 36 HVAC Belt Press Operator Room -	\$20,000						\$20,000	Sewer Funds
Plant 36 Terteriary Filter Door Replacement -	\$15,000						\$15,000	Sewer Funds
Plant 36 Upper Tusc Digester Improvements - Equ			\$1,000,000				\$1,000,000	WPCLF
Plant 36 Upper Tusc Sludge Pond Removal - Equip	\$400,000						\$400,000	Sewer Funds
Plant 36 Upper Tusc Tertiary Media Replacement		\$15,000					\$15,000	Sewer Funds
Plant 49 Macedonia WWTP - Construction					\$13,350,000	\$13,359,999	\$26,709,999	WPCLF
Plant 49 Macedonia WWTP - Design		\$800,000	\$800,000				\$1,600,000	WPCLF
Total: Environmental Improvements	\$31,234,417	\$33,777,000	\$32,157,000	\$25,652,000	\$23,691,000	\$29,244,999	\$175,756,416	



COUNTY OF SUMMIT 69B7<A5F? 5B5 @VG=G

Summit County Financial Performance Summary





COUNTY	COUNTY TAX RATE	COUNTY	COUNTY TAX RATE	COUNTY	COUNTY TAX RATE
Adams	1.50	Morgan	1.50	Mahoning	1.25
Auglaize	1.50	Morrow	1.50	Miami	1.25
Belmont	1.50	Muskingum	1.50	Montgomery	1.25
Brown	1.50	Noble	1.50	Ottawa	1.25
Champaign	1.50	Paulding	1.50	Portage	1.25
Clark	1.50	Perry	1.50	Putnam	1.25
Columbiana	1.50	Pickaway	1.50	Richland	1.25
Coshocton	1.50	Pike	1.50	Union	1.25
Crawford	1.50	Preble	1.50	Warren	1.25
Darke	1.50	Ross	1.50	Allen	1.00
Fayette	1.50	Sandusky	1.50	Ashtabula	1.00
Fulton	1.50	Scioto	1.50	Carroll	1.00
Guernsey	1.50	Seneca	1.50	Clermont	1.00
Hardin	1.50	Shelby	1.50	Clinton	1.00
Harrison	1.50	Tuscarawas	1.50	Defiance	1.00
Henry	1.50	Van Wert	1.50	Erie	1.00
Highland	1.50	Vinton	1.50	Fairfield	1.00
Hocking	1.50	Washington	1.50	Geauga	1.00
Huron	1.50	Williams	1.50	Greene	1.00
Jackson	1.50	Wyandot	1.50	Hancock	1.00
Jefferson	1.50	Ashland	1.25	Lake	1.00
Knox	1.50	Athens	1.25	Lorain	1.00
Lawrence	1.50	Cuyahoga	1.25	Medina	1.00
Licking	1.50	Delaware	1.25	Trumbull	1.00
Logan	1.50	Franklin	1.25	Wood	1.00
Lucas	1.50	Gallia	1.25	Butler	0.75
Marion	1.50	Hamilton	1.25	Wayne	0.75
Meigs	1.50	Holmes	1.25	Stark	0.50

1.25

Summit

0.50

Financial Performance (County Sales Tax Rates)



1.50

1.50

Madison

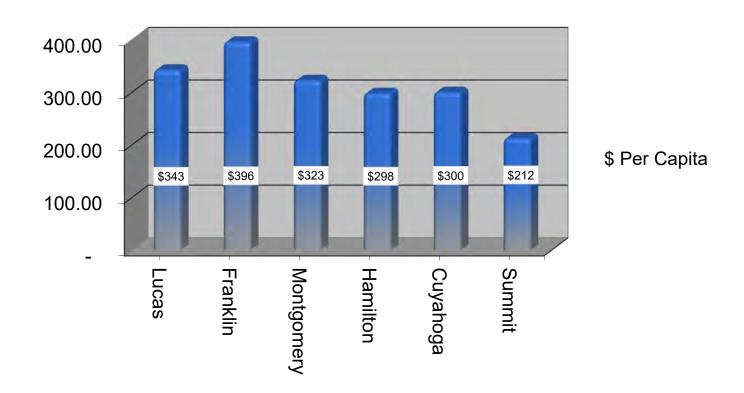
Mercer

Monroe

Summit County Financial Performance Summary

Financial Performance (General Fund Per Capita Budget)

Summit County has the lowest expenditures per capita of all major Ohio counties.







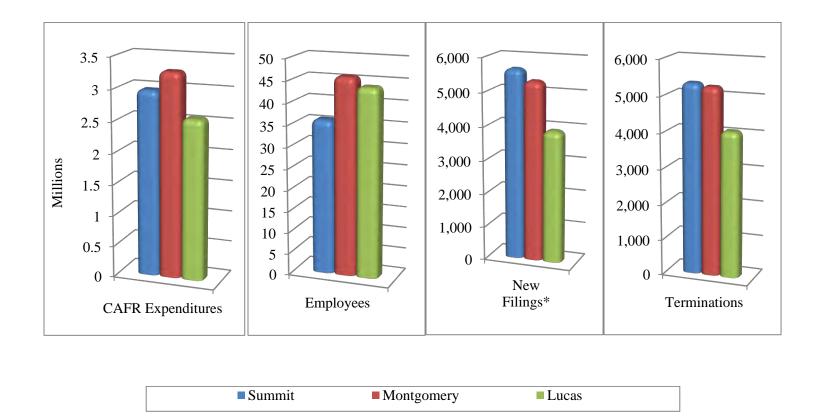
Article X of the Summit County Charter created the Department of Internal Auditing and established a County Audit Committee, to whom the Department reports. Internal audit provides an independent review function that can be invaluable to management in evaluating operations, processes, policies, and procedures. Internal audit provides a mechanism to investigate suspected fraud, waste, and abuse and provides public accountability for use of tax dollars, resulting in better government. Summit County was the first county of Ohio's 88 counties to create an Internal Audit Department and Audit Committee and remains one of only two counties in Ohio mandated to institute, oversee, and perform internal audit functions.

The Internal Audit Department regularly performs independent operational and performance audits of all County departments, courts, boards, and agencies and works on special projects related to specific issues, systems, and processes, upon requests by the Audit Committee and individual departments. The department serves as an independent, objective source of information for the citizens of Summit County and as a resource for County management to obtain advice on financial, operational, performance, information systems, and security issues, controls, and procedures.

In late 2012, the Internal Audit Department began incorporating a benchmarking analysis into its performance audits of County departments. These benchmarks primarily focus on measuring the cost and services provided by Summit County departments in comparison to similar departments in similar counties to Summit. In most cases Montgomery County Ohio and Lucas County Ohio are used, as they are the two closest counties to Ohio in population size and composition.



Summit County Domestic Relations Court

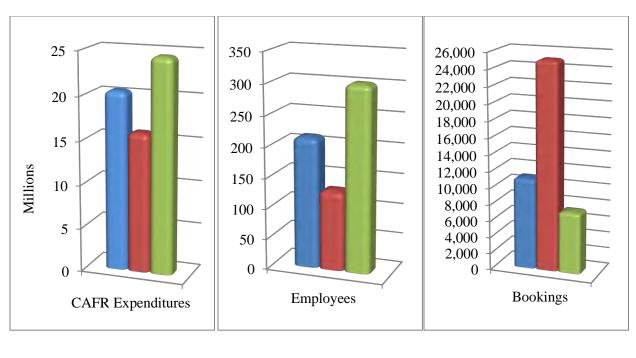


^{*} Includes transfers and re-activations.



Summit County Sheriff's Office

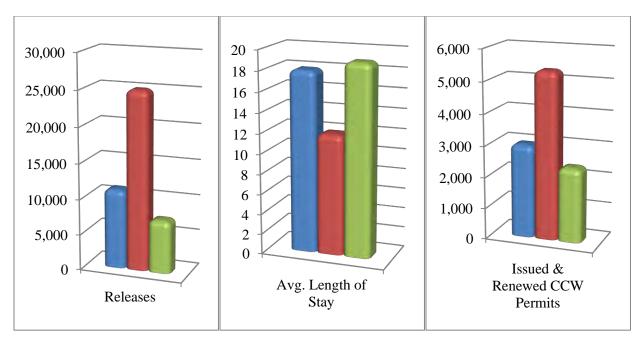
Corrections Division





Summit County Sheriff's Office

Corrections Division (cont.)



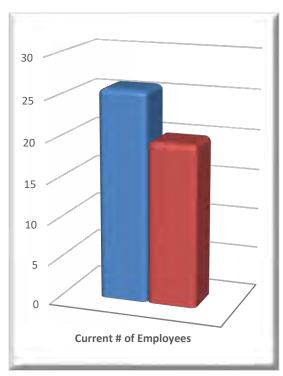


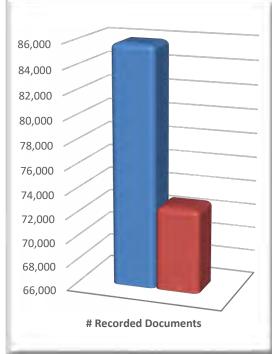


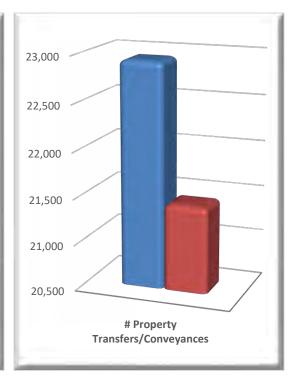
Summit County Fiscal Office

Recording and Conveyance Department

2019 Benchmarking







■ Summit

■Montgomery

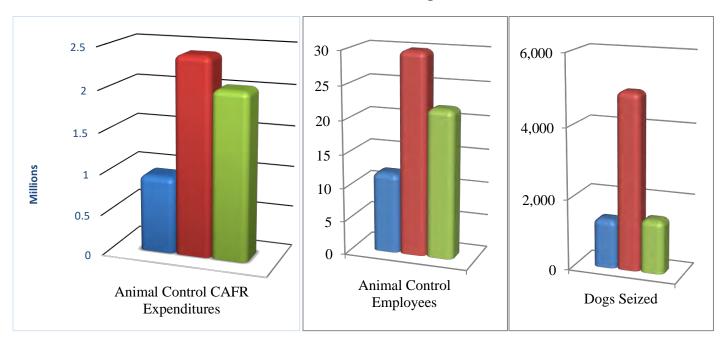


Summit County Executive Office

Department of Administrative Services

Animal Control Division

2019 Benchmarking



■ Summit ■ Montgomery ■ Lucas

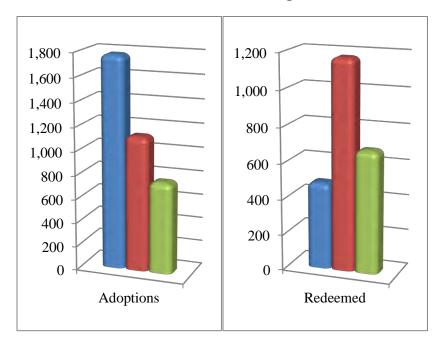


Summit County Executive Office

Department of Administrative Services

Animal Control Division (cont.)

2019 Benchmarking



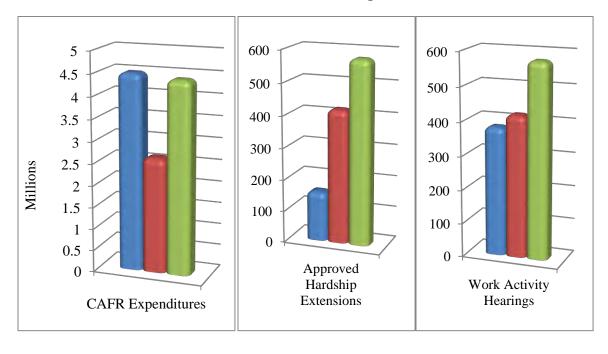
■ Summit ■ Montgomery ■ Lucas



Summit County Executive Office

Department of Job and Family Services

Workforce Development Division

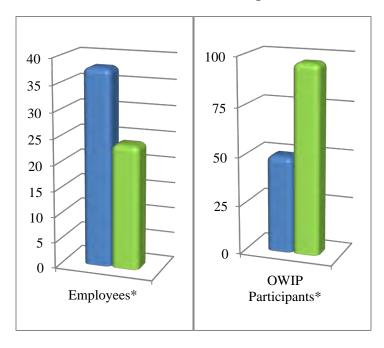


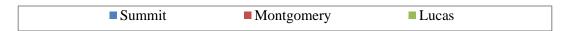


Summit County Executive Office

Department of Job and Family Services

Workforce Development Division (cont.)



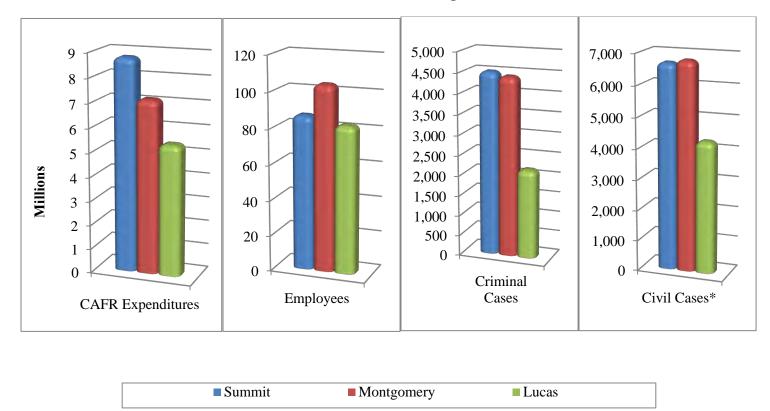


^{*} Information was not provided by Montgomery County.



Summit County Common Pleas Court

General Division



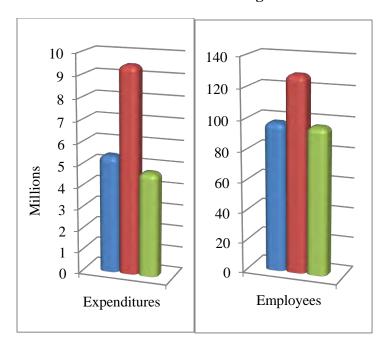
^{*} Includes mediation and arbitration cases.



Summit County Prosecutor's Office

Legal Division

2019 Benchmarking

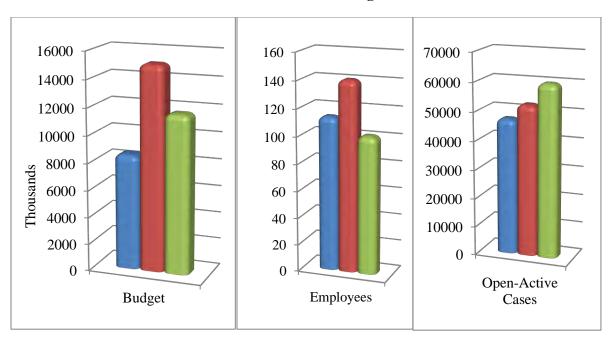


■ Summit ■ Montgomery ■ Lucas



Summit County Prosecutor's Office

Child Support Enforcement Agency

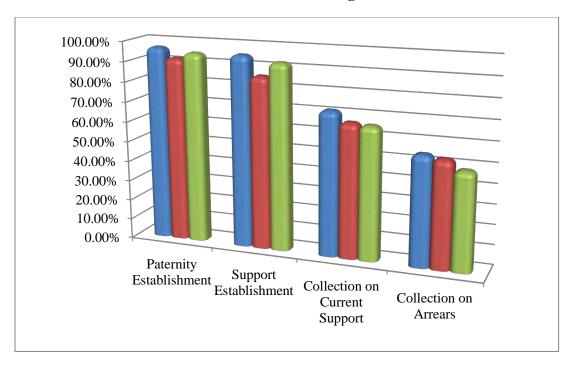






Summit County Prosecutor's Office

Child Support Enforcement Agency (cont.)







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COUNTY OVERVIEW MANAGEMENT STRUCTURE

ADMINISTRATIVE OFFICES

EXECUTIVE OFFICE	Ilene Shapiro
FISCAL OFFICE Kriste	n M. Scalise CPA, CFE
PROSECUTOR	Sherri Bevan Walsh
SHERIFF	Steve Barry
CLERK OF COURTS	Sandra Kurt
ENGINEER	Alan Brubaker

LEGISLATIVE AUTHORITY COUNTY COUNCIL

DISTRICT 1	Ron Koehler
DISTRICT 2	John Schmidt
DISTRICT 3	Gloria Rodgers
DISTRICT 4	Jeff Wilhite
DISTRICT 5	Veronica Sims
DISTRICT 6	Jerry Feeman
DISTRICT 7	Bethany Mckenney
DISTRICT 8	Paula Prentice
AT-LARGE	John A. Donofrio
AT-LARGE	Clair Dickinson
AT-LARGE	Elizabeth Walters

- In 1979 the voters of the County adopted a Charter, establishing the first charter form of county government in Ohio. The Charter became effective January 1, 1981. It replaced a statutory form of county government. The Charter currently provides for a County Executive and an 11-member County Council (the "Council"), comprised of three members elected at-large and eight members elected from the districts they represent. The general responsibilities of the County Executive are administrative, and the general responsibilities of the Council are legislative.
- In addition to the County Executive and the Council, there are five elected administrative officials of the County: the Fiscal Officer, Clerk of Courts, Engineer, Sheriff, and Prosecuting Attorney. Each of these officers is elected on a county-wide basis to a four year term of office, and each officer exercises independent authority within the limits of Ohio law and the County Charter.



COUNTY OVERVIEW AND VISION COMMUNITY AMENITIES

COUNTY OF SUMMIT THE HIGH POINT OF OHIO



Cuyahoga Valley National Park















E.J. Thomas Performing Arts Hall







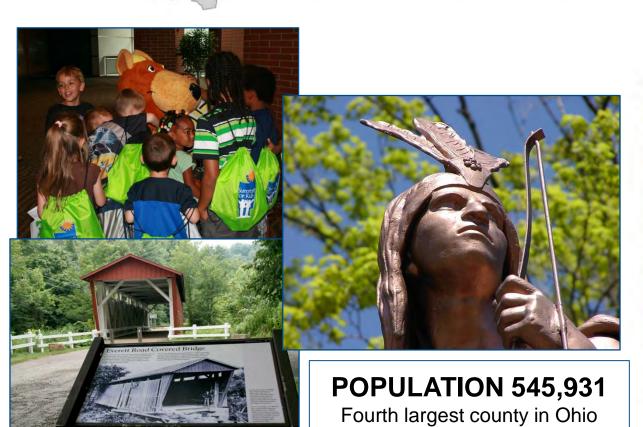


All American Soapbox Derby

740



A GREAT PLACE TO LIVE



Northfield Macedonia Twinsburg Reminderville Northfield Center Twinsburg Boston 303 Peninsula Hudson Richfield Cuyahoga Falls Stow Silver Lake 59 Munroe Fairlawn 162 Akron Falls Tallmadge Copley Mogadore Norton Barberton Coventry Lakemore Springfield Twp 619 Franklin Twp Green Clinton 241 Franklin 8 Miles

412.8 square miles



ECONOMIC DEVELOPMENT

- 1,100 firms throughout the County and region
- Akron and Summit County are "Polymer Valley"
- 35,000 employees in the region
- Largest number of Polymer companies in region
- University of Akron
 - College of Polymer Science
 Polymer Engineering
 - Nation's largest polymer program (by enrollment)
 - Ranked 2nd in the nation behind MIT (U.S. News & World Report)
 - Industry anchored by Goodyear Tire & Rubber Company, Bridgestone and A. Schulman Inc.







GOODFYEAR



Company

City of Akron

JOANN

Diebold Nixdorf Giant Eagle

Fred W. Albrecht Grocery Co.

InfoCision Management Corp. GOJO Industries, Inc.

Huntington National Bank

City of Cuyahoga Falls Newell Rubbermaid MGM Northfield Park

Western Reserve Hospital Bridgestone Americas Inc.

FedEx Custom Critical Inc. Pepsi Beverages Co. Barberton City Schools National Interstate Insurance Co.

City of Barberton Hudson City School District

Oriana House

Cuyahoga Falls Board of Education Stow-Munroe Falls City School District

Summa Health System
Cleveland Clinic Akron General
Akron Children's Hospital
Akron Public Schools
Goodyear Tire & Rubber Co.
County of Summit
Signet Jewelers
FirstEnergy Corp.
University of Akron
Group Management Services

ECONOMIC DEVELOPMENT LARGE EMPLOYERS

The County's largest employers are a diversified group representing health care, education, government, energy, manufacturing and retail sectors. This diversity helps stabilize against significant changes in employment by any one industry.

Major Summit County Employers

Major Summit	County Empi	<u>overs</u>
<u>Location</u>	Employees	Industry
Akron	5,788	Medical Health Care Services
Akron	4,485	Medical Health Care Services
Akron	4,114	Medical Health Care Services
Akron		Elementary and Secondary Schools
Akron	3,000	Tire Manufacturer
Akron	2,823	County Government
Akron	2,733	Retail Jewelry
Akron	2,592	Electric Utility
Akron	2,056	Higher Education
Richfield	1,980	Staffing and Employment
Akron	1,769	Government
Akron	1,338	Retail Food and Pharmacies
North Canton	1,306	ATMs & Electronics Equipment
Various	1,277	Retail Food and Pharmacies
Various	1,253	Banking and Financial Services
Akron	1,200	Call Center
Akron	1,020	Manufacturing
Cuyahoga Falls	936	Government
Mogađore	926	Consumer Products
Northfield	900	Gaming, Dining and Entertainment
Hudson	806	Fabric and Craft Retailer
Cuyahoga Falls	805	Medical Health Care Services
Akron	719	Tire Manufacturer
Cuyahoga Falls	687	
Stow	646	Elementary and Secondary Schools
Uniontown	644	Transportation
Twinsburg	538	Manufacturer, seller and distributor of beverages
Barberton	522	Elementary and Secondary Schools
Richfield	512	Specialty Insurance Products
Barberton	465	Government
Hudson	441	Elementary and Secondary Schools



























Akron

439 Community Corrections and Chemical Dependency



ECONOMIC DEVELOPMENT

Recent Activity in the County

- The City of Akron has begun a \$26.7 million downtown redevelopment project that includes a complete Main Street makeover. The City received a \$5 million TIGER grant to support the redevelopment that will include new sidewalks and pedestrian areas. The City is also working with DeHoff Developers to renovate six buildings on South Main Street, known as the Bowery. The project has received State Historic Tax Credits, New Market Tax Credits and funding from the Knight Foundation. It is estimated that developers will invest \$38 million in renovating the old buildings for residential and commercial purposes. In addition to new commercial and retail space on Main Street, the development will also bring the largest residential development to downtown Akron in the City's modern history. The Law Building project across the street from the Bowery project received \$2.4 million in Historic Tax Credits to build 112 apartments along with retail amenities. The former City Centre Hotel will also be renovated by Testa Builders into a modern hotel and residential facility to add additional residential opportunities in downtown Akron. The Knight Foundation has also funded a \$5 million Reimagining the Akron Civic Common project to improve the public gathering spaces in and around downtown Akron.
- The City of Twinsburg has nearly filled the Cornerstone Business Park after the closing of the Chrysler Stamping Plant on 167 acres of industrial land. Current tenants at the Cornerstone Business Park include Vistar (137,000 sf), Fed-Ex (400,000 sf), an Amazon fulfillment center (248,000 sf), and a Dunkin Donuts Distribution Center (86,000 sf). By 2017, 750 total employees were employed at the park, with additional expansion and job growth possible. In 2018, O'Reilly Auto Parts announced they would build a distribution center and employ 450 people over the next 5 years. The distribution center is currently in operation.
- In the Village of Boston Heights in the northern part of the County, Akron Children's Hospital is beginning construction on a 43,000 square foot pediatric center, an urgent care center, primary and specialty care offices and a rehabilitation facility. This facility will join other recent developments in the Village, including a 743,000 square foot warehouse/distribution facility and corporate headquarters for Arhause Furniture and an retail development anchored by Costco. The development has been facilitated by an investment of over \$750,000 by the County to provide adequate sanitary sewer capacity to the development and the surrounding areas of the Village.
- The redevelopment of the former sites of the Goodyear Global and North American Headquarters and Bridgestone Technical Center has also continued. On the former Goodyear property, now known as the "East End," a \$37 million investment has been made to transform the former Goodyear Hall into high-end residential apartments and small and medium-sized retail facilities. Additionally, an \$18 million Hilton Garden Inn was constructed to serve the needs of business and pleasure visitors to downtown Akron, the new Goodyear Headquarters and Innovation Center and the redeveloped former Goodyear properties. In 2018, SummaCare, a regional health insurance provider, relocated its corporate headquarters and 300 employees to the former Goodyear Headquarters building. In 2018, several retail tenants opened at the East End to support the retail and commercial developments at the site.



ECONOMIC DEVELOPMENT

Recent Activity in the County (Cont.)

- The former site of the Bridgestone Technical Center has been transformed on the southern end of downtown Akron. One of the buildings making up the former facility has been renovated for use by several County operations, thereby providing an anchor for the redevelopment of the site. Amerimar Realty Company, which has holdings in several major metropolitan areas in the United States, renovated over 160,000 square-feet at a cost of \$24 million to be used by the County's Departments of Job and Family Services, Department of Sanitary Sewer Services and several smaller County operations pursuant to a near 20-year lease. This investment is a continuation of the rejuvenation of the Firestone Park area in the City that initially began with the construction of the new Bridgestone Technical Center just blocks away. Additionally, the new facility, named the Russell M. Pry Building, allowed the County to consolidate operations of several departments and buildings, thereby reducing operating costs, improving the efficiency of operational and foregoing long-term capital costs for the maintenance and repair of its former buildings.
- Capitalizing on the County's investment in the Russell M. Pry building, the County, City and APV Coatings, a local private firm, are collaborating to construct a nearby 18 acre industrial park on former Firestone land in the core of Firestone Business Park. At the center of this development, the County will construct a new building for the Department of Sanitary Sewer Services. This project will break groud in 2020.
- Crystal Clinic, a private orthopedic hospital, has announced plans to construct a 60-bed \$100 million orthopedic and specialty hospital in the City of Fairlawn. The facility is planned to open in 2020 and will employ 490 people.
- The County continues to partner with the City and several other local partners on the continued redevelopment of downtown Akron, particularly in the northern portion of downtown. In early 2018, the County, City, Akron Public Schools and United Way of Summit County joined together to renovate a 95,000 square foot building for the Akron Public Schools that was vacated when SummaCare moved to the East End development. The partners also redeveloped a 50,000 square foot County-owned building to be the headquarters of the United Way of Summit County. These renovated facilities are in the core of a thriving retail, restaurant and nightlife scene that has also seen the recent opening of the headquarters for Rubber City Arches, which is the owner and operator of most local McDonald's franchises.
- The County has also partnered with the Development Finance Authority and several local communities to create and expand the Akron Summit Energy Special Improvement District ("District"). The expansion of the District allows companies to use low-interest Property Assessed Clean Energy ("PACE") financing to make energy efficient heating, cooling and lighting improvements, and repay the financing through energy savings from the improvements. The District has expanded to include the Cities of Akron and Barberton and the Townships of Bath, Copley, Coventry, and Springfield. Currently, the Cities of Fairlawn and Norton and the Village of Lakemore are working through the process to expand the District to their communities. The expansion of the District has paved the way for millions of dollars in private improvements to One Cascade Plaza in downtown Akron and the existing Crystal Clinic facility in Bath Township. Additionally, Akron Rubber Development Laboratory's new facility in the City of Barberton is expected to benefit from an approximately \$2.5 million PACE loan.

Ohio County Profiles



Prepared by the Office of Research

Summit County

Established: Act - March 3, 1840

2018 Population: 541,918

Land Area: 412.8 square miles

County Seat: Akron City

Named for: Highest point along the Erie-Ohio Canal





Taxes

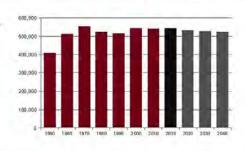
IUNUS	
Taxable value of real property	\$11,904,933,110
Residential	\$9,234,330,310
Agriculture	\$112,299,850
Industrial	\$349,069,800
Commercial	\$2,207,394,910
Mineral	\$1,838,240
Ohio income tax liability	\$376,128,035
Average per return	\$1,472.43

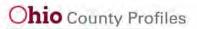
Land Use/Land Cover	Percent
Developed, Lower Intensity	44.18%
Developed, Higher Intensity	11.67%
Barren (strip mines, gravel pits, etc.)	0.18%
Forest	29.61%
Shrub/Scrub and Grasslands	0.99%
Pasture/Hay	7.10%
Cultivated Crops	1.37%
Wetlands	3.17%
Open Water	1.73%

Largest Places	Est. 2018	Census 2010
Akron city	198,006	199,110
Cuyahoga Falls city	49,272	49,652
Stow city	34,857	34,837
Barberton city	26,072	26,550
Green city	25,783	25,699
Hudson city	22,285	22,262
Twinsburg city	19,068	18,795
Copley twp	17,305	17,304
Tallmadge city (pt.)	17,292	17,257
Springfield twp	14,555	14,644
200	UB; Uninco	rporated balance.

Total Population

Census				Estimated	
1800		1910	108,253	2013	541,934
1810		1920	286,065	2014	542,462
1820		1930	344,131	2015	541,833
1830		1940	339,405	2016	541,095
1840	22,560	1950	410,032	2017	541,742
1850	27,485	1960	513,569	2018	541,918
1860	27,344	1970	553,371	- 4.77	
1870	34,674	1980	524,472	Project	ed
1880	43,788	1990	514,990	2020	534,150
1890	54,089	2000	542,899	2030	528,990
1900	71,715	2010	541,781	2040	523,190





Summit County

Population by Race	Number	Percent
ACS Total Population	541,318	100.0%
White	428,418	79.1%
African-American	78,331	14.5%
Native American	1,125	0.2%
Asian	16,183	3.0%
Pacific Islander	103	0.0%
Other	2,155	0.4%
Two or More Races	15,003	2.8%
Hispanic (may be of any race)	10,574	2.0%
Total Minority	120,153	22.2%

Educational Attainment	Number	Percent	
Persons 25 years and over	376,758	100.0%	
No high school diploma	32,960	8.7%	
High school graduate	118,243	31.4%	
Some college, no degree	73,316	19.5%	
Associate degree	33,146	8.8%	
Bachelor's degree	76,503	20.3%	
Master's degree or higher	42,590	11.3%	

Family Type by

Employment Status	Number	Percent
Total Families	138,378	100.0%
Married couple, husband and wife in labor force	53,390	38.6%
Married couple, husband in		
labor force, wife not Married couple, wife in labor	19,865	14.4%
force, husband not	8,008	5.8%
Married couple, husband and wife not in labor force	18,097	13.1%
Male householder,		
in labor force	7,267	5.3%
Male householder, not in labor force	2,577	1.9%
Female householder,		
in labor force	20,759	15.0%
Female householder,		
not in labor force	8,415	6.1%

Household Income	Number	Percent
Total Households	223,021	100.0%
Less than \$10,000	15,953	7.2%
\$10,000 to \$19,999	23,810	10.7%
\$20,000 to \$29,999	23,433	10.5%
\$30,000 to \$39,999	22,069	9.9%
\$40,000 to \$49,999	19,647	8.8%
\$50,000 to \$59,999	18,068	8.1%
\$60,000 to \$74,999	23,015	10.3%
\$75,000 to \$99,999	27,747	12.4%
\$100,000 to \$149,999	28,649	12.8%
\$150,000 to \$199,999	10,458	4.7%
\$200,000 or more	10,172	4.6%
Median household income	\$53,291	

Population by Age	Number	Percent
ACS Total Population	541,318	100.0%
Under 5 years	30,651	5.7%
5 to 17 years	85,592	15.8%
18 to 24 years	48,317	8.9%
25 to 44 years	133,276	24.6%
45 to 64 years	153,682	28.4%
65 years and more	89,800	16.6%
Median Age	40.8	

Family Type by Presence of

Own Children Under 18	Number	Percent
Total Families	138,754	100.0%
Married-couple families with own children	35,682	25.7%
Male householder, no wife present, with own children	4,316	3.1%
Female householder, no husband present, with own children	16,150	11.6%
Families with no own children	82,606	59.5%

Poverty Status of Families By Family Type by Presence

Of Related Children	Number	Percent
Total Families	138,754	100.0%
Family income above poverty level	125,076	90.1%
Family income below poverty level	13,678	9.9%
Married couple, with related children	1,606	11.7%
Male householder, no wife present, with related children	1,175	8.6%
Female householder, no husband present, with related children	7,666	56.0%
Families with no related children	3,231	23.6%

Ratio of Income

To Poverty Level	Number	Percent
Population for whom poverty status		
is determined	532,372	100.0%
Below 50% of poverty level	33,105	6.2%
50% to 99% of poverty level	39,127	7.3%
100% to 124% of poverty level	22,705	4.3%
125% to 149% of poverty level	23,866	4.5%
150% to 184% of poverty level	32,109	6.0%
185% to 199% of poverty level	14,766	2.8%
200% of poverty level or more	366,694	68.9%

Number	Percent
535,790	100.0%
473,894	88.4%
38,203	7.1%
14,836	2.8%
6,863	1.3%
1,994	0.4%
	535,790 473,894 38,203 14,836 6,863

Percentages may not sum to 100% due to rounding.

19.8

Travel Time To Work	Number	Percent
Workers 16 years and over	250,188	100.0%
Less than 15 minutes	71,547	28.6%
15 to 29 minutes	107,781	43.1%
30 to 44 minutes	44,830	17.9%
45 to 59 minutes	14,685	5.9%
60 minutes or more	11,345	4.5%
Moon traval time	22.8 minutes	

Housing Units	Number	Percent
Total housing units	245,731	100.0%
Occupied housing units	223,021	90.8%
Owner occupied	146,403	65.6%
Renter occupied	76,618	34.4%
Vacant housing units	22,710	9.2%

Year Structure Built	Number	Percent
Total housing units	245,731	100.0%
Built 2014 or later	526	0.2%
Built 2010 to 2013	2,429	1.0%
Built 2000 to 2009	20,162	8.2%
Built 1990 to 1999	29,026	11.8%
Built 1980 to 1989	20,078	8.2%
Built 1970 to 1979	31,878	13.0%
Built 1960 to 1969	32,672	13.3%
Built 1950 to 1959	41,337	16.8%
Built 1940 to 1949	18,167	7.4%
Built 1939 or earlier	49,456	20.1%
Median year built	1964	

Value for Specified Owner-

Occupied Housing Units	Number	Percent
Specified owner-occupied housing units	146,403	100.0%
Less than \$20,000	3,879	2.6%
\$20,000 to \$39,999	3,632	2.5%
\$40,000 to \$59,999	9,602	6.6%
\$60,000 to \$79,999	15,589	10.6%
\$80,000 to \$99,999	15,800	10.8%
\$100,000 to \$124,999	17,486	11.9%
\$125,000 to \$149,999	15,010	10.3%
\$150,000 to \$199,999	24,184	16.5%
\$200,000 to \$299,999	24,331	16.6%
\$300,000 to \$499,999	13,036	8.9%
\$500,000 to \$999,999	3,354	2.3%
\$1,000,000 or more	500	0.3%
Median value	\$137,000	

House Heating Fuel	Number	Percent
Occupied housing units	223,021	100.0%
Utility gas	197,130	88.4%
Bottled, tank or LP gas	2,370	1.1%
Electricity	20,330	9.1%
Fuel oil, kerosene, etc	1,349	0.6%
Coal, coke or wood	540	0.2%
Solar energy or other fuel	674	0.3%
No fuel used	628	0.3%

Percentages may not sum to 100% due to rounding.

Gross Rent	Number	Percent
Specified renter-occupied housing units	76,618	100.0%
Less than \$100	412	0.5%
\$100 to \$199	818	1.1%
\$200 to \$299	3,618	4.7%
\$300 to \$399	2,139	2.8%
\$400 to \$499	3,744	4.9%
\$500 to \$599	7,266	9.5%
\$600 to \$699	10,232	13.4%
\$700 to \$799	10,147	13.2%
\$800 to \$899	9,431	12.3%
\$900 to \$999	8,841	11.5%
\$1,000 to \$1,499	13,212	17.2%
\$1,500 or more	3,559	4.6%
No cash rent	3,199	4.2%
Median gross rent	\$783	
Median gross rent as a percentage of household income	29.1	

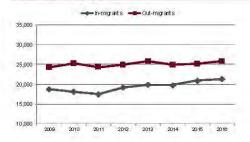
Selected Monthly Owner Costs for Specified Owner-

percentage of household income

Occupied Housing Units	Number	Percent
Specified owner-occupied housing units		
with a mortgage	95,157	100.0%
Less than \$400	653	0.7%
\$400 to \$599	3,648	3.8%
\$600 to \$799	10,369	10.9%
\$800 to \$999	15,583	16.4%
\$1,000 to \$1,249	18,437	19.4%
\$1,250 to \$1,499	15,406	16.2%
\$1,500 to \$1,999	16,235	17.1%
\$2,000 to \$2,999	11,592	12.2%
\$3,000 or more	3,234	3.4%
Median monthly owners cost	\$1,235	
Median monthly owners cost as a		

Vital Statistics	Number	Rate
Births / rate per 1,000 women aged 15 to 44	5,904	58.6
Teen births / rate per 1,000 females 15-19	305	18.4
Deaths / rate per 100,000 population	6,011	1,110.5

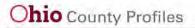
Domestic Migration



Summit County

Agriculture	and the same of	Communications	
Land in farms (acres)	18,752	Television stations	2
Number of farms	392	Radio stations	6
Average size (acres)	48	Doll to the second	
Page Control Walter	A44 20F 244	Daily newspapers	2
Total cash receipts	\$12,605,000	Circulation	64,319
Per farm	\$32,156	Average monthly unique visitors	1,110,708
Receipts for crops	\$8,631,000	Weekly newspapers	1
Receipts for livestock/products	\$3,974,000	Circulation	7,300
		Average monthly unique visitors	0
AND THE RESERVE		Online only	0
Education		Average monthly unique visitors	0
Fraditional public schools buildings	121	3.0	
Students	70,066	Crime	
Teachers (Full Time Equivalent)	5,108.6	Total crimes reported in Uniform Crime Report	16,690
Expenditures per student	\$9,648	Violent crime	1,772
Graduation rate	89.9	Property crime	14,918
A transfer day of a large of a second of the Arms		Troperty cline	14,310
Community/charter schools buildings	15		
Students	2,448	Finance	
Teachers (Full Time Equivalent)	184.9	FDIC insured financial institutions (HQs)	0
Expenditures per student	\$7,864	Assets (000)	\$0
Graduation rate	32.9	Branch offices	155
	100	Institutions represented	23
Private schools	40	more de la control	- 68
Students	9,976	Transfer Payments	
I-year public universites	1	Total transfer payments	\$5,002,824,000
Regional campuses	0	Payments to individuals	\$4,871,143,000
negional campuses 2-year public colleges/satellites	0	Retirement and disability	\$1,787,039,000
Ohio Technical Centers	1	Medical payments	\$2,359,924,000
	0		\$2,355,524,000
Private universities and colleges	U	Income maintenance (Supplemental SSI,	#407 704 000
Public libraries (Districts / Facilities)	7 / 26	family assistance, food stamps, etc)	\$427,721,000
distribution (products) i addition	77 20	Unemployment benefits	\$42,936,000
Transportation		Veterans benefits	\$107,460,000
Transportation	200000	Federal education and training assistance	\$93,628,000
Registered motor vehicles	530,364	Other payments to individuals	\$52,435,000
Passenger cars	396,009	Total personal income	\$26,611,223,000
Noncommercial trucks	46,765	Depedency ratio	18.8%
Total license revenue	\$13,459,583.03	(Percent of income from transfer payments)	
Permissive tax revenue	\$9,133,560.00	4.50.57	
Delica via secono il mesono del	2007	Voting	
nterstate highway miles	90.34	Number of registered voters	373,08
Turnpike miles	13.61	Voted in 2018 election	217,03
U.S. highway miles	5.85	Percent turnout	58.2%
State highway miles	184.97	reicent turnout	30.27
County, township, and municipal road miles	2,783.92	0 0.1. 0 1 0	400
Commonwealed elements		State Parks, Forests, Nature Preser	ves,
Commercial airports	4	Scenic Waterways, And Wildlife Ar	eas
		Areas/Facilities	7
Health Care		Acreage	2,947
The state of the s	2.000		5490
Physicians	2,009	Per Capita Personal Income	
Registered hospitals	8	(May 1.12)	
Number of beds	2,569	\$65,000	
a contraction of a second	2,500		
Licensed nursing homes	44	\$50,000	4
Number of beds	4,258		
icensed residential care	43	\$45,000	58
Number of beds	3,622		
		\$40,000	(
Persons with health insurance (Aged 0 to 64)	93.3%	\$38,076	
Adults with insurance (Aged 18 to 64)	92.4%	\$36,000	
Children with insurance (Aged Under 19)	95.9%	2007 2012	2017





Civilian Labor Force	2018	2017	2016	2015	2014
Civilian labor force	270,700	273,000	272,400	271,600	272,100
Employed	258,100	259,200	258,500	258,000	256,000
Unemployed	12,600	12,600	13,900	13,500	16,100
Unemployment rate	4.7	5.0	5.1	5.0	5.9

Establishments, Employment, and Wages by Sector: 2017

Industrial Sector	Number of Establishments	Average Employment	Total Wages	Average Weekly Wage	
Private Sector	13,866	239,375	\$11,421,358,657	\$918	
Goods-Producing	1,932	39,781	\$2,224,514,033	\$1,075	
Natural Resources and Mining	26	177	\$8,643,409	\$940	
Constuction	1,014	10,790	\$619,106,592	\$1,103	
Manufacturing	892	28,813	\$1,596,764,032	\$1,066	
Service-Providing	11,934	199,594	\$9,196,844,624	\$886	
Trade, Transportation and Utilities	3,229	53,080	\$2,263,145,393	\$820	
Information	198	3,915	\$265,248,445	\$1,303	
Financial Services	1,364	12,686	\$809,926,632	\$1,228	
Professional and Business Services	2,706	46,534	\$2,952,044,348	\$1,220	
Education and Health Services	1,766	48,298	\$2,210,481,269	\$880	
Leisure and Hospitality	1,414	27,132	\$446,184,255	\$316	
Other Services	1,249	7,941	\$249,418,055	\$604	
Federal Government		1,761	\$121,413,157	\$1,326	
State Government		4,203	\$265,644,555	\$1,215	
Local Government		21,453	\$1,048,073,800	\$940	

Private Sector total includes Unclassified establishments not shown

C	h	ar	19	e	Si	in	ce	2	0	12	

and and district as the contract of the contra				
Private Sector	0.3%	5.5%	14.6%	8.6%
Goods-Producing	-3.6%	2.4%	8.6%	6.0%
Natural Resources and Mining	-10.3%	18.8%	91.2%	61.0%
Construction	-3.3%	17.9%	28.3%	8.8%
Manufacturing	-3.8%	-2.5%	2.2%	4.9%
Service-Producing	1.0%	6.2%	16.2%	9.5%
Trade, Transportation and Utilities	-0.6%	2.8%	12.3%	9.2%
Information	1.5%	16.3%	39.1%	19.5%
Financial Services	4.1%	13.5%	30.2%	14.7%
Professional and Business Services	1.0%	6.1%	13.7%	7.1%
Education and Health Services	3.6%	5.5%	14.7%	8.8%
Leisure and Hospitality	6.1%	12.8%	30.1%	15.3%
Other Services	-3.1%	-1.2%	15.9%	17.3%
Federal Government		-9.2%	-3.7%	6.2%
State Government		-18.2%	-3.9%	17.4%
Local Government		-2.3%	8.4%	11.1%

Major & Notable Employers

Residential Construction	2014	2015	2016	2017	2018
Total units	471	561	636	623	706
Total valuation (000)	\$130,149	\$143,247	\$164,313	\$160,875	\$314,309
Total single-unit bldgs	471	561	636	623	647
Average cost per unit	\$276,325	\$255,342	\$258,354	\$258,227	\$483,538
Total multi-unit bldg units	0	0	0	0	59
Average cost per unit	\$0	\$0	\$0	\$0	\$24,746

Akron City Schools	Govt
Akron General Health System	Serv
Babcock & Wilcox	Mfg
Children's Hospital Medical Center	Serv
Diebold Inc	Mfg
FirstEnergy Corp	Utility
Goodyear Tire & Rubber Co	Mfg
Jo-Ann Stores Inc	Trade
Signet Jewelers Inc	Trade
Summa Health System	Serv
University of Akron	Govt

COUNTY OF SUMMIT CODIFIED ORDINANCES - Relevant Sections pertaining to County Budget

SECTION 2.03 POWERS AND DUTIES OF THE COUNTY EXECUTIVE.

The County Executive shall have all the powers and duties of an administrative nature under this Charter and responsibility for the day-to-day running of the departments, offices and agencies of County government under his or her jurisdiction and control. Such powers and duties include, but are not limited to, the following: (Amended 11-8-05.)

- (1) To appoint, suspend, discipline and remove all county personnel except those who, as provided by general law, are under the jurisdiction of officers, boards, agencies, commissions and authorities of a county other than the board of county commissioners, and except those who are appointed by the County Council pursuant to Section 3.03(I) of this Charter. (Amended 11-5-91.)
- (2) To appoint officers and members of boards, agencies, commissions and authorities required by general law to be appointed by boards of county commissioners and of such additional boards, commissions, agencies and authorities as may hereafter be created pursuant to this Charter. No such appointment shall be effective until confirmed by the County Council, but if the County Council shall fail to act on an appointment within sixty days, it shall become effective without such approval. The County Executive shall use good faith efforts to reflect the diversity of the people of the County in appointing such officers and members. (Amended 11-4-97.)
 - (3) To approve or veto any ordinance or resolution as provided in Section 3.04 of this Charter.
 - (4) To serve, in person or by his delegate, as a member of the County Board of Revision.
 - (5) To execute contracts, conveyances and evidences of indebtedness on behalf of the County.
 - (6) To attend meetings of the County Council and take part in the discussion of all matters before County Council.
- (7) To introduce ordinances and resolutions for consideration by the County Council and otherwise to make recommendations for actions to be taken by the County.
 - (8) To submit to the County Council a proposed operating budget for each fiscal year which shall contain at least the following:
 - (a) A statement of estimated revenues from all sources, including fund balances from the preceding year;

- (b) A statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding estimated revenues for such year;
- (c) A schedule of estimated revenues and proposed expenditures for each County department, office, agency, authority, board and commission, on a quarterly or more frequent basis; and
 - (d) A summary of the contents of the proposed operating budget.
 - (9) To submit annually to the County Council a capital improvements program which shall contain at least the following:
- (a) The capital improvements scheduled for, or proposed to be undertaken within, the current fiscal year, together with the estimated cost of each improvement and the proposed or established method of financing;
- (b) The capital improvements proposed for the five years next succeeding the current fiscal year, together with the estimated cost of each improvement and the proposed or established method of financing; and
 - (c) A summary of the detailed contents of the program.
 - (d) A five year debt management projection for capital improvements. (Added (d) 11-5-91.)
- (10) To submit a written message to the County Council accompanying the proposed operating budget and capital improvements program explaining the budget both in fiscal terms and in terms of work to be done, outlining the proposed financial policies of the County for the current fiscal year and describing the important features of the budget. The message shall include any proposals for major changes in financial policies and in expenditures, appropriations and revenues as compared with the preceding fiscal year and the reasons for such proposals, and an itemization and explanation of each proposed capital improvement.

The operating budget and capital improvements program and accompanying message shall be submitted to the County Council by February 15 of each year.

- (11) To conduct collective bargaining regarding uniform wages and compensatory benefits with any recognized employee bargaining unit and administer uniform personnel procedures for all County employees of the County Fiscal Officer, Clerk of the Court of Common Pleas, Medical Examiner, County Engineer, Prosecuting Attorney, Sheriff, County Council and County Executive. (Amended 11-6-01.)
 - (12) To submit to the County Council annually a five year financial forecast for the general operating funds of the County. (Added (12) 11-5-91.)

183.03 ANNUAL OPERATING BUDGET.

- (a) On or before November 15 of each year the Executive, if in receipt of the official certificate of estimated resources from the Summit County Budget Commission by September 1 of each year in accordance with Section 183.02(c), should submit to Council either a proposed temporary or permanent operating budget for the next fiscal year which shall contain at least the following:
 - A statement of estimated revenues from all sources;
- (2) A statement of proposed expenditures shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding the estimated resources;
- (3) A schedule of estimated revenues and proposed expenditures for each department, office, agency, authority, board and commission on a quarterly basis; and
 - (4) A summary of the contents of the proposed operating budget.
- (b) On or before October 15 of each year the Executive shall meet with each department, office, agency, authority, board and commission to discuss their estimated revenues and budgetary needs for the following year.
- (c) Prior to October 15 of each year and before the Executive's meeting with the Court of Common Pleas, Domestic, General, Juvenile, and Probate Divisions, each division of the Common Pleas Court shall submit a written request for an appropriation for the following year setting forth estimated administrative expenses that the judge or administrative judge considers reasonably necessary for the operation of such division as provided by general law.
- (d) In meetings open to the public with notice being given as provided by general law, Council shall review the budget prepared by the Executive for the following year with the Executive and each affected department, office, agency, authority, board and commission and complete the review by December 15 of each year.
- (e) Prior to the close of the hearing process, a public hearing shall be held by Council with respect to the budget requests of the divisions of the Courts of Common Pleas.
 - (f) The Clerk of Council shall notify each division of its hearing at least ten (10) days in advance.
- (g) On or before the last regularly scheduled meeting of each year Council shall adopt a temporary or permanent budget and any appropriation measure for the following year.

- (h) The Council at that time shall adopt a budget for each division of the Common Pleas Court that is determined, after a public hearing and considering the request of the division, to be reasonably necessary to meet all the administrative expenses of such division.
- (i) If a permanent operating budget for the following year has not been proposed or, if proposed, adopted by December 31 of each year, then on or before February 15 of each year the Executive shall submit to Council a proposed permanent operating budget for that fiscal year.
 - (j) This proposed permanent operating budget shall contain at least the following:
 - (1) A statement of estimated resources from all sources, including fund balances from the previous year;
- (2) A statement of proposed expenditures, shown by department, office, agency, authority, board and commission, and by activity, character and object and not exceeding estimated revenues for such year;
- (3) A schedule of estimated revenues and proposed expenditures for each County department, office, agency, authority, board and commission, on a quarterly basis; and
 - (4) A summary of the contents of the proposed permanent operating budget.
- (k) On or before April 1 of each year, Council shall adopt a permanent operating budget and any appropriation measure for that fiscal year which shall not exceed the latest amended official certificate of estimated resources certified by the Budget Commission, or in the case of an appeal as provided by general law, the State Board of Tax Appeals.
- (I) As part of any annual appropriation measure, or amendment thereto, Council shall adopt a spending plan setting forth a quarterly schedule of expenses and expenditures of all appropriations for the fiscal year from the general fund budget, classified to set forth separately a quarterly schedule of expenses and expenditures for each department, office, agency, authority, board and commission, and within each, the amount appropriated for personal services, including employee salaries and fringe benefits. Each department, office, agency, authority, board and commission shall be limited in its expenses and expenditures of funds appropriated from the general fund during any quarter by the schedule established in the spending plan, which shall serve as a limitation during that quarter on making contracts or giving of orders involving the expenditure of funds during that quarter.

 (Ord. 87-692. Approved 11-18-87.)

130.03 AMENDMENT OF LINE ITEM APPROPRIATIONS AND FUND TRANSFERS.

- (a) The County Executive is hereby authorized to approve and authorize the transfer of funds from one line item appropriation to another line item appropriation by executive order in accord with the following:
- (1) No transfer to or from a line item shall be approved which would cause the total amount of transfers to or from the line item in any one fiscal year to exceed thirty percent (30%) of the total line item appropriation for the fiscal year.

 (Ord. 81-126. Approved 3-17-81.)
- (2) No transfer(s) to or from a line item appropriation for salaries shall be approved which would be in excess of ten thousand dollars (\$10,000) in the aggregate to or from the salary appropriation. The thirty percent (30%) provision in subsection (a)(1) hereof would not apply to the salary line item itself.

(Ord. 91-533. Approved 8-8-91.)

- (3) No transfer shall be approved which reduces the line item appropriation below an amount sufficient to cover all unliquidated and outstanding contracts or obligations certified from or against the appropriation.
- (4) Every request for transfer shall be accompanied by a statement of the necessity for the transfer and the availability of sufficient funds within the line item appropriation to be reduced to provide for the original purpose of the appropriation.
 - (5) A written narrative notification of every transfer approved by the Executive shall be provided to the Clerk of Council.
 - (6) The executive order shall be directed to the County Fiscal Officer.
- (b) The County Fiscal Officer is hereby authorized and directed to make the transfer of funds from one (1) line item appropriation to another line item appropriation as provided herein upon receipt of and in accordance with the appropriate executive order.

(Ord. 81-126. Approved 3-17-81.)

COUNTY OF SUMMIT, OHIO TAX TABLE A TAX YEAR 2019/COLLECTION YEAR 2020

	TOTAL	COUNTY	METRO PARKS	LIBRARY	SCHOOL	JVSD	TWP	VLLY FIRE N.H.W.D. RICHFIELD JRD	CORP	RES/AG C.R.F.	OTHER C.R.F.	RES/AG EFFECTIVE	OTHER EFFECTIVE
AKRON CITY													
AKRON CSD	107.740	13.700	1.460	2.520	79.560				10.500	0.253732	0.143321	80.402942	92.298603
COPLEY-FAIRLAWN CSD	91.850	13.700	1.460	2.520	63.670				10.500	0.314461	0.239871	62.966773	69.817841
COVENTRY LSD/PORTAGE LKS JVSD	110.000	13.700	1.460	2.520	77.470	4.350			10.500	0.351508	0.256294	71.334123	81.807640
REVERE LSD/CUYA VLLY JVSD	94.180	13.700	1.460	2.520	64.000	2.000			10.500	0.320437	0.269323	64.001206	68.815171
SPRINGFIELD LSD/PORTAGE LKS JVSD	88.490	13.700	1.460	2.520	55.960	4.350			10.500	0.224190	0.181123	68.651446	72.462469
WOODRIDGE LSD	95.610	13.700	1.460	2.520	67.430				10.500	0.177266	0.161943	78.661567	80.126639
BARBERTON CITY													
BARBERTON CSD/BARBERTON PUBLIC LIBRARY	91.590	13.700	1.460	1.950	70.230				4.250	0.232842	0.121053	70.264018	80.502745
. COVENTRY LSD	103.750	13.700	1.460	2.520	77.470	4.350			4.250	0.372868	0.271815	65.064974	75.549234
NORTHWEST LSD/STARK AREA JVSD/CANAL FULTON LIBRARY	76.710	13.700	1.460	2.000	53.300	2.000			4.250	0.314276	0.300039	52.601863	53.694028
NORTON CSD	85.330	13.700	1.460	2.520	63.400				4.250	0.358277	0.233495	54.758229	65.405852
DATUTUR													
BATH TWP													
COPLEY-FAIRLAWN CSD	99.000	13.700	1.460	2.520	63.670		17.650			0.305661	0.239283	68.739596	75.310949
REVERE LSD/CUYA VLLY JVSD	101.330	13.700	1.460	2.520	64.000	2.000	17.650			0.311418	0.266670	69.774029	74.308279
BOSTON HEIGHTS VILLAGE													
HUDSON CSD	113.740	13.700	1.460		92.480				6.100	0.406909	0.240597	67.458193	86.374455
NORDONIA HILLS CSD/CUYA VLLY JVSD	101.210	13.700	1.460	2.520	75.430	2.000			6.100	0.406909	0.307004	67.458193	70.138134
•	101.210	13.700	1.460	2.520	75.430 75.430			0.500	6.100	0.337972	0.307004	67.473053	70.138134
NORDONIA HILLS CSD/CUYA VLLY JVSD/NHWD WOODRIDGE LSD	91.210	13.700	1.460	2.520	67.430	2.000		0.500	6.100	0.336613	0.305567	73.867544	74.368280
WOODNINGE LSD	91.210	13.700	1.400	2.520	67.430				6.100	0.190138	0.164046	73.607344	74.306260
BOSTON TWP													
HUDSON CSD	125.420	13.700	1.460		92.480		8.980			0.381759	0.211735	77.539727	98.864136
REVERE LSD/CUYA VLLY JVSD	101.460	13.700	1.460	2.520	64.000	2.000	8.980			0.317083	0.255406	69.288717	75.546493
WOODRIDGE LSD	102.890	13.700	1.460	2.520	67.430		8.980	8.800		0.184089	0.155817	83.949078	86.857961

COUNTY OF SUMMIT, OHIO TAX TABLE A TAX YEAR 2019/COLLECTION YEAR 2020

	TOTAL	COUNTY	METRO PARKS	LIBRARY	SCHOOL	JVSD	TWP	VLLY FIRE N.H.W.D. RICHFIELD JRD	CORP	RES/AG C.R.F.	OTHER C.R.F.	RES/AG EFFECTIVE	OTHER EFFECTIVE
CLINTON VILLAGE													
NORTHWEST LSD/STARK AREA JVSD/CANAL FULTON LIBRARY	88.800	13.700	1.460	2.000	53.300	2.000			16.340	0.321948	0.288677	60.210999	63.165480
COPLEY TWP													
AKRON CSD	117.140	13.700	1.460	2.520	79.560		19.900			0.239863	0.134846	89.042446	101.344192
COPLEY-FAIRLAWN CSD	101.250	13.700	1.460	2.520	63.670		19.900			0.292778	0.221102	71.606277	78.863430
HIGHLAND LSD/MEDINA JVSD	117.630	13.700	1.460	2.520	77.000	3.050	19.900			0.391380	0.398383	71.591973	70.768227
REVERE LSD/CUYA VLLY JVSD	103.580	13.700	1.460	2.520	64.000	2.000	19.900			0.298699	0.248303	72.640710	77.860760
COVENTRY TWP													
BARBERTON CSD/BARBERTON PUBLIC LIBRARY	106.390	13.700	1.460	1.950	70.230		19.050			0.212278	0.105636	83.805790	95.151433
COVENTRY LSD/PORTAGE LKS JVSD	118.550	13.700	1.460	2.520	77.470	4.350	19.050			0.336932	0.239157	78.606746	90.197922
GREEN LSD/PORTAGE LKS JVSD	83.440	13.700	1.460	2.520	42.360	4.350	19.050			0.121698	0.083271	73.285552	76.491875
SPRINGFIELD LSD/PORTAGE LKS JVSD	97.040	13.700	1.460	2.520	55.960	4.350	19.050			0.217600	0.166810	75.924069	80.852751
CUYAHOGA FALLS CITY													
CUYAHOGA FALLS CSD/CUYAHOGA FALLS LIBRARY	111.770	13.700	1.460	1.900	83.710				11.000	0.286049	0.200609	79.798251	89.347985
HUDSON CSD	118.640	13.700	1.460		92.480				11.000	0.386782	0.219211	72.752216	92.632814
REVERE LSD/CUYA VALLY JVSD	94.680	13.700	1.460	2.520	64.000	2.000			11.000	0.318745	0.267901	64.501206	69.315171
STOW MUNROE FALLS CSD/STOW-MUNROE FALLS LIBRARY	82.000	13.700	1.460	2.000	53.840				11.000	0.161700	0.111216	68.740616	72.880290
WOODRIDGE LSD	96.110	13.700	1.460	2.520	67.430				11.000	0.176344	0.161100	79.161567	80.626639
FAIRLAWN CITY													
AKRON CSD	99.940	13.700	1.460	2.520	79.560				2.700	0.273535	0.154507	72.602942	84.498603
COPLEY-FAIRLAWN CSD	84.050	13.700	1.460	2.520	63.670				2.700	0.343643	0.262132	55.166773	62.017841
REVERE LSD/CUYA VLLY JVSD	85.780	13.700	1.460	2.520	64.000	2.000			2.100	0.351816	0.295696	55.601206	60.415171
GREEN CITY													
GREEN LSD-PORTAGE LKS JVSD	66.790	13.700	1.460	2.520	42.360	4.350			2.400	0.132910	0.101638	57.912929	60.001593
JACKSON LSD/STARK COUNTY DISTRICT LIBRARY	67.260	13.700	1.460	2.000	47.700				2.400	0.243700	0.232796	50.868756	51.602160

COUNTY OF SUMMIT, OHIO TAX TABLE A

TAX YEAR 2019/COLLECTION YEAR 2020

	TOTAL	COUNTY	METRO PARKS	LIBRARY	SCHOOL	JVSD	TWP	VLLY FIRE N.H.W.D. RICHFIELD JRD	CORP	RES/AG C.R.F.	OTHER C.R.F.	RES/AG EFFECTIVE	OTHER EFFECTIVE
HUDSON CITY													
HUDSON CSD STOW MUNROE FALLS CSD/STOW-MUNROE FALLS LIBRARY	114.110 76.300	13.700 13.700	1.460 1.460	2.000	92.480 53.840				6.470 5.300	0.405561 0.178901	0.228746 0.120770	67.831467 62.649867	88.007791 67.085267
LAKEMORE VILLAGE													
SPRINGFIELD LSD/PORTAGE LKS JVSD	87.040	13.700	1.460	2.520	55.960	4.350			9.050	0.231143	0.185194	66.921328	70.920724
MACEDONIA CITY													
NORDONIA HILLS CSD-CUYA VLLY JVSD NORDONIA HILLS CSD/CUYA VLLY JVSD/NHWD TWINSBURG CSD/CUYA VLLY JVSD/TWINSBURG LIBRARY	103.010 103.510 99.210	13.700 13.700 13.700	1.460 1.460 1.460	2.520 2.520 2.000	75.430 75.430 72.150	2.000 2.000 2.000		0.500	7.900 7.900 7.900	0.366653 0.365179 0.328490	0.324693 0.323196 0.248759	65.241117 65.710331 66.620503	69.563346 70.055956 74.530611
MOGADORE VILLAGE													
MOGADORE LSD-MAPLEWOOD JVSD	109.780	13.700	1.460	2.520	85.950	4.000			2.150	0.386022	0.242221	67.402475	83.188925
MUNROE FALLS CITY													
STOW MUNROE FALLS CSD/STOW-MUNROE FALLS LIBRARY TALLMADGE CSD	79.000 107.910	13.700 13.700	1.460 1.460	2.000 2.520	53.840 82.230				8.000 8.000	0.172628 0.280140	0.115439 0.189958	65.362381 77.680124	69.880290 87.411579
NEW FRANKLIN CITY													
COVENTRY LSD/PORTAGE LKS JVSD MANCHESTER LSD/PORTAGE LKS JVSD NORTON CSD NORTHWEST LSD/STARK AREA JVSD/CANAL FULTON LIBRARY	111.650 112.590 93.230 84.610	13.700 13.700 13.700 13.700	1.460 1.460 1.460 1.460	2.520 2.520 2.520 2.000	77.470 78.410 63.400 53.300	4.350 4.350 2.000			12.150 12.150 12.150 12.150	0.373483 0.305542 0.360250 0.320559	0.264757 0.189291 0.228290 0.288090	69.950633 78.188970 59.643888 57.487522	82.089883 91.277694 71.946501 60.234677
NORTHFIELD CENTER TWP													
NORDONIA HILLS CSD/CUYA VLLY JVSD NORDONIA HILLS CSD/CUYA VLLY JVSD/NHWD	112.620 113.120	13.700 13.700	1.460 1.460	2.520 2.520	75.430 75.430	2.000 2.000	17.510 17.510			0.347574 0.346310	0.309912 0.308608	73.476212 73.945426	77.717702 78.210312

COUNTY OF SUMMIT, OHIO TAX TABLE A

TAX YEAR 2019/COLLECTION YEAR 2020

	TOTAL	COUNTY	METRO PARKS	LIBRARY	SCHOOL	JVSD	TWP	VLLY FIRE N.H.W.D. RICHFIELD JRD	CORP	RES/AG C.R.F.	OTHER C.R.F.	RES/AG EFFECTIVE	OTHER EFFECTIVE
NORTON CITY													
BARBERTON CSD/BARBERTON PUBLIC LIBRARY NORTON CSD	96.840 90.580	13.700 13.700	1.460 1.460	1.950 2.520	70.230 63.400				9.500 9.500	0.224850 0.342462	0.121104 0.227033	75.065569 59.559780	85.112271 70.015378
PENINSULA VILLAGE													
WOODRIDGE LSD	102.510	13.700	1.460	2.520	67.430		1.480	8.800	7.120	0.189897	0.160372	83.043619	86.070241
REMINDERVILLE VILLAGE													
AURORA CSD TWINSBURG CSD/CUYA VLLY JVSD/TWINSBURG LIBRARY	104.990 96.510	13.700 13.700	1.460 1.460	2.000	84.630 72.150	2.000			5.200 5.200	0.370772 0.296682	0.318646 0.217062	66.062633 67.877248	71.535386 75.561304
RICHFIELD TWP													
REVERE LSD/CUYA VLLY JVSD/RICHFIELD JRD WOODRIDGE LSD/RICHFIELD JRD	98.710 100.140	13.700 13.700	1.460 1.460	2.520 2.520	64.000 67.430	2.000	13.500 13.500			0.315860 0.179231	0.261224 0.158817	67.531444 82.191805	72.924567 84.236035
RICHFIELD VILLAGE													
REVERE LSD/CUYA VLLY JVSD/RICHFIELD JRD	87.310	13.700	1.460	2.520	64.000	2.000		1.530	2.100	0.346116	0.290796	57.090614	61.920573
SAGAMORE HILLS TWP													
NORDONIA HILLS CSD/CUYA VLLY JVSD NORDONIA HILLS CSD/CUYA VLLY JVSD/NHWD WOODRIDGE LSD/NHWD	108.040 108.540 98.540	13.700 13.700 13.700	1.460 1.460 1.460	2.520 2.520 2.520	75.430 75.430 67.430	2.000 2.000	12.930 12.930 12.930	0.500		0.322580 0.321377 0.182856	0.282856 0.281621 0.165790	73.188480 73.657694 80.521399	77.480262 77.972872 82.203018
SILVER LAKE VILLAGE													
CUYAHOGA FALLS CSD/CUYAHOGA FALLS LIBRARY	114.520	13.700	1.460	1.900	83.710				13.750	0.279180	0.195791	82.548251	92.097985

COUNTY OF SUMMIT, OHIO TAX TABLE A

TAX YEAR 2019/COLLECTION YEAR 2020

	TOTAL	COUNTY	METRO PARKS	LIBRARY	SCHOOL	JVSD	TWP	VLLY FIRE N.H.W.D. RICHFIELD JRD	CORP	RES/AG C.R.F.	OTHER C.R.F.	RES/AG EFFECTIVE	OTHER EFFECTIVE
SPRINGFIELD TWP													
GREEN LSD/PORTAGE LKS JVSD SPRINGFIELD LSD/PORTAGE LKS JVSD	85.040 98.640		1.460 1.460	2.520 2.520	42.360 55.960	4.350 4.350	20.650 20.650			0.149009 0.239591	0.113750 0.191732	72.368272 75.006789	75.366703 79.727579
STOW CITY													
STOW MUNROE FALLS CSD/STOW-MUNROE FALLS PUBLIC LIBRARY	80.500	13.700	1.460	2.000	53.840				9.500	0.164713	0.113288	67.240616	71.380290
TALLMADGE CITY													
STOW MUNROE FALLS CSD/STOW-MUNROE FALLS PUBLIC LIBRARY TALLMADGE CSD	77.150 106.060	13.700 13.700	1.460 1.460	2.000 2.520	53.840 82.230				6.150 6.150	0.176529 0.284853	0.123651 0.197231	63.530789 75.848532	67.610354 85.141643
TWINSBURG CITY													
TWINSBURG CSD/CUYA VLLY JVSD/TWINSBURG LIBRARY	91.760	13.700		2.000	72.150	2.000			1.910	0.310947	0.228119	63.227527	70.827841
TWINSBURG TWP													
TWINSBURG CSD/CUYA VLLY JVSD/TWINSBURG LIBRARY	111.480	13.700	1.460	2.000	72.150	2.000	20.170	1		0.304645	0.221086	77.518189	86.833363



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(including common acronyms)

Accrual Basis – revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period. This is the accounting basis that generally is required to be used in order to conform to generally accepted accounting principles (GAAP) in preparing financial statements for external users.

Activity – A method of budgeting in which activities that incur costs in each function of an organization are established and relationships are defined between activities. This information is then used to decide how much resource should be allocated to each activity.

Ad Valorem Taxes – taxes based on the assessed value of real estate or personal property. Ad valorem taxes can be property tax or even duty on imported items. Property ad valorem taxes are the major source of revenues for state and municipal governments.

ADMH – Alcohol, Drug Addiction and Mental Health Services Board, also known as ADM.

Amortization Schedules – the gradual reduction of a debt by means of planned equal periodic payments sufficient to meet current interest and liquidate the debt at maturity. When the debt involves real property, often the periodic payments include a sum sufficient to pay taxes and hazard insurance on the property.

Appropriation - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and to the time when it may be expended.

Balanced Budget – A budget for which projected expenditures are equal to projected revenues. Some budgets where expenditures are less than revenues may also be considered balanced. Historically, the County has made every effort to propose a balanced operating budget.

BAN (Bond Anticipation Note) – A short-term interest bearing security issued in the anticipation of larger approaching bond issues.

BANNER – is the current computerized financial system utilized by the County.

Bond – A debt investment, with which the investor loans money to an entity (e.g. government) that borrows the funds for a defined period of time at a specified interest rate.

(including common acronyms)

Budget – An estimation of the revenue and expenses over a specified future period of time. Budgets are usually compiled and reevaluated on a periodic basis.

Budget Stabilization Fund – The County maintains a Budget Stabilization Fund to be used only in emergency situations. By regulation of the Ohio Revised Code, these funds are not to be certified by the Budget Commission of the County as an available source of funds until they are actually needed for an emergency situation.

Call Features – can be 1. process of redeeming a bond or preferred stock issue before its normal maturity. A security with a call provision typically is issued at an interest rate higher than one without a call provision. Investors look at yield-to-call rather than yield-to-maturity; 2. right to buy 100 shares of stock at a specified price within a specified period; or, 3. option to buy (call) an asset at a specified price within a specified period.

Capital Budget or Capital Improvement Program (CIP)— is the estimated amount planned to be expended for capital items in a given fiscal period. Capital items are fixed assets such as facilities and equipment, the cost of which is normally written off over a number of fiscal periods. The capital budget, however, is limited to the expenditures that will be made within the fiscal year comparable to the related operating budgets.

Capital Expenditures - Amount used during a particular period to acquire or improve long-term assets such as property, plant, or equipment.

Capital Outlay - The purchase of lands, buildings, furniture and equipment where the asset has an estimated useful life of five years or more or extends the useful life of the existing capital asset five years or more and has an individual unit purchase price of \$15,000.00 or more.

Capital Projects Funds - Funds established to account for all resources, principally debt proceeds, transfers from operation funds and construction grants, which are used for the acquisition of capital facilities.

Cash Basis - An accounting system in which revenues are recorded when received or collected, and expenses are recorded when paid.

(including common acronyms)

CCAO – County Commissioners Association of Ohio.

CDBG – Community Development Block Grant.

Certified (Certificate)– Estimated revenues that have been filed by the County with the County Budget Commission. These revenues are reflected on the Official Certificate of Estimated Resources.

Charter - a document defining the formal organization of a corporation, colony, city, county or other corporate body. "Home-rule" charter counties have the ability to change the status and function of county elected officials.

CSB – Children Services Board.

CSEA – Child Support Enforcement Agency.

Debt Service Funds - Debt Service Funds are used to account for the accumulation of financial resources for, and the payment of, general long-term debt principal, interest and related costs.

Depreciation - An expense recorded to reduce the value of a long-term tangible asset.

DJFS – Department of Job and Family Services.

D.R.E.T.A.C. - Delinquent Real Estate Tax & Assessment Collection. A fund established by the Ohio Revised Code Section 321.26.1. Five per cent of all delinquent real property, personal property, and manufactured and mobile home taxes and assessments collected by the county treasurer shall be deposited in the delinquent tax and assessment collection fund, which shall be created in the county treasury. The moneys in the fund, one half of which shall be appropriated to the fiscal officer/treasurer and one half of which shall be appropriated to the county prosecuting attorney, shall be used solely in connection with the collection of delinquent real property, personal property, and manufactured and mobile home taxes and assessments.

Direct Expenditures - Expenditures by an operating division in which the division has control over the level of expenditure.

Discount – The difference between the lower price paid for a security and the security's face amount at issue.

(including common acronyms)

DSSS – Department of Sanitary Sewer Services.

Encumbrances - Commitments related to unperformed contracts for goods or services.

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. Examples are the Sewer Fund and the Water Fund.

Expendable Trust and Agency Funds - Disbursements from Expendable Trust are made in accordance with the applicable trust agreements. Agency Funds include assets held for other funds or governments. An example would be a payroll tax withhold fund.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service and capital outlays.

FOCUS – or WebFOCUS, is a complex report-writing software program that the County utilizes for financial reporting.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance – the difference between a governmental fund's current assets—cash, short-term investments, inventories, receivables, and other unrestricted assets expected to be available to finance operations in the immediate future and its current liabilities. A positive difference of current assets over current liabilities gives an indication of the resources immediately available to finance ongoing operations.

GAAP – Generally Accepted Accounting Principles. The overall conventions, rules, and procedures that define accepted accounting practice.

(including common acronyms)

General Fund - The General Fund is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in other funds.

General Obligation Debt – A municipal bond backed by the credit and "taxing power" of the issuing jurisdiction, rather than the revenue from a given project. General obligation bonds are issued with the belief that a municipality will be able to repay its debt obligation through taxation or revenue from projects. No assets are used as collateral.

Governmental Funds – Funds which most governmental functions of the County are financed. Examples are: General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Fund.

HOME – represents the Home Investment Partnership Program.

HUD – The Federal Department of Housing and Urban Development.

IDIS – Integrated Disbursement and Information System, which is a nationwide database administered by HUD.

Infrastructure – is the resources (as personnel, buildings, or equipment) required for an activity.

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, or to other governmental units, on a cost reimbursement basis.

KRONOS – the computerized employee time and attendance keeping system currently utilized by the County.

Line Item Budget – is a budget initiated by government entities in which budgeted financial statement elements are grouped by administrative entities and object. These budget item groups are usually presented in an incremental fashion that is in comparison to previous time periods.

Material – concept that all significant items should be disclosed in financial statements. Such items are relatively important and likely to influence the decisions of users of the financial statements.

(including common acronyms)

Millage – is a rate (as of taxation) expressed in mills per dollar (1/1000th of a dollar).

Modified Accrual – is a mixture of the cash and accrual basis. The modified accrual basis should be used for governmental funds. To be recognized as a revenue or expenditure, the actual receipt or disbursal of cash must occur soon enough after a transaction or event has occurred to have an impact on current spendable resources. In other words, revenues must be both measurable and available to pay for the current period's liabilities. Revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities. Expenditures are recognized when a transaction or event is expected to draw upon current spendable resources rather than future resources.

Operating Budget - Plans of current expenditures and the proposed means of financing them. The use of annual operating budgets is usually required by law.

ORC - Ohio Revised Code.

Overlapping Debt – The debt of a political entity where its tax base overlaps the tax base of another political entity such as a city within a county.

PERS – Public Employees Retirement System, also referred to as OPERS for Ohio.

Premium – The difference between the higher price paid for a security and the security's face amount at issue.

PRC - Prevention, Retention and Contingencies - A program operated by the Job And Family Services Department.

Receivable – Money which is owed to a company by customers who have bought goods and services on credit. It is a current asset that will repeatedly turn into cash as customers pay their bills.

Serial Bond – is a bond issue in which the bonds mature periodically over a number of years.

Sinking Fund – is a sum set apart periodically from the income of a government and allowed to accumulate in order ultimately to pay off a debt. A preferred investment for a sinking fund is the purchase of the government's bonds that are to be paid off. Usually the fund is administered by a trustee.

(including common acronyms)

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources. The uses and limitations of each Special Revenue Fund are specified by County ordinances and/or federal and state statutes.

SSAB – Social Services Advisory Board. Primary role is to evaluate the health and human services needs of the community and assess the design and structure of the social service system.

TANF - Temporary Assistance to Needy Families - a program operated by the Job and Family Services Department through funds received from the State of Ohio.

Tax Duplicate - List of property tax rate assessments by taxing districts within a county unit.

Term Bonds – bonds whose principal is payable at maturity. Sometimes referred to as bullet-maturity bonds or bullet bonds.

User Fees - The payment of a fee for direct receipt of a public service by the party benefiting from the service.

